

# **CAPRICORN**

## **DISTRICT MUNICIPALITY**



**FINAL ANNUAL REPORT**

**2022/2023**

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## ACRONYMS

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AFS	: Annual Financial Statements
ANC	: African National Congress
BBBEE	: Broad Based Black Economic Empowerment
CAPEX	: Capital Expenditure
CDM	: Capricorn District Municipality
CDW	: Community Development Workers
CFO	: Chief Financial Officer
CLLR	: Councilor
Constitution	: Constitution of the republic of South Africa, 1996
DA	: Democratic Alliance
DBSA	: Development Bank of Southern Africa
DC35	: Capricorn District Municipality
DEFSA	: Deaf people of South Africa
EFF	: Economic Freedom Fighters
EEP	: Employment Equity Plan
EPWP	: Expanded Public Works Program
FBW	: Free Basic Water
GDP	: Gross Domestic Product
GIS	: Geographical Information System
GRAP	: Generally Recognized Accounting Practices
IDP	: Integrated Development Plan
IGR	: Inter-Governmental Relations
ITP	: Integrated Transport Plan
JOC	: Joint Operations Committee
KPA	: Key Performance Area
KPI	: Key Performance Indicator
LC	: Local Council
LED	: Local Economic Development
LGSETA	: Local Government Sector Education Training Authority
LLF	: Local Labor Forum
LM	: Local Municipality
MFMA	: Municipal Finance Management Act
MIG	: Municipal Infrastructure Grant
MMC	: Member of Mayoral Committee
MOU	: Memorandum of Understanding
NGO	: Non-Governmental Organization
OPEX	: Operational Expenditure
PMS	: Performance Management Systems
PR	: Proportional Representative
RDP	: Reconstruction Development Program
SALGA	: South African Local Government Association
SAMWU	: South African Municipal Workers Union
SAPS	: South Africa Police Services
SCM	: Supply Chain Management
SDBIP	: Service Delivery and Budget Implementation Plan
SMME	: Small Micro Medium Enterprise
Structures Act	: Local Government Municipal structures act No 117 of 1998
Systems Act	: Local Government Municipal Systems Act No. 32 of 2000
VIP	: Ventilated Improved Pits
WSA	: Water Services Authority
WSDP	: Water Services Development Plan
WSP	: Water Services Provider

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## **CHAPTER 1: EXECUTIVE MAYOR'S FOREWORD AND EXECUTIVE SUMMARY**

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### **1.1. CHAPTER 1: MAYOR'S FOREWORD AND EXECUTIVE SUMMARY**

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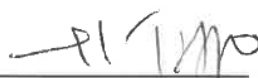
The financial year 2022/23 marked 22 years since the formation of local government. As we reflect on this significant milestone, we are proud to present an honest and transparent Annual Report that details our achievements, challenges, and efforts to alleviate poverty.

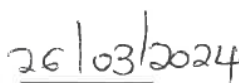
Our goal at the beginning of the financial year was to build a strong, versatile, and efficient team. We focused on recruiting, developing, nurturing, and retaining competent and qualified staff who could serve our people with passion and excellence. We also made a concerted effort to fill senior management positions, including the appointment of a new Municipal Manager.

Thanks to our strengthened administrative team, we were able to expand access to basic services. By the end of the reporting period, 76% of the district population had access to piped water, 89% had access to electricity, and 61% had access to sanitation. Despite challenges such as insufficient sources of water, growing demand from our communities, theft and vandalism of our water infrastructure, and overreliance on boreholes, we were able to make progress in this area.

In terms of financial management, we introduced contractors to install meters in Mogwadi, All Days, and Morebeng towns. This has the potential to help us address insufficient revenue collection and improve our budget growth. For the financial year 2022/23, we have achieved an unqualified audit opinion. We want to acknowledge the hard work and dedication of our councillors and employees who worked tirelessly to deliver services to our communities. We are pleased to present this Annual Report for the financial year 2022-23, which includes audited financial statements for the same period.

Regards

  
**Cllr Mamedupi Teffo**  
**Executive Mayor**

  
**Date**

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## 1.2. MUNICIPAL MANAGER'S FOREWORD

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We present this Annual Report to reflect on the efforts taken in implementing our Service Delivery and Budget Implementation Plan (SDBIP) for the year under review. This report serves as a record and accounting mechanism to communities on the institution's achievements, challenges, mitigation, and remedial measures implemented to ensure excellent performance.

Our core function remains to provide water and sanitation services and to improve the quality of life of its citizens. Insufficient water supply poses a threat to developmental activities and investment. The challenge of less rain, lack of adequate surface water sources, over-reliance on groundwater, growing demand for yard water connections, illegal connections, theft, and vandalism of water infrastructure, poor performing contractors - all delay progress in the realization of access to water by all households. The reality is that the current water demand exceeds the supply of water in the district. Blouberg and Molemole receive less rain as compared to Polokwane and Lepelle-Nkumpi, and they only depend on groundwater, which is not enough and is under serious strain due to the lack of rain.

However, a commitment was made to resolve water supply challenges by completing all outstanding capital projects that were under implementation. The status quo of water projects has moved at a desirable speed to give people water. We have handed over more than 10 new sites for the implementation of new water projects. Our main concentration was Blouberg Municipality to ensure that when we refocus our attention on another municipality, at least we have made an impact in Blouberg. We also responded timeously to breakdowns by repairing broken systems and replacing stolen or vandalized water infrastructure. We also processed more than two thousand samples that we collected from our bulk water sources and boreholes for testing, and we are pleased that quarterly testing results indicate that most of our water sources have good water quality. On sanitation, we upgraded Senwabarwana and Mogwadi waste-water treatment works that will help to enhance our Green Drop status.

Our disaster management capacity continues to show signs of strength and capability to protect lives and property. We have partnered with Santam in dealing with some disaster programs such as completing the bridges that collapsed previously due to floods, handing over fire equipment to traditional councils, and also school competition programmes.

On the social transformation front, as part of the support to schools, we continued to support educational programs by bringing together 300 grade 12 learners at the CDM matric camp to empower them with extra lessons and prepare them for their matric final exam. And on environmental management, we have embarked on the following interventions to turn Capricorn into a greener, cleaner, healthier region. We planted 1000 trees. Furthermore, we purchased 400 Litter picker tools which were distributed to Polokwane and Lepelle-Nkumpi Local Municipalities.

Revenue collection impacts heavily on the sustainability of our core business and as such it has become one of the major focus areas going forward. A revenue enhancement plan to turn the situation around has been developed and is being implemented. Unfortunately, in the year in question, the district has achieved an Unqualified Audit outcome for the financial year

2022/2023, however, the municipality's financial management and governance remain sound and strong.

We extend our congratulations and deepest gratitude to the political leadership both at CDM and Local Municipalities for the support they gave to the implementation of Water pre-paid smart meters in Lepelle-Nkumpi, Molemole, and Blouberg Municipalities. To that effect, more than 3000 smart meters have been installed during the year under review.

We thank our strategic partners and various stakeholders for their diligent support. It is with their ongoing involvement that we are able to attain these levels of service delivery and hope they continue to walk with us and support us to achieve even higher standards of service during the next financial cycle.


Lastly, we would like to register our most thanks to the Executive Mayor, Speaker, Chief whip, Mayoral Committee, Chairpersons of Portfolios, Council, Magoshi, the entire Staff body of Capricorn District Municipality and Unions for putting up a united front that guided the good performance recorded during 2022/2023.

Regards

  
\_\_\_\_\_

**Ramakuntwane Selepe**

**Municipal Manager**

  
\_\_\_\_\_

**Date**

## 1.2. MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL OVERVIEW

Capricorn is one of the 5 districts in Limpopo Province, South Africa. The district is named after the Tropic of Capricorn, which runs through it. Capricorn District Municipality (**CDM**) is situated in the centre of the Limpopo Province, sharing its borders with four district municipalities namely, Vhembe (DC34) to the north-east, Mopani (DC33) to the east, Sekhukhune (DC47) to the south and Waterberg (DC36) to the west. The district is situated at the core of economic development in the Limpopo Province and includes the capital of the Province, the City of Polokwane. One national and various major provincial roads pass through the district municipal area, that is, the N1 - National Road from Gauteng to Zimbabwe and the rest of Africa, the P33/1 (R37) from Polokwane to Burgersfort/Lydenburg, the P94/1 (R521) from Polokwane to Alldays and Botswana and the P17/1 (R71) from Polokwane to Tzaneen and Phalaborwa. Capricorn comprises of the following four local municipalities:

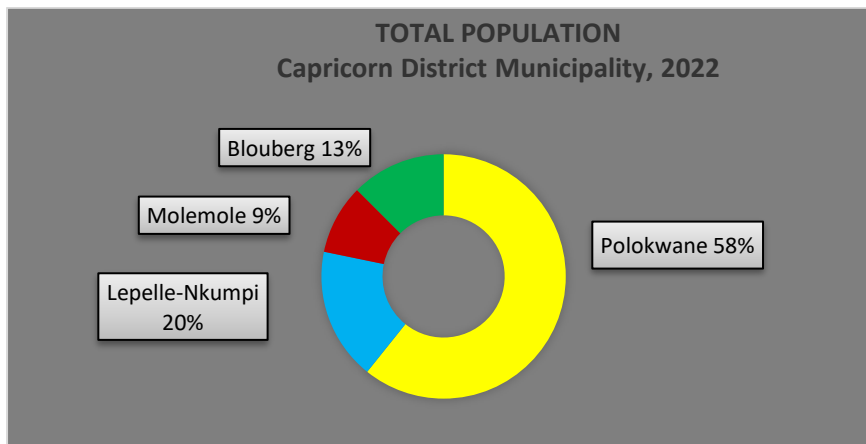
### 1.2.1. Capricorn's Four Local Municipalities

Municipality	Municipal Code	Municipal Sub-category	Area (Ha)	% of CDM
Blouberg Local	LIM351	B4	958 461	44%
Lepelle-Nkumpi Local	LIM355	B4	349 982	16%
Molemole Local	LIM353	B4	364 411	17%
Polokwane Local	LIM354	B1	507 677	23%
<b>Capricorn District</b>	<b>DC35</b>	<b>C2</b>	<b>2 180 531</b>	<b>100%</b>

### 1.2.2. Demographic Profile

The total population for the district is 1 447 103 divided into four local municipalities. More than half of the population of CDM resides in the Polokwane Local Municipality (58%), followed by Lepelle-Nkumpi (20%), Blouberg (13%) and the least being Molemole Local Municipality (9%) (See figure below). There are 427 174 households, 586 settlements and the district is divided into 113 wards with population density of 58.1/km<sup>2</sup> and total area of 21.705 km<sup>2</sup>.

## Percentage Population Distribution per Local Municipalities



Source: STATSA Census 2022

### 1.2.3. Population Density

The population density expresses the number of people per square kilometer. CDM is mostly rural in nature with a settlement pattern of scattered small rural villages. Although Blouberg Municipality constitutes about 44% of the total district area, it has a very low population density while Polokwane Municipality constitutes only 23% of the total district area but with the highest population density. Several factors can affect population densities and in the case of Polokwane, this is mostly attributable to it being the economic hub and the provincial capital city. The table below indicates the size and population density for each of the four local municipalities that constitute the Capricorn District Municipality.

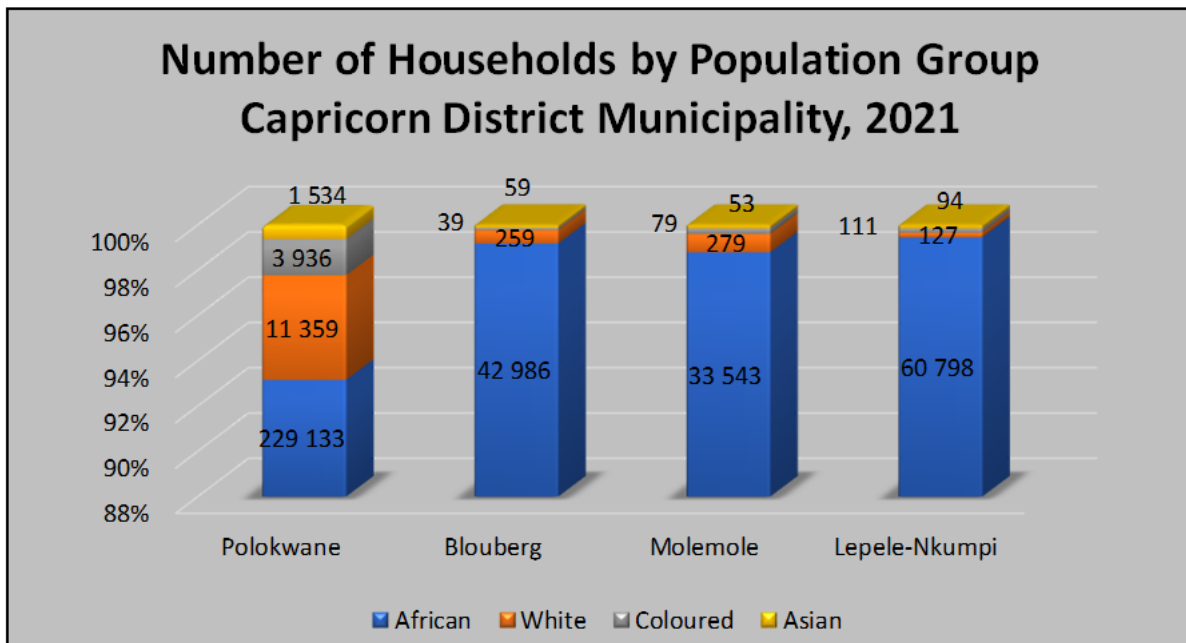
Area and Population Density per Local Municipality:

Municipality	Area (Ha)	% of CDM	Population Density (/km <sup>2</sup> )
Blouberg LM	958 461	44%	18 persons/ km <sup>2</sup>
Lepelle-Nkumpi LM	349 982	16%	67 persons/ km <sup>2</sup>
Molemole LM	364 411	17%	32 persons/ km <sup>2</sup>
Polokwane LM	507 677	23%	167 persons/ km <sup>2</sup>
<b>Capricorn DM</b>	<b>2 180 531</b>	<b>100%</b>	<b>71 persons/ km<sup>2</sup></b>

### 1.2.4. Population size and growth

Figure below reflects the population group composition of the district; with the majority being Black African, with Coloured and Indian/ Asian population groups constituting the lowest percentage. Most of the district total population i.e., 97% Black African, stay in black townships such as Seshego and rural tribal villages. Polokwane city has majority of white people retained from apartheid system of ethnic designated areas. One can still observe most coloureds in the former coloured townships of Westernburg and Indians in the former Indian townships of Nirvana.

### 1.2.4.1. CDM Population Growth

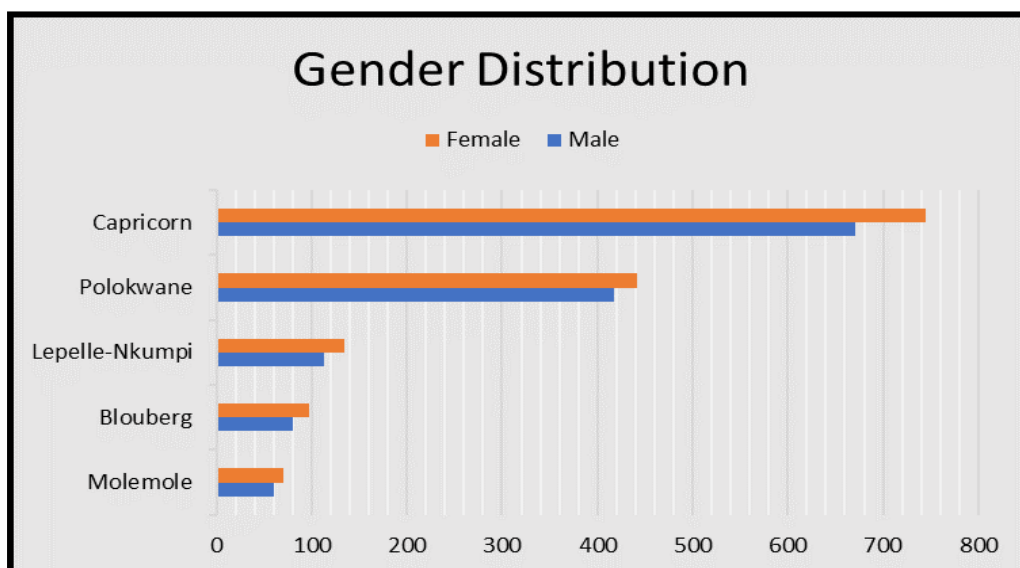


Source: STATSSA Census 2022

### 1.2.5. Age and Gender

The predominant gender in the district population is female with an average of 53% and the male counterpart at 47%. Polokwane has the highest number of males per 100 females. Although there are many factors affecting sex ratio, the municipality should aim to make equalities central to its policies, ensure people have same share of power and wealth and reflect the communities they serve.

#### 1.2.5.1. Gender Distribution in CDM



Source: STATSSA Census 2022

### 1.2.6. Employment and Unemployment

In 2022, there were a total number of 129 000 people unemployed in Capricorn, which is an increase of 67 100 from 61 600 in 2012. The total number of unemployed people within Capricorn constitutes 21.08% of the total number of unemployed people in Limpopo Province. The Capricorn District Municipality experienced an average annual increase of 7.64% in the number of unemployed people, which is better than that of the Limpopo Province which had an average annual increase in unemployment of 8.88%.

The highest number of unemployed is from the Sekhukhune district, followed by Mopani. Lepelle-Nkumpi Local Municipality has the highest number of unemployed people compared to other three local municipalities within the district.

### 1.2.7. Employment Growth

Sector	Number	Total%
Formal Sector	87 258	24,6%
Informal Sector	267 099	75,4%
<b>Total</b>	<b>354 357</b>	<b>100%</b>

Source: Global Insight Database, November 2017

### 1.2.8. Dependency Ratio

Dependency ratios provide insights into the burden borne by those who are in working age group of 15–64 to support those aged 0–14 and 65+ years. Table below suggests that Capricorn dependency ratio has declined from 67.0% to 60%.

### 1.2.9. Local Skills Base and Job creation through LED Initiatives

Capricorn District municipality is focusing on more labour-intensive methods during the construction of projects in order to ensure that more labour is employed. This will result in skills development, income generation and poverty alleviation for the local population. The School Entrepreneurial Support Project imparts knowledge to school children on the dynamics of entrepreneurship. The School Entrepreneurial Support Project will result in the following outcomes:

- Improving school children's understanding of the different aspects of entrepreneurship such as financing, marketing, logistics management and product development.
- Increasing the number of youth entrepreneurs in Capricorn District
- Improving the quality of future entrepreneurs in Capricorn District.

Emphasis must be placed on sustained partnerships with private sector to accelerate development initiatives in the mining, tourism, agriculture and agro-processing to realize shared growth in the district. More focus should be directed towards SMME development, which has the potential to create a significant number of jobs. Job creation can play a significant role in reducing income equality in the district.

### 1.2.10. Spatial Rationale and Environmental Analysis

The municipal spatial pattern reflects that of the historic apartheid city model characterized by segregated settlements. At the centre of the area is Polokwane, economic hub of the Province,



which comprises the Central Business District (CBD), industrial area and a range of social services and well-established formal urban areas servicing the more affluent residents of Polokwane. Situated on the outskirts in several clusters are less formal settlement areas that are experiencing enormous influx from rural urban migration trends. These areas are in dire need of upgraded services and infrastructure, both social and engineering, and are struggling to cope with the informal influx of people who want access to an improved quality and standard of living.

#### **1.2.10.1. Spatial Description and Overview of the Four Local Municipalities**

The main characteristics of each of the respective Local Municipalities are summarised below:

##### **(a) Blouberg Local Municipality**

Blouberg Local Municipality forms the northern extents of CDM bordering Botswana. The largest settlements in Blouberg are found in its eastern extents, and especially around Avon and Senwabarwana, which also hosts the municipal offices.

The major service centres are represented by Senwabarwana in the south, Avon and Eldorado in the central parts, and Alldays in the north. The municipality consists of the five (5) Traditional Authorities namely Maleboho, Makgato, Seakamela, Kibi, and Mamadi Traditional Authority. It is the third densely populated municipality within Capricorn District and has a population of 192 109 and total of 57 575 households as per the Census 2022.

No extensive industrial activity exists in this area. The major economic sectors are Agriculture, Mining and Tourism. There are mining prospects at Dalmyn, Windhoek-Papegaai, Silvermyn platinum prospects and Towerfontein gold to complement Venetia mine. Tourism attraction areas include Blouberg nature reserves and Mapungubwe heritage sites. The municipality's proximity to Lephalale, Botswana and Zimbabwe and three border posts that is Platjan, Beitbridge and Groblersbrug also serves to boost the local economy.

##### **(b) Lepelle-Nkumpi Local Municipality**

Lepelle-Nkumpi Local Municipality forms the southern extent of the district. The Municipality is bordered to the south and east by the Strydpoort and Waterberg Mountain ranges. Settlements are mostly concentrated in the western extents of the LM. Prominent settlements in the Municipality include Magatle, Mamaolo, Moletlane and Mogoto, with Lebowakgomo being the major node of economic activity, also providing the widest range of community facilities and social services.

The municipality is pre-dominantly rural with approximately 95% of its land falling under the jurisdiction of Traditional Authorities. The municipality has six (6) Traditional Authorities namely Mathabatha, Seloane, Ledwaba, Moletlane, Mphahlele, and Mafefe Traditional Authority. The municipality is the second densely populated (66.5/km<sup>2</sup> population density) municipality within Capricorn District and has a population of 284 404 and a total of 78 217 households. The municipal area stretches for about 349 982 ha (16% of the district area). It is divided into 30 wards. Lebowakgomo township is one of the district's growth points.

No significant agricultural or industrial activities occur in Lepelle-Nkumpi, but some forestry activity occurs on the escarpment. The Dilokong Corridor (R37) connecting Polokwane with

the south-eastern parts of Limpopo Province (towards Tubatse) runs through the Lepelle-Nkumpi municipal area.

### **(c) Molemole Local Municipality**

Molemole Local Municipality is in the central-eastern extents of the CDM, north of Polokwane. Significantly, the N1-Trans Limpopo Corridor traverses Molemole from the south-west to the north-east and specifically the settlements of Mphakane, Ramatshowe and Sefene. The Phalaborwa Corridor also navigates through the eastern side of the Molemole area of jurisdiction, past Morebeng (Soekmekaar). Four prominent clusters of settlements are found in this municipal area.

The municipality has four (4) Traditional Authorities namely Manthata, Makgato, Ramokgopa, and Machaka Traditional Authority. It is the fourth densely populated municipality within the Capricorn District and has a population of 127 130 and total of 41 939 households (Stats SA Census 2022). The municipal area is divided into 16 wards and stretches for about 364 411ha (17% of the district area).

Molemole municipality is predominantly rural and characterised by high levels of poverty and inequalities. Molemole LM mainly comprises agricultural activities (commercial and subsistence), plantations (especially along the western boundary), and small-scale mining. A large part of Molemole's economy depends on agricultural development. The municipality produces some of the finest potatoes and tomatoes for the export markets. However, the agricultural sector has contracted significantly resulting in many crops commercial farmers opting for game farming.

### **(d) Polokwane Local Municipality**

Polokwane Local Municipality represents the economic hub of the District and the Limpopo Province. It shares its name with the City of Polokwane, which is the capital and the major urban centre of the Limpopo Province. There is a definite opportunity for Polokwane to become the logistics hub and freight interchange within the region, given its proximity to the neighboring countries of Botswana, Zimbabwe, Mozambique, and Swaziland. Polokwane City and its functional extensions particularly, are the most important economic drivers and service centres in the province.

Two prominent clusters of rural settlements are located to the east and west of Polokwane City: Mankweng and Sebayeng cluster to the east and the Ga Rampuru - Ga Mashashane cluster to the west (former Aganang municipal area). The municipality has fourteen (14) Traditional Authorities namely, Dikgale, Mothiba, Makotopong, Makgoba, Mothapo, Mamabolo, Maja, Chuene, Molepo, Mankweng, Moletjie, Maraba, Matlala, and Mashashane Traditional Authority.

The municipality is the highest densely populated municipality within Capricorn District and has a total population of 843 459. The population of Polokwane has increased over the three census periods and about 60% of the district population resides within Polokwane municipal boundaries mainly because it is the economic and logistics hub of the Province. The municipality comprises of 45 wards and covers a total area of 507 677 ha. Polokwane Municipality is 23% urban and 71% rural. The remaining area (6%) comprises smallholdings and institutional, industrial and recreational land.

### 1.2.10.2. Spatial Density

CDM covers an area of approximately 2 180 530 ha. The municipal area consists mainly of commercial farms, game farming and so forth and only approximately 4.24% of the total area is used for settlement purposes (that is, towns and villages). All four local municipal areas have many small villages, that is, villages with less than 1 000 people. These low population densities have serious implications for improving the levels of service provision to communities because the costs associated with the provision of service infrastructure in those areas is very high.

### 1.2.10.3. Informal Settlements

An informal settlement maybe an illegal settlement where a group of people are living on a piece of land that is not proclaimed nor allocated by acceptable land administrators, and where they do not have legal claim to the land (tenure), where there are inadequate basic services, or where basic services are in a deplorable condition, irrespective of the densities, type of structures they have built, where they are located in urban/rural and their existing surroundings. The table below indicates the status of informal settlement in the district based on estimates from COGHSTA's rapid assessments visits to informal settlements and municipal records.

### 1.2.10.4. Informal Settlements within CDM

Municipality	Name of Settlement	No.	Landowner
Blouberg	None	00	
Lepelle-Nkumpi	<ul style="list-style-type: none"> <li>• Lebowakgomo Zone F Extension</li> <li>• Portion 2 of the Farm Voerspoed 458</li> </ul>	02	<ul style="list-style-type: none"> <li>• Municipal Land</li> <li>• Department of Public Works</li> </ul>
Molemole	None	00	
Polokwane	<ul style="list-style-type: none"> <li>• Mankweng G Ext.</li> <li>• Mankweng F Ext.</li> <li>• Freedom Park</li> <li>• Disteneng (Polokwane Ext 78)</li> <li>• Mohlakaneng (Polokwane Ext. 106)</li> </ul>	05	<ul style="list-style-type: none"> <li>• Un-Proclaimed Land</li> <li>• Farmland</li> <li>• Municipal Land.</li> </ul>
<b>Total Capricorn</b>		<b>07</b>	

Source: COGHSTA and Municipal Records.

The Draft Informal Settlement Upgrading Strategy for Limpopo prepared by COGHSTA promotes the following main developmental actions and responses to informal settlements:

- Rapid up-front preliminary assessments and categorisation.
- Full upgrading (town planning process, full services, top-structures, and tenure) where appropriate, affordable, and viable.
- Interim basic services for settlements viable and appropriate for long term full upgrading but where this is not imminent (a situation which often prevails).
- Emergency basic services for settlements where long-term upgrading is not viable or appropriate, but relocation is not urgent or possible (a situation which also often prevails).
- Relocations as a last resort for settlements where this is an urgent priority.

### **1.2.10.5. Land Use Management**

Spatial Planning and Land Use Management Act, 2013 (Act No. 16 of 2013) was signed into law by the President on 02 August 2013, and formally published in the gazette on 05 August 2013 and its Regulations came into effect on 1 July 2015. The enactment of SPLUMA has brought several fundamental changes in spatial planning and land use management. Among those changes are: -

- Reiteration of the sole mandate of municipalities where municipal planning (land development, land use management) is concerned, placing municipalities as authorities of first instance invalidating inconsistent parallel mechanisms, parallel systems, measures, or institution that existed dealing with land development application.
- Establishment and composition of Municipal Planning Tribunals and Appeals structures by municipalities to determine and decide on land development applications. Also providing municipalities with options for Tribunals and appeals structures to be created based on capacity.

SDFs will form the basis of all future decisions taken by tribunals established in terms of Section 35 of SPLUMA. In preparing a municipal SDF, a municipality must among others, give effect to the development principles and applicable norms and standards set out in Chapter 2. Spatial Planning, Land Management and Development (e.g., Municipal SDF and IDPs) must be grounded in the SPLUMA Principles:

- The principle of spatial justice
- The principle of spatial sustainability
- The principle of efficiency
- The principle of spatial resilience
- The principle of good administration

Every municipality must develop and/or adopt a Municipal Planning By-Law, which will forthwith determine the procedural and administrative aspects of land use planning and management. A municipality must put in place an overall planning and land use management system to implement SPLUMA.

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## **1.3. SERVICE DELIVERY OVERVIEW**

### **1.3.1. Performance Management Overview**

Capricorn district Municipality received 24 Megalitres of portable water per day from Olifantspoort treatment plant operated by Lepelle Northern Water board to supply Lebowakgomo and surrounding villages at Lepelle Nkumpi municipal area. Water supply from this scheme is constantly affected by stoppages because of old infrastructure. Refurbishment works to the existing infrastructure by Lepelle Northern Water to ensure reliability and assurance of supply of the current water will start before the end of 2023 and be completed by end October 2024.

Water supply is supplemented by 175 boreholes with 7 water treatment package plants. The Municipality is also in a process of completing Mphahlele Regional Water Scheme project which will supply additional 10 Megalitres of water in Lepelle Nkumpi area.

Blouberg and Molemole municipalities are only dependent on underground water supply. The district owns and operates 8 water treatment package plants, 267 boreholes in

Molemole and 21 water package plants, 286 boreholes in Blouberg municipality to provide water to communities.

### 1.3.1.1. Water Challenges and Proposed Interventions

Challenges	Interventions
Inadequate bulk water supply and funding	Department of Water and Sanitation must prioritize implementation of feasibility studies for Nandoni Dam – Molemole LM, and Glen-Alpine Dam – (Blouberg LM)
Capacity of the Olifantspoort Water Treatment Works vs Supply area/ water requirements	Engagement with Lepelle Northern Water and Department of Water and Sanitation on the plans to upgrade the plant.
MIG co-funding for metered yard connections	Engage Department of Water and Sanitation and Cogta to review MIG conditions in order for MIG funding to cover metered yard connections
Over-reliance on boreholes and development ahead of services	Implementation of bulk water feasibility studies to enable expansion of district growth points as long-term plan.
Stolen Transformers	Constant engagement with ESKOM and through IGR structures
Overloaded wastewater works	Lebowakgomo WWTW refurbished and busy with designs for upgrading. Consultant appointed for assessment and development of design reports for all Wastewater Treatment Works
Budgetary Constraints	Increased efforts of Cost Recovery
Staff Shortages	Acceleration of the filling up of Vacant Funded Posts. Collaboration with institutions of higher learning for intake of in-service training, learnerships or graduates' development programmes.
Fleet Shortage and Unreliability	Fleet renewal - Improvement of the turnaround times by the Fleet Management Service provider so as to reduce the Fleet downtime
Training of staff on new technology	Collaboration with service providers for training of process controllers on climate resilient water safety plan. Increase training budget.

### 1.3.2. Sanitation

One of our key infrastructure service delivery programmes aimed at restoring dignity to our people is the provision of decent sanitation facilities. To date, 33% of our households have access to sanitation facilities. However, it will require a huge budget to clear off the 66.8% backlog. Business plans have been developed for rural sanitation backlog eradication for Blouberg, Molemole and Lepelle Nkumpi local municipalities. The district has embarked on WWTW assessments, feasibility studies and development of technical reports and design reports for upgrading of WWTW which are operating above their design capacity. To date designs for upgrading of Lebowakgomo and Senwabarwana WWTW have been completed. The Municipality has submitted the plans to DWS seeking support and assistance to raise funding for implementation. MISA has assisted the district to conduct assessment for Alldays

WWTW and the Municipality will further develop technical report and designs. Assessment and feasibility study for Mogwadi WWTW will commence in the 2023/2024 financial year.

### **1.3.3. Roads and Transport**

The Rural Roads Assets Management System (**RRAMS**) continued to be implemented and updated. Road safety awareness campaigns were coordinated throughout the district. The public transport facilities were monitored in the whole Municipality to ensure safety of passengers and scholars alike. The total road network for the district is 4506 km, with 1223 km paved and 3283 km gravelled/unpaved. The LDPWRI is responsible for maintenance whereas Road Agency Limpopo (RAL)'s responsibility is that of upgrading. The challenge is insufficient budget. The ultimate is to connect the district with strategic economic hubs and the entire Province.

### **1.3.4. Disaster Management and Firefighting**

One of our functions is disaster management and firefighting. The fire stations in CDM were utilized in cases of fire disaster by calling the station directly at 0800 666 777. The officials responded on fire related issues and road accidents effectively.

We have three fire stations in Blouberg (Senwabarwana Fire Station), Molemole (Botlokwa Fire Station) and Lepelle-Nkumpi (Sefako Makgatho Fire Station), with the fourth one under construction in Polokwane (TT Cholo Fire station).

### **1.3.5. Institutional Transformation**

CDM continues to put service delivery at the heart of our performance and good performance continues to be duly rewarded.

We are also proud to mention that 90% of all funded and evaluated posts are filled. The Municipality shall from time to time decide on which posts to fill guided by its recruitment plan and budget. Notably, gender representation at management level approximates the character of our society and our staff component in that we have more women at Management level than men.

We also offer bursaries and scholarships that enable both our staff and councillors to enrol in a variety of courses that are relevant to their work or deployment respectively. Councillors and staff continued to be enrolled in various accredited recognised institutions.

The Municipality comprises of mostly rural villages and therefore is faced with families most of which struggle to educate their children. We have an external bursary scheme that has since assisted a lot of young people to make their dream of having tertiary qualification a reality. We have started off by prioritizing water related qualifications as we are a water authority, but we are now expanding into other areas, for example mining, tourism just to mention a few. The Municipality has plans to intensify internship/learnership programme in the next financial year. This we will be done in conjunction with different training institutions. We will also be rolling out a programme to train junior fire-fighters to ensure constant supply to our fire and emergency services.

### **1.3.6. Local Economic Development**

The provincial economic outlook indicates that our district economy has grown faster than the other four districts in the Province and Capricorn is now the major contributor to the Limpopo

economy. This economic growth shows that the sectors of our local economy have performed well but this has not translated into job creation, that is why we have developed a Spatial Development Framework (**SDF**). The SDF informs people about economic development and opportunities we have in our district.

### **1.3.7. Good Governance and Public Participation**

A District Framework Protocol was developed to guide the activities of the IGR processes in the district. CDM has established IGR Structures in terms of the Intergovernmental Relations Act 13 of 2005. The District Executive Mayor IGR is the decision making within the district and its family of municipalities. The Executive Mayor's forum participates in the Premier's IGR forum that is convened by the Premier to implement resolutions taken at Provincial level. The Municipal Managers' IGR sits on regular bases to recommend issues to be discussed and implement resolutions of the political IGR.

The municipality undertakes an assessment of the risks that might impact on the achievement of its IDP objectives and ensure a continuous process of ensuring pro-activeness by putting in place preventative and protective measures and mitigation actions are implemented to reduce the impact and/or likelihood of the risk. The process includes the identification, analysis and evaluation of the risk.

The risk management committee has been established to monitor the implementation of risk mitigation strategies employed by departments on a quarterly basis. The fraud hotline is also fully functional with reported cases being investigated continuously. Awareness campaigns are conducted annually. There is provision of physical security to all municipal premises, assets and employees. Vetting of potential employees on critical positions is being done.

CDM has public participation mechanisms which includes among others Council Outreach Programme, IDP and Budget Public Consultations, MPAC Public Participation and Public Hearings Programme, Batho Pele Events and Information Sharing Sessions, and Special Annual Parliaments/Dialogues (Women Dialogue and Youth Dialogue). The Ward Committees, Community Development Workers (CDWs) and Councillors are meant to assist communities to participate in issues of governance within their localities.

CDM has achieved remarkable progress in institutionalising and implementing its Communication Strategy, Corporate Image Strategy, consultation mechanisms, stakeholder participation and Customer Care. The mechanisms that the district utilises in communication include an annual State of the District Address (SODA) by the Executive Mayor, newsletter - CDM Talk and CDM Insight, the annual report, websites, local, provincial and national newspapers, flyers, events, brochures, the ward committee system, CDW's bulk messages as well as loud hailing and local radio stations. The district has also developed a useful page on Facebook, which also assists the district in communicating issues through social media networking.

### **1.3.8. Financial Viability and Audit**

The district has received an unqualified audit outcome for the 2022/2023 financial year. The district will continue to assist local municipalities to improve on their audit outcome.

The future of every organ of state depends on its financial viability and how it manages its finances. It is with this in mind that CDM continues to apply good governance principles built on openness, transparency, accountability, efficiency, competency, and capacity to manage

its finances, collect more revenue, retain its Grade 5 grading, reduce dependence on grants, roll out credible billing system and realise budget growth.

There is a functional Audit Committee established in accordance with section 166 of the MFMA.

They Provide oversight of the financial reporting process, the audit process, the system of internal controls and compliance with laws and regulations.

In terms of section 166(2) (a) the Audit Committee An audit committee is an independent advisory body which must advise the municipal council, the political office-bearers, the accounting officer and the management staff of the municipality on matters relating to-

- (i). internal financial control and internal audits
- (ii) risk management
- (iii) accounting policies
- (iv) the adequacy, reliability and accuracy of financial reporting and information
- (v) performance management
- (vi) effective governance
- (vii) compliance with the MFMA Act, the annual Division of Revenue Act, and any other applicable legislation
- (viii) performance evaluation and
- (ix) any other issues referred to it by the municipality or municipal entity.

The Committee is further mandated in terms of section 166 (2) (b) to review the annual financial statements to provide the council of the municipality with an authoritative and credible view of the financial position of the municipality or municipal entity, its efficiency and effectiveness and its overall level of compliance with the MFMA, the annual Division of Revenue Act and any other applicable legislation.

During the period under review the Audit Committee, current and its predecessor, reported quarterly to the Council in accordance with its legislated mandate, thereby ensuring and assuring financial viability and proper management of municipal finances.

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#### **1.4. FINANCIAL HEALTH OVERVIEW**

Financial viability is about being able to generate enough income to meet operating and capital payments and where applicable, to allow growth while maintaining service levels.

The unlocking of the financial management systems distinguished us from the rest as it enables us to review our compliance process and procedures in line with the Municipal Financial Management Act 56 of 2003 (**MFMA**). The systems enable tighter control on process, extensive protection of financial resources to ensure that the service to be acquired is value - adding. This enables us to explore in confidence our alternative revenue strategy and to embark upon various activities of unlocking the revenue potential of the district and the functional areas like water services for sustainability in the district. The following underpinned our efforts to secure our financial viability:



- The Debt Collection and Credit Control Policy was implemented, thereby improving revenue collection.
- CMD is embarking on implementing a prepaid water meters to maximise revenue collection.
- Council approved the Unauthorized, Irregular, Fruitless and Wasteful (UIFW) Expenditure Reduction Strategy on 28 October 2021 (Resolution No. SC 05/2021 - 2022/6.2) aimed at reducing or preventing recurrence of such expenditure.
- The audit opinion of the Municipality was unqualified with findings.

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## **1.5. ORGANISATIONAL DEVELOPMENT OVERVIEW**

### **1.5.1. HUMAN RESOURCE OVERVIEW**

The Human Resource section of CDM is divided into two units, Human Resource Management and Human Resource Development. This is the heart of the Municipality as amongst its functions it has the responsibility of supporting the whole institution with human capital. The Section has as its head, the Human Resource Manager, to whom the Operations Manager Human Resource Management (HRM), Employee Relations (ER), Occupational Health and Safety (OHS) and Employee Assistance Program (EAP) as well as Human Resource Development (HRD) report.

#### **1.5.1.1. Human Resource Development**

This Unit is made of the following Sub-units:

- I) Employee Performance Management.
- II) Organisational Development.
- III) Training.

#### **1.5.1.2. Human Resource Management**

- i) Employee Wellness.
- ii) Human Resource Benefits.
- iii) Employee Relations.
- iv) Occupational Health and Safety.

#### **1.5.1.3. Employee Wellness Program**

Employee Wellness Programme is a worksite-based programme designed to assist in the identification and resolution of productivity problems associated with employees impaired by personal concerns including but not limited to health, drug, legal, emotional, stress or other concerns which may adversely affect employee job performance.

The programme is further designed in a way that accommodates all categories including all councillors. Intervention and case management is done by the appointed Service Provider as per referral.

#### **1.5.1.4. Individual Support**

The following were some of the Individual Sessions that the Unit assisted employees and Councillors on:

- Social challenges e.g., marital problems.
- Relationship problems.
- Raising a teenager and understanding adolescent stage.

#### **1.5.1.5. Employee Sports**

Engaging employees in sporting activities is one of the fitness plans to keep them healthy and active. All employees can partake in sporting activities of their choices. CDM offers the following sporting codes:

- Chess.
- Darts.
- Netball.
- Soccer.
- Table tennis.
- Volleyball.

#### **1.5.1.6. Individual performance management**

The municipality has a functional Performance Management System (PMS) in line with the approved Performance Management Policy. The framework details the implementation of the PMS, as well as the procedures and processes of maintaining the PMS. CDM has managed to report on organisational, functional and individual performance to enable a critical assessment of its progress. This system of performance has been cascaded down to all employees as a result all employees are required to sign annual performance plans in line with the institutional SDBIP, which are then assessed on a quarterly basis.

#### **1.5.1.7. Fleet Management**

The municipality has a variety of pool vehicles that are frequently acquired to respond to water, fire and disaster management legislative imperatives. The fleet provisioning, management and control is centralised under Admin unit within corporate services.

To execute this function in an effective and efficient manner, systems are available to assist in a sound and proper running on this process function. The fleet management policy is under review and currently serving at required consultative structures. The submission to procure of 1x Rapid response vehicle, 1x Fire Tanker, 1x Honey sucker are aimed at improving service delivery for various communities, plus 2x skip loader trucks to respond to waste management imperatives are awaiting approvals and implementation in this current financial year.

#### **1.5.1.8. Records Management**

The municipality has records management and disposal policy in place to direct and guide this important function. The policies outline and/or details procedures and processes of creating,

maintaining and safekeeping of records in municipality. This also covers the handling and rotation periods of records.

The municipality has file plan approved by Limpopo Provincial Archives. The file plan is used for the location of file reference numbers on records. The municipality submit annual Promotion of access to information report to South African Human Rights.

**Promotion of Access to Information Act (PAIA)** gives effect to the constitutional rights of access to Information held by the state and any information that is held by another person and that is required for the exercise or protection of any rights. Capricorn District Municipality submits an annual report on the number of PAIA requests received and process to the Information Regulator.

**Protection of Personal Information Act (POPIA)** is enacted among others to ensure that no unnecessary prevention of the free flow of information and to protect personal information in the hands of public and private bodies. Capricorn District Municipality conducts POPIA awareness to ensure that all staff are aware of the expected standards. CDM submits POPIA implementation report to Information Regulator.

#### 1.5.1.9. Organisational Structure

The Municipality adopted an Organizational Structure in a Council meeting on 29 July 2022 as per Council resolution OC 01/2022 – 2023/7.2.6

The summary is represented as follows:

##### 1.5.1.9.1. Organizational Structure as per filled and vacant positions:

Count of Department	Column Labels	
Row Labels	Filled	Vacant
Community Services	110	101
Corporate Services	79	33
Development Planning and Environmental Management Services	20	10
Infrastructure Services	239	221
Strategic Executive Management Services	52	17
Financial Management Services	40	43
<b>Grand Total</b>	<b>540</b>	<b>425</b>

#### 1.5.1.10. Skills Development and Training

Workplace Skills Plan (WSP) and the Annual Training Report (ATR) were developed and submitted to the Local Government SETA by 30<sup>th</sup> April 2023.

## 1.6. AUDITOR GENERAL REPORT

The Municipality has obtained unqualified audit opinion. In terms of this opinion, the financial statements present fairly, in all material respects, the financial position of the Capricorn District Municipality as at 30 June 2022, and its financial performance and cash flows for the year then

ended in accordance with Generally Recognised Accounting Practice (Standards of GRAP) and the requirements of MFMA and the Division of Revenue Act 4 of 2020 (DoRA).

## 1.7. STATUTORY ANNUAL REPORT PROCESS

ACTIVITY	DATE	LEGISLATION	RESPONSIBILITY
IDP Management Committee Alignment Session	08 July 2022	MSA Sec. 27 (1)	District and LMs IDP Managers/ Officers
1 <sup>st</sup> IDP Rep Forum (Draft IDP/Budget Framework and Process Plan)	20 July 2022	MSA Sec. 28	Municipal Manager/Executive Mayor
Approval of IDP & Budget Framework/ Process Plan	29 July 2022	MSA Sec. 27 (1) and 28 (1)	Executive Mayor/Council
Submission by departments for Budget adjustment, 2022/2023 Draft Projects and MTREF	December 2022	MFMA Sec. 28(2)(b), (d), (e) and (f)	All Departments/ Executive Managers
Analysis of Budget (adjustment consideration)	December 2022	MFMA s 28(2)(b),(d),(e), and (f)	Budget committee
Consideration of Budget adjustment	January/February 2023	MFMA Sec. 28(2)(b), (d), (e) and (f)	Budget committee
Draft Budget adjustment is tabled	End of February 2023	MFMA s 28(2)(b),(d),(e), and (f)	Mayoral Committee and Council
Review of Budgets related policies	January - March 2023	MSA s 74, 75	Finance
Departmental Strategic Planning Sessions	24, 25, 26, 31 January and 01, 02 February 2023	MSA Sec 34 (a)	Management, Departments and Portfolio Committee
Management Strategic Planning Sessions	27-28 February 2023	MSA Sec 34 (a)	Management Team
Mayoral Committee Planning Session	February 2023	MSA Sec. 29(1)(b)	Executive Mayor / Members of the Mayoral Committee
Engagement with Councillors on Draft IDP/Budget	08 March 2023	MSA Sec. 29(1)(b)	Municipal Manager/Council
2 <sup>nd</sup> IDP Rep Forum (Draft 2023/24 IDP/Budget and 2 <sup>nd</sup> Quarter Performance Report)	15 March 2023	MSA Sec 29 (1) (b)	Executive Mayor
Consideration of Draft 2023/24 IDP/ Budget	March 2023	MFMA s 22 & 37; MSA Ch 4 as amended	Budget Committee
Draft IDP/Budget and Budget related policies presented to Portfolio Committees	10 March 2023	MFMA Sec. 16, 22, 23, 87; MSA Sec. 34	Executive Managers

ACTIVITY	DATE	LEGISLATION	RESPONSIBILITY
Draft IDP/Budget and Budget related policies presented to Mayoral Committee	17 March 2023	MFMA Sec. 16, 22, 23, 87; MSA Sec. 34	Municipal Manager/CFO
Draft IDP/Budget and Budget related policies tabled to Council	22 March 2023	MFMA s 16, 22, 23, 87; MSA s 34	Executive Mayor/Council
Consultation with the Audit Committee on the Draft IDP/Budget	April 2023	MFMA Sec. 166	Audit Committee
IDP/Budget Public Consultations	18,19, 20 April 2023	MSA Sec 29 (1) (b)	Speaker's Office, Councillors, Budget Committee, Management, relevant officials, and stakeholders
Organisational Strategic Planning Session	03 – 04 May 2023	MSA Sec 34 (a)	Executive Management/ Mayoral Committee
Consideration of Final Draft 2023/24 IDP/ Budget	May 2023	IDP Process Plan	Budget Committee
Final Draft IDP/Budget presented to Portfolio Committee	May 2023	MSA Sec. 25(1) MFMA s 16, 24, 53	Executive Managers/ MMCs
Final Draft IDP/Budget presented to Mayoral Committee	May 2023	IDP Process Plan	Mayoral Committee
Final Draft IDP/Budget and Budget related policies	25 May 2023	MSA Sec 25 (1) MFMA s 16, 24, 53	Executive Mayor/ Council
Approval of Draft SDBIP, and Draft Performance Agreements tabled to Council.	June 2023	MFMA Sec. 53	Executive Mayor
Submission of approved IDP/Budget to MEC for Cooperative Governance, Human Settlement and Traditional Affairs and to National and Provincial Treasury.	May 2023 Within 10 days of the adoption	MSA Sec 32 (1) (a) MFMA s 24 (3)	Municipal Manager
Publish and distribute approved IDP/Budget	June 2023 Within 14 days of the adoption	MSA Sec 25 (4) (a)	Municipal Manager and CFO

## CHAPTER 2- GOVERNANCE

### COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

#### 2.1. POLITICAL GOVERNANCE

Section 2 of the Local Government: Municipal Systems Act 32 of 2000 (**Municipal Systems Act**), defines a municipality as an organ of state within the local sphere of government exercising legislative and executive authority within an area determined in terms of the Local Government: Municipal Demarcation Act 27 1998, consisting of the political structures; administration and the community of the municipality. The same section authorises a municipality to function in its area in accordance with its political, statutory, and other relationships between its political structures, political office bearers and administration, and confers a separate legal personality on a municipality, which excludes liability on the part of its community for the actions of the municipality.

Section 151(2) of the Constitution of the Republic of South Africa, 1996 (**Constitution**), vests both the executive and legislative authority a municipality in its Municipal Council.

In line with its approved Separation of Powers Model, the CDM Council comprises of the legislative and executive arms presided over by the Speaker and Executive Mayor respectively.

Council has a System of Delegation of Powers in terms of Section 59 of the Municipal Systems Act and section 79 of the MFMA. The System of Delegation of Powers, approved on the 20<sup>th</sup> of December 2021 (Resolution No. Sc 07/2021-2022/5.1.4), delegates some decision-making powers to the Executive Mayor; Speaker; Whip of Council, Mayoral Committee; Portfolio Committees and other Committees of the Council; and administrative components responsible for decision-making and implementation respectively. The System seeks to maximise administrative and operational efficiency and provides for adequate checks and balances. It decentralizes and democratizes decision-making within the institution and improves the pace at which services are delivered to the community.

##### 2.1.1. POLITICAL STRUCTURES

Section 1 of MFMA defines the political structures of a municipality as the council of a municipality or any committee or other collective structure of a municipality elected, designated, or appointed in terms of a specific provision of the Local Government: Municipal Structures Act, No 117 of 1998 (**Municipal Structures Act**).

##### 2.1.2. COUNCIL

The Council of Capricorn District Municipality (**CDM**) comprises of 56 seats in terms of the Section 21 Notice of 24 September 2021. There are six (6) political parties represented in the Council after the 2021 Local Government Elections as follows:

	PARTY	JULY 2022 – JUNE 2023
1.	African National Congress ( <b>ANC</b> )	37
2.	Economic Freedom Fighters ( <b>EFF</b> )	12
3.	Democratic Alliance ( <b>DA</b> )	03

4.	Defenders of the People ( <b>DoP</b> )	02
5.	Abantu Batho Congress ( <b>ABC</b> )	01
6.	Vryheid Front Plus ( <b>VF+</b> )	01
<b>TOTAL</b>		<b>56</b>

60% or 34 of the seats are occupied by representatives of the 4 local municipalities constituting CDM as follows:

	<b>MUNICIPALITY</b>	<b>SEATS</b>
1.	Polokwane Local Municipality ( <b>LM</b> )	19
2.	Lepelle-Nkumpi LM	06
3.	Blouberg LM	05
4.	Molemole LM	04
<b>TOTAL</b>		<b>34</b>

The other 40% or 22 of the Councilors are directly elected to the Council of CDM, proportionally representing political parties as follows:

	<b>PARTY</b>	<b>SEATS</b>
1.	ANC	15
2.	EFF	05
3.	DA	01
4.	DoP	01
<b>TOTAL</b>		<b>22</b>

Members of the Council are as detailed in **APPENDIX 1 (A)**.

The Municipality's Council remained stable throughout the year, successfully held all the six (6) prescribed meetings held during 2022/2023 FY, and passed all the compliance resolutions as follows:

<b>MEETING NO.</b>	<b>DUE DATE/ON OR BEFORE</b>	<b>LEGISLATIVE PROVISION</b>	<b>COMPLIANCE AGENDA ITEMS</b>	<b>MEETING HELD</b>
OC 01/2022-2023	30/07/2022	MFMA s 52 & s127(2) read with MSA s18(2)	Quarter 4 2021/22 Report	29/07/2022
OC 02/2022-2023	30/10/2022	MFMA s 52 & s 127(2) read with MSA s18(2)	Quarter 1 2022/223 Report	27/10/2022
OC 03/2022-2023	30/01/2023	MFMA s 52 & s 127(2) read with MSA s18(2)	Quarter 2 2022/23 Report/ Mid-Year Report	27/01/2023
OC 04/2022-2023	30/03/2023	MFMA s16(2)	2023/24 MTREF Budget (Tabling)	22/03/2023
OC 05/2022-2023	30/04/2023	MFMA s 52 & s 127(2) read with MSA s18(2)	Quarter 3 2022/23 Report	26/04/2023

OC 06/2022- 2023	31/05/2023	MFMA s 24	Annual Budget (Approval)	MTREF 2023/24	25/05/2023
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Rule 34 of the Council Rules of Order permits the Speaker to call special meetings of the Council at any time whenever there is any urgent matter that Council is required to consider before the next scheduled meeting. During 2022/23 the Speaker convened the following 11 special Council sittings:

No.	DATE	SUBSTANTIVE ITEMS CONSIDERED
SC 01/2022-2023	13 July 2022	<ul style="list-style-type: none"> <li>• Determination of Upper Limits of Salaries, Allowances and Benefits of Different Members of Municipal Councils for 2021/2022.</li> <li>• Implementation of 2022/2023 Salaries and Wages increases for Municipal Employees.</li> </ul>
SC 02/2022-2023	29 August 2022	<ul style="list-style-type: none"> <li>• Councillors Assets Write Offs and Recovery of Debt,</li> <li>• Implementation of Council Resolution on Unclaimed Retentions.</li> <li>• Donated land by Lepelle-Nkumpi Local Municipality,</li> <li>• Request for CDM Delegates to attend the 7<sup>th</sup> World Congress and Summit of United Cities and Local Governments (UCLG).</li> </ul>
SC 03/2022-2023	15 December 2022	<ul style="list-style-type: none"> <li>• Payment of Performance Bonuses for the 2021/2022 Financial Year</li> <li>• Salary Package Increase for Senior Managers.</li> <li>• Amendment Notice on Determination of Upper Limits of Salaries, Allowances and Benefits of Different Members of Municipal Councils</li> <li>• Recruitment of Chief Financial Officer.</li> </ul>
SC 04/2022-2023	22 December 2022	<ul style="list-style-type: none"> <li>• Written Representation by Executive Manager: Corporate Services Regarding Council's Intention to place him on Precautionary Suspension.</li> <li>• Report on resignation of Executive Manager: Development Planning and Environmental Management Services (DPEMS)</li> </ul>
SC 05/2022-2023	23 January 2023	<ul style="list-style-type: none"> <li>• Draft Reviewed Supply Chain Management Policy.</li> <li>• Appointment of Acting Executive Manager: SEMS</li> </ul>
SC 06/2022-2023	16 February 2023	<ul style="list-style-type: none"> <li>• Reviewed Supply Chain Management Policy.</li> <li>• Report in terms of Clause 5 of the Local Government: Disciplinary Regulations for Senior Managers, 2010</li> </ul>
SC 07/2022-2023	24 February 2023	<ul style="list-style-type: none"> <li>• Adjustment Budget 2022/2023</li> </ul>



SC 08/2022-2023	02 March 2023	<ul style="list-style-type: none"> <li>• Written Representation by the Chief Financial Officer Regarding Council's Notice of Intention to place her on Precautionary Suspension</li> </ul>
SC 09/2022-2023	05 April 2023	<ul style="list-style-type: none"> <li>• The Report of the Investigator Appointed in terms of Regulation 5(3)(A) of the Local Government: Disciplinary Regulations for Senior Managers</li> </ul>
SC 10/2022-2023	02 May 2023	<ul style="list-style-type: none"> <li>• Unclaimed Retentions to be Forfeited.</li> <li>• 2022/2023 2<sup>nd</sup> Adjustment Budget</li> </ul>
SC 11/2022-2023	29 June 2023	<ul style="list-style-type: none"> <li>• Internal Audit Policies for 2023/2024 FY.</li> <li>• Audit Committee Charter for 2023/2024 FY</li> <li>• Report of District Integrated Transport Plan to the MEC</li> <li>• Report on the Procurement of Mayoral Vehicle</li> <li>• Report on increase of Stipend for Pump Operators and Meter Readers.</li> <li>• Report on increase of Salaries for Employees.</li> <li>• Litigation Report</li> <li>• Draft Institutional Calendar for 2023/2024 FY</li> <li>• Report on extension for Acting appointment of Chief Financial Officer</li> </ul>

Record of Councillors' attendance of Council meetings for the year is outlined in **APPENDIX 1(C)** of this report.

### 2.1.2.1. COUNCIL COMMITTEES

After its establishment post the 2021 Local Government Elections, Council established and delegated functions to various categories of committees in terms of section 79 of the Municipal Structures Act as follows:

#### (a) Portfolio Committees

Portfolio Committees were established to play oversight on each of the Municipality's existing Administrative Departments, namely Community Services and Sport, Arts & Culture (established post the 2021LGE); Corporate Services; Development Planning and Environmental Management Services Portfolio Committee (**DPEMS**); Finance; Infrastructure Services; and Strategic Executive Management Services (**SEMS**). Each Portfolio Committees comprises of no more than 15 members, with each political party represented therein in accordance with section 160(8) of the Constitution, as outlined in **APPENDIX 1(B)** of this report. Portfolio Committees play oversight function of the Legislative Arm of Council over the Executive Arm through, inter alia:

- Consideration and oversight of the IDP/Budget and Service Delivery and Budget Implementation Plan (**SDBIP**) of the relevant department.
- Consideration and oversight of in -year and annual reports of the relevant department.
- Consideration and oversight of any policy or by-law relating to the department.
- Conducting site visits (projects visit) to ascertain contents of in -year and annual reports.
- Conducting public hearings; and
- Investigating and reporting on issues that are referred to them, or on their own initiative.

The chairpersons of the Portfolio and Standing Committees pre- and post the 2021 LGE were as follows:

<b>Committee</b>	<b>Chairperson</b>	<b>Gender</b>	<b>Seat Type</b>
Community Services Portfolio Committee	Cllr Lebese Mpho Japhter	Male	LC Rep – Lepelle-Nkumpi
Corporate Services Portfolio Committee	Cllr Muthabine Mmaphuti Rufus	Male	LC Rep – Polokwane
Development Planning and Environmental Management Services (DPEMS)	Cllr Ralefatane Mariri Johannes	Male	LC Rep – Polokwane
Finance Portfolio Committee	Cllr Tshoshi Manare Martin	Male	PR
Infrastructure Services Portfolio Committee	Cllr Masemola Sebolaishi Granny	Female	PR
Strategic Executive Management Services ( <b>SEMS</b> )	Cllr Phukubye Dorothy	Female	LC Rep – Polokwane
Sport, Arts and Culture	Cllr Machaba Makgato Joseph	Male	PR

<b>Committee</b>	<b>Chairperson</b>	<b>Gender</b>	<b>Seat Type</b>
MPAC Chairperson	Cllr Mothata Maphuti Lisbeth	Female	PR
Ethics, Rules and Integrity Committee Chairperson	Cllr Masubelele Jara Alfred	Male	PR
Chairperson of Committees	Cllr Masoga, Phuti Stanford	Male	LC Rep -Molemole

Rule 28 (1) (d) of the Council Rules of Order provides that Portfolio Committees must hold at least one meeting per month, excluding the December month.

All the Portfolio Committees held their meetings in accordance with the approved 2022/2023 Annual Corporate Calendar, as follows:

<b>PORTFOLIO COMMITTEE</b>	<b>July</b>	<b>Aug</b>	<b>Sept</b>	<b>Oct</b>	<b>Nov</b>	<b>Dec</b>	<b>Jan</b>	<b>Feb</b>	<b>March</b>	<b>April</b>	<b>May</b>	<b>June</b>

Community Services	18	18	21	14	23	N/A	16	14	9	17	11	19
Corporate Services	14	19	14	17	15	N/A	13	16	10	17	11	21
DPEMS	18	16	20	13	17	N/A	12	20	10	14	12	19
Finance	15	17	21	14	15	N/A	13	17	10	14	12	21
Infrastructure Services	15	17	20	17	23	N/A	16	17	09	17	12	20
SEMS	14	16	16	13	17	N/A	12	16	09	14	11	20
Sport, Arts & Culture	14	15	19	17	21	N/A	12	21	13	13	15	19
%	100%	100%	100%	100%	100%	N/A	100%	100%	100%	100%	100%	100%

NB: The Sport, Arts & Culture Portfolio Committee was only established by the new Council post the 2011 Local Government Elections.

Rule 34 of the Council Rules of Order 2021 permits Chairperson of a Committee to call a special meeting of the Committee where there is an urgent matter that the Committee is required to consider before the next ordinary meeting. During the period under review the following special Portfolio Committees were convened:

COMMITTEE	SPECIAL MEETING HELD
Community Services	17 May 2023
Corporate Services	26 June 2023
Infrastructure Services	17 April 2023
Joint Finance- DPEMS	17 May 2023
Special Community Services and Corporate Services Joint Portfolio Committee	15 June 2023

Portfolio Committees conducted project/site visits as follows:

PORTFOLIO COMMITTEE	DATE	PROJECT/SITE VISITED	DISTRICT AREA
Community Services PC	16/05/2023	Molemole Fire Station	Molemole LM
Corporate Services	28/05/2023	Langlagte and Inveraan: Community Wi-Fi	Blouberg LM
DPEMS	27/06/2023	Indermaak Renewable Energy	Blouberg LM
Finance PC	12/06/2023	Mogwadi Smart Meters Project	Molemole LM

<b>Infrastructure Services PC</b>	20/04/2023	Marowe WS	Molemole LM
	30/06/2023	Milbank Water project	Blouberg LM
<b>SEMS</b>	13/06/2023	Eldorado Youth Centre	Blouberg LM
<b>Sport, Arts and Culture</b>	03/04/2023	Eldorado Stadium	Blouberg LM

### (a) Standing Committees

Standing Committees are a category of Council Committees whose powers and functions cut across all the portfolios, and were established as follows pre- and post the 2021 LGE:

#### (i) Municipal Public Accounts Committee (MPAC)

The Municipal Public Accounts Committee members: 2021 – 2026 are as follows:

NO.	COUNCILLOR	PARTY	GENDER	SEAT TYPE
1.	Hamise Lebeko Harry	ANC	M	LC Rep – Polokwane
2.	Mabote Makhasane Gloria	ANC	F	LC Rep – Polokwane
3.	Masekwameng Rahab Mapeu	ANC	F	PR
4.	Mocke Bianca	DA	F	PR
5.	Moloto Mmakwena Hazel	ANC	F	LC Rep – Polokwane
6.	Murwa Thosetse Phaka Kgolane	ANC	M	LC Rep – Polokwane
7.	Pheedi Mmatlala Rekiel	ANC	F	LC Rep – Polokwane
8.	Mothata, Maphuti Lisbeth	ANC	F	PR
9.	Ngwasheng, Phokela Alex	EFF (New)	M	PR
10.	Motolla Matome Oscar	EFF	M	LC Rep - Molemole

It executed all its activities as outlined in the 2022/23 Annual Work Programme approved by Council on the 29<sup>th</sup> of July 2022 (Resolution No. OC 01/2022 - 2023). These include visiting and reporting on projects across the Municipality; holding regulated meetings and successfully conducting public hearings on the performance reports referred to it by the Council.

The Committee held a total of 17 meetings as follows:

Quarter 1	Quarter 2	Quarter 3	Quarter 4
<ul style="list-style-type: none"> <li>• 19/07/ 2022</li> <li>• 18/08/2022</li> <li>• 05/09/2022</li> <li>• 23/09/ 2022</li> </ul>	<ul style="list-style-type: none"> <li>• 11/10/2022</li> <li>• 18/11/2022</li> <li>• 07/12/2022</li> </ul>	<ul style="list-style-type: none"> <li>• 11/01/2023</li> <li>• 13/02/2023</li> <li>• 02/03/2023</li> <li>• 13/03/2023</li> <li>• 16/03/2023</li> </ul>	<ul style="list-style-type: none"> <li>• 20/04/2023</li> <li>• 15/05/2023</li> <li>• 18/05/2023</li> <li>• 05/06/2023</li> <li>• 21/06/2023</li> </ul>

The Committee also successfully conducted its Annual Working Session on the 21 – 22 February 2023 and Annual Strategic Planning Session on the 28 – 29 June 2023.

The Committee conducted oversight visits to 25 projects across the district as follows:

PERIOD	DATE	PROJECT/SITE NAME	DISTRICT AREA
<b>QUARTER 1</b>	07/07/2022	Ratsaka WS	Molemole LM
	14/07/2022	Bull Bull, Ga-Manaka WS	Blouberg LM
	12/08/2022	Dipateng WS	Molemole LM
	23/08/2022	Kroomhoek WS	Blouberg LM
	01/09/2022	Maphosa WS	Molemole LM
	06//09/2022	Volop, Bolahlakgomo and Ntamaties WS	Lepelle-Nkumpi LM
	19/09/2022	Burgerrecht,Mmotla,The Grange/Glenfernis WS	Blouberg LM
<b>QUARTER 2</b>	12/10/2022	Brana WS	Blouberg LM
	14/10/2022	Mphahlele WS(Lenting/Marulaneng)	Lepelle-Nkumpi LM
	21/11/2022	Mosehleng Sanitation	Blouberg LM
	28/11/2022	Avon WS	Blouberg LM
	05/12/2022	Mankgodi and Terbrugge Sanitation	Blouberg LM
	06/12/2022	Groothoek WS( Bolatjane/Phalakwane WS Contract C)	Lepelle-Nkumpi LM
<b>QUARTER 3</b>	17/01/2023	Mabitsela WS	Molemole LM
	09/02/2023	Groothoek WS(Lebowakgomo Zone B)	Lepelle-Nkumpi LM

	15/02/2023	Mphahlele WS(Tjjane, Tooseng & Malekapane)	Lepelle-Nkumpi LM
	28/02/2023	Devilliersdale WS	Blouberg LM
	09/03/2023	T.T Cholo Fire Station	Polokwane LM
	10/03/2023	Indermark WS	Blouberg LM
<b>QUARTER 4</b>	14/04/2023	Groothoek (Lebowakgomo Zone B, Q, R, S)	Lepelle - Nkumpi LM
	24/04/2023	Mankgodi Water Supply	Molemole LM
	11/05/2023	Witten WS	Blouberg LM
	12/05/2023	Dipateng WS	Molemole LM
	16/05/2023	Nailana WS	Blouberg LM
	08/06/2023	Kroomhoek WS	Blouberg LM
	13/06/2023	Serakalala WS	Molemole LM

Public hearings and public participation sessions conducted by the Committee are recorded elsewhere in this report.

## (ii) Ethics, Rules, and Integrity Committee

The Ethics, Rules and Integrity Committee Members are composed as follows:

NO.	COUNCILLOR	PARTY	GENDER	SEAT TYPE
1.	Hamise Lebeko Harry	ANC	M	LC Rep – Polokwane
2.	Mabote Makhasane Gloria	ANC	F	LC Rep – Polokwane
3.	Masekwameng Rahab Mapeu	ANC	F	PR
4.	Masubelele Jara Alfred	ANC	M	PR
5.	Mocke Bianca	DA	F	PR
6.	Moloto Mmakwena Hazel	ANC	F	LC Rep – Polokwane
7.	Murwa Phaka	ANC	M	LC Rep – Polokwane
8.	Pheedi Mmatlala Rekiel	ANC	F	LC Rep – Polokwane

NO.	COUNCILLOR	PARTY	GENDER	SEAT TYPE
9.	Ngwasheng, Phokela Alex	EFF	M	PR
10.	Motolla Matome Oscar	EFF	M	LC Rep - Molemole

This Committee was established in terms of section 79 of the Local Government Municipal Structures Act 117 of 1998 and Council delegated it the following powers under the System of Delegation of Powers approved on 20 December 2022:

- (a) Monitoring and evaluation of compliance with the Council Rules of Order.
- (b) To review and recommend amendments of the Council Rules of Order at intervals determined by Council.
- (c) Determining the financial interests of Councillors that must be made public in terms of Item 7(4) of the code of Conduct for Councillors.
- (d) To recommend the Uniform Standing Procedure for Proceedings for the Imposition of a Fine or the Removal of a Councillor for not Attending Meetings (**USP**) as prescribed in Schedule 7 of the Local Government: Municipal Structures Act, No. 117 of 1998 as amended in terms of the Local Government: Municipal Structures Amendment Act, 2021.
- (e) To investigate and report to Council on contraventions of Item 5 (3) of the Code of Conduct for Councillors by any councillor as referred for investigation by the Speaker in accordance with provisions of the USP.

In line with Section 63 of the Systems Act all delegated bodies must report to the delegating authority, at intervals as the delegating authority may require, on all decisions taken under a delegated or sub-delegated power or duty, since the last report. The Committee was scheduled to report to Council on a quarterly basis against an approved Annual Plan.

The Committee held all its scheduled quarterly and special meetings and duly reported to the Council on a quarterly basis as follows:

QUARTER	MEETINGS HELD	REPORTED TO COUNCIL
QUARTER 1	15 July 2022.	29 July 2022
QUARTER 2	19 October 2022	27 October 2022
	08 November 2022 (Special)	
QUARTER 3	18 January 2023	27 January 2023
QUARTER 4	12 April 2023	26 April 2023
	20 June 2023 (Special)	

The Committee also held a successful annual strategic planning session on the 22<sup>nd</sup> – 23<sup>rd</sup> June 2023 for the following objectives:

- To discuss and identify aspects of the Council Rules of Order that may require review.

- To reflect on Councillors general compliance with the Code of Conduct for Councillors and recommend interventions for improvement.
- To consider the Uniform Standing Procedure (USP) for sanctions for not attending meetings and breach of the code of conduct for Councillors by a Councillor.
- To review Councillors attendance of Council and Committee meetings in order to develop strategies to address untoward practices.
- To review the performance of the Committee for the 2022/23 Financial Year.
- To develop the Committee's Annual Workplan for the 2023/24 Financial Year.
- To strengthen coherence and collaborative relationship between the Committee and the offices of the Whip of Council and Speaker.
- To capacitate the portfolio committee chairperson to assist the office of the Speaker to report non-compliance with the code of conduct and Council Rules of Order.
- To give support to the locals and share the best practices on the council rules of order and compliance with the code of conduct.

**(iii) Committee of Chairpersons**

The Committee of Chairpersons comprises of Chairpersons of all the Council Committees as outlined above. It is delegated the following powers and functions:

- To ensure committees are functioning effectively.
- To prepare guidelines to enable chairpersons to effectively fulfil their roles.
- To discuss the coordination, supervision and monitoring of the activities and functioning of the various ad hoc committees affecting the scheduling or functioning of any committee of the legislature or other forum of the legislature; and
- To ensure the smooth running of the committees.

During 2022/2023 Financial Year the following meetings were held as follows

QUARTER	MEETINGS HELD	VENUE
QUARTER 1	03 August 2022	Executive Boardroom Mayor's
	30 September 2023	Virtual Platform
QUARTER 2	N/A	
QUARTER 3	20 February 2023	Executive Boardroom Mayor's
QUARTER 4	24 April 2023	Virtual Platform
	15 June 2023	Virtual Platform



## **(b) Multi-Party and Inter-municipal Committees**

### **(i) Multi-Party Whippery**

The Multi-Party Whippery comprises of the Chief Whips of political parties represented in the Council, namely the ANC; EFF; DA; DoP; ABC; and VF+. The Committee is chaired by the Whip of Council, and has been delegated the following powers:

- Co-ordination of matters for which whips are responsible.
- Ensuring political liaison and consultation amongst the political parties represented in the Council.
- Sharing ideas and seeking solutions on issues that may cause conflict in the Council.
- Agreeing on the approach to avoid unnecessary debates in Council.
- To develop guidelines for speaking time in Council.

The Office of the Whip of Council submitted standard reports on the functionality of the Whippery System to the Council on a quarterly basis as planned, as follows:

- 29 July 2022 (Resolution No. OC 01/2022 - 2023/7.2.1).
- 27 October 2022 (Resolution No. OC 02/2022 - 2023/7.2.2).
- 27 January 2023 (Resolution No. OC 03/2022 - 2023/7.4.2).
- 26 April 2023 (Resolution No. OC 05/2022 - 2023/7.3.2).

### **(ii) District Chief Whips Forum**

The District Chief Whips Forum comprises of the Council Chief Whips (Whips of Council) of CDM and its local municipalities and serves the following purpose:

- To ensure the implementation of intergovernmental protocol framework between the district and its locals
- To share best practices between the district and its locals
- To ensure proper coordination of the Intergovernmental Relations structures
- To engage and agree on the support the district should offer to its locals
- To implement and check progress on implementation of programmes of the Chief Whips offices; and
- To plan and coordinate the Makgotla programs.

The Forum was scheduled to meet on a quarterly basis and successfully held its meetings as follows:

- 23 September 2022
- 02 December 2022
- 08 March 2023

### **(iii) District Speakers Forum**

The District Speakers Forum comprises of the municipal Speakers of CDM and its local municipalities and serves to co-ordinate programmes of offices of the Speakers and facilitate inter-municipal relations. The Forum was scheduled to meet on a quarterly basis and successfully held its meetings as follows:

- 19/07/2022.
- 10/10/2022
- 09/02/2023
- 18/03/2023.
- 13/04/2023.

**(iv) District MPAC Forum**

The Forum comprises of MPAC Chairperson of CDM and all its local municipalities and coordinates programmes of the MPACs. The Forum was scheduled to meet on a quarterly basis and successfully held its meetings as follows:

- 05/08/2022,
- 17/11/2022
- 02/02/2023,
- 19/04/2023
- 09/05/2023

**2.1.2.2. MAYORAL COMMITTEE**

The Mayoral Committee was re-established after the 2021 Local Government Elections in terms of section 60 of the Municipal Structures Act to assist the Executive Mayor, and comprises of the Executive Mayor, Cllr Mamedupi Kirsty Teffo, and eight members appointed and allocated responsibilities by the Executive Mayor as follows:

Portfolio/Department	Accountable MMC	Gender	Full Time/Part Time
Community Services	Cllr Rahlana Mokgadi Elizabeth	Female	Full Time
Corporate Services	Cllr Selamolela Molatja Samson	Male	Full Time
Development Planning and Environmental Management Services (DPEMS)	Cllr Masoga Matome Calvin	Male	Full Time
Finance	Cllr Ramokolo Mokgaetsi Maria	Female	Full Time
Infrastructure Services	Cllr Mohale Maite Monicah	Female	Full Time
Local Economic Development (LED)	Cllr Mamabolo Modikwa Caroline	Female	Part Time
Sport, Arts & Culture	Cllr Makhura Makgalemela Hildah	Female	Part Time
Strategic Executive Management Services (SEMS)	Cllr Mahlatji Mashego Solomon	Male	Part Time

For the financial year the Mayoral Committee was scheduled to meet at least once in a month (excluding December), and held **91%** of its meetings as follows:

NO.	DATE	VENUE
OMC 01/2022-2023	22 July 2022	Virtual Platform

OMC 02/2022-2023	30 August 2022	Virtual Platform
OMC 03/2022-2023	28 September 2022	Virtual Platform
OMC 04/2022-2023	21 October 2022	Virtual Platform
OMC 05/2022-2023	30 November 2022	Virtual Platform
OMC 06/2022-2023	20 January 2023	Virtual Platform
OMC 07/2022-2023	28 February 2023	Virtual Platform
OMC 08/2022-2023	21 April 2023	Virtual Platform
OMC 09/2022-2023	19 May 2023	Virtual Platform
OMC 10/2022-2023	29 June 2023	Virtual Platform

Rule 31 read with Rule 32 of the Council Rules of Order authorise the Executive Mayor as the Chairperson to convene special meetings of the Mayoral Committee at any time whenever there is any matter, he/she deems urgent to warrant consideration before the next scheduled meeting. During 2022/23 the Executive Mayor convened the following special Mayoral Committees:

NO.	DATE	VENUE	SUBSTANTIVE ITEMS CONSIDERED
SMC 13/2022 - 2023	21/05/ 2023	Virtual	<ul style="list-style-type: none"> <li>To consider final MTREF Budget for 2023/2024 for submission to council,</li> <li>To consider Reviewed Organisational Structure – 2023/2024 for submission to council</li> </ul>
SMC 14/2022 - 2023	26/06/2023	Virtual	<p>To consider reports for Special council meeting:</p> <ul style="list-style-type: none"> <li>Audit Committee Policies – 2023/2024,</li> <li>Audit Committee Charter – 2023/2024</li> <li>Procurement of Mayoral Vehicle</li> </ul>

### 2.1.3. POLITICAL OFFICE BEARERS

In terms of section 1 of the MFMA, “political office-bearer” in relation to a municipality, means the speaker, executive mayor, deputy executive mayor, mayor, deputy mayor or a member of the executive or mayoral committee of a municipality elected, designated, or appointed in terms of a specific provision of the Municipal, or a councillor referred to in section 57(1) of the MFMA. The said section 57 (1) of the MFMA provides that the council of a municipality which does not have a mayor must designate a councillor to exercise the powers and duties assigned by this Act to a mayor.

The Whip of Council is an office bearer in terms of section 41A. (1) of the Municipal Structures Act as amended by the Municipal Structures Amendment Act No. 3 of 2021, which came into effect on 01 November 2021.

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### **2.1.3.1. FULL TIME OFFICE BEARERS**

The following office-bearers and councillors are designated full time councillors in terms of section 18(4) of the Municipal Structures Act:

- Executive Mayor.
- Speaker.
- Whip of Council.
- Chairperson of MPAC.
- MMC for Infrastructure Services.
- MMC for DPEMS.
- MMC for Community Services.
- MMC for Finance.
- MMC for Corporate Services.

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### **2.1.3.2. STATUTORY AND DELEGATED POWERS TO OFFICE BEARERS**

Section 59 of the Municipal Systems Act provides that a municipal council must develop a system of delegation that will maximize its administrative and operational efficiency. The section provides that a municipal council may in accordance with its system of delegation, delegate appropriate powers to any of the Municipality's political structures, political office bearers, Councilors, or staff members. Excluded from the powers which may be delegated are:

- The powers mentioned in section 160 (2) of the Constitution; namely:
  - The passing of by-laws.
  - The approval of budgets.
  - The imposition of rates, taxes, levies, and duties; and
  - The raising of loans.
- The powers to set tariffs.
- The powers to resolve to enter into a service delivery agreement in terms of Section 76 (b) of the Municipal Systems Act; and
- The power to adopt or amend the Municipality's Integrated Development Plan (**IDP**).

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#### **2.1.3.2.1. EXECUTIVE MAYOR**

##### **Cllr Mamedupi Kirsty Teffo**

Cllr Mamedupi Kirsty Teffo was elected Executive Mayor for the term of the 5<sup>th</sup> Council on the 26<sup>th</sup> of November 2021.

The Executive Mayor has statutory functions and powers as provided for in sections 56, 60 and 80 of the Municipal Structures Act; sections 30, 39 and 62 of the Municipal Systems Act; financial functions and powers as provided for in various sections of the MFMA, and functions and powers as provided for in other pieces of legislation.

In addition, the Executive Mayor has been delegated powers, inter alia:

- To make any press statement on behalf of the Council.
- To receive reports with recommendations from departmental heads through the office of the Municipal Manager on all matters that must be dealt with by either

the Executive Mayor or the Council in terms of these delegations, and for which a specific committee has not been created to consider the matter beforehand.

- To consider the matters raised in reports referred to in the paragraph immediately hereinabove and either dispose of them in terms of the Executive Mayor's delegated powers or forward them with the Executive Mayor's recommendation to the Council for consideration and finalization.
- To receive reports with recommendations from the committees established for specific matters, consider the matters raised in these reports, and either dispose of them in terms of the Executive Mayor's delegated powers or forward them with a recommendation to the Council for finalization.
- All powers, necessary or incidental, to execute the following:
  - The responsibility for the quality and speed of decision making.
  - The responsibility to ensure that integration takes place between the various committees.
  - The responsibility to play a prominent role, in consultation with the Municipal Manager, in building and maintaining a good relationship between the Council, Councilors and the Administration.
  - The responsibility for political supervision of the Administration.
  - The responsibility for liaison with the community, ward committees, other committees and councilors, and political office bearers in the different spheres of government.
  - The responsibility to be available, on a regular basis, to grant interviews to the public and visitors to the Municipal offices and to interact with businesspeople.
  - In general, all other powers and functions, necessary or incidental, to enable the Executive Mayor to discharge his or her duties as contemplated in section 56 of the Municipal Structures.
- To establish any committee within Council's Executive Arm, the appointment of members to such committee and the appointment of chairperson to such committee.
- To determine policy for the organization of the Council's administrative functions, activities, and work force into departments.
- To set policy in respect of matters falling within the delegated powers of the Executive Mayor.
- To comment on proposed legislation and government policies.
- To appoint executive councillors to attend international, national, and local meetings/conferences/seminars etc.
- To appoint or nominate executive councillors to represent Council to external bodies including the South African Local Government Association (**SALGA**).
- To approve international co-operative agreements.
- To co-ordinate the operations of MMCs.
- To grant leave of absence to members for meetings of the Mayoral committee.
- To mandate the relevant forum in respect of all salary and wage disputes.
- Appointment of an Acting Municipal Manager for a period not exceeding one month.
- To grant, cancel, postpone or interrupt leave of the Municipal Manager; and

- To approve participation by the Municipal Manager in international meetings, conferences, seminars etc.

#### **2.1.3.2.2. SPEAKER**

##### **Cllr Maseka Solomon Pheedi**

Cllr Maseka Solomon Pheedi was elected the Council Speaker on 26 November 2021. The Speaker of a municipal council is assigned the following functions per section 37 of the Municipal Structures (as amended):

- To preside at meetings of the Council.
- To perform the duties and exercise the powers delegated to the speaker.
- To ensure that Council meets at least quarterly.
- To maintain order during council meetings.
- To ensure compliance in the Council and Council committees with the Code of Conduct for Councillors; and
- To ensure that Council meetings are conducted in accordance with the Rules of Order of the Council.
- To ensure that the legislative authority of the municipality functions effectively.
- To be responsible for the effective oversight over the executive authority of the municipality.
- To ensure the effectiveness of the committees of the municipal council established in terms of section 79.
- To be responsible for the ethics and accountability of the municipal council; and
- To ensure the effectiveness and functionality of ward committees and the public participation processes.

The Speaker of CDM has been delegated the following powers and functions in terms of the System of Delegation of Powers:

- To take charge of the Legislative Arm of the municipal Council and guard the integrity of the legislative process, as well as protect the checks and balances between the Legislative Arm and the Executive Arm of the Council.
- To ensure that by-laws that are tabled comply with the Constitution; Structures Act; Systems Act and other applicable National and Provincial legislation.
- To ensure that the procedural requirements that apply specifically to the adoption of by-laws have been adhered to.
- To guard the integrity of the Council, which requires the Speaker to guard against the abuse of councilors' privileges and interests.
- To deal with complaints lodged against councilors by members of the community.
- To call Council meetings and decide on their time and venue, provided that if a majority of councilors request a meeting, the Speaker must convene a meeting accordingly.
- Although the Council is the ultimate decision maker on the Rules of Order, the Speaker should take the initiative in the policy formulation around the Rules of Order.

- ❑ To ensure that:
  - Councilors' freedom of speech in the Council is protected, i.e., that councilors are allowed to speak freely, that there is order in the meeting, and that there are no interruptions; and
  - Councilors' freedom of speech is exercised subject to Council Rules of Order.
- ❑ To be involved in the preparation of the agenda that is circulated to the Council members prior to a meeting.
- ❑ To ensure the implementation of the provisions of the Structures Act dealing with Council meetings, such as section 30, which deals with quorums and decisions.
- ❑ To grant leave of absence to Councilors for meetings of the Council.
- ❑ To allocate speaking time to members in terms of the Council's policy on the issue.
- ❑ To implement section 81(3) of the Structures Act, which affords the participating traditional authorities an opportunity to address the Council in particular circumstances.
- ❑ To facilitate the implementation of section 20(1) and (2) of the Structures Act in as far as it deals with the public's admission to Council meeting. The council decides whether to close a meeting or not, but the Speaker must be able to advise Council and facilitate decision making around the issue. The Speaker must ensure that members of the public are seated in designated areas and should have the authority to remove any person who refuses to comply with the Speaker's ruling.
- ❑ To implement the voting procedures as determined by the Council in its Rules of Order, subject to the Structures Act. If council cannot take a decision on any matter, the councilor presiding, which would normally be the Speaker, can cast an extra vote to decide the matter.
- ❑ To maintain an attendance, register to implement item 4(2) of the Code of Conduct. This provides for the removal of a councilor after a third consecutive absence from Council meeting without having obtained leave of absence.
- ❑ To appoint non - executive Councilors to attend congresses, workshops, seminars, and similar events, except when invitations are addressed to specific office bearers of the Council.
- ❑ To receive an assessment of the seriousness of the financial problem in the Municipality, the determination of the provincial executive whether the financial problem experienced by the Municipality, singly or in combination with other problems, is sufficiently serious or sustained that the Municipality would benefit from a financial recovery plan and the request to a suitably qualified person to prepare and submit a financial recovery plan for the Municipality.
- ❑ To receive an approved financial recovery plan for the Municipality.
- ❑ To receive a copy of the Municipal Financial Recovery Service's determination of the reasons for the crisis in the Municipality's financial affairs and assessment of the Municipality's financial state.
- ❑ To receive progress reports and a final report on any intervention from the Member of the Executive Council (**MEC**) for local government or the MEC responsible for finance.

- To receive a notification that an intervention in the Municipality has ended; and
- To report to the Council on a regular basis as prescribed in the Back-to-Basics Strategy.

The Office of the Speaker performed the said assigned and delegated functions and duly reported to Council on a quarterly basis as follows:

REPORT NO.	DATE	COUNCIL RESOLUTION
01	29 July 2022	OC 01/2022 - 2023/7.2.2
02	27 October 2022	OC 02/2022 - 2023/7.2.1
03	27 January 2023	OC 03/2022 - 2023/7.4.1
04	26 April 2023	OC 05/2022 - 2023/7.3.1

### **2.1.3.2.3. WHIP OF COUNCIL**

#### **Cllr Chuene William Malebana**

The Whip of Council is a full-time office bearer and reports directly to Council on a quarterly basis to ensure that Council and councillors are adequately informed of the Municipality's governance programmes delegated to the Office of the Whip of Council.

The Whip of Council has statutory powers assigned in terms of section 41B of the Municipal Structures (as amended):

The Whip of Council has been delegated the following powers and functions:

- To create and maintain sound and constructive relations amongst the various political parties in the Council.
- To facilitate consensus between parties in the council.
- To ensure equitable allocation of councillors to Council Committees in conjunction with the Speaker after consultation with the Whips of other political parties in Council.
- To advise and implement an effective strategy for debates, questions, and motions in Council in conjunction with the Speaker in terms of the Council Rules of Order and Standing Rules.
- To intervene in disputes between political parties.
- To intervene and call for caucuses in Council.
- To finalise the speakers at Council meetings with the party Whips and advise the Speaker on the amount of time to be allocated.
- Responsible for political management of Council and committee meetings, ensuring that such meetings quorate.
- To convene and chair the Multi- Party Whippery and ensure overall coordination and management of all whippery activities, internally and intergovernmental.
- To ensure functionality of the District Chief Whips Forum and effective District participation in the Provincial Chief Whips Forum.
- To convene and chair the Political Management Team (**PMT**) and act as a link between the Speaker, the Executive and Administration.
- To recommend to the Speaker the enforcement of disciplinary measures on violations and misconduct by councillors on matters relevant to the Whippery function.
- To ensure that Councillors do their constituency work, that they are accountable to their constituencies and that the necessary resources are provided.



- To Perform official functions delegated to the position of the Chief Whip by his/her political party; and
- To report to the Council on a regular basis as prescribed in the Back-to-Basics Strategy.

The Whip of Council, Cllr Dr.Chuene William Malebana, performed the functions of the Office of the Whip of Council and duly reported to Council on a quarterly basis as follows:

REPORT NO.	DATE	COUNCIL RESOLUTION
01	29 July 2022	OC 01/2022 - 2023/7.2.1
02	27 October 2022	OC 02/2022 - 2023/7.2.2
03	27 January 2023	OC 03/2022 - 2023/7.4.2
04	26 April 2023	OC 05/2022 - 2023/7.3.2

## 2.2. ADMINISTRATIVE GOVERNANCE

The administrative component of CDM is divided into six departments, namely Strategic Executive Management Services (**SEMS**); Finance; Community Services; Infrastructure Services; Development Planning and Environmental Management Services (**DPEMS**); and Corporate Services. Each Department is headed by an Executive Manager, with the Municipal Manager as the head of the whole administrative component and the accounting officer for the Municipality.

### 2.2.1. MUNICIPAL MANAGER

The Municipal Manager is the head of Administration and an Accounting Officer of the Municipality. The Municipal Manager is responsible, subject to the policy direction of the Council, for the management of the administration in accordance with the applicable legislation. Amongst others, the Municipal Manager is responsible for the implementation of the Integrated Development Plan (**IDP**) and the monitoring of its progress, and to making sure that the Municipality is financially viable.

As head of the Administration, the Municipal Manager is constitutionally obliged to ensure implementation of the basic values and principles governing public administration as stated in section 195 of the Constitution. Council appointed Mr. Ramakuntwane Selepe as Municipal Manager on the 30<sup>th</sup> of May 2022 (Resolution No. SC 10/2021 - 2022/5.1) to assume duty on the 1<sup>st</sup> of July 2022.

### 2.2.2. MANAGEMENT

The Administration of the Municipality is organized into six (06) departments as detailed below. The Municipal Manager together with heads of departments (Executive Managers), assisted by managers of some of the strategic sections, constitute Executive Management Committee, which meets on weekly basis to deliberate on strategic interdepartmental issues of the Municipality as well as resolutions of all the governance structures.

The following Managers are part of the executive Management:

- Manager: Communications (Mr Jabu Masondo).

- Manager: Council Support (Mr Fannie Mothibi) resigned 31<sup>st</sup> May 2023 and Mr Alex Mosotho is Acting.
- Chief Audit Executive (Mr Tebogo Gafane).
- Manager: Legal services (Adv Phumudzo Montsha).
- Manager: Mayoral Support (Mr Phuthi Maleka)
- Chief Risk Officer (Mr Malesela Ramakgolo).

The Executive Management held 43 meetings and achieved 100% of its scheduled weekly meetings as follows:

QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
<ul style="list-style-type: none"> <li>• 04/07/2022</li> <li>• 18/07/2022</li> <li>• 25/07/2022</li> <li>• 01/08/2022</li> <li>• 15/08/2022</li> <li>• 22/08/2022</li> <li>• 23/08/2022</li> <li>• 29/08/2022</li> <li>• 05/09/2022</li> <li>• 06/09/2022</li> <li>• 09/09/2022</li> <li>• 19/09/2022</li> <li>• 21/09/2022</li> <li>• 26/09/2022</li> </ul>	<ul style="list-style-type: none"> <li>• 03/10/2022</li> <li>• 17/10/2022</li> <li>• 24/10/2022</li> <li>• 31/10/2022</li> <li>• 07/11/2022</li> <li>• 21/11/2022</li> <li>• 24/11/2022</li> <li>• 28/11/2022</li> <li>• 05/12/2022</li> </ul>	<ul style="list-style-type: none"> <li>• 05/01/2023</li> <li>• 16/01/2023</li> <li>• 23/01/2023</li> <li>• 30/01/2023</li> <li>• 06/02/2023</li> <li>• 20/02/2023</li> <li>• 27/02/2023</li> <li>• 13/03/2023</li> <li>• 20/03/2023</li> <li>• 28/03/2023</li> </ul>	<ul style="list-style-type: none"> <li>• 03/04/2023</li> <li>• 12/04/2023</li> <li>• 17/04/2023</li> <li>• 24/04/2023</li> <li>• 15/05/2023</li> <li>• 22/05/2023</li> <li>• 29/05/2023</li> <li>• 05/06/2023</li> <li>• 19/06/2023</li> <li>• 26/06/2023</li> </ul>
<b>14</b>	<b>09</b>	<b>10</b>	<b>10</b>

There is also a Management Committee comprising of all Managers and Operations (Ops) Managers, which sits monthly to finalise matters to be recommended to the governance structures.

The Management Committee held 12 meetings and achieved 100% of its scheduled monthly meetings as follows:

QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
<ul style="list-style-type: none"> <li>• 11/07/2022</li> <li>• 08/08/2022</li> <li>• 05/09/2022</li> </ul>	<ul style="list-style-type: none"> <li>• 10/10/2022</li> <li>• 07/11/2022</li> <li>• 13/12/2022</li> </ul>	<ul style="list-style-type: none"> <li>• 09/01/2023</li> <li>• 06/02/2023</li> <li>• 06/03/2023</li> </ul>	<ul style="list-style-type: none"> <li>• 03/04/2023</li> <li>• 08/05/2023</li> <li>• 19/06/2023</li> </ul>

The administrative structure as at the end of the financial year was as follows:

**Municipal Manager**  
**Mr Ramakuntwane Selepe**

Managing the entire administration of the Municipality through the departments of Finance; Community Services; Corporate Services; Development Planning and Environmental Management Services (**DPEMS**); Infrastructure Services; and Strategic Executive Management Services, whose details are as follows:

**Acting Chief Financial Officer**

**Mr Tiro Pilusa**

Mr Tiro Pilusa, is an Acting Chief Financial Officer (CFO) and manages the Finance Department where the following units are located:

- Budget & Treasury.
- Expenditure Management.
- Supply Chain Management (**SCM**); and
- Revenue Management).

**Executive Manager: Community Services**

**Mr Junias Machaba**

Mr Machaba was appointed Executive Manager Community Services and manages issues of Community Services Department where the following units are located:

- Emergency Services (Disaster Management and Fire & Rescue).
- Sport, Recreation, Arts & Culture; and
- Municipal Health Services.

**Executive Manager: Corporate Services**

**Mr Nape Duncan Morifi**

Mr Morifi was appointed Executive Manager for Corporate Services and manages issues of Corporate Services where the following units are located:

- Administration.
- Legal Services.
- Human Resources.
- Information Communication Technology and Information and Knowledge Management (ICT & IKM); and
- Performance Management.

**Acting Executive Manager: Strategic Executive Management Services (SEMS)**

**Mr Fannie Mothibi resigned 31<sup>st</sup> May 2023 and Mr J Ramabu is Acting.**

Managing issues of Strategic Executive Management Services where the following Units are located:

1. Communications Management.
2. Council Support (Office of the Speaker/Whip of Council).
3. Inter-Governmental Relations.
4. Internal Audit.
5. Office of the Executive Mayor.
6. Office of the Municipal Manager.
7. Risk Management.
8. Institutional and Social Development Unit (**ISD**).
9. Special Focus; and
10. Strategy Management and Institutional Development.

### **Executive Manager: Infrastructure Services Department**

#### **Mr Nditsheni Sikhauli**

Managing issues of Infrastructure Services where the following units are located:

- Water Quality Management.
- Water Planning & Design.
- Water Operations and Maintenance (**O&M**); and
- Project Management Unit (**PMU**).
- Water and Sanitation: Implementation.

### **Executive Manager: Development Planning and Environmental Management Services (DPEMS)**

#### **Ms Molatelo Mashego (resigned 31<sup>st</sup> January 2023) and Ms Ellen Mashakoe is Acting)**

Managing issues of planning and local economic development where the following units are located:

- Transport Planning Services.
- Environmental Management.
- Local Economic Development (**LED**).
- Spatial Planning.
- Integrated Development Planning; and
- Expanded Public Works Programme (**EPWP**).

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## **COMPONENT B: INTERGOVERNMENTAL RELATIONS**

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### **2.3. DISTRICT INTERGOVERNMENTAL RELATIONS (IGR) FORUMS**

The Local Government: Intergovernmental Relations Framework Act, No.13 of 2005, provides a framework, mechanisms, and procedures for the national, provincial, and local spheres of Government to promote and facilitate intergovernmental relations and settlement of intergovernmental disputes. The Act establishes a Presidential Co-ordinating Council at the national level; Premier's Intergovernmental Forum at the Provincial level; and the District Intergovernmental Forums (DIFs) at the district level.

Intergovernmental relations is well placed to facilitate planning and coordination of activities of the three spheres of government. The growth of IGR structures is acceptable in an evolving system; however, the proliferation of structures needs to be coordinated to avoid duplication and to ensure linkages with other existing IGR fora within the district.

The fragmental operations within the spheres of government necessitated the introduction of the district development model (DDM) by the office of the presidency and that of the premier. The coordinated intergovernmental relations promote relationships with a wide range of stakeholders within spheres of governments. CDM has a Business Unit dedicated to coordinating all the District IGR Forums.

The following District IGR Forum are in existence:

- District Disability Forum.
- Gender Forum.
- Water and Sanitation Forum.

- District Communicators Forum.
- Audit Forum.
- Risk Forum.
- Information Technology (IT) Forum.
- Technical Managers Forum.
- Human Resource (HR) Forum.
- Municipal Managers Forum.
- District Mayors IGR Forum.
- Integrated Development Planning (IDP) Representatives Forum.
- Older Persons Forum.
- Advisory Forum.
- Chief Financial Officers (CFOs) Forum.
- Public Participation Forum.
- Transport Forum.
- District Batho Pele Forum.
- District Local Economic Development (LED) Forum.
- District Speakers Forum.
- District Chief Whips Forum.
- District Aids Council.
- Expanded Public Works Program (EPWP) Forum.
- Records Forum.
- District Project Management Unit (PMU)- Municipal Infrastructure Grant (MIG) Forum.

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## **COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION**

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Municipalities are required by law to find ways and means to involve communities in the running of their affairs. This is intended to improve the quality of local democracy, municipal responsiveness, and accountability. Amongst others:

- Section 152 (1) (a) and (e) of the Constitution obligates municipalities to provide democratic and accountable government for local communities and to encourage the involvement of communities and community organisations in the matters of local government.
- Chapter 4 of the Municipal Systems Act provides for community participation and, amongst others, obliges municipalities to contribute to building the capacity of the local community to enable it to participate in the affairs of the municipality.
- Section 16(1)(c) of the Municipal Systems Act instructs municipalities to use their resources, and annually allocate funds in their budgets, as may be appropriate, to encourage, create conditions, and build capacity of the community to participate in the municipal affairs; and
- In terms of section 41 (e) (i) and (ii) of the Municipal Systems Act, municipalities are required to establish a process of regular reporting to the public and appropriate organs of state.

## 2.4. PUBLIC ACCOUNTABILITY AND PARTICIPATION PROGRAMMES AND MEETINGS

In line with the aforesaid legal provisions, the following public accountability and participation programmes and meetings were budgeted for and rolled out during the Financial Year 2022/2023:

### 2.4.1. MPAC Public Participation and Public Hearings

The Municipality has a functional Municipal Public Accounts Committee (MPAC). The Committee has an Annual Work Programme approved by Council; meets regularly and undertakes regular projects visits. The MPAC scrutinizes all the performance reports (quarterly; half yearly and annual) that are referred to it by Council. The MPAC Public hearings are held on a quarterly basis where the Municipal Manager and her team of Senior Management account by answering questions pertaining to the Municipality's performance reports. Members of the public are invited to these sessions. The Committee has a dedicated budget and staff comprising of a Researcher and a Coordinator. The Chairperson of the Committee is full-time.

The 2022/23 MPAC Public Hearings and Public Participation programmes were held as follows:

- 07/09/2022 – Public Hearing on 2021/2022 4<sup>th</sup> Quarter performance report.
- 09/12/2022 – Public Hearing on 1<sup>st</sup> Quarter 2022/23 Organisational Performance Report
- 03/03/2023 – Public Hearing on the 2022/23 Mid-Year Report.
- 07/03/2023 – Public Participation on the 2021/22 Draft Annual Report.
- 06/06/2023 – Public Hearing on the 3<sup>rd</sup> Quarter 2022/2023 Organisational Performance Report

### 2.4.2. Council Outreaches

In terms of section 41 (e) (i) and (ii) of the Municipal Systems Act, municipalities are required to establish a process of regular reporting to the public and appropriate organs of state.

The Council of CDM interact with communities on a quarterly basis through its Public Participation /Council Outreach Programmes, during which the Municipality presents service delivery reports and plans specific to the local municipality hosting the Outreach and allow members of the public an opportunity to raise issues with the Municipality and other spheres and organs of state. Issues raised are addressed on the spot by members of the Mayoral /Executive Committees and Mayor of the local Municipality.

The 2022/23 Quarterly Outreaches were conducted on the following dates:

QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
Held at De Villiers Dale (Blouberg LM) on <b>11 September 2022</b>	Held at Thobela FM (Tabakgolo) on <b>29 November 2022</b>	Held at Schellenburg (Koekoek Village, Molemole LM) on <b>14 March 2023.</b>	Held on <b>30 June 2023</b> through Mohodi Community Radio and also broadcasted live on Botlokwa FM, Moletji

			FM, ZB FM, Blouberg FM
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### 2.4.3. Women Dialogue

The District Women’s Dialogue is an annual event aimed at promoting and deepening good governance and public participation. It provides a platform for women from all sectors of the society in the district to engage in debates on issues affecting their communities, and women in particular.

The 2022/2023 Women’s Dialogue was held at Matseke Resource Centre in Molemole LM on the 11<sup>th</sup> of August 2022, and debated the following motions:

- Lack of support to Agricultural projects which promote food security and job creation,
- Small businesses are not fully supported, which leads to high unemployed rate,
- Psycho-social economic impact of COVID 19 in society, especially women.

The recommendations emanating from the Dialogue were noted by Council of the 27<sup>th</sup> of October 2022 and referred to Management for implementation and or consideration during review of municipal plans. The Executive Mayor would provide formal feedback on the recommendations in the next annual Dialogue.

### 2.4.4. Youth Dialogue

Like the Women Dialogue, the Youth Dialogue is held on an annual basis for the young people to debate issues that directly affect them, to inform the Municipality’s planning on youth programmes.

The 2022/2023 Youth Dialogue was held at Nirvana Community Hall in Polokwane LM on the 7<sup>th</sup> June 2023, and debated the following motions:

- There is not enough financial support for youth-initiated projects in the District,
- Limited involvement and participation of people with disabilities and youth in municipal programs and projects,
- Majority of youth remain unemployed despite having qualifications to participate in District economy,

The Executive Mayor would provide formal feedback on the recommendations in the next Youth Dialogue.

### 2.4.5. Ward Committees Support

Chapter 4 of the Municipal Systems Act provides for community participation and, amongst others, obliges municipalities to contribute to building the capacity of the local community to enable it to participate in the affairs of the municipality. Section 16(1)(c) of the Systems Act instructs municipalities to use their resources, and annually allocate funds in their budgets, as may be appropriate, to encourage, create conditions and build capacity of the community to participate in the municipal affairs.

For the 2022/23 financial year the Council approved a budget of R200 000 for the Ward Committees Capacity Building Programme. District convened First District Ward Committee

Summit for all Ward Committees responsible for Water and Sanitation Portfolio from Blouberg, Lepelle-Nkumpi and Molemole LMs, which was held on the 15<sup>th</sup> of November 2022 at Bolivia Lodge

#### 2.4.6. State of the District Address

Council has an annual State of the District Address (**SODA**) event, modelled on the State of the Nation Address (**SONA**) and State of the Province Address (**SOPA**) respectively. The SODA is a mechanism to give an overview of the state of affairs of service delivery in the Municipality, as well as plans to address identified challenges. It is presented by the Executive Mayor to the entire municipal residents through a public meeting to which residents are transported from all the four corners of the district, and further disseminated through radio (mainly community radio stations) and social media live broadcasts.

The Executive Mayor delivered the 2022/23 SODA on the 25<sup>th</sup> May 2023 in the Jack Botes Hall (Polokwane)

### 2.5. IDP PARTICIPATION AND FORUMS

#### 2.5.1. IDP/Budget Public Participation & Forums

Chapter 5 of the Local Government: Municipal Systems Act 32 of 2000 (**Municipal Systems Act**), provides for each municipality to adopt a single, inclusive and strategic plan for the development of its jurisdictional area. The plan should contain prescribed components and its adoption should as well comply with prescribed processes. One of the requirements is that district municipalities must prepare and adopt a framework, which indicates how the district and local municipalities will align their Integrated Development Plans (**IDPs**). The framework provides the linkage and binding relationships to be established between the district and its local municipalities for proper consultation, coordination, and alignment of the annual review process of their IDPs. To this effect, the Municipality adopted the 2022/23 IDP/ Budget Review Framework/Process Plan on the 29<sup>th</sup> July 2022. The Framework/Process Plan was religiously followed and implemented, with a few amendments occasioned by unforeseen circumstances. All the amendments were duly approved or ratified by the Council.

Against this background the Municipality established structures and budgeted for community participation in the annual IDP and budget review processes, and implemented the aforesaid Framework/ Process Plan as follows:

No	Structure/Process	Participants/Stake holders	Date convened and held
1.	1 <sup>st</sup> IDP Representative Forum	<ul style="list-style-type: none"> <li>• MMCs.</li> <li>• Head of departments/Senior Officials of Sector Departments.</li> <li>• Officials who serve on the IDP/Budget Steering Committee.</li> <li>• Traditional Leaders.</li> </ul>	20 July 2022



		<ul style="list-style-type: none"> <li>• Representative of municipal wide organised groups.</li> <li>• Advocates for unorganised groups.</li> <li>• Community Representatives (NGOs/CBOs and Youth Organisations).</li> <li>• Businesses and Academic Institutions.</li> </ul>	
2.	Departmental Strategic Planning Sessions	<ul style="list-style-type: none"> <li>• Departmental staff.</li> </ul>	24 January – 02 February 2023
3.	Management Strategic Planning Session	<ul style="list-style-type: none"> <li>• Management.</li> <li>• Local Municipalities.</li> <li>• Stakeholders.</li> </ul>	Management Strategic Planning: 27-28 February 2023.
4.	2 <sup>nd</sup> IDP Representative Forum	<ul style="list-style-type: none"> <li>• MMCs.</li> <li>• Head of departments/Senior Officials of Sector Departments.</li> <li>• Officials who serve on the IDP/Budget Steering Committee.</li> <li>• Traditional Leaders.</li> <li>• Representative of municipal wide organised groups.</li> <li>• Advocates for unorganised groups.</li> <li>• Community Representatives (NGOs/CBOs and Youth Organisations).</li> <li>• Businesses and Academic Institutions.</li> </ul>	15 March 2023
5.	Engagement with Councillors on the Draft IDP/Budget	<ul style="list-style-type: none"> <li>• Members of the CDM Council.</li> </ul>	08 March 2023
6.	Tabling of Draft IDP/Budget	<ul style="list-style-type: none"> <li>• Members of the CDM Council.</li> <li>• Members of the Public.</li> </ul>	22 March 2023
7.	Stakeholder Consultation	<ul style="list-style-type: none"> <li>• CBOs; and NGOs/ Traditional Leaders/ Business and Academic Institutions.</li> </ul>	18,19, 20 April 2023
8.	District Lekgotla and Organisational Strategic Planning Session	<ul style="list-style-type: none"> <li>• PMTs of CDM and local municipalities.</li> <li>• CDM Councillors.</li> <li>• Senior Management of CDM and local municipalities.</li> <li>• Head of departments/Senior Officials of Sector Departments and Parastatals.</li> <li>• COGHSTA.</li> </ul>	03 – 04 May 2023
9.	Tabling of 2022/23 Final Reviewed	<ul style="list-style-type: none"> <li>• Members of the CDM Council.</li> <li>• Members of the public.</li> </ul>	25 May 2023.

IDP/Budget to Council	
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### 2.5.2. IDP Participation and Alignment

IDP Participation and Alignment Criteria	Yes/No
Does the Municipality have impact, outcome, input, output indicators?	Yes
Does the IDP have priorities, objectives, KPIs, development strategies?	Yes
Does the IDP have multi-year targets?	Yes
Are the above aligned and can they calculate into a score?	Yes
Does the budget align directly to the KPIs in the strategic plan?	Yes
Do the IDP KPIs align to the Section 57 Managers?	Yes
Do the IDP KPIs lead to functional area KPIs as per the SDBIP?	Yes
Do the IDP KPIs align with the provincial KPIs on the 12 Outcomes?	Yes

### 2.5.3. Status of the 2022/2023 IDP

The Municipal Systems Act requires the Member of the Executive Council (MEC) responsible for local government to assess if the IDP complies with the requirements of the Act and it is not in conflict with IDPs and strategies of other municipalities and organs of state. The Limpopo MEC for CoGHSTA annually embarks on the IDPs and Service Delivery and Budget Implementation Plans (SDBIPs) assessment and the findings for CDM for the past three years are reflected on the table below:

Municipality	SDBIP Alignment	IDP Assessment	SDBIP Alignment	Overall Rating	IDP Assessment	Overall Rating
	2020/2021		2021/2022		2022/2023	
Capricorn	Aligned	High	Aligned	High	Aligned	High

### The IDP Strategic Approach and Alignment with all Spheres of Government

The development of IDP is underpinned by strategic international, national, provincial and local policies. The development objectives of these policy frameworks have influenced the development of the strategic direction of the municipality to ensure vertical and horizontal alignment. The following are key list of policy frameworks applicable to the district; 17 Sustainable Development Goals; National Development Plan, Agenda 2063: The Africa We Want; Review Limpopo Development Plan; Local Government Strategic Plan; Growth and Development Strategies.

Alignment of the District Development Model (One Plan) with CDM Key Strategic Priorities, 2040 GDS Key Levers, Reviewed LDP, NDP and Back to Basics

CDM Key IDP Strategic Objectives	CDM 2040 Growth & Development Strategy Key Strategic Levers	Reviewed Limpopo Development Plan (LDP) Key Pillars	National Development Plan (NDP)	Back to Basics Strategy Key Performance Areas	District Development Model-Towards the development of the One Plan
1.To improve spatial development and environmental management	Spatial, Land and Environmental Development	Integrated sustainable rural development & sustainable human settlements	Transforming Human Settlements Environmental sustainability and resilience	Basic Services: Creating decent living conditions	Integrated Service Provisioning / Spatial Restructuring and Economic Positioning
2.To provide sustainable basic services and infrastructure outcome	Infrastructure Development	Infrastructure development	Economic infrastructure Economy and Employment		Infrastructure Delivery/ Spatial Restructuring and Economic Positioning
3.To enhance conditions for economic growth and job creation	Economic Growth and Development	Economic development and transformation			Demographic and Socio-Economic Profile
4.To enhance financial viability and management	Good Governance	Building a developmental and Capable State	Fighting corruption	Financial Management	Governance, Leadership and Financial Management
5.To increase the capacity of the district to deliver its mandate	Education and Skills Development	Social cohesion and transformation	Improving education, training and innovation	Institutional capacity	Governance and Leadership
	Good Governance	Building a developmental and Capable State	Building a capable and developmental state	Good governance	
			Positioning South Africa in the region and the world	Public participation	

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## **COMPONENT D: CORPORATE GOVERNANCE**

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### **2.6. RISK MANAGEMENT**

The Municipality has structures, policies, and strategies to achieve the principles and objectives of good governance. These include prevention and mitigation of business risks, Risk Management Strategy, Whistle Blowing Policy, Ethics Policy, and Fraud Policy and Response Plan.

The Municipality undertakes an assessment of the risks that might impact on the achievement of its IDP objectives and ensure a continuous process of ensuring pro-activeness by putting in place preventative and protective measures and mitigation actions are implemented to reduce the impact and/or likelihood of the risk. The process includes the identification, analysis, and evaluation of the risk.

The Risk Management Strategy, Fraud Prevention Plan and the Whistle Blowing Policy are in place and being implemented. The Risk Management Committee has been established to monitor the implementation of risk mitigation strategies employed by departments on a quarterly basis. The fraud hotline is also fully functional with reported cases being investigated continuously. Awareness campaigns are conducted annually. There is provision of physical security to all municipal premises, assets, and employees. Vetting of potential employees on critical positions is being done.

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### **2.7. FRAUD POLICY AND RESPONSE PLAN**

This Policy is intended to set down the stance of CDM to fraud and corruption and to reinforce existing systems, policies, and procedures of CDM aimed at deterring, preventing, detecting, reacting to and reducing the impact of fraud and corruption.

The policy of CDM is zero tolerance to fraud and corruption. In addition, all fraud and corruption will be investigated and followed up by the application of all remedies available within the full extent of the law and the implementation of appropriate prevention and detection controls. These prevention controls include the existing financial and other controls and checking mechanisms as prescribed in the systems, policies, and procedures of CDM.

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### **2.8. SUPPLY CHAIN MANAGEMENT**

The Municipality is implementing the Supply Chain Management Policy, which is fair, equitable, transparent, competitive, and cost effective as prescribed by the MFMA and its regulations. Procurement of goods and services embrace the spirit and principles of the Broad Based Black Economic Empowerment (BBBEE), Preferential Procurement and Local Economic Development Strategy.

Creditors' accounts are paid within 30 days from date of submission of invoice. The main challenge in implementing BBBEE, is securing service providers with disabilities. A partnership model is being developed with special focus groups to empower them in this regard.

The following Bid Committees structures in line with section 26 to section 29 of municipal supply chain management regulation and supply chain management policy are in place:

- Bid Specification Committee.

- Bid Evaluation Committee.
- Bid Adjudication Committee.

## 2.9. BY-LAWS

Section 156 (2) read with Section 60 (4) of the Constitution empowers a municipality to make and administer By-laws for the effective administration of the matters which it has the right to administer, provided that no by-law may be passed by a municipal council unless the proposed by-law has been published for public comments. The following By- laws have been gazetted previously and remain effective:

- Credit and Tariff By-laws.
- Sport Academy By-laws.
- Fire and Rescue Tariffs By-law.
- Municipal Health By-laws.
- Credit Control and Debt Collection By-laws.
- Tariffs By-laws.
- Emergency Services By-laws.

## 2.10. WEBSITES

Section 75 of the MFMA prescribes the information that municipalities must place on their websites.

The following table lists the prescribed information and the Municipality's compliance thereto:

Documents published on the Municipality`s website	Yes/No
Current annual and adjustment budgets and all budget-related documents	Yes
All current budget-related policies	Yes
The previous annual report (2021/22)	Yes
All current performance agreements required in terms of section 57 (1) (b) of the MSA and resulting score cards	Yes
All service delivery agreements (2022/23)	N/a
All long-term borrowing contracts (2022/23)	N/a
All supply chain management contracts above a prescribed value (give value) for (2022/23)	Yes
An information statement containing a list of assets over a prescribed value that have been disposed of in terms of section 14 (2) or (4) during (2022/23)	N/a
PPP agreements referred to in section 120 made in 2022/23	N/a
All quarterly reports tabled in the council in terms of section 52 (d) during (2022/23)	Yes

## 2.11. PUBLIC SATISFACTION ON MUNICIPAL SERVICES

- No Survey was conducted during the year.

## CHAPTER 3: SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART 1)

### COMPONENT A: BASIC SERVICES

The delivery of services such as water, electricity and sanitation are key concerns for many communities. The availability of these basic services to communities has a direct impact on the quality of life of their lives.

#### 3.1. WATER PROVISION

The Capricorn District is a Water Service Authority (**WSA**) that is being assisted by Lepelle Northern Water. Lepelle Northern Water is in a process of upgrading bulk water line from Olifantspoort to Polokwane, this upgrade will also benefit community of Lebowakgomo and surrounding areas. The district has a water quality laboratory in Mankweng inside the compound of the University of Limpopo. Polokwane Municipality is a WSA and a Water Service Provider (**WSP**). The other three local municipalities within the district are serving as WSPs. Service Level Agreements were signed with the three local municipalities (Blouberg LM, Lepelle-Nkumpi LM and Molemole LM) serving as WSP on revenue collection.

Water and Sanitation infrastructure in the three local municipalities is generally in a poor condition. The municipality is currently experiencing high water losses due to old infrastructure. There is a need to replace over 150KM of Asbestos cement pipes with diameter of between 75mm and 400mm. Approximately 8750 registered meters with a further ±2000 stands unmetered, inclusive of backyard dwellers are in a poor condition and there is a need for replacement.

District has done feasibility studies on water provision to most of the areas to the value of R2,5 billion. Project implementation will be done based on the available budget including grant funding. The district has engaged the DWS seeking support and assistance to raise funding for implementation of feasibility studies of new infrastructure, refurbishment and replacement of old infrastructure, upgrading of Wastewater Treatment Works and for Water Conservation and Demand Management.

**Table 3.1.1 Distribution of Households that have Access to Piped Water in CDM, 1996 - 2016**

Municipality	Percentage Households with Access to Piped Water					Backlog 2016	Access 2016 New demarcation	Backlog
	1996	2001	2007	2011	2016			
Blouberg	70.7	72.5	79.2	82.7	62.4	37.6	71.8	28.2
Lepelle-Nkumpi	61.3	62.8	73.3	75.7	62.3	37.7	68.9	31.1
Molemole	86.6	77.3	63.5	78.4	64.9	35	82.7	17.3
Polokwane	79.1	89.6	94.1	96.1	82.8	17.2	82	18
<b>Capricorn</b>	74.3	80.2	83.1	89.2	76.0	24	78.8	21.2

Source: STATS SA Census 1996, 2001, 2011 and Community Survey 2007 and 2016

**Table 3.1.2 Distribution of Households by Main Source of Drinking Water, 2016**

Main source of water for drinking	Lepelle-Nkumpi	Blouberg	Molemole	Polokwane	Capricorn	
Piped (tap) water inside the dwelling/house	8541	629	1898	62851	73920	<b>20.00%</b>
Piped (tap) water inside yard	24070	16337	16138	118780	175325	<b>46%</b>
Piped water on community stand	5684	11190	4924	16567	38365	<b>10%</b>
Borehole in the yard	7856	5582	5345	9671	28453	<b>7.50%</b>
Rain-water tank in yard	1150	122	41	1022	2335	<b>0.60%</b>
Neighbours tap	6162	2525	2393	10040	21119	<b>5.60%</b>
Public/communal tap	3277	5244	1521	10326	20368	<b>5.40%</b>
Watercarrier/tanker	1006	246	1233	3746	6230	<b>1.60%</b>
Borehole outside the yard	2025	408	194	2866	5492	<b>1.50%</b>
Flowing water/stream/river	247	647	0	510	1404	<b>0.40%</b>
Well	74	211	0	78	362	<b>0.09%</b>
Spring	22	0	0	63	84	<b>0.02%</b>
Other	1194	607	447	2597	4844	<b>1.30%</b>
<b>Total</b>	<b>61305</b>	<b>43747</b>	<b>34133</b>	<b>239226</b>	<b>378301</b>	<b>100%</b>

Source: STATS SA Community Survey 2016

The main storage dams within the boundaries of the CDM are:

- The Glen Alpine Dam in the Mogalakwena River (constructed mainly for irrigation purposes).
- Rhenosterkop Dam.
- Flag Boshielo Dam.

Lepelle-Nkumpi Local Municipality receives water from both Olifantspoort WTW and boreholes. It is by far better serviced than Blouberg and Molemole in terms of water infrastructure, with approximately 50 000 households having house and yard connections. Although the infrastructure is in place however, there is a deficit in supply because the demand exceeds the capacity at Olifantspoort WTW.

Blouberg and Molemole rely solely on groundwater sources. Boreholes have low yields and are not sufficient to meet current water demands. Furthermore, borehole transformers are frequently stolen which further increases the water backlog. Most households in Blouberg and Molemole are serviced by communal standpipes within 200m from the furthest house. With regard to repairs and maintenance, Capricorn District experienced a total number of 5 921 water stoppages for the year. Polokwane LM reported the highest (5 824) water stoppages with an average of 1.5 hours to attend to the stoppages. Polokwane Local Municipality indicated the main causes as water pipe bursts.

### 3.1.3 Performance Management Overview WSIG Water projects

Capricorn District Municipality continued to reach out to more villages in all local municipalities during the 2022/23 Financial Year

2022/23/ WSIG PROJECTS			
No.	PROJECT NAME	BUDGET	PROGRESS

<b>BLOUBERG MUNICIPALITY</b>			
1	Mabitsela Water Supply	R6 203 817,00	Completed
2	Devilliersdale Water Supply	R6 272 289,73	Completed
3	Witten Water Supply (Serakalala)	R8 619 842.90	Completed
4	Witten Water Supply (Mabelebele)	R7 513 383.71	Project completed waiting for Eskom to energise the boreholes
5	Indermark C Water Supply	R8 884 824.78	Project completed waiting for Eskom to energise the boreholes
6	Indermark D Water Supply	R8,814,723.61	Project completed waiting for Eskom to energise the boreholes
7	Driekoppies Water Supply	R7,356,760.52	Practical completed
8	Senwabarwana Ponds	R7,387,842.22	Completed
9	Taaiboschgroet RWS Avon A & B	R 11 770 726,57	Project completed waiting for Eskom to energise the boreholes
	<b>TOTAL</b>	<b>R 72 824 211.04</b>	

<b>2022/23/ WSIG PROJECTS</b>			
<b>MOLEMOLE LOCAL MUNICIPALITY</b>			
<b>No.</b>	<b>PROJECT NAME</b>	<b>BUDGET</b>	<b>PROGRESS</b>
1	Sekonye Water Supply	R14,962,852.38	Project completed waiting for Eskom to energise the boreholes
2	Mohodi Water Supply	R13,934,533.89	Project completed waiting for Eskom to energise the boreholes
3	Mogwadi (Dendron) Ponds	R7,387,842.22	Completed
	<b>TOTAL</b>	<b>R 36 285 228.49</b>	

### 3.1.4 MIG Water Projects

#### 3.1.4.1 Lepelle Nkumpi, (Total MIG project Value R458 million)

The Municipality is implementing the projects in a multi-year approach. The table below summaries the projects.



No.	Project Name	Budget	Progress
1	(Budutolo) Mathabatha/Tongwane RWS	R34 252 345.12	Construction 63%
2	Groothoek (Lebowakgomo Zone B) Water Supply	R22,609,050.00	Project completed but waiting for other phases in order to be functional
		R35,012,731.65	Project completed waiting for Eskom to energise the pump station
		R28,642,218.50	Construction 90%
		R30,308,227.35	Project completed but waiting for other phases in order to be functional
		R28,139,577.13	Project completed but waiting for other phases in order to be functional.
3	Mphahlele (Bolatjane, Phalakwane, Makurung and Dithabaneng) RWS	R29,997,349.87	Project completed but waiting for other phases in order to be functional.
		R23,170,590.89	Construction 85%
		R34,297,662.42	Project completed but waiting for other phases in order to be functional.
		R32,578,468.55	Project completed but waiting for other phases in order to be functional.
		R33,801,682.52	Project completed but waiting for other phases in order to be functional.
		R31,605,571.18	Project completed but waiting for other phases in order to be functional.
		R28,133,008.47	Contractor terminated 95%

		R32,662,434.96	Project completed but waiting for other phases in order to be functional.
		R33,748,123.74	Project completed but waiting for other phases in order to be functional.

### 3.1.4.2 Molemole (Total MIG project Value R40 million)

We are implementing the following project Molemole LM in a multi-year approach and it is expected to be completed in the 2023/24 financial year.

Project Name	Budget	Progress
Ratsaka Water Supply	R40 264 344.98	Construction 30%

### 3.1.4.3 Blouberg (Total MIG project Value R 380 million)

We are implementing the following project Blouberg LM in a multi-year approach and it is expected to be completed in the 2023/24 financial year.

No.	Project Name	Budget	Progress
1	Grootpan, Sias, Longden, Ramaswikana Water Supply (North)	R46,262,854.94	Construction 40%
2	Grootpan, Sias, Longden, Ramaswikana Water Supply (South)	R27,258,340.18	Construction 40%
3	Kromhoek/ Makgato, Devrede, Taaibosch New Stand Water Supply - A	R 36,602,514.53	Construction 35%
4	Kromhoek/ Makgato, Devrede, Taaibosch New Stand Water Supply - B	R 36,891,882.58	Construction 45%
5	Milbank East, Water Supply	R37,802,000	Construction 63%
6	Nairin (Ga-Molefe, Sifihlampsana & Ga-Tshabalala) Village Water Supply	R 37,392,655	Construction 95%
7	Inveraan Water Supply – A	R46,526,811	Construction 40%

8	Inveraan Water Supply – B	R46,383,361	Construction 30%
9	Nailana Water Supply	R22,695,446	Completed 100%
10	Rosenkrantz Water Supply	R42,746,542	Construction 60%

### 3.2. SANITATION

According to STATSSA Community Survey 2016, 33% of households have access to sanitation facilities while 66% have no access to sanitation. In 2011, about 65% of households use pit latrines (VIP and without ventilation), 26.6% have access to flush toilets while 4.2 % has no sanitation facility in their yards and the remaining households either use bucket latrines, or other modes of waste disposal. Pit latrines are mostly used in rural areas where there is no proper piped water system.

To date designs for upgrading of Lebowakgomo and Senwabarwana WWTW have been completed. The Municipality has submitted the plans to DWS seeking support and assistance to raise funding for implementation. MISA has assisted the district to conduct assessment for Alldays WWTW and the Municipality will further develop technical report and designs.

#### 3.2.1 Distribution of Households with Access to Sanitation in CDM, 1996 – 2016

MUNICIPALITY	Percentage Households with Access to Sanitation					Backlog
	1996	2001	2007	2011	2016	2016
Blouberg	3.2	4.1	1.5	9.0	8.5	91.5%
Molemole	7.8	13.4	16.7	16.2	17.8	82.2
Lepelle Nkumpi	12.5	17.3	14.1	19.6	21.2	78.8%
Polokwane	27.2	34.9	35.2	44.1	48.2	51.8%
Capricorn	<b>15.1</b>	<b>21.8</b>	<b>21.1</b>	<b>29.1</b>	<b>33.2</b>	<b>66.8%</b>

Source: STATS SA Census 1996, 2001, 2011 and Community Survey 2007 and 2016

#### 3.2.2 2022/23 SANITATION

2022/23 SANITATION					
No.	PROJECT NAME	CONTRACT AMOUNT/ BUDGET	PROGRESS	REMARKS	Comments (working & not working) challenges
<b>ALL LOCAL MUNICIPAL AREAS</b>					
1	Blouberg Sanitation	R9,272,912	Achieved 515 households with sanitation	515 VIPs Completed	Working
2	Molemole Sanitation	R8,769,467	Achieved 515 households with sanitation	515 VIPs Completed	Working

3	Lepelle Nkumpi Sanitation (WSIG)	R8 805 194	Achieved 515 households with sanitation	515 VIPs Completed	Working
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### 3.3. ELECTRICITY

Electricity is largely generated and distributed by ESKOM. However, Blouberg and Polokwane LMs are electricity services providers (electricity license holders). The percentage of households with access to electricity has increased from 33% in 1996 to 96% in 2016. According to Community Survey 2016, 96% of households have access to electricity while 4% do not have access to electricity and use other sources of energy such as gas, paraffin, candles, solar etc. Great proportion of households still rely on firewood for cooking and heating due to electricity cost. This is a concern as the cutting of trees for energy provision leads to deforestation and soil erosion.

#### 3.3.1 Households with Access to Electricity in CDM, 1996 – 2016

MUNICIPLITY	Percentage Households with Access to Sanitation					Backlog
	1996	2001	2007	2011	2016	2016
Blouberg	18.6	38.6	74.7	88.0	96.5	3.5
Molemole	38.6	77.4	93.7	95.7	97.8	2.2
Lepelle Nkumpi	33.9 63.1 88.2 91.9 98.0 2	33.9 63.1 88.2 91.9 98.0 2	33.9 63.1 88.2 91.9 98.0 2	33.9 63.1 88.2 91.9 98.0 2	33.9 63.1 88.2 91.9 98.0 2	33.9 63.1 88.2 91.9 98.0 2
Polokwane	42.6	70.0	79.0	83.0	94.8	5.2
Capricorn	33.2	61.8	81.8	87.4	96.1	3.9

Source: STATS SA Census 1996, 2001, 2011 and Community Survey 2007 and 201

### 3.4. WASTE MANAGEMENT (REFUSE REMOVAL)

There was an increase in the proportion of households whose refuse is removed by local authority or private companies, from 14% in 1996 to 30% in 2016 while about 70% of households either use their own dumps or have no means of disposing of their rubbish. Littering and illegal dumping is a concern for residents in the district and has been raised during stakeholder consultations. The National Department of Forestry, Fisheries and the Environment support cleaning programmes further during the 2022-2025 financial years by implementing a municipal cleaning programme within the district.

#### 3.4.1 Percentage Distribution of Households with type of Refuse Removal

Municipality	Removed by local authority/ private company/ community members at least once a week	Removed by local authority/ private company/ community members less often	Communal refuse dump	Communal container/ central collection point	Own refuse dump	Dump or leave rubbish anywhere (no rubbish disposal)	Other	Total

		than once a week						
Blouberg	1.9	0.1	0.2	0.0	9.1	0.1	0.0	11.6
Lepelle-Nkumpi	3.5	0.1	0.2	0.0	11.5	0.8	0.0	16.2
Molemole	0.4	0.0	0.8	0.3	7.0	0.4	0.1	9.0
Polokwane	24.5	2.5	1.8	0.4	30.0	3.0	1.1	63.2
<b>Capricorn 2016</b>	<b>30.4</b>	<b>2.8</b>	<b>3.1</b>	<b>0.7</b>	<b>57.6</b>	<b>4.4</b>	<b>1.2</b>	<b>100</b>
<b>Capricorn 2011</b>	<b>30</b>	<b>0.7</b>	<b>1</b>		<b>62</b>	<b>6</b>	<b>0.6</b>	<b>100</b>

Source: STATS SA Community Survey, 2016

### 3.5. HOUSING

There is a demand for subsidized housing in the entire municipal area due to population growth and/or immigration especially to Polokwane LM, where people are in need of economic opportunities. This makes the housing backlog a moving target. In the District, most informal dwellings/ "shacks" are found in Seshego and Mankweng townships in the Polokwane Municipality area with the remainder being formal or traditional housing structures. The table below highlights the estimated subsidized housing demands for the year 2011-2016. The Table shows a significant increase in the proportion of household's resident in formal dwellings and the decline in traditional dwellings.

#### 3.5.1 Percentage Distribution of Households by Type of Main Dwelling – 1996, 2001, 2011, 2016

Type of Dwelling	1996	2001	2011	2016
Formal	77.6	82.8	92.0	94.7
Informal	6.7	9.4	6.1	3.5
Traditional	15.7	7.6	1.5	1.7

Source: STATSSA Census 1996, 2001 and Community Survey 2016

#### 3.5.2 Distribution of Households by Type of Main Dwelling per Municipality, 2016

Type of dwelling	Formal dwellings	Informal dwellings	Other	Unspecified	Total
Blouberg	42091	1470	185	2	43747
Lepelle-Nkumpi	57184	2862	1258	0	61305
Molemole	32931	860	342	0	34133
Polokwane	226413	8015	4661	27	239116
Capricorn	358619	13208	6446	29	378301

Source: STATSSA, Community Survey 2016

### 3.5.3 Estimated Subsidized Housing Demand per Local Municipality 2011-2015

District	Municipality	Households 2011	Housing Need 2011	Needs as % of households	Hectares of Land required 2011
Capricorn	Aganang (Disestablished)	33 927	1 093	3.2	41.39
	Blouberg	38 268	0	0	0
	Lepelle-Nkumpi	60 179	2 668	4.4	101.05
	Molemole	27 023	3 488	12.9	132.13
	Polokwane	138 834	10 190	7.3	385.97
Total		298 231	16 439	27.8	660.54

Source: Limpopo Multi Year Housing Development Plan 2011-2016

## 3.6. FREE BASIC SERVICES AND INDIGENT SUPPORT

### 3.6.1. FREE BASIC SERVICES

As part of its overall strategy to alleviate poverty in South Africa the government has put in place a policy for the provision of a free basic level of municipal services. The table below indicates the number of persons registered as indigents and the number receiving basic services in the district.

#### 3.6.1.1 Households with Access to Free Basic Water

Municipality	Total HH income to qualify for FBS	No. of Households	HH registered as Indigents	Water	Electricity	Sanitation	Waste
				<b>Number of Household receiving Free basic Services</b>			
Blouberg	R4 000	43 747	-	30 101	-	30 101	-
Lepelle-Nkumpi	-	61 305	-	47 500	11 750	47 500	-
Molemole	R2 500	43 747	-	38 200	4 889	38 200	-
Polokwane	R4 970	463 300	22 308	22 308	22 308	6 152	6 152
CDM	-	378 301	-	-	-	-	-

Source: Municipal Records, 2023

### 3.6.2. INDIGENT SUPPORT

The Municipality reviews and approves Indigent Support Policy on an annual basis as part of the budget related policies. The Municipality allocates budget to support qualifying households

in accordance with the Policy. The 2022/23 Indigent Support Policy provides for the following, amongst others:

- Criteria for identification of indigent households.
- Process for registration of indigent households.
- Indigent tariffs and subsidy.
- Determination of the municipal services and levels thereof which will be subsidized in respect of indigent customers.
- Conditions for the termination of indigent support.

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## COMPONENT B: ROAD TRANSPORT

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### 3.7. ROADS

The road network within the Capricorn District Municipality falls under the jurisdiction of three (3) levels of authority who are each responsible for a specific road network, namely:

- The South African National Roads Agency Limited (SANRAL), who are responsible for National roads that traverse the district.
- The Roads Agency Limpopo (RAL), who are responsible for the Provincial roads, i.e., Trunk, Main, District and Minor roads within the district; and
- Four (4) Local Municipalities, who are responsible for all Municipal Roads.

The extent, condition, and authority of road network in the Capricorn District Municipality is indicated in the **Table** below:

Authority	Paved Roads (km)	Unpaved Roads (km)	Total (km)
<b>National and Provincial Roads</b>			
SANRAL	605.01	0	605.01
RAL and Limpopo Provincial Department of Public Works, Roads & Infrastructure	1336.85	3769.76	5106.61
<b>Sub-Total</b>	<b>1 941.86</b>	<b>3 769.76</b>	<b>5 711.62</b>
<b>Municipal Roads</b>			
Blouberg	53,48	1880,99	1934,47
Lepele-Nkumpi	120,44	2458,9	2579,34
Molemole	34,14	972,98	1007,12
Polokwane	650,16	4601,07	5251,23
<b>Sub-total</b>	<b>858,22</b>	<b>9913,94</b>	<b>10772,16</b>
<b>Total</b>	<b>2800,08</b>	<b>13683,7</b>	<b>16483,78</b>

*Conditions of Paved Roads*

Municipality	Very Poor	Poor	Fair	Good	Very Good	Total
Blouberg	1,64	8,06	14,54	19,29	9,95	53,48
Lepelle-Nkumpi	7,09	16,3	26,05	32,25	38,75	120,44
Molemole	0,91	1,28	4,12	5,35	22,48	34,14
Polokwane	36,65	45,28	251,24	140	176,99	650,16
<b>Total</b>	<b>46,29</b>	<b>70,92</b>	<b>295,95</b>	<b>196,89</b>	<b>248,17</b>	<b>858,22</b>

#### Conditions of Unpaved Roads

Municipality	Very Poor	Poor	Fair	Good	Very Good	Total
Blouberg	1656,24	207,53	14,58	2,56	0,08	1880,99
Lepelle-Nkumpi	1968,18	471,89	18,83	0	0	2458,9
Molemole	606,21	318,89	46,23	1,51	0,14	972,98
Polokwane	3682,84	890,3	25,62	0,21	2,1	4601,07
<b>Total</b>	<b>7913,47</b>	<b>1888,61</b>	<b>105,26</b>	<b>4,28</b>	<b>2,32</b>	<b>9913,94</b>

### 3.7.1. Supply for Public Transport

A variety of transport facilities are in use in the district. The major public transport services are bus and taxi operations. There are 4 (four) subsidised bus operations within the district i.e., Bahwaduba, Kopano, Madodi and Great North. The bus industry is weakened as a result of insufficient government funding and internal management capacities. The taxi industry is well established. Below is a list of the mode of transport used in the district and the map indicating the transport network.

- Rail transportation - Transnet operates the core main rail line and the branch lines that feed the main lines that carry general international and domestic cargo.
- Air transportation – Polokwane International Airport.
- Bus and taxis – majority use public transport services.
- Light delivery vehicles (LDV's) – generally used as public transport.
- Non-motorised transport (NMT's) – e.g., donkey carts and bicycle, used in rural areas as an alternative mode of transport.
- Metered taxi rank operations – mainly found in Polokwane Local Municipality.

According to CDM Integrated Transport Plan, current transport supply numbers are 107 taxi facilities within CDM, of which more than 8% are informal, 285 taxi routes, and approximately 50% of the routes are in the Polokwane Local Municipality, 180 bus routes in the CDM, 196 subsidised buses in operation and 27 taxi associations with approximately 3 063 taxi vehicles. Poor road conditions are a significant factor on the operating life span of the vehicles, operating costs, and level of service to the passenger.

All local municipalities within the district are providing law enforcement, registration, licensing, and roadworthy tests and driving license test services.

### 3.7.2 Monitoring of Public Transport Facilities

A total of 18 Public Transport Facilities were monitored in the district. Details are as reflected hereafter:

No.	Local Municipalities	Date	Taxi Rank	Status



1.	Molemole Local Municipality	18 August 2022	Mokomene Taxi Rank	<ul style="list-style-type: none"> <li>✓ There is no formal structure and no ablution facilities.</li> <li>✓ Poor maintenance.</li> </ul>
2.	Lepelle-Nkumpi Local Municipality	19 August 2022	Lebowakgomo Zone A Taxi Rank	<ul style="list-style-type: none"> <li>✓ Formal Structure with ablution facilities.</li> <li>✓ water services available</li> </ul>
3.	Blouberg Local Municipality	26 August 2022	Kromhoek Taxi rank (Eldorado Village)	<ul style="list-style-type: none"> <li>✓ Formal Structure with ablution facilities.</li> <li>✓ Poor maintenance.</li> </ul>
4.	Polokwane Local Municipality	23 September 2022	- Tibane Taxi Rank	<ul style="list-style-type: none"> <li>✓ Formal Structure with ablution facilities.</li> <li>✓ water services available</li> <li>✓ Poor maintenance.</li> </ul>
5.	Blouberg Local Municipality	28 October 2022	Taaibosh Taxi Rank	<ul style="list-style-type: none"> <li>✓ No Formal Structure with pit toilets.</li> <li>✓ Water services available</li> </ul>
6.	Molemole Local Municipality	08 December 2022	Marakeng Taxi Rank.	<ul style="list-style-type: none"> <li>✓ No Formal Structure and no ablution facilities.</li> <li>✓ No water services.</li> </ul>
7.	Lepelle-Nkumpi Local Municipality	25 October 2022	Seleteng Taxi Rank	<ul style="list-style-type: none"> <li>✓ Formal Structure with ablution facilities.</li> <li>✓ Water services available</li> </ul>
8.	Lepelle-Nkumpi Local Municipality	14 December 2022	Moletlane Taxi Rank.	<ul style="list-style-type: none"> <li>✓ Formal Structure with ablution facilities.</li> <li>✓ Water services available</li> <li>✓ Poor maintenance</li> </ul>
9.	Polokwane Local Municipality	27 October 2022	Mamotintane Taxi Rank.	<ul style="list-style-type: none"> <li>✓ Formal Structure with ablution facilities.</li> <li>✓ Water services available</li> <li>✓ Poor maintenance</li> </ul>
10.	Blouberg Local Municipality	24 February 2023	Blouberg Route Sub Taxi Rank (Buffelshoek)	<ul style="list-style-type: none"> <li>✓ No Formal Structure and no ablution facilities.</li> </ul>
11.	Molemole Local Municipality	31 January 2023	Section C Sub Taxi Rank (Ga-Mmatseke Village),	<ul style="list-style-type: none"> <li>✓ No Formal Structure and no ablution facilities.</li> </ul>

12.	Lepelle-Nkumpi Local Municipality	25 January 2023	Leporogong Taxi Rank	<ul style="list-style-type: none"> <li>✓ Formal Structure with ablution facilities.</li> <li>✓ Water services available</li> <li>✓ Poor maintenance</li> </ul>
13.	Polokwane Local Municipality	16 January 2023	Laastehoop Taxi Rank	<ul style="list-style-type: none"> <li>✓ No Formal Structure and no ablution facilities.</li> </ul>
14.	Blouberg Local Municipality	26 April 2023	Senwabarwana Taxi Rank	<ul style="list-style-type: none"> <li>✓ Formal Structure with ablution facilities.</li> <li>✓ No water services.</li> </ul>
15.	Blouberg Local Municipality	26 April 2023	Alldays Taxi Rank	<ul style="list-style-type: none"> <li>✓ There is a formal structure with ablution facilities.</li> <li>✓ The structure is no longer operational due to its location.</li> <li>✓ The structure is in poor state due to lack of maintenance.</li> </ul>
16.	Molemole Local Municipality	26 June 2023	Dendron Rank Taxi Rank	<ul style="list-style-type: none"> <li>✓ There is a formal structure with ablution facilities.</li> <li>✓ The structure is no longer operational due to its location.</li> <li>✓ The structure is in poor state due to lack of maintenance.</li> </ul>
17.	Lepelle-Nkumpi Local Municipality	26 April 2023	Zebediela Truck Stop	<ul style="list-style-type: none"> <li>✓ The truck stop is informal.</li> <li>✓ No existence of formal structure and ablution facilities</li> </ul>
18.	Polokwane Local Municipality	26 April 2023	Polokwane Bus Rank	<ul style="list-style-type: none"> <li>✓ There is a formal structure with ablution facilities.</li> <li>✓ Poor maintenance.</li> </ul>

### 3.8. DISTRICT INTEGRATED TRANSPORT PLAN

The District Integrated Transport Plan attends to public transport services, transport infrastructure and transport facilities.

The Integrated Transport Plan constitutes a transport sector input into the IDP.

During the 2022/2023 Financial Year, five (5) years Capricorn District Integrated Transport Plan was developed, completed, and approved by Council.

#### 3.8.1. Road Master Plan

Capricorn District Municipality has a massive road network spanning approximately 16 483,78 kilometres across its jurisdiction, but management and Maintenance of the network are in chaos, especially within Limpopo Provincial Department of Public Works, Roads, and Infrastructure, Road Agency Limpopo, and Local Municipality as they are the Road Authorities in the District.

Road Master Plan sought to direct Road Authorities to take responsibilities for planning, construction, and maintenance thereof and unfortunately, District Municipalities in Limpopo

Province are not Road Authorities and as such, they are not the competent authorities to develop and have the Road Master Plans.

Integration of the road network plans within the district is canvassed through the established Capricorn District Transport Forum Engagement and during the 2022/23 Financial Year, 4 District Transport Forum Engagements were coordinated and held.

### 3.8.2. Rural Roads Asset Management Systems

The Road Infrastructure Strategic Framework for South Africa (RISFSA) has found that road asset management systems that are implemented by roads authorities are not of the same standard and the information that is drawn from them is not consistent.

This makes it very difficult to make informed decisions with respect to road network management, and to adequately plan for interventions.

A standardized rural roads assets management system was conceived by the National Department of Transport and financially supported through Rural Road Asset Management System Grant.

During the 2022/23 Financial Year, Rural Roads Asset Management System for Capricorn District wide was updated as detailed hereafter:

Traffic Data: 307 Traffic Stations,

Bridge Conditions: 87 (Poor - 26; Fair - 43 and Good - 18),

Mapping of Visual Conditions Updated: Paved Roads - 493.64 Km and Unpaved Roads -3 541.28 km,

Extended Visual Condition Assessment: 4 034.92 km.

The information mentioned above are as amplified in the table hereafter:

#### 1 RURAL ROADS ASSET MANAGEMENT SYSTEMS UPDATED

#### TRAFFIC DATA (STATIONS)

QUARTER	TOTAL
1	138
2	29
3	61
4	79
TRAFFIC DATA UPDATED	
4	307

#### BRIDGE CONDITION SURVEY

QUARTER	GOOD	FAIR	POOR	TOTAL
1	6	29	6	41
2	6	13	12	31
3	6	1	8	15
BRIDGE CONDITION UPDATED				
4	18	43	26	87

#### MAPPING OF VISUAL CONDITIONS

QUARTER	PAVED	UNPAVED	TOTAL (KM)
1	55.20	1 990.71	2 045.91
2	415.36	1 391.33	1 806.69

3	23.08	159.24	182.32
<b>MAPPING OF VISUAL CONDITIONS UPDATED</b>			
4	493.64	3 541.28	4 034.92

**EXTENDED VISUAL CONDITION ASSESSMENT**

QUARTER 4	TOTAL (KM)
1	2 045.91
2	1 806.69
3	182.32
<b>EXTENDED VISUAL CONDITION ASSESSMENT UPDATED</b>	
4	4 034.92

### 3.8.3. Road Safety

Road Safety Awareness Campaign is about to instil a spirit of road safety amongst the road users through awareness and educational programmes.

During the 2022/2023 Financial Year, 26 Road Safety Awareness Campaigns were coordinated and conducted.

Details are as reflected in the table below:

No.	Date	Venue	Project
1.	23 July 2022	Library Gardens Auditorium (Polokwane Local Municipality)	School Debate Competition
2.	26 July 2022	Lephalale Primary School (Blouberg Local Municipality)	Road Safety Day
3.	31 July 2022	CDM Council Chamber (Polokwane Local Municipality)	Participatory Education Technique
4.	17 August 2022	Moletlane Taxi Rank Hall (Lepelle-Nkumpi Local Municipality).	Awareness Campaigns for Public Transport Drivers
5.	19 August 2022	Lebowakgomo Taxi Owners Offices (Lepelle-Nkumpi Local Municipality).	Awareness Campaigns for Public Transport Drivers
6.	23 August 2022	Department of Transport & Community Safety in Schoeman Street, Polokwane (Polokwane Local Municipality).	Awareness Campaigns for Public Transport Drivers - Westenburg Taxi Association
7.	23 August 2022	Department of Transport & Community Safety in Schoeman Street, Polokwane (Polokwane Local Municipality).	Awareness Campaigns for Public Transport Drivers - MARAMA
8.	29 August 2022	Polokwane Indian Centre Taxi Rank (Polokwane Local Municipality).	Awareness Campaigns for Public Transport Drivers held

9.	<b>03 October 2022</b>	Polokwane International Airport (Polokwane Local Municipality)	Workshop for public transport drivers
10.	<b>25 October 2022</b>	Mashite Primary School (Lepelle-Nkumpi Local Municipality)	Road Safety Day
11.	<b>26 October 2022</b>	Puledi Primary School (Molemole Local Municipality)	Road Safety Day
12.	<b>30 November 2022</b>	Mankweng Unit F - Kaizer Sport Ground (Polokwane Local Municipality)	Launch: Road Safety Awareness Campaign
13.	<b>13 December 2022</b>	Alldays (Blouberg Local Municipality)	Pedestrian Safety, Adult Cyclist Education and Roadside Promotion,
14.	<b>15 December 2022</b>	Blouberg Municipal Offices (Blouberg Local Municipality)	Launch: Road Safety Awareness Campaign
15.	<b>19 December 2022</b>	R518: Mathibela - Makotse Road (Lepelle-Nkumpi Local Municipality)	Driver Education
16.	<b>25 January 2023</b>	Ramatsedi Primary School (Lepelle-Nkumpi Local Municipality)	Road Safety Education
17.	<b>31 January 2023</b>	Lephalala Primary School (Molemole Local Municipality)	Scholar Patrol
18.	<b>20 February 2023</b>	Flora Park Comprehensive Primary School (Polokwane Local Municipality)	Scholar Patrol
19.	<b>24 February 2023</b>	Botshwa Primary School (Blouberg Local Municipality)	Scholar Patrol
20.	<b>07 April 2023</b>	R71, Nobody Total Garage (Polokwane Local Municipality)	Easter Deployment – Arrive Alive
21.	<b>09 April 2023</b>	R71, Paledi Mall (Polokwane Local Municipality)	Easter Deployment – Arrive Alive
22.	<b>16 May 2023</b>	Ga-Makgato (Blouberg Local Municipality)	Livestock Farmers Education
23.	<b>18 May 2023</b>	Rasekgala Primary School (Blouberg Local Municipality)	Road Safety Education Day
24.	<b>18 May 2023</b>	Mamoduwane Primary (Blouberg Local Municipality)	Road Safety Education Day
25.	<b>23 June 2023</b>	Moletlane Taxi Rank (Disco) (Lepelle-Nkumpi Local Municipality)	Road-Side Promotion
26.	<b>26 June 2023</b>	Dendron (Mogwadi) (Molemole Local Municipality)	Road-Side Promotion

### 3.9. STORM WATER DRAINAGE

Road construction, maintenance and the management of storm water was identified as one of the main priority areas. Strategies have been developed to meet the IDP objectives and against this background certain programmes and projects have been identified. In the urban areas there is a relatively well-developed road network of surfaced roads. It will now be necessary to focus resources on the gradual expansion of this network into the rural areas to improve mobility and the public transport system.

The maintenance of the existing infrastructure is a cause for great concern and many existing roads may not be sustainable. In order to maintain and upgrade existing road infrastructure as well as prepare for the expansion of the road network within the district, a major roads plan was prepared, developed, and implemented. Several specific traffic infrastructure projects mainly regarding upgrading of existing road infrastructure have been defined within the IDP process particularly from the Department of Transport.

#### 3.9.1. Storm Water Structures in CDM

Type of Structure	Total Capricorn				
	Blouberg	Lepelle-Nkumpi	Molemole	Polokwane	Total
Bridges	4	11	5	4	24
Major culverts	5	7	1	34	47
Less culverts	29	79	19	81	208
<b>Total</b>	<b>38</b>	<b>97</b>	<b>25</b>	<b>118</b>	<b>279</b>

## COMPONENT C: PLANNING AND DEVELOPMENT

### 3.10. PLANNING

- Section 27 (1) & (2) of the Municipal Systems Act mandates district municipalities to adopt a framework for Integrated Development Planning that binds both the district and the local municipalities in the district municipality.
- Section 28 of the Municipal Systems Act mandates municipal council to adopt a process set out in writing to guide the planning, drafting, adoption and review of municipal integrated development plan (IDP).
- Section 21 of the MFMA mandates municipalities to prepare time schedule outlining key deadlines for the preparation, tabling and approval of the annual budget and the annual review of the IDP.

In compliance with Municipal Systems Act, as a guiding legislation towards the development of the IDP and Process Plan, the Amended 2022/2023 IDP/Budget Process Plan was

approved by Council on the 22<sup>nd</sup> of March 2023 (Resolution No. OC 04/2022 - 2023/5.1.6) with milestones and activities towards approval of the development of the 2022/23 IDP and Budget, which were achieved as follows:

- ❑ The District Municipality held its first IDP Rep Forum to present and consult on the 2022/23 IDP/Budget Review Framework/ Process Plan on the 20<sup>th</sup> July 2022.
- ❑ Departmental Strategic Planning Sessions were conducted from the 24 -31 January and 01-02 February 2023 respectively.
- ❑ Management Strategic Planning Session took place on the 27 - 28 February 2023 (Management Team, Local Municipalities, Representatives of Government Sector Departments and SOEs and Labour Union Reps).
- ❑ 2<sup>nd</sup> IDP Representative Forum was held on the 15<sup>th</sup> of March 2023 (to consult on the Draft IDP/Budget to all the District stakeholders).
- ❑ Draft IDP/Budget engagement session with Councillors was held on 08<sup>th</sup> March 2023 (All District councillors)
- ❑ Draft IDP/Budget was approved on the 22 March 2023 (Resolution No. OC 04/2022 - 2023/5.1.1).
- ❑ IDP Consultation meeting with stakeholders were held from 18-20 April 2023 (District stakeholder consultative forums (Magoshi, Local Municipalities, Business, Civil Society (NGOs and CBOs and Academic Institutions).
- ❑ The Final Reviewed IDP and MTREF Budget were approved on 25 May 2023 Resolutions OC 06/2022 - 2023/5.3 and OC 06/2021 - 2022/5.1.2 respectively).

The composition and responsibilities of each of the above-mentioned structures are outlined in the approved IDP/Budget Process Plan. The CDM IDP has been lauded by the MEC of Cooperative Governance, Human Settlement and Traditional Affairs (**CoGHSTA**) as the best in the province with highest credible status in terms of compliance to legislation, public participation, and alignment to LDP and the NDP.

In addition, the following instruments and interventions are in place to redress the apartheid spatial patterns that legislated black people into poverty, away from economic centres and growth points:

- ❑ The Spatial Development Framework (**SDF**) is in place and last approved in 2017, it is due for review in line with prescripts of Spatial Planning and Land Use Management Act (**SPLUMA**).
- ❑ The District Development Model is implemented as per the projects in the One Plan.
- ❑ The model is meant to enhance other alignment initiatives such as integrated development plans (**IDPs**) with “a clear focus” of implementing one plan in each district across all spheres of government.
- ❑ The Geographic Information System is in place.
- ❑ The Municipal Planning Tribunal has been established to implement SPLUMA in the District; and

- ❑ In the wake of the District Development Model, the District 2040 Growth and Development Strategy (**GDS**), which guides investment attraction, economic growth and development for the next 30 years is in place and implemented through projects in the IDP and projects from sector departments. The Strategy is aimed at further aligning the district 2040 GDS to the National Development Plan and Limpopo Development Plan priorities, diagnose challenges with the implementation of its 2030 version, and to propose new strategic direction to achieve its intended objective of stimulating and raising economic growth.

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### **3.11. LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM AND MARKETPLACES)**

The average annual growth rate for South Africa, Limpopo, and Capricorn District is 1.3%, 1.9% and 1.2% respectively. Hence, the average economic growth rate of Capricorn District was lower than that of the Limpopo Province and South Africa. To create enough jobs, the Capricorn District needs to grow at higher rate, of around 7% (as in developed countries).

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#### **3.11.1. ECONOMIC EMPLOYMENT BY SECTOR**

The purpose of the LED Strategy is to position the Capricorn district as a centre of sustainable economic growth and development. The LED is in partial fulfilment of the district's IDP goals which will position the district in attaining its vision as a "the *home of excellence and opportunities for a better life*". The LED strategy has an objective of economic growth of 4.5% for next 5 years; reduce unemployment below 50,1% in five years; decrease the number of households below poverty line of R1 800 per month; increase and develop access to economic opportunities and expand the municipal revenue base. To achieve these objectives five priorities are identified in line with district comparative and competitive advantages. The priorities are based on government policies in line with Apex priorities. The Local Economic Strategy of CDM is driven by five priority areas, of which each priority area has its main objective, rationale, and key actions, namely:

- Growing the first economy.
- Developing the second economy.
- Building knowledge economy.
- Land and infrastructure; and
- Governance and partnership.

The lead programmes which will expedite the district's economy are in Tourism and Manufacturing (including agro processing) and Agriculture.



### Economic Sectors

Sector	Sectoral contribution to CDM's economy 2019
Agriculture	2%
Mining	8%
Manufacturing	4%
Electricity	2%
Construction	4%
Trade	21%
Transport	6%
Finance	19%
Community service	34%
<b>TOTAL</b>	<b>100%</b>

The major business centre in the district is Polokwane City. Secondary centres are dotted throughout the district (Nodal Points) but there is a noticeable lack of any other large-scale business/ retail/ commercial activity in the remaining parts of the district area.

The most notable location for manufacturing activities at present is the Polokwane City/ Seshego cluster, and currently the majority of value adding activities also takes place in the Polokwane municipal area, followed by Lepelle-Nkumpi in the south (Zebediela). More than half of the manufacturers in the Polokwane area are involved in the food and beverages sub-sector, including brands like SA Breweries and Enterprise Foods.

The major economic sectors in the Blouberg LM are agriculture, mining, and tourism, however, when considering agriculture as a potential for development in the area, the LM is faced with one of its biggest challenges in the availability of prime state land in areas of need. Development nodes in the local municipality are surrounded by privately owned land and as a result it becomes difficult for the state to properly plan and trigger development for such areas. The emergence of mines is a threat to the further development of the agricultural sector in the area.

Lepelle-Nkumpi LM has significant agricultural development potential, both in terms of horticulture and livestock. The major economic sector focuses in the Lepelle-Nkumpi LM are agriculture, mining, and tourism.

Molemole LM has significant agricultural development potential in terms of vegetable and livestock farming. However, when considering agriculture as a potential for development in the area, the Municipality is faced with one of its biggest challenges in that there are water shortages in the region.

Polokwane is the largest metropolitan complex in the north and a major economic centre. Its proximity to the neighbouring countries of Botswana, Zimbabwe, Mozambique, and Swaziland, as well as its convenient distance from the Kruger National Park and Magoebaskloof make it a perfect gateway to Africa and attractive tourist destination.

In partnership with the Limpopo Economic Development Agency (LEDA) incubated 15 (fifteen) SMMES across the sectors in the district. With this partnership the district offers financial

support whereas LEDA offers capacity building and mentorship programmes to the incubates. This programme assists with business survival and retention of jobs and as such enhances the local economy.

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### **3.11.2. AGRICULTURAL DEVELOPMENT**

The CDM Agricultural Development Strategy has analysed each local municipality's agricultural potential as follows:

Almost 60% of the land in Blouberg LM has low to moderate agriculture capability but the cornerstone of a potato belt in the province. The rivers and the Glen Alpine Dam in the Municipality ensure water for irrigation purposes. The area is highly vegetated - 392,136ha of the Blouberg LM are under some form of vegetation. Agriculture activities in the Municipality are mostly subsistence farming even though there is an emergence of small holder and commercial farmers. According to the Department of Agriculture and Rural Development (DoARD), 106,000ha are suitable for irrigated agriculture. According to the Local Economic Development Plan (LED) of the Municipality, the most important factor limiting agricultural production and development in the Municipality is the availability of water. The emergence of the mining activities in Blouberg will encroach on arable land and thus threaten agricultural activities that will impact on food security.

A large part of Molemole LM's available agricultural land is vegetated. According to the Department of Agriculture and Rural Development, 165,000ha are suitable for agriculture, but vegetated. Only 1,300ha are suitable and available for agriculture, while 34,000ha are already. More than 90% of Molemole Municipality's land has low to moderate agricultural potential. Approximately 7% of land has moderate to high potential. The land with the highest agricultural potential can be found on the eastern part of the Municipality. According to the Department of Agriculture and Rural Development, the Municipality has 140,000ha suitable for agriculture. Approximately 6,000ha of land in Molemole have high agricultural potential.

The land in the Polokwane LM has low agricultural potential. The Department of Agriculture and Rural Development indicated that the availability of water for irrigation purposes in the Municipality is a constraint to agriculture. Polokwane Municipality has developed an Agricultural Development Strategy that emphasizes the establishment of an Agro-Processing Site, Fresh Produce Market etc.

The district is home to one of the largest citrus estates in the country, namely, Zebediela Citrus Estate, which is in the Lepelle-Nkumpi Local Municipality. Lepelle-Nkumpi has potential to become the agricultural hub in the Capricorn District due to its climatic conditions, soils type and water availability.

The district also has thriving livestock farming. The CDM SDF identifies the high agricultural potential, especially around settlements in the district. High agricultural potential also exists along the rivers in the district especially the following:

- The Natse River in the Blouberg LM.
- The Nokayamantala and Matlala River.
- The Sand River in Molemole LM.
- The Diepriver in Polokwane LM.
- The Olifants river in Lepelle-Nkumpi LM.

#### **Establishment of Agri-Parks**

To support agrarian reform, the Department of Agriculture, Land Reform and Rural Development has embarked on a process to establish Agri-parks. An Agri-park is a networked

innovation system of agro-production, processing, logistics, marketing, training and extension services. The Agri-park comprises a series of Farmer Production Support Unit (FPSU) linked to an Agri-hub (AH) which is intended to be a production, equipment hire, processing, packaging, logistics, innovation and training unit. The Minister remarked in March 2022 that through these hubs, agricultural production could be the anchor for rural industrialisation.

The establishment of Mega Agri-Parks, one per district municipality, follows the pronouncement by the Minister. An area of 4000 hectares at Moletjie, was pledged by Kgoši Moloto to establish Capricorn Agri-Hub. Only 500 hectares will be utilised for the establishment of the Agri-Park. The Department of Rural Development and Land Reform is currently capacitating two Farmer Production Support Units that will feed into the intended Agri-Park.

Capricorn District Municipality in partnership with Department of Agriculture, Rural Development and Land reform, local municipalities and the privates sector managed to host 08 (eight) farmers information sharing sessions. The purpose was to link the farmers with markets and funding information. Seventeen (17) farmers were linked to markets eg. Goseame, Polokwane Fresh Produce, Spar, Boxer, All Joy etc.

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### **3.11.3. MINING DEVELOPMENT**

The mining resources in the Capricorn District are predominantly clustered in the Lepelle-Nkumpi LM. The district, through Lepelle-Nkumpi, forms part of the Platinum Mining Cluster on the Dilokong Corridor. Other mining operations in Lepelle-Nkumpi include:

- Musina Platinum Mine in Lebowakgomo
- LONMIN in Ga-Mphahlele (platinum, chrome, granite). Mining operations have scaled down significantly.
- Rooibosch Mining Operation in Zebediela
- Granite Mining Operation
- Diepsloot Mining Operation

The mining sector contributes 0.3% to local employment, which gives a lower importance to the sector in terms of job creation. The analysis of its employment dynamics on the national and local levels highlights that the local sector's employment is growing slower than on the national level. It requires special attention from the government to ensure that jobs created within the sector are not lost. Loss of jobs would mean the closure of mines or decrease in production output, which would eventually lead to a lower contribution to the GDP and lower government earnings.

Mining holds major possibilities for the district, especially the Lepelle-Nkumpi Local Municipality. The sector presents a number of backward and forward linkage opportunities for the entire district and there is considerable potential to utilize the mining sector as a catalyst for developing other economic activities by strengthening these linkages. The platinum mining developments, especially in Lebowakgomo and the envisaged shaft in Makurung, the revitalization of diamond mine in Zebediela, as well as brick clay mining development in Zebediela could create opportunities for SMMEs along the value chain. Access to these opportunities would require negotiations with mine management. There are also numerous opportunities along the platinum corridor traversing the district, as identified in the PGDS.

Blouberg LM also has the potential for platinum mining groups metals around areas like Harrieswitch and further locations. There are more than 25 mining exploration activities

currently taking place in Blouberg Local Municipality. The local municipality and its residents are also benefitting from the social corporate responsibility initiatives arising from Venetia Mine.

The Molemole LM is known for its granite mining, Polokwane has silicon potential and reserves of platinum and iron that could be exploited. Most of the minerals mined in the district are currently being exported in raw form. Therefore, potential for mineral beneficiation in the district exists, with Polokwane LM indicating that it would like to be positioned as mineral processing and beneficiation hub.

The biggest opportunity in the mining sector is in the support of small businesses linked to the mining industry. Mining houses and hostel requires catering services (which again links with agricultural development because local farms could supply fresh vegetables and meat), cleaning services, and repairing of machinery. Manufactured inputs could also be supplied to the mines.

There is a possibility of a developing a partnership with Anglo-American Polokwane Metallurgical Complex on socio economic development programmes that will improve the people's lives in the communities they serve. Engagements between the two institutions are in progress and led by the Unit of Strategic Management Services.

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#### **3.11.4. TOURISM DEVELOPMENT**

Capricorn District Municipality last updated its Tourism Development Strategy in June 2015. The strategy has identified 6 priority projects as follows:

- District Marketing and distribution strategy.
- District Tourism Routes.
- Hospitality Education Centre.
- Tourism Knowledge Management Strategy.
- District Marketing Organization.
- Establish a multifunction centre at Motumo Trading Post (including a Capricorn Information Office, district craft hub with shops and job opportunities along the N1 to include an entertainment area/ centre).

Capricorn District is named after the “Tropic of Capricorn”, which passes through the northern section of Limpopo. It stretches lithely from the Ysterberg, along the foothills of the lush Wolkberg Mountains, to the Tropic of Capricorn in the north. It is ideally situated as a stopover between Gauteng and the northern areas of Limpopo and between the north-western areas of the country and the Kruger National Park. It is also near the neighbouring countries of Botswana, Zimbabwe and Mozambique; however, you have to pass through the Waterberg, Vhembe and Sekhukhune districts respectively. The major centres of the Capricorn District include Polokwane, Mogwadi, and Zebediela, the last being home to one of the largest citrus farms in the southern hemisphere. The district is at the centre of the Limpopo Biosphere which consist of the Waterberg, Soutpansberg and part of the Kruger to Canyon biosphere.

Passing through the district through Mogwadi a visitor uses the tourism route that will reach Mapungubwe National Park and World Heritage Site and beyond. In additional to seeing the ongoing archaeological excavations, visitors can enjoy the magnificent scenery, including a view of Botswana and Zimbabwe, the abundant wildlife, the enormous baobab trees, and the wide-open spaces that make this part of South Africa so appealing. Mapungubwe National Park and World Heritage Site is the ideal location for anyone interested in the park's wildlife and birds, to those in search of serenity, identity, and the extraordinary history of this World Heritage Site. The ancient city of Mapungubwe (meaning ‘hill of the jackal’) is an Iron Age

archaeological site in the Limpopo Province on the border between South Africa, Zimbabwe and Botswana, 75 km from Messina. The site of the city of Mapungubwe is now a World Heritage Site, South African National Heritage Site, national park, and archaeological site.

Visitors or tourists can explore the district through the following tourists' routes:

- The Adventure, Shopping and Cultural Route.
- The Heritage Treasures of Limpopo.
- The Great Mapungubwe Route.
- The African Ivory Route.
- The Limpopo Birding Route.
- The Ben Seraki Blouberg Route, etc.

The fascinating diversity of the region, incorporating grassy plains, bushveld, and misty mountains, as well as a myriad plant and animal species, makes it a veritable treasure chest for the traveller. The region has mines, farms, forests, cultural villages, dams, art, game, and monuments, as well as a fascinating and diverse people. It is the centre for local African culture, to which the numerous towns south of Polokwane and north of Mokopane attest in the coming together of carefully preserved social traditions and indigenous identities.

Capricorn is a land of beautiful and contrasting landscape, which is typical of Africa hence it has become a favourite destination for leisure and adventure travellers worldwide. Tourists can experience the district of infinite scenic beauty with a great diversity of natural and manmade attractions, rich cultural heritage and an abundance of wildlife and nature-based tourism activities.

Below is a range of activities that a tourist can enjoy within the district:

Activity	
Air experience	Charter flight and micro lighting
Culinary experience	African food, coffee shops, family restaurants, pubs, seafood, etc.
Land Activities	Caving, hiking, canyoning, mountain biking, paintball etc.
Wildlife Experiences	Birding, game drives, game walks, hunting, walking safaris, etc.
Business, Venues and Wellness-	Casinos, conference centres, health spas, team building, tour operators and travel agencies
Education, Culture and Heritage	Art galleries, cultural villages, education centres, museums, monuments, heritage centres, rock arts sites and universities.

#### (a) Tourism events/activities for the district

Event	Details
Mapungubwe Arts and Culture Festival	Each year in December, Limpopo Province through the Department of Sport, Arts and Culture celebrates the Mapungubwe Heritage Site by hosting the Mapungubwe Arts and Culture Festival in the city of Polokwane.
Limpopo Tourism Holiday Fair	An annual tourism show hosted at Savannah Mall. It started in 2017.
Gospel Festival	An annual gospel festival that is held in Polokwane
District Heritage Day	Hosted annually at different Traditional Councils

Blouberg Cultural Celebration	Blouberg also host their Blouberg Cultural Celebration in identified traditional authorities with prior arrangement on an annual basis. Alldays town also hosts the annual small flight competition.
Blouberg Airshow	Hosted around Venetia and Alldays every year. It is airshow for small aircrafts
SMME Exhibitions	Capricorn District Municipality is facilitating the hosting of SMME exhibitions in partnership with its four local municipalities in their respective municipal areas. The district also arranges exhibition space at the World Travel market in Cape Town and the Africa Durban Tourism Indaba. The district also participates in the Limpopo Holiday Fair taking place annually at Savanna Mall.

**(b) Tourist attraction areas in Capricorn**

Area	Details
Eersteling Monuments	The site of the country's first gold crushing site and its first gold
Open-Air Museum and Polokwane Cultural History Museum	This museum depicts the traditional and modern-day culture and lifestyle of the Bakone people.
The Bakone Malapa Cultural Museum	Northern Sotho Open-Air Museum, which depicts the traditional and modern-day lifestyle of this people.
Polokwane Game Reserve	Hiking and wildlife
Polokwane Bird and Reptile Park	Famous for its snake demonstrations is popular feature of this attractive park.
Shopping Malls in the District	Modern shopping centre which stimulates business tourism in the district.
Peter Mokaba Stadium	Used to host professional games. It hosted some of the games during the 2010 World Cup.
Makgabeng Rock Art	Potential to attract a lot of tourists both domestic and international.
Religious pilgrimage	ZCC (Zion Christian Church) Moria and ST Engenas ZCC and other historical churches pilgrimage also have a high number of tourists visiting the district.
Zebediela Citrus Estate (Agri-tourism)	This citrus production estate has potential to increase inflow of tourists.
Meropa Casino and Entertainment World	Gambling hotspot, accommodation, and recreational facilities
Chuene Crocodile Farm	Crocodile feeds and frequent talks provide a fascinating insight on the impressive beasts
Motumo Trading post	Conservation and tourism attraction area.
Tropic of Capricorn Monument	The southernmost latitude where the sun can be directly overhead.
Blouberg Mountains	They have a large surface of protected wall where climbers will find good solid rock.
Blouberg Nature Reserve, Langjaan and Maleboho Nature Reserve	Home to revered Cape Vulture and assorted fauna and flora.

Makgabeng Plateau and Rock Art	Famed for its rock art to be found there.
Statue and Battlefield of Chief Maleboho	Statue of the great leader of Bahanwana people Kgoshi Ratshatsha Malebogo who fought against colonialism.
German Culture	Beaully Prison, Helena Franz and Liepzig Mission sites.

### **(c) Nature and Game Reserves in the District**

#### **Nature and Game Reserves in the District**

- Blouberg Nature Reserve
- Maleboho Nature Reserve
- Wonderkop Nature Reserve
- Machaka Nature Reserve
- Turfloop Nature Reserve
- Polokwane Game Reserve
- Kuschke Nature Reserve
- Zebediela Citrus Farm
- Bewaarkloof Nature Reserve
- Serala (Wolkberg Wilderness Area)
- Wolkeberg Caves Nature Reserve
- Lekgalameetse Nature Reserve
- Matlou-Matlala & Ratang baeng
- Moletjie Nature Reserve

### **(d) Accommodation for Tourists**

CDM offers a large number of accommodation options. Facilities at the numerous accommodations in the district vary, ranging from rustic camps and chalets close to nature, to very luxurious establishments. Camping sites, bed and breakfast establishments, self-catering chalets, holiday resorts, game lodges and hotels are some of the facilities available in the district. According to Limpopo Tourism and Parks (LTP), there are more than 180 accommodation establishments within the CDM. The district municipality boasts a five-star hotel in Fusion Boutique and four stars' hotels in Royal Polokwane, The Park Inn, Garden Court, Protea (The Ranch) etc.

### **(e) Transportation for Tourists**

Road transport is by far the preferred way of travelling as it enables tourists to enjoy the wonderful scenery of this beautiful province and the district alike (self-drive routes). International tourists who arrive in South Africa by air have the option of renting self-drive cars. There are five registered car rental companies in Polokwane, with 4 at the gateway airport while one is within the Polokwane CBD.

Polokwane Gateway International Airport, 5 km north of town, receives regular services from the rest of the country. The primary airport serving the game lodges in the east of the province is East gate Airport situated near Hoedspruit. It has scheduled flights from Johannesburg and Cape Town.

Polokwane offers excellent inner-city transport and intercity bus services to many destinations within the province and other provinces. Luxury bus services (Intercape, Greyhound, Road Link and Translux) have reduced their operation through Polokwane and City of Johannesburg. The introduction of the Bus Rapid Transit System (Leeto La Polokwane) has

boosted the transportation services in the district. Shuttle and metered cabs are also operating in the city.

Capricorn District Municipality coordinated 8 (eight) exhibitions both domestic and national where it promoted the district as tourism destination of choice. The district also facilitated the establishment of the Capricorn Tourism Association for partnership in the promotion of tourism development and growth. Motumo Trading Post will be revived soon with the recommendation of the preferred bidder to develop the project.

#### (f) LED Challenges and Proposed Interventions

Challenges	Interventions
Community co-operatives are collapsing / not sustainable due to lack of beneficiaries' business skills.	<ul style="list-style-type: none"> <li>Capacity Building for co-operatives in business management, product development and tendering processes</li> <li>Engage LEDA and LEDET on the programme of capacitating cooperatives.</li> </ul>
Subdued (low) economic growth.	<ul style="list-style-type: none"> <li>To identify catalytic projects and create conducive environment by infrastructure development to stimulate economic activities.</li> </ul>
	<ul style="list-style-type: none"> <li>Public Private Partnership engagements (MOUs).</li> </ul>
Low skills base	<ul style="list-style-type: none"> <li>Development of Unemployed Persons Database / Informal Artisans</li> </ul>
The status quo of the Gateway International Airport is still not an enabler for economic growth.	<ul style="list-style-type: none"> <li>Support should also be given to the Gateway International Airport in the form of partnership in support of economic development.</li> </ul>
Limited knowledge on performance of SMMEs	<ul style="list-style-type: none"> <li>Development of a monitoring and evaluation tool to track number of SMMEs, size of SMMEs and survival rates</li> </ul>
Lack of tourism awareness	<ul style="list-style-type: none"> <li>Tourism awareness campaigns in district</li> </ul>
Inadequate ICT Skills	<ul style="list-style-type: none"> <li>Capacity Building of youth in fourth industrial revolution</li> </ul>
Rising Youth Unemployment	<ul style="list-style-type: none"> <li>Facilitate recruitment of youth in business call centres</li> </ul>
Collapse of local economy due to Covid-19 pandemic	<ul style="list-style-type: none"> <li>Development of the Economy Recovery Plan for the District</li> </ul>
Outdated District Tourism Strategy	<ul style="list-style-type: none"> <li>Prioritise the review of the District Tourism Strategy</li> </ul>

### COMPONENT D: COMMUNITY & SOCIAL SERVICES

#### 3.12. LIBRARIES, ARCHIVES, MUSEUMS, GALLERIES AND COMMUNITY FACILITIES, OTHERS (THEATRES, ZOOS ETC.)

Libraries, archives, museums, galleries are not the function of a district municipality. However, we have community facility which we have partnered with Department of Sport, Arts and Culture to run sports facility which is currently operating as a gymnasium.

#### 3.13. CEMETERIES AND CREMATORIIUMS

Cemeteries and crematoriums are exclusive functions for the local municipalities.



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### **3.14. CHILDCARE, AGED CARE, SOCIAL PROGRAMMES**

#### **Introduction to Childcare; Aged Care; Social Programmes**

The Special Focus section ensures that all special focus groups in the Municipality, namely the youth, elderly and disabled, are mainstreamed into the developmental agenda. In making sure that CDM responds to the needs of these groups of people, various Special Focus intergovernmental structures have been launched and supported. The district can successfully coordinate children, gender, older person, and youth programs.

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### **COMPONENT E: ENVIRONMENTAL PROTECTION**

Environmental protection includes air quality management; pollution control; waste management; biodiversity and open space management; conservation and protection of natural resources; environmental awareness and compliance monitoring and enforcement. CDM aims to manage and direct the effective rendering of a comprehensive and professional environmental management service to residents of the district to ensure a sustainable, healthy, and safe environment for every person to live, work and recreate, within the district. The Municipality also aims to manage all the components of environmental management within the district, including planning, monitoring, enforcement, education and awareness, air quality management, environmental advisory services as well as capacity building and empowerment to ensure that the function of environmental management is established and promoted within the Capricorn District.

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### **3.15. POLLUTION CONTROL**

Section 24 of the Constitution confers everyone the right to:

- An environment that is not harmful to their health, and
- To have an environment protected, for the benefit of present and future generations, through reasonable legislation and other measures that:
  - Prevent pollution and ecological degradation,
  - Promote conservation, and
  - Secure ecologically sustainable development and use of natural resources while promoting justifiable economic and social development.

The main sources of air pollution within CDM, based on the potential for human health risks are emissions from industries, domestic fuel burning and from vehicle emissions. Several other smaller sources are found including but not limited to boiler operations. Primary atmospheric emissions released from these sources include Sulphur dioxide (SO<sub>2</sub>) Nitrogen oxides (NO<sub>x</sub>), Carbon monoxide (CO), Particulate matter (PM<sub>2.5</sub> and PM<sub>10</sub>) and Volatile Organic Compounds (VOCs).

Secondary pollutants such as Ozone (O<sub>3</sub>) are formed in the atmosphere through the chemical transformation of precursors such as VOCs and NO<sub>x</sub>. The Polokwane municipal area and specifically the urban areas of Polokwane have been identified as a hot spot within the district.

CDM is implementing intervention strategies to manage the air quality. We are the Licensing Authority for the operation of activities which result in atmospheric emissions which have or may have a detrimental effect on the environment including health, social conditions, economic conditions, ecological conditions, or cultural heritage.

Air quality monitoring programmes continue through our continuous air quality monitoring station located in Polokwane and new monitoring equipment will be procured to monitor air quality within our local municipality areas.

Council approved the reviewed Air Quality Management By-law (Resolution No. OC 03/2021 - 2022/7.2.7) on 28 January 2022, following extensive public consultation and participation between August and September 2021. Amongst others the reviewed By-law provides for the following:

- Smoke control zone replaced with “Air pollution control zone” including scrapping all requirements relating to dark smoke emissions. This is due to the fact that there is no tool to measure dark smoke and it is essentially a subjective observation.
- New Regulations for Small Boilers have been issued by DEFF (Department of Environmental Affairs, Forestry & Fisheries) and a clause to ensure facilities comply with Regulations within a specified time is included in the By-law.
- The insertion of wording emphasizing that failure to adhere to clauses or to undertake certain activities is an offense.
- Open burning and burning of materials is prohibited, not only burning to recover metals.
- Emphasizing that open burning for the purposes of a barbeque, cooking or domestic purposes is allowed.
- Application for an Atmospheric Emission License is now an online procedure whereas in the past it was a paper exercise, and this procedure is now included.
- Clauses relating to offenses and penalties have been strengthened.
- A requirement contained in the Air Quality Act, that polluters can be requested conduct specialist studies or undertake specific monitoring is also now included in the By-law.
- The Schedule of Offences have been aligned to the wording in the By-law where required and fines for offenses have been adjusted / increased where required.

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### **3.15.1. WASTE MANAGEMENT**

Programmes for waste management include the following:

- To promote the effective and efficient management of waste through support programmes to local municipalities.
- In addition to technical assistance, CDM has over the years developed Waste Management Plans, continues to purchase equipment, and has funded the development of landfill sites for local municipalities.
- Skip loader trucks for Blouberg LM are in the process of being procured as well as equipment to roll-out cleaning campaigns in all local municipality areas.

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### **3.16. BIO-DIVERSITY, LANDSCAPE (INCLUDING OPEN SPACES), AND OTHER**

- The vision behind environmental management is to make people aware of the value of the natural world and their place within it and how all residents in the district should conserve it.
- LEDET funded the development of a Bioregional Plan for the Capricorn district. The Bioregional Plan contains a map of Critical Biodiversity Areas (CBA) and Ecological Support Areas with accompanying land-use planning and decision-making guidelines for avoiding loss or degradation of natural habitat in areas identified as being important in the CBA Map. Awareness of the Bioregional Plan and ensuring that data is captured in municipal SDF's and Land Use Management Schemes is currently taking place.

- Capricorn District Municipality is a proud sponsor of the Eco-school programme benefiting schools within the district and we are currently in our 8<sup>th</sup> year of support and collaboration. Our funding partnership with the Wildlife and Environmental Society of Southern Africa (WESSA) Eco-School programme is continuing with great success, targeting school learners. At present, 27 schools in the Capricorn district are participating but considering there are more than 700 schools in the district, there remain much work to be done in expanding the programme.
- CDM is implementing and managing alien and invasive plant eradication projects within local municipality areas. Two projects have been implemented at:
  - Molepo village within Polokwane LM - affected by *Sesbania grandiflora*.
  - Mafeke village within Lepelle-Nkumpi LM - affected by *Lantana camara*.
- Fifty (50) beneficiaries have benefitted from employment on our alien / invasive plant eradication projects.
- 800 Indigenous trees have been acquired and planted throughout the district.
- Compliance monitoring and enforcement activities by our team of Environmental Management Inspectors (EMI's) are continuing and members of the public are encouraged to report environmental transgressions to the Municipality.

### **3.16.1 CLIMATE CHANGE**

- Climate change is a global reality and is considered to be one of the greatest economic and environmental challenges of our time and the Capricorn district will be challenged by the uncertainty regarding specific long-term projections on the local impacts of climate change, compounded limited institutional capacity and budgetary provisions.
- Human-induced climate changes have already impacted South African weather and Capricorn district is among the areas most at risk to current and future climate impacts. Future projected climate change will have significant implications for agriculture, livelihoods and sustainable growth and development of communities.
- The Blouberg local municipality and large parts of Molemole and Polokwane local municipalities generally experience increased drought incidences and is projected to become more frequent and intense further into the future particularly in the northern and central parts of the district.
- The settlements that would be most exposed to heat stress in the future within the district are scattered across the municipality of Blouberg. Polokwane, Lepelle-Nkumpi and Molemole municipalities will be mildly exposed.
- Polokwane and Lepelle-Nkumpi are projected to record a medium to high flooding hazards, while most parts of the district have a low to medium flooding hazards.
- Slight to significant decreases in the number of extreme rainfall days are expected around the northern parts of Capricorn District Municipality, particularly across the local municipalities of Blouberg and Molemole while slight to significant increases in the number of extreme rainfall days are expected in the Southern parts of the district, particularly across the local municipalities of Polokwane and Lepelle-Nkumpi.
- As part of responding to the impacts of climate change CDM has implemented a pilot renewable energy programme by constructing biodigesters in the Polokwane (Ga-Makgoba village) and Blouberg municipalities (Indermark and Avon village) and we are working on mainstreaming climate change within the municipality.

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## **COMPONENT F: HEALTH**

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### **3.17. CLINICS**

Not a District function.

### **3.18. AMBULANCE SERVICES**

Not a District function.

### **3.19. HEALTH INSPECTION, FOOD AND ABBATOIR LICENSING AND INSPECTION, ETC**

The National Health Act, 61 of 2003 defines Municipal Health Services as including:

- Water quality monitoring and Food control.
- Waste management.
- Health surveillance of premises.
- Surveillance and prevention of communicable diseases, excluding immunisations.
- Vector control.
- Environmental pollution control.
- Disposal of the dead; and
- Chemical safety (which is a local municipal function but forms an integral part of the MHS scope). It excludes port health, malaria control and control of hazardous substances.

#### **3.19.1. MUNICIPAL HEALTH BY-LAWS AND TARIFF'S STRUCTURE**

In terms of section 84 (1) (i) of Municipal Structures Act, a district municipality has the power and function to provide municipal health services in its jurisdictional area. Section 74 of Municipal Systems Act provides that a municipal Council must adopt and implement a tariff policy on the levying of fees for municipal services provided by the Municipality itself or by way of service delivery agreements. In term of section 75A (1)(a)(b) of the Municipal Systems Act, a municipality may levy and recover fees, charges, or tariffs in respect of any function or service of the municipality and recover collection charges and interest on any outstanding amount. National Health Act, section (32) (1) states that every metropolitan and district municipality must ensure that appropriate municipal health services are effectively and equitably provided in their respective areas. Municipal Health Services are effectively rendered within the district.

#### **3.19.1.1. PREVENTION AND MONITORING OF COMMUNICABLE DISEASES**

Capricorn District last had a cholera outbreak in 2018, where one case was reported. It was through enough and well-coordinated preparedness and activities conducted that these cases were detected. As a district with the lessons learned from COVID-19 pandemic, prevention

through various activities and to be more vigilant continues to be our strength in combating the spread of various communicable diseases.

Currently, Parts of our country (RSA) has experienced the Cholera outbreak which requires an integrated approach by different stakeholders. CDM continues to be actively involved in educating and creating awareness in our communities about this deadly disease partnering with other private and government sectors. CDM has not received any confirmed Cholera case and continues to create awareness with relevant stakeholders.

### 3.19.1.2. CLEANEST SCHOOL COMPETITION

CDM in partnership with Pick n Pay, Polokwane Chemical Suppliers (Phatsima) and Cashbuild, hosted the Cleanest School Competition which continues to be held on an annual basis. The competition saw 24 schools participating in issues of cleaner and safe environments to create conducive learning environments. The 24 schools are registered in the Pick n Pay ECO Club which is a program that supports schools on various Environmental Health and Safety programs. Schools are also gifted with garden tools (Cashbuild) and cleaning materials (Polokwane chemical Suppliers).

Theme for this financial year 2022/23 was “Strengthening Environmental Health for the implementation of sustainable development goals.” Pandemic diseases continue to impact on vulnerable communities and a call for Environmental Health Practitioners to play a pivotal role in adaptation strategies /innovations and measures to protect communities against communicable diseases. The competition covered two categories: high and primary schools. 24 schools from the four (4) local municipalities were rewarded during the prize giving programs.

### 3.19.2. HEALTH FACILITIES

The district has two tertiary hospitals (Mankweng and Pietersburg) and one Mental Health hospital (Thabamooopo). The district does not have a regional hospital which affects the referral system; however, patients are referred from the district hospitals directly to Polokwane and Mankweng tertiary hospitals.

#### 3.19.2.1 Health Facilities in CDM

Sub District	Local Areas	Clinics	Health Centres	Hospital
Blouberg Sub district	3	24 including 1 Gateway	2	1
Lepelle- Nkumpi Sub district	3	22 including 2 Gateways	1	2
Molemole Sub district	1	9 including 1 Gateway	-	1
Polokwane Sub district	7	40 including 1 Gateway	1	4
<b>Total</b>	<b>14</b>	<b>95</b>	<b>4</b>	<b>8</b>

### 3.19.3. COMPLIANCE INSPECTIONS

Municipal Health Services is continuously doing compliance inspections to ensure compliance with Health Act and all health regulations framed thereunder. The Environmental Health Practitioners that are enforcing the Municipal By-laws are being trained as peace officers.

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## **COMPONENT G: SECURITY AND SAFETY**

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### **3.20. POLICE**

There are 18 police stations; 04 satellites police stations and 11 magistrate courts spread across the district as follows: More details on police are found on the 2021-22 Document on page 102.

#### **3.20.1 Number of Police Stations in CDM**

<b>Municipality</b>	<b>Police Stations</b>	<b>Police Stations</b>	<b>Satellite Police Stations</b>	<b>Magistrate Courts</b>
Blouberg	Senwabarwana, Maleboho, Tolwe, Alldays, Saamboubrug	05	00	05
Lepelle-Nkumpi	Zebediela, Magatle, Lebowakgomo	03	01	01
Molemole	Morebeng, Mogwadi, Botlokwa	03	02	02
Polokwane	Seshego, Polokwane, Mankweng, Sebayeng, Westenburg, Matlala, Mashashane	07	01	03
<b>Capricorn Total</b>		<b>18</b>	<b>04</b>	<b>11</b>

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### **3.21. FIRE**

#### **3.21.1. FIRE & RESCUE SERVICES**

The main objective of fire and rescue services is to support and promote the Municipality's object of 'promoting a safe and healthy environment' (section 152 (1) (d) of the 1996 Constitution) by preventing the loss of life, protect property and the environment against fire and other hazards and to promote general safety of communities. Other objectives include rescue/extrication services, fire prevention, humanitarian services and public education / awareness.

In terms of the Municipal Structures Act, section 84(1) (j), a Fire Brigade service is the function of the District Municipality. This function is currently performed by the District Municipality in the 3 local municipalities (Blouberg, Molemole and Lepelle-Nkumpi) excluding Polokwane. Polokwane Local Municipality is providing the service on-behalf of the CDM (as per the MEC's adjustment on division of powers in terms of section 85 of the Municipal Structures Act) in its jurisdictional area. An SLA between Polokwane Local Municipality and the CDM is still pending to effect the "agency arrangement" and possible smooth handover of the service back to the district.

The Fire and Rescue Services is meant to protect life and property, preserve the environment, train and develop firefighters, standardize the service equipment and vehicles, and to provide humanitarian services and public education/awareness.

The following are the main performance areas of the service:

1. Respond to Emergencies (Operations).
2. Prevent fires and provide Education to the public/awareness (Fire Safety).
3. Personnel Training and development.
4. Administration and Logistics.

The District Municipality has over the years procured equipment and vehicles; personnel vacancies were created and filled to improve service efficiency; awareness campaigns were conducted to capacitate the community and to market the service; and control-rooms were beefed-up to improve call reporting, taking, dispatch and monitoring. All these were done with the intention to improve service delivery.

A new fire station is currently at completion stage at Ga-Rampuru Village, Moletji. This fire station will primarily serve the Moletji and Ga-Matlala areas, which are far lying from established services and will improve access to the service and reduce attendance time to incidents in those areas. See below:

### 3.21.2. District fire services data

DISTRICT FIRE SERVICE DATA							
	Details	2020/21		2021/22		2022/2023	
		Estimate No.	Actual No.	Estimate No.	Estimate No.	Actual No.	Estimate No.
1.	Total number of incidents attended in the year	500	475	500	667	550	546
2.	Total fires attended in the year	200	214	200	252	250	399
3.	Total MVA/PVA attended in the year	180	206	180	245	250	154
4.	Total other services attended in the year	50	63	50	170	10	09
5.	Average turnout time – urban areas	10min	05-10min	10min	05-10min	10min	05 - 10min
6.	Average turnout time – rural areas	1 hour	1hour	1hour	1hour	1hour	1hour

7.	Fire fighters in post at year end	96	76	96	79	96	79
8.	Total fire appliances at year end	30	25	30	30	30	30
9.	Average number of appliances off the road during the year	0	8	0	8	1	5

### 3.22. OTHER DISASTER MANAGEMENT, ANIMAL LICENSING AND CONTROL, CONTROL OF PUBLIC NUISANCES AND OTHER

Disaster Management Centre is located at the Polokwane Fire station servicing the entire district. Main Disaster hazards identified in the district are: Natural and Anthropogenic (man-made) such as (Strong Winds, Flash Floods, Drought, Epidemics, Veld fires, Transport Emergencies) amongst others. Almost all communities in the district are affected in one way or the other by these hazards although, the degree in which they are affected differs based on their vulnerability.

The focus of the services is measured based on the following key performance areas and enablers:

#### 3.22.1. Key performance areas

- Institutional Capacity building for the Disaster Management.
- Pre-Disaster Risk Reduction.
- Post Disaster Recovery.
- Monitoring, Evaluation, and Improvement.

#### 3.22.2. Enablers

- Information Management and Communication.
- Public awareness, Education, Training and Research.
- Funding arrangements for disaster risk management.

#### 3.22.3. The top service delivery priorities are: -

- **Institutional Capacity Building** –
  - Coordination's of Disaster Management Advisory forum meeting for both DM and LMs.
  - Community based Capacity building program - Conducting of Capacity building workshops on disaster management.
  - For community-based structures (e.g., youth structures, Traditional authorities, and Ward Committee members etc.
  - Coordination of District Disaster Management School Competition.
  - Support of Schools on implementation of disaster risk reduction programs.
  - Engagement and registration of disaster management volunteers.
- **Pre-Disaster Risk Reduction**
  - Continuous identification and monitoring of risks (Vulnerability and hazard assessment).
  - Prioritization and profiling of identified risks.
  - Referral of the prioritized risks to relevant departments.



- Development of risk reduction strategies, program, and Projects.
- Incorporating risk reduction strategies and plans into the municipal DMP and IDP.

- **Post –Disaster Recovery**

- Responding to disasters (windstorms, displace families due to disaster activities).
- Facilitated provision of disaster emergency houses (RDPs) to disaster victims with the help of COGHSTA. In addition to the above-mentioned assistance, SASSA and South African Red-Cross Society have also provided food parcels to disaster victims.
- Coordinating rehabilitation and reconstruction programs.

- **Response and relief interventions** - Respond to all reported incidents within the set Standard of eight (8) hours, incident assessments conducted, and relevant intervention provided in three local municipalities (Blouberg, Lepelle-Nkumpi and Molemole) and support given to Polokwane LM as per request.

- **Education, Training- Awareness campaigns**

- Conducting community-based training and awareness campaigns.
- Awareness Campaigns (primary and secondary schools as well as Communities in general.
- Conducting simulation and drills at sectors departments and business sector.

- **Information Management and Communication Centre**

- A Centre with 24-hour communication facility for reporting and dispatching of emergency services which allows for co-ordination of response measures in the case of events and disaster Incidents.

- **Funding**

- Capital and operational budget for disaster management activities (refer to IDP and SDBIP).

### 3.22.4. Disaster management, Animal Licensing and control, control of public Policy objectives

Disaster management, Animal Licensing and control, control of public policy objectives taken from IDP								
Service Objectives Service indicators (i)	Outline service targets (ii)	2020/21			2021/22	2022/23		
		Target		Actual	Target			
		*Previous year (v)	Current year (vi)	(vii)	*Current year (viii)	*Current year (ix)	*Following year (x)	
Provision of disaster management services in the district								
Institutional arrangement	Review of District Disaster Management	0 District Disaster Management	0 District Disaster Management	0 District Disaster Management	0 District Disaster Management	01 District Disaster Management Framework	0 District Disaster Management	

	ment Framework and Plan (Consolidation of locals plans)	Framework and Plan reviewed	Framework and Plan reviewed	Framework and Plan reviewed	Framework and Plan reviewed	and Plan reviewed	Framework and Plan reviewed
	Development of disaster management preparedness policy	0 Development of disaster management preparedness policy	0 Development of disaster management preparedness policy	0 Development of disaster management preparedness policy	0 Development of disaster management preparedness policy	03 Development of disaster management preparedness policy	03 Development of disaster management preparedness policy
	Development and signing of Memoranda of Understanding and Service Level Agreements	01 MOU signed with South African Red-Cross Society 01 MAA signed with South African Weather Services 1 MOU signed with South African National Space Agency	0 MOU signed	0 MOU signed	1 Cooperative Agreement (CA) signed with SANTAM. 1 Partnership Agreement (PA) signed with Capricorn FM for implementation of DRM School Competition 1 MOU signed with SANTAM and South African Red-Cross Society.	1 MOU signed with Sibanye Steel Waters	0 MOU signed with Sibanye Steel Waters
	Recruitment, engagement, and	92 Disaster management	50 Disaster management	54 Disaster management volunteers	50 Disaster management volunteers	50 Disaster management volunteers	50 Disaster management

	registration of disaster management volunteers	volunteers recruited, engaged, and registered	volunteers recruited, engaged, and registered	engaged and registered. 30 COVID-19 Funeral Monitors	engaged and registered. 30 COVID-19 Funeral Monitors	engaged and registered. 25 DRM Volunteers through SARCS	volunteers engaged and registered. 25 DRM Volunteers through SARCS
Capacity building	Non-accredited Workshop on Disaster management for Tribal authorities and ward committee members	4 disaster management workshops conducted	4 disaster management workshops conducted.	4 disaster management Capacity building workshops conducted	12 disaster management Capacity building workshops conducted	08 Workshop on Disaster management for Tribal authorities and ward committee members	04 disaster management Capacity building workshops conducted
	Disaster management co-ordination services (advisory forums)	16 disaster management advisory forums arranged	16 disaster management advisory forums arranged	16 disaster management advisory forums arranged	10 disaster management advisory forum and 6 Covid19 JOC meetings and operations coordinated	16 disaster management advisory forums arranged	16 disaster management advisory forums to be arranged
Response and recovery	Disaster relieve material	Procurement of 90, tents, 150 sleeping mats,800 blankets,100 lamps, and 100 salvage sheets, 5 foldable shacks	Procurement of 90, tents, 150 sleeping mats,800 blankets, 100 lamps, and 100 salvage sheets, 5 foldable shacks	Procurement of 90, tents, 150 sleeping mats,800 blankets, 100 lamps, and 100 salvage sheets, 5 foldable shacks	COVID-19 protective material: 500 X 3-layer face Masks,500 X Face shields,50 X 25L Hand Sanitizers 50 X 25L Hand Soaps, 000	Procurement of 60, tents, 260 sleeping mattress,1700 blankets,300 lamps, and 300 salvage sheets, 45 single burner canister, 45 burner, 10 foldable	Procurement of 60, tents, 260 sleeping mattress, 1700 blankets, 300 lamps, and 300 salvage sheets,

		sheets, 5 foldable shacks			<p>X 100ml Refill bottles for sanitizers (flip caps), 1000 X 100ml Refill bottles for sanitizers (mist spray), 100 X Food pedal sanitizer stands,</p> <p>Hygiene Pack:  Antibacteria  I hygiene bath Soap (75g x 5)  Tooth Paste General Herbal /all in One (150ml x 5),  Toothbrush general/ (multi-care x 5); Washing Cloth/Towel , (Size 30x30cm x 5),  Washing/Powder Soap, (2kg x 1),  Roll-On, 48h x Antiperspirant (50ml x 5); Body Lotion, Natural Moisturizer (400ml x 2); Vaseline Blue Seal (Pure Petroleum Jelly (450ml x 2); 6 x Single-Ply Tissue</p>	shacks and 10 Solar lighting	45 single burner canister, 45 canister burner, 10 foldable shacks and 10 Solar lighting
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					Rolls; 1 x 6packs Female sanitary pads.		
Reduction	Hosting of International Disaster Day	1 IDDRR awareness held at  3 Build-up Awareness held at Dublin (Lepelle-Nkumpi), Matlala Moshate , Setumung (Polokwane) and Ga-Phaodi (Molemole LM) and main IDDR held at Sekiding Village Blouberg , LM	1 IDDRR awareness to be held	1 IDDRR awareness held. 3 Build-up Awareness campaign held at (Ga-Mashashane (Polokwane LM), Alldays (Blouberg LM) and Dendron (Molemole LM) and 2 Motor-gate Awareness Campaign (Mafele and Ga-Seloane) Lepelle-Nkumpi LM	1 IDDRR awareness held. 3 Build-up Awareness campaign held at (Ga-Molepo (Polokwane LM), Cooperspark (Blouberg LM), Mamaolo (Lepelle-Nkumpi LM), CDM Council	1 IDDRR awareness held. 3 Build-up Awareness campaign held at (Ga-Mashashane (Polokwane LM), Endermark (Blouberg LM), Madikelele (Lepelle-Nkumpi LM), and Ga-Phosa (Molemole LM)	1 IDDRR awareness to be held
Referral of request for Disaster Management Centre	Procurement of land for district disaster management center	0 Procurement of land for district disaster management center	0 Procurement of land for district disaster management center	0 Procurement of land for district disaster management center	0 Procurement of land for district disaster management center	0 Procurement of land for district disaster management center	0 Procurement of land for district disaster management center
Education and training	Disaster Risk Management Support	1 Disaster Risk Management	1 Disaster Risk Management Support	1 Disaster Risk Management Support Schools	1 Disaster Risk Management Support Schools	1 Disaster Risk Management Support Schools Competition for	1 Disaster Risk Management

	Schools Competition for Learners	Support Schools Competition for Learners coordinated	Schools Competition for Learners coordinated	Competition for Learners coordinated	Competition for Learners coordinated	Learners coordinated	Support Schools Competition for Learners coordinated
Education and training	Disaster Management safety and resilience programs implemented at schools	5 Schools secondary supported on implementation of disaster risk reduction programs	5 Schools secondary supported on implementation of disaster risk reduction programs	28 Schools secondary supported on implementation of disaster risk reduction programs	08 Schools (Primary and secondary) supported on implementation of disaster risk reduction programs	08 Schools (Primary and secondary) supported on implementation of disaster risk reduction programs.	08 Primary and secondary) to be supported on implementation of disaster risk reduction programs
	Procurement of disaster management of operating equipment	04 Disaster Management operating accessories procured	04 Disaster Management operating accessories procured	04 Disaster Management operating accessories procured	0 Disaster Management operating accessories procured	0 Disaster Management operating accessories procured	0 Disaster Management operating accessories procured

### 3.22.5. Disaster management, Animal Licensing and Control, Control of Public Policy Objectives

Employees: Disaster management, Animal Licensing and control, control of public					
Job level		2022/23			
Job Level	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)	
	No.	No.	No.	%	
0-3	1	0	Fulltime	1	
4-6 Disaster Management Officer	1	1	Fulltime	0	
7-9 Disaster Management Coordinators	6	4	Fulltime	2	

<b>10-12 Control Room Operator</b>	<b>6</b>	<b>3</b>	<b>Fulltime</b>	<b>3</b>
<b>13-15</b>	<b>0</b>	<b>0</b>	<b>N/a</b>	<b>0</b>

### **3.22.6. Overall Comment on the Performance of Disaster Management, Animal Licensing and Control of Public Nuisances, etc**

The Municipality also hosted a District Disaster Management School Competition held on the 18 May 2023 and prize giving ceremony on the 24 May 2023 in Polokwane, in partnership and collaboration with a number of partners such as SANTAM, South African Weather Services (SAWS), South African National Space Agency (SANSa), SAASTA, South Africa Red Cross Society, ABSA, Limpopo Tourism (LEDET), Phatsima etc..The Competition was aimed at creating an environment conducive to promote disaster risk management and advocate for disaster risk reduction at schools in the District. The district further adopted schools in the DRM Competition for a period of 12 months. This was done as part of the progression from the adopted Ten Essentials for Making My District Resilient, which were ratified by the Council as part of the district strategies to reduce disaster risk to support sustainable development. For the 2022/23 at least eight (08) Schools were supported in DRM School programs. CDM-DRM in partnership with CDM Environmental Management Unit managed hand over 150 trees. The Unit in partnership with Fire Services and Municipal health services coordinated awareness programs at the different schools. Further to that 16 Educators from eight (08) DRM adopted schools received an accredited training on First Aid (Level 1) and Occupational Health Safety (OHS) basic.

Disaster Management Advisory forums structures are established and functional within the district and local municipalities and meetings are held quarterly and further to that Safety and Security (JOC) meetings were activated and meetings and operations were held for but not limited to the following: IEC , EFF national shutdown, and the St Engenas (ZCC) annual pilgrimage.

Further to that Radio awareness campaigns were hosted through seven (07) community radio station and at least 70 Crèches and Drop-in centres within the district were issued with First Aid kits. Awareness campaigns, low-medium events, simulations/drills and training and briefing sessions were conducted across the district for the financial year 2022-23. The aim of these disaster management pre-planning activities is to ensure capacity building and to promote the use of emergency number to report any emergencies within the district. The district has 24hrs functional emergency communication Centre where emergency and non-emergency calls are relayed. All reported disaster cases (incidents) are responded and attended to within 8hrs of being reported.

The unit was able to coordinate community-based capacity building workshops, for community-based structures. This is part of the continuous efforts to promote Disaster Management at community level where disasters happen.

#### **Challenges**

- Disaster Management Services is allocated a minimum budget, and this can pose challenge for pre and post disaster projects. The budget availed for 2022/2023 was more for procurement of disaster relief material which puts more emphasis on post-disaster recovery than pre-disaster risk reduction.
- Lack of Human Resource within the department (unit).
- Non-compliance on the establishment of fully functional Disaster Management Centre.

## **Interventions**

- Appointment of human resource will relieve the work stress, which leads to inefficiency.
- Appointment of human resources for Disaster Management to be given priority.
- Budget for establishment of Disaster Management centre to be prioritised.



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## **COMPONENT H: SPORT AND RECREATION**

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### **3.23. SPORT AND RECREATION**

Capricorn District Municipality has a community facility at Ga-Mothapo village. It is called CDM Academy of Sport situated at Ga-Mothapo Ga-Ramogale. The district has partnered with Department of Sport, Arts and Culture to run the facility which is currently operating as a gymnasium. This is the only sport infrastructure under the sole custodianship of CDM in response to the White Paper on Sport and Recreation and the Memorandum of Agreement entered between SALGA and the Department of Sport and Recreation back in 2012.

District Municipalities were tasked to establish academies of sport to support the development of South African sports through a coordinated academy system. The overall objective of the academy system is to develop talented athletes through the provision of sports science and medical services, and provide training opportunities to athletes, coaches, administrators, and technical staff in line with a coordinated national plan. The district coordinates the academy programs and activities with the assistance of the Provincial Department of Sport, Arts and Culture and the Limpopo Academy of Sport.

There is a mutual agreement between the Department and the District that the district will be responsible for maintenance of the facility, provision of water, electricity, cleaning services and security services, while the Department will be responsible for provision of academy technical programmes and activities and keeping records and maintenance of athletes from the District to Provincial Academy through the District Academy of Sport. The netball, basketball, tennis, and volleyball courts have since been refurbished and dilapidated again without ever been used. This is the result of poor workmanship. This also includes the securing of the gym instructor by the Provincial Academy of Sport. It is thus important to note that the Department of Sport has through the Limpopo Academy of Sport secured the services of the new gym instructor after the expiry of the previous one.

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#### **3.23.1. SPORT AND RECREATION PROGRAMMES**

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### **3.23.2. HERITAGE CELEBRATIONS**

The heritage celebrations event took place in the whole District with the main one having taken place in Botlokwa under Molemole Municipality in September 2022. The next edition will take place this coming 20 September 2023 at possibly Ga-Mashashane under Polokwane Municipality. Local municipalities shared and will always share in this program to fight against social ills and promote social cohesion and Nation-Building through Arts and Culture activities like traditional dance, poems, drums etc. The event took a different form from that of Covid 19 in that social gatherings were no longer prohibited due to the relaxing of Covid 19 pandemic protocols. We did the program through moving in and around our communities, loud hailing and advising people to strictly adhere to Covid 19 protocols. We have touched on the number of traditional houses disseminating these messages of Heritage Celebrations. The heritage was celebrated as a joint program with Municipal Health Services, Disaster Management and Fire Services. All units within Community Services contributed immensely to the success of the event. Collaborative approach by Community Services was the greatest achievement ever in that we touched base with the communities for common aims and objectives which were indeed achieved. Local Municipalities contributed by identifying performing groups and in certain instances providing transport for them.

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### **3.23.3. COMMUNITY SAFETY FORUM**

The Forum is aimed at fighting crime and criminality within communities. Its fundamental aim is Community Safety as outlined in the National Development Plan or Vision 2030. The financial year under review was the election season of the new cycle of the CSF Members. Elections for new office bearers were conducted in Blouberg, Molemole, Polokwane and Lepelle-Nkumpi. Similarly, the District Board had consequently been elected. CDM held a massive Crime Awareness campaign in June 2023 in Mankweng under Polokwane Municipality where several retail stores and spazas were searched for compliance with municipal health protocols and standards. It was discovered from several outlets that food sold to our communities was rotten in some instances, outdated, stored in the same facility with sale of petrol and other consumables. The Unit conducted and hosted Community Safety District Forum where Sector departments participated by giving presentations on their experiences of Crime and Criminality and possible mitigations and interventions thereof. The Unit also conducted unannounced school searches where some dangerous weapons were found in schools. Ill-discipline in schools was also noted as an impediment to the culture of teaching and learning. Part of the reason was that several learners in schools were over age and threatened the young ones. Use of drugs and intoxicating substances was also noted as a problem in schools we visited during this School Safety Program. Examples of the schools visited for the purpose of searches were amongst others:

- Makgalaphasha Secondary School in Mankweng

- Matladi Secondary School in Lepelle-Nkumpi
- Makgogwana Secondary School in Mankweng
- Kuschke Agricultural High School in Polokwane

The Unit in partnership with Department of Community Safety has identified about 85 young civilians trained at Manenu Limpopo Traffic College as Point Duty Officers. The function of these officers to provide safety measures when crossing busy crossings and intersections together with assisting learners when going to schools by ensuring their safety crossing at all material times.

This is in response to the pillars of Community Safety Forum being School Safety and Road Safety. This is a massive program by the Department of Transport and Community Safety.

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## **COMPONENT I: CORPORATE POLICY OFFICE AND OTHER SERVICES**

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### **3.24. EXECUTIVE AND COUNCIL**

This component includes Executive Office (Mayor; Councillors; and Municipal Manager).

#### **3.24.1. Introduction to Executive and Council**

Capricorn District Municipality was established in terms of the Municipal Structures Act, 1998 (Act No. 117 of 1998) on 01 October 2000 - Provincial Government Notice No. 307 of 2000. CDM is a Category C municipality as determined in terms of Section 4 of the Municipal Structures Act, 1998.

The Executive Mayor and the Speaker head the political component of the Municipality. The overall executive and legislative authority vests in Council. However, CDM has an approved System of Delegation of Powers system that seeks to decentralize and democratize decision-making within the institution and improve the pace at which services are delivered to the community. This is intended to maximize administrative and operational efficiency and provide for adequate checks and balances. In line with the delegation's system, some decision-making powers have been cascaded from Council to the Executive Mayor, Mayoral Committee, its Portfolio Committees, and the full-time Councillors. Other powers have been delegated to the Municipal Manager.

#### **3.24.2. The Executive and Council Policy Objectives**

<b>The Executive and Council Policy objectives taken from IDP</b>							
<b>Service objectives service indicators</b>	<b>Outline service targets (ii)</b>	<b>2020/21</b>		<b>2021/22</b>	<b>2022/23</b>		
		<b>Target</b>		<b>Actual</b>	<b>Target</b>		
		<b>*Previous year (v)</b>	<b>*Current year (vi)</b>		<b>*Current year (viii)</b>	<b>*Current year (ix)</b>	<b>*Following year (x)</b>
Councillor's Support	To provide support to	Establish comprehensive support to	Establish comprehensive support to	Establish comprehensive support to	Establish comprehensive support to political	Establish comprehensive support to	Establish comprehensive support to

	the Executive Mayor, Speaker and Chief Whip.	political functionaries and all Councillo rs.	political functionaries and all Councillo rs.	political functionaries and all Councillo rs established	functionaries and all Councillors.	political functionaries and all Councillo rs.	political functionaries and all Councillo rs.
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### 3.25 FINANCIAL SERVICES

CDM's financial services are arranged into the following business units:

- Budget and treasury management,
- Supply chain and Assets management,
- Revenue management, and
- Expenditure management.

The following budget-related policies were fully complied with:

- Credit Control and Debt Collection Policy,
- Asset Management Policy
- Cash Management and Investment Policy,
- Indigent Policy,
- Tariff Policy,
- Virement Policy,
- Tariff Structure Policy,
- Petty Cash Policy,
- Supply Chain Management Policy,
- Bad Debts Provision and write off Policy,
- Delegation of Financial Powers,
- Cost Containment Policy,
- Performance Management Policy,
- Revenue Enhancement Strategy and
- Retention Policy.

One of the key Performance Areas for municipalities is Financial Management and Viability. Municipalities, like any other corporate entities, are required to be financially viable in order to execute their powers and function. Financial viability is about being able to generate sufficient income to meet operating and capital payments and where applicable, to allow growth while maintaining service levels.

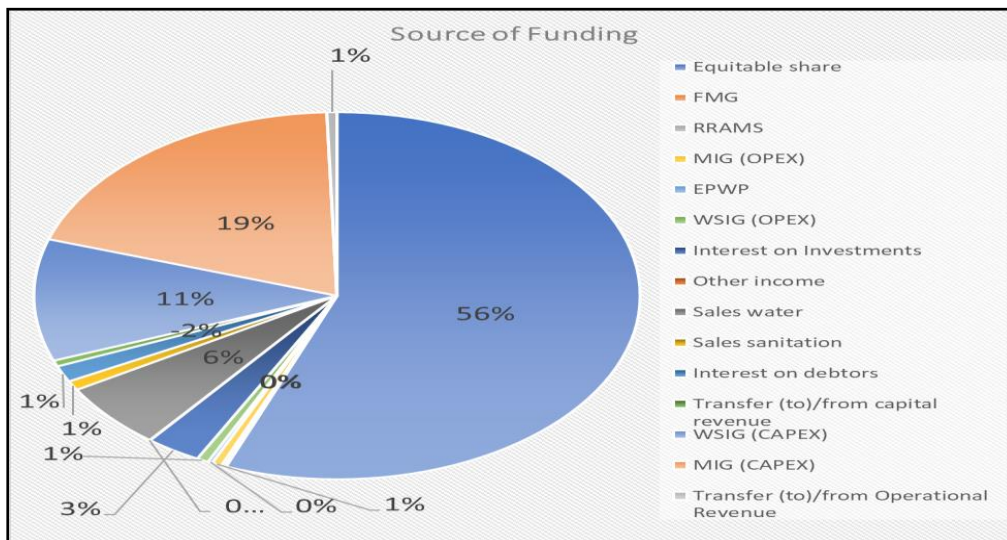
#### 3.24.3. Budget and Treasury Management

The 2022/23 Budget was prepared in accordance with the IDP/Budget Process Plan and was adopted before the commencement of the financial year as prescribed by the MFMA. CDM is implementing the Cash and Investment Management Policy. The implementation of Cash and Investment Policy has yielded more results in which cash that is not required for immediate use is properly invested to generate more interest that may be used to finance other services

and contribute to capital development within the district. The Municipality's investments are strictly conducted in compliance with the MFMA and the Municipality's Policy. Currently the budget preparation process of the Municipality is linked to the IDP process. As required by MFMA, monthly and quarterly reconciliations and reporting are done

### 3.24.4. Municipal Revenue

The Municipality is highly dependent on grant allocations, as illustrated by the following 2022/23 sources of revenue chart:



The Municipality has developed corrective measures to improve its financial viability, such as:

- Prioritisation of revenue enhancement and has to that effect developed and approved Revenue Enhancement Strategy.
- Engagement in campaigns to revive the culture of payment for municipal services; and
- Prioritisation of implementation of cost recovery measures where there are water yard connections.

### 3.24.5. Supply Chain and Expenditure Management

The Municipality is implementing the Supply Chain Management Policy, which is fair, equitable, transparent, competitive, and cost effective as prescribed by the MFMA and its regulations. Procurement of goods and services embrace the spirit and principles of the Broad-Based Black Economic Empowerment (BBBEE), Preferential Procurement and Local Economic Development Strategy.

Creditors' accounts are paid within 30 days from the date of receipt of invoices. CDM owes no debts to any of the government utilities and does not have any long-term debts. The main challenge in implementing BBBEE is securing service providers with disabilities. A partnership model is being developed with special focus groups to empower them in this regard.

The following bid committee structures in line with section 26 to section 29 of municipal Supply Chain Management Regulations and Supply Chain Management Policy are in place and functional:

- Bid Specification Committee,
- Bid Evaluation Committee, and

- Bid Adjudication Committee.

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### **3.25. HUMAN RESOURCE SERVICES**

The strategic objective of Capricorn District Municipality's human resource services is to recruit and retain competent human capital and sound labour relations effectively and efficiently. This objective was pursued through the following projects, which were achieved:

- Recruitment and selection of suitable candidates for positions.
- Coordination of capacity building activities.
- Performance reviews.
- Conducting medical surveillance.
- Hazard identification and risk assessment.
- Occupational health and safety capacity building.
- Provision of personnel protective clothing.
- Employee wellness programmes.
- Employee sport activities.
- Employee labour relations.
- Induction sessions.
- Compilation and submission of Workplace Skills Plan.
- Training.
- Awarding of bursaries.
- Capacitation of young people in the district with regard to learnership and experiential training.
- Job evaluation.
- Implementation of Employment Equity Plan and submission of annual Employment Equity Report.

The Local Labour Forum and labour relations sub-committees as well as human resource committees were established to consult and collaborate in ensuring effective execution of the human resource function of the Municipality.

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### **3.26. INFORMATION AND COMMUNICATION TECHNOLOGY(ICT) SERVICES**

The Municipality has ICT unit aimed at ensuring that ICT initiative and services is used as an effective tool to improve service delivery.

The implement of 4IR initiatives has been realised through implementation of Microsoft TEAMS that enables virtual engagement, meetings and sharing of large documents and information. The municipality has further implemented Azure cloud network financial systems, Exchange ad Active directory for improved security and disaster recovery plan.

The benefit of ICT is realised through effective Governance and involvement of Executive management on governance structures.

The ICT Strategy, ICT Governance framework and ICT Policies have since been approved and currently implemented. ICT steering committee is functional to evaluate direct and monitor all ICT initiative and the committee is meeting on a quarterly basis.

The Municipality's ICT Unit is responsible for providing effective and efficient ICT services within the Municipality, including:

- Software Defined Wide Area network.
- Procurement of the file Network access storage.
- Procurement and implementation of computer hardware, software, and networks.
- Maintenance of IT system and licenses.
- Financial system upgrade, enhancement, and maintenance.
- Access control system.
- End users support on and access to network, systems hardware, softwares and electronic communication tools.

### 3.27. PROPERTY, LEGAL, RISK MANAGEMENT AND PROCUREMENT SERVICES

This component includes property, legal, risk management and procurement services.

#### 3.27.1. Introduction to Property, Legal, Risk Management and Procurement Services

### CHAPTER 4: ORGANIZATIONAL PERFORMANCE SUMMARY

A detailed Organizational performance scorecard is attached to this report. The scorecard represents a performance report against the 2022/23 Service Delivery and Budget Implementation Plan (SDBIP) as was reviewed and approved by the Council.

**(A) Summary of the performance per Department (Vote), the unachieved targets and the causal factors, as well as projects that were discontinued during the year for the stated reasons:**

Departments	Total Annual Targets	Targets not applicable	Discontinued Targets	Targets Achieved	Targets not Achieved	Achievement
<b>Vote 1 - SEMS</b>	45	00	00	43	02	96%
<b>Vote 2 - Infrastructure Services</b>	35	00	00	33	02	94%
<b>Vote 3 - Corporate Services</b>	37	02	00	28	07	80%
<b>Vote 4 - Finance</b>	29	00	00	28	01	97%
<b>Vote 5 - DPEMS</b>	31	00	00	28	03	94%
<b>Vote 6 - Community Services</b>	33	00	01	31	01	97%
<b>Overall Organizational Performance</b>	<b>210</b>	<b>02</b>	<b>01</b>	<b>191</b>	<b>16</b>	<b>92%</b>

**(B). Details regarding unachieved targets 2022/23**

<b>Project no.</b>	<b>Project Name</b>	<b>Annual Target</b>	<b>Progress</b>	<b>Challenges</b>	<b>Intervention s</b>
<b>INFRASTRUCTURE SERVICES DEPARTMENT</b>					
INFR-32	Mphahlele (Bolatjane, Phalakwane, Makurung and Dithabaneng) RWS	100% construction of water supply project. 4564 households with water access	Not Achieved 98% construction of water supply project. 0 households with water access	Poor performance by some contractors and legal case with owner of the land who is refusing to give CDM materials	Termination letter is at legal for final comments. Legal service is busy negotiating with landowner to release the material in his possession. Continuous stoppages of projects by local business forum demanding 30% sub-contracts
<b>CORPORATE SERVICES DEPARTMENT</b>					
CPSD-09	Supply of protective clothing to requesting departments	100% provision of personnel protective equipment to qualifying employees in line with the available budget	Not Achieved 0% provision of personnel protective equipment to qualifying employees in line with the available budget	PPE specifications were not finalised at the end of the financial year	Tender has been advertised
CPSD-14	Training of councillors and employees	90% of identified training programs implemented for councillors	Not Achieved 67% of identified training programs implemented	The trainees did not meet the required threshold by service provider for	Develop a pre-assessment on training institutions



		and employees	for councillors and employees	classes to commence.	and class threshold
CPSD-24	Procurement of office furniture	100% of requested office furniture procured in line with available budget by June 2023	Not achieved 0% of requested office furniture procured in line with available budget by June 2023	0% of requested office furniture procured, due to the service provider terminated the SLA, citing goods price escalations shortly after appointment.	Tender is currently on advert.
CPSD-26	Procurement of Rapid Response vehicles	1 Rapid Response vehicle procured	Not Achieved 0 Rapid Response vehicle procured	0 Rapid Response vehicle procured, as the project inception warranted importation of goods for procuring and manufacturing of specialised rapid response vehicle.	Importation of goods is currently underway, and the manufacturing of specialised vehicle has started and specialised rapid response vehicle and delivery date expected in November 2023 as per the signed SLA.
CPSD-28	Procurement of fire vehicles	1 Fire vehicle procured	Not Achieved 0 Fire vehicle procured	0 Fire vehicles procured as a result of tender been non-responsive, due to non-compliance	Tender is to be re-advertised on RT-57 transversal contract in the new financial year, as a roll-over project

				with SCM requirements.	
CPSD-29	Refurbishment of fire vehicles	2 fire vehicles refurbished	Not Achieved 0 fire vehicles refurbished	0 fire vehicles refurbished due to appointment of service provider concluded in June 2023.	2 fire vehicles are currently being refurbished and completion is expected in October 2023.
<b>DEPARTMENT OF PLANNING, ENVIRONMENTAL MANAGEMENT SERVICES</b>					
DPEMS-14	Air quality monitoring equipment	2 air quality monitoring sensors purchased	Not achieved 0 air quality monitoring sensors purchased	Non-responsive bids issued	The tender was re-issued on the 25 <sup>th</sup> of August 2023
DPEMS-20	Implementation of SDF	1 Spatial Development Framework project implemented	Not Achieved 0 Spatial Development Framework project implemented	Non-responsive bids	The target is discontinued due to insufficient funds and the available budget was re-routed to the SDF review target in the new financial year as a multiyear target.
<b>STRATEGIC EXECUTIVE MANAGEMENT SERVICES</b>					
SEMSD-31	District Chief Whip's forum	01 District chief Whip's forum coordinated	Not Achieved 0 District chief Whip's forum coordinated	Clash of activities with the Local Municipalities	Dates on the institutional calendar be communicated with the local municipalities on time
<b>FINANCE DEPARTMENT</b>					
FD-07	Acquisition management	100 percent of compliance to the SCM regulations that result in R nil irregular	<b>Not Achieved</b> R192 225 658 irregular expenditure identified as a result of non-compliance to	Non-compliance to SCM regulations	Management to develop and adhere to rotation plans for service providers appointed as a panel.

		expenditure	SCM regulations.		
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**(C) Details regarding discontinued targets:**

Project/Target No.	Department	Annual Target	Progress	Reasons for discontinuation
CMSD-08	Community Services	100% Landscaping and tree planting at TT Cholo Fire station	Project discontinued	R1 000 000 diverted to pay for a settlement between the municipality and Best Said Properties, on TT Cholo fire station construction project.

**PLANNED TARGETS VS ACTUAL RESULTS FOR THE 2021/22 AND 2022/23 FINANCIAL YEARS**

This section of the Annual Report will report on the Municipality's actual performance against the planned targets as derived from the Municipality's SDBIP and in comparison, to the previous financial year per section 46 (1)(b) of the Municipal Systems Act:

**(D) Annual Report Comparison**

Key performance areas	2021/22 FY						2022/23 FY				
	Total number of targets	Number of targets achieved	Number of targets not achieved	Number of targets discontinued	Number of targets not applicable	Overall performance	Total number of targets	Number of targets achieved	Number of targets not achieved	Number of targets discontinued	Overall performance
Municipal Transformation and Organizational Development	40	33	06	01	00	<b>87%</b>	30	28	02	00	<b>93%</b>
Basic Services	75	67	08	00	00	<b>89%</b>	66	61	04	01	<b>95%</b>

Financial Viability	43	42	01	00	00	98%	42	36	06	00	85%
Local Economic Development	25	23	01	01	00	96%	13	13	00	00	100%
Good Governance and Public Participation	49	49	00	00	00	100%	50	49	01	00	98%
Spatial Rationale	08	08	00	00	00	100%	09	07	02	00	78%
<b>Total Targets</b>	<b>240</b>	<b>222</b>	<b>16</b>	<b>02</b>	<b>00</b>	<b>93%</b>	<b>210</b>	<b>194</b>	<b>15</b>	<b>01</b>	<b>93%</b>

#### **Analysis of the 2021/22 comparison to 2022/ 23 FY**

During the 2021/22 FY, CDM had obtained a clean audit on both the predetermined objectives and overall audit opinion which puts pressure in maintaining the same for this financial year for the district and the province at large.

The moratorium on tenders had affected mostly the basic services KPA and also has cost us to lose R22million to national treasury. Some of the unachieved targets have been rolled over to the new financial year to ensure service delivery. Despite the challenges that we faced, we still managed to spend 100% on MIG.

It is upon this previous record that we had to analyse the comparisons for these financial years:

- a) The overall performance on Municipal transformation has improved from 87% in 2021/22 to 93% in the 2022/23 financial year. This KPA was affected by the moratorium on tenders, where most of the procurement related to municipal transformation are, and the delay in appointment of funded posts.
- b) There is tremendous improvement on Basic services from 89% to 95% which aligns to section 152 (1) (b) which speaks to the core objective of local government to ensure service delivery in a sustainable manner. Despite the delay caused by the moratorium on procurement we have managed within a very short period to spend 100% on MIG although we had lost some money in the process because of the low spending in previous quarters.

- c) **Financial** viability has digressed from 98% to 85% due to R192 225 658 irregular expenditure identified as a result of non-compliance to SCM regulations.
- d) Local Economic Development had improved from 96% to 100%. This however does not translate to job creation within the district, it only relates to the LED targets that we had for the financial year. Nationally, households are still under financial pressure due to the rapidly rising cost of living, increased food prices, high unemployment rate. An increase in upward and downward linkages to business partnership, farmers incubation and linkages to major economic players is imperative to alleviate the challenges and we further need to attract investors and encourage corporative sponsorships in farming, vegetable, and fruits planting to curb the hunger.
- e) Good Governance and public participation have digressed from 100% to 98%. This is due to the clashes of meetings with the stakeholders. In preparation of the institutional calendar for the next financial year, we have ensured that we sync the dates with the local municipalities institutional calendars to resolve the encountered clashes.
- f) Spatial rationale has dropped from 100% to 78% due to non-responsive to bids.
- g) The overall performance is still stable at 93% for both the 21/22 and 22/23 financial year.

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## **COMPONENT K: ORGANISATIONAL PERFORMANCE SCORECARD**

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This scorecard presents the overall performance of the Municipality against the pre-determined objectives and targets set out in the Service Delivery and Budget Implementation Plan (SDBIP) for the 2022/23, as reviewed and approved by the Council.

**4.1. STRATEGIC EXECUTIVE MANAGEMENT SERVICES – VOTE 1**

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Pro ject No.</b>	<b>Key perfor mance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budget</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>	
SE MS	Good govern ance and	To promot e and facilitat	IGR meeti ngs	Coordinati on of IGR meetings	Number of IGR meetings	115 IGR meeti ngs	100 IGR meeti ngs	Target not revised	Corresp ondence /Attenda nce	<b>Achieve d</b>	<b>Achieved</b>  112 IGR meetings	275 000	Budget not revised	131 396	None	None	Old	112 IGR meetings	

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>											
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>											
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>											
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>											
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>
D-01	public participation	effective intergovernmental relations			coordinated	coordinated	coordinated		registers / Minutes/ Reports	115 IGR meetings coordinated	coordinated							coordinated

Business Unit							Strategic Executive Management Services –Vote 1												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability												
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate												
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
SEMSD-02	Good governance and public participation	To promote and facilitate effective intergovernmental relations.	District Lekgotla	Coordination of District Lekgotla	Number of District Lekgotla coordinated	1 District Lekgotla coordinated	1 District Lekgotla coordinated	Target not revised	Correspondence /Attendance registers	Achieved 1 District Lekgotla coordinated	Achieved 1 District Lekgotla coordinated	200 000	Budget not revised	173 913	None	None	Old	1 District Lekgotla coordinated	



<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>	
SEMS D-03	Good governance and public participation	To strengthen accountability through proactive audit oversight	Internal audit	Production of internal audit reports	Number of internal audit reports produced	4 Internal audit reports produced	4 Internal audit reports produced	Target not revised	Internal Audit Reports	<b>Achieved</b> 4 internal audit reports produced	<b>Achieved</b> 4 internal audit reports produced	100 000	Budget not revised	92 200	None	None	Old	4 internal audit reports produced	
SEMS D-04	Good governance and	To strengthen account	Audit meetings	Coordinate external audit process,	Number of audit meetings	25 audit meetings	13 audit meetings	Target not revised	Correspondence /Attendance	<b>Achieved</b> 25 audit meetings	<b>Achieved</b> 24 audit meetings	810 000	1 100 000 (Budget)	1 055 500	None	None	Old	24 audit meetings coordinated	

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>	
	public participation	tability through proactive audit oversight		audit committee activities and Municipal support	coordinated	coordinated	coordinated		Registers/Minutes	coordinated	coordinated			increased to augment audit meeting costs)					

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Pro ject No.</b>	<b>Key perfor mance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>	
SE MS D- 05	Good govern ance and public particip ation	To strengt hen account ability through proactiv e audit oversig ht	Munic ipal Supp ort	Provide technical support to Local municipaliti es.	Number of municipal support reports issued on improved audit outcome s.	4 Munic ipal suppo rt report s issue d	4 Municip al support reports issued on improv ed audit outcom es	Target not revised	Municip al support report	<b>Achieve d</b> 4 Municipal support reports issued	<b>Achieved</b> 4 Municipal support reports issued on improved audit outcomes	OPEX	Budget not revised	OPEX	None	None	Old	4 Municipal support reports issued	

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Pro ject No.</b>	<b>Key perform ance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>	
SE MS D- 06	Good govern ance and public particip ation	To protect the municip ality from potenti al risk	Risk asses ment works hop, monit oring of risk imple ment ations and trainin	Develop and monitor the risk managem ent register for all department s and risk training of managem ent and staff	Number of risk registers produced , number of risk monitorin g reports issued, and number of risk trainings	1 risk regist er produ ced, 4 Risk Monit oring report s issue d, and 1	1 risk register produc ed, 4 Risk Monitor ing reports issued, and 1 risk training of	Target not revised	Corresp ondence /Risk Register , Attenda nce Register s /Monitor ing reports	<b>Achieve d</b> 1 risk register produced , 4 Risk Monitorin g reports issued, and 1 risk training of	<b>Achieved</b> 1 risk register produced, 4 Risk Monitoring reports issued, and 1 risk training of managem ent and staff	OPEX	Budget not revised	OPEX	None	None	Old	1 risk register produced , 4 Risk Monitorin g reports issued, and 1 risk training of managem ent and	

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>											
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>											
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>											
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>											
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>
			g of management and staff on risk management.		of management and staff coordinated	risk training of management and staff coordinated	management and staff coordinated			management and staff coordinated	coordinated							staff coordinated

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Pro ject No.</b>	<b>Key perfor mance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>	
SE MS D- 07	Good govern ance and public particip ation	To protect the municip ality from potenti al risk	Risk Com mittee meeti ngs	Coordinate risk committee activities.	Number of risk committe e meetings coordinat ed	5 risk commi ttee meeti ngs coordi nated	4 risk committ ee meeti ngs coordin ated	Target not revised	Corresp ondence /Attenda nce Register s/Minute s	<b>Achieve d</b>  5 Risk Committe e meetings coordinat ed	<b>Achieved</b>  5 Risk Committee meetings coordinate d	OPEX	Budget not revised	OPEX	None	None	Old	5 Risk Committe e meetings coordinat ed	

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Pro ject No.</b>	<b>Key perform ance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>	
SE MS D- 08	Good govern ance and public particip ation	Reducti on of fraud and corrupti on activitie s	Fraud preve ntion progr amm es (awar eness camp aign)	Facilitate fraud prevention programm es	Number of fraud preventio n programm es facilitated (Awarene ss campai gn)	4 fraud preve ntion progr amm es facilit ated	4 fraud preve ntion progr amm es facilitat ed (Aware ness campai gn)	Target not revised	Corresp ondence /Attenda nce Register s/Minute s	<b>Achieve d</b> 4 fraud preventio n programm es facilitated (Awarene ss)	<b>Achieved</b> 6 fraud prevention programm es facilitated (Awarenes s campaign)	64 000	29 000 (Budge t reduced to augme nt other project s)	15 000	None	None	Old	5 fraud preventio n programm es facilitated  (Awarene ss)	

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>											
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>											
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>											
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>											
<b>Pro ject No.</b>	<b>Key perfor mance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>
SE MS D- 09	Good govern ance and public particip ation	Reducti on of fraud and corrupti on activitie s	Foren sic invest igatio ns	Facilitate fraud prevention programm es	Percenta ge of investigat ions reports as per requests	100 perce nt invest igatio ns report as per reque sts	100 percent investig ations report as per request s	Target not revised	Investig ations reports and Request Register	<b>Achieve d</b>  100% investigat ions reports as per requests	<b>Achieved</b>  100% investigatio ns report as per requests	500 000	800 000  (Budge t increas ed to augme nt investig ation costs)	748 336	None	None	Old	100% investigat ions report as per requests



<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>											
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>											
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>											
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>											
<b>Pro ject No.</b>	<b>Key perform ance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>
SE MS D- 10	Good govern ance and public particip ation	Prevent ion of theft and losses	Secur ity Mana geme nt servic es	Provision of sound physical security services to all municipal premises and employees	Number of security reports issued	12 securi ty report s issue d	12 security reports issued	Target not revised	Security reports	<b>Achieve d</b>  12 security reports issued	<b>Achieved</b>  12 security reports issued	21 441 000	22 341 000  (Budge t increas ed to augme nt securit y manag	21 639 4 57	None	None	Old	12 security reports issued

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Pro ject No.</b>	<b>Key perform ance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>	
													ement costs)						
SE MS D- 11	Good govern ance and public particip ation	To keep stakeho lders informed about the affairs of the	Com munic ate munic ipal progr amm es.	Review and Implement ation of communi cation strategy, events managem ent	Number of Monitori ng Report on communi cation, events managem ent	4 Monit oring Repor ts on commu nicat ion, event s	4 Monit oring Report on commu nicatio n, events manag	Target not revised	Monit oring Reports	<b>Achieve d</b>  4 Monitori ng Reports on communi cation, events	<b>Achieved</b>  4 Monitori ng Reports on communi cation, events managem ent guideline,	OPEX	Budget not revised	OPEX	None	None	Old	4 Monitori ng Reports on communi cation, events managem ent	

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>											
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>											
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>											
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>											
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>
		municipality		guideline, Social Media policy and corporate image Manual	guideline, Social Media policy and corporate image Manual developed	management guideline, Social Media policy and corporate image Manual	management guideline, Social Media policy and corporate image Manual			management guideline, Social Media policy and corporate image Manual developed	Social Media policy and corporate image manual developed							guideline, Social Media policy and corporate image Manual developed

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>											
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>											
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>											
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>											
<b>Pro ject No.</b>	<b>Key perfor mance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>
						al devel oped	devel oped											
SE MS D- 12	Good govern ance and public particip ation	To keep stakeho lders informed about the affairs of the	Com munic ation of munic ipal progr amm es	Communi cation of municip al programm e	Percenta ge of communi cation program mes coordinat ed and	100 perce nt of commu nicat ion progr amm e	100 percent of commu nication progr amme coordin ated	Target not revised	Communi cation program mes/Cor respond ence/Re ports	<b>Achieve d</b>  100 percent of communi cation program me	<b>Achieved</b>  100 percent of communi cation programm e coordinate	2 300 000	2 482 000  (Budge t increas ed to augme nt commu	2 385 60 4	None	None	Old	100 percent of communi cation program me coordinat ed and

Business Unit							Strategic Executive Management Services –Vote 1											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability											
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate											
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
		municipality	(Advertising, publications, publicity, stakeholder participation)	publicised. (Corporate Image and branding, Advertising, publications, publicity, stakeholder participation)	coordinated and publicised. (Corporate image and branding, Advertising, publications, publicity, stakeholder participation)	and publicised. (Corporate image and branding, Advertising, publications, publicity, stakeholder participation)				coordinated and publicised (Corporate image and branding, Advertising, publications, publicity, stakeholder participation)	d and publicised (Corporate image and branding, Advertising, publications, publicity, stakeholder participation)		communications programme)					publicised

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Pro ject No.</b>	<b>Key perfor mance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>	
			and media relatio n progr amm e)		er participati on and media relation program me)	tising, public ations , public ity, stake holde r partici pation and media	ions, publicit y, stakeho lder particip ation and media relation progra mme)			publicity, stakehold er participati on and media relation program me)	n and media relation programm e)								

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Pro ject No.</b>	<b>Key perfor mance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>	
						relation progr amme)													
SE MS D- 13	Good Govern ance and Public	To keep stakeho lders informe	Distri ct commu nicat ors	District communi cators programm e	Number of district communi cators program	4 distic t commu nicat	4 district commu nicators progra	Target not revised	Agenda/ Attenda nce Register	<b>Achieve d</b> 4 District communi	<b>Achieved</b> 4 District communi cators programm	OPEX	Budget not revised	OPEX	None	None	Old	4 District communi cators program me	

Business Unit							Strategic Executive Management Services –Vote 1												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability												
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate												
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
	Participation	Information about the affairs of the municipality	Programme	Organised and coordinated	Programme organised and coordinated	Programme organised and coordinated	Programme organised and coordinated		/Correspondence	Programme organised and coordinated	Programme organised and coordinated							Organised and coordinated	
SEMS	Good Governance	To keep stakeholders	Monitoring of	Monitor all Thusong	Number of Thusong	4 Thusong	5 Thusong	Target not revised	Consolidated Thusong	<b>Achieved</b>	<b>Achieved</b>	OPEX	Budget not revised	OPEX	None	None	Old	6 Thusong Service	



<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>											
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>											
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>											
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>											
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>
D-14	and Public Participation	Iders informed about the affairs of the municipality	Thusong Service Centres	Service Centers	Service Centers monitored	Service Centres monitored, and 4 consolidated monitoring report produced	Service Centres monitored, and 4 consolidated monitoring report produced		Service Centres monitoring report	4 Thusong Service Centres monitored, and 4 consolidated monitoring report produced	Centres monitored, and 4 consolidated monitoring report produced							Centres monitored, and 4 consolidated monitoring report produced

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Pro ject No.</b>	<b>Key perfor mance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>	
						produ ced.													
SE MS D- 15	Good Govern ance and Public Particip ation	To keep stakeho lders informed about the affairs	Call Centr e for distr ict hotlin e	Operat ion of call Centr e for distr ict hotline	Percent age of queries received and resolved	100 perce nt of quer ies receiv ed and	100 percent of Cust omer Care compl aints and qu	Target not revised	Queries register	<b>Achieve d</b>  100 percent of Custome r Care complai nt	<b>Achieved</b>  100 percent of Customer Care compl aints and qu eries received	250 000	Budget not revised	0.00	None	None	Old	100 percent of Custome r Care compl aints and qu eri	

Business Unit						Strategic Executive Management Services –Vote 1												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability												
Key Strategic Organizational Objectives:						To increase the capacity of the district to deliver its mandate												
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
		of the municipality				resolved within 30 days	eries received and resolved within 30 days period			s and queries received and resolved within 30 days period through Call	and resolved within 30 days period							es received and resolved within 30 days period through Call Centre System

Business Unit							Strategic Executive Management Services –Vote 1												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability												
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate												
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
										Centre System									
SEMS D-16	Good Governance and Public Participation	To keep stakeholders informed about the affairs of the	District Bathopele campaigns and forums	Coordinate district Bathopele campaigns and forums	Number of District Bathopele campaigns and forums conducted and	2 District Bathopele campaigns conducted, and 4	2 District Bathopele campaigns conducted, and 4 forums	Target not revised	Correspond/Agenda/Attendance Registers	Achieved 2 District Bathopele campaigns conducted, and 4 forums	Achieved 3 District Bathopele campaigns conducted, and 4 forums coordinated	125 000	113 000 (Budget reduced to augment communication)	112 200,00	None	None	Old	3 District Bathopele monitoring conducted, and 4 forums coordinated	

Business Unit							Strategic Executive Management Services –Vote 1												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability												
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate												
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		municipality			coordinated	forums coordinated	coordinated.			coordinated			ns programmes)						
SEMSD-17	Good Governance and Public	To engage in Programmes that foster	State of the District Address	Coordination of State of the District Address	Number of State of District Address coordinated	1 State of the District	1 State of the District Addresses	Target not revised	Correspondence /Programmes/ Attendance	Achieved 1 State of the	Achieved 1 State of the District Address	400 000	Budget not revised	370 695	None	None	Old	1 State of the District Address	

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>	
	Participation	participation, interaction and partnership				Address coordinated	Coordinated		Registers	District Address coordinated	coordinated							coordinated	

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Pro ject No.</b>	<b>Key perform ance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificatio n</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Comm ent</b>	
SE MS D- 18	Govern ance and Public Particip ation	To mobiliz e the commu nity develop ment	Facilit ation of Water and Sanit ation Infras tructu re Proje cts	Facilita tion of Project Steering Committee s, key stakeholde rs, scope of works agreement s, site hand overs, conflict manageme	Percenta ge of approved service delivery projects facilitated for planning and impleme ntation	100 percent of approved water and sanit ation infrast ructur e projec	100 percent of approved service delivery projects facilitat ed for plannin g and implem	Target not revised	Project facilitatio n report	<b>Achieve d</b>  100 percent of approved water and sanitation infrast ructure projects	<b>Achieved</b>  100 percent of approved water and sanitation infrast ructure projects facilitated for planning and	OPEX	Budget not revised	OPEX	None	None	Old	100 percent of approved water and sanitation infrast ructure projects facilitated for planning	

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Pro ject No.</b>	<b>Key perfor mance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>	
				nt and resolution		ts facilit ated for planni ng and imple ment ation	entatio n			facilitated for planning and imple ment ation	implemen tation							and imple ment ation	



Business Unit							Strategic Executive Management Services –Vote 1											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability											
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate											
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
SEMSD-19	Local Development	Local economic development	Job creation facilitation	Facilitation of job opportunities and training in the implementation of water and sanitation projects using	Number of job opportunities created in the implementation of water and sanitation projects	1611 job opportunities created in the implementation of water	800 job opportunities created in the implementation of water and sanitati	Target not revised	Job creation report	<b>Achieved</b> 1611 job opportunities created in the implementation of water and	<b>Achieved</b> 1468 job opportunities created in the implementation of water and sanitation projects	OPEX	Budget not revised	OPEX	None	None	Old	1468 job opportunities created in the implementation of water and sanitation projects

Business Unit							Strategic Executive Management Services –Vote 1											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability											
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate											
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
				EPWP guidelines		and sanitation projects	on projects			sanitation projects  (Reason for the baseline variance is that Projects for the current financial year								

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>	
										were less than projects for the previous financial year)									
SEMS D-20	Good Governance and Public	To ensure stakeholders	Water and Sanitation Com	Coordination of Water and Sanitation	Number of Water and Sanitation	4 Water and Sanitation	4 Water and Sanitation Commu	Target not revised	Attendance Register /Agenda	<b>Achieved</b> 4 Water and Sanitation	<b>Achieved</b> 4 Water and Sanitation Community	OPEX	Budget not revised	OPEX	None	None	Old	4 Water and Sanitation	

Business Unit							Strategic Executive Management Services –Vote 1												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability												
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate												
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
	Participation	participation	community Forum coordination	Community Forum	Community Forum coordinated	Community Forum	community Forum coordinated		/Correspondence	community Forum	Forum coordinated							Community Forum	
SEMS D-21	Good Governance and Public	To ensure monitoring and evaluation of	Monitoring and evaluation of	Monitoring and evaluation of service delivery projects	Number of monitoring and evaluation reports	New Indicator	4 Monitoring and evaluation reports	Target not revised	Monitoring and evaluation reports on	New Indicator	<b>Achieved</b> 4 Monitoring and evaluation reports on	OPEX	OPEX	OPEX	None	None	New	4 Monitoring and evaluation reports on	

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>	
	Participation	service delivery projects	service delivery projects		on service delivery projects produced		on service delivery projects produced		service delivery projects produced		service delivery projects produced							service delivery projects produced	

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Pro ject No.</b>	<b>Key perform ance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Comm ent</b>	
SE MS D- 22	Good Govern ance and Public Particip ation	To enhanc e organiz ational perform ance	Devel opment and Review of Servi ce Deliv ery and Budg et	Coordinati on of the developme nt and review of organisatio nal Service Delivery and Budget Implement ment	Number of Organiza tional Service Delivery and Budget Impleme ntation Plans (SDBIP) develope	3  Servi ce Deliv ery and Budg et Imple ment ation Plans	2  Service Deliv ery and Budget Implem entatio n Plans  (SDBIP ) develop ed and	Target not revised	Approve d Service Delivery and Budget Impleme ntation Plans	<b>Achieve d</b>  3  Service Delivery and Budget Impleme ntation Plans	<b>Achieved</b>  2  Service Delivery and Budget Impleme ntation Plans  (SDBIP) developed	OPEX	Budget not revised	OPEX	None	None	Old	2 Service Delivery and Budget Impleme ntation Plans  (SDBIP's ) develope d and reviewed	

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Pro ject No.</b>	<b>Key perfor mance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>	
			Imple ment ation Plan (SDBI P)	ation Plan SDBIP	d and reviewed	(SDBI P) devel oped and revie wed	reviewe d.			(SDBIP's ) develope d and reviewed	and reviewed.								

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Pro ject No.</b>	<b>Key perfor mance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budget</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>	
SE MS D- 23	Good Govern ance and Public Particip ation	To enhanc e organiz ational perform ance	Monit oring and Evalu ation	Monitoring and evaluation of organisatio nal performanc e reports	Number of organizat ional performanc e reports produced	7 organ isatio nal perfor manc e report s produ ced	7 organis ational perform ance reports produc ed	Target not revised	Organis ational perform ance reports	<b>Achieve d</b> 7 organisat ional performanc e reports produced	<b>Achieved</b> 8 organisatio nal performanc e reports produced	OPEX	Budget not revised	OPEX	None	None	Old	8 organisat ional performanc e reports produced	



<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>											
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>											
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>											
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>											
<b>Pro ject No.</b>	<b>Key perfor mance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>
SE MS D- 24	Good Govern ance and Public Particip ation	To enhanc e organiz ational perform ance	Back to Basics	Compilatio n of Back- to-Basics reports	Number of Back to Basics reports produced	4 Back to Basic s report s produ ced	4 Back to Basics reports produc ed	Target not revised	Back to Basics reports	<b>Achieve d</b>  4 Back- to-Basics reports produced	<b>Achieved</b>  4 Back to Basics reports produced	OPEX	Budget not revised	OPEX	None	None	Old	4 Back to Basics reports produced

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Pro ject No.</b>	<b>Key perform ance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>	
SE MS D- 25	Good Govern ance and Public Particip ation	To promot e the needs and interest s of special focus groupin gs	Speci al Focus Progr amm es	Special Focus Programm es Coordinati on (Children, Disability, Gender, Older Persons and Youth	Number of Special Focus Program mes Coordina ted	76 Speci al Progr amm es coordi nated (12 childr en progr amm	64 Special Focus progra mmes coordin ated	Target not revised	Corresp ondence /Attenda nce register/ Reports	<b>Achieve d</b>  76 Special Focus program mes coordinat ed.  (12 Children, 15	<b>Achieved</b>  74 Special Focus programm es coordinate d	348 000	468 000  (Additio nal budget to augme nt special focus progra mmes)	460 536	None	None	Old	74 Special Focus program mes coordinat ed.	

Business Unit							Strategic Executive Management Services –Vote 1											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability											
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate											
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
				Programmes)		es, 15 Disability programmes, 22 gender programmes, 15 Older persons				disabilities, 22 Gender 15 older persons, 13 Youth development programmes coordinated).								

Business Unit							Strategic Executive Management Services –Vote 1												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability												
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate												
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
						ns programmes, 13 Youth programmes)				(Reason for baseline variance is that budget was reduced)									
SEMS D-26	Good Governance and	To build a responsive	HIV, AIDS, STI & TB	HIV & AIDS Programmes	Number of HIV, AIDS, STI & TB	36 HIV & AIDS Progr	32 HAST programmes	Target not revised	Correspondence /Attendance	<b>Achieved</b> 36 HAST program	<b>Achieved</b> 41 HAST programmes	356 000	Budget not revised	326 08	None	None	Old	41 HAST programmes	

Business Unit							Strategic Executive Management Services –Vote 1											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability											
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate											
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
	Public Participation	and participating communities in all issues related to health in an attempt to	Programmes (Governance & Planning, Coordination,	Coordination	programmes coordinated.	ammes coordinated	coordinated. (- Governance & Planning - Coordination.		registers /Minutes	mes coordinated (- Governance & Planning - Coordination.	coordinate d							coordinated

Business Unit							Strategic Executive Management Services –Vote 1											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability											
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate											
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
		ascertain a disease free and eliminate the scourge of HIV & AIDS,	Prevention Care & Support, Capacity Building and Monitor				- Prevention - Care & Support - Capacity			- Prevention - Care & Support. - Capacity Building - Monitoring &								

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>											
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>											
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>											
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>											
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>
		STIs and TB	oring & Evaluation)				Buildin g - Monitoring & Evaluation			Evaluation								
SE MS D-27	Good Governance and Public	To engage in Programmes	Educational	Coordination of the Educational Support	Number of Educational Support	3 Educational Support	2 Educational Support Program	Target not revised	Correspondence /Programmes/in vitations/	<b>Achieved</b> 2 Educational	<b>Achieved</b> 2 Educational Support	193 000	293 000 (Alignment)	214 375	None	None	Old	2 Educational Support Program

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>	
	Participation	that foster participation, interaction and partnership.	Support	Programme	Programme coordinated	ort Programme coordinated	me coordinated		Attendance register	nal Support Programme coordinated	Programme coordinated		with the original budget)					me coordinated	
SEMS D-28	Good Governance and	To engage in Program	Mayoral outreach	Coordination of Mayoral outreach	Number of Mayoral Outreach	5 Mayoral Outreach	4 Mayoral Outreach	Target not revised	Correspondence /Programmes/At	<b>Achieved</b> 05 Mayoral	<b>Achieved</b> 24 Mayoral outreaches programm	267 000	Budget not revised	237 468	None	None	Old	24 Mayoral outreaches	



<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>	
	Public Participation	Programmes that foster participation, interaction and partnership		Programmes	Programmes coordinated	Programmes coordinated	Programmes coordinated.		tendances Register	outreaches programmes Coordinated	es Coordinated							programmes Coordinated	
SEMS	Good Governance	To build account	Whippery Mana	Coordination of	Number of Whippery	14 Whippery	6 Whippery	Target not revised	Correspondence /Attendance	<b>Achieved</b>	<b>Achieved</b> 14 Whippery	34 000	Budget not revised	0	None	None	Old	14 Whippery meetings	

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>											
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>											
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>											
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>											
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>
D-29	and Public Participation	able and transparent governance structures responsive to the needs of the	gement meetings	Whippery meetings	meetings coordinated	meetings coordinated	meetings coordinated		nce Registers/Minutes	14 Whippery meetings coordinated	meetings coordinated							coordinated

Business Unit							Strategic Executive Management Services –Vote 1											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability											
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate											
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
		community																
SEMS D-30	Good Governance and Public Participation	To build accountable and transparent governance structure	Reports of Chief Whip	Compilation of mandatory reports of the chief whip submitted to Council	Number of mandatory reports of the chief whip submitted	4 reports of the Chief Whip submitted to	4 mandatory reports of the chief whip submitted	Target not revised	Mandatory Reports submitted to Council	Achieved 4 mandatory reports of the chief whip submitted	Achieved 4 mandatory reports of the chief whip submitted to Council	OPEX	Budget not revised	OPEX	None	None	Old	4 mandatory reports of the chief whip submitted to Council

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Pro ject No.</b>	<b>Key perfor mance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>	
		es respon sive to the needs of the commu nity			d to Council	Coun cil	ed to Council			d to Council									
SE MS D- 31	Good Govern ance and	To provide strategi c and	Distri ct Chief Whip'	Coordinati on of District Chief	Number of District Chief Whip's	New Indica tor	04 District chief Whip's	Target not revised	Corresp ondence /Attenda nce	New Indicator	Not Achieved  03 District chief	OPEX	OPEX	OPEX	Clash of activit ies	Dates on the institu	New	Target not achieved	

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>											
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>											
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>											
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>											
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>
	Public Participation	administrative support to Council and Administrative structures	s forum	Whip's forum	forum coordinated		forum coordinated		Registers/Minutes		Whip's forum coordinated				with the Local Municipalities	tional calendar be communicated with the local municipalities		

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>											
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>											
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>											
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>											
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>
																es on time		
SEMSD-32	Good Governance and Public Participation	To provide strategic and administrative support to Council and	Council meetings	Coordination of Council meetings	Number of Council Meetings coordinated	16 Council meetings coordinated	6 Council meetings coordinated	Target not revised	Correspondence /Attendance Register s/Minutes	<b>Achieved</b> 16 Council meetings coordinated	<b>Achieved</b> 18 Council meetings coordinated	50 000	Budget not revised	41 854	None	None	Old	18 Council meetings coordinated

Business Unit							Strategic Executive Management Services –Vote 1											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability											
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate											
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
		Administrative structures																
SEMS D-33	Good Governance and Public Participation	To provide strategic and administrative support to	Committee Meetings	Coordination of Committee Meetings	Number of Committee Meetings coordinated	166 meetings coordinated	110 Committee meetings coordinated	Target not revised	Correspondence /Attendance Register s/Minutes	Achieved 166 meetings coordinated	Achieved 174 Committee meetings coordinated	OPEX	Budget not revised	OPEX	None	None	Old	174 Committee meetings coordinated

Business Unit							Strategic Executive Management Services –Vote 1												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability												
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate												
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		Council and Administrative structures									(Reason for the variance of the baseline is the transition of the local government elections committees which were re-								



Business Unit							Strategic Executive Management Services –Vote 1												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability												
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate												
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
											established during december month)								
SEMS D-34	Good governance and public participation	To provide strategic and administrative support to	Management and Executive Management	Coordination of Management and Executive Management meetings	Number of Management and Executive Management	52 Management and Executive Mana	49 Management and Executive Management	Target not revised	Correspondence /Minutes /Attendance Registers	Achieved 52 management and Executive Management	Achieved 53 management and Executive Management meetings	OPEX	Budget not revised	OPEX	None	None	Old	53 management and Executive Management meetings	

Business Unit							Strategic Executive Management Services –Vote 1												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability												
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate												
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		Council and Administrative structures	nt meetings		meetings coordinated	gement meetings coordinated	meetings coordinated			ment meetings coordinated	coordinate d								coordinated
SEMS D-35	Good Governance and Public	To provide strategic and administrative	Mandatory Reports of the	Compilation of Mandatory Reports of the Speaker	Number of Mandatory reports of the speaker	4 Mandatory reports of the	4 Mandatory reports of the speaker	Target not revised	Mandatory reports	Achieved 4 Mandatory reports of the	Achieved 4 Mandatory reports of the speaker	OPEX	Budget not revised	OPEX	None	None	Old	4 Mandatory reports of the speaker submitted	

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>	
	Participation	support to Council and Administrative structures	Speaker		submitted to Council	speaker submitted to Council	r submitted to Council			speaker submitted to Council	submitted to Council							d to Council	

SE MS D-36	Good Governance and Public Participation	To build accountable and transparent governance structures responsive to the needs of the community	Project Site visits	Coordination of Committees Site visits	Number of Site Visits coordinated	52 Site Visits coordinated	30 Site Visits coordinated.	Target not revised	Correspondence /Attendance Register/Programmes/Site Visit Report	<b>Achieved</b> 52 Site Visits coordinated	<b>Achieved</b> 60 Site Visits coordinated	70 000	Budget not revised	68 537	None	None	Old	60 Site Visits coordinated
SE MS D-37	Good Governance and Public Participation	To build accountable and transparent governance structures responsive to the	Oversight programmes (MPAC)	Coordination of Public Hearings	Number of Oversight programmes coordinated.	6 Public Hearings/Oversight Programmes Coordinated	6 Oversight programmes coordinated	Target not revised	Correspondence /Attendance Register/Reports	<b>Achieved</b> 6 Public Hearings/Oversight Programmes Coordinated	<b>Achieved</b> 6 Public Hearings/Oversight Programmes Coordinated	150 000	135 000 0 virement (285 000)	259 892	None	None	Old	6 Public Hearings/Oversight Programmes Coordinated

Business Unit							Strategic Executive Management Services –Vote 1											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability											
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate											
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
		needs of the community																
SEMS D-38	Good Governance and Public Participation	To build accountable and transparent govern	Council Processes (Ethics progr	Coordination of review of Council processes	Number of working sessions coordinated.	1 working session coordinated	1 working session coordinated	Target not revised	Correspondence /programmes/Attendance registers	Achieved 1 working session coordinated	Achieved 1 working session ethics programmes)	50 000	90 000 virement (140 000)	121 376	None	None	Old	1 working session coordinated

Business Unit							Strategic Executive Management Services –Vote 1											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability											
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate											
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
		ance structures responsive to the needs of the community	ammes)								coordinate							

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>											
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>											
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>											
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>											
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>
SEMS D-40	Good Governance and Public Participation	To engage in Programmes that foster participation, interaction and	Public Participation programmes (Council Outreach	Coordination of Council Outreach/Imbizo	Number of Council Outreach coordinated	3 Council Outreach/imbizo coordinated	4 Council Outreach/imbizo coordinated.	Target not revised	Correspondence /Attendance Register/Programmes/Reports	Achieved 3 Council Outreach/imbizo coordinated	Achieved 4 Council Outreach/imbizo coordinated	261 000	376 000 Budget Reduced by 75 000 (336 000)	334 552	None	None	Old	4 Council Outreach/imbizo coordinated

Business Unit							Strategic Executive Management Services –Vote 1												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability												
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate												
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		partnership	/Imbizo)																
SEMS D-41	Good Governance and Public Participation	To engage in Programmes that foster participation, interaction,	Youth Dialogue	Coordination of Youth Dialogue	Number of Youth Dialogue coordinated	1 Youth Dialogue coordinated	1 Youth Dialogue coordinated	Target not revised	Correspondence /Attendance Register s/Programmes	Achieved 1 Youth Parliament coordinated	Achieved 1 Youth Parliament/ Dialogue coordinated	75 000	Budget not revised	74 620	None	None	Old	1 Youth Parliament coordinated	



<b>Business Unit</b>						<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>						<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>						<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>
		on and partnership																
SEMS D-42	Good Governance and Public Participation	To engage in Programmes that foster participation,	Women Dialogue	Coordination Women Dialogue	Number of Women Dialogues coordinated	1 Women Parliament coordinated	1 Women Dialogue coordinated	Target not revised	Correspondence /Attendance Register/Programmes	<b>Achieved</b> 1 Women Parliament coordinated	<b>Achieved</b> 1 Women Parliament/ Dialogue coordinated	93 000	Budget not revised	83 300	None	None	Old	1 Women Parliament coordinated

Business Unit							Strategic Executive Management Services –Vote 1												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability												
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate												
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		interaction and partnership																	
SEMS D-43	Good Governance and Public Participation	To engage in Programmes that foster particip	Ward Committee Support	Coordination of programme to strengthen capacity of ward	Number of Ward Committee support programme coordinated	1 Ward Committee Capacity Building	1 Ward Committee support programme coordinated	Target not revised	Correspondence /Attendance Register s/Programmes	Achieved 1 Ward Committee Capacity Building Program	Achieved 1 Ward Committee support programme	205 000	Budget not revised	190 361	None	None	Old	1 Ward Committee Capacity Building Programme	

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Pro ject No.</b>	<b>Key perfor mance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>	
		ation, interacti on and partner ship.		committee s		Progr amm e coordi nated				me coordinat ed	coordinate d							coordinat ed	
FD- 02. 2	Financi al viability and Manag ement	To prepare a credible and realistic budget	Finan cial report ing	Budget Treasury	Number of Unqualifi ed audit opinion	1 Unqu alified audit opinion	1 Unquali fied audit opinion	Target not revised	Unqualifi ed audit opinion report	<b>Achieve d</b>  1 Unqualifi ed audit	<b>Achieved</b>  1 Unqualified audit opinion report	OPEX	Budget not revised	OPEX	None	None	Old	1 Unqualifi ed audit opinion report	

Business Unit							Strategic Executive Management Services –Vote 1												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability												
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate												
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		in line with MFMA timelines								opinion report									
FD-06	Financial viability and Management	To ensure that the resources require	Demand management	Development and Implementation of the procurement plan	Number of municipal procurement plan developed	1 municipal procurement	1 municipal procurement plan	Target not revised	Municipal procurement plan	Achieved 1 municipal procurement plan	Achieved 1 municipal procurement plan developed and	OPEX	Budget not revised	OPEX	None	None	Old	1 municipal procurement plan developed and	

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>											
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>											
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>											
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>											
<b>Pro ject No.</b>	<b>Key perfor mance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>
		d to fulfil the needs identified in the strategic plan of the institution are efficient and effective			d and implemented	plan developed and implemented	developed and implemented			developed and implemented	implemented							impleme nted

<b>Business Unit</b>						<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>						<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Pro ject No.</b>	<b>Key perfor mance Area</b>	<b>Strateg ic Objecti ves</b>	<b>Proje ct Name</b>	<b>Project Descriptio n (Major activities)</b>	<b>Key perform ance indicator</b>	<b>Basel ine</b>	<b>2022/2 3 Annual Target s</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verificat ion</b>	<b>Actual Perform ance in the 2021/22 financial year  (Achieve d or Not Achieve d)</b>	<b>Actual Performan ce in the 2022/23 financial year  (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/2 3 Annual Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cat or New /Old</b>	<b>Perform ance Monitori ng Quality Assuran ce Commen t</b>
		e (at the correct time, price and place and that the quantity and quality will																

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>											
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>											
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>											
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>											
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>
		satisfy those needs)																

<b>Business Unit</b>							<b>Strategic Executive Management Services –Vote 1</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>							<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model.</li> </ul> <b>Administrative and financial capability</b>												
<b>Key Strategic Organizational Objectives:</b>							<b>To increase the capacity of the district to deliver its mandate</b>												
<b>Project No.</b>	<b>Key performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (Major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Revised 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Revised 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>	
FD-07	Financial viability and Management	To monitor department expenditure	Acquisition management	Compliance to the SCM regulations	Percentage of compliance to the SCM regulations that result in R nil irregular expenditure	100 percent of compliance to the SCM regulations that result in R nil	100 percent of compliance to the SCM regulations that result in R nil irregular	Target not revised	Zero irregular expenditure; Fruitless and wasteful and Unauthorized expenditure/Payment	<b>Achieved</b> 100 percent of compliance to the SCM regulations that result in R nil	<b>Not Achieved</b> R192 225 658 irregular expenditure identified as a result of non-compliance to SCM	OPEX	Budget not revised	OPEX	Non-compliance to SCM regulations	Management to develop and adhere to rotation plans for service	Old	R R192 225 658 irregular expenditure identified as a result of non-compliance to SCM	



Business Unit							Strategic Executive Management Services –Vote 1												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:							<ul style="list-style-type: none"> <li>Deepen democracy through a refined ward committee model.</li> </ul> Administrative and financial capability												
Key Strategic Organizational Objectives:							To increase the capacity of the district to deliver its mandate												
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (Major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Revised 2022/23 Annual Targets	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
						irregular expenditure	r expenditure		Vouchers	irregular expenditure	regulations .					e providers appointed as a panel.		regulations.	

#### 4.2. INFRASTRUCTURE DEPARTMENT- VOTE 2

Business Unit							Infrastructure Department -Vote 2											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>											
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development											
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
INFR-01	Basic Service	To ensure tools are available	Procurement of	Procurement of	Percentage of requested O&M	100% of requested O&M	100% of requested	Target not revised	Material requisition/order and	Achieved	Achieved	220 000	Budget not	213 495	None	None	Old	100 % of requested

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
	s delivery	for the operation and maintenance of water and	O&M Tools	O&M Tools	tools procured	tools procured	O&M tools procure d.		delivery note	100 Percent of requested tools procured	100% of requested O&M tools		revised					d O&M tools procured	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		wastewater infrastructure									procured								

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
INFR-02	Basic Services delivery	To provide Free Basic Water	Borehole diesel generators	Installation of borehole diesel generators	Number of diesel generators installed	2 backup diesel generators procured	1 backup diesel generator	Target not revised	Requisition, Work Orders,	Achieved 2 requested Backup	Achieved 1 Backup Diesel Genera	500 000	Budget not revised	241 968	None	None	Old	1 backup diesel generator	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
							procured		Invoice/Delivery note	Diesel Generators procured	tors procured							s procured	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
INFR-03	Basic Services delivery	To ensure the community receives basic	Water Infrastructure Repairs and Maintenance	Replacement of pipeline, flow meters, major repairs of	Percentage of reported breakdowns attended through	60% of reported breakdowns attended through the	70% of reported breakdowns attended	60% of reported breakdowns attended	Maintenance Requisition and Report on Maintenance	<b>Not Achieved</b> 60% of reported breakdowns	<b>Achieved</b> 68% of reported breakdowns	36 408 000	53 506 000 62 935 000 further	62 781 428	None	None	Old	68% of reported breakdowns	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		water services by attending to all reported	(Term Contractors)	water equipment and infrastructure	the services of Maintenance Term	services of Maintenance Term Contractors	through the services of Maintenance Term	through the services of Maintenance Term	ance performed in a quarter/ Payment	wns attended through the services of Maintenance	owns attended through the services of		r adjustments					attended through the services	



Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		breakdowns.			Contractors		Contractors	Contractors	certificate	nice Term Contractors	Maintenance Term Contractors							of Maintenance Term Cont	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
																		ractors	
INFR-04	Basic Service	To ensure that areas	Water Infrastructure Repairs	Procurement of O&M Material	Percentage of requested O&M	100% of requested O&M	80% of requested O&M	Target not revised	Material Work Order and	<b>Achieved</b>	<b>Achieved</b> 100% of	2 000 000	Budget not revised.	1 394 513	None	None	Old	100% of requested	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
	s delivery	experiencing breakdowns continue to receive	and Maintenance (Term Contracts)	for Internal Repairs & Maintenance	Material Procured through the services of Maintenance	Material Procured	Material Procured through the service		Delivery Note/ Requisition	100% of requested O&M Material Procured	requested O&M Material Procured		605 000 reduced during second					d O&M Material Procured	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		basic water and services sustainab			nce Term Suppliers		s of Maintenance Term Suppliers						d adjustment						

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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		le water supply.																	
INFR-05	Basic Service	To achieve 95% complian	Procurement of Water Quality	Supply, delivery & installation of Water	Percentage of all required water	100 percent of all required	95% of all required water	Target not revised	Approved TOR,	<b>Achieved</b>	<b>Achieved</b>	350 000	Budget not	334 568	None	None	Old	100 % of all requi	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
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	s delivery	ce on chemical and 97% compliance on microbiological of	Laboratory Equipment /Instruments.	Analysis Instruments	quality laboratory instruments/ equipment	water quality laboratory instruments/ equipment	quality laboratory instruments/ equipment		Appointment Letter, progress reports	100% of all required water quality laboratory	100% of all required water quality laboratory		revised					red water quality laboratory	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
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		drinking water supply systems to Blue Drop and 70%			t procured.	nt procured	procured.		Progress reports Progress reports <b>improving</b>	instruments/ equipment procured	instruments/ equipment procured							instruments/ equipment	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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		compliance of wastewater treatment works effluent																	procured



Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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		to Green Drop Assessment requirement																	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
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		ent by 2023.																	
INFR-06	Basic Service	To achieve 95% complian	Implementation of Water Safety &	Implementation of water safety &	Number of interventions on	10 interventions on the	Ten (10) interventions	Target not revised	Request for Quotation, Work	<b>Achieved</b>	<b>Achieved</b>	262 000	Budget not	226 719	None	None	Old	Twelve (12) inter	

Business Unit							Infrastructure Department -Vote 2												
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Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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	s delivery	ce on chemical and 97% compliance on microbiological of	Security Plans	security Plans recommendations.	the Water Safety & Security Plans recommendations	Water Safety Plans recommendations	on the Water Safety Plans recommendations		order, Water safety plans report	Ten (10) interventions on the Water Safety Plans	Twelve (12) interventions on the Water Safety		revised					ventions on the Water Safe	

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Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
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		drinking water supply systems to Blue Drop and 70%			completed	completed	completed			recommendations completed	Plans recommendations completed								ty Plans recommendations

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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		compliance of wastewater treatment works effluent																completed	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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		to Green Drop Assessment requirement																	

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		ent by 2023.																	
INFR-07	Basic Service	To achieve 95% complian	Water Quality monitoring and	Collection of water and wastewat	Number of chemicals and	1328 chemicals and microbiol	700 chemicals and 800	Target not revised	Means of	Achieved 1328 chemicals and	Achieved	200 000	Budget not	198 761	None	None	Old	921 chemicals	

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	s delivery	ce on chemical and 97% compliance on microbiological of	sampling	er samples throughout the district	microbiological samples collected	ogical 1256 samples collected.	microbiological samples collected		verification	1256 microbiological samples collected	921 chemicals and 988 microbiological sample		revised					and 988 microbiological sam	



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		drinking water supply systems to Blue Drop and 70%									s collected							ples collected	

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		compliance of wastewater treatment works effluent																	

Business Unit							Infrastructure Department -Vote 2												
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		to Green Drop Assessment requirement																	

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		ent by 2023.																	
INFR-08	Basic Service	To achieve 95% compliance	Procurement of Disinfection	Procurement of Disinfection	Number of Disinfection	1000 KG of disinfection	500 Kg of disinfection	Target not revised	Material requisition/order and	<b>Achieved</b>	<b>Achieved</b>	105 000	Budget not	91 000	None	None	Old	500 Kg of disin	

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	s delivery	ce on chemical and 97% compliance on microbiological of	chemicals	n chemicals	chemicals procured	chemicals procured	chemicals procured		delivery note	1000 Kg of disinfection chemical	500 Kg of disinfection chemicals		revised					fection chemicals	

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		drinking water supply systems to Blue Drop and 70%								s procured	procured							procured	

Business Unit							Infrastructure Department -Vote 2												
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		compliance of wastewater treatment works effluent																	

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		to Green Drop Assessment requirement																	



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		ent by 2023																	
INFR-09	Basic Services delivery	To achieve 95% compliance	Procurement of Water and	Procurement of consumable	Percentage of all requested water	100 percent of all requested	100% of all requested	Target not revised	Requisition, Work Orders,	Achieved 100 percent of all	Achieved 100% of all	375 000	Budget not revised	357 314	None	None	Old	100 % of all requ	

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		ce on chemical and 97% compliance on microbiological of	Wastewater consumables.	reagents to enable functioning of the Laboratory	and wastewater consumables procured	d water and wastewater consumables procured	water and wastewater consumables		Invoice/Delivery note	requested water and wastewater consumables	requested water and wastewater consumables							estimated water and wastewater	

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		drinking water supply systems to Blue Drop and 70%					procured			bles procured	ables procured							consumables procured	

Business Unit							Infrastructure Department -Vote 2												
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		compliance of wastewater treatment works effluent																	

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		to Green Drop Assessment requirement																	

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Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		ent by 2023																	
INFR-10	Basic Services delivery	To achieve 95% compliance	Unit Process Audit	Assess the capacity and	Number of Water Supply & Wastewater	2 Water Supply & 1 Wastewater	2 Water Supply and 1	Target not revised	Maintenance Requisition and	<b>Achieved</b> 2 Water Supply &	<b>Achieved</b> 2 Water Supply	183 000	Budget not revised	170 000	None	None	Old	2 Water Sup	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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		ce on chemical and 97% compliance on microbiological of		operation al effectiveness of the Water Supply & Wastewat	er Systems Assessed .	ter Systems Assesse d	Waste water system assessed.		Report on Maintenance performed in a quarter/	1 Wastewater Systems Assesse d	& 1 Wastewater System Assessed							ply & 1 Wastewater System	

Business Unit							Infrastructure Department -Vote 2												
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		drinking water supply systems to Blue Drop and 70%		er systems.					Payment certificate									Assessed	



Business Unit							Infrastructure Department -Vote 2												
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		compliance of wastewater treatment works effluent																	

Business Unit							Infrastructure Department -Vote 2												
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		ent by 2023.																	
INFR-11	Basic Service	To achieve 95% complian	Maintenance of Water Quality	Maintain accreditation status of the	Percentage participation	100 percent participation	100% participation	Target not revised	Material Work Order and	<b>Achieved</b>	<b>Achieved</b>	200 000	Budget not	199 565	None	None	Old	100 percent parti	

Business Unit							Infrastructure Department -Vote 2												
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	s delivery	ce on chemical and 97% compliance on microbiological of	Laboratory accreditation status.	Water Quality Laboratory	SANAS, NLA and SABS by the Water Quality	SANAS, NLA and SABS by the Water Quality	SANAS, NLA and SABS by the Water Quality		Delivery Note/ Requisition	100 percent participation on SANAS, NLA and SABS by	100 percent participation on SANAS, NLA and		revised					icipation on SANAS, NLA and	

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		drinking water supply systems to Blue Drop and 70%			Laboratory	Laboratory	Laboratory			the Water Quality Laboratory	SABS by the Water Quality Laboratory							SABS by the Water Quality	

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		compliance of wastewater treatment works effluent																Laboratory	

Business Unit							Infrastructure Department -Vote 2												
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		ent by 2023																	
INFR-12	Basic Services delivery	To achieve 95% compliance	Implementation of Wastewater	Implementation of Wastewater Risk	Number of interventions on	29 interventions on green	24 interventions on	Target not revised	Green Drop intervention	Achieved 29 interventions	Achieved 28 interven	150 000	Budget not revised	150 000	None	None	Old	28 interventions	



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		ce on chemical and 97% compliance on microbiological of	ater Risk Abatement Plans	Assessment outcomes	green drop recommendations completed.	drop recommendations completed.	green drop recommendations		reports and work order, payment	ons on green drop recommendations	tions on green drop recommendations							on green drop recommendations	

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		drinking water supply systems to Blue Drop and 70%					completed.		certificate	completed	completed							ons completed	

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		compliance of wastewater treatment works effluent																	

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INFR-13	Basic Services delivery	To achieve 95% compliance on chemical and 97%	Operations of wastewater treatment works	Operations of wastewater treatment works	Percentage of wastewater treatment	84.4 percent of wastewater treatment	80% wastewater treatment works operated	Target not revised	Wastewater treatment works reports	Achieved 84.4% wastewater treatment	Achieved 93.3% wastewater treatment	566 000	1 166 000	1 112 402	None	None	Old	93.3% wastewater treatment	

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		compliance on microbiological of drinking water supply			works operated	works operated				t works operated	nt works operated							works operated	

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		systems to Blue Drop and 70% compliance of wastewat																	



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INFR-14	Basic Services delivery	To achieve 95% compliance on chemical and 97%	Operations of Water treatment on Facilities	Operations of wastewater treatment works	Percentage of water treatment facilities operated.	76.51 percent of water purification	70 Percent age of water treatment facilities	Target not revised	Water treatment works reports	<b>Achieved</b> 76,51 percent of water treatment	<b>Achieved</b> 80 percent of water treatment	1 600 000	Budget not revised	1 573 010	None	None	Old	<b>Achieved</b> 80 percent of	

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		compliance on microbiological of drinking water supply				facilities operated	s operated.			t works operated	nt facilities operated								water treatment facilities

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		systems to Blue Drop and 70% compliance of wastewat																operated	

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INFR-15	Basic Services delivery	To ensure compliance on MIG	Management of the Municipal Infrastructure	Establish and enforce project management	Percentage of MIG expenditure	100 % MIG Expenditure of 244 646 000	100 % MIG Expenditure of 265	Target not revised	Expenditure on MIG Report	<b>Achieved</b> 100% MIG Expenditure of	<b>Achieved</b> 100% MIG Expenditure of	265 547 000	Budget not revised Reduced to	243 727 000	None	None	Old	Target Achieved	



Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		Requirements	Programme	ent standards			547 000			244 646 000	265 547 00		243 727 000						

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
INFR-16	Basic Services delivery	To provide sanitation service to 100% of the population	WSIG Scheme Lepelle Nkumpi Sanitation	Sanitation	Number of households with access to	515 households with access to basic sanitation. 1	515 households with access to basic	Target not revised	Appointment letter  Completion	Achieved 515 households with access to basic	Achieved 515 households	8 696 000	Budget not revised	7 656 490	None	None	Old	515 households with access to	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		n by 2030.			basic sanitation	Technical report and 1 MIG business plan	sanitation		Certificate /Progress reports	sanitation	with access to basic sanitation							basic sanitation	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
									Advertisement										

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
INFR-17	Basic Services delivery	To provide sanitation service to 100% of	Molemole Sanitation	Molemole Sanitation	Number of households with access to	259 households with access to basic	515 households with access	Target not revised	Appointment letter	<b>Achieved</b> 259 households with	<b>Achieved</b> 515 households with	8 696 000	Budget not revised	8 560 910	None	None	Old	515 households with	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
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		the population by 2030.			basic sanitation	sanitation, 1 Technical report and 1 MIG	to basic sanitation		Completion Certificate /Progress report	access to basic sanitation, 1 Technical report and 1	olds with access to basic sanitation							access to basic sanitation	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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						business plan			Advertisement	MIG business plan									

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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INFR-18	Basic Services delivery	To provide sanitation service to 100% of the population	Blouberg Sanitation	Blouberg Sanitation	Number of households with access to	515 households with sanitation access	515 households with access to basic	Target not revised	Appointment letter, Completion Certificate	Achieved 515 households with access to basic	Achieved 515 households with	8 696 000	Budget not revised	8 602 412	None	None	Old	515 households with access to	



Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
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		n by 2030.			basic sanitation		sanitation		/Progress report  Advertisement	sanitation	access to basic sanitation							basic sanitation	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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INFR-19	Basic Services delivery	To provide sanitation service to 100% of the population	Upgrading of sewer line	Lepelle-Nkumpi Sanitation	Number of Kilometres of sewer line	New Indicator	1 wastewater treatment works upgrade	3km of wastewater sewer line upgraded	Wastewater treatment works upgrade report	<b>New Indicator</b>	<b>Achieved</b> 3km of wastewater sewer	7 000 000	6 300 000 746 000 virement	7 044 715	None	None	New	3km of wastewater sewer	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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		n by 2030.			upgraded		ed (Makotse)	(Makotse)			line upgraded (Makotse)		(7 046 000)					line upgraded (Makotse)	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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INFR-20	Basic Service	To provide affordable, clean	Planning and development of	Development of	Number of technical reports	14 technical reports	10 technical reports	Target not revised	Technical reports	Achieved	Achieved	20 000 000	Budget not	19 398 344	None	None	Old	10 technical reports	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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	s delivery	and potable water according to yard connections	technical reports	technical reports	developed	developed	developed			14 technical reports developed.	10 technical reports developed.		revised					rts developed.	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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		standards to 100% of the population																	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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		n by 2030.																	
INFR-21	Basic Services delivery	To provide affordable, clean	Water Service Infrastructure	Planning and Implementation of	Percentage Planning and	100 percent of WSIG Program	100 percent Planning and	Target not revised	WSIG reports	Achieved 100 percent	Achieved 100 percent	115 000 000	Budget not revised.	164 998 665	None	None	Old	100 percent Plan	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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		and potable water according to yard connections	Grant (WSIG) Schemes	WSIG Schemes	Implementation of Water Infrastructure Grant (WSIG)	me implemented	Implementation of WSIG as per			Implementation of WSIG as per business plan	Planning and Implementation of WSIG as per		(50 000 000 additional budgets					ning and Implementation of WSI	



Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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		standards to 100% of the population			projects as per Business Plan.		business plan				business plan		received)					Gas per business plan	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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		n by 2030.																	

Business Unit							Infrastructure Department -Vote 2												
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INFR-24	Basic Services delivery	To provide affordable, clean and potable water	Grootpan, Sias, Longden, Ramaswikana	Planning and construction of Water	Percentage construction of water supply project	100% planning of water supply project	30% construction of water supply project	Target not revised	Appointment letter, Progress report,	<b>Achieved</b> 100% planning of water supply project	<b>Achieved</b> 40% construction of water	43 478 000	Budget not revised. (Budget	31 495 940	None	None	Old	40% construction of water supply	

Business Unit							Infrastructure Department -Vote 2												
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Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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		according to yard connections standards to 100% of	Water Supply	supply project	Number of household with water access		households with water access		Advertisement		supply project. 0 households with		reduced by R11 982 000)					ly project. 0 households	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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		the population by 2030.									water access							ds with water access	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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INFR-25	Basic Services delivery	To provide affordable, clean and potable water	Kromhoek/ Makgato, Devrede, Taaibos	Planning and construction of Water	Percentage construction of water supply project	100% planning of water supply project	35% construction of water supply project.	40% construction of water supply project.	Appointment letter,	<b>Achieved</b> 100% planning of water supply project	<b>Achieved</b> 40% construction of water	13 043 000	17 391 000 (Budget increased)	23 021 620	None	None	Old	40% construction of water supply	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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		according to yard connections standards to 100% of	ch New Stand Water Supply	supply project	Number of household with water access		0 households with water access	0 households with water access	Progress report, Advertisement		supply project. 0 households with		by R5 632 000)					ly project. 0 households	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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		the population by 2030.									water access							ds with water access	



Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
INFR-26	Basic Services delivery	To provide affordable, clean and potable water	Milbank East, Water Supply	Planning and construction of Water	Percentage construction of water	100% planning of water supply project	40% construction of water supply project.	60% construction of water supply project.	Appointment letter,	<b>Achieved</b> 100% planning of water supply project	<b>Achieved</b> 63% construction of water	10 436 000	22 928 000 (Budget reduced)	22 803 229	None	None	Old	63% construction of water supply	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		according to yard connections standards to 100% of		supply project	supply project Number of households with		0 households with water access	0 households with water access	Progress report, Advertisement		supply project. 0 households with		ed by R89 000)					ly project. 0 households	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		the population by 2030.			water access						water access							ds with water access	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
INFR-29	Basic Services delivery	To provide affordable, clean and potable water	Nairin (Ga-Molefe, Sifihlampsana & Ga-Tshabal	Planning and construction of Water	Percentage construction of water supply project	100% planning of water supply project	40% construction of water supply project.	80% construction of water supply project.	Appointment letter, Progress report,	<b>Achieved</b> 100% planning of water supply project	<b>Achieved</b> 95% construction of water	14 783 000	24 177 000 (Budget increase	36 697 213	None	None	Old	95% construction of water supply	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		according to yard connections standards to 100% of	ala) Village Water Supply	supply project	Number of household with water access		0 households with	0 households with water access	Advertisement		supply project. 0 households with		sed by R13 033 000)					ly project. 0 households	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		the population by 2030.					water access				water access							ds with water access	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
INFR-30	Basic Services delivery	To provide affordable, clean and potable water	Inveraan Water Supply	Planning and construction of Water	Percentage construction of water supply Number	100% planning of water supply project	25% construction of water supply project.	35% construction of water supply project.	Appointment letter, Progress report,	<b>Achieved</b> 100% planning of water	<b>Achieved</b> 35% construction of water	17 391 000	22 087 000 (Budget reduced by	18 504 330	None	None	Old	35% construction of water supply	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		according to yard connections standards to 100% of		supply project	of household with water access		0 households with	0 households with water access	Advertisement	supply project	supply project.		R18 511 000)					ly project. 0 household	



Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		the population by 2030.					water access				water access							ds with water access	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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INFR-31	Basic Services delivery	To provide affordable, clean and potable water	Nailana Water Supply	Planning and construction of Water	Percentage construction of water supply project	100% planning of water supply project	40% construction of water supply project 0	100% construction of water supply project.	Appointment letter, Progress report,	Achieved 100% planning of water	Achieved 100% construction of water	17 645 000	20 778 000 (Budget increased)	26 416 041	None	None	Old	100% construction of water	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		according to yard connections standards to 100% of		supply project	Number of household with water		households with water access	940 households with water access	Advertisement Completion certificate	supply project	supply project. 940 households with		by R5 640 000 )					supply project. 940 hous	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		the population by 2030.									water access							eholds with water	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
																		access	
INFR-32	Basic Services delivery	To provide affordable, clean	Mphahlele (Bolatjane,	Construction of Water	Percentage of construction of	91% construction of water	100% construction of water	Target not revised	Completion Certificate	Not Achieved 91% construct	Not Achieved 98% constru	26 226 000	15 652 000	13 180 315	Poor performance by some	Termination letter is at	Old	Target not	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		and potable water according to yard connections	Phalakwane, Makurung and Dithaba	supply project	water supply project Number of household	supply project. 0 household with	supply project 4564 household with		/Progress report	ion of water supply project 0 household	ction of water supply project 0 household		(Budget reduced by R2		contractors and legal case with owner of the land	legal for final comments.		Achieved	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		standards to 100% of the population	neng) RWS		ds with water access	water access	water access			ds with water	with water access		964000)		who is refusing to give CDM materials	Legal services is busy negotiating with			

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		n by 2030.																landowner to release the material in	



Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
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																			his possession. Continuous stoppages

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
																of projects by local business forum			

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
																			demanding 30% sub-contracts

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
INFR-36	Basic Services delivery	To provide affordable, clean and potable water	(Budutolo) Mathabatha/Tongwane RWS	Planning and construction of Water	Percentage of construction of water	100% planning of water supply project	60% construction of water supply project. 0	Target not revised	Appointment letter, Progress report,	<b>Achieved</b> 100% planning of water	<b>Achieved</b> 63% construction of water supply	38 812 000	21 739 000 (Budget reduced by	12 389 491	None	None	Old	63% construction of water supply	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
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Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		according to yard connections standards to 100% of		supply project	supply project  Number of household		households with water access		Advertisement	supply project	project. 0 households with		R17 073 000)					ly project. 0 households with	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		the population by 2030.			ds with water access						water access							water access	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
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INFR-39	Basic Services delivery	To provide affordable, clean and potable water	Ratsaka Water Supply	Planning and construction of Water	Percentage construction of water supply project	100% planning of water supply project	30% construction of water supply project.	Target not revised	Appointment letter, Progress report,	<b>Achieved</b> 100% planning of water	<b>Achieved</b> 30% construction of water	13 043 000	9 131 000 (Budget reduced by	6 988 662	None	None		30% construction of water supply	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		according to yard connections standards to 100% of		supply project	Number of household with water access		0 households with		Advertisement	supply project	supply project.		R2 142 000)					ly project.	
											0 households with							0 hous	



Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		the population by 2030					water access				water access							eholds with water	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
																		access	
INFR-40	Basic Services delivery	To provide affordable, clean	Rosenkrantz Water Supply	Planning and construction of	Percentage construction of	100% planning of water	50 construction of water	60 construction of water	Appointment letter,	<b>Achieved</b> 100% planning	<b>Achieved</b> 60 constru	15 652 000	17 391 000	16 837 174	None	None	Old	60 construction of	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		and potable water according to yard connections		Water supply project	water supply project Number of household with	supply project	supply project 0 households with	supply project. 0 households with	Progress report, Advertisement	of water supply project	ction of water supply project. 0 househ		(Budget reduced by (R550 000)					water supply project.	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		standards to 100% of the population			water access		water access	water access			olds with water access							0 households with water	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		n by 2030.																access	
FD-02.1	Financial Viability and	To prepare a credible and	Financial reporting	Budget Treasury	Number of Unqualified	1 Unqualified audit	1 Unqualified	Target not revised	Unqualified audit opinion report	<b>Achieved</b> 1 Unqualified	<b>Achieved</b> 1 Unqualified	OPEX	Budget not revised	OP EX	None	None	Old	1 Unqualified	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
	Management	realistic budget in line with MFMA timelines			ed audit opinion	opinion report	audit opinion			ed audit opinion report	fied audit opinion report							audit opinion report	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
FD-06	Financial Viability and Management	To ensure that the resources required to fulfil	Demand management	Development and implement the procurement plan	Number of municipal procurement plan developed and	1 municipal procurement plan developed and	1 municipal procurement plan developed	Target not revised	Municipal procurement plan	Achieved 1 municipal procure	Achieved 1 municipal procure	OPEX	Budget not revised	OP EX	None	None	Old	1 municipal procurement plan	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		the needs identified in the strategic plan of the			implemented	implemented	ped and implemented			ment plan developed and implemented	ment plan developed and implemented								developed and impl



Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		institution are efficient and effective (at the correct																emented	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		time, price and place and that the quantity and quality																	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		will satisfy those needs)																	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
FD-07	Financial viability and Management	To monitor department expenditure	Acquisition management	Compliance to the SCM regulations	Percentage of compliance to the SCM regulations that	100 percent of compliance to the SCM regulatio	100 percent of compliance to the SCM	Target not revised	Zero irregular expenditure; Fruitless and wasteful	<b>Achieved</b> 100 percent of complian	<b>Not Achieved</b> R192 225 658 irregula	OPEX	Budget not revised	OP EX	Non-compliance to SCM regulations	Management to develop and adhere	Old	R192 225 658 irregular	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
					result in R nil irregular expenditure	ns that result in R nil irregular expenditure	regulations that result in R nil irregular		l and Unauthorised expenditure/Payment	ce to the SCM regulations that result in R nil irregular	r expenditure identified as a result of non-					to rotation plans for service		expenditure identified as a result	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
							expenditure		Vouchers	expenditure	compliance to SCM regulations.					providers appointed as a panel.		t of non-compliance to SCM regul	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
																		ation s.	
DPE MS-23	Local Economic	To address unemployment	EPWP Coordination	EPWP work opportunit	Number of EPWP work opportuni	826 EPWP work opportuni	1 243 EPWP work opportu	Target not revised	Certified ID and Proof of payment	<b>Not Achieved</b>	<b>Achieved</b> 1487 EPWP	OPEX	Budget not revised	OP EX	None	None	Old	1487 EPWP work	

Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
	Development	through EPWP		ies created	ties created	ties created	nities created (MIG, WSIG & Equitable		t and Attendance Registers and Signed	826 EPWP work opportunities created	work opportunities created							opportunities created	



Business Unit							Infrastructure Department -Vote 2												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs:							<ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul>												
Key Strategic Organizational Objectives:							To provide sustainable basic services and infrastructure development												
Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Key Performance Indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of Verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Revised 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
							share projects)		contracts										

**4.3. CORPORATE SERVICES- VOTE 3**

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>													
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>													
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>													
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>													
<b>Proje ct No.</b>	<b>Key Perform ance Area</b>	<b>Strat egic Obj ective s</b>	<b>Proje ct Name</b>	<b>Project Descript ion (major activitie s)</b>	<b>Key perform ance indicator</b>	<b>Baselin e</b>	<b>2022/2 3 Annual Target s</b>	<b>Review ed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieved )</b>	<b>Actual Performa nce in 2022/23 (Achieve d/Not Achieve d)</b>	<b>2022/ 23 Annual Budg et</b>	<b>Revie wed 2022/2 3 Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corr ective Mea sure s</b>	<b>Ind icat or ne w/o ld</b>	<b>Perfor mance Monito ring quality assurance</b>	
CPS D-01	Municipal Transformation and Organizational Development	To provide legal services	Litigation Management	Attendance and management of effective litigation	Percentage of management of cases instituted or defended	100 percent of all cases defended and instituted by June 2022	100% management of cases instituted or defended by	Target not revised	Litigation Management Report/ Register	<b>Achieved</b> 100% attendance and management of all cases instituted or	<b>Achieved</b> 100% management of cases instituted or defended	3 000 000	8 590 000 (To cover legal expenses)	10 562 827	None	None	Old	100% management of cases instituted or defended by	

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>
	opment						June 2023			defended by June 2022	by June 2023		150 000 virement					June 2023

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>
CPS D-02	Municipal Transformation and Organizational Development	To provide legal services	Advisory Services	Provision of legal advice and support	Percentage of requested legal advice and support provided	100 percent of requested legal advice and support provided by June 2022	100% of requested legal advice and support provided by June 2023	Target not revised	Advisory Services Report/ Register	<b>Achieved</b> 100 percent of requested legal advice and support provided by June 2022	<b>Achieved</b> 100% of requested legal advice and support provided by June 2023	OPEX	Budget not revised	OPEX	None	None	Old	100% of requested legal advice and support provided by June 2023

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>
CPS D-03	Municipal Transformation and Organizational Development	To provide legal services	Contracts development	Development and or editing of contracts	Percentage of requested contracts developed or edited and signed	100 percent of requested contracts developed or edited and signed by June 2022	100% of requested contracts developed or edited and signed by June 2023	Target not revised	Contract Register Report/ Register	<b>Achieved</b> 100% of requested contracts developed or edited and signed by June 2022	<b>Achieved</b> 100% of requested contracts developed or edited and signed by June 2023	OPEX	Budget not revised	OPEX	None	None	Old	100% of requested contracts developed or edited and signed by June 2023

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>
CPS D-04	Municipal Transformation and Organizational Development	To provide legal services	Development and/or review of by-laws	By-law development or review	Percentage of requested By-Laws developed or reviewed	100 percent of requested By-Laws developed or reviewed by June 2022	100% of requested by-laws developed or reviewed by June 2023	Target not revised	By-law development or review Report	<b>Achieved</b> 100 percent of requested By-Laws developed or reviewed by June 2022	<b>Not Applicable</b> There were no requests for by-law development/review received	50 000	Budget not revised	0.00	None	None	Old	There were no requests for by-law development/review received

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
CPS D-05	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and	Recruitment and selection processes	Recruit and select suitable candidates for positions	Percentage Coordination of recruitment and selection processes	90% filling of all funded vacancies	90% coordination of recruitment and selection processes	Target not revised	Approved recruitment plan Recruitment and Selection reports	Achieved 90% filling of all funded vacancies	Achieved 90% coordination of recruitment and selection processes	169 000	Budget not revised	57 871	None	None	Old	90% coordination of recruitment and selection processes

Business Unit						Corporate Services –Vote 3													
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System													
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support													
Key Strategic Organizational objectives						To protect the environment within the district.													
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance	
		sound labour relations																	
CPS D-06	Municipal Transformation and Organizational	To effectively and efficiently recruit and retain	Performance reviews	Performance Reviews	Number of Performance reviews conducted	8 Performance reviews conducted	4 Performance reviews conducted	Target not revised	Performance review Report	Achieved 8 Performance reviews conducted	Achieved 6 Performance reviews conducted	6 562 000	Budget not revised	0	None	None	Old	6 Performance reviews conducted	



<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>
	Development	competent Human Capital and sound labour relation.																

Business Unit						Corporate Services –Vote 3													
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System													
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support													
Key Strategic Organizational objectives						To protect the environment within the district.													
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance	
CPS D-07	Municipal Transformation and Organizational Development	To recruit and retain competent Human Capital and sound labour relations	Medical surveillance	Conduct medical surveillance	Number of employees underwent medical surveillance	89 employees underwent medical surveillance	50 employees underwent medical surveillance	Target not revised	Attendance Register/ Assessment report/ list of employees underwent medical surveillance	Achieved 89 employees underwent medical surveillance	Achieved 50 employees underwent medical surveillance	OPEX	Budget not revised	OPEX	None	None	Old	50 employees underwent medical surveillance	

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
		on effectively and efficiently																
CPS D-08	Municipal Transformation and Organizational	To effectively and efficiently recruit and retain	Hazard Identification and Risk Assessment	Conduct HIRA	Number of HIRA activities conducted	1 HIRA activity conducted	1 HIRA activity conducted	Target not revised	Attendance Register/ Agenda/ HIRA report	Achieved 1 HIRA activity conducted	Achieved 1 HIRA activity conducted	OPEX	Budget not revised	OPEX	None	None	None	1 HIRA activity conducted

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>
	Development	competent Human Capital and sound labour relation.																

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
CPS D-09	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and	Personnel protective Clothing	Supply of protective clothing to requesting departments	Percentage provision of personnel protective equipment to qualifying employees in line with the	100% provision of personnel protective equipment to qualifying employees	100% provision of personnel protective equipment to qualifying employees in line with the availabl	Target not revised	Personnel protective Clothing report/ Invoice/Assessment report/ Delivery note	<b>Achieved</b> 100% provision of personnel protective equipment to qualifying employees in line with the available budget	Not Achieved 0% provision of personnel protective equipment to qualifying employees in line with the	2 650 000	1 400 000 (Transferred to legal expenses, delay in the review of supply chain policy	0.00	PPE specifications were not finalised at the end of the financial year	Tender has been advertised	Old	Target not Achieved

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>
		sound labour relation.			available budget		e budget				available budget							
CPS D-10	Municipal Transformation and Organizational	To effectively and efficiently recruit and retain	Employee Wellness Program	Implementation of Employee Wellness Programme	Percentage of implementation of employee wellness	100 percent implementation of employee wellness	100 percent implementation of employee	Target not revised	Employee wellness interventions Report/ Register	<b>Achieved</b> 100 percent implementation of employee wellness	<b>Achieved</b> 100 percent implementation of employee	2 550 000	1050 000 (Transferred to legal expenses)	340 410	None	None	Old	100 percent implementation of employee wellness

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
	Development	competent Human Capital and sound labour relation			interventions	interventions	wellness interventions			interventions	wellness interventions							interventions

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>
CPS D-11	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and	Return of Earnings	Submission of Return of Earnings to Compensation Commissioner	Number of return of earnings submitted to the Compensation Commissioner	1 return of earnings submitted to the Compensation Commissioner by June 2022	1 return of earnings submitted to the Compensation Commissioner by June 2023	Target not revised	Compensation Commission Invoice/Proof of Payment	<b>Achieved</b> 1 return of earnings submitted to the Compensation Commissioner by June 2022	<b>Achieved</b> 1 return of earnings submitted to the Compensation Commissioner by June 2023	OPEX	OPEX	OPEX	None	None	New	1 return of earnings submitted to the Compensation Commissioner



Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1 & 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
		sound labour relations																
CPS D-12	Municipal Transformation and Organizational	To effectively and efficiently recruit and retain	Employee (Labour) Relations	Effective Management of Labour cases	Percentage of referred cases attended to within the required	100 percent of referred cases attended to within the required	100 percent of referred cases attended to within the	Target not revised	Employee (Labour) Relations Report	Achieved 100 percent of referred cases attended to within the required	Not Applicable There were no cases referred	360 000	Budget not revised	280 149	None	None	Old	There were no cases referred

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>													
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>													
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>													
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>													
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>	
	Development	competent Human Capital and sound labour relations			time frame	time frame	required time frame			time frame									

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>
CPS D-13	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and	Workplace skills plan	Submission of the WSP to LGSETA	Number of Workplace Skills Plan and Annual Training Report (WSP and ATR) submitted to LGSETA	1 Workplace skills plan and Annual Training report (WSP and ATR) submitted to LGSETA by April 2022	1 Workplace skills plan and Annual Training report (WSP and ATR) submitted to LGSETA by	Target not revised	Proof of submission	<b>Achieved</b> 1 Workplace skills plan and Annual Training report (WSP and ATR) submitted to LGSETA	<b>Achieved</b> 1 Workplace skills plan and Annual Training report (WSP and ATR) submitted to LGSETA	OPEX	Budget not revised	OPEX	None	None	Old	1 Workplace skills plan and Annual Training report (WSP and ATR) submitted to

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
		sound labour relation					April 2023			by April 2022	by April 2023							LGSET A
CPS D-14	Municipal Transformation and Organizational	To effectively and efficiently recruit and retain	Training of councillors and employees	Training of councillors and employees	Percentage of identified training programs implemented for councillors and	100 percent of the training budget spent on training of councillors	90% of identified training programs implemented for	Target not revised	Approved training plan/ Expenditure Report/ Training plan/Trai	Achieved 98 percent of the training budget spent on	Not Achieved 67 percent of the training budget spent on	2 750 000	Budget not revised	2 269 678	The trainees did not meet the required thresh	Develop a pre-assessment on training instit	Old	Target not Achieved

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
	Development	competent Human Capital and sound labour relation.			employees	rs and traditional leaders	councillors and employees		ning reports	training of employee	training of employee				old by service provider for classes to commence.	utions and class threshold		

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
CPS D-15	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and	Bursary fund Internal	Awarding of bursaries to internal employees	Percentage of eligible employees awarded with bursaries	100 percent of eligible employees awarded with bursaries in line with available budget	100% of eligible employees awarded with bursaries	Target not revised	Bursary fund Report	Achieved 100% of eligible employees awarded with bursaries in line with available budget	Achieved 100% of eligible employees awarded with bursaries	650 000	1 035 000 (Insufficient budget to augment bursaries)	988 474	None	None	Old	100% of eligible employees awarded with bursaries budget

Business Unit						Corporate Services –Vote 3													
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System													
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support													
Key Strategic Organizational objectives						To protect the environment within the district.													
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance	
		sound labour relation																	
CPS D-16	Municipal Transformation and Organizational	To effectively and efficiently recruit and retain	Employment Equity report	Submission of the employment Equity report to Department	Number of submissions of the Employment Equity	1 employment equity report submitted to DoL by	1 Submission of the Employment Equity Reports to DoL	Target not revised	1 Submission of the Employment Equity Reports to DoL	Achieved 1 employment equity report submitted to DoL by	Achieved 1 Submission of the Employment Equity	OPEX	Budget not revised	OPEX	None	None	Old	1 Submission of the Employment Equity	

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>
	Development	competent Human Capital and sound labour relations		ent of Labour	Reports to DoL	January 2022	by January 2023			January 2022	Reports to DoL by January 2023							Reports to DoL



Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
CPS D-17	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and	Employment Equity Plan	Implementation of employment equity plan	Percentage of filled positions in the highest three levels of management in compliance with Employment Equity	97 % of filled positions occupied by employees from Employment Equity target groups employed in the four highest	95 % of filled positions in the highest three levels of management in compliance with Employ	Target not revised	Employment Equity Report in the four highest levels of management	Achieved 97 % of filled positions occupied by employees from Employment Equity target groups employed in the four highest of	Achieved 97 % of filled positions occupied by employees from Employment Equity target groups employe	OPEX	Budget not revised	OPEX	None	None	Old	97 % of filled positions occupied by employees from Employment Equity target groups employed in

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1 &amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>
		sound labour relations.				of management in compliance with the Employment Equity Act	ment Equity			management in compliance with the Employment Equity Act	d in the four highest of management in compliance with the Employment Equity Act							the four highest of management in compliance with the Employment Equity Act

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
CPS D-18	Municipal Transformation and Organizational Development	To provide effective and efficient ICT services within the Muni	Implementation of Employee Shared Network	Implementation of Employee Shared Network	Number of sites implemented with Community Shared Network	0 sites with Community Shared Network	5 sites with Community Shared Network	Target not revised	Delivery note/invoice/Report/TOR's/Proof of submission	<b>Not Achieved</b> 0 site with Community Shared Network	<b>Achieved</b> 13 sites with Community Shared Network	150 000	340 000 (Roll-over budget of R190 000)	295 652	None	None	Old	13 sites with Community Shared Network

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
		municipality																
CPS D-19	Municipal Transformation and Organizational Development	To provide effective and efficient ICT services within the	Computer hardware, software and networks	Procurement of Internal software, network, switches, tablets and computers	Percentage of computer hardware, software, networks procured and implemented	5 computer hardware equipment, software and 9 networks switched procured	100% of computer hardware, software and networks procured and	Target not revised	Delivery Note/Invoice TOR	<b>Not Achieved</b> 5 Computer Hardware and 9 network switched procured	<b>Achieved</b> 100% of computer hardware, software, networks procured and implemented	705 000	905 000 (Roll-over budget of R200 000)	417 523	None	None	Old	100% of computer hardware, software, networks procured and

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
		Municipality					implemented											implemented
CPS D-20	Municipal Transformation and Organizational Development	To provide effective and efficient ICT services	Disaster Management software	Maintenance of the Disaster Management software	Percentage of Disaster Management software maintained	100% of Disaster Management software maintained	100% of Disaster Management software maintained	Target not revised	Disaster Management software report	<b>Achieved</b> 100% of Disaster Management software maintained	<b>Achieved</b> 100% of Disaster Management software maintained	240 000	410 000 (To cover SLA additional maintenance cost)	405 960	None	None		100% of Disaster Management software maintained

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
	opment	within the Municipality																
CPS D-21	Municipal Transformation and Organizational Development	To provide effective and efficient ICT services	Access Control Systems and Camera	Access Control and camera System at the remote office	Number of offices installed with access control and/ or camera	2 offices installed with access control and camera system	1 office installed with access control and camera system	Target not revised	Report/invoice	<b>Achieved</b> 2 offices installed with access control and/ or camera	<b>Achieved</b> 1 office installed with access control and camera	100 000	Budget not revised	16 393	None	None	Old	1 office installed with access control and camera

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>													
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>													
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>													
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>													
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>	
	opment	es within the Municipality	system																

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>
CPS D-22	Municipal Transformation and Organizational Development	To provide effective and efficient ICT services within the Muni	Procurement of network access storage devices	Backup – storage procurement of network access storage devices	Number of network access storage devices procured	1 Network access storage devices procured and 3 sites with improved network cabling	1 Network access storage devices procured	Target not revised	Report/invoice	Achieved 1 Network access storage devices procured and 3 sites with improved network cabling	Achieved 1 Network access storage devices procured	245 000	Budget not revised	217 200	None	None	Old	1 Network access storage devices procured



<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Proje ct No.</b>	<b>Key Perfo rman ce Area</b>	<b>Strat egic Obj ective s</b>	<b>Proje ct Name</b>	<b>Project Descript ion (major activitie s)</b>	<b>Key perform ance indicator</b>	<b>Baselin e</b>	<b>2022/2 3  Annual Target s</b>	<b>Review ed 2022/2 3  Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieved )</b>	<b>Actual Perform ance in 2022/23  (Achieve d/Not Achieve d)</b>	<b>2022/ 23  Annu al Budg et</b>	<b>Revie wed 2022/2 3  Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corr ectiv e Mea sure s</b>	<b>Ind icat or ne w/o Id</b>	<b>Perfor mance Monito ring quality assura nce</b>
		cipal ity																

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>
CPS D-23	Municipal Transformation and Organizational Development	To provide effective and efficient ICT services within the Muni	Computer systems, network and server maintenance and licencing	Maintenance of Computer systems, network and server maintenance and licencing	Percentage of Computer systems, network and server maintenance and licencing	New Indicator	100% Computer systems, network and server maintenance and licencing	Target not revised	Maintenance Report	<b>Achieved</b> 100% maintenance of ICT systems, computer equipment and licencing	<b>Achieved</b> 100% maintenance of ICT systems, computer equipment and licencing	4 900 000	Budget not revised	4 798 858	None	None	New	100% maintenance of ICT systems, computer equipment and licencing

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
		municipality																
CPS D-24	Municipal Transformation and Organizational Development	To provide auxiliary support services to all department	Office Furniture	Procurement of office furniture	Percentage of requested office furniture procured in line with available budget	41% of requested office furniture procured in line with available budget by June 2023	100% of requested office furniture procured in line with available	Target not revised	Signed SLA/Attendance Register/ Report/Proof of payment/TOR's	Not achieved 41% of requested office furniture procured in line with available budget by	Not achieved 0% of requested office furniture procured in line with available budget	1 200 000	Budget not revised	667 298	0% of requested office furniture procured, due to the service	Tender is currently on advert.	Old	Target not Achieved

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>
		ment s					budget by June 2023			June 2022	by June 2023				provid er terminated the SLA, citing goods price escal ations shortl y after appoi			

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
															ntment.			
CPS D-25	Municipal Transformation and Organizational Development	To provide auxiliary support services to all department	Plant and equipment	Procurement of plant and equipment	Number of vehicles purchased	0 vehicles purchased	4 vehicles purchased	Target not revised	Signed SLA/Attendance Register/ Report/Proof of payment/TOR's	<b>Not Achieved</b> 0 vehicles purchased	<b>Achieved</b> 4 vehicles purchased	2 500 000	3 600 000	2 763 828	None	None	Old	4 vehicles purchased

Business Unit						Corporate Services –Vote 3													
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System													
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support													
Key Strategic Organizational objectives						To protect the environment within the district.													
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance	
		ments																	
CPS D-26	Basic Service Delivery	To provide auxiliary support services to all depar	Rapid Response vehicles	Procurement of Rapid Response vehicles	Number of Rapid Response vehicles procured	0 Rapid Response vehicle procured	1 Rapid Response vehicle procured	Target not revised	Signed SLA/Attendance Register/ Report/Proof of payment/TOR's	Not Achieved 0 Rapid Response vehicle procured	Not Achieved 0 Rapid Response vehicle procured	2 500 000	3 500 000	0	0 Rapid Response vehicle procured, as the project inception	Importation of goods is currently underway, and the manufacture	Old	Target not achieved	

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
		tments													warranted importation of goods for procuring and manufacturing of specialised rapid	uring of specialised vehicle has started and specialised rapid resp		

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
															response vehicle.	onse vehicle and delivery date expected in November 2023 as per the		



Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
																signed SLA.		
CPS D-27	Municipal Transformation and Organizational Development	To provide auxiliary support services to all departments	Air-Conditioners	Procurement and replacement of air conditioners	Percentage of obsolete air conditioners replaced.	100% obsolete air conditioners replaced	100% obsolete air conditioners replaced.	Target not revised	Air-conditioners/delivery note/ Proof of payment	Achieved 100% obsolete air conditioners replaced	Achieved 100% obsolete air conditioners replaced	450 000	150 000 (Budget reduced to cater for legal costs)	96 940	None	None	Old	100% obsolete air conditioners replaced

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
	opment	tments																
CPS D-28	Basic Services Delivery	To provide auxiliary support services to all depar	Fire vehicles	Procurement of fire vehicles	Number of fire vehicle procured	0 Fire vehicle procured	1 Fire vehicle procured	Target not revised	Signed SLA/Attendance Register/ Report/Proof of payment/TOR's	<b>Not Achieved</b> 0 Fire vehicle procured	Not Achieved 0 Fire vehicle procured	1 000 000	1 450 000	0.00	0 Fire vehicles procured as a result of tender been non-	Tender is to be re-advertised on RT-57 trans vers	Old	Target not achieved

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>
		ment s													respo nsive, due to non- compl iance with SCM requir ement s.	al contr act in the new finan cial year, as a roll- over proje ct		

Business Unit						Corporate Services –Vote 3													
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System													
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support													
Key Strategic Organizational objectives						To protect the environment within the district.													
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance	
CPS D-29	Basic Services Delivery	To provide auxiliary support services to all departments	Refurbishment of Fire vehicles	Refurbishment of Fire vehicles	Number of fire vehicles refurbished	0 fire vehicle refurbished	2 fire vehicles refurbished	Target not revised	Signed SLA/Attendance Register/ Report/Proof of payment/TOR's	<b>Not Achieved</b> 0 vehicles refurbished	Not Achieved 0 vehicles refurbished	550 000	Budget not revised	0.00	0 fire vehicles refurbished due to appointment of service provider concluded in	2 fire vehicles are currently being refurbished and completion is expected	Old	Target not achieved	

Business Unit						Corporate Services –Vote 3													
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System													
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support													
Key Strategic Organizational objectives						To protect the environment within the district.													
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance	
															June 2023.	in October 2023			
CPS D-30	Basic Services	To provide auxiliary support services to all	Refurbishment of Fire Stations	Refurbishment of Fire Stations	Number of fire stations refurbished	2 fire station refurbished.	2 fire stations refurbished	Target not revised	Signed SLA/Attendance Register/ Report/Proof of payment/TOR's	Achieved 2 fire station refurbished	Achieved 2 fire station refurbished	1 000 000	Budget not revised	794 282	None	None	Old	2 fire station refurbished	

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
		departments																
CPS D-31	Basic Services Delivery	To provide auxiliary support services to all departments	Water Vehicles	Procurement of water vehicles	Number of water vehicle procured	0 water vehicles procured	2 water vehicles procured	Target not revised	Signed SLA/Attendance Register/ Report/Proof of payment/TOR's	<b>Not Achieved</b> 0 water vehicles procured	<b>Achieved</b> 2 water vehicles procured	2 000 000	4 000 000	1 031 345	None	None	Old	2 water vehicles procured

Business Unit						Corporate Services –Vote 3													
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System													
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support													
Key Strategic Organizational objectives						To protect the environment within the district.													
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance	
		ments																	
CPS D-33	Municipal Transformation and Organizational Development	To provide sustainable record management	PAIA Compliance	Annual PAIA report submitted to South African Human Rights Commission	Number of PAIA reports compiled and submitted to Information Regulator	1 PAIA report compiled and submitted to Human rights Commission	1 PAIA report compiled and submitted to Information Regulator	Target not revised	PAIA reports/ Proof of submission	<b>Achieved</b> 1 PAIA reports compiled and submitted to Human Right Commission and	<b>Achieved</b> 1 PAIA report compiled and submitted to Information	OPEX	Budget not revised	OPEX	None	None	Old	1 PAIA report compiled and submitted to Information Regulator	

Business Unit						Corporate Services –Vote 3													
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System													
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support													
Key Strategic Organizational objectives						To protect the environment within the district.													
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance	
	opment	services								Dept. of Justice	Regulator								
CPS D-34	Municipal Transformation and Organizational Development services	To provide sustainable record management services	POPIA Compliance	POPIA Compliance	Number of POPIA reports compiled and submitted	New indicator	1 POPIA report compiled and submitted	Target not revised	Proof of POPIA report submission	New Indicator	<b>Achieved</b> 1 POPIA report compiled and submitted	OPEX	Budget not revised	OPEX	None	None	New	1 POPIA report compiled and submitted	



<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>
CPS D-35	Municipal Transformation and Organizational Development	To provide sustainable record management services	Records Management	Implementation of records management	Number of compliance reports compiled and submitted on file plan	4 compliance reports submitted on file plan	4 compliance reports compiled and submitted on file plan.	Target not revised	Record Management compliance report	<b>Achieved</b> 4 compliance reports submitted on file plan	<b>Achieved</b> 4 compliance reports submitted on file plan	OPEX	Budget not revised	OPEX	None	None	Old	4 compliance reports submitted on file plan

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
FD-02.1	Financial viability and Management	To prepare a credible and realistic budget in line with MFM A	Financial reporting	Budget Treasury	Number of Unqualified audit opinion	1 Unqualified audit opinion	1 Unqualified audit opinion	Target not revised	Unqualified audit opinion report	Achieved 1 Unqualified audit opinion report	Achieved 1 Unqualified audit opinion	OPEX	Budget not revised	OPEX	None	None	Old	1 Unqualified audit opinion report

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
		timeliness																
FD-06	Financial viability and Management	To ensure that the resources required to fulfil the needs identified	Demand management	Development and implement the procurement plan	Number of municipal procurement plan developed and implemented	1 municipal procurement plan developed and implemented	1 municipal procurement plan developed and implemented.	Target not revised	Municipal procurement plan	<b>Achieved</b> 1 municipal procurement plan developed and implemented	<b>Achieved</b> 1 municipal procurement plan developed and implemented	OPEX	Budget not revised	OPEX	None	None	Old	1 municipal procurement plan developed and implemented

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1 &amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator w/o Id</b>	<b>Performance Monitoring quality assurance</b>
		ified in the strategic plan of the institution are efficient and effective (at the																

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
		correct time, price and place and that the quantity and quality will satisfy																

Business Unit						Corporate Services –Vote 3												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs: 1& 7						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organizational objectives						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator w/o Id	Performance Monitoring quality assurance
		those needs)																
FD-07	Financial viability and Management	To monitor department expenditure	Acquisition management	Compliance to the SCM regulations	Percentage of compliance to the SCM regulations that result in R nil irregular	100 percent of compliance to the SCM regulations that result in R nil irregular	100 percent of compliance to the SCM regulations that result in R nil irregular	Target not revised	Zero irregular expenditure; Fruitless and wasteful and Unauthorised expenditure/Payme	<b>Achieved</b> 100 percent of compliance to the SCM regulations that result in R nil irregular	<b>Not Achieved</b> R192 225 658 irregular expenditure identified as a result of non-	OPEX	Budget not revised	OPEX	Non-compliance to SCM regulations	Management to develop and adhere to rotation plans	Old	R R192 225 658 irregular expenditure identified as a result of non-compliance

<b>Business Unit</b>						<b>Corporate Services –Vote 3</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs: 1&amp; 7</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organizational objectives</b>						<b>To protect the environment within the district.</b>												
<b>Proje ct No.</b>	<b>Key Perfo rman ce Area</b>	<b>Strat egic Obj ective s</b>	<b>Proje ct Name</b>	<b>Project Descript ion (major activitie s)</b>	<b>Key perform ance indicator</b>	<b>Baselin e</b>	<b>2022/2 3  Annual Target s</b>	<b>Review ed 2022/2 3  Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieved )</b>	<b>Actual Perform ance in 2022/23  (Achieve d/Not Achieve d)</b>	<b>2022/ 23  Annu al Budg et</b>	<b>Revie wed 2022/2 3  Budge t</b>	<b>Expendit ure</b>	<b>Chall enge s</b>	<b>Corr ectiv e Mea sure s</b>	<b>Ind icat or ne w/o Id</b>	<b>Perfor mance Monito ring quality assura nce</b>
					expendit ure	expendit ure	r expendi ture		nt Vouchers	expenditu re	complan ce to SCM regulatio ns.					for servi ce provi ders appo inted as a pane l.		nce to SCM regulati ons.

**4.4. FINANCE DEPARTMENT- VOTE 4**

<b>Business Unit</b>						<b>Finance –Vote 4</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
<b>Key Strategic Organizational Objectives:</b>																		
<b>Proj ect No.</b>	<b>Key Performa nce Area</b>	<b>Strate gic Objecti ves</b>	<b>Project Name</b>	<b>Projec t Descri ption (major activit ies)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annua l Target s</b>	<b>Revie wed 2022/2 3 Annua l Target s</b>	<b>Means of verificatio n</b>	<b>Actual Performan ce in 2021/22 (Achieved/ Not Achieved)</b>	<b>Actual Performan ce in 2022/23 (Achieved/ Not Achieved)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/23 Budget</b>	<b>Expen diture</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cator new /old</b>	<b>Perfor mance Monito ring quality assura nce</b>
FD-01	Financial viability and Management	To prepare a credible and realistic budget in line with MFMA timelines	Budget Compliance	Budget Treasury	Number of approved credible adjustment budget as per Municipal Finance	1 approved credible adjustment budget as per Municipal Finance	1 approved credible adjustment budget as per Municipal Finance	Target not revised	Approved credible adjustment budget	<b>Achieved</b> 1 approved credible adjustment budget as per Municipal Finance Management Act (MFMA) by	<b>Achieved</b> 1 approved credible adjustment budget as per Municipal Finance Management Act (MFMA) by	OPEX	Budget not revised	OPEX	None	None	Old	1 approved credible adjustment budget as per Municipal Finance



Business Unit						Finance –Vote 4													
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System													
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>													
Key Strategic Organizational Objectives:																			
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in 2021/22 (Achieved/ Not Achieved)	Actual Performance in 2022/23 (Achieved/ Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance	
					Management Act (MFMA) by 28 February	Management Act	Management Act (MFMA) by 28 February			28 February	28 February								Management Act (MFMA)
FD-01.1	Financial viability and Management	To prepare a credible and realistic budget in line with	Budget Compliance	Budget Treasury	Number of draft credible annual budgets tabled	1 draft credible annual budget tabled as per Municipal	1 draft credible annual budget tabled as per Municipal	Target not revised	Draft credible annual budget table	<b>Achieved</b> 1 draft credible annual budget tabled as per Municipal Finance	<b>Achieved</b> 1 draft credible annual budget tabled as per Municipal Finance	OPEX	Budget not revised	OPEX	None	None	Old	1 draft credible annual budget tabled as per Municipal	

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		MFMA timelines			as per Municipal Finance Management Act (MFMA) by 31 March	Finance Management Act (MFMA) by 31 March	Finance Management Act (MFMA) by 31 March			Management Act (MFMA) by 31 March	Management Act (MFMA) by 31 March							Finance Management Act
FD-01.2	Financial viability and Management	To prepare a credible and realistic budget	Budget Compliance	Budget Treasury	Number of credible annual budgets	1 credible annual budget adopted as	1 credible annual budget adopted as	Target not revised	Credible annual budget adopted as per Municipal Finance	<b>Achieved</b> 1 credible annual budget adopted as per	<b>Achieved</b> 1 credible annual budget adopted as per	OPEX	Budget not revised	OPEX	None	None	Old	1 credible annual budget adopted as

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/ Not Achieved)	Actual Performance in 2022/23 (Achieved/ Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		in line with MFMA timelines			adopted as per Municipal Finance Management Act (MFMA) by 30 May	per Municipal Finance Management Act (MFMA) by 30 May	per Municipal Finance Management Act (MFMA) by 30 May		Management Act	Municipal Finance Management Act (MFMA) by 30 May	Municipal Finance Management Act (MFMA) by 30 May							per Municipal Finance Management Act (MFMA)
FD-02	Financial viability and	To prepare and submit credible	Financial reporting	Budget Treasury	Number of quarterly financial	4 quarterly financial	4 quarterly financial	Target not revised	Quarterly financial statements	<b>Achieved</b> 4 Quarterly financial statements	<b>Achieved</b> 4 Quarterly financial statements	OPEX	Budget not revised	OPEX	None	None	Old	4 Quarterly financial

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
	Management	financial information			all statements submitted to stakeholders within 60 working days after the end of the quarter	statements submitted to stakeholders within 60 working days after the end of the quarter	statements submitted to stakeholders within 60 working days after the end of the quarter			submitted to stakeholders within 60 working days after the end of the quarter	submitted to stakeholders within 60 working days after the end of the quarter							statements submitted to stakeholders within 60 working days after the end of the quarter

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
FD-02.1	Financial viability and Management	To prepare and submit credible financial information	Financial reporting	Budget Treasury	Number of Unqualified audit opinion	1 Unqualified audit opinion	1 Unqualified audit opinion	Target not revised	Unqualified audit opinion report	<b>Achieved</b> 1 Unqualified audit opinion report	<b>Achieved</b> 1 Unqualified audit opinion report	OPEX	Budget not revised	OPEX	None	None	Old	1 Unqualified audit opinion report
FD-02.2	Financial viability and Management	To prepare and submit credible financial	Financial reporting	Budget Treasury	Number of annual financial statements and	1 annual financial statement and performance	1 annual financial statement and performance	Target not revised	Annual financial statement and performance reports	<b>Achieved</b> 1 annual financial statement and performance reports	<b>Achieved</b> 1 annual financial statement and performance reports	OPEX	Budget not revised	OPEX	None	None	Old	1 Annual financial statement and performance

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/ Not Achieved)	Actual Performance in 2022/23 (Achieved/ Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		information			performance reports submitted to the Auditor General by 31 <sup>st</sup> August	reports submitted to the Auditor General by 31 <sup>st</sup> August	reports submitted to the Auditor General by 31 <sup>st</sup> August			submitted to the Auditor General by 31 <sup>st</sup> August	submitted to the Auditor General by 31 <sup>st</sup> August							mance reports submitted to the Auditor General
FD-02.3	Financial viability and Management	To prepare and submit credible financial	Financial reporting	Budget Treasury	Number of draft budget submitted to Treasury	1 draft budget submitted to Treasury within 1	1 draft budget submitted to Treasury within 1	Target not revised	Draft budget submitted to Treasury	<b>Achieved</b> 1 draft budget submitted to Treasury within 10	<b>Achieved</b> 1 draft budget submitted to Treasury within 10	OPEX	Budget not revised	OPEX	None	None	Old	1 draft budget submitted to Treasury within 1

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/ Not Achieved)	Actual Performance in 2022/23 (Achieved/ Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		al information			ry within 10 working days after tabling	0 working days after tabling	0 working days after tabling			working days after tabling	working days after tabling							0 working days after tabling
FD-02.4	Financial viability and Management	To prepare and submit credible financial information	Financial reporting	Budget Treasury	Number of final budgets submitted to Treasury within 10	1 final budget submitted to Treasury within 10 working days after	1 final budget submitted to Treasury within 10 working days after	Target not revised	Approved budget submitted to Treasury	<b>Achieved</b> 1 final budget submitted to Treasury within 10 working days after approval	<b>Achieved</b> 1 final budget submitted to Treasury within 10 working days after approval	OPEX	Budget not revised	OPEX	None	None	Old	1 final budget submitted to Treasury within 10 working days after

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
					working days after approval	approval	approval											approval
FD-02.5	Financial viability and Management	To prepare and submit credible financial information	Financial reporting	Budget Treasury	Number of sets of mSCOA budget strings return submitted to Treasury	New Indicator	1 set of mSCOA budget strings submitted to Treasury by 20 July	Target not revised	mSCOA budget strings submitted to Treasury	New Indicator	<b>Achieved</b> 1 set of mSCOA budget strings submitted to Treasury by 20 July	OPEX	Budget not revised	OPEX	None	None	New	1 set of mSCOA budget strings submitted to Treasury by 20 July



Business Unit						Finance –Vote 4													
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System													
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>													
Key Strategic Organizational Objectives:																			
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance	
					ry by 20 July														
FD-02.6	Financial viability and Management	To prepare and submit credible financial information	Financial reporting	Budget Treasury	Number of quarterly mSCOA data strings submitted to Treasury within 30 working days	New Indicator	4 quarterly mSCOA data strings submitted to Treasury within 30 working days	Target not revised	Quarterly mSCOA budget strings submitted to Treasury	<b>New Indicator</b>	<b>Achieved</b> 4 quarterly mSCOA data strings submitted to Treasury within 30 working days	OPEX	Budget not revised	OPEX	None	None	New	4 quarterly mSCOA data strings submitted to Treasury within 30 working days	

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Proj ect No.	Key Performa nce Area	Strate gic Objecti ves	Project Name	Projec t Descri ption (major activit ies)	Key perfor mance indicat or	Baseli ne	2022/2 3 Annua l Target s	Revie wed 2022/2 3 Annua l Target s	Means of verificatio n	Actual Performan ce in 2021/22 (Achieved/ Not Achieved)	Actual Performan ce in 2022/23 (Achieved/ Not Achieved)	2022/2 3 Annual Budget	Review ed 2022/23 Budget	Expen diture	Chall enge s	Corre ctive Meas ures	Indi cator new /old	Perfor mance Monito ring quality assura nce
FD-02.7	Financial viability and Management	To prepare and submit credible financial information	Financial reporting	Budget Treasury	Number of monthly budget statements submitted to Treasury within 10 working days after month-end.	12 monthly budget statements submitted to Treasury within 10 working days after month-end	12 monthly budget statements submitted to Treasury within 10 working days after month-end	Target not revised	Approved budget statements submitted to Treasury	<b>Achieved</b> 12 monthly budget statements submitted within 10 working days after month-end to treasury	<b>Achieved</b> 12 monthly budget statements submitted within 10 working days after month-end to treasury	OPEX	Budget not revised	OPEX	None	None	Old	12 monthly budget statements submitted within 10 working days after month-end to treasury

Business Unit						Finance –Vote 4													
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System													
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>													
Key Strategic Organizational Objectives:																			
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/ Not Achieved)	Actual Performance in 2022/23 (Achieved/ Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance	
FD-02.8	Financial viability and Management	To prepare and submit credible financial information	Financial reporting	Budget Treasury	Number of monthly mSCOA data strings submitted to Treasury within 10 working days after month-end	New Indicator	12 monthly mSCOA data strings submitted to treasury within 10 working days after month-end	Target not revised	Monthly mSCOA data strings submitted to treasury within 10 working days after month-end	New Indicator	Achieved 12 monthly mSCOA data strings submitted to treasury within 10 working days after month-end	OPEX	Budget not revised	OPEX	None	None	New	12 Monthly mSCOA data strings submitted to treasury within 10 working days after month-end	

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
FD-02.9	Financial viability and Management	To prepare and submit credible financial information	Financial reporting	Budget Treasury	Number of VAT 201 submitted within 30 days after month-end	New Indicator	12 monthly VAT 201 submitted within 30 days after end-month	Target not revised	Submitted VAT 201	New Indicator	<b>Achieved</b> 12 monthly VAT 201 submitted within 30 days after end-month	OPEX	Budget not revised	OPEX	None	None	New	12 monthly VAT 201 submitted within 30 days after end-month
FD-03	Financial viability and Management	To prepare a credible and realistic	Treasury management	Monthly monitoring over the	Number of monthly cash flow projects	12 cash flow projections bank	12 cash flow projections bank	Target not revised	Cash flow projections bank and investment	<b>Achieved</b> 12 cash flow projections bank and	<b>Achieved</b> 12 cash flow projections bank and	OPEX	Budget not revised	OPEX	None	None	Old	12 cash flow projections bank

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		budget in line with MFMA timelines		financial processes regarding cash flow management	ons, bank and investment reconciliations prepared.	and investment reconciliations prepared	and investment reconciliations prepared		reconciliations report	investment reconciliations prepared	investment reconciliations prepared							and investment reconciliations prepared
FD-04	Financial viability and Management	To ensure effective and efficient	Payables	Adhere to service standards	Percentage creditors paid within 30	100 percent creditors reconciled	100% creditors paid within 30 days of	Target not revised	Creditors reconciled report	<b>Achieved</b> 100% creditors paid within 30 days of receipts of	<b>Achieved</b> 100% creditors paid within 30 days of receipts of	OPEX	Budget not revised	OPEX	None	None	Old	100% creditors paid within 30 days of

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		payment of liabilities within set time frame and in compliance with MFMA		and MFMA for payment of liabilities.	days of receipts of an invoice by finance	led and paid within 30 days	receipts of an invoice by Finance			an invoice by finance.	an invoice by finance.							receipts of an invoice by finance.
FD-05	Financial viability and Management	To ensure effective and effective	Employee benefits	Accurate payment of salaries and	Number of payroll runs and reconciliations	12 payroll runs and reconciliations	12 payroll runs and reconciliations	Target not revised	Payroll runs and reconciliations report	Achieved 12 payroll runs and reconciliations	Achieved 12 payroll runs and reconciliations	OPEX	Budget not revised	OPEX	None	None	Old	12 payroll runs and reconciliations

<b>Business Unit</b>						<b>Finance –Vote 4</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
<b>Key Strategic Organizational Objectives:</b>																		
Proj ect No.	Key Performa nce Area	Strate gic Objecti ves	Project Name	Projec t Descri ption (major activit ies)	Key perform ance indicat or	Baseli ne	2022/2 3 Annua l Target s	Revie wed 2022/2 3 Annua l Target s	Means of verificatio n	Actual Performan ce in 2021/22 (Achieved/ Not Achieved)	Actual Performan ce in 2022/23 (Achieved/ Not Achieved)	2022/2 3 Annual Budget	Review ed 2022/23 Budget	Expen diture	Chall enge s	Corre ctive Meas ures	Indi cator new /old	Perform ance Monito ring quality assura nce
		payme nt of salarie s and related costs		related costs monthl y	liations perform ed	perform ed	perform ed			ons performed	ons performed							perform ed
FD- 05.1	Financial viability and Managem ent	To ensure effectiv e and effectiv e payme nt of salarie s and	Emple e benefits	Accur ate payme nt of salarie s and related costs monthl y	Percen tage of submis sion of EMP 201 within 7 days after month- end	100% Submi ssion of EMP 201 within 7 days after month- end	100% Submi ssion of EMP 201 within 7 days after month- end	Target not revise d	Submitted EMP201	<b>Achieved</b> 100% Submissio n of EMP 201 within 7 days after month-end	<b>Achieved</b> 100% Submissio n of EMP 201 within 7 days after month-end	OPEX	Budget not revised	OPEX	None	None	New	100% Submi ssion of EMP 201 within 7 days after month- end

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		related costs																
FD-05.2	Financial viability and Management	To ensure effective and effective payment of salaries and related costs	Employee benefits	Accurate payment of salaries and related costs monthly	Percentage of submission of EMP 501 by 31 May and 31 October	100% Submission of EMP 501 by 31 May and 31 October	100% Submission of EMP 501 by 31 May and 31 October	Target not revised	Submitted EMP501/Proof of submission	New Indicator	<b>Achieved</b> 100% Submission of EMP 501 by 31 May and 31 October	OPEX	Budget not revised	OPEX	None	None	New	100% Submission of EMP 501 by 31 May and 31 October
FD-05.3	Financial viability and	To ensure effective	Employee benefits	Accurate Emplo	Number of employ	1 Employee	1 Employee	Target not	Employee cost benefit	<b>Achieved</b> 1 Employee	<b>Achieved</b> 1 Employee	50 000	Budget not revised	24 000	None	None	Old	1 Employee



Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
	Management	and effective payment of salaries and related costs		Project cost benefit evaluation performed	Project cost benefit evaluation performed	Project cost benefit evaluation performed	Project cost benefit evaluation performed	Project cost benefit evaluation performed	Project cost benefit evaluation report	Project cost benefit evaluation performed	Project cost benefit evaluation performed							Project cost benefit evaluation performed
FD-06	Local economic Development	To ensure that the resources required to	Demand management	Development and implement the procurement	Number of municipal procurement plan	1 municipal procurement plan developed	1 municipal procurement plan developed	Target not revised	Municipal procurement plan	<b>Achieved</b> 1 municipal procurement plan developed and	<b>Achieved</b> 1 municipal procurement plan developed and	OPEX	Budget not revised	OPEX	None	None	Old	1 municipal procurement plan developed

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		fulfil the needs identified in the strategic plan of the institution are efficient and effective (at the correct time, price		ement plan	developed and implemented	ped and implemented	ped and implemented			implemented	implemented							ped and implemented

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/ Not Achieved)	Actual Performance in 2022/23 (Achieved/ Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		and place and that the quantity and quality will satisfy those needs)																
FD-06.1	Financial viability and Management	To ensure that the resources required to	Demand management	Development and implement the procur	Percentage of Supply Chain Management (SCM)	100 % of Supply Chain Management (SCM)	100 % of Supply Chain Management (SCM)	Target not revised	Payment vouchers	<b>Achieved</b> 100 % of Supply Chain Management (SCM) requirements	<b>Achieved</b> 100 % of Supply Chain Management (SCM) requirements	OPEX	Budget not revised	OPEX	None	None	Old	100 % of Supply Chain Management (SCM)

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		fulfil the needs identified in the strategic plan of the institution are efficient and effective (at the correct time, price		ement plan	requirements that are linked to the budget	requirements that are linked to the budget	requirements that are linked to the budget			ts that are linked to the budget	ts that are linked to the budget							requirements that are linked to the budget

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		and place and that the quantity and quality will satisfy those needs)																
FD-07	Financial viability and Management	To monitor department expenditure	Acquisition management	Compliance to the SCM regulations	Percentage of compliance to the SCM regulati	100 percent of compliance to the SCM	100 percent of compliance to the SCM	Target not revised	Zero irregular expenditure; Fruitless and wasteful and	<b>Achieved</b> 100 percent of compliance to the SCM regulations	<b>Not Achieved</b> R192 225 658 irregular expenditure	OPEX	Budget not revised	OPEX	Non-compliance to SCM	Management to develop and adhere to	Old	R 192 225 658 irregular expenditure

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
					ons that result in R nil irregular expenditure	regulations that result in R nil irregular expenditure	regulations that result in R nil irregular expenditure		Unauthorised expenditure/Payment Vouchers	that result in R nil irregular expenditure	e identified as a result of non-compliance to SCM regulations .				regulations	rotation plans for service providers appointed as a panel.		identified as a result of non-compliance to SCM regulations.
FD-07.1	Financial viability and Management	To ensure that resources require	Acquisition management	Prepare and submit bid documents	Number of days taken to appoint	90 days taken to appoint service	90 days taken to appoint service	Target not revised	Report on appoint service providers	<b>Achieved</b> 90 days taken to appoint service providers	<b>Achieved</b> 90 days taken to appoint service providers	OPEX	Budget not revised	OPEX	None	None	Old	90 days taken to appoint service

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Target	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		d to fulfil the needs identified in the strategic plan of the institution are efficient and effective		for evaluation, adjudication award and contracting	service providers since advertising of goods and services	providers since advertising of goods and services	providers since advertising of goods and services			since closing of advert	since advertising of goods and services							providers since advertising of goods and services.

<b>Business Unit</b>						<b>Finance –Vote 4</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
<b>Key Strategic Organizational Objectives:</b>																		
<b>Proj ect No.</b>	<b>Key Performa nce Area</b>	<b>Strate gic Objecti ves</b>	<b>Project Name</b>	<b>Projec t Descri ption (major activit ies)</b>	<b>Key perform ance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annua l Target s</b>	<b>Revie wed 2022/2 3 Annua l Target s</b>	<b>Means of verificatio n</b>	<b>Actual Performan ce in 2021/22 (Achieved/ Not Achieved)</b>	<b>Actual Performan ce in 2022/23 (Achieved/ Not Achieved)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/23 Budget</b>	<b>Expen diture</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cator new /old</b>	<b>Perform ance Monito ring quality assura nce</b>
FD-08	Financial viability and Management	To ensure that resources required to fulfil the needs identified in the strategic plan of the institution are efficient	Assets and logistics management	Periodic asset counting	Number of asset verifications performed	2 asset verification performed	2 asset verifications performed	Target not revised	Asset verification report	<b>Achieved</b> 2 asset verification performed	<b>Achieved</b> 2 asset verification performed	OPEX	Budget not revised	OPEX	None	None	Old	2 Asset verification performed



Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		t and effective																
FD-08.1	Financial viability and Management	To ensure proper valuation, safeguarding, optimisation and disposal of municipal assets	Assets and logistics management	Regular update and/or maintenance of asset register	Number of inventory and asset registers compiled and updated	1 inventory and one asset register compiled and updated	1 inventory and 1 asset register compiled and updated	Target not revised	Inventory and one asset register report	<b>Achieved</b> 1 inventory and one asset register compiled and updated	<b>Achieved</b> 1 inventory and 1 asset register compiled and updated	OPEX	Budget not revised	OPEX	None	None	Old	1 inventory and 1 asset register compiled and updated

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		in compliance with relevant legislation																
FD-09	Financial viability and Management	To ensure that resources required to fulfil the	Assets management (Unbundling of infrastructure	Unbundling of infrastructure assets	Percentage of completed infrastructure assets	100 percent of completed infrastructure assets	100 percent of completed infrastructure assets	Target not revised	Infrastructure assets unbundled report	<b>Achieved</b> 100 percent of infrastructure assets unbundled in accordanc	<b>Achieved</b> 100 Percent of completed infrastructure assets unbundled in	4 000 000	4 500 000 (Insufficient funds)	1 657 600	None	None	Old	100 Percent of completed infrastructure assets

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		needs identified in the strategic plan of the institution are efficient and effective	ture assets)		unbundled in accordance with the accounting framework.	unbundled in accordance with the accounting framework	unbundled in accordance with the accounting framework			e with the accounting framework	accordance with the accounting framework							unbundled in accordance with the accounting framework
FD-10	Financial viability and	To ensure revenue of the municipi	Water revenue collection	Collect revenue billed and	Percentage of water revenue	21.24 percent of water collecti	20 percent of water revenue	Target not revised	Water collection from service charges	<b>Achieved</b> 21.24 percent of water collection	<b>Achieved</b> 20.48 percent of water	4 000 000	21 465 000 (Roll over	3 587 919	None	None	Old	20.48 percent of water collecti

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
	Management	ality is collected		VAT due to municipality.	collection from service charges billed	on from service charges billed	e collection from service charges billed		billed report	from service charges billed	collection from service charges billed.		budget of R31 265 000)					on from service charges billed.
FD-11	Financial viability and Management	To ensure revenue of the municipality is	Prepaid Smart meters	Installation of Prepaid Smart meters	Number of Prepaid Smart meters installed in in	0 prepaid smart meters installed in Lepelle	2 000 prepaid smart meters installed in Lepelle	2 000 prepaid smart meters installed in Local	Prepaid meters installed report	<b>Not Achieved 0 prepaid smart meters installed</b>	<b>Achieved 2 500 prepaid smart meters installed in Local</b>	4 000 000	10 000 000 (Alignment of KPI to annual target)	13 433 948	None	None	Old	2 500 prepaid smart meters installed in Local

Business Unit						Finance –Vote 4												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 5:						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
Key Strategic Organizational Objectives:																		
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/ Not Achieved)	Actual Performance in 2022/23 (Achieved/ Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		collected			Local Municipalities	- Nkumpi Municipality	- Nkumpi Municipality	Municipalities		<b>in Lepelle-Nkumpi</b>	Municipalities		and roll over budget of R32 265 000)					Municipalities
DP EM S-23	Local Economic Development	To address unemployment through EPWP	EPWP Coordination	EPWP work opportunities created	Number of EPWP work opportunities created.	50 EPWP work opportunities created.	50 EPWP work opportunities created (Water meter repairs &	Target not revised	Certified ID and Proof of payment and Attendance Registers and Signed contracts	<b>Achieved</b> 50 EPWP work opportunities created (Water meter repairs& Public facility cleaning)	<b>Achieved</b> 50 EPWP work opportunities created (Water meter repairs& Public facility cleaning)	OPEX	Budget not revised	OPEX	None	None	New	50 EPWP work opportunities created

<b>Business Unit</b>						<b>Finance –Vote 4</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 5:</b>						<ul style="list-style-type: none"> <li>• Deepen democracy through a refined ward committee model</li> <li>• Administrative and financial capability</li> </ul>												
<b>Key Strategic Organizational Objectives:</b>																		
<b>Proj ect No.</b>	<b>Key Performa nce Area</b>	<b>Strate gic Objecti ves</b>	<b>Project Name</b>	<b>Projec t Descri ption (major activit ies)</b>	<b>Key perform ance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annua l Target s</b>	<b>Revie wed 2022/2 3 Annua l Target s</b>	<b>Means of verificatio n</b>	<b>Actual Performan ce in 2021/22 (Achieved/ Not Achieved)</b>	<b>Actual Performan ce in 2022/23 (Achieved/ Not Achieved)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/23 Budget</b>	<b>Expen diture</b>	<b>Chall enge s</b>	<b>Corre ctive Meas ures</b>	<b>Indi cator new /old</b>	<b>Perfor mance Monito ring quality assura nce</b>
							Public facility cleanin g)											

4.5. DEVELOPMENT, PLANNING AND ENVIRONMENTAL MANAGEMENT SERVICES DEPARTMENT- VOTE 5

Business Unit							Development Planning and Environmental Management–Vote 5											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support											
Key Strategic Organisational Objectives:							To protect the environment within the district.											
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
DPE MS-01	Basic service delivery	To coordinate and promote reliable, safe road network, efficient	Rural Roads Assets Management System (Public Transport Rural Infrastructure	Rural Roads Assets Management Systems (Traffic data, bridge condition survey, mapping	Number of Rural Roads Asset Management Systems updated	1 Rural Roads Asset Management Systems updated	1 Rural Roads Asset Management Systems	Target not revised	Rural Roads Asset Management Systems report	Achieved 1 Rural Roads Asset Management Systems updated	Achieved 1 Rural Roads Asset Management Systems updated	2 591 000	3191000 (Additional Allocation	3 191 000	None	None	Old	1 Rural Roads Asset Management Systems updated

Business Unit							Development Planning and Environmental Management–Vote 5												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:							To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		accessible and affordable transport services	ure Planning)	of visual conditions, Extended visual condition assessment.			updated												



<b>Business Unit</b>							<b>Development Planning and Environmental Management–Vote 5</b>											
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>											
<b>Outputs 1 &amp; 7:</b>							<b>Implement a differentiated approach to municipal financing, planning, and support</b>											
<b>Key Strategic Organisational Objectives:</b>							<b>To protect the environment within the district.</b>											
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Target</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>
DPE MS-02	Basic service delivery	To coordinate and promote reliable, safe road network, efficient, accessible and	Monitoring of public transport facilities	Monitoring of public transport facilities	Number of Public Transport Facilities monitored	25 public transport facilities monitored in each municipality (Blouberg, Molemole, Lepelle-Nkumpi and	16 public transport facilities monitored in each municipality (Blouberg,	Target not revised	Monitoring Reports	<b>Achieved</b> 25 public transport facilities monitored in all the municipality (Blouberg, Mole	<b>Achieved</b> 18 public transport facilities monitored in all the municipality (Blouberg, Molemole, Lepelle Nkumpi	OPEX	Budget not revised	OPEX	None	None	Old	18 public transport facilities monitored in all the municipality (Blouberg, Molemole

Business Unit							Development Planning and Environmental Management–Vote 5											
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Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
		affordable transport services.				Polokwane	Molemole, Lepelle Nkumpi and Polokwane)			mole, Lepelle Nkumpi and Polokwane)	and Polokwane)							, Lepelle Nkumpi and Polokwane)
DPE MS-03	Basic service delivery	To coordinate and promote reliable,	Road safety awareness campaign	Conduct Road safety awareness campaign	Number of road safety awareness	35 road safety awareness campaign	16 Road Safety Awareness	Target not revised	Programmes/ Attendance register	<b>Achieved</b> 35 Road Safety Awareness	<b>Achieved</b> 26 Road Safety Awareness	50 000	Budget not revised	46 710	None	None	Old	26 Road Safety Awareness campaign

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Key Strategic Organisational Objectives:							To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		safe road network, efficient, accessible and affordable transport services		in to promote road safety in the district.	campaign coordinated	conducted	campaign coordinated			ess campaign coordinated	ss campaign coordinated							ign coordinated	

Business Unit							Development Planning and Environmental Management–Vote 5											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support											
Key Strategic Organisational Objectives:							To protect the environment within the district.											
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
DPE MS-04	Basic service delivery	To coordinate and promote reliable, safe road network, efficient, accessible and	Transport Forum Engagement	Conduct Transport Forum Engagement	Number of Transport Forum engagement coordinated	4 Transport Forum engagement coordinated	4 Transport Forum engagements coordinated	Target not revised	Minutes / Attendance register	Achieved 4 Transport Forum engagement coordinated	Achieved 4 Transport Forum engagements coordinated	OPEX	Budget not revised	OPEX	None	None	Old	4 Transport Forum engagements coordinated

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Key Strategic Organisational Objectives:							To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		affordable transport services.																	
DPE MS-05	Basic service delivery	To coordinate and promote reliable, safe road	Integrated Transport Plan	Development of District Integrated Transport Plan	Number of District Integrated Transport Plan	1 draft district Integrated Transport Plan	1 district Integrated Transport Plan	Target not revised	ToR/Draft Integrated transport plan	Achieved 1 draft Integrated Transport Plan	Achieved 1 Integrated Transport Plan	1 200 000 the budget should be the balance	850 000 (850 000 Balance rolled over to 2022/20	432 500	None	None	New	1 Integrated Transport Plan	

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Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
		network, efficient, accessible and affordable transport services.			developed	developed	developed			developed.	developed.	of the 1 200 000 as at the end of the current financial year	23 from 2021/2022 Annual Budget of 1 200 000)					developed

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Key Strategic Organisational Objectives:							To protect the environment within the district.											
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
DPE MS-06	Spatial Planning and Rationale	To protect the environment	Procurement of miscellaneous tools & equipment	Purchase of tools and equipment for operational use	Number of tools & equipment purchased	200 Litter waste picker tools purchased	400 Litter picker tools purchased	Target not revised	Terms of Reference / Memo submission to SCM / Order / Invoice	Achieved 200 Litter waste picker tools & 2 Brush cutters with accessories purchased	Achieved 400 Litter picker tools purchased	100 000	220 000 (Rollover)	186 896	None	None	Old	400 Litter picker tools purchased

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<b>Outputs 1 &amp; 7:</b>							<b>Implement a differentiated approach to municipal financing, planning, and support</b>											
<b>Key Strategic Organisational Objectives:</b>							<b>To protect the environment within the district.</b>											
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Target</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>
DPE MS-07	Spatial planning and Rationale	To protect the environment	Operation, maintenance and repair of ambient air quality monitoring station	Operation, maintenance and repair of ambient air quality monitoring station	Number of continuous air quality monitoring reports compiled.	12 Continuous air quality monitoring reports compiled.	12 Continuous air quality monitoring reports compiled.	Target not revised	Air quality monitoring reports	<b>Achieved</b> 12 continuous air quality monitoring reports compiled	<b>Achieved</b> 12 continuous air quality monitoring reports compiled	1 600 000	1 114 000 (514 000 (Roll-over) Budget adjustment of -1 000 000 )	0.00	None	None	Old	12 continuous air quality monitoring reports compiled



<b>Business Unit</b>							<b>Development Planning and Environmental Management–Vote 5</b>											
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<b>Outputs 1 &amp; 7:</b>							<b>Implement a differentiated approach to municipal financing, planning, and support</b>											
<b>Key Strategic Organisational Objectives:</b>							<b>To protect the environment within the district.</b>											
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Target</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>
DPE MS-08	Spatial planning and Rationale	To protect the environment	Undertake compliance monitoring inspections and enforcement actions	Environmental compliance monitoring inspections and enforcement	Number of environmental compliance monitoring inspections & enforcement reports compiled	73 Environmental compliance inspections conducted	60 Environmental compliance inspections, monitoring inspection & enforcement	Target not revised	Environmental compliance monitoring inspection reports	<b>Achieved</b> 73 Environmental compliances, monitoring inspection reports	<b>Achieved</b> 105 Environmental compliances, monitoring inspection reports compiled	20 000	3 000 (Budget adjustment of - 17 000. Alignment of KPI and Annual target)	2 535	None	None	Old	105 Environmental compliances, monitoring inspection reports compiled

Business Unit							Development Planning and Environmental Management–Vote 5											
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Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support											
Key Strategic Organisational Objectives:							To protect the environment within the district.											
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
					d.		nt reports compiled			compiled								
DPE MS-09	Spatial planning and Rationale	To protect the environment	Planting of trees	Greening and beautifying the district	Number of trees purchased and planted	800 trees planted	1000 trees purchased and planted.	Target not revised	Tree Planting reports / Delivery note / Invoice	Achieved 800 trees planted	Achieved 1000 trees purchased and planted	810 000	792 000 (Budget adjustment of - 18 000. Alignment of KPI and	791 393	None	None	Old	1000 trees purchased and planted.

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<b>Outputs 1 &amp; 7:</b>							<b>Implement a differentiated approach to municipal financing, planning, and support</b>											
<b>Key Strategic Organisational Objectives:</b>							<b>To protect the environment within the district.</b>											
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Target</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>
													annual target)					
DPE MS-10	Spatial planning and Rationale	To protect the environment	Implementation of EPWP projects	Implementation of EPWP projects (Environment t Sector)	Number of EPWP jobs created	50 EPWP jobs created	100 EPWP jobs created	Target not revised	EPWP jobs create Report	<b>Achieved</b> 50 EPWP jobs created	<b>Achieved</b> 292 EPWP jobs created	1 873 000	2 173 000 (300 000 (Roll-over)	1 744 698	None	None	Old	292 EPWP jobs created.

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<b>Outputs 1 &amp; 7:</b>							<b>Implement a differentiated approach to municipal financing, planning, and support</b>											
<b>Key Strategic Organisational Objectives:</b>							<b>To protect the environment within the district.</b>											
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicators</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Target</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>
DPE MS-11	Spatial planning and Rationale	To protect the environment	Support to Wildlife and Environmental Society of South Africa (WESSA) Eco Schools Environmental Education	Support provided to WESSA Eco Schools Environmental Education campaign	Number of signed MoUs for transfer of funds to WESSA and number of progresses	1 Signed MoU and 4 progress reports on Eco-School activities	1 Signed MoU for transfer of funds to WESSA and 4 progress	Target not revised	Signed MoU/Proof of transfer of funds/progress reports	<b>Achieved</b> 1 signed MoU and 4 progress reports on eco-School activities	<b>Achieved</b> 1 signed MoU and 4 progress reports on eco-School activities	250 000	218 000(Budget adjustment of - 32 000)	217 391	None	None	Old	1 signed MoU and 4 progress reports on eco-School activities

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Key Strategic Organisational Objectives:							To protect the environment within the district.											
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
			awareness campaign		reports on eco-school activities		reports on Eco-school activities											
DPE MS-12	Spatial planning and Rationale	To protect the environment	Environmental awareness campaigns	Conduct environmental awareness	Number of environmental awareness	New Indicator	4 Environmental awareness	Target not revised	Environmental awareness campaign	<b>New Indicator</b>	<b>Achieved 6</b> Environmental awareness	40 000	Budget not revised	38 460	None	None	New	6 Environmental awareness

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Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
				campaigns	campaigns conducted.		campaigns conducted		gn reports		ss campaigns conducted							campaigns conducted	
DPE MS-14	Spatial planning and Rationale	To protect the environment	Air quality monitoring equipment	Purchase of air quality monitoring sensors	Number of air quality monitoring sensors purchased.	New indicator	2 air quality monitoring sensors	Target not revised	Terms of Reference / Delivery Note / Invoice	<b>New Indicator</b>	Not Achieved 0 air quality monitoring sensors	450 000	600 000 (Budget adjustment of additional 150 000)	0.00	Non-responsive bids issued	The tender was re-issued in the 25 <sup>th</sup>	New	Target not Achieved	

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<b>Outputs 1 &amp; 7:</b>							<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>							<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Target</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>	
							purchased				purchased					August 2023			
DPE MS-15	Good Governance and Public Participation	To manage and coordinate the development and review of	Review of IDP/Budget	Review of Integrated Development Plan	Number of IDP/Budget developed/reviewed	1 IDP/Budget developed	1 IDP/Budget reviewed	Target not revised	IDP/Budget	<b>Achieved</b> 1 IDP/Budget developed	<b>Achieved</b> 1 IDP/Budget developed	374 000	519 000 (Roll Over Budget of R145 000)	372 842	None	None	Old	1 IDP/Budget developed	

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Key Strategic Organisational Objectives:							To protect the environment within the district.											
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
		IDP/Budget within the District																
DPE MS-16	Good Governance and Public Participation	To manage and co-ordinate the development and	Strategic Planning Sessions	Coordination of strategic planning sessions	Number of strategic planning sessions	8 strategic planning sessions coordinated	8 strategic planning sessions	Target not revised	Strategic planning session packages/ Attendance	Achieved 8 strategic planning sessions	Achieved 8 strategic planning sessions coordinated	275 000	795 000 (Roll Over Budget of R420 000 Budget Adjustment of	793 453	None	None	Old	8 strategic planning sessions



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Key Strategic Organisational Objectives:							To protect the environment within the district.											
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
		review of IDP/Budget			coordinated		coordinated		register / Strat Plan reports	coordinated			additional R145 000)					coordinated
DPE MS-17 A	Good Governance and Public Participation	To manage and coordinate the development and	Implementation of 2040 GDS	Implementation of 2040 GDS	Number of reports on implementation of 2040 Growth	4 reports on implementation of 2040 GDS	4 reports on implementation of 2040 Growth	Target not revised	Reports on implementation of 2040 GDS	<b>Achieved</b> 4 reports on implementation	<b>Achieved</b> 4 reports on implementation of 2040 GDS	OPEX	Budget not revised	OPEX	None	None	Old	4 reports on implementation of 2040 GDS

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Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
		review of IDP/Budget within the district			& Development Strategy compiled.		h & Development Strategy compiled.			of 2040 GDS								
DPE MS-17 B	Good Governance and Public	To manage and co-ordinate	IDP awareness	Coordination of IDP awareness	Number of IDP awareness	2 IDP awareness coordinated	2 IDP awareness session	Target not revised	IDP awareness report/ Attendance	Achieved 2 awareness	Achieved 2 awareness	35 000	Budget not revised	7 200	None	None	Old	2 awareness sessions co-

Business Unit							Development Planning and Environmental Management–Vote 5												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:							To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
	Participation	the development and review of the district long-term development plans and			session coordinated.		coordinated		nce register	session coordinated	session coordinated							ordinated	

<b>Business Unit</b>							<b>Development Planning and Environmental Management–Vote 5</b>											
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>											
<b>Outputs 1 &amp; 7:</b>							<b>Implement a differentiated approach to municipal financing, planning, and support</b>											
<b>Key Strategic Organisational Objectives:</b>							<b>To protect the environment within the district.</b>											
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Target</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>
		IDP/Budget																
DPE MS-18	Good Governance and Public Participation	To manage and coordinate spatial planning within the district	Implementation of SPLUMA (District Municipal Planning Tribunal)	Coordination of District Municipal Planning Tribunal	Percentage of applications received for the District Municipal Planning	4 reports on the District Municipal Planning Tribunal	100% of applications received for the District Municipal	Target not revised	Progress Reports / Attendance Registers	<b>Achieved</b> 100% attendance of applications received for the District Municipal	<b>Achieved</b> 100% attendance of applications received for the District Municipal	75 000	82 000 (Roll Over Budget of R131 000 Budget Adjustment of minus	81 341	None	None	Old	100% attendance of applications received for the District Municipal

Business Unit							Development Planning and Environmental Management–Vote 5											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support											
Key Strategic Organisational Objectives:							To protect the environment within the district.											
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
					g Tribunal coordinated		Planning Tribunal coordinated			al Planning Tribunal coordinated	Planning Tribunal coordinated		R124 000)					pal Planning Tribunal coordinated
DPE MS-19	Good Governance and Public	To manage and coordinate spatial planning	Spatial awareness	Coordination of Spatial awareness	Number of Spatial awareness sessions	5 spatial awareness sessions coordinated	1 Spatial awareness session	Target not revised	Attendance register/agenda	<b>Achieved</b> 5 spatial planning awareness	<b>Achieved</b> 2 Spatial awareness	25 000	Budget not revised	15 782	None	None	Old	2 spatial planning awareness session

Business Unit							Development Planning and Environmental Management–Vote 5												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:							To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
	Participation	g within the district			coordinated.		coordinated			sessions coordinated	coordinated							ns coordinated	
DPE MS-20	Spatial planning and Rationale	To manage and coordinate spatial planning within	Implementation of SDF	Implementation of the Spatial Development Framework	Number of Spatial Development Framework projects	1 SDF projects implemented	1 Spatial Development Framework project	Target not revised	Progress report/ Attendance register	<b>Achieved</b> 1 SDF project implemented	<b>Not Achieved</b> 0 Spatial Development Framework project	250 000	501 000 (Roll Over Budget of R251 000 )	70 699	<b>Non-responsive bids</b>	<b>The target is discontinued due to insuff</b>	Old	1 Spatial Development Framework project imple	

Business Unit							Development Planning and Environmental Management–Vote 5												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:							To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		the district			implemented		t implemented				imple mented.							icient funds and the available budget was re-routed to the SDF	mente d.

Business Unit							Development Planning and Environmental Management–Vote 5												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:							To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
																		review target in the new financial year as a multi year target	



Business Unit							Development Planning and Environmental Management–Vote 5											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support											
Key Strategic Organisational Objectives:							To protect the environment within the district.											
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
DPE MS-21	Good Governance and Public participation	To capture the implemented CDM Departments and projects data into CDM	GIS coordination	Integration of GIS system with CDM departmental and relevant stakeholder's data.	Number of reports on GIS coordination	4 reports on GIS coordination	4 reports on GIS coordination	Target not revised	Reports / Attendance registers/ Maps	Achieved 4 reports on GIS coordination	Achieved 4 reports on GIS coordination	50 000	Budget not revised	43 478	None	None	Old	4 reports on GIS coordination

Business Unit							Development Planning and Environmental Management–Vote 5											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support											
Key Strategic Organisational Objectives:							To protect the environment within the district.											
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
		GIS System																
DPE MS-23	Local Economic Development	To address unemployment through EPWP	EPWP Coordination	EPWP work opportunities created	Number of EPWP work opportunities created	5060 EPWP work opportunities created.	1 746 EPWP work opportunities created	Target not revised	EPWP Reports	Achieved 5060 EPWP work opportunities created	Achieved 2 245 EPWP work opportunities created	OPEX	Budget not revised	OPEX	None	None	Old	2 245 EPWP work opportunities created

<b>Business Unit</b>							<b>Development Planning and Environmental Management–Vote 5</b>											
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>											
<b>Outputs 1 &amp; 7:</b>							<b>Implement a differentiated approach to municipal financing, planning, and support</b>											
<b>Key Strategic Organisational Objectives:</b>							<b>To protect the environment within the district.</b>											
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Target</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>
DPE MS-24	Local Economic Development	To address unemployment through EPWP	Implementation of EPWP grant projects	Implementation of EPWP grant projects	Number of EPWP grant work opportunities created	398 grant projects implemented	247 EPWP grant work opportunities created.	Target not revised	EPWP RS Reports / EPWP projects reports	<b>Achieved</b> 398 EPWP grant work opportunities created	<b>Achieved</b> 356 EPWP grant work opportunities created	3 747 000	Budget not revised	3 747 000	None	None	Old	356 EPWP grant work opportunities created
DPE MS-25	Local Economic	To create a conducive	LED stakeholder	Hosting of LED forum meetings	Number of LED Forum	4 LED Forum	4 LED Forum Meeti	Target not revised	Attendance registers and	<b>Achieved</b>	<b>Achieved</b>	80 000	Budget not revised	30 880	None	None	Old	4 LED Forum

Business Unit							Development Planning and Environmental Management–Vote 5												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:							To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
	Development	Environment and ensure support to key economic sectors Agriculture, tourism	engagement	to integrate plans	Meetings held.	Meetings held.	4 meetings held.		LED forum minutes	4 LED Forum Meetings held.	4 LED Forum Meetings held.							Meetings held	

Business Unit							Development Planning and Environmental Management–Vote 5												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:							To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		manufacturing and mining.																	
DPE MS-26	Local Economic Development		Entrepreneurship Support (farmers)	Supporting farmers with linkages and information	Number of Farmers supported with linkages and information	17 farmers supported with linkage to markets and information	10 farmers supported with linkage to markets	Target not revised	Reports on markets and information	<b>Achieved</b> 17 farmers supported with linkage to markets	<b>Achieved</b> 10 farmers supported with linkage to markets and	200 000	Budget not revised	156 650	None	None	Old	10 farmers supported with linkage to markets and	

Business Unit							Development Planning and Environmental Management–Vote 5												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:							To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
					information		and information			and information	information							information	
DPE MS-27	Local Economic Development	To create a conducive environment and ensure support	Entrepreneurship support (SMMEs) incubation	Entrepreneurship Support (SMMEs) incubation	Number of SMMEs supported with incubation.	15 SMMEs supported with Incubation	15 SMMEs supported with Incubation	Target not revised	Project charter/ List of farmer/incubation report	<b>Achieved</b> 15 SMMEs incubated	<b>Achieved</b> 15 SMMEs supported with Incubation	330 000	Budget not revised	30 000	None	None	Old	15 SMMEs supported with Incubation	

Business Unit							Development Planning and Environmental Management–Vote 5												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:							To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		to key economic sectors Agriculture, tourism, manufacturing and mining.																	

Business Unit							Development Planning and Environmental Management–Vote 5											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support											
Key Strategic Organisational Objectives:							To protect the environment within the district.											
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
DPE MS-28	Local Economic Development	To create a conducive environment and ensure support to key economic sectors	Entrepreneurship support (SMMEs exhibitions)	Coordination of SMME exhibitions	Number of SMME exhibitions coordinated	8 SMME exhibitions coordinated	5 SMME exhibitions coordinated	Target not revised	SMME exhibition report	Not Achieved 8 exhibitions coordinated	Achieved 8 exhibitions coordinated	407 000	Budget not revised	321 423	None	None	Old	8 exhibitions coordinated



Business Unit							Development Planning and Environmental Management–Vote 5											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support											
Key Strategic Organisational Objectives:							To protect the environment within the district.											
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
		Agriculture, tourism, manufacturing, and mining																
DPE MS-29	Local Economic Development	To create a conducive environment	Motumo Trading Post	Development of Motumo Trading Post	Number of Public Private Partnership	4 Monitoring Reports developed	4 Motumo Trading Post	Target not revised	Progress report	Achieved 4 Monitoring	Achieved 4 Motumo Trading	OPEX	Budget not revised	OPEX	None	None	Old	4 Motumo Trading Monitoring

Business Unit							Development Planning and Environmental Management–Vote 5												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:							To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		ment and ensure support to key economic sectors Agriculture, tourism, manufacturing,			Management progress report developed		Public Private Partnership Management Progress report developed			Reports developed	Monitoring Reports developed							ring Reports developed	

<b>Business Unit</b>							<b>Development Planning and Environmental Management–Vote 5</b>												
<b>Outcome 9:</b>							<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 1 &amp; 7:</b>							<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>							<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Target</b>	<b>Means of verification</b>	<b>Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)</b>	<b>Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Annual Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator New/Old</b>	<b>Performance Monitoring Quality Assurance Comment</b>	
		and mining																	
FD-02	Financial viability and management	To prepare a credible and realistic budget in line with MFMA	Financial reporting	Budget Treasury	Number of Unqualified audit opinion	1 Unqualified audit opinion	1 Unqualified audit opinion	Target not revised	1 Unqualified audit opinion report	<b>Achieved</b> 1 Unqualified audit opinion report	<b>Achieved</b> 1 Unqualified audit opinion report	OPEX	Budget not revised	OPEX	None	None	Old	1 Unqualified audit opinion report	

Business Unit							Development Planning and Environmental Management–Vote 5											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support											
Key Strategic Organisational Objectives:							To protect the environment within the district.											
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
		timelines																
FD-06	Local Economic development	To ensure that the resources required to fulfil the needs identified in the strategic	Demand management	Development and implement the procurement plan	Number of municipal procurement plan developed	1 municipal procurement plan developed and implemented	1 municipal procurement plan developed and implemented	Target not revised	Municipal procurement plan	Achieved 1 municipal procurement plan developed and implemented	Achieved 1 municipal procurement plan developed and implemented	OPEX	Budget not revised	OPEX	None	None	Old	1 Municipal procurement plan developed and implemented

Business Unit							Development Planning and Environmental Management–Vote 5												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:							To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
		ic plan of the institution are efficient and effective (at the correct time, price and place					ment ed											mente d	

Business Unit							Development Planning and Environmental Management–Vote 5											
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System											
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support											
Key Strategic Organisational Objectives:							To protect the environment within the district.											
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment
		and that the quantity and quality will satisfy those needs)																
FD-07	Financial viability and	To monitor department	Acquisition management	Compliance to the SCM	Percentage of compliance to the	100 percent of compliance to the	100 percent of compliance	Target not revised	Zero irregular expenditure;	Achieved 100 percent	Not Achieved	OPEX	Budget not revised	OPEX	Non-compliance to SCM	Management to develop	Old	R R192 225 658 irregular

Business Unit							Development Planning and Environmental Management–Vote 5												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:							To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicators	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
	Management	expenditure		regulations	SCM regulations that result in R nil irregular expenditure	SCM regulations that result in R nil irregular expenditure	to the SCM regulations that result in R nil irregular expenditure		Fruitless and wasteful and Unauthorised expenditure/Payment Vouchers	of compliance to the SCM regulations that result in R nil irregular expenditure	R 192 225 658 irregular expenditure identified as a result of non-compliance to SCM				regulations	and adhere to rotation plans for service providers appointed		are expenditure identified as a result of non-compliance to SCM regulations.	

Business Unit							Development Planning and Environmental Management–Vote 5												
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:							Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:							To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Target	Means of verification	Actual Performance in the 2021/22 financial year (Achieved or Not Achieved)	Actual Performance in the 2022/23 financial year (Achieved or Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Annual Budget	Expenditure	Challenges	Corrective Measures	Indicator New/Old	Performance Monitoring Quality Assurance Comment	
											regulations.					as a panel.			



4.6. COMMUNITY SERVICES- VOTE 6

Business Unit						Community Services –Vote 6												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
CM SD-01	Basic Services Delivery	To ensure provision of effective fire-fighting and rescue services in the district	Extrication Equipment	Procurement of extrication equipment	Number of sets of extrication equipment procured.	0 set of extrication equipment procured	1 set of extrication equipment procured	Target not revised	Invoice/ quotation / delivery note/Appointment letter, Terms of reference	<b>Not Achieved</b> 0 set of extrication equipment procured	<b>Achieved</b> 1 set of extrication equipment procured	700 000	2 500 000 (Roll over budget of R1 800 000)	1 621 732	None	None	Old	1 set of extrication equipment procured

Business Unit						Community Services –Vote 6												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
CM SD-02	Basic Services Delivery	To ensure provision of effective fire-fighting and rescue services in the district	Fire safety awareness programme	Fire safety week	Number of Fire safety awareness events held.	1 fire safety awareness event held	1 fire safety awareness event held.	Target not revised	Agenda and Attendance Register/ concept document	<b>Achieved</b> 1 fire safety awareness event held	<b>Achieved</b> 4 fire safety awareness event held	113 000	Budget not revised	159 632	None	None	Old	4 fire safety awareness event held
CM SD-03	Basic Services	To ensure provision of	Miscellaneous	Procurement of small gear	Number of sets of miscell	4 sets of miscellaneous	1 set of miscellaneous equipm	Target not revised	Invoices/ TOR's developed/Bid	<b>Achieved</b>	<b>Achieved</b>	500 000	Budget not revised	459 985	None	None	Old	12 set of miscellaneous

Business Unit						Community Services –Vote 6												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
	Delivery	effective fire-fighting and rescue services in the district	equipment	equipment and tools	aneous equipment and tools procure d	equipment and tools procure d	ent and tools procure d		advert. Delivery note/Appointment letter	4 sets of small gear equipment and tools procured	12 sets of miscellaneous equipment and tools procured							equipment and tools procure d
CM SD-04	Basic Services Delivery	To ensure provision of effective fire-fighting and	Complete Breathing Apparatus sets	Procurement of complete Breathing Apparatus sets	Number sets of complete Breathing Apparatus sets	12 sets of complete Breathing Apparatus sets	1 set of complete Breathing Apparatus sets	Target not revised	TOR developed Invoice/Bid advert. Delivery note/App	<b>Achieved</b> 12 sets of complete Breathing Apparatus sets and 34	<b>Achieved</b> 12 sets of complete Breathing Apparatus sets	400 000	Budget not revised	247 375	None	None	Old	<b>Achieved</b> 12 sets of complete Breathing

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<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator new/old</b>	<b>Performance Monitoring quality assurance</b>
		rescue services in the district			procured	and 34 SCBA face masks procured.	procured		ointment letter	SCBA face masks procured	and 20 Mask Marce procured							Apparatus sets and 20 Mask Marce procured
CM SD-05	Basic Services Delivery	To ensure provision of effective fire-fighting and rescue services	Hazardous material equipment	Procurement of Hazardous material equipment	Number of sets of hazardous material equipment	New indicator	1 set of hazardous material equipment procured	Target not revised	Invoices/TOR's developed/Bid advert. Delivery note/Appointment letter	New indicator	<b>Achieved</b> 1 set of hazardous material equipment procured	400 000	Budget not revised	354 300	None	None	New	1 set of hazardous material equipment procured

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<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
		in the district			procured													
CM SD-06	Basic Services Delivery	To ensure provision of effective fire-fighting and rescue services in the district	Office Machinery/Equipment and cascade system	Maintenance of Office Machinery/Equipment and cascade system	Number of sets of Office Machinery/Equipment and cascade system maintained	3 sets of Office Machinery/Equipment and cascade system maintained.	1 set of Office Machinery/Equipment and cascade system maintained	Target not revised	Maintenance contract /Bid advert. invoice/Appointment letter	<b>Achieved</b> 3 sets of Office Machinery/Equipment and cascade system maintained	<b>Achieved</b> 3 sets of Office Machinery/Equipment and cascade system maintained	150 000	Budget not revised	0.00	None	None	Old	3 sets of Office Machinery/Equipment and cascade system maintained

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Outputs 1 & 7:						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
CM SD-07	Basic Services Delivery	To ensure provision of effective firefighting and rescue services in the district	Library and training materials	Library and training material procured	Number of sets of library and training material procured	1 set of library and training material procured	1 set of library and training material procured	Target not revised	Invoices/TOR's developed/Bid advert. Delivery note/Appointment letter	<b>Achieved</b> 1 set of library and training material procured	<b>Achieved</b> 1 set of library and training material procured	12 000	Budget not revised	8 082	None	None	Old	1 set of library and training material procured
CM SD-08	Basic Services Delivery	To ensure provision of effective firefighting and	Landscaping and tree planting at the TT	Landscaping and tree planting at the TT	Percentage of landscaping and tree planting	New Indicator	100% Landscaping and tree planting at TT	Project discontinued	TORs developed/Bid advert note/Appointment letter/Co	New Indicator	<b>Project discontinued</b>	1000 000	Project discontinued	0.00	R1 000 000 diverted to pay for a	None	New	Project discontinued

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<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
		rescue services in the district	Cholo fire station	Cholo fire station	at TT Cholo fire station.		Cholo Fire station		mpletion Certificate						settlement between the municipality and Best Said Properties, on TT Cholo fire station construction			

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<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
															projec t.			
CM SD- 09	Local Econ omic Deve lopment	To promote and sustain an integrat ed approach to disaster managem ent continuu	Recruit ment, engage ment and registra tion of disaster managem ent volunte ers	Recruit ment, engage ment and registra tion of disaster managem ent volunte ers	Numbe r of Disaste r managem ent volunte ers engage d and monit ored	81 Disaste r managem ent volunte ers, engage d and register ed	50 Disaste r managem ent volunte ers engage d and monit ored	Target not revised	List of volunteer s engaged (per quarter)	<b>Achieve d</b>  81 Disaster managem ent volunteer s engaged and monit ored	<b>Achieve d</b>  50 Disaster managem ent volunteer s engaged and monit ored	125 000	35 000  (Used the funds to support other projects	33 515	None	None	Old	50 Disaste r managem ent volunte ers engage d and monit ored



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Outputs 1 & 7:						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		in CDM																
CM SD-10	Basic Services	To promote and sustain an integrated approach to disaster management continuum in CDM	Procurement of Disaster relief materials and shelters	Procurement of disaster relief material (tents, sleeping mattresses, blankets, lamps, salvage sheets,	Number of Disaster relief material and shelters procured	Procurement of 10, tents, 100 sleeping mattresses, 500 blankets, 50 lamps, and 100 salvage	Procurement of 10, tents, 100 sleeping mattresses, 500 blankets, 50 lamps, and 100 salvage	Target not revised	Delivery notes and invoice/	<b>Achieved</b> Procurement of 10, tents, 100 sleeping mattress, 500 blankets, 50 lamps, and 100 salvage sheets, 5 single burner	<b>Achieved</b> Procurement of 10 tents, 100 sleeping mattress, 500 blankets, 50 lamps, and 100 salvage sheets, 5	700 000	Budget not revised	689 698	None	None	Old	<b>Achieved</b> Procurement of 10 tents, 100 sleeping mattresses, 500 blankets, 50 lamps, and

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<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
				foldable shacks)		sheets, 5 single burner canister , 5 canister burner, 5 foldable shacks and 5 Solar lighting system	sheets, 5 single burner canister , 5 canister burner, 5 foldable shacks and 5 Solar lighting system			canister, 5 canister burner, 5 foldable shacks and 5 Solar lighting system	single burner canister, 5 canister burner, 5 foldable shacks and 5 Solar lighting system							100 salvage sheets, 5 single burner canister , 5 canister burner, 5 foldable shacks and 5 Solar lighting system

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<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator new/old</b>	<b>Performance Monitoring quality assurance</b>
CM SD-11	Basic Services	To promote and sustain an integrated approach to disaster management continuum in CDM	Disaster management awareness services	Commemoration of International Day for disaster risk reduction (IDDRR)	Number of International Day for Disaster Risk Reduction (IDDRR) awareness and summit held	5 IDDRR awareness events held	1 IDDRR awareness event held	Target not revised	Attendance register/ Agenda/ Report	<b>Achieved</b> 5 IDDRR awareness events held	<b>Achieved</b> 4 IDDRR awareness events held	100 000	Budget not revised	98 017	None	None	Old	4 IDDRR awareness events held

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Key Strategic Organisational Objectives:						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
CM SD-12	Basic Services	To promote and sustain an integrated approach to disaster management continuum in CDM	Disaster Risk Management Support Schools Competition for Learners	Disaster Risk Management Support Schools Competition for Learners	Number of Disaster Risk Management Support Schools Competition for Learners coordinated	1 Disaster Risk Management Support Schools Competition for Learners coordinated.	1 Disaster Risk Management support schools competitions for learners coordinated	Target not revised	Disaster Risk Management Support Schools Competition Report	Achieved 1 Disaster Risk Management Support Schools Competition for Learners coordinated.	Achieved 1 Disaster Risk Management Support Schools Competition for Learners coordinated	100 000	160 000 (Project funded due to insufficient funds) R21 500 virement	168 500	None	None	Old	1 Disaster Risk Management Support Schools Competition for Learners coordinated

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Outputs 1 & 7:						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
CM SD-13	Basic Services	To promote and sustain an integrated approach to disaster management continuum in CDM	School support programs	Disaster Management safety and resilience programs implemented at schools	Number of schools supported on implementation of disaster risk reduction programs.	8 Schools (primary and secondary) supported on implementation of disaster risk reduction programs.	8 Schools (primary and secondary) supported on implementation of disaster risk reduction programs	Target not revised	Attendance Register/ Correspondence	<b>Achieved</b> 8 Schools (Primary and secondary) supported on implementation of disaster risk reduction programs	<b>Achieved</b> 8 Schools (primary and secondary) supported on implementation of disaster risk reduction program	40 000	Budget not revised	39 117	None	None	Old	8 Schools (Primary and secondary) supported on implementation of disaster risk reduction programs

Business Unit						Community Services –Vote 6												
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Key Strategic Organisational Objectives:						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
CM SD-14	Basic Services	To promote and sustain an integrated approach to disaster management continuum in CDM	Disaster Management coordination	Disaster management coordination services (advisory forums)	Number of disaster management advisory forums coordinated.	16 disaster management advisory forum coordinated.	16 disaster management advisory forum coordinated	Target not revised	Attendance Register and Minutes	<b>Achieved</b> 16 disaster management advisory forum coordinated	<b>Achieved</b> 16 disaster management advisory forum coordinated	35 000	60 000 (Project funded due to insufficient funds)	54 039	None	None	Old	16 disaster management advisory forum coordinated

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<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
CM SD- 17	Basic Servi ces	To promote and sustain an integrat ed approach to disaster manage ment continuu m in CDM	Disaste r Manag ement Plans Review ed	Review of District Disaste r Manag ement Plan	Numbe r of District Disaste r Manag ement Plan Review	New Indicato r	1 District Disaste r Manag ement Plan Review ed	Target not revised	District Disaster Manag ement Plan	<b>New Indicator</b>	<b>Achieve d</b> 1 District Disaster Manag ement Plan Reviewe d	OPEX	OPEX	OPEX	None	None	New	1 District Disaste r Manag ement Plan Review ed

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<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator new/old</b>	<b>Performance Monitoring quality assurance</b>
CM SD-21	Basic service delivery	To ensure provision of effective Municipal Health Services in the District that efficiently address all the felt needs	Food handling facilities monitoring	Food handling facilities monitoring	Number of reports on monitored food handling facilities	12 reports on monitored food handling facilities	12 reports on monitored food handling facilities	Target not revised	Food handling facilities monitoring report	<b>Achieved</b> 12 reports on monitored food handling facilities	<b>Achieved</b> 12 reports on monitored food handling facilities	OPEX	Budget not revised	OPEX	None	None	None	12 reports on monitored



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<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
Proj ect No.	Key Perf orma nce Area	Strategi c Objecti ves	Project Name	Project Descri ption (major activiti es)	Key perfor mance indicat or	Baseli ne	2022/2 3 Annual Target s	Revie wed 2022/2 3 Annual Target s	Means of verificati on	Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)	Actual Perform ance in 2022/23( Achieve d/Not Achieve d)	2022/2 3 Annual Budget	Review ed 2022/2 3 Budget	Expend iture	Chall enge s	Corr ectiv e Meas ures	Indic ator new/ old	Perfor mance Monito ring quality assura nce
		and aspirations of local communities.																
CM SD- 22	Basic servi ce deliv ery	To ensure provisi on of effective Municip al Health Service s in the	Cleane st school competi tion	Cleane st school competi tion	Numbe r of Cleane st school competi tion coordin ated	4 Cleane st school competi tion coordin ated	1 Cleane st school competi tion coordin ated	Target not revised	Agenda/ Attendan ce register/ Concept documen t	<b>Achieve d</b>  4 Cleanest school competi tion coordinat ed	<b>Achieve d</b>  4 Cleanest school competiti ons coordinat ed	100 00 0 (35 000 vireme nt)	Budget not revised	127 001	None	None	Old	4 Cleane st school competi tions coordin ated

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<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
		District that efficiently address all the felt needs and aspirations of local communities.																

Business Unit						Community Services –Vote 6												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
CM SD-23	Basic service delivery	To ensure provision of effective Municipal Health Services in the District that efficiently address all the felt needs	Health awareness campaign	Health awareness campaign	Number of health awareness campaign conducted	10 health awareness campaign conducted	1 health awareness campaign conducted	Target not revised	Agendas, Attendance registers	Achieved 10 health awareness campaign conducted	Achieved 49 health awareness campaign conducted	75 000	Budget not revised	67 400	None	None	Old	49 health awareness campaign conducted

<b>Business Unit</b>						<b>Community Services –Vote 6</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
		and aspirations of local communities.																
CM SD-24	Basic service delivery	To ensure provision of effective Municipal Health Services in the	Water quality inspected/tested at sources	Monitoring of water sources	Number of reports on water sources inspected	12 reports on water sources inspected	12 reports on water sources inspected	Target not revised	Water source inspected reports	<b>Achieved</b> 12 reports on water sources inspected	<b>Achieved</b> 12 reports on water sources inspected	OPEX	Budget not revised	None	OPEX	None	Old	12 reports on water sources inspected

<b>Business Unit</b>						<b>Community Services –Vote 6</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
		District that efficiently address all the felt needs and aspirations of local communities.																

Business Unit						Community Services –Vote 6												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
CM SD-25	Basic service delivery	To ensure provision of effective Municipal Health Services in the District that efficiently address all the felt needs	Food and Water quality monitoring accessories	Procurement of Food and Water quality monitoring accessories	Percentage of food and water quality monitoring accessories procured	100 Percent of food and water quality monitoring accessories procured	100 Percent of food and water quality monitoring accessories procured	Target not revised	Delivery note, Invoice/TOR's developed	<b>Achieved</b> 100 Percent of food and water quality monitoring accessories procured	<b>Achieved</b> 100 Percent of food and water quality monitoring accessories procured	42 000	23 000	22 500	None	None	Old	100 Percent of food and water quality monitoring accessories procured

<b>Business Unit</b>						<b>Community Services –Vote 6</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
		and aspirations of local communities .																
CM SD-26	Basic service delivery	To ensure provision of effective Municipal Health Services in the	Food and water quality monitoring equipment	Procurement of Food and water quality monitoring equipment	Number of food and water quality monitoring equipment	20 food and water quality monitoring equipment and consumables	5 food and water quality monitoring equipment procured	Target not revised	Delivery note, Invoice/ TOR's developed	<b>Achieved</b> 20 food and water quality monitoring equipment	<b>Achieved</b> 5 food and water quality monitoring equipment	50 000 (20 000 virement)	Budget not revised	66 500	None	None	Old	5 food and water quality monitoring equipment procured

<b>Business Unit</b>						<b>Community Services –Vote 6</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
		District that efficiently address all the felt needs and aspirations of local communities.			procured	procured.				t procured	nt procured							



<b>Business Unit</b>						<b>Community Services –Vote 6</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
CM SD- 27	Basic servi ce deliv ery	To ensure provisi on of effective Municip al Health Service s in the District that efficientl y address all the felt needs	Water quality samplin g	Water samplin g	Numbe r of reports on water samplin g	12 reports on food and water samplin g	12 reports on water samplin g	Target not revised	Water samplin g report	<b>Achieve d</b> 12 reports on water samplin g	<b>Achieve d</b> 12 reports on water samplin g	25 000	Budget not revised	0.00	None	None	Old	12 reports on water samplin g

<b>Business Unit</b>						<b>Community Services –Vote 6</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
		and aspirations of local communities.																
CM SD-28	Basic service delivery	To ensure provision of effective Municipal Health Services in the	Food sampling and of Moore pads planting	Planting of Moore pads for cholera surveillance	Number of reports on food sampling and Moore pads planted	12 analysis reports on Moore pads planted	12 reports on food sampling Moore pads planted	Target not revised	Food sampling /Moore pads planted report	<b>Achieved</b> 12 analysis reports on Moore pads planted	<b>Achieved</b> 12 food sampling and analysis reports on Moore	77 000	136 000 (Insufficient funds)	121 385	None	None	Old	12 food sampling and analysis reports on Moore pads planted

<b>Business Unit</b>						<b>Community Services –Vote 6</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
		District that efficiently address all the felt needs and aspirations of local communities.									pads planted							

<b>Business Unit</b>						<b>Community Services –Vote 6</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
CM SD- 29	Basic servi ce deliv ery	To ensure provisi on of effective Municip al Health Service s in the District that efficientl y address all the felt needs	Commu nicable disease monitor ing and control	Follow- up of reporte d commu nicable disease s	Numbe r of reports on reporte d commu nicable disease s cases followe d up	12 reports on reporte d commu nicable disease s followe d up	12 reports on reporte d commu nicable disease s followe d up	Target not revised	Commun icable diseases followed up report	<b>Achieve d</b> 12 reports on reported communi cable diseases followed up	<b>Achieve d</b> 12 reports on reported communi cable diseases followed up	OPEX	Budget not revised	OPEX	None	None	Old	12 reports on reporte d commu nicable disease s followe d up

<b>Business Unit</b>						<b>Community Services –Vote 6</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
		and aspirations of local communities.																
CM SD-30	Basic service delivery	To ensure provision of effective Municipal Health Services in the	Monitoring compliance with health legislation of non-food	Monitoring of non-food handling premises	Number of reports on non-food handling premises	12 reports on non-food handling premises monitored	12 reports on non-food handling premises monitored	Target not revised	Non-food handling premises monitored report	<b>Achieved</b> 12 reports on non-food handling premises	<b>Achieved</b> 12 reports on non-food handling premises	OPEX	Budget not revised	OPEX	None	None	Old	12 reports on non-food handling premises monitored

<b>Business Unit</b>						<b>Community Services –Vote 6</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
		District that efficiently address all the felt needs and aspirations of local communities.	handlin g premis es		monit ored					monit ored	monit ored							
CM SD- 31	Basic servi ce	To ensure provision of	Communi cable disease prevent	Procur ement of communi cable	Numbe r of communi cable	New indicato r	1 Set of communi cable disease	Target not revised	Delivery note, Invoice/ TOR's	<b>New indicator</b>	<b>Achieve d</b> 1 Set of communi	200 000	120 000	93 900	None	None	New	1 Set of communi cable disease

<b>Business Unit</b>						<b>Community Services –Vote 6</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Project No.</b>	<b>Key Performance Area</b>	<b>Strategic Objectives</b>	<b>Project Name</b>	<b>Project Description (major activities)</b>	<b>Key performance indicator</b>	<b>Baseline</b>	<b>2022/23 Annual Targets</b>	<b>Reviewed 2022/23 Annual Targets</b>	<b>Means of verification</b>	<b>Actual Performance in 2021/22 (Achieved/Not Achieved)</b>	<b>Actual Performance in 2022/23 (Achieved/Not Achieved)</b>	<b>2022/23 Annual Budget</b>	<b>Reviewed 2022/23 Budget</b>	<b>Expenditure</b>	<b>Challenges</b>	<b>Corrective Measures</b>	<b>Indicator new/old</b>	<b>Performance Monitoring quality assurance</b>
	delivery	effective Municipal Health Services in the District that efficiently address all the felt needs and aspirations of local	preventive material procurement	disease preventive material	disease preventive material procurement		preventive materials procured.		developed		preventive materials procured.		(Project funded for implementation)					preventive materials procured.

<b>Business Unit</b>						<b>Community Services –Vote 6</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
		commu nities.																
CM SD- 32	Good Gove nan ce and Publi c Parti cipati on	To ensure co- ordinati on and promoti on of sports and recreati on, arts, and culture in Capricor n	Coordin ation of Communi ty Safety Forums	Coordin ation of four communi ty safety forums	Numbe r of Communi ty safety forums coordin ated	2  Communi ty safety forums coordin ated	2  Communi ty safety forums coordin ated	Target not revised	Agenda Attendan ce register/ Correspo ndence	<b>Achieve d</b> 2  Communi ty safety forums coordinat ed	<b>Achieve d</b> 10  Communi ty safety forums coordinat ed	150 00 0	Budget not revised	57 501	None	None	Old	10  Communi ty safety forums coordin ated



Business Unit						Community Services –Vote 6												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		District Municipality																
CM SD-33	Good governance and Public Participation	To ensure co-ordination and promotion of sports and recreation, arts and culture	Heritage event celebration	Celebration of one heritage event	Number of heritage events celebrated	4 heritage events celebrated	1 heritage event celebrated	Target not revised	Agenda Attendance register	Achieved 4 heritage events celebrated	Achieved 1 heritage event celebrated	113 000	Budget not revised	113 000	None	None	Old	1 heritage event celebrated

Business Unit						Community Services –Vote 6												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
		in Capricorn District Municipality																
CM SD-34	Municipal Transformation and Institutional	To ensure co-ordination and promotion of sports and recreational	Sports and Recreation Development	Sports and Recreation Development	Number of Sports and Recreation outreach programmes	1 Sports & Recreation outreach programme	1 Sports & Recreation outreach programme	Target not revised	Agenda and Attendance Register	<b>Achieved</b> 1 Sports & Recreation outreach programme	<b>Achieved</b> 1 Sports & Recreation outreach programme	200 000	Budget not revised	0.00	None	None	New	1 Sports & Recreation outreach programme

Business Unit						Community Services –Vote 6												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
	Development	on, arts and culture in Capricorn District Municipality			coordinated.	coordinated	coordinated			coordinated	coordinated							coordinated
FD-02	Financial viability and management	Financial reporting	Financial reporting	Budget Treasury	Number of Unqualified audit opinion	1 Unqualified audit opinion	1 Unqualified audit opinion	Target not revised	1 Unqualified audit opinion report	<b>Achieved</b> 1 Unqualified audit opinion report	<b>Achieved</b> 1 Unqualified audit opinion report	OPEX	Budget not revised	OPEX	None	None	Old	1 Unqualified audit opinion report

<b>Business Unit</b>						<b>Community Services –Vote 6</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
FD-06	Financial viability and management	To ensure that the resources required to fulfil the needs identified in the strategic plan of the institution are efficient and	Demand management	Development and implement the procurement plan	Number of municipal procurement plan developed and implemented	1 municipal procurement plan developed and implemented	1 municipal procurement plan developed	Target not revised	Municipal procurement plan	<b>Achieved</b> 1 municipal procurement plan developed and implemented	<b>Achieved</b> 1 municipal procurement plan developed and implemented	OPEX	Budget not revised	OPEX	None	None	Old	1 municipal procurement plan developed and implemented

<b>Business Unit</b>						<b>Community Services –Vote 6</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
<b>Proj ect No.</b>	<b>Key Perf orma nce Area</b>	<b>Strategi c Objecti ves</b>	<b>Project Name</b>	<b>Project Descri ption (major activiti es)</b>	<b>Key perfor mance indicat or</b>	<b>Baseli ne</b>	<b>2022/2 3 Annual Target s</b>	<b>Revie wed 2022/2 3 Annual Target s</b>	<b>Means of verificati on</b>	<b>Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)</b>	<b>Actual Perform ance in 2022/23( Achieve d/Not Achieve d)</b>	<b>2022/2 3 Annual Budget</b>	<b>Review ed 2022/2 3 Budget</b>	<b>Expend iture</b>	<b>Chall enge s</b>	<b>Corr ectiv e Meas ures</b>	<b>Indic ator new/ old</b>	<b>Perfor mance Monito ring quality assura nce</b>
		effective (at the correct time, price and place and that the quantity and quality will satisfy those needs)																

Business Unit						Community Services –Vote 6												
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System												
Outputs 1 & 7:						Implement a differentiated approach to municipal financing, planning, and support												
Key Strategic Organisational Objectives:						To protect the environment within the district.												
Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Key performance indicator	Baseline	2022/23 Annual Targets	Reviewed 2022/23 Annual Targets	Means of verification	Actual Performance in 2021/22 (Achieved/Not Achieved)	Actual Performance in 2022/23 (Achieved/Not Achieved)	2022/23 Annual Budget	Reviewed 2022/23 Budget	Expenditure	Challenges	Corrective Measures	Indicator new/old	Performance Monitoring quality assurance
FD-07	Financial viability and Management	To monitor department expenditure	Acquisition management	Compliance to the SCM regulations	Percentage of compliance to the SCM regulations that result in R nil irregular expenditure	100 percent of compliance to the SCM regulations that result in R nil irregular expenditure	100 percent of compliance to the SCM regulations that result in R nil irregular expenditure	Target not revised	Zero irregular expenditure; Fruitless and wasteful and Unauthorised expenditure/Payment Vouchers	<b>Achieved</b> 100 percent of compliance to the SCM regulations that result in R nil irregular expenditure	<b>Not Achieved</b> R192 225 658 irregular expenditure identified as a result of non-compliance to SCM regulations.	OPEX	Budget not revised	OPEX	Non-compliance to SCM regulations	Management to develop and adhere to rotation plans for service providers appointed	Old	R R192 225 658 irregular expenditure identified as a result of non-compliance to SCM regulations.

<b>Business Unit</b>						<b>Community Services –Vote 6</b>												
<b>Outcome 9:</b>						<b>Responsive, Accountable, Effective and Efficient Local Government System</b>												
<b>Outputs 1 &amp; 7:</b>						<b>Implement a differentiated approach to municipal financing, planning, and support</b>												
<b>Key Strategic Organisational Objectives:</b>						<b>To protect the environment within the district.</b>												
Proj ect No.	Key Perf orma nce Area	Strategi c Objecti ves	Project Name	Project Descri ption (major activiti es)	Key perfor mance indicat or	Baseli ne	2022/2 3 Annual Target s	Revie wed 2022/2 3 Annual Target s	Means of verificati on	Actual Performa nce in 2021/22 (Achieve d/Not Achieve d)	Actual Perform ance in 2022/23( Achieve d/Not Achieve d)	2022/2 3 Annual Budget	Review ed 2022/2 3 Budget	Expend iture	Chall enge s	Corr ectiv e Meas ures	Indic ator new/ old	Perfor mance Monito ring quality assura nce
																as a panel .		
DP EM S- 23	Local Econ omic Deve lopment	To address unempl oyment through EPWP	EPWP Coordin ation	EPWP work opportu nities created	Numbe r of EPWP work opportu nities created (Disast er Manag ement Volunte ers)	50 EPWP work opportu nities created (Disast er Manag ement Volunte ers)	50 EPWP work opportu nities created (Disast er Manag ement Volunte ers)	Target not revised	Certified ID and Proof of payment and Attendan ce Registers and Signed contracts	<b>Achieve d</b> 80 EPWP work opportuni ties created (Disaster Management	<b>Achieve d</b> 50 EPWP work opportuni ties created (Disaster Management Volunteer s)	OPEX	Budget not revised	OPEX	None	None	New	50 EPWP work opportu nities created

#### 4.7. ORGANIZATIONAL DEVELOPMENT PERFORMANCE (Performance Report Part II)

##### COMPONENT A: INTRODUCTION TO MUNICIPAL PERSONNEL

The Municipality operated on the 2022/23 Organisational Structure that was approved by Council on the 29 July 2022 (Resolution No. 01/2022- 2023/7.2.6). The Organisational Structure defines a hierarchy of jobs within an organization. It identifies each job, its function and where it reports to within the organization. It is developed to establish how an organization operates and assists an organization in obtaining its goals.

#### 4.8. EMPLOYEES TOTAL TURNOVER AND VACANCIES

EMPLOYEES					
DESCRIPTION	YEAR 1(Previous year)		Year -0 Current year)		Vacancies %
	Filled Position	Approved Posts No.	Filled Position	Vacancies No.	
Strategic Executive Management Services	60	21	52	17	33%
Development Planning And Environmental Management Services	20	12	20	10	50%
Finance	77	31	40	43	108%
Infrastructure Services	490	75	239	221	92%
Corporate Services	66	22	79	33	42%
Community Services	81	37	110	101	91%

TURN OVER RATE			
DETAILS	TOTAL APPOINTMENTS AS OF BEGINNING OF FINANCIAL YEAR No.	TERMINATIONS DURING THE FINANCIAL YEAR No.	TURN OVER RATE
Year 2 (2020/2021)	553	26	5%
Year 1 (2021/2022)	545	26	5%
Year 0 (2022/2023)	559	31	6%



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## COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE

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### 4.9. POLICIES

Council has approved the following key workforce management policies, which were effectively implemented throughout the year:

<b>Policy</b>	<b>Purpose</b>
Employee Wellness Policy	To assist in early identification and resolution of productivity problems associated with employees/councillors' personal concerns which include, but not limited to health, marital, substance, financial, emotional, stress, work-related and other personal concerns that may adversely affect job performance.
Experiential Training Policy	To regulate the Municipality's training programme to assist members of the community to acquire experience in their area of work and assist in acquiring specific qualifications that require students to submit proof of on-the-job training before they can be awarded their qualifications.
Induction Policy and procedure	To regulate how new employees are introduced to their work environment, colleagues and the Municipality as a whole.
Job Evaluation Policy	To establish a process that will assess the relative worth of jobs in the Municipality using an objective and reliable rating system.
Management of Injuries on duty Policy and Procedure	To ensure a uniform implementation of the procedure in handling injuries on duty within the Municipality in line with the Compensation for Occupational Injuries and Diseases Act (Act No. 130 of 1993)
Management of Medically Incapacitated Employees	To regulate the management of medically incapacitated employees within the Municipality and ensure adherence to relevant legislations.
Occupational Health and Safety (OHS) Policy	To provide for implementation of OHS programmes; promote and maintain the highest degree of physical, mental and social wellbeing of workers; prevent ill-health caused by working conditions; place and maintain workers in a working environment that is adapted to their individual physiological and psychological conditions; and protect workers from factors adverse to their health.
PMS Policy	Details the implementation of the Performance Management System (PMS), as well as the procedures and processes of maintaining the PMS.
Probation Policy and Procedure	Sets out the process to be followed to establish that newly appointed employees satisfy the requirements of the post to which they have been appointed

<b>Policy</b>	<b>Purpose</b>
Recruitment Policy and Procedure	To regulate the employment procedures and practices and to create an appropriate framework to recruit, appoint and manage employees.
Retention Policy and Plan	To ensure that the Municipality attracts, develops, and retains a flexible workforce of quality that will be capable of delivering its vision.
Succession Plan	Ensures that the organisation has a steady and reliable pipeline of talent for it to meet its future needs in leadership and other essential roles.
Work from Home Policy	To regulate work process for employees working from home
Danger allowance policy	To regulate classification of positions eligible for danger allowance and determine applicable rates for employees exposed to danger

#### 4.10. INJURIES, SICKNESS AND SUSPENSIONS

<b>NUMBER AND COST OF INJURIES ON DUTY</b>					
<b>Type of injury</b>	<b>Injury leave taken</b>	<b>Employees using injury leave</b>	<b>Proportion employees using sick leave %</b>	<b>Average injury leave per employee</b>	<b>Total Estimated Cost</b>
				<b>Days</b>	<b>R</b>
Required basic medical attention only	18	2	N/A	N/A	N/A
Temporary totals disablement	0	N/A	N/A	N/A	N/A
Permanent disablement	0	N/A	N/A	N/A	N/A
Fatal	0	N/A	N/A	N/A	N/A
Suspensions					
<b>Total</b>	18	2	N/A	N/A	N/A

## PERFORMANCE REWARDS

Designation	Beneficiary Profile				
	Gender	Total number of employees in group	Number of beneficiaries	Expenditure on rewards 2021/22	Proportion of beneficiaries within group %
Lower skilled (levels 13-15)	Females	57	56	350,026.74	98.20%
	Males	154	147	1,011,496.26	95.50%
Skilled (levels 9-10)	Females	30	29	333,574.36	97.70%
	Males	22	22	240,237.44	100%
Highly skilled production (levels 7-8)	Females	62	60	864,517.85	96.80%
	Males	77	74	1,104,503.51	96.10%
Highly skilled supervision (levels 4-6)	Females	51	48	1,053,145.44	94.10%
	Males	42	37	801,757.57	88.10%
Senior Management (levels 1-2)	Females	11	9	315,045.70	81.80%
	Males	25	22	660,503.94	88%
MM and S57	Females	-	-	-	-
	Males	-	-	-	-
<b>Total</b>		<b>531</b>	<b>504</b>	<b>6 7348 089</b>	<b>94.40%</b>

**COMPONENT C: CAPACITATING MUNICIPAL WORKFORCE**

**4.11. SKILLS DEVELOPMENT AND TRAINING**

Skills matrix														
Management level	Gender	Employees in post as at 30 June	Number of skilled employees required and actual as at 30 June											
			No.	Learner ships			Skills programmes & other short courses			Other forms training			Total	
		Actual end of year 1		Actual end of year 0	Year 0 Target	Actual end of year 1 (21-22)	Actual end of year 0 22-23	Year 0 Target Plan	Actual end of year 1	Actual end of year 0	Year 0 Target	Actual end of year 1	Actual end of year 0	Year 0 Target
MM & s57	Female	2				0	0							
	Male	3				1	7							
Councillors, Senior officials, and managers	Female	40				30	98			1				
	Male	48				38	93							
Technicians and associate professionals (Registered with bodies like CA(SA))	Female	47				13	41			3				
	Male	51				20	25			5				
Sub totals	Female	89				43	139			4				
	Male	102				47	125			5				

Management level	Employees as at the beginning of the financial year	Original budget and actual expenditure on skills development year 1							
		Learnerships		Skills programmes & other short courses		Other forms of training		Total	
	No.	Original Budget	Actual	Original Budget	Actual	Original Budget	Actual	Original Budget	Actual
Employees and Councillors	1.	N/A	N/A	R2 750 000	R2 269 678	N/A	N/A	N/A	N/A

#### 4.11.1. MINIMUM COMPETENCY OF THE EMPLOYEES

EMPLOYEE	DESIGNATION	HIGHER EDUCATION LEVEL
Pilusa Tiro	SCM Manager	NQF Level 8 - Post Graduate Degree (min 120 credits)
Morifi Nape	Senior Manager (MSA S56)	NQF LEVEL 9 – Masters degree (240 credits).
Mashego Molatelo	Senior Manager (MSA S56)	NQF Level 7 - Bachelor Degree (min 360 credits)
Sikhauli Nditsheni	Senior Manager (MSA S56)	NQF Level 6 - National Diploma (min 240 credits)
Selepe Ramakuntwane	Accounting Officer	NQF level 8 - BA Honours degree – 120 credits
Sekole Margaret	Middle Manager: Finance	NQF Level 7 - Bachelor Degree (min 360 credits)
Venter Mariette	Senior Manager (MSA S56)	NQF Level 8 - Post Graduate Degree (min 120 credits)
Bopape Hilda	Middle Manager: Finance	NQF Level 7 - Bachelor Degree (min 360 credits)

#### 4.11.2. PROMOTIONS

STATUS	TOTAL NUMBER
Number of total promotions	12

#### 4.11.3. TERMINATIONS

STATUS	TOTAL NUMBER
Number of total terminations	31

#### 4.11.4. JOB EVALUATION

STATUS	TOTAL NUMBER
Total number of jobs	242
Total jobs evaluated	232
Total number of outstanding jobs	10
Total number of confirmed jobs	193
Total number of jobs referred back for corrections	39

#### 4.11.5. LEAVE MANAGEMENT

STATUS	TOTAL NUMBER
Total annual leave taken	2157
Total sick leave taken	1516
Total study leave taken	318

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## **COMPONENT D: MANAGING THE WORKFORCE EXPENDITURE**

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### **4.12. EMPLOYEE EXPENDITURE**

The Municipality has spent R5 0781 59 on capacity building and skills development for municipal employees and Councillors.

**5. CHAPTER 5: FINANCIAL PERFORMANCE**

**COMPONENT A: STATEMENT OF FINANCIAL PERFORMANCE**

**5.1 STATEMENT OF FINANCIAL PERFORMANCE**

**DC35 Capricorn - Table B3 Adjustments Budget Financial Performance (revenue and expenditure by municipal vote) -**

Vote Description <i>[Insert departmental structure etc]</i>	Ref	Budget Year 2022/23									Budget Year +1 2023/24	Budget Year +2 2024/25
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
<b>R thousands</b>												
<b>Revenue by Vote</b>	1											
Vote 1 - Municipal Manager		65 908	65 908	-	-	-	2 641	-	2 641	68 549	71 470	77 196
Vote 2 - Executive Mayor		41 249	41 249	-	-	-	646	-	646	41 895	43 848	47 141
Vote 3 - Corporate Services		170 096	170 096	-	-	-	6 037	285	6 322	176 418	181 657	190 679
Vote 4 - Chief Financial Officer		207 588	207 588	-	-	-	(24 874)	11 300	(13 574)	194 014	227 584	241 789
Vote 5 - Community and Social Services		92 249	92 249	-	-	-	2 217	-	2 217	94 466	96 681	103 816
Vote 6 - Health		-	-	-	-	-	-	-	-	-	-	-
Vote 7 - DPEMS		34 436	34 436	-	-	-	1 758	-	1 758	36 194	29 500	31 462
Vote 8 - Public Transport		-	-	-	-	-	-	-	-	-	-	-
Vote 9 - Infrastructure		636 568	636 568	-	-	-	11 575	-	11 575	648 143	648 399	681 584
Vote 10 - Other		-	-	-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	2	<b>1 248 094</b>	<b>1 248 094</b>	-	-	-	-	<b>11 585</b>	<b>11 585</b>	<b>1 259 679</b>	<b>1 299 139</b>	<b>1 373 667</b>
<b>Expenditure by Vote</b>	1											
Vote 1 - Municipal Manager		65 908	65 908	-	-	-	2 641	-	2 641	68 549	71 470	77 196
Vote 2 - Executive Mayor		41 249	41 249	-	-	-	646	-	646	41 895	43 848	47 141
Vote 3 - Corporate Services		180 492	180 492	-	-	-	2 032	40	2 072	182 564	193 778	205 357
Vote 4 - Chief Financial Officer		207 588	207 588	-	-	-	226	17 465	17 691	225 279	227 584	241 789
Vote 5 - Community and Social Services		90 999	90 999	-	-	-	(12)	70	58	91 057	96 681	103 816
Vote 6 - Health		-	-	-	-	-	-	-	-	-	-	-
Vote 7 - DPEMS		34 436	34 436	-	-	-	1 305	6 184	7 489	41 925	29 500	31 462
Vote 8 - Public Transport		-	-	-	-	-	-	-	-	-	-	-
Vote 9 - Infrastructure		360 056	360 056	-	-	-	(2 439)	12 515	10 076	370 132	389 282	400 532
Vote 10 - Other		-	-	-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	2	<b>900 720</b>	<b>900 720</b>	-	-	-	<b>4 399</b>	<b>36 274</b>	<b>40 673</b>	<b>1 021 401</b>	<b>1 052 143</b>	<b>1 107 293</b>
<b>Surplus/ (Deficit) for the year</b>	2	<b>267 366</b>	<b>267 366</b>	-	-	-	<b>(4 399)</b>	<b>(24 689)</b>	<b>(29 088)</b>	<b>238 278</b>	<b>246 996</b>	<b>266 374</b>





## 5.2 GRANTS

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<b>EXPENDITURE</b>										
<b>Operating expenditure of Transfers and Grants</b>										
National Government:		629 950	702 452	718 966	53 957	604 012	718 966	(114 954)	- 16.0%	718 966
Equitable Share		575 201	665 565	681 624	51 768	569 561	681 624	(112 063)	- 16.4%	681 624
Energy Efficiency and Demand Side Management Grant								-		
Expanded Public Works Programme Integrated Grant		3 866	3 747	3 747	11	3 747	3 747	-		3 747
Infrastructure Skills Development Grant integrated City Development Grant								-		
Local Government Financial Management Grant		907	1 000	700	194	868	700	168	23.9%	700
Municipal Demarcation Transition Grant								-		
Municipal Disaster Relief Grant		-	-	-	-	-	-	-		-
Municipal Systems Improvement Grant								-		
Neighbourhood Development Partnership Grant								-		
Municipal Disaster Recovery Grant								-		
Rural Road Asset Management Systems Grant		3 359	2 591	3 516	276	3 430	3 516	(86)	-2.4%	3 516
Municipal Infrastructure Grant		41 533	20 853	20 683	1 210	18 749	20 683	(1 934)	-9.3%	20 683
Water Services Infrastructure Grant		5 084	8 696	8 696	498	7 656	8 696	(1 040)	- 12.0%	8 696
Public Transport Network Grant								-		
Urban Settlement Development Grant								-		

Integrated National Electrification Programme Grant							-		
Municipal Rehabilitation Grant							-		
Regional Bulk Infrastructure Grant							-		
Municipal Emergency Housing Grant							-		
Metro Informal Settlements Partnership Grant							-		
Integrated Urban Development Grant							-		
Programme and Project Preparation Support Grant							-		
<b>Other grant providers:</b>									
	-	-	-	-	-	-	-		-
<i>Expenditure on Other Grants</i>							-		
<b>Total operating expenditure of Transfers and Grants:</b>	<b>629 950</b>	<b>702 452</b>	<b>718 966</b>	<b>53 957</b>	<b>604 012</b>	<b>718 966</b>	<b>(114 954)</b>	<b>-</b>	<b>718 966</b>
								<b>16.0%</b>	

### 5.3 ASSET MANAGEMENT

Whilst in pursuit of improved service delivery to our communities, CDM has and still will continue to acquire assets, which need to be properly maintained and secured. The institution has adopted its Assets Management Strategy, Policy and Procedures on assets, which will help with the physical verification process and procedures, calculation of depreciation, procedures on acquisition and disposal of assets, the transfer procedures and the value of the assets the municipality owns. The implementation of these strategies, policy and procedures helps the municipality with future planning and reporting.

Service provider has been appointed to do the assets unbundling and physical verification in line with GRAP 17. The key objectives of the Asset Management Policy are:

- The accurate recording of essential asset information.
- The accurate recording of asset movements.
- Exercising strict physical controls over all assets.
- Treating the assets correctly in the Municipality's Financial Statements.
- Providing accurate and meaningful management information.
- Compliance with the Council's accounting policies and GRAP.
- Adequate insuring of assets.

- Maintenance of Council's assets.
- Ensuring that managers are aware of their responsibilities with regard to the assets; and
- Setting out the standards of management, recording and internal controls so as to safeguard the assets against inappropriate utilization or loss.

#### 5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS

RATIO		FORMULA	DATA SOURCE	NORM/RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION
<b>1. FINANCIAL POSITION</b>							
<b>A. Asset Management/Utilisation</b>							
<b>1</b>	Capital Expenditure to Total Expenditure	Total Capital Expenditure / Total Expenditure (Total Operating expenditure + Capital expenditure) × 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR	10% - 20%		37%	Please refer to page 2 of MFMA Circular No.71
					Total Operating Expenditure	755,232	
					Taxation Expense	-	
					Total Capital Expenditure	442,531	
<b>2</b>	Impairment of Property, Plant and Equipment, Investment Property and Intangible	Property, Plant and Equipment + Investment Property + Intangible Assets Impairment/(Total Property, Plant and Equipment + Investment	Statement of Financial Position, Notes to the AFS and AR	0%		0%	Please refer to page 3 of MFMA Circular No. 71
					PPE, Investment Property and		

	assets (Carrying Value)	Property + Intangible Assets) x 100			Intangible Impairment		
					PPE at carrying value	3,822,347	
					Investment at carrying value		
					Intangible Assets at carrying value	2,550	

3	Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value)	Total Repairs and Maintenance Expenditure/ Property, Plant and Equipment and Investment Property (Carrying value) x 100	Statement of Financial Position, Statement of Financial Performance, IDP, Budgets and In-Year Reports	8%		1%	Please refer to page 4 of MFMA Circular No. 71
					Total Repairs and Maintenance Expenditure	28,905	
					PPE at carrying value	3,822,347	
					Investment Property at Carrying value	-	

B. Debtors Management							
1	Collection Rate	(Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance - Bad Debts Written Off)/Billed Revenue x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget , In-Year Reports, IDP and AR	95%		117%	Please refer to page 5 of MFMA Circular No. 71
					Gross Debtors closing balance	432,310	
					Gross Debtors opening balance	447,594	
					Bad debts written Off	-	

					Billed Revenue	87,874	
2	Bad Debts Written-off as % of Provision for Bad Debt	Bad Debts Written-off/Provision for Bad debts x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	100%		#DIV/0!	Please refer to page 5 of MFMA Circular No. 71
					Consumer Debtors Bad debts written off	-	
					Consumer Debtors Current bad debt Provision	-	
3	Net Debtors Days	((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) x 365	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	30 days		169 days	Please refer to page 6 of MFMA Circular No. 71
					Gross debtors	432,310	
					Bad debts Provision	391,655	
					Billed Revenue	87,874	
<b>C. Liquidity Management</b>							
1	Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In year Reports and AR	1 - 3 Months		7 Month	Please refer to page 7 of MFMA Circular No. 71
					Cash and cash equivalents	17,200	
					Unspent Conditional Grants	26,626	

					Overdraft	-	
					Short Term Investments	476,500	
					Total Annual Operational Expenditure	755,232	
2	Current Ratio	Current Assets / Current Liabilities	Statement of Financial Position, Budget, IDP and AR	1.5 - 2:1		2.94	Please refer to page 7 of MFMA Circular No. 71
					Current Assets	819,023	
					Current Liabilities	278,325	
<b>E. Sustainability</b>							
1	Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)	(Cash and Cash Equivalents - Bank overdraft + Short Term Investment + Long Term Investment - Unspent grants) / (Net Assets - Accumulated Surplus - Non Controlling Interest Share Premium - Share Capital - Fair Value Adjustment - Revaluation Reserve) x 100	Statement Financial Position, Budget and AR	100%		#DIV/0!	Please refer to page 9 of MFMA Circular No. 71
					Cash and cash Equivalents	17,200	
					Bank Overdraft	-	
					Short Term Investment	476,500	
					Long Term Investment	-	
					Unspent Grants	26,626	
					Net Assets	4,297,238	
					Share Premium	-	
					Share Capital	-	
					Revaluation Reserve	-	
Accumulated Surplus	4,297,238						

**COMPONENT B: SPENDING AGAINST CAPITAL BUDGET**

**5.5 CAPITAL EXPENDITURE**

Capital expenditure for the 2022/23 financial year is as follows:

**DC35 Capricorn - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M12 June**

Vote Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Multi-Year expenditure appropriation</b>	2									
Vote 1 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 2 - Executive Mayor		-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services		-	12 700	22 787	564	4 171	22 787	(18 616)	-82%	22 787
Vote 4 - Chief Financial Officer		-	-	-	-	-	-	-	-	-
Vote 5 - Community and Social Services		4 726	1 250	14 509	354	12 622	14 509	(1 887)	-13%	14 509
Vote 6 - Health		-	-	-	-	-	-	-	-	-
Vote 7 - DPEMS		-	-	-	-	-	-	-	-	-
Vote 8 - Public Transport		-	-	-	-	-	-	-	-	-
Vote 9 - Infrastructure		399	343 332	403 140	57 039	425 579	403 140	22 439	6%	403 140
Vote 10 - Other		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
<b>Total Capital Multi-year expenditure</b>	4,7	5 125	357 282	440 436	57 957	442 372	440 436	1 936	0%	440 436
<b>Single Year expenditure appropriation</b>	2									
Vote 1 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 2 - Executive Mayor		-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services		12	150	-	-	-	-	-	-	-
Vote 4 - Chief Financial Officer		-	-	-	-	-	-	-	-	-
Vote 5 - Community and Social Services		(392)	-	-	-	-	-	-	-	-
Vote 6 - Health		-	-	-	-	-	-	-	-	-
Vote 7 - DPEMS		(204)	-	-	-	-	-	-	-	-
Vote 8 - Public Transport		-	-	-	-	-	-	-	-	-
Vote 9 - Infrastructure		341 484	22 609	-	-	158	-	158	#DIV/0!	-
Vote 10 - Other		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
<b>Total Capital single-year expenditure</b>	4	340 900	22 759	-	-	158	-	158	#DIV/0!	-
<b>Total Capital Expenditure</b>		346 025	380 041	440 436	57 957	442 531	440 436	2 095	0%	440 436



<b>Capital Expenditure - Functional Classification</b>										
<b>Governance and administration</b>		(19 550)	12 850	22 787	564	4 184	22 787	(18 603)	-82%	22 787
Executive and council								-		
Finance and administration		(19 550)	12 850	22 787	564	4 184	22 787	(18 603)	-82%	22 787
Internal audit								-		
<b>Community and public safety</b>		6 627	1 250	14 509	354	12 622	14 509	(1 887)	-13%	14 509
Community and social services		-	-	-	-	-	-	-		-
Sport and recreation								-		
Public safety		6 598	1 250	14 509	354	12 622	14 509	(1 887)	-13%	14 509
Housing								-		
Health		29	-	-	-	-	-	-		-
<b>Economic and environmental services</b>		-	-	-	-	-	-	-		-
Planning and development								-		
Road transport								-		
Environmental protection								-		
<b>Trading services</b>		358 947	365 941	403 140	57 039	425 725	403 140	22 585	6%	403 140
Energy sources								-		
Water management		358 947	358 941	396 708	57 039	418 680	396 708	21 972	6%	396 708
Waste water management		-	7 000	6 432	-	7 045	6 432	613	10%	6 432
Waste management								-		
<b>Other</b>								-		
<b>Total Capital Expenditure - Functional Classification</b>	3	346 025	380 041	440 436	57 957	442 531	440 436	2 095	0%	440 436
<b>Funded by:</b>										
National Government		240 367	301 813	326 308	43 394	327 292	326 308	984	0%	326 308
Provincial Government								-		
District Municipality								-		
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)								-		
<b>Transfers recognised - capital</b>		240 367	301 813	326 308	43 394	327 292	326 308	984	0%	326 308
<b>Borrowing</b>	6							-		
<b>Internally generated funds</b>		105 658	78 228	114 128	14 563	115 238	114 128	1 110	1%	114 128
<b>Total Capital Funding</b>		346 025	380 041	440 436	57 957	442 531	440 436	2 095	0%	440 436

## 5.6 SOURCE OF FINANCE

DC35 Capricorn - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M12 June

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>EXPENDITURE</b>										
<b>Operating expenditure of Transfers and Grants</b>										
<b>National Government:</b>		<b>629 950</b>	<b>702 452</b>	<b>718 966</b>	<b>53 957</b>	<b>604 012</b>	<b>718 966</b>	<b>(114 954)</b>	<b>-16.0%</b>	<b>718 966</b>
Equitable Share		575 201	665 565	681 624	51 768	569 561	681 624	(112 063)	-16.4%	681 624
Energy Efficiency and Demand Side Management Grant										
Expanded Public Works Programme Integrated Grant		3 866	3 747	3 747	11	3 747	3 747			3 747
Infrastructure Skills Development Grant										
Integrated City Development Grant										
Local Government Financial Management Grant		907	1 000	700	194	868	700	168	23.9%	700
Municipal Demarcation Transition Grant										
Municipal Disaster Relief Grant										
Municipal Systems Improvement Grant										
Neighbourhood Development Partnership Grant										
Municipal Disaster Recovery Grant										
Rural Road Asset Management Systems Grant		3 359	2 591	3 516	276	3 430	3 516	(86)	-2.4%	3 516
Municipal Infrastructure Grant		41 533	20 853	20 683	1 210	18 749	20 683	(1 934)	-9.3%	20 683
Water Services Infrastructure Grant		5 084	8 696	8 696	498	7 656	8 696	(1 040)	-12.0%	8 696
Public Transport Network Grant										
Urban Settlement Development Grant										
Integrated National Electrification Programme Grant										
Municipal Rehabilitation Grant										
Regional Bulk Infrastructure Grant										
Municipal Emergency Housing Grant										
Metro Informal Settlements Partnership Grant										
Integrated Urban Development Grant										
Programme and Project Preparation Support Grant										
<b>Provincial Government:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>
Infrastructure										
Infrastructure										
Capacity Building										
Capacity Building										
<b>District Municipality:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>
Infrastructure										
Infrastructure										
Capacity Building										
Capacity Building										
<b>Other grant providers:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>
Expenditure on Other Grants										
<b>Total operating expenditure of Transfers and Grants:</b>		<b>629 950</b>	<b>702 452</b>	<b>718 966</b>	<b>53 957</b>	<b>604 012</b>	<b>718 966</b>	<b>(114 954)</b>	<b>-16.0%</b>	<b>718 966</b>

## 5.7 SOURCE OF FINANCE ON 5 LARGEST PROJECTS

DESCRIPTION	SOURCE OF FUNDING
Grootpan, Sias, Longden, Ramaswikana Water Supply	MIG
Inveraan Water Supply	MIG
Ratsaka Water Supply	MIG
Phasha Water Supply	MIG
Rosenkrantz Water Supply	MIG

## 5.8 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS- OVERVIEW

### WATER BACKLOGS

Municipality	Percentage Households with Access to Piped Water					Backlog	Access	Backlog
	1996	2001	2007	2011	2016	2016	2016 New demarcation	
Blouberg	70.7	72.5	79.2	82.7	62.4	37.6	71.8	28.2
Lepelle-Nkumpi	61.3	62.8	73.3	75.7	62.3	37.7	68.9	31.1
Molemole	86.6	77.3	63.5	78.4	64.9	35	82.7	17.3
Polokwane	79.1	89.6	94.1	96.1	82.8	17.2	82	18
<b>Capricorn</b>	74.3	80.2	83.1	89.2	76.0	24	78.8	21.2

Source: STATS SA Census 1996, 2001, 2011 and Community Survey 2007 and 2016

## SANITATION BACKLOG

Municipality	Percentage Households with Access to Sanitation					Backlog
	1996	2001	2007	2011	2016	2016
Blouberg	3.2	4.1	1.5	9.0	8.5	91.5%
Lepelle-Nkumpi	12.5	17.3	14.1	19.6	21.2	78.8%
Molemole	7.8	13.4	16.7	16.2	17.8	82.2%
Polokwane	27.2	34.9	35.2	44.1	48.2	51.8%
<b>Capricorn District</b>	15.1	21.8	21.1	29.1	33.2	66.8%

Source: STATS SA Census 1996, 2001, 2011 and Community Survey 2007 and 2016

## COMPONEN C: CASHFLOW MANAGEMENT AND INVESTMENTS

The importance of cash flow management is to ensure that the liquidity needs of the Municipality are properly addressed. The municipality cash flow for 2022/23 is as follows:

### 5.9 CASH FLOW

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	Year TD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates		–	25 185	25 185	–	–	25 185	– (25 185)		25 185
Service charges		102 391	1 141	441	1	98	441	97 688	-100%	441
Other revenue		696 178	767 119	767 834	9	129	767 834	(32 484)	22152%	767 834
		367 121	350 998	379 168	0	735	379 168	32 570	-4%	379 168
		–	31 284	43 284	–	350	43 284	5 755	9%	43 284
						411		–		

Transfers and Subsidies - Operational Transfers and Subsidies - Capital				9 063	738 49 039		(48 909) (470)	13%	
Interest Dividends							-	6%	
<b>Payments</b>								100%	
Suppliers and employees	394 761	(784 852)	(826 610)	(83 443)	(777 701)	(826 610)			(826 610)
Finance charges	-	(470)	(470)	-	-	(470)			(470)
Transfers and Grants									
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>1 560 451</b>	<b>390 405</b>	<b>388 832</b>	<b>(74 361)</b>	<b>516 556</b>	<b>388 832</b>	<b>(127 725)</b>	<b>-33%</b>	<b>388 832</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>									
<b>Receipts</b>									
Proceeds on disposal of PPE							-		
Decrease (increase) in non-current receivables							-		
Decrease (increase) in non-current investments							-		
<b>Payments</b>									
Capital assets	(393 953)	(380 041)	(440 436)	(59 411)	(475 183)	(440 436)	34 747	-8%	(440 436)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(393 953)</b>	<b>(380 041)</b>	<b>(440 436)</b>	<b>(59 411)</b>	<b>(475 183)</b>	<b>(440 436)</b>	<b>34 747</b>	<b>-8%</b>	<b>(440 436)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>									
<b>Receipts</b>									
Short term loans							-		
Borrowing long term/refinancing							-		
Increase (decrease) in consumer deposits							-		
<b>Payments</b>									
Repayment of borrowing	-	(719)	874	(8)	(30)	874	904	103%	874
<b>NET CASH FROM/(USED) FINANCING</b>	<b>-</b>	<b>(719)</b>	<b>874</b>	<b>(8)</b>	<b>(30)</b>	<b>874</b>	<b>904</b>	<b>103%</b>	<b>874</b>

ACTIVITIES										
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>1 166 498</b>	<b>9 645</b>	<b>(50 730)</b>	<b>(133 780)</b>	<b>41 343</b>	<b>(50 730)</b>			<b>(50 730)</b>
Cash/cash equivalents at beginning:		353 904	222 525	427 266	427 266	427 266	427 266			427 266
Cash/cash equivalents at month/year end:		1 520 402	232 170	376 536		468 609	376 536			376 536

## 5.10 BORROWING AND INVESTMENTS

The Municipality has no borrowings. The investments made by the Municipality are short-term and are made from grants received from National Treasury.

Municipal and Entity Investments			
Investment* type	R'000		
	Year -2 Actual	Year -1 Actual	Year 0 Actual
<b>Municipality</b>			
Securities - National Government			
Listed Corporate Bonds			
Deposits - Public Investment Commissioners			
Deposits - Corporation for Public Deposits			
Bankers' Acceptance Certificates			
Negotiable Certificates of Deposit - Banks			
Guaranteed Endowment Policies (sinking)			
Repurchase Agreements - Banks			
Municipal Bonds			
Application of cash and investment	429 269 908	493 669 528	0
<b>Municipal Entities</b>			
Securities - National Government			
Listed Corporate Bonds			
Deposits - Bank			
Deposits - Public Investment Commissioners			
Deposits - Corporation for Public Deposits			
Bankers' Acceptance Certificates			
Negotiable Certificates of Deposit - Banks			
Guaranteed Endowment Policies (sinking)			

Repurchase Agreements - Banks			
<b>Entities sub-total</b>	-	-	-
<b>Surplus/Shortfall</b>			
<b>Consolidated total:</b>	429 269 908	493 669 528	0

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### 5.11 PUBLIC PRIVATE PARTNERSHIPS

The Municipality did not enter any Public Private Partnerships.

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## COMPONENT D: OTHER FINANCIAL MATTERS

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### 5.12 SUPPLY CHAIN MANAGEMENT

Supply Chain Management is in line with Municipal Finance Management Act, Supply Chain Regulations, and the Municipality's Supply Chain Management Policy which has been approved by Council.

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### 5.13 GRAP COMPLIANCE

GRAP is the acronym for Generally Recognized Accounting Practice, and it provides the rules by which municipalities are required to maintain their financial accounts. Successful GRAP compliance is required to maintain financial accounts and will ensure that municipal accounts are comparable and more informative for the Municipality. It will also ensure that the Municipality is more accountable to its citizens and other stakeholders. Information on GRAP compliance is needed to enable National Treasury to assess the pace of progress and consider the implications. The Municipality is GRAP compliant.



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## CHAPTER 6: AUDITOR GENERAL AUDIT FINDINGS

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### REPORT OF THE AUDITOR-GENERAL 2021 – 2022

#### Report on the audit of the financial statements 2021 - 2022

#### OPINION

1. I have audited the financial statements of the Capricorn District Municipality set out on pages **448 - 464** to which comprise the statement of financial position as at 30 June 2022, the statement of financial performance, statement of changes in net assets, and cash flow statement and statement of comparison of budget and actual amounts for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.
2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Capricorn District Municipality as at 30 June 2022, and its financial performance and cash flows for the year then ended in accordance with Standards of Generally Recognised Accounting Practice (Standards of GRAP) and the requirements of the Municipal Finance Management Act, 2003 (Act No. 56 of 2003) (MFMA), and the Division of Revenue Act, 2021 (Act No. 9 of 2021) (DoRA).

#### BASIS FOR OPINION

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financial statements section of my report.
4. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' International code of ethics for professional accountants (including International Independence Standards) (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.
5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### EMPHASIS OF MATTERS

6. I draw attention to the matters below. My opinion is not modified in respect of these matters.

#### **MATERIAL IMPAIRMENTS - TRADE DEBTORS**

7. As disclosed in **notes 31** to the financial statements, material impairments of R57 011 291 was incurred as a result of debt impairment due to irrecoverable trade debtors.

#### **MATERIAL LOSSES – WATER**

8. As disclosed in **note 47** to the financial statements, material water losses to the amount of R33 197 973 (2021: R35 070 452) was incurred which represents 38,86% (2021: 41,77%) of total water purchased due to aging infrastructure and illegal connections.

#### **SIGNIFICANT UNCERTAINTY RELATING TO THE OUTCOME OF EXCEPTIONAL LITIGATION**

9. With reference to **note 42** to the financial statements, the municipality is the defendant in various claims, which it is opposing. The ultimate outcome of these matters could not be determined and no provision for any liability that may result was made in the financial statements.

#### **OTHER MATTERS**

10. I draw attention to the matters below. My opinion is not modified in respect of these matters.

#### **UNAUDITED SUPPLEMENTARY SCHEDULES**

11. The supplementary information set out on pages xx to xx does not form part of the financial statements and is presented as additional information. I have not audited these schedules and, accordingly, I do not express an opinion on them.

#### **UNAUDITED DISCLOSURE NOTES**

12. In terms of section 125(2)(e) of the MFMA, the municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

#### **RESPONSIBILITIES OF THE ACCOUNTING OFFICER FOR THE FINANCIAL STATEMENTS**

13. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the Standards of GRAP and the requirements of the MFMA and DoRA, and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
14. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

### **AUDITOR-GENERAL'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS**

15. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
16. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

## **REPORT ON THE AUDIT OF THE ANNUAL REPORT**

### **INTRODUCTION AND SCOPE**

17. In accordance with the Public Audit Act, 2004 (Act No. 25 of 2004) (PAA) and the general notice issued in terms thereof, I have a responsibility to report on the usefulness and reliability of the reported performance information against predetermined objectives for selected development priorities presented in the annual report. I performed procedures to identify material findings but not to gather evidence to express assurance.
18. My procedures address the usefulness and reliability of the reported performance information, which must be based on the municipality's approved performance planning documents. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures do not examine whether the actions

taken by the municipality enabled service delivery. My procedures do not extend to any disclosures or assertions relating to the extent of achievements in the current year or planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.

19. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected development priorities presented in the municipality's annual report for the year ended 30 June 2022:

Development priorities	Pages in the annual report
Basic service and infrastructure development	188-274

20. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
21. I did not identify any material findings on the usefulness and reliability of the reported performance information for the development priority:

**BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT.**

**OTHER MATTERS**

22. I draw attention to the matters below.

**ACHIEVEMENT OF PLANNED TARGETS**

23. Refer to the annual report on pages **188 to 274** for information on the achievement of planned targets for the year and management's explanations provided for the under and over achievement of targets.

### INTRODUCTION AND SCOPE

24. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the municipality's compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.
25. I did not identify any material findings on compliance with the specific matters in key legislation set out in the general notice issued in terms of the PAA.

### OTHER INFORMATION

26. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the financial statements, the auditor's report and those selected development priorities presented in the annual report that have been specifically reported in this auditor's report.
27. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion on it.
28. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected development priorities presented in the annual report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
29. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

## INTERNAL CONTROL DEFICIENCIES

30. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it.
31. I did not identify any significant deficiencies in internal control.

## OTHER REPORTS

32. In addition to the investigations relating to material irregularities, I draw attention to the following engagements conducted by various parties which had, or could have, an impact on the matters reported in the municipality's financial statements, reported performance information, compliance with applicable legislation and other related matters. These reports did not form part of my opinion on the financial statements or my findings on the reported performance information or compliance with legislation.
33. An independent consultant investigated an allegation of the supply and delivery of protective clothing of the municipality which was not delivered at the request of the municipality, which covered the period 1 July 2017 to 30 June 2018. The investigation was concluded on 23 April 2021 and resulted in disciplinary action to be instituted to six employees. These proceedings were in progress at the date of this auditor's report.

Auditor - General



**Polokwane**

**30 November 2022**

## **ANNEXURE - AUDITOR-GENERAL'S RESPONSIBILITY FOR THE AUDIT**

1. As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected development priorities and on the municipality's compliance with respect to the selected subject matters.

### **FINANCIAL STATEMENTS**

2. In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:
  - Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control
  - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control
  - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer.
  - Conclude on the appropriateness of the accounting officer's use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the Capricorn District Municipality to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a municipality to cease operating as a going concern
  - Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation

### **COMMUNICATION WITH THOSE CHARGED WITH GOVERNANCE**

3. I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.



## REPORT OF THE AUDITOR-GENERAL 2022 – 2023

### Report on the audit of the financial statements

#### Opinion

1. I have audited the financial statements of the Capricorn district municipality set out on pages 594 to 719, which comprise the statement of financial position as at 30 June 2023, statement of financial performance, statement of changes in net assets, cash flow statement and statement of comparison of budget and actual amounts for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.

2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Capricorn district municipality as at 30 June 2023 and its financial performance and cash flows for the year then ended in accordance with the Standards of Generally Recognised Accounting Practice (Standards of GRAP) and the requirements of the Municipal Finance Management Act 56 of 2003 (MFMA), and the Division of Revenue Act 5 of 2022 (DoRA).

#### BASIS FOR OPINION

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the responsibilities of the auditor-general for the audit of the financial statements section of my report.
4. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' International code of ethics for professional accountants (including International Independence Standards) (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.
5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Emphasis of matters

6. I draw attention to the matters below. My opinion is not modified in respect of these matters.

#### Restatement of corresponding figures

7. As disclosed in note 53 to the financial statements, the corresponding figures for 30 June 2022 were restated as a result of an error in the financial statements of the municipality at, and for the year ended, 30 June 2023.

#### An uncertainty relating to the future outcome of exceptional litigation or regulatory action

8. With reference to note 43 to the financial statements, the municipality is the defendant in a lawsuit claim. The municipality is opposing the claim. The ultimate outcome of the matter could not be determined and no provision for any liability that may result was made in the financial statements.

#### Impairments — trade debtors

9. As disclosed in note 30 to the financial statements, material losses of R77 756 377 were incurred as a result of an allowance for impairment.

#### Material losses — water

10. As disclosed in note 2 to the financial statements, material water losses of R30 075 071 (2022: R32 794 299) was incurred, which represents 38,30 % (2022: 38,86 %) of total water purchased as disclosed in note 33 to the financial statements. Technical losses amounted to R30 075 071 (2022: R32 794 299) and was due to aging infrastructure.

### **OTHER MATTER**

11. I draw attention to the matter below. My opinion is not modified in respect of this matter.  
Unaudited supplementary schedules
12. The supplementary information set out on page xx to xx does not form part of the financial statements and is presented as additional information. We have not audited these schedules and, accordingly, we do not express an opinion on them.

#### Responsibilities of the accounting officer for the financial statements

13. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the Standards of GRAP and the requirements of the MFMA and DoRA; and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
14. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern; disclosing, as applicable, matters relating to going concern; and using the going concern basis of accounting

unless the appropriate governance structure either intends to liquidate the municipality to cease operations, or has no realistic alternative but to do so.

### **RESPONSIBILITIES OF THE AUDITOR-GENERAL FOR THE AUDIT OF THE FINANCIAL STATEMENTS**

15. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
16. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

## REPORT ON THE AUDIT OF THE ANNUAL E REPORT

17. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I must audit and report on the usefulness and reliability of the reported performance against predetermined objectives for the selected development priorities presented in the annual report. The Accounting officer is responsible for the preparation of the annual report.
18. I selected the following development priorities presented in the annual report for the year ended 30 June 2023 for auditing. I selected a development priority that measures the municipality's performance on its primary mandated functions and that is of significant national, community or public interest.

<b>Development priority</b>	<b>Page numbers</b>	<b>Purpose</b>
Basic service and Infrastructure	188-274	To provide sustainable basic service and Infrastructure development

19. I evaluated the reported performance information for the selected development priorities against the criteria developed from the performance management and reporting framework, as defined in the general notice. When an annual report is prepared using these criteria, it provides useful and reliable information and insights to users on the municipality's planning and delivery on its mandate and objectives.
20. I performed procedures to test whether:
- the indicators used for planning and reporting on performance can be linked directly to the municipality's mandate and the achievement of its planned objectives.
  - the indicators are well defined to ensure that they are easy to understand and can be applied consistently, as well as verifiable so that I can confirm the methods and processes to be used for measuring achievements.
  - the targets can be linked directly to the achievement of the indicators and are specific, time bound and measurable to ensure that it is easy to understand what should be delivered and by when, the required level of performance as well as how performance will be evaluated.
  - the indicators and targets reported on in the annual report are the same as those committed to in the approved initial or revised planning documents.
  - the reported performance information is presented in the annual report in the prescribed manner.
  - there is adequate supporting evidence for the achievements reported and for the reasons provided for any over- or underachievement of targets/ measures taken to improve performance.
21. I performed the procedures for the purpose of reporting material findings only; and not to express an assurance opinion or conclusion.
22. I did not identify any material findings on the reported performance information for the development priority basic service and infrastructure.

## OTHER MATTER

23. I draw attention to the matter below.  
Achievement of planned targets

24. The annual report includes information on reported achievements against planned targets and provides explanations for over- or underachievement/ measures taken to improve performance.

## **REPORT ON COMPLIANCE WITH LEGISLATION**

25. In accordance with the PAA and the general notice issued in terms thereof, I must audit and report on compliance with applicable legislation relating to financial matters, financial management and other related matters. The Accounting officer is responsible for the municipality's compliance with legislation.

26. I performed procedures to test compliance with selected requirements in key legislation in accordance with the findings engagement methodology of the Auditor-General of South Africa (AGSA). This engagement is not an assurance engagement. Accordingly, I do not express an assurance opinion or conclusion.

27. Through an established AGSA process, I selected requirements in key legislation for compliance testing that are relevant to the financial and performance management of the municipality, clear to allow consistent measurement and evaluation, while also sufficiently detailed and readily available to report in an understandable manner. The selected legislative requirements are included in the annexure to this auditor's report.

28. The material findings on compliance with the selected legislative requirements, presented per compliance theme, are as follows:

Procurement and contract management

29. Some of the tenders which achieved the minimum qualifying score for functionality were not evaluated further in accordance with 2017 preferential procurement regulation 5(7). This non-compliance was identified in the procurement processes for the maintenance and refurbishment of wastewater infrastructure panel appointed by the municipality.

## **OTHER INFORMATION IN THE ANNUAL REPORT**

30. The accounting officer is responsible for the other information included in the annual report, which includes, the audit committee's report. The other information referred to does not include the financial statements, the auditor's report and those selected development priorities presented in the annual report that have been specifically reported on in this auditor's report.

31. My opinion on the financial statements, the report on the audit of the annual report and the report on compliance with legislation do not cover the other information included in the annual report and I do not express an audit opinion or any form of assurance conclusion on it.

32. My responsibility is to read this other information and, in doing so, consider whether it is materially inconsistent with the financial statements and the selected development priorities presented in the annual report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

33. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

#### INTERNAL CONTROL DEFICIENCIES

34. I considered internal control relevant to my audit of the financial statements, annual report and compliance with applicable legislation; however, my objective was not to express any form of assurance on it.
35. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis for the unqualified opinion included in this report.
36. Internal controls for monitoring compliance with legislation were ineffective as it did not detect and prevent instances of non-compliance with laws and regulations.

Auditor-General

Polokwane

30 November 2023



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## GLOSSARY AND APPENDICES

### APPENDIX 1 (A) – COUNCILLORS, COMMITTEE ALLOCATION AND COUNCIL ATTENDANCE

#### LIST OF CURRENT COUNCILLORS (2021 – 2026)

NO.	COUNCILLOR	PARTY	GENDE R	SEAT TYPE	PORTFOLIO
1.	Botha Androe Hendrina	DA	F	LC Rep – Polokwane	Member (Part time)
2.	Chidi Doraine Ramathabatha Tiny	DA	F	LC Rep – Polokwane	Member (Part time)
3.	Chula Mokgadi Ida	EFF	F	PR/DC40%	Member (Part time)
4.	Clarke Susan Elizabeth	VF+	F	LC Rep – Polokwane	Member (Part time)
5.	Dikgale Sewela Julia	ANC	F	LC Rep – Polokwane	Member (Part time)
6.	Hamise Lebeko Harry	ANC	M	LC Rep – Polokwane	Member (Part time)
7.	Hiine Phologo Jerriel	ABC	M	LC Rep – Polokwane	Member (Part time)
8.	Kekana Mmasekgokgothi Sandra	ANC	F	LC Rep – Lepelle-Nkumpi	Member (Part time)
9.	Lebese Mpho Japhter	ANC	M	LC Rep – Lepelle-Nkumpi	Chairperson: Community Services (Part time)
10.	Lehong Mathekga Violet	ANC	F	LC Rep – Blouberg	Member (Part time)
11.	Mabote Makhasane Gloria	ANC	F	LC Rep – Polokwane	Member (Part time)
12.	Machaba Makgato Joseph	ANC	M	PR/DC40%	Chairperson: Sport, Arts & Culture (Part time)

NO.	COUNCILLOR	PARTY	GENDE R	SEAT TYPE	PORTFOLIO
13.	Moloko Desmonia Morokolo	EFF	F	PR/DC40%	Member (Part time)
14.	Mahlatji Mashego Solomon	ANC	M	LC Rep – Polokwane	MMC: Strategic Executive Management Services (Part time)
15.	Makhura Makgalemela Hilda	ANC	F	LC Rep – Blouberg	MMC: Sport, Arts & Culture (Part time)
16.	Malebana Chuene William Disagree	ANC	M	PR/DC40%	Whip of the Council (Full time)
17.	Malebana Tlou Granny	ANC	F	LC Rep – Molemole	Member (Part time)
18.	Maleka Pheladi Ingrid	DoP	F	LC Rep – Lepelle-Nkumpi	Member (Part time)
19.	Mamabolo Caroline Modikwa	ANC	F	PR/DC40%	MMC: Local Economic Development (Part time)
20.	Mampuru Moshiane Thabiso	ANC	F	PR/DC40%	Member (Part time)
21.	Masekwameng Mapeu Rahab	ANC	F	PR/DC40%	Member (Part time)
22.	Masemola Sebolaishi Granny	ANC	F	PR/DC40%	Chairperson: Infrastructure Services (Part time)
23.	Masoga Matome Calvin	ANC	M	PR/DC40%	MMC: Development Planning and Environmental Management Services (Full time)
24.	Masoga Phuti Stanford	ANC	M	LC Rep – Molemole	Chairperson: Committee of Chairpersons (Part time)
25.	Masubelele Jara Alfred	ANC	M	PR/DC40%	Chairperson: Ethics, Rules & Integrity Committee (Part time)

NO.	COUNCILLOR	PARTY	GENDE R	SEAT TYPE	PORTFOLIO
26.	Phukela Alex Ngwasheng	EFF	M	PR/DC40%	Member (Part time)
27.	Matonzi Thomas	ANC	M	LC Rep – Polokwane	Member (Part time)
28.	Mocke Bianca	DA	F	PR/DC40%	Member (Part time)
29.	Mogale Kidox Kwadu	DoP	M	PR/DC40%	Member (Part time)
30.	Mohale Maite Monicah	ANC	F	PR/DC40%	MMC: Infrastructure Services (Full time)
31.	Mohlabeng Dinah Mokgadi	EFF	F	LC Rep – Polokwane	Member (Part time)
32.	Mokome Mmajoala Sarah	EFF	F	LC Rep – Polokwane	Member (Part time)
33.	Molokomme Malehu Martha	ANC	F	LC Rep – Blouberg	Member (Part time)
34.	Moloto Mmakwena Hazel	ANC	F	LC Rep – Polokwane	Member (Part time)
35.	Mothata Lesiba Samuel	EFF	M	PR/DC40%	Member (Part time)
36.	Mothata Maphuti Lisbeth	ANC	F	PR/DC40%	Chairperson: MPAC (Full time)
37.	Mothiba Tumudi Piet	EFF	M	LC Rep – Polokwane	Member (Part time)
38.	Motolla Matome Oscar	EFF	M	LC Rep – Molemole	Member (Part time)
39.	Murwa Phaka	ANC	M	LC Rep – Polokwane	Member (Part time)
40.	Muthabine Mmaphuti Rufus	ANC	M	LC Rep – Polokwane	Chairperson: Corporate Services (Part time)
41.	Ntjana Motshekwa Isaiah	EFF	M	LC Rep - Blouberg	Member (Part time)
42.	Pheedi Maseka Solomon	ANC	M	LC Rep – Blouberg	Speaker (Full time)
43.	Pheedi Mmatlala Rekiel	ANC	F	LC Rep – Polokwane	Member (Part time)
44.	Phogole Mogome Lipson	ANC	M	LC Rep - Lepelle-Nkumpi	Member (Part time)



NO.	COUNCILLOR	PARTY	GENDE R	SEAT TYPE	PORTFOLIO
45.	Phukubye Dorothy	ANC	F	LC Rep – Polokwane	Chairperson: SEMS (Part time)
46.	Rababalela Shirley Malebo	EFF	F	LC Rep - Lepelle-Nkumpi	Member (Part time)
47.	Rahlana Mkgadi Elizabeth	ANC	F	LC Rep – Molemole	MMC: Community Services (Full time)
48.	Ralefatane Mariri Johannes	ANC	M	LC Rep – Polokwane	Chairperson: DPEMS (Part time)
49.	Ramaphoko Mongatane Michael	EFF	M	PR/DC40%	Member (Part time)
50.	Ramokolo Mokgaetsi Maria	ANC	F	PR/DC40%	MMC: Finance (Full time)
51.	Raphela Thokwana Richard	EFF	M	LC Rep – Polokwane	Member (Part time)
52.	Selamolela Molatja Samson	ANC	M	PR/DC40%	MMC: Corporate Services (Full time)
53.	Takalo Maite Eveline	ANC	F	LC Rep Lepelle-Nkumpi	Member (Part time)
54.	Teffo Mamedupi Kirsty	ANC	F	PR/DC40%	Executive Mayor (Full time)
55.	Themane Moraka David	ANC	M	PR/DC40%	Member (Part time)
56.	Tshoshi Manare Martin	ANC	M	PR/DC40%	Chairperson: Finance (Part time)

**COUNCILLORS (Post 2021 LGE)**

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**APPENDIX 1 (B): COMMITTEE ALLOCATION**

COUNCILLOR	GENDER	PARTY	SEAT TYPE	Mayoral	SEMS	DPEMS	Community	Corporate	Finance	Infrastructure	Sport, Arts & Culture	MPAC	Ethics, Rules & Integrity	Committee of Chairpersons	Multi-Party Whippery	PM T	TOTAL
<b>Botha</b> Androe Hendrina	F	DA	Rep - PLM					X	X		X						03
<b>Chidi</b> Ramathaba tha Doraine	F	DA	Rep - PLM		X	X	X								X		04
<b>Chula</b> Mokgadi Idah	F	EFF	PR		X		X										02
<b>Clarke</b> Susan Elizabeth	F	VF+	Rep - PLM			X	X								X		03
<b>Dikgale</b> Sewela Julia	F	ANC	Rep - PLM		X		X	X	X	X	X						06
<b>Hamise</b> Lebeko Harry	M	ANC	Rep - PLM									X	X				02
<b>Hiine</b> Phologo Jeriel	M	ABC	Rep - PLM												X		01
<b>Kekana</b> Mmasekgok gothi Sandra	F	ANC	Rep - LNL M		X	X	X	X	X	X	X						07
<b>Lebese</b> Mpho Japhter	M	ANC	Rep - LNL M				X							X			02

COUNCILLOR	GENDER	PARTY	SEAT TYPE	Mayoral	SEMS	DPEMS	Community	Corporate	Finance	Infrastructure	Sport, Arts & Culture	MPAC	Ethics, Rules & Integrity	Committee of Chairpersons	Multi-Party Whippery	PM T	TOTAL
<b>Lehong</b> Mathekga Violet	F	ANC	Rep - BL M		X	X	X	X	X	X	X						07
<b>Mabote</b> Makhasane Gloria	F	ANC	Rep - PL M									X	X				02
<b>Machaba</b> Makgato Joseph	M	ANC	PR								X			X			02
<b>Madiope</b> Matlou Terecia	F	EFF	PR		X	X			X								03
<b>Mahlatji</b> Mashego Solomon	M	ANC	Rep - PL M	X													01
<b>Makhura</b> Makgalemele Hilda	F	ANC	Rep - BL M	X													01
<b>Malebana</b> Chuene William Disagree	M	ANC	PR												X	X	02
<b>Malebana</b> Tlou Granny	F	ANC	Rep - ML M		X	X	X	X	X	X	X						07
<b>Maleka</b> Pheladi Ingrid	F	DoP	Rep - LNL M				X										01

COUNCILLOR	GENDER	PARTY	SEAT TYPE	Mayoral	SEMS	DPEMS	Community	Corporate	Finance	Infrastructure	Sport, Arts & Culture	MPAC	Ethics, Rules & Integrity	Committee of Chairpersons	Multi-Party Whippery	PM T	TOTAL
<b>Mamabolo</b> Caroline Modikwa	F	ANC	PR	X													01
<b>Mampuru</b> Moshiane Thabiso	F	ANC	PR		X	X	X	X	X	X	X						07
<b>Masekwameng</b> , Mapeu Rahab	F	ANC	PR									X	X				02
<b>Masemola</b> Sebolaishi Granny	F	ANC	PR							X				X			02
<b>Masoga</b> Matome Calvin	M	ANC	PR	X													01
<b>Masoga</b> Phuti Stanford	M	ANC	Rep - ML M											X			01
<b>Masubelele</b> Jara Alfred	M	ANC	PR										X	X			02
<b>Matlabane</b> Kholofelo Ntina Julius	M	EFF	PR					X		X					X		03
<b>Matonzi</b> Thomas	M	ANC	Rep - PL M		X	X	X		X	X							05
<b>Moche Bianca</b>	F	DA	PR									X	X				02
<b>Mogale</b> Kwadu Kidox	M	DoP	PR							X					X		02

COUNCILLOR	GENDER	PARTY	SEAT TYPE	Mayoral	SEMS	DPEMS	Community	Corporate	Finance	Infrastructure	Sport, Arts & Culture	MPAC	Ethics, Rules & Integrity	Committee of Chairpersons	Multi-Party Whippery	PM T	TOTAL
<b>Mohale</b> Maite Monicah	F	ANC	PR	X													01
<b>Mohlabeng</b> Mokgadi Dinah	F	EFF	Rep-PLM			X				X							02
<b>Mokome</b> Mmajoala Sarah	F	EFF	Rep-PLM				X				X						02
<b>Molokomme</b> Malehu Martha	F	ANC	Rep-BLM		X	X	X	X		X	X						06
<b>Moloto</b> Mmakwena Hazel	F	ANC	Rep-PLM									X	X				02
<b>Mothata</b> Lesiba Samuel	M	EFF	PR									X	X		X		03
<b>Mothata</b> Maphuti Lisbeth	F	ANC	PR									X		X			02
<b>Mothiba</b> Tumudi Piet	M	EFF	Rep-PLM		X		X										02
<b>Motolla</b> Matome Oscar	M	EFF	Rep-MLM									X	X				02

COUNCILLOR	GENDER	PARTY	SEAT TYPE	Mayoral	SEMS	DPEMS	Community	Corporate	Finance	Infrastructure	Sport, Arts & Culture	MPAC	Ethics, Rules & Integrity	Committee of Chairpersons	Multi-Party Whippery	PM T	TOTAL
<b>Murwa</b> Thosetse Phaka Kgolane	M	ANC	Rep - PLM									X	X				02
<b>Muthabine</b> Rufus	M	ANC	Rep - PLM					X						X			02
<b>Ntjana</b> Motshekwa Isaiah	M	EFF	Rep BL M						X		X						02
<b>Pheedi</b> Maseka Solomon	M	ANC	Rep BL M													X	01
<b>Pheedi</b> Mmatlala Rekiel	F	ANC	Rep - PLM									X	X				02
<b>Phogole</b> Mogome Lipson	M	ANC	Rep - LNL M		X	X		X	X	X	X						06
<b>Phukubje</b> Dorothy	F	ANC	PL M		X									X			02
<b>Rababalela</b> Malebo Shirley	F	EFF	Rep - LNL M					X		X							02
<b>Rahlana</b> Mokgadi Elizabeth	F	ANC	Rep - ML M	X													01

COUNCILLOR	GENDER	PARTY	SEAT TYPE	Mayoral	SEMS	DPEMS	Community	Corporate	Finance	Infrastructure	Sport, Arts & Culture	MPAC	Ethics, Rules & Integrity	Committee of Chairpersons	Multi-Party Whippery	PM T	TOTAL
<b>Ralefatane</b> Mariri Johannes	M	ANC	Rep - PLM			X								X			02
<b>Ramaphoko</b> Mongatane Michael	M	EFF	PR					X			X						02
<b>Ramokolo</b> Mokgaetsi Maria	F	ANC	Rep - LNL M	X													01
<b>Raphela</b> Thokwane Richard	M	EFF	Rep - PLM			X			X								02
<b>Selamolela</b> Molatja Samson	M	ANC	PR	X													01
<b>Takalo</b> Maite Evelyn	F	ANC	Rep - LNL M			X	X	X	X		X						05
<b>Teffo</b> Mamedupi Kirsty	F	ANC	PR	X												X	02
<b>Themane</b> Moraka David	M	ANC	PR		X	X	X	X	X	X	X						07
<b>Tshoshi</b> Manare Martin	M	ANC	PR						X					X			02



COUNCILLOR	GEN DER	PAR TY	SEA T TYP E	May oral	SE MS	DPE MS	Commu nity	Corpo rate	Fina nce	Infrastru cture	Spor t, Arts & Cult ure	MP AC	Ethic s, Rules & Integ rity	Committ ee of Chairper sons	Multi- Party Whipp ery	P M T	TOT AL
Botha Androe Hendrina	F	DA	Rep - PL M					X	X		X						03
Chidi Ramathaba tha Doraine	F	DA	Rep - PL M		X	X	X								X		04
Chula Mokgadi Idah	F	EFF	PR		X		X										02
Clarke Susan Elizabeth	F	VF+	Rep - PL M			X	X								X		03
Dikgale Sewela Julia	F	ANC	Rep - PL M		X		X	X	X	X	X						06

COUNCILLOR	GEN DER	PAR TY	SEA T TYP E	May oral	SE MS	DPE MS	Commu nity	Corpo rate	Fina nce	Infrastru cture	Spor t, Arts & Cult ure	MP AC	Ethic s, Rules & Integ rity	Committ ee of Chairper sons	Multi-Party Whipp ery	P M T	TOT AL
Hamise Lebeko Harry	M	ANC	Rep - PL M									X	X				02
Hiine Phologo Jeriel	M	ABC	Rep - PL M												X		01
Kekana Mmasekgo kgothi Sandra	F	ANC	Rep - LNL M		X	X	X	X	X	X	X						07
Lebese Mpho Japhter	M	ANC	Rep - LNL M				X							X			02
Lehong Mathekga Violet	F	ANC	Rep - BL M		X	X	X	X	X	X	X						07

COUNCILLOR	GEN DER	PAR TY	SEA T TYP E	May oral	SE MS	DPE MS	Commu nity	Corpo rate	Fina nce	Infrastru cture	Spor t, Arts & Cult ure	MP AC	Ethic s, Rules & Integ rity	Committ ee of Chairper sons	Multi-Party Whipp ery	P M T	TOT AL
Mabote Makhasane Gloria	F	ANC	Rep - PL M									X	X				02
Machaba Makgato Joseph	M	ANC	PR								X			X			02
Madioppe Matlou Terecia	F	EFF	PR		X	X			X								03
Mahlatji Mashego Solomon	M	ANC	Rep - PL M	X													01
Makhura Makgalela Hilda	F	ANC	Rep -	X													01

COUNCILLOR	GEN DER	PAR TY	SEA T TYP E	May oral	SE MS	DPE MS	Commu nity	Corpo rate	Fina nce	Infrastru cture	Spor t, Arts & Cult ure	MP AC	Ethic s, Rules & Integ rity	Committ ee of Chairper sons	Multi-Party Whipp ery	P M T	TOT AL
			BL M														
Malebana Chuene William Disagree	M	ANC	PR												X	X	02
Malebana Tlou Granny	F	ANC	Rep - ML M		X	X	X	X	X	X	X						07
Maleka Pheladi Ingrid	F	DoP	Rep - LNL M				X										01
Mamabolo Caroline Modikwa	F	ANC	PR	X													01
Mampuru Moshiane Thabiso	F	ANC	PR		X	X	X	X	X	X	X						07

COUNCILLOR	GEN DER	PAR TY	SEA T TYP E	May oral	SE MS	DPE MS	Commu nity	Corpo rate	Fina nce	Infrastru cture	Spor t, Arts & Cult ure	MP AC	Ethic s, Rules & Integ rity	Committ ee of Chairper sons	Multi-Party Whipp ery	P M T	TOT AL
Masekwam eng, Mapeu Rahab	F	ANC	PR									X	X				02
Masemola Sebolaishi Granny	F	ANC	PR							X				X			02
Masoga Matome Calvin	M	ANC	PR	X													01
Masoga Phuti Stanford	M	ANC	Rep - ML M											X			01
Masubebele Jara Alfred	M	ANC	PR										X	X			02

COUNCIL OR	GEN DER	PAR TY	SEA T TYP E	May oral	SE MS	DPE MS	Commu nity	Corpo rate	Fina nce	Infrastru cture	Spor t, Arts & Cult ure	MP AC	Ethic s, Rules & Integ rity	Committ ee of Chairper sons	Multi- Party Whipp ery	P M T	TOT AL
Matlabane Kholofelo Ntina Julius	M	EFF	PR					X		X					X		03
Matonzi Thomas	M	ANC	Rep - PL M		X	X	X		X	X							05
Moche Bianca	F	DA	PR									X	X				02
Mogale Kwadu Kidox	M	DoP	PR							X					X		02
Mohale Maite Monicah	F	ANC	PR	X													01

COUNCILLOR	GEN DER	PAR TY	SEA T TYP E	May oral	SE MS	DPE MS	Commu nity	Corpo rate	Fina nce	Infrastru cture	Spor t, Arts & Cult ure	MP AC	Ethic s, Rules & Integ rity	Committ ee of Chairper sons	Multi-Party Whipp ery	P M T	TOT AL
Mohlabeng Mokgadi Dinah	F	EFF	Rep - PL M			X				X							02
Mokome Mmajoala Sarah	F	EFF	Rep - PL M				X				X						02
Molokomme Malehu Martha	F	ANC	Rep - BL M		X	X	X	X		X	X						06
Moloto Mmakwena Hazel	F	ANC	Rep - PL M									X	X				02
Mothata Lesiba Samuel	M	EFF	PR									X	X		X		03

COUNCILLOR	GEN DER	PAR TY	SEA T TYP E	May oral	SE MS	DPE MS	Commu nity	Corpo rate	Fina nce	Infrastru cture	Spor t, Arts & Cult ure	MP AC	Ethic s, Rules & Integ rity	Committ ee of Chairper sons	Multi-Party Whipp ery	P M T	TOT AL
Mothata Maphuti Lisbeth	F	ANC	PR									X		X			02
Mothiba Tumudi Piet	M	EFF	Rep - PL M		X		X										02
Motolla Matome Oscar	M	EFF	Rep - ML M									X	X				02
Murwa Thosetse Phaka Kgolane	M	ANC	Rep - PL M									X	X				02
Muthabine Rufus	M	ANC	Rep -					X						X			02



COUNCILLOR	GEN DER	PAR TY	SEA T TYP E	May oral	SE MS	DPE MS	Commu nity	Corpo rate	Fina nce	Infrastru cture	Spor t, Arts & Cult ure	MP AC	Ethic s, Rules & Integ rity	Committ ee of Chairper sons	Multi-Party Whipp ery	P M T	TOT AL
			PL M														
Ntjana Motshekwa Isaiah	M	EFF	Rep BL M						X		X						02
Pheedi Maseka Solomon	M	ANC	Rep BL M													X	01
Pheedi Mmatlala Rekiel	F	ANC	Rep - PL M									X	X				02
Phogole Mogome Lipson	M	ANC	Rep - LNL M		X	X		X	X	X	X						06

COUNCILLOR	GEN DER	PAR TY	SEA T TYP E	May oral	SE MS	DPE MS	Commu nity	Corpo rate	Fina nce	Infrastru cture	Spor t, Arts & Cult ure	MP AC	Ethic s, Rules & Integ rity	Committ ee of Chairper sons	Multi-Party Whipp ery	P M T	TOT AL
Phukubje Dorothy	F	ANC	PL M		X									X			02
Rababalela Malebo Shirley	F	EFF	Rep - LNL M					X		X							02
Rahlana Mokgadi Elizabeth	F	ANC	Rep - ML M	X													01
Ralefatane Mariri Johannes	M	ANC	Rep - PL M			X								X			02
Ramaphoko Mongatane Michael	M	EFF	PR					X			X						02

COUNCILLOR	GEN DER	PAR TY	SEA T TYP E	May oral	SE MS	DPE MS	Commu nity	Corpo rate	Fina nce	Infrastru cture	Spor t, Arts & Cult ure	MP AC	Ethic s, Rules & Integ rity	Committ ee of Chairper sons	Multi-Party Whipp ery	P M T	TOT AL
Ramokolo Mokgaetsi Maria	F	ANC	Rep - LNL M	X													01
Raphela Thokwane Richard	M	EFF	Rep - PL M			X			X								02
Selamolela Molatja Samson	M	ANC	PR	X													01
Takalo Maite Evelyn	F	ANC	Rep - LNL M			X	X	X	X		X						05
Teffo Mamedupi Kirsty	F	ANC	PR	X												X	02

COUNCILLOR	GEN DER	PAR TY	SEA T TYP E	May oral	SE MS	DPE MS	Commu nity	Corpo rate	Fina nce	Infrastru cture	Spor t, Arts & Cult ure	MP AC	Ethic s, Rules & Integ rity	Committ ee of Chairper sons	Multi- Party Whippery	P M T	TOT AL
Themane Moraka David	M	ANC	PR		X	X	X	X	X	X	X						07
Tshoshi Manare Martin	M	ANC	PR						X					X			02

**APPENDIX 1(C): MEETINGS ATTENDED**

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%		
1.	<b>Botha</b> Androe Hendrina	PT	DA	17	16	94%	100%	100%	<u>Meeting(s) not attended</u> 1. 15/12/2022 – Apology
2.	<b>Chidi</b> Ramathabatha Doraine Tiny	PT	DA	17	15	88%	100%	100%	<u>Meeting(s) not attended</u> 1. 08/12/2023 – Apology 2. 25/05/2023 – Apology
3.	<b>Chula</b> Mokgadi Ida	PT	EFF	17	09	53%	36%	100%	<u>Meeting(s) not attended</u> 1. 13/07/2022 – No Apology 2. 29/08/2022 - Apology 3. 15/12/2022 – No Apology

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
									4. 22/12/2022 - No Apology 5. 27/01/2023 - Apology 6. 24/02/2023 - No Apology 7. 02/03/2023 – No Apology 8. 29/06/2023 – Apology
4.	Clarke Susan Elizabeth	PT	VF+	17	17	100%	N/a	100%	<b>100% attendance</b>
5.	Dikgale Sewela Juliah	PT	ANC	17	17	100%	N/a	100%	<b>100% attendance</b>
6.	Hamise Lebeko Harry	PT	ANC	17	17	100%	N/a	06%	<u>Meeting(s) not completed</u> 1. 26/04/2023 – Late Arrival – No Apology
7.	Hiine Phologo Jerriel	PT	ABC	17	11	65%	17%	18%	<u>Meetings(s) not attended</u> 1. 13/07/2022 – No Apology

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
									2. 27/10/2022 – Apology 3. 15/12/2022 - No Apology 4. 24/02/2023 – No Apology 5. 02/03/2023 - No Apology 6. 05/04/2023 – No Apology <u>Meetings(s) not attended</u> 1. 26/04/2023 – Late Arrival – No Apology 2. 22/03/2023 – Late Arrival - No Apology
8.	Kekana Mmasekgogot hi Sandra	PT	ANC	17	13	76%	25%	08%	<u>Meeting(s) not attended</u> 1. 27/10/2022 – No Apology 2. 16/02/2023 – No Apology

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
									3. 24/02/2023 – No Apology 4. 22/03/2023 – Apology <u>Meeting(s) not completed</u> 1. 26/04/2023 – Late Arrival – No Apology
9.	Lebese Miyelani Given	PT	EFF	02	01	50%	0%	100%	<u>Meeting(s) not attended</u> 1. 29/06/2023 – No Apology
10.	Lebese Mpho Japhter	PT	ANC	17	13	76%	50%	08%	<u>Meeting(s) not attended</u> 1. 29/07/2022- Apology 2. 29/08/2022 – Apology 3. 22/12/2022 – Apology 4. 24/02/2023- No Apology



No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
									<u>Meeting(s) not completed</u> 1. 22/03/2023 – No Apology - Early Departure
11.	Lehong Mathekga Violet	PT	ANC	17	15	88%	0%	14%	<u>Meeting(s) not attended</u> 1. 13/07/2022 - No Apology 2. 26/04/2023 – No Apology  <u>Meeting(s) not completed</u> 1. 27/01/2023 – Early Departure – Apology
12.	Makhasane Mabote Gloria	PT	ANC	17	17	100%	N/a	06%	<u>Meeting(s) not completed</u>

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%		
									1. 22/03/2023 – Late Arrival – No Apology
13.	<b>Machaba</b> Makgato Joseph	PT	ANC	17	15	88%	100%	100%	<u>Meeting(s) not attended</u> 1. 27/10/2022 - Apology 2. 02/03/2023 -Apology
14.	<b>Madiope</b> Terecia Matlou	PT	EFF	16	11	69%	40%	100%	<u>Meeting(s) not attended</u> 1. 27/10/2022 – No Apology 2. 02/03/2023 – No Apology 3. 05/04/2023 – No Apology

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
									4. 26/04/2023 – Apology 5. 02/05/2023 – Apology
15.	<b>Mahlatji</b> Mashego Solomon	PT	ANC	17	16	94%	100%	100%	<u>Meeting(s) not attended</u> 1. 25/05/2023 – Apology
16.	<b>Makhura</b> Makgalemela Hilda	PT	ANC	17	14	82%	33%	100%	<u>Meeting(s) not attended</u> 1. 22/12/2022 – No Apology 2. 02/03/2023 – No Apology 3. 02/05/2023 – Apology
17.	<b>Malebana</b> Chuene William	FT	ANC	17	16	94%	100%	100%	<u>Meeting(s) not attended</u> 1. 22/12/2022 – Apology

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
18.	Malebana Tlou Granny	PT	ANC	17	16	94%	100%	100%	<p><b>Meeting(s) not attended</b></p> <p>1. 27/10/2022 – Apology</p>
19.	Maleka Pheladi Ingrid	PT	DOP	17	10	59%	0%	30%	<p><b>Meeting(s) not attended</b></p> <p>1. 29/08/2022 – No Apology</p> <p>2. 27/10/2022 – No Apology</p> <p>3. 15/12/2022 – No Apology</p> <p>4. 08/12/2022 – No Apology</p> <p>5. 22/12/2022 - No Apology</p> <p>6. 02/03/02023 – No Apology</p> <p>7. 29/06/2023 – No Apology</p> <p><b>Meeting(s) not completed</b></p> <p>1. 29/07/2022 – Early</p>

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
									Departure - No Apology <b>2.</b> 22/03/2023 – Late Arrival - No Apology <b>3.</b> 26/04/2023 – Late Arrival – No Apology
<b>20.</b>	<b>Mamabolo</b> Caroline Modikwa	PT	ANC	17	15	88%	0%	100%	<u>Meeting(s) not attended</u> 1. 27/10/2022 – No Apology 2. 29/06/2023 – No Apology
<b>21.</b>	<b>Mampuru</b> Moshiane Thabiso	PT	ANC	17	15	88%	50%	100%	<u>Meeting(s) not attended</u> 1. 27/01/2023- No Apology 2. 24/02/2023- Apology
<b>22.</b>	<b>Masekwameng</b> Rahab Mapeu	PT	ANC	17	15	88%	100%	100%	<u>Meeting(s) not attended</u> 1. 29/08/2022 - Apology

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
									2. 24/02/2023 - Apology
23.	Masemola Sebolaishi Granny	PT	ANC	17	15	88%	0%	07%	<p><u>Meeting(s) not attended</u></p> <p>1. 22/12/2022 - No Apology</p> <p>2. 16/02/2023 - No Apology</p> <p><u>Meeting(s) not completed</u></p> <p>1. 29/07/2022 Late Arrival – No Apology</p>
24.	Masoga Matome Calvin	PT	ANC	17	17	100%	N/a	100%	<b>100% attendance</b>
25.	Masoga Phuti Standford	PT	ANC	17	14	82%	67%	100%	<p><u>Meeting(s) not attended</u></p> <p>1. 27/10/2022 – Apology</p> <p>2. 27/01/2023 – Apology</p> <p>3. 02/05/2023 – No Apology</p>

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
26.	<b>Masubelele</b> Jara Alfred	PT	ANC	17	14	82%	25%	100%	<u>Meeting(s) not attended</u> 1. 15/12/2022 - No Apology 2. 02/03/2023 - No Apology 3. 26/04/2023 – Apology 4. 02/05/2023 - No Apology
27.	<b>Matlejane</b> Kholofelo Ntina Julius	PT	EFF	16	12	71%	0%	100%	<u>Meeting(s) not attended</u> 1. 15/12/2022 – No Apology 1. 22/12/2022 - No Apology 2. 05/04/2023 – No Apology 3. 02/05/2023 – No Apology 4. 25/05/2023 – No Apology

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
28.	Matonzi Thomas	PT	ANC	17	17	100%	N/a	100%	<b>100% attendance</b>
29.	Mocke Bianca	PT	DA	17	16	94%	0%	100%	<b>Meeting(s) not attended</b> 1. 24/02/2023 – No Apology
30.	Mogale Kidox Kwadu	PT	DOP	17	4	24%	45%	50%	<b>Meeting(s) not attended</b> 1. 13/07/2022 – No Apology 2. 29/08/2022 - Apology 3. 08/12/2022 – Apology 4. 15/12/2022 – No Apology 5. 16/02/2023 – No Apology 6. 24/02/2023 - Apology 7. 02/03/2023 – No Apology 8. 22/03/2023 – Apology



No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
									9. 05/04/2023 – No Apology 10. 26/04/2023 – Apology 11. 02/05/2023 – Apology 12. 25/05/2023 – Apology 13. 29/06/2023 – No Apology  <u>Meeting(s) not completed</u> 1. 29/07/2022 Early Departure – No Apology 2. 27/01/2023 – Late Arrival – No Apology
31.	Mohale Maite Monicah	PT	ANC	17	17	100%	N/a	100%	<b>100% attendance</b>
32.	Mohlabeng Dinah Mokgadi	PT	EFF	17	16	94%	0%	100%	<u>Meeting(s) not attended</u>

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
									1. 24/02/2023 – No Apology
33.	<b>Mokome</b> Mmajoala Sarah	PT	EFF	17	16	94%	0%	100%	<u>Meeting(s) not attended</u> 1. 13/07/2022 – No Apology
34.	<b>Molokomme</b> Malehu Martha	PT	ANC	17	15	88%	50%	100%	<u>Meeting(s) not attended</u> 1. 13/07/2022 – No Apology 2. 26/04/2023 – Apology
35.	<b>Moloto</b> Mmakwena Hazel	PT	ANC	17	16	94%	0%	100%	<u>Meetings(s) not attended</u> 1. 13/07/2022 – No Apology  <u>Meeting(s) not completed</u> 1. 26/04/2023 – Late Arrival – No Apology

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
36.	<b>Mothata</b> Lesiba Samuel	PT	EFF	16	14	86%	100%	100%	<u>Meeting(s) not attended</u> 1. 27/01/2023 – Apology 2. 25/05/2023 – Apology
37.	<b>Mothata</b> Maphuti Lisbeth	FT	ANC	17	16	94%	0%	100%	<u>Meeting(s) not attended</u> 1. 02/05/2023 – No Apology
38.	<b>Mothiba</b> Tumudi Piet	PT	EFF	17	15	88%	50%	14%	<u>Meeting(s) not attended</u> 1. 27/10/2022 – Apology 2. 08/12/2022 – No Apology <u>Meeting(s) not completed</u> 1. 27/01/2023 – Late Arrival – No Apology

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
									2. 22/03/2023 – Late Arrival – No Apology
39.	Motolla Matome Oscar	PT	EFF	17	11	67%	17%	100%	<u>Meeting(s) not attended</u> 1. 13/07/2022 – No Apology 2. 29/08/2022 – No Apology 3. 27/10/2022 – Apology 4. 15/12/2022 - No Apology 5. 22/12/2022 - No Apology 6. 16/02/2023 – No Apology
40.	Murwa Thosetse Phaka Kgolane	PT	ANC	17	15	88%	00%	100%	<u>Meeting(s) not attended</u> 1. 24/02/2023 – No Apology

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
									2. 02/03/2023 – No Apology
41.	Muthabine Rufus	PT	ANC	17	16	94%	100%	07%	<p><b>Meeting(s) not attended</b></p> <p>1. 08/12/2022 – Apology</p> <p><b>Meeting(s) not completed</b></p> <p>1. 22/03/2023 – Late Arrival - Apology</p>
42.	Ntjana Motshekwa Isaiah	PT	EFF	16	11	69%	20%	100%	<p><b>Meeting(s) not attended</b></p> <p>1. 29/07/2022 - No Apology</p> <p>2. 08/12/2022 – Apology</p> <p>3. 24/02/2023 – No Apology</p> <p>4. 02/05/2023 – No Apology</p>

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
									5. 25/05/2023 – No Apology
43.	Pheedi Maseka Solomon	FT	ANC	17	17	100%	N/a	100%	<b>100% attendance</b>
44.	Pheedi Mmatlala Rekiel	PT	ANC	17	17	100%	N/a	100%	<b>100% attendance</b>
45.	Phogole Mogome Lipson	PT	ANC	17	14	82%	00%	08%	<u>Meeting(s) not attended</u> 1. 13/07/2022 – No Apology 2. 27/10/2022 – No Apology 3. 15/12/2022 – No Apology  <u>Meeting(s) not completed</u> 1. 26/04/2023 – Late Arrival – No Apology

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
46.	Phukubje Dorothy	PT	ANC	17	16	94%	0%	100%	<u>Meeting(s) not attended</u> 1. 05/04/2023 – No Apology
47.	Rababalela Shirley Malebo	PT	EFF	17	10	59%	33%	100%	<u>Meeting(s) not attended</u> 1. 28/08/2022 - No Apology 2. 27/10/2022 – No Apology 3. 08/12/2022 – Apology 4. 15/12/2022 - No Apology 5. 22/12/2022 - No Apology 6. 02/05/2023 – Apology 7. 29/06/2023 – No Apology
48.	Rahlana Mokgadi Elizabeth	PT	ANC	17	13	76%	67%	100%	<u>Meeting(s) not attended</u> 1. 28/08/2022 – Apology

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
									2. 27/10/2022 – No Apology 3. 24/02/2023- Apology
49.	Ralefatane Mariri Johannes	PT	ANC	17	16	94%	100%	100%	<b>Meeting(s) not attended</b> 1. 25/05/2023 – Apology
50.	Ramaphoko Mongatane Michael	PT	EFF	17	08	47%	00%	100%	<b>Meeting(s) not attended</b> 1. 29/07/2022 – No Apology 2. 27/10/2022 – No Apology 3. 15/12/2022 - No Apology 4. 27/01/20203 – No Apology 5. 16/02/2023 – No Apology 6. 26/04/2023 – No Apology 7. 02/05/2023 – No Apology



No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
									8. 25/05/203 – No Apology 9. 29/06/2023 – No Apology
51.	Ramokolo Mokgaetsi Maria	FT	ANC	17	15	88%	0%	100%	<u>Meeting(s) not attended</u> 1. 02/03/2023 – No Apology 2. 26/04/2023 – No Apology
52.	Raphela Thokwana Richard	PT	EFF	16	09	56%	14%	100%	<u>Meeting(s) not attended</u> 1. 27/10/2022 – Apology 2. 08/12/2022 – Apology 3. 27/01/2023 – No Apology 4. 02/03/2023 – No Apology 5. 26/04/2023 – No Apology 6. 02/05/2023 – No Apology

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
									7. 25/05/2023 – No Apology
53.	Selamolela Samson	FT	ANC	17	14	82%	67%	100%	<b>Meeting(s) not attended</b> 1. 24/02/2023- Apology 2. 02/05/2023- No Apology 3. 25/05/2023 – Apology
54.	Takalo Maite Evelyn	PT	ANC	17	08	47%	11%	100%	<b>Meeting(s) not attended</b> 1. 13 /07/2022 – No Apology 2. 28/08/2022 – No Apology 3. 27/10/2022 – No Apology 4. 16/02/2023 – No Apology 5. 24/02/2023 – No Apology 6. 02/03/2023 – No Apology 7. 22/03/2023 – Apology

No.	Council Members	Full Time/Part Time FT/PT	Ward and/or Party Represented	Number of Meetings for the Quarter	Number of Meetings Attended	Percentage Council Meetings Attendance	Percentage apologies for non-attendance	Meeting completion rate (Start – Finish. Attended meetings only)	Notes
						%	%	%	
									8. 05/042023 – No Apology 9. 02/05/2023 – No Apology
55.	<b>Teffo</b> Mamedupi Kirsty	FT	ANC	17	16	94%	N/a	100%	<b>Meeting(s) not attended</b> 1. 29/06/2023 - Apology
56.	<b>Themane</b> Moraka David	PT	ANC	17	17	100%	N/a	100%	<b>100% attendance</b>
57.	<b>Tshoshi</b> Manare Martin	PT	ANC	17	17	100%	N/a	06%	<b>Meeting(s) not completed</b> 1. 22/03/2023 – Late Arrival – No- Apology

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## **APPENDIX B (2): MUNICIPAL COMMITTEES & PURPOSES**

### **B(2) 1 COUNCIL COMMITTEES' STATUTORY POWERS**

In terms of Section 79 of the Structures Act a municipal council may establish one or more committees necessary for the effective and efficient performance of any of its functions or exercise of any of its powers (as delegated). The Committees of the Council of Capricorn District Municipality were delegated the following powers and functions:

#### **B(2) 1.1 PORTFOLIO COMMITTEES**

There are seven Portfolio Committees aligned to the six Administrative Departments of the Municipality, delegated the following powers:

- (1) To provide oversight on the activities of the different administrative departments that fall in their area of responsibility.
- (2) To deal with policies and by-laws emanating from the department.
- (3) To scrutinise departmental budgets, expenditure, and service delivery performance to ensure that the lives of the citizens in the district are improved.
- (4) To undertake on-site inspection on various departmental projects and facilities.
- (5) May request departments and relevant Members of the Mayoral Committee to account on the exercise of their functions.
- (6) May call for evidence or summon persons to appear and to produce any document required.
- (7) To submit to Council quarterly oversight reports written according to a prescribed format and guidelines.
- (8) To review recommendations from the Executive arm and may consult independent researchers to finalise their recommendations to Council.
- (9) To consider and make recommendations on issues in their terms of reference to Council for final decision making.

#### **B(2) 1.2 COMMITTEE OF CHAIRPERSONS**

The Committee of Chairpersons comprises chairpersons of the Portfolio Committees and standing committees of the council presided over by the Chairperson of the Committee of Chairpersons, commonly called the Chair of Chairs, delegated powers to:

- (1) Ensure committees are functioning effectively.
- (2) Prepare guidelines to enable chairpersons to effectively fulfil their roles.
- (3) Discuss the coordination, supervision and monitoring of the activities and functioning of the various ad hoc committees affecting the scheduling or functioning of any committee of the legislature or other forum of the legislature.
- (4) Ensure the smooth running of the committees.

### **B(2) 1.3 MULTI-PARTY WHIPPERY**

Multi-Party Whippery is composed of Chief Whips of all the political parties represented in the Council, chaired by the Council Chief Whip, and is delegated powers to:

- (1) Coordinate matters for which whips are responsible.
- (2) Ensure political liaison and consultation amongst the parties of the Council.
- (3) Share ideas and seek solutions on issues that may cause conflict in the Council.
- (4) Agree on the approach to avoid unnecessary debates in Council.
- (5) Develop guidelines for speaking time in Council.

### **B(2) 1.4 ETHICS, RULES AND INTEGRITY COMMITTEE**

The Committee is delegated powers to:

- (1) Monitor and evaluate councillors Compliance with the Code of Conduct for Councillors.
- (2) Monitor and evaluate compliance with the Council Rules of Order.
- (3) Review and recommend amendments of the Council Rules of Order at intervals determined by Council.
- (4) Determine the financial interests of Councillors that must be made public in terms of Item 7(4) of the code of Conduct for Councillors.
- (5) Recommend the Uniform Standing Procedure for Proceedings for the Imposition of a Fine or the Removal of a Councillor for not Attending Meetings (USP) as prescribed in Schedule 1 of the Local Government: Municipal Systems Act, No 32 of 2000.
- (6) Investigate and report to Council on contraventions of Item 4 (3) of the Code of Conduct for Councillors by any councillor.

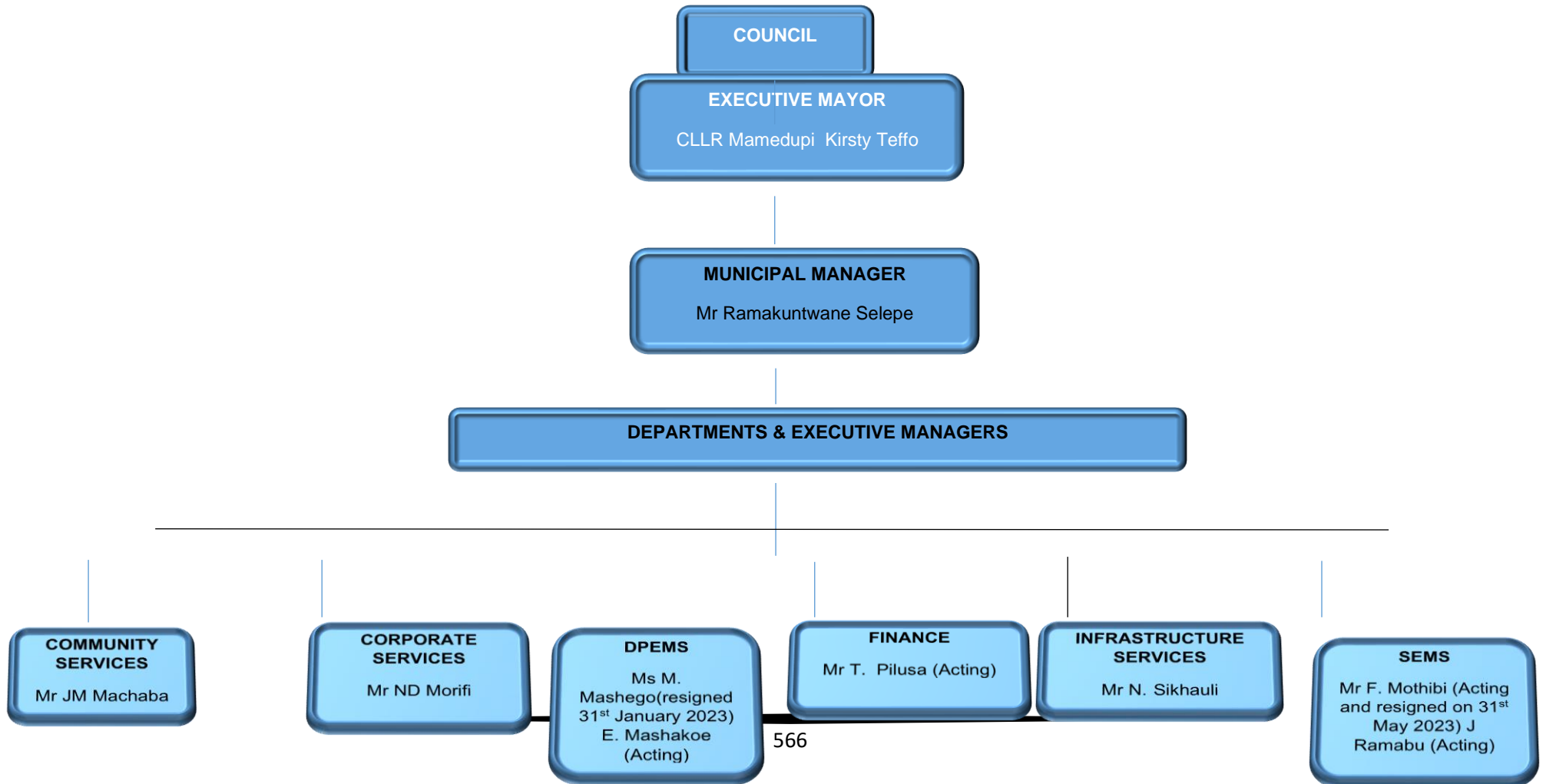
### **B(2) 1.5 MUNICIPAL PUBLIC ACCOUNTS COMMITTEE**

The statutory powers and functions of the Municipal Public Accounts Committees are as follows in terms of section 79A of the Municipal Structures Act:

- (1) To review the Auditor-General's reports and comments of the management committee and the audit committee and make recommendations to the Council.
- (2) To review internal audit reports together with comments from the management committee and the audit committee and make recommendations to the Council.
- (3) To initiate and develop the oversight report on annual reports contemplated in section 129 of the Local Government: Municipal Finance Management Act.
- (4) To attend to and make recommendations to the Council on any matter referred to it by the Council, Mayoral Committee, a committee of the Council, a member of this committee, a Councillor and the Municipal Manager.
- (5) On its own initiative, subject to the direction of the Council, to investigate and report to the Council on any matter affecting the Municipality.

**APPENDIX C: THIRD TIER ADMINISTRATIVE STRUCTURE**

**THIRD TIER ADMINISTRATIVE STRUCTURE**



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## APPENDIX D: FUNCTIONS OF MUNICIPALITY/ENTITY

A municipality has all the powers and functions assigned to it in terms of sections 156 and 229 of the Constitution and must exercise them subject to Chapter 5 of the Municipal Structures Act. The Municipal Structures Act of 1998 makes provision for the division of powers and functions between district and local municipalities. It assigns district-wide functions to district municipalities and most day-to-day service delivery functions to local municipalities. The provincial MECs are empowered to adjust these powers and functions according to the capacity of municipalities to deliver services.

The powers and functions of a district municipality are as follows:

- Integrated development planning for the district municipality, including a framework for integrated development plans of all municipalities in the district municipality.
- Potable water supply systems.
- Bulk supply of electricity, which includes for the purposes of such supply, the transmission, distribution and, where applicable, the generation of electricity.
- Domestic wastewater and sewage disposal systems.
- Solid waste disposal sites, in so far as it relates to-
  - the determination of a waste disposal strategy.
  - the regulation of waste disposal.
  - the establishment, operation and control of waste disposal sites, bulk waste transfer facilities and waste disposal facilities for more than one local municipality in the district.
- Municipal roads which form an integral part of a road transport system for the area of the district municipality.
- Air quality management.
- Regulation of passenger transport services.
- Municipal airports serving the area of the district municipality.
- Municipal health services.
- Firefighting services serving the area of the district municipality, this includes-
  - planning, co-ordination, and regulation of fire services.
  - specialised firefighting services such as mountain, veld, and chemical fire services.
  - co-ordination of the standardisation of infrastructure, vehicles, equipment, and procedures.
  - training of fire officers.
- The establishment conduct and control of fresh produce markets and abattoirs serving the area of a major proportion of the municipalities in the district.
- The establishment, conduct and control of cemeteries and crematoria serving the area of a major proportion of municipalities in the district.
- Promotion of local tourism for the area of the district municipality.
- Municipal public works relating to any of the above functions, or any other functions assigned to the district municipality.
- The receipt, allocation and, if applicable, the distribution of grants made to the district municipality; and

- The imposition and collection of taxes, levies and duties as related to the above functions or as may be assigned to the district municipality in terms of national legislation; and
- District municipal powers and function transferred to local municipalities:
  - Municipal roads which form an integral part of a road transport system of the municipal area.
  - The establishment conduct and control of cemeteries and crematoria serving the municipal area.
  - Municipal public works relating to any of the above functions, or any other functions assigned to the district municipality.



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**APPENDIX E: WARD REPORTING**

See Appendix N.

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**APPENDIX F: WARD INFORMATION**

See Appendix N.

## APPENDIX G: RECOMMENDATIONS OF THE MUNICIPAL AUDIT COMMITTEE

In its last report to the Council sitting for 2022/23, the Audit Committee submitted the following recommendations:

MEETING DATE	DISCUSSION ITEMS	OBSERVATION	IMPLICATION	RECOMMENDATION	PROGRESS
17 JULY 2023	<b>ORDINARY AUDIT COMMITTEE MEETING</b>				
	1. INTERNAL FINANCIAL CONTROLS AND INTERNAL AUDIT	Execution of the Internal Audit plan is at 95% which is commendable. Two projects to be completed in the first quarter of the new financial year.	Improved internal control system	1) Management should ensure that all internal audit findings are attended to before 31 August 2023 to avoid issues being flagged by AGSA.	<b>In progress</b> Efforts are still being made by Management to clear all the old findings. Performance on the old audit findings is currently standing at <b>85%</b> in the 2016-22 financial year and 66% (previously reported as 52%) in the 2022-23 financial year on the Internal Audit Action Plan is acceptable although the Audit Committee and Internal Audit believes more could have been done to close off the old action plan.

	<p>2. RISK MANAGEMENT</p>	<p>The Audit Committee considered the following risk management reports:</p> <p>a) Risk monitoring reports</p> <p>b) Risk Management Committee report</p>	<p>Mitigation of significant risks/risk exposure</p>	<p>1) Management should fast-track the appointment of vacant positions within the Risk Management Unit and Internal Audit.</p> <p>2) Council should note that no issues of fraud and corruption were reported to the committee</p> <p>3) Council should note the fourth quarter risk management report.</p>	<p><b>In progress</b></p> <p>1) Capturing of CVs for the position of Performance Auditor is finalized and shortlisting shall commence from 17 July 2023.</p> <p>The advertisement for FMG Interns to be placed in Internal Audit will be out by 14 July 2023. Delays were due to the finalization of the online application process.</p> <p>The position of the Information Security Officer in the Risk Management Unit will be funded from savings but will be advertised after the Job Description has been evaluated the latest being in the third quarter of the 2023/2024 Financial Year.</p>
	<p>3. GOVERNANCE</p>	<p>The following governance documents were reviewed:</p>	<p>Compliance with Section</p>	<p>1) The Audit Committee Charter be approved by Council</p>	<p><b>Implemented</b></p> <p>1) Council approved the Audit Committee</p>

	<p>a) Internal Audit Charter</p> <p>b) Internal Audit Methodology</p> <p>c) Internal Audit Continuous Development Plan</p> <p>d) Quality Improvement Plan</p> <p>e) Combined Assurance Framework (Including the terms of reference)</p> <p>f) Internal Audit Plan</p> <p>The ICT Governance report was also considered</p>	165 and 166 of the MFMA	<p>2) Council to note approval of the Internal Audit documents by the Audit Committee in line with sections 166 and 165 of the MFMA.</p> <p>3) Management should report on Disaster Recovery plan testing during the first Quarter meeting</p>	<p>Charter in the special meeting held on 27 June 2023.</p> <p><b>Implemented</b></p> <p>2) The IA policies were presented to Council in its special meeting held on the 27<sup>th</sup> of June 2023 and were noted</p> <p><b>Implemented</b></p> <p>3) The report on the Disaster Recovery Plan was presented to the Audit Committee members by the Chairperson of the ICT Steering Committee in the first quarter meeting held on 17 July 2023 and it was noted.</p>
4. ACCURACY AND RELIABILITY OF FINANCIAL REPORTING	The Committee interacted with annual the process preparation plan and interim annual financial statements.	Preparation of financial statement places a high emphasis on accuracy,	1) Management should consider sourcing the services of the technical quality reviewer before 30 July 2023	1) Adjudication Committee met on 02 August 2023 and the adjudication report is awaiting the

			<p>reliability, and relevance of financial data.</p> <p>Readiness for the 2022/23 audit process.</p>	<p>2) The Audit Committee via its Technical Committee to assist with the review of the AFS during August 2023.</p>	<p>Acting CFO's signature.</p> <p>2) There is an AFS Technical Committee arranged for 23 August 2023 to review the draft Annual Financial Statements.</p>
	<p>5. PERFORMANCE MANAGEMENT AND PERFORMANCE INFORMATION</p>	<p>The following reports were considered by the Audit Committee:</p> <p>a) The 4th quarter organizational performance report.</p> <p>b) Annual Report (APR) process plan for 2022/23 financial year.</p>	<p>Compliance with the MFMA and MPPMR</p>	<p>1) Council adopts the 4th quarter organizational performance report.</p> <p>2) Management to carry forward the unachieved targets to the next quarter.</p> <p>3) Combined Assurance to be a standing item in the PAC meetings.</p> <p>4) PMS unit and Internal Audit to submit a report on their support to local municipalities during the next ordinary meeting.</p>	<p>1) Implemented</p> <p>Council Adopted the 4<sup>th</sup> quarter organizational report on the 26<sup>th</sup> July 2023.</p>

	<p>6. CLEAN AUDIT AND CLEAN GOVERNANCE</p>	<p>Reports considered:</p> <p>a) Progress made in implementing the AG recommendations from prior year.</p> <p>b) Progress made in implementing the Internal Audit recommendations due for the quarter.</p>	<p>Impact on the clean audit</p>	<ol style="list-style-type: none"> <li>1) Council should note the progress made by management in addressing prior year observations by AGSA.</li> <li>2) Management to ensure that all AGSA findings are resolved before 31 August 2023.</li> <li>3) Management should ensure that all internal audit findings are attended to before 31 August 2023 to avoid issues being flagged by AGSA.</li> <li>4) The Executive Mayor with the assistance of the Municipal Manager and the Audit Committee should launch a district wide count down towards submission of quality financial statements and annual report on or before 31 July 2023.</li> </ol>	<ol style="list-style-type: none"> <li>1) The Municipality is still in the process of rolling out the smart meter programme to curb the water loss in line with Circular No.1 of the MFMA. This will address the outstanding issues on the AGSA action plan.</li> <li>2) Efforts are still being made by Management to clear all the old findings. Performance on the old audit findings is currently standing at <b>85%</b>.</li> </ol>
	<p>7. COMPLIANCE WITH THE MFMA AND DORA</p>	<p>a) The municipality did not incur any Unauthorized and Irregular Expenditure in the</p>	<p>Compliance to the Acts</p>	<ol style="list-style-type: none"> <li>1) Disciplinary board should finalize the outstanding cases before end August 2023 to allow management and Council</li> </ol>	<ol style="list-style-type: none"> <li>1) The Disciplinary board report served to Mayoral on the 18<sup>th</sup> August 2023.</li> </ol>

		<p>period under reporting however, there are still amounts that need to be addressed by the Board from prior periods.</p> <p>b) Six deviations were undertaken during the fourth quarter compared to five in the prior quarter.</p> <p>c) Capital expenditure is sitting at 443 million.</p>		<p>to make the necessary disclosure.</p> <p>2) Council should adopt the fourth quarter financial report.</p> <p>3) Council should note the deviations report.</p>	<p>2) Implemented: Fourth quarter financial report was adopted by Council on the 26<sup>th</sup> July 2023.</p> <p>3) The deviations report was noted by Council on the 26<sup>th</sup> July 2023.</p>
<b>OTHER REPORTS CONSIDERED</b>					
	8. LITIGATION REPORT & LABOUR MATTERS	<p>The Committee noted that one official (CFO) is currently on suspension or/and currently going through the disciplinary process.</p> <p>The AC has noted that the municipality currently has twenty-two (22) pending civil cases. Internal Audit equally conducted a review on the legal costs and raised in its report</p>	<p>Impact on the operations of the municipality</p> <p>Financial losses as a result of acting allowances</p>	1) Management to report the progress in the next meeting in August 2023.	In progress

		issues that require immediate actioning by Management.			
	9. REPORT ON WATER LOSSES	Water distribution losses currently sitting at 46% (from 38% in prior quarter) which is far above the National Treasury norms.	Inability to sustain provision of basic services.	<ol style="list-style-type: none"> <li>1) Council should note the water distribution losses report</li> <li>2) Management to submit a detailed plan in the next meeting on the proposal to deal with distribution losses</li> </ol>	<ol style="list-style-type: none"> <li>1) Council noted the water distribution losses report on the 26<sup>th</sup> July 2023.</li> </ol>

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**APPENDIX H: LONG TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIP**

The Municipality does not have any long-term contracts or public private partnerships.

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**APPENDIX I: MUNICIPAL ENTITY/ SERVICE PROVIDER PERFORMANCE SCHEDULE**

The Municipality does not have municipal entities.



**APPENDIX I (1): EXTERNAL SERVICE PROVIDER ASSESSMENT REPORT (CAPITAL, WATER AND SANITATION PROJECTS)**

**Service Providers Performance**

Section 46 of Municipal Systems Act requires reflection on the performance of service providers.

Assessment of service provider ratings in a scale of 1-5 = 1- Poor    2-Fair    3- Average    4-Good    5-Excellent

**PROJECTS TO BE IMPLEMENTED**

No.	Project Name	Name of Service Provider	Project Amount	Overall Project Expenditure	Start Date	Completion Date	Progress to Date	Challenges	Intervention	Quarter 1	Quarter 2	Quarter 3	Quarter 4
<b>BLOUBERG LOCAL MUNICIPALITY</b>													
1	Grootpan, Sias, Longden, Ramaswikana Water Supply (North)	VME Projects Construction	46,262,854.94	17 006 877	28-Feb-23	28-Feb-24	Construction	None	None	N/A	N/A	4	4
2	Grootpan, Sias, Longden,	Good Example	27,258,340.18	7 660 460.50	28-Feb-23	15-Dec-23	Construction	None	None	N/A	N/A	3	3

	Ramaswikan a Water Supply (South)	Trading & Projects											
3	Kromhoek/ Makgato, Devrede, Taaibosch New Stand Water Supply - A	Bright Ideas Projects	36,602,514.53	8 151 223.39	28-Feb-23	28-Feb-24	Constructio n	Constant stoppages of the project by local business forum	Matter being resolved as and they stoppages happens	N/A	N/A	3	3
4	Kromhoek/ Makgato, Devrede, Taaibosch New Stand Water Supply - B	Mmakoto Business Enterprise	36,891,882.58	11 336 356.15	28-Feb-23	28-Feb-24	Constructio n	None	None	N/A	N/A	3	4
5	Milbank East, Water Supply	Rural Blue Belt	37,802,000.00	18 752 777	20-Nov-22	15-Dec-23	Constructio n	None	None	N/A	3	3	3
6	Nairin (Ga- Molefe, Sifihlampsan a & Ga- Tshabalala) Village Water Supply	Mgand Projects	37,392,655	30 765 234	20-Nov-22	15-Dec-23	Constructio n	None	None	N/A	3	3	3

7	Inveraan Water Supply - A	Makeyise Trading & Projects	46,526,811	11 586 906	28-Feb-23	28-Feb-24	Construction	None	None	N/A	N/A	3	3
8	Inveraan Water Supply - B	TQM Projects	46,383,361	8 763 664	28-Feb-23	28-Feb-24	Construction	None	None	N/A	N/A	3	3
9	Nailana Water Supply	Silverwell Business Enterprise	22,695,446	21 641 495	22-Nov-22	30-Jun-23	Completed	None	None	N/A	N/A	5	5
10	Rosenkrantz Water Supply	Lilithalethu Trading	42,746,542	16 666 875	30-Nov-22	15-Dec-23	Construction	None	None	N/A	3	3	4

**LEPELLE NKUMPI LOCLA MUNICIPALITY**

1	(Budutolo) Mathabatha/ Tongwane RWS	Chisa Multi Projects	34252345.12	13294454.25	15-Feb-23	15-Feb-24	Construction	None	None	N/A	N/A	3	3
2	Groothoek (Lebowakgo mo Zone B) Water Supply Phase 1	Sweet dreams Trading	22 609 050.00	1 681 082	23-Mar-18	30-Jun-23	Construction	None	None	3	3	3	3
		Beten Construction	35 012 731.65	29 737 071	23-Mar-18	30-Jun-23	Construction	Slow progress by service provider	Service provider on penalties	1	1	1	1

3	Groothoek (Lebowakgomo Zone B) Water Supply Phase 2	October Integrated Tech	28 642 218,50	25 087 486	13-Sep-19	30-Jul- 23	Constructio n	Slow progress by service provider	Service provider on penalties	1	1	1	1
		Zacks Business Enterprise	30 308 227,35	30 000 252	13-Sep-19	30-Jul- 23	Practical completion stage	Stoppage of the project by community refusing Eskom to energise the remaining boreholes and vandalism of 1 x borehole transformer	Matter resolved and Eskom sub- contractor allowed to complete the works	3	3	3	3
4	Mphahlele (Bolatjane, Phalakwane, Makurung and Dithabaneng) RWS Phase 2	Lehlotha Managemen t Services	31 366 117,80	29 055 566	18-Oct-19	30-Jun- 23	Practical completion stage	None	None	3	3	3	3

Eternity Star Investment 231	34 297 662,42	30 979 411	17-Oct-19	30-Jun-23	Practical completion stage	None	None	3	3	3	3
Shwings Construction	33 801 682,52	30 874 002	22-Oct-19	30-Jun-23	Practical completion stage	None	None	3	3	3	3
Tshau/Ngwako A Molao Jv	28 133 008,47	20 314 578,52	04-Oct-19	30-Jun-23	Construction	Slow progress on-site	Termination processes underway	1	1	1	1

5		Lehlotha Management Services	23 170 590.89	789 000	15-Feb-22	30-Sep-23	50%	Delay with the approval of the servitude	Servitude agreements signed	3	3	3	3
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**MOLEMOLE LOCAL MUNICIPALITY**

1	Ratsaka Water Supply	Khulakunye Investment & Projects	40,264,344.98	6 100 025	15-Feb-23	15-Feb-24	Construction	None	None	N/A	N/A	3	3
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**SANITATION**

1	Blouberg Sanitation	Mberes Trading	9272911.73	9 0 191 61	30-Nov-22	30 -Jun-23	Completed	None	None	N/A	N/A	5	5
2	Molemole Sanitation	Xono JV Saldana	8,769,467	8 410 1265	30-Nov-22	30 -Jun-23	Completed	None	None	N/A	N/A	3	3
3	Lepelle Nkumpi Sanitation (MIG)	Prrizin / Ngwako JV	8,805,194	8 387402	30-Nov-22	30 -Jun-23	Completed	None	None	N/A	N/A	3	3

4	Upgrading of Makotse Sewer line	Zebracraft	6 977 939.3	6 718000	08-Nov-22	30-Jun-23	Construction	Hard rock on the pipe route	Additional funds sourced for the hard rock	N/A	N/A	3	3
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#### APPENDIX : DISCLOSURE OF FINANCIAL INTERESTS

NO.	COUNCILLOR	GENDER	PARTY	STATUS
1.	Botha Androe Hendrina	F	DA	Declared
2.	Chidi Ramathabatha Doraine Tiny	F	DA	Declared
3.	Chula Mokgadi Ida	F	EFF	Declared
4.	Clarke Susan Elizabeth	F	VF+	Declared
5.	Dikgale Sewela Julia	F	ANC	Declared
6.	Hamise Lebeko Harry	M	ANC	Declared
7.	Hiine Phologo Jerriel	M	ABC	Declared
8.	Kekana Mmasekgokgothi Sandra	F	ANC	Declared
9.	Lebese Mpho Japhter	M	ANC	Declared
10.	Lehong Mathekga Violet	F	ANC	Declared
11.	Makhasane Mabote Gloria	F	ANC	Declared
12.	Machaba Makgato Joseph	M	ANC	Declared
13.	Morokolo Moloko	F	EFF	Declared
14.	Mahlatji Mashego Solomon	M	ANC	Declared
15.	Makhura Makgalemela Hilda	F	ANC	Declared
16.	Malebana Chuene William	M	ANC	Declared
17.	Malebana Tlou Granny	F	ANC	Declared
18.	Maleka Pheladi Ingrid	F	DOP	Declared
19.	Mamabolo Caroline Modikwa	F	ANC	Declared
20.	Mampuru Moshiane Thabiso	F	ANC	Declared
21.	Masekwameng Rahab Mapeu	F	ANC	Declared
22.	Masemola Sebolaishi Granny	F	ANC	Declared
23.	Masoga Matome Calvin	M	ANC	Declared
24.	Masoga Phuti Stanford	M	ANC	Declared

<b>NO.</b>	<b>COUNCILLOR</b>	<b>GENDER</b>	<b>PARTY</b>	<b>STATUS</b>
25.	Masubelele Jara Alfred	M	ANC	Declared
26.	Lebese Given Miyelani	M	EFF	Declared
27.	Matonzi Thomas	M	ANC	Declared
28.	Mocke Bianca	F	DA	Declared
29.	Mogale Kidox Kwadu	M	DOP	Declared
30.	Mohale Maite Monicah	F	ANC	Declared
31.	Mohlabeng Dinah Mokgadi	F	EFF	Declared
32.	Mokome Mmajoala Sarah	F	EFF	Declared
33.	Molokomme Malehu Martha	F	ANC	Declared
34.	Moloto Mmakwena Hazel	F	ANC	Declared
35.	Ngwasheng Alex	M	EFF	Declared
36.	Mothata Maphuti Lisbeth	F	ANC	Declared
37.	Mothiba Tumudi Piet	M	EFF	Declared
38.	Motolla Matome Oscar	M	EFF	Declared
39.	Murwa Thosetse Phaka Kgolane	M	ANC	Declared
40.	Muthabine Rufus	M	ANC	Declared
41.	Ntjana Motshekwa Isaiah	M	EFF	Declared
42.	Pheedi Maseka Solomon	M	ANC	Declared
43.	Pheedi Mmatlala Rekiel	F	ANC	Declared
44.	Phogole Mogome Lipson	M	ANC	Declared
45.	Phukubje Dorothy	F	ANC	Declared
46.	Rababalela Shirley Malebo	F	EFF	Declared
47.	Rahlana Mokgadi Elizabeth	F	ANC	Declared
48.	Ralefatane Mariri Johannes	M	ANC	Declared
49.	Ramaphoko Mongatane Michael	M	EFF	Declared
50.	Ramokolo Mokgaetsi Maria	F	ANC	Declared
51.	Raphela Thokwana Richard	M	EFF	Declared
52.	Selamolela Samson	M	ANC	Declared
53.	Takalo Maite Evelyn	F	ANC	Declared
54.	Teffo Mamedupi Kirsty	F	ANC	Declared
55.	Themane Moraka David	M	ANC	Declared
56.	Tshoshi Manare Martin	M	ANC	Declared



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**APPENDIX K: REVENUE COLLECTION PERFORMANCE BY VOTE AND BY SOURCE**

**APPENDIX K(i): REVENUE COLLECTION PERFORMANCE BY VOTE**

**DC35 Capricorn - Table B3 Adjustments Budget Financial Performance (revenue and expenditure by municipal vote) -**

Vote Description  <i>[Insert departmental structure etc]</i>	Ref	Budget Year 2022/23									Budget Year +1 2023/24	Budget Year +2 2024/25
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
<b>R thousands</b>												
<b>Revenue by Vote</b>	1											
Vote 1 - Municipal Manager		65 908	65 908	-	-	-	2 641	-	2 641	68 549	71 470	77 196
Vote 2 - Executive Mayor		41 249	41 249	-	-	-	646	-	646	41 895	43 848	47 141
Vote 3 - Corporate Services		170 096	170 096	-	-	-	6 037	285	6 322	176 418	181 657	190 679
Vote 4 - Chief Financial Officer		207 588	207 588	-	-	-	(24 874)	11 300	(13 574)	194 014	227 584	241 789
Vote 5 - Community and Social Services		92 249	92 249	-	-	-	2 217	-	2 217	94 466	96 681	103 816
Vote 6 - Health		-	-	-	-	-	-	-	-	-	-	-
Vote 7 - DPEMS		34 436	34 436	-	-	-	1 758	-	1 758	36 194	29 500	31 462
Vote 8 - Public Transport		-	-	-	-	-	-	-	-	-	-	-
Vote 9 - Infrastructure		636 568	636 568	-	-	-	11 575	-	11 575	648 143	648 399	681 584
Vote 10 - Other		-	-	-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	2	<b>1 248 094</b>	<b>1 248 094</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11 585</b>	<b>11 585</b>	<b>1 259 679</b>	<b>1 299 139</b>	<b>1 373 667</b>
<b>Expenditure by Vote</b>	1											
Vote 1 - Municipal Manager		65 908	65 908	-	-	-	2 641	-	2 641	68 549	71 470	77 196
Vote 2 - Executive Mayor		41 249	41 249	-	-	-	646	-	646	41 895	43 848	47 141
Vote 3 - Corporate Services		180 492	180 492	-	-	-	2 032	40	2 072	182 564	193 778	205 357
Vote 4 - Chief Financial Officer		207 588	207 588	-	-	-	226	17 465	17 691	225 279	227 584	241 789
Vote 5 - Community and Social Services		90 999	90 999	-	-	-	(12)	70	58	91 057	96 681	103 816
Vote 6 - Health		-	-	-	-	-	-	-	-	-	-	-
Vote 7 - DPEMS		34 436	34 436	-	-	-	1 305	6 184	7 489	41 925	29 500	31 462
Vote 8 - Public Transport		-	-	-	-	-	-	-	-	-	-	-
Vote 9 - Infrastructure		360 056	360 056	-	-	-	(2 439)	12 515	10 076	370 132	389 282	400 532
Vote 10 - Other		-	-	-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	2	<b>900 720</b>	<b>900 720</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4 399</b>	<b>36 274</b>	<b>40 673</b>	<b>1 021 401</b>	<b>1 052 143</b>	<b>1 107 293</b>
<b>Surplus/ (Deficit) for the year</b>	2	<b>267 366</b>	<b>267 366</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(4 399)</b>	<b>(24 689)</b>	<b>(29 088)</b>	<b>238 278</b>	<b>246 996</b>	<b>266 374</b>

## APPENDIX K(ii): REVENUE COLLECTION PERFORMANCE BY SOURCE

DC35 Capricorn - Table B4 Adjustments Budget Financial Performance (revenue and expenditure) -

Description	Ref	Budget Year 2022/23									Budget Year +1 2023/24	Budget Year +2 2024/25
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
<b>R thousands</b>	<b>1</b>											
<b>Revenue By Source</b>												
Property rates	2	--	--	--	--	--	--	--	--	--	--	--
Service charges - electricity revenue	2	--	--	--	--	--	--	--	--	--	--	--
Service charges - water revenue	2	70 459	70 459	--	--	--	--	--	--	70 459	81 028	81 838
Service charges - sanitation revenue	2	11 093	11 093	--	--	--	--	--	--	11 093	11 648	12 347
Service charges - refuse revenue	2	--	--	--	--	--	--	--	--	--	--	--
Rental of facilities and equipment		--	--	--	--	--	--	--	--	--	--	--
Interest earned - external investments		27 284	39 284	--	--	--	--	--	--	39 284	40 855	42 489
Interest earned - outstanding debtors		20 000	20 000	--	--	--	--	--	--	20 000	20 000	20 000
Dividends received		--	--	--	--	--	--	--	--	--	--	--
Fines, penalties and forfeits		--	26 604	--	--	--	--	--	--	26 604	--	--
Licences and permits		--	--	--	--	--	--	--	--	--	--	--
Agency services		--	--	--	--	--	--	--	--	--	--	--
Transfers and subsidies		767 119	768 004	--	--	--	(170)	--	(170)	767 834	813 669	880 148
Other revenue	2	1 141	441	--	--	--	--	--	--	441	445	449
Gains		--	--	--	--	--	--	--	--	--	--	--
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>897 096</b>	<b>935 885</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>(170)</b>	<b>--</b>	<b>(170)</b>	<b>935 715</b>	<b>967 645</b>	<b>1 037 271</b>
<b>Expenditure By Type</b>												
Employee related costs		377 589	377 389	--	--	--	--	--	--	377 389	413 983	442 676
Remuneration of councillors		18 484	17 292	--	--	--	--	--	--	17 292	20 269	21 952
Debt impairment		66 231	66 231	--	--	--	--	--	--	66 231	68 525	67 209
Depreciation & asset impairment		100 513	108 513	--	--	--	--	--	--	108 513	114 905	121 713
Finance charges		470	470	--	--	--	--	--	--	470	470	470
Bulk purchases - electricity		--	--	--	--	--	--	--	--	--	--	--
Inventory consumed		100 458	94 498	--	--	--	--	--	--	94 498	108 910	123 798
Contracted services		123 843	160 406	--	--	--	--	--	--	160 406	124 361	143 005
Transfers and subsidies		--	--	--	--	--	--	--	--	--	--	--
Other expenditure		164 478	174 854	--	--	--	--	--	--	174 854	206 225	224 593
Losses		28 662	28 662	--	--	--	--	--	--	28 662	31 079	33 549
<b>Total Expenditure</b>		<b>980 728</b>	<b>1 028 315</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>1 028 315</b>	<b>1 088 727</b>	<b>1 178 965</b>
<b>Surplus/(Deficit)</b>		<b>(83 632)</b>	<b>(92 430)</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>(170)</b>	<b>--</b>	<b>(170)</b>	<b>(92 600)</b>	<b>(121 082)</b>	<b>(141 694)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		350 998	378 998	--	--	--	170	--	170	379 168	406 499	342 935
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		--	--	--	--	--	--	--	--	--	--	--
Transfers and subsidies - capital (in-kind - all)		--	--	--	--	--	--	--	--	--	--	--
<b>Surplus/(Deficit) before taxation</b>		<b>267 366</b>	<b>286 568</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>286 568</b>	<b>285 417</b>	<b>201 241</b>
Taxation		--	--	--	--	--	--	--	--	--	--	--
<b>Surplus/(Deficit) after taxation</b>		<b>267 366</b>	<b>286 568</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>286 568</b>	<b>285 417</b>	<b>201 241</b>
Attributable to minorities		--	--	--	--	--	--	--	--	--	--	--
<b>Surplus/(Deficit) attributable to municipality</b>		<b>267 366</b>	<b>286 568</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>286 568</b>	<b>285 417</b>	<b>201 241</b>
Share of surplus/ (deficit) of associate		--	--	--	--	--	--	--	--	--	--	--
<b>Surplus/ (Deficit) for the year</b>		<b>267 366</b>	<b>286 568</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>286 568</b>	<b>285 417</b>	<b>201 241</b>

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**APPENDIX L:: CONDITIONAL GRANTS**

Details	Budget (R'000)	Actual(R'000)	Variance
RRAMS	3 191 000	3 191 000	100%
Equitable Share	730 232 000	730 232 000	100%
Finance Management Grant	1000 000	967 674	97%
MIG	265 547 000	265 547 000	100%
EPWP	3 747 000	3 747 000	89%
WSIG	165 000 000	165 000 000	100%
LG SETA	592 208	592 208	100%

APPENDIX M

APPENDIX M(i): CAPITAL EXPENDITURE- NEW & UPGRADE/RENEWAL PROGRAMMES

<b>Municipality</b>	<b>FUNDER</b>	<b>Allocation</b>	<b>Expenditure</b>	<b>%EXP of Allocation</b>
Capricorn	MIG	265 547 000	265 547 000	100%
Capricorn	WSIG	165 000 000	165 000 000	100%

## APPENDIX M(ii): CAPITAL EXPENDITURE- NEW ASSETS PROGRAMMES

DC35 Capricorn - Table B9 Asset Management -

Description	Ref	Budget Year 2022/23									Budget Year +1 2022/23	Budget Year +2 2023/24
		Original Budget	Prior Adjusted	Accu m. Funds	Multi-year capital	Unfor e. Unav oid.	Nat. or Prov. Govt	Other Adjust s.	Total Adjusts .	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	7 A1	8 B	9 C	10 D	11 E	12 F	13 G	14 H		
<b>CAPITAL EXPENDITURE</b>												
<b><u>Total New Assets to be adjusted</u></b>	1	292 235	331 481	–	11 781	–		(837)	10 944	342 425	323 511	330 230
<i>Roads Infrastructure</i>		–	–	–	–	–	–	–	–	–	–	–
<i>Storm water Infrastructure</i>		–	–	–	–	–	–	–	–	–	–	–
<i>Electrical Infrastructure</i>		–	–	–	–	–	–	–	–	–	–	–
<i>Water Supply Infrastructure</i>		284 485	297 430	–	10 981	–		–	10 981	308 411	310 866	318 835
<i>Sanitation Infrastructure</i>		–	–	–	–	–	–	–	–	–	–	–
<i>Solid Waste Infrastructure</i>		–	–	–	–	–	–	–	–	–	–	–
<i>Rail Infrastructure</i>		–	–	–	–	–	–	–	–	–	–	–
<i>Coastal Infrastructure</i>		–	–	–	–	–	–	–	–	–	–	–
<i>Information and Communication Infrastructure</i>		–	–	–	–	–	–	–	–	–	–	–

Infrastructure	284 485	297 430	-	10 981	-	-	-	10 981	308 411	310 866	318 835
Community Facilities	1 050	19 950	-	-	-	-	-	-	19 950	2 500	2 500
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-	-	-
Community Assets	1 050	19 950	-	-	-	-	-	-	19 950	2 500	2 500
Heritage Assets	-	-	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-	-	-
Operational Buildings	400	2 859	-	-	-	-	(7)	(7)	2 852	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-
Other Assets	400	2 859	-	-	-	-	(7)	(7)	2 852	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-	-	-
Licences and Rights	830	830	-	-	-	-	(830)	(830)	-	-	-
Intangible Assets	830	830	-	-	-	-	(830)	(830)	-	-	-
Computer Equipment	945	3 117	-	250	-	-	-	250	3 367	1 145	1 145
Furniture and Office Equipment	1 125	1 125	-	-	-	-	-	-	1 125	2 250	2 250

6

Machinery and Equipment		1 900	4 670	-	550	-	-	-	550	5 220	4 750	3 500
Transport Assets		1 500	1 500	-	1 500	-	-	-	-	1 500	2 000	2 000
Land		-	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-	-	-
<b><u>Total Renewal of Existing Assets to be adjusted</u></b>	<b><u>2</u></b>	<b>31 692</b>	<b>38 020</b>	<b>-</b>	<b>57</b>	<b>-</b>	<b>-</b>	<b>9 579</b>	<b>9 636</b>	<b>47 656</b>	<b>17 055</b>	<b>7 055</b>
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		25 000	26 450	-	57	-	-	4 455	14 512	40 962	15 000	5 000
<i>Sanitation Infrastructure</i>		5 000	5 740	-	-	-	-	(4 876)	(4 876)	864	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-
Infrastructure		30 000	32 190	-	57	-	-	9 579	9 636	41 826	15 000	5 000
Community Facilities		-	-	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-	-	-



Community Assets	-	-	-	-	-	-	-	-	-	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-
Other Assets	6	-	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-	-	-
Licences and Rights	1 692	5 830	-	-	-	-	-	-	5 830	2 055	2 055
Intangible Assets	1 692	5 830	-	-	-	-	-	-	5 830	2 055	5
Computer Equipment	-	-	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-	-

Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-	-	-	-
<b><u>Total Upgrading of Existing Assets to be adjusted</u></b>	<b><u>2a</u></b>	-	-	-	-	-	-	-	-	-	-	-	-
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-	-	-	-

Non-revenue Generating		-	-	-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-
Other Assets	6	-	-	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-	-	-
	-											
<b><u>Total Capital Expenditure to be adjusted</u></b>	4	323 927	369 501	-	11 838	-	-	8 742	20 580	390 081	340 566	337 285
Roads Infrastructure		-	-	-	-	-	-	-	-	-	-	-

<i>Storm water Infrastructure</i>	-	-	-	-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>	-	-	-	-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>	309 485	323 880	-	11 038	-	-	14 455	25 493	349 373	325 866	323 835	
<i>Sanitation Infrastructure</i>	5 000	5 740	-	-	-	-	(4 876)	(4 876)	864	-	-	
<i>Solid Waste Infrastructure</i>	-	-	-	-	-	-	-	-	-	-	-	
<i>Rail Infrastructure</i>	-	-	-	-	-	-	-	-	-	-	-	
<i>Coastal Infrastructure</i>	-	-	-	-	-	-	-	-	-	-	-	
<i>Information and Communication Infrastructure</i>	-	-	-	-	-	-	-	-	-	-	-	
Infrastructure	314 485	329 620	-	11 038	-	-	9 579	20 617	350 237	325 866	323 835	
Community Facilities	1 050	19 950	-	-	-	-	-	-	19 950	2 500	2 500	
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-	-	-	
Community Assets	1 050	19 950	-	-	-	-	-	-	19 950	2 500	2 500	
Heritage Assets	-	-	-	-	-	-	-	-	-	-	-	
Revenue Generating	-	-	-	-	-	-	-	-	-	-	-	
Non-revenue Generating	-	-	-	-	-	-	-	-	-	-	-	
Investment properties	-	-	-	-	-	-	-	-	-	-	-	
Operational Buildings	400	2 859	-	-	-	-	(7)	(7)	2 852	-	-	
Housing	-	-	-	-	-	-	-	-	-	-	-	

Other Assets		400	2 859	-	-	-	-	(7)	(7)	2 852	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-	-	-
Licences and Rights		2 522	6 660	-	-	-	-	(830)	(830)	5 830	2 055	2 055
Intangible Assets		2 522	6 660	-	-	-	-	(830)	(830)	5 830	2 055	2 055
Computer Equipment		945	3 117	-	250	-	-	-	250	3 367	1 145	1 145
Furniture and Office Equipment		1 125	1 125	-	-	-	-	-	-	1 125	2 250	2 250
Machinery and Equipment		1 900	4 670	-	550	-	-	-	550	5 220	4 750	3 500
Transport Assets		1 500	1 500	-	1 500	-	-	-	-	1 500	2 000	2 000
Land		-	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological		-	-	-	-	-	-	-	-	-	-	-
Animals		-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL CAPITAL EXPENDITURE to be adjusted</b>	<b>4</b>	<b>323 927</b>	<b>369 501</b>	<b>-</b>	<b>11 838</b>	<b>-</b>	<b>-</b>	<b>8 742</b>	<b>20 580</b>	<b>390 081</b>	<b>340 566</b>	<b>337 285</b>
<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>	<b>5</b>	<b>2 030 795</b>	<b>2 177 468</b>	<b>-</b>	<b>(5 841)</b>	<b>-</b>	<b>-</b>	<b>13 232</b>	<b>7 391</b>	<b>2 184 859</b>	<b>1 975 331</b>	<b>1 903 480</b>
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		1 817 928	1 958 246	-	7 007	-	-	8 625	15 632	1 973 878	1 769 730	1 708 415

<i>Sanitation Infrastructure</i>	36 966	38 825	-	-	-	-	124	124	949	38	421	29	699
<i>Solid Waste Infrastructure</i>	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>	-	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure	1 854 894	1 997 071	-	7 007	-	-	8 749	15 756	2 012 827		1 803 151	1 738	114
Community Assets	65 542	72 527	-	(14 050)	-	-	(7)	(14 057)	470	58	63 474	60 099	
Heritage Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Assets	1 000	-	-	-	-	-	-	-	-	-	000	1	000
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	9 097	3 704					4 490	4 490	8 194		8 806	8 280	
Computer Equipment	7 566	8 809		250				250	9 059		4 323	641	
Furniture and Office Equipment	6 253	12 265						-	12 265		7 084	7 773	

Machinery and Equipment		16 855	12 403		832				832	13 235	18 449	18 577
Transport Assets		56 180	58 282		120				120	58 402	56 636	56 588
Land Zoo's, Marine and Non-biological Animals		12 408	12 408						-	12 408	12 408	12 408
									-	-		
<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	<b>5</b>	<b>2 030 795</b>	<b>2 177 468</b>	<b>-</b>	<b>(5 841)</b>	<b>-</b>	<b>-</b>	<b>13 232</b>	<b>7 391</b>	<b>2 184 859</b>	<b>1 975 331</b>	<b>1 903 480</b>
<b>EXPENDITURE OTHER ITEMS</b>												
<b><u>Depreciation &amp; asset impairment</u></b>		74 091	74 891	-	-	-	-	-	-	74 891	78 633	83 487
<b><u>Repairs and Maintenance by asset class</u></b>	<b>3</b>	<b>29 037</b>	<b>38 037</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(7 365)</b>	<b>(299)</b>	<b>(7 664)</b>	<b>30 373</b>	<b>30 991</b>	<b>32 650</b>
<i>Roads Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		6 178	8 639	-	-	-	768	(1 430)	(662)	7 977	6 178	6 178
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-	-	-

**Infrastructure**

Community Facilities

Sport and Recreation Facilities

**Community Assets****Heritage Assets**

Revenue Generating

Non-revenue Generating

**Investment properties**

Operational Buildings

Housing

**Other Assets****Biological or Cultivated Assets**

Servitudes

Licences and Rights

**Intangible Assets****Computer Equipment****Furniture and Office Equipment**

6 178	8 639	-	-	-	768	(1 430)	(662)	7 977	6 178	6 178
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
2 948	4 805	-	-	-	-	-	-	4 805	3 143	3 357
-	-	-	-	-	-	-	-	-	-	-
2 948	4 805	-	-	-	-	-	-	4 805	3 143	3 357
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
8 949	8 949	-	-	-	(8 949)	-	(8 949)	-	9 728	10 126
8 949	8 949	-	-	-	(8 949)	-	(8 949)	-	9 728	10 126
513	713	-	-	-	-	-	-	713	513	549
-	-	-	-	-	-	-	-	-	-	-



Machinery and Equipment		1 114	8 754	-	-	-	816	1 131	1 947	10 701	1 251	1 260
Transport Assets		9 335	6 177	-	-	-		-		6 177	10 214	11 180
Land		-	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	6	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENDITURE OTHER ITEMS to be adjusted</b>		<b>103 128</b>	<b>112 928</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(7 365)</b>	<b>(299)</b>	<b>(7 664)</b>	<b>105 264</b>	<b>109 624</b>	<b>116 137</b>
<i>Renewal and upgrading of Existing Assets as % of total capex</i>		9,8%	10,3%							12,2%	5,0%	2,1%
<i>Renewal and upgrading of Existing Assets as % of deprechn"</i>		42,8%	50,8%							63,6%	21,7%	8,5%
<i>R&amp;M as a % of PPE</i>		1,4%	1,7%							1,4%	1,6%	1,7%
<i>Renewal and upgrading and R&amp;M as a % of PPE</i>		3,0%	3,5%							3,6%	2,4%	2,1%

**APPENDIX N: PROGRAMMES BY PROJECT**

Project No.	Project Name	Project Description	Location (Ward No.)	Key Performance Indicator	MTERF Targets			MTERF Targets (R)			Source of Funding	Implementing Agent	EIA/BA R/EM P
					2022/23	2023/24	2024/25	2022/23	2023/24	2024/25			
<b>TRANSPORT PLANNING</b>													
DPEMS-01	Rural Roads Assets Management System (Public Transport Rural Infrastructure Planning)	Rural Roads Assets Management Systems (Traffic data, bridge condition survey, mapping of visual conditions, Extended visual condition assessment)	CDM	Number of Rural Roads Assets Management System updated	1 Rural Roads Assets Management System updated.	1 Rural Roads Assets Management System updated.	1 Rural Roads Assets Management System updated.	2 601 000	2 718 000	2 839 000	RRAM S Grant	CDM	N/A

Project No.	Project Name	Project Description	Location (Ward No.)	Key Performance Indicator	MTERF Targets			MTERF Targets (R)			Source of Funding	Implementing Agent	EIA/BA R/EM P
					2022/23	2023/24	2024/25	2022/23	2023/24	2024/25			
DPEMS-02	Development of Rural Roads Asset Management Plan	Development of Rural Roads Asset Management Plan	CDM	Number of Rural Roads Asset Management Plan developed	1 Rural Roads Asset Management Plan Developed	1 Rural Roads Asset Management Plan Developed	1 Rural Roads Asset Management Plan Developed	OPEX	OPEX	OPEX	Equitable Shares	CDM	N/A
DPEMS-03	Identification and digitisation of New Development	Rural Roads Assets Management System (Public Transport Rural Infrastructure Planning)	CDM	Percentage digitisation of the identified new development	100 % digitisation of the identified new development	100 % digitisation of the identified new development	100 % digitisation of the identified new development	OPEX	OPEX	OPEX	Equitable Shares	CDM	N/A
DPEMS-04	Rural Roads Asset Management Systems	Rural Roads Asset Management Systems	CDM (Public Transport Rural Infrastructure)	Number of Quarterly Rural Roads Asset	4 Quarterly Rural Roads Asset Management Systems	4 Quarterly Rural Roads Asset Management	4 Quarterly Rural Roads Asset Management	OPEX	OPEX	OPEX	Equitable Shares	CDM	N/A

Project No.	Project Name	Project Description	Location (Ward No.)	Key Performance Indicator	MTERF Targets			MTERF Targets (R)			Source of Funding	Implementing Agent	EIA/BA R/EM P
					2022/23	2023/24	2024/25	2022/23	2023/24	2024/25			
	Quarterly Reports (Public Transport Rural Infrastructure Planning)	quarterly Reports	Structure Planning	Management Systems Reports submitted to National Department of Transport	Reports submitted to National Department of Transport	Management Systems Reports submitted to National Department of Transport	Management Systems Reports submitted to National Department of Transport						
DPEMS-05	Rural Roads Asset Management Systems Monthly Reports (Public Transport Rural Infrastructure Planning)	Rural Roads Asset Management Systems monthly Reports	CDM	Number of Monthly Rural Roads Asset Management Reports submitted to the National Department of Transport	12 Monthly Rural Roads Asset Management systems Reports submitted to the National Department of Transport	12 Monthly Rural Roads Asset Management Systems Reports submitted to the National Department of Transport	12 Monthly Rural Roads Asset Management Systems Reports submitted to the National Department of Transport	OPEX	OPEX	OPEX	Equitable Shares	CDM	N/A

Project No.	Project Name	Project Description	Location (Ward No.)	Key Performance Indicator	MTERF Targets			MTERF Targets (R)			Source of Funding	Implementing Agent	EIA/BA/R/EMP
					2022/23	2023/24	2024/25	2022/23	2023/24	2024/25			
DPEMS-06	Rural Roads Asset Management Systems Annual Grant Evaluation Report (Public Transport Rural Infrastructure Planning)	Preparation of Annual Rural Roads Asset Management Systems Grant Evaluation Report	CDM	Number of Annual Rural Roads Asset Management Systems Grant Evaluation Report Prepared	1 Annual Rural Roads Asset Management Systems Grant Evaluation Report Prepared	1 Annual Rural Roads Asset Management Systems Grant Evaluation Report Prepared	1 Annual Rural Roads Asset Management Systems Grant Evaluation Report Prepared	OPEX	OPEX	OPEX	Equitable Shares	CDM	N/A
DPEMS-07	Road safety awareness campaign	Conduct Road Safety awareness campaign to promote road safety in	CDM	Number of Road Safety Awareness campaigns coordinated	16 Road Safety Awareness campaign coordinated	16 Road Safety Awareness campaigns coordinated	16 Road Safety Awareness campaigns coordinated	OPEX	OPEX	OPEX	Equitable Shares	CDM	N/A

Project No.	Project Name	Project Description	Location (Ward No.)	Key Performance Indicator	MTERF Targets			MTERF Targets (R)			Source of Funding	Implementing Agent	EIA/BA R/EMP
					2022/23	2023/24	2024/25	2022/23	2023/24	2024/25			
		the district.											
DPEMS-08	Transport Forum Engagement	Conduct Transport Forum Engagement	CDM	Number of Transport Forum engagements coordinated	4 Transport Forum engagements coordinated	4 Transport Forum engagements coordinated	4 Transport Forum engagements coordinated	OPEX	OPEX	OPEX	Equitable Shares	CDM	N/A
DPEMS-09	Review of District Integrated Transport Plan	District Integrated Transport Plan reviewed	CDM	Number of District Integrated Transport Plan reviewed	None	None	1 District Integrated Transport Plan reviewed	OPEX	OPEX	OPEX	Equitable Shares	CDM	N/A
<b>TOTAL BUDGET TRANSPORT</b>								2 601 000	2 718 000	2 839 000			
<b>ENVIRONMENTAL MANAGEMENT</b>													
DPEMS-10	Operations, maintenance & repair of ambient	Submission of reports on air quality monitoring	CDM	Number of reports on air quality monitoring	4 reports on air quality monitoring compiled	4 reports on air quality monitoring compiled	4 reports on air quality monitoring compiled	30 000	30 000	30 000	Equitable shares	CDM	N/A

Project No.	Project Name	Project Description	Location (Ward No.)	Key Performance Indicator	MTERF Targets			MTERF Targets (R)			Source of Funding	Implementing Agent	EIA/BA/R/EMP
					2022/23	2023/24	2024/25	2022/23	2023/24	2024/25			
	air quality monitoring equipment	ng in the district		g compiled									
DPEMS-11	Environmental compliance monitoring inspections	Undertake compliance monitoring inspections	CDM	Number of environmental compliance monitoring inspection reports compiled	60 Environmental compliance monitoring inspection reports compiled	60 Environmental compliance, monitoring inspection reports compiled	60 Environmental compliance monitoring inspection reports compiled	20 000	20 000	20 000	Equitable shares	CDM	N/A
DPEMS-12	Implementation of EPWP projects	Implementation of EPWP projects (Environment Sector)	All municipal areas	Number of EPWP jobs created (Environment Sector)	60 EPWP jobs created (Environment Sector)	25 EPWP jobs created (Environment Sector)	25 EPWP jobs created (Environment Sector)	1 279 000	250 000	250 000	Equitable Shares	CDM/ Local Municipality	N/A
DPEMS-13	Support to WESSA Eco Schools	Support provided to WESSA	CDM	Number of signed MoA's for transfer of	1 signed MoA's for transfer of funds to	None	None	250 000	Nil	Nil	Equitable Shares	CDM	N/A

Project No.	Project Name	Project Description	Location (Ward No.)	Key Performance Indicator	MTERF Targets			MTERF Targets (R)			Source of Funding	Implementing Agent	EIA/BA R/EMP
					2022/23	2023/24	2024/25	2022/23	2023/24	2024/25			
	Environmental Education Awareness campaign	Eco Schools Environmental Education campaign		funds to WESSA and number of progress reports on Eco-school activities	WESSA and 4 progress reports on Eco-school activities								
DPEMS-14	Environmental awareness campaigns	Conduct environmental awareness campaigns	All municipal areas	Number of environmental awareness campaigns conducted	5 Environmental awareness campaigns conducted	5 Environmental awareness campaigns conducted	5 Environmental awareness campaigns conducted	50 000	50 000	50 000	Equitable Shares	CDM	N/A
<b>TOTAL BUDGET ENVIRONMENTAL MANAGEMENT</b>								<b>1 679 000</b>	<b>350 000</b>	<b>350 000</b>			
<b>INTEGRATED DEVELOPMENT PLANNING</b>													
DPEMS-15	Development and Review of	Review of Integrated Development Plan	CDM	Number of IDP/Budget	1 IDP/Budget reviewed	1 IDP/Budget reviewed	1 IDP/Budget developed	374 000	374 000	374 000	Equitable Shares	CDM	N/A



Project No.	Project Name	Project Description	Location (Ward No.)	Key Performance Indicator	MTERF Targets			MTERF Targets (R)			Source of Funding	Implementing Agent	EIA/BA R/EM P
					2022/23	2023/24	2024/25	2022/23	2023/24	2024/25			
	IDP/Budget			developed/ reviewed									
DPEMS-16	Strategic Planning Sessions	Coordination of Strategic planning sessions	CDM	Number of Strategic planning sessions coordinated	8 Strategic planning sessions coordinated	8 Strategic planning sessions coordinated	8 Strategic Planning sessions coordinated.	275 000	275 000	275 000	Equitable Shares	CDM	N/A
DPEMS-17	Growth & Development Strategy	Review/implementation of 2040 Growth & Development Strategy Implemented	CDM	Number of reports on implementation of 2040 Growth & Development Strategy compiled/ number of Growth & Development Strategy reviewed.	4 reports on implementation of 2040 Growth & Development Strategy compiled.	4 reports on implementation of 2040 Growth & Development Strategy compiled.	1 Growth & Development Strategy reviewed	OPEX	OPEX	OPEX	Equitable Shares	CDM	N/A

Project No.	Project Name	Project Description	Location (Ward No.)	Key Performance Indicator	MTERF Targets			MTERF Targets (R)			Source of Funding	Implementing Agent	EIA/BA/R/EMP
					2022/23	2023/24	2024/25	2022/23	2023/24	2024/25			
DPEMS-18	IDP awareness sessions.	Coordination of IDP awareness sessions.	CDM	Number of IDP awareness sessions held.	2 IDP awareness sessions held.	2 IDP awareness sessions held.	2 IDP awareness sessions held.	35 000	35 000	35 000	Equitable Shares	CDM	N/A
<b>TOTAL INTERGRATED DEVELOPMENT PLANNING</b>								<b>684 000</b>	<b>684 000</b>	<b>684 000</b>			
<b>SPATIAL PLANNING</b>													
DPEMS-19	Spatial Planning awareness session	Coordination of Spatial awareness session	CDM	Number of Spatial awareness session held.	1 Spatial Planning awareness session held.	1 Spatial Planning awareness session held.	1 Spatial Planning awareness session held.	25 000	25 000	25 000	Equitable Shares	CDM	N/A
DPEMS-20	Spatial Development Coordination	Coordination of spatial development in the district.	CDM	Percentage coordination of spatial development.	50% Coordination of spatial development.	80% Coordination of spatial development.	100% Coordination of spatial development.	325 000	325 000	325 000	Equitable Shares	CDM	N/A
DPEMS-21	GIS Coordination	Coordination of GIS	CDM	Number of reports on GIS coordination	4 reports on GIS Coordination.	4 reports on GIS Coordination.	4 reports on GIS Coordination.	50 000	50 000	50 000	Equitable Shares	CDM	N/A

Project No.	Project Name	Project Description	Location (Ward No.)	Key Performance Indicator	MTERF Targets			MTERF Targets (R)			Source of Funding	Implementing Agent	EIA/BA R/EM P
					2022/23	2023/24	2024/25	2022/23	2023/24	2024/25			
<b>TOTAL BUDGET SPATIAL PLANNING</b>								400 000	400 000	400 000			
<b>EXPANDED PUBLIC WORKS PROGRAMME (EPWP)</b>													
DPEMS-22	Coordination of EPWP District Forums	Coordination of District EPWP Forums	CDM	Number of EPWP District Forums coordinated	4 EPWP District Forums coordinated	4 EPWP District Forums coordinated	4 EPWP District Forums coordinated	OPEX	OPEX	OPEX	EPWP Grant	CDM	N/A
DPEMS-23	EPWP Coordination	EPWP work opportunities created	CDM	Number of EPWP work opportunities created	1 959 EPWP work opportunities created.  (Infrastructure Sector – 1245 Environment & Culture Sector – 503	1 959 EPWP work opportunities created.  (Infrastructure Sector – 1245 Environment & Culture Sector – 503	1 959 EPWP work opportunities created.  (Infrastructure Sector – 1245 Environment & Culture Sector – 503	3 303 000	EPWP Grant allocation	EPWP Grant allocation	Equitable Shares /MIG/WSIG/EPWP GRANT	CDM	N/A

Project No.	Project Name	Project Description	Location (Ward No.)	Key Performance Indicator	MTERF Targets			MTERF Targets (R)			Source of Funding	Implementing Agent	EIA/BA R/EM P
					2022/23	2023/24	2024/25	2022/23	2023/24	2024/25			
					Social Sector - 211)	Social Sector - 211)	Social Sector - 211)						
<b>TOTAL BUDGET: EXPANDED PUBLIC WORKS PROGRAMME (EPWP)</b>								<b>3 303 000</b>	<b>EPWP Grant allocation</b>	<b>EPWP Grant allocation</b>			
<b>LOCAL ECONOMIC DEVELOPMENT</b>													
DPEMS-24	LED stakeholder engagement	Hosting of LED Forum meetings to integrate plans	CDM	Number of LED Forum meetings held.	4 LED Forum meetings held.	4 LED Forum meetings held.	4 LED Forum meetings held.	80 000	80 000	80 000	Equitable Shares	CDM	CDM
DPEMS-25	Entrepreneurship support (Farmers market linkages)	Supporting Farmers with linkages and information	CDM	Number of Farmers supported with linkage to markets and information.	15 Farmers supported with linkage to markets and information.	20 Farmers supported with linkage to markets and information.	20 Farmers supported with linkage to markets and information.	100 000	100 000	100 000	Equitable Shares	CDM	CDM
DPEMS-26	Entrepreneurship support	Entrepreneurship Support	CDM	Number of SMMEs supported	20 SMMEs supported	20 SMMEs supported	20 SMMEs supported	330 000	230 000	230 000	Equitable Share	CDM	CDM

Project No.	Project Name	Project Description	Location (Ward No.)	Key Performance Indicator	MTERF Targets			MTERF Targets (R)			Source of Funding	Implementing Agent	EIA/BA R/EM P
					2022/23	2023/24	2024/25	2022/23	2023/24	2024/25			
	(SMMEs) incubation	(SMMEs) incubation		with Incubation	with Incubation	with Incubation	with Incubation						
DPEMS-27	Entrepreneurship Support (SMMEs Exhibitions and Transport)	Coordination of SMMEs exhibitions	CDM	Number of SMMEs exhibitions coordinated	5 SMMEs Exhibitions coordinated	5 SMME Exhibitions coordinated	5 SMME Exhibitions coordinated	307 000	307 000	307 000	Equitable Shares	CDM	CDM
DPEMS-28	Motumo Trading Post	Development of Motumo Trading Post	CDM	Number of Motumo Trading Post Public Private Partnership Management progress reports developed	4 Motumo Trading Post Public Private Partnership Management progress reports developed	4 Motumo Trading Post PPP management progress report developed	4 Motumo Trading Post PPP management progress report developed	OPEX	OPEX	OPEX	Equitable Shares	CDM	CDM
<b>TOTAL BUDGET: LOCAL ECONOMIC DEVELOPMENT</b>								<b>817 000</b>	<b>717 000</b>	<b>717 000</b>			

## APPENDIX O: CAPITAL PROGRAMMES BY PROJECT PER WARD

Same as in Appendix N.

## APPENDIX P: SERVICE CONNECTION BACKLOGS AT SCHOOLS AND CLINICS

<b>PUBLIC ORDINARY SCHOOLS – NORMS AND STANDARDS BACKLOGS</b>				
<b>CAPRICORN DISTRICT (873 Schools)</b>				
		<b>YES</b>	<b>NO</b>	
<b>Core infrastructure</b>	<b>educational</b>	Access to Sport Fields	422	451
		Access to Halls	137	736
		Access to Libraries	74	799
		Access to Laboratories	52	821
		Access to Electronic Connectivity	0 Schools have access to Wi-Fi for the	0 Schools have access to Wi-Fi for the
		Minimum Classroom Requirement	660	213
		Perimeter Fencing	849	24
		Access to Electricity	871	2
<b>Health and Safety</b>		Access to Water	865	8
		Access to Sanitation Facilities	All Schools in the Province have access to some form of sanitation	
		Access to Appropriate Facilities - No Pit Toilets	217	-

	Access to inappropriate Sanitation Facilities (Pit Toilets Only)	162	-
	Access to both appropriate and inappropriate sanitation facilities	493	-
	Building Built with Inappropriate Construction Material	205	668

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## **APPENDIX Q**

### **SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION**

<b>Key focus area</b>	<b>Current situation</b>	<b>2015</b>	<b>2020</b>	<b>2025</b>	<b>2030</b>
GDP growth Rate	2.2%	3.8%	5.4%	5.4%	5.4%
Unemployment	37.2%	35%	30%	24%	18%
Poverty	41.1%	40%	35%	27%	20%
Gini-coefficient	0.6	0.60	0.59	0.58	0.57
Education	People with Grade 12 are at 16.7%	20%	25%	30%	35%
	People with Tertiary qualifications are at 7.6%	8%	13%	18%	23%

Access to piped water	89.2%	90%	92%	95%	97%
Sanitation	Households with flush toilets are at 28.6%	30%	32%	35%	37%
	Households with Ventilated Improved Pit Latrine (VIP) are at 65%	67%	68%	65%	63%
Electricity	88.9% of households have access	90%	93%	95%	97%
Refuse disposal	Households with access to a municipal waste removal is at 30.4%	31%	35%	40%	40%
Road network backlog (district roads)	Tarred/paved is at 20.2%	20.6%	21%	22%	23%
Telecommunication	With access to cell phones is at 88. %	90%	92%	95%	97%
	With no access to internet is at 71.8%	70%	65%	60%	50%
	With no access to a computer is at 15.2% (to increase access)	17%	20%	30%	50%



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**APPENDIX R: DECLARATION OF LOANS AND GRANTS MADE BY THE MUNICIPALITY**

The Municipality has not taken any loans.

**DECLARATION OF RETURNS NOT MADE IN TIME**

None.

## APPENDIX S: PRESIDENTIAL OUTCOME FOR LOCAL GOVERNMENT

The Presidential Local Government Summit adopted the Back-to Basics approach in September 2014 as an urgent action plan to strengthen local government to better serve communities by getting the basics right. The Strategy sets out specifics that municipalities should do to this end. CDM developed and implemented the Back-to- Basics Plan to respond to the Presidential Strategy, which was achieved as detailed herein below:

### LIMPOPO PROVINCE MUNICIPAL BACK TO BASICS ANNUAL REPORT

2022/2023

#### CAPRICORN DISTRICT MUNICIPALITY



NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility

NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
<b>1</b>									
<b>1.1</b>	Public Participation/ community engagement	4 public participation meetings held	Number of public participation/feedback meetings held	4 public participation meetings held (one per quarter)	4 public participation meetings held (one per quarter)	None	None	Annually	Executive manager SEMS
		100% of issued raised & resolved during public participation meetings	Percentage of issued raised & resolved during public participation meetings	100% of issued raised & resolved during public participation meetings	100% of issued raised & resolved during public participation meetings	None	None	Annually	Executive manager SEMS
<b>1.2</b>	Communication	04 Monitoring reports on communication strategy implemented	Number of Monitoring reports on communication strategy implemented	04 Monitoring reports on communication strategy implemented	04 Monitoring reports on communication strategy implemented	None	None	Annually	Executive manager SEMS
			Number of communication events held (press release/conference,	4 communication events held (one per quarter)	4 communication events held (one per quarter)	None	None	Annually	Executive manager SEMS

NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
			media statements , radio interviews)						
1.3	Strengthening community representatives	113 Functional ward committees	Number of ward committees that are functional	113 Functional ward committees	113 Functional ward committees	None	None	Annually	Executive manager SEMS
1.4	Batho Pele Service Standards Framework for Local Government	01 Batho Pele committee in place and functional	Number of Batho Pele committee in place and functional	01 Batho Pele committee in place and functional	01 Batho Pele committee in place and functional	None	None	Annually	Executive manager SEMS
		1 Batho Pele service standards approved by council	Number of Batho Pele service standards monitored	04 Batho Pele service standards monitored	04 Batho Pele service standards monitored	None	None	Annually	Executive manager SEMS
		01 Batho Pele event held	Number of Batho Pele events held	01 Batho Pele event held	01 Batho Pele event held	None	None	Annually	Executive manager SEMS

NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
1.5	Customer Care	0 Complaint management system developed  100% complaints received	Number of Complaint management system developed	1 Complaint management system developed	0 Complaint management system developed	No Complaint management system developed	Manual Complaint management systems used  Walk-ins Presidential hotline Premier hotline Suggestion boxes Emergency number in operation 0800 666 777	Annually	Executive manager SEMS
			Percentage of complaints received	100% complaints received	100% complaints received	None	None	Annually	Executive manager SEMS
1.6	Community protest	0 community protests experienced	Number of community protests against the	0 community protests experienced	0 community protests experienced	None	None	On - going	Executive manager SEMS

NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
		0 Issues raised during protests resolved	municipality						
		0 Issues raised during protests resolved	Percentage of issues resolved form community protest	0 Issues raised during protests resolved	0 Issues raised during protests resolved	None	None	On - going	Executive manager SEMS
1.7	Community protest	0 areas where the protest has taken place and the nature of protest	Number of areas where the protest has taken place and the nature of protest	0 areas where the protest has taken place and the nature of protest	0 areas where the protest has taken place and the nature of protest	None	None	On - going	Executive manager SEMS
<b>2</b>									
2.1	MIG Expenditure	100% of MIG expenditure	Percentage of MIG expenditure	100% of MIG expenditure	100% MIG Expenditure	None	None	Annually	Executive Manager Infrastructure
			Number of MIG projects	11 MIG projects	13 MIG projects	None	None	Annually	Executive Manager

NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
			Implemented	Implemented	Implemented				Infrastructure
2.2	Other conditional Grants	100% of WSIG expenditure	% WSIG expenditure reported	100% of WSIG expenditure	100% of WSIG expenditure	None	None	Annually	Executive Manager Infrastructure
		100 percent Implementation of WSIG as per business plan	Number of WSIG projects implemented	10 WSIG projects implemented	16 WSIG projects implemented	None	None	Annually	Executive Manager Infrastructure
2.3	Maintenance of Infrastructure	100% operational and maintenance budget spent	Percentage of operational and maintenance budget spent	100% operational and maintenance budget spent	100% operational and maintenance budget spent	None	None	Annually	Executive Manager Infrastructure
2.5	Free basics services	260 000 beneficiaries received Free Basic water	Number of beneficiaries received Free Basic water	66 300 beneficiaries (households) received Free Basic water service	66 300 beneficiaries (households) received Free Basic water service	None	None	On-going	Executive Manager Infrastructure
		1600 beneficiaries received Free	Number of beneficiaries received	1 545 beneficiaries received	1 340 beneficiaries received	Some of the projects are multi	Projects to be implemented in the	On-going	Executive Manager

NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
		Basic sanitation	Free Basic sanitation	Free Basic sanitation	Free Basic sanitation	year projects	next financial year		Infrastructure
<b>2.6</b>	Water Services management	3 SLA with WSP signed and implemented	Number of SLA with WSP signed and implemented	3 SLA with WSP signed and implemented	3 SLA with WSP signed and implemented	None	None	Annually	CFO
		0 households with water access	Number of Households with access to basic water	2 060 Households with access to water	1 200 Households with access to water	Some of the projects are multi year projects	Projects to be implemented in the next financial year	On-going	Executive Manager Infrastructure
		89.04 percent of wastewater treatment works operated	Number of compliant water treatment plants	70% Compliant water treatment plants	93.3% wastewater treatment works operated	None	None	On-going	Executive Manager Infrastructure
		40 interventions on green drop recommendations completed	Number of intervention of water safety plan and green drop completed  (Blue drop and green	Ten (10) interventions on the Water Safety Plans recommendations completed	Twelve (12) interventions on the Water Safety Plans recommendations completed	None	None	Annually	Executive Manager Infrastructure



NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
			drop need indicators)						
<b>3</b>									
<b>3.1</b>	Audit Outcome	01 Unqualified AG audit opinion	Number of Unqualified AG audit opinion	01 Unqualified AG audit opinion	01 Unqualified AG audit opinion	None	None	30 November 2022	All Executive Managers
		1 AFS and 1 APR submitted to AG	Number of AFS and APR submitted to AG within the legislated time frame	1 AFS and 1 APR submitted to AG within the legislated time frame	1 AFS and 1 APR submitted to AG within the legislated time frame	None	None	31 August 2022	CFO
		18 AG findings resolved	Number of AG findings resolved	05 AG findings resolved	05 AG findings resolved	None	None	30 June 2023	Internal Audit
<b>3.2</b>	Irregular Expenditure	0 irregular expenditure incurred	Percentage of compliance with	100% compliance with managemen	100% compliance with managemen	None	None	Annually	CFO

NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
			management of MFMA section 32	nt of MFMA section 32	nt of MFMA section 32				
3.3	Spending on capital budget	91% spending on capital budget	Percentage spending on capital budget	100% spending on capital budget	100% spending on capital budget	None	None	Annually	CFO
3.4	Personnel budget	79% spending of budget spent on personnel	Percentage of budget spent on personnel	100% spending of budget spent on personnel	87% spending of budget spent on personnel	Underspending is due to posts that were not yet filled	None	Annually	CFO
3.5	Revenue collection	20 percent of water collection from service charges billed	Percentage of own revenue collected against the billing	20 percent of water revenue collection from service charges billed	20.48 percent of water revenue collection from service charges billed	None	None	Ongoing	CFO
3.6	Payment of creditors	100% payment of creditors on all invoices within 30 days	Percentage of creditors paid within 30 days against all invoices	100% payment of creditors on all invoices within 30 days	100% payment of creditors on all invoices within 30 days	None	None	Annually	CFO
3.7	The extent to which	100% of debt serviced	Percentage of debt serviced	100% of debt serviced	100% of debt serviced	None	None	Ongoing	CFO

NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
	debt is serviced.								
3.8	Efficiency and functionality of supply chain management and political interference	03 functional supply chain committees	Number of functional supply chain committees	03 functional supply chain committees	03 functional supply chain committees	None	None	Annually	CFO
		0 bids above quotation threshold awarded within 90 days	Number of bids above quotation threshold awarded within 90 days	0 bids above quotation threshold awarded within 90 days	0 bids above quotation threshold awarded within 90 days	None	None	Ongoing	CFO
4									
4.1	Council Stability	06 Ordinary Council meetings were held	Number of ordinary council meetings held	6 Ordinary council meetings held in accordance with the legislation	18 Ordinary council meetings held in accordance with the legislation	None	None	Annually	Executive Manager SEMS
		04 Special council meetings held	Number of special council meetings held	02 special council meetings held	04 special council meetings held	None	None	Bi-Annually	Executive Manager SEMS

NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
4.2	Audit/ Performance Audit Committee	1 Audit and 1 Performance Audit committee in place	Number of Audit and Performance Audit committee in place	1 Audit and 1 Performance Audit committee in place	1 Audit and 1 Performance Audit committee in place	None	None	Ongoing	Executive Manager
		28 audit meetings coordinated	Number of ordinary audit and Performance committee meetings held	13 audit meetings coordinated	24 audit meetings coordinated	None	None	Annually	Internal Audit
		02 Special Audit/Performance Audit committee meetings held	Number of special audit and Performance audit committee meetings held	02 Special Audit/Performance Audit committee meetings held	02 Special Audit/Performance Audit committee meetings held	None	None	Bi-Annually	Internal Audit
4.3	MPAC	04 MPAC meetings held	Number of MPAC meetings held	04 MPAC meetings held	04 MPAC meetings held	None	None	Annually	Executive Manager SEMS

NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
		4 MPAC reports per quarter	Number of MPAC reports compiled	4 MPAC reports per quarter	4 MPAC reports per quarter	None	None	Annually	Executive Manager SEMS
4.4	Anti-Fraud and Corruption policies and committee	100% of Cases of fraud and corruption dealt with on quarterly basis	Percentage of Cases of fraud and corruption dealt with on quarterly basis	100% of Cases of fraud and corruption dealt with on quarterly basis	100% of Cases of fraud and corruption dealt with on quarterly basis	None	None	Annually	Executive Manager SEMS
4.5	Forensic Investigations	None	Percentage of forensic investigations conducted	100% of forensic investigations conducted	100% of forensic investigations conducted	None	None	Annually	Executive Manager SEMS
4.6	Disciplinary Cases	100% of disciplinary cases instituted and resolved	Percentage of disciplinary cases instituted and resolved	100% of disciplinary cases instituted and resolved	100% of disciplinary cases instituted and resolved	None	None	Annually	Executive Manager Corporate Services
4.7	Litigations	100% of litigation cases instituted	Percentage of litigation cases instituted	100% of litigation cases instituted	100% of litigation cases instituted	None	None	Annually	Executive Manager Corporate

NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
		against the municipality	against the municipality	against the municipality	against the municipality				e Services
4.8	IGR structures	128 IGR meetings coordinated	Number of IGR meetings held	100 IGR meetings coordinated	112 IGR meetings coordinated	None	None	Annually	Executive Manager SEMS
4.9	Traditional Council	10 traditional leaders participated in council activities	Number of traditional leaders participated in council activities in accordance with the legislation	10 traditional leaders participated in council activities in accordance with the legislation	10 traditional leaders participated in council activities in accordance with the legislation	None	None	Annually	Executive Manager SEMS
4.10	Annual report	1 draft annual report tabled before council	Number of draft annual report tabled before council in accordance with the legislation	1 draft annual report tabled before council	1 draft annual report tabled before council	None	None	31 January 2023	Executive Manager SEMS
4.11	MPAC oversight report	1 oversight compiled, adopted and submitted	Number of oversight compiled, adopted	1 oversight compiled, adopted and	1 oversight compiled, adopted and	None	None	31 March 2023	Executive Manager SEMS

NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
		within the timeframe	and submitted within the timeframe	submitted within the timeframe	submitted within the timeframe				
5.1	Vacancies	45 funded posts filled against the organogram	Number of funded posts filled against the organogram	20 funded posts filled against the organogram	11 funded posts filled against the organogram	Recruitment is in progress	Appointment will be done in the next financial year	Annually	Executive Manager Corporate Services
		0 Section 57(MM) post in accordance with the regulations	Number of section 57(MM) Manager post filled/vacant	01 Section 57(MM) post in accordance with the regulations	01 Section 57(MM) post in accordance with the regulations	None	None	Annually	Executive Manager Corporate Services
		06 section 57 (Directors) posts in accordance with the regulations	Number of section 57 (Directors) Manager posts filled	01 section 57 (Directors) posts in accordance with the regulations	01 section 57 (Directors) posts in accordance with the regulations	Recruitment is in progress	Appointment will be done in the next financial year	Annually	Executive Manager Corporate Services

NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
		04 performance assessment conducted for Senior Managers	Number of performance assessment conducted for Senior Managers	04 performance assessment conducted for Senior Managers	04 performance assessment conducted for Senior Managers	None	None	Midyear and Annually	Executive Manager Corporate Services
5.2	Technical Capacity	01 Filling of posts in the technical department by personnel with technical skills appointed e.g. engineers, and technicians	Number of employees in the technical department with technical skills e.g. engineers, town planners and technicians	02 Filling of posts in the technical department by personnel with technical skills appointed e.g. engineers, and technicians	02 Filling of posts in the technical department by personnel with technical skills appointed e.g. engineers, and technicians	Recruitment is in progress	Appointment will be done in the next financial year	Annually	Executive Manager Corporate Services
		36 Municipal officials trained in line with WSP	Number of municipal officials trained in line with WSP	235 Municipal officials trained in line with WSP	250 Municipal officials trained in line with WSP	None	None	Annually	Executive Manager Corporate Services
			Number of councillors trained in accordance	233 Municipal councillors trained in	160 Municipal councillors trained in	None	None	Annually	Executive Manager Corporate



NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
		202 Municipal officials trained in line with WSP	in accordance with WSP	in accordance with WSP	in accordance with WSP				Executive Services
		195 Municipal councillors trained in accordance with WSP 1 training report submitted to LGSETA	Number of training reports submitted to LGSETA	1 training reports submitted to LGSETA	1 training reports submitted to LGSETA	None	None	30 June 2023	Executive Manager Corporate Services
5.3	Local Labour Forum (LLF)	4 LLF meetings held	Number of LLF meeting held	4 LLF meetings held	8 LLF meetings held	None	None	Annually	Executive Manager Corporate Services
5.4	Realistic and affordable	1 organizational structure approved by	Number of organizational structure	1 organizational structure approved	1 organizational structure approved	None	None	31 May 2023	Executive Manager Corporate

NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
	municipal organograms	Council aligned with IDP/Budget	approved by Council aligned with IDP/Budget	by Council aligned with IDP/Budget	by Council aligned with IDP/Budget				e Services
6.1	LED strategy	Number of LED strategy approved by Council  (01 Growth Development strategy approved by Council)		4 reports on implementation of 2040 Growth & Development Strategy compiled.	4 reports on implementation of 2040 Growth & Development Strategy compiled.	None	None	Annually	Executive Manager DPEMS
6.2	LED strategy	Number of job opportunities created through LED initiatives		0 job opportunities created through LED initiatives	0 job opportunities created through LED initiatives	No job opportunities created through LED initiatives under review	No job opportunities created through LED initiatives under review	Annually	Executive Manager DPEMS
6.3	EPWP	Number of job opportunities created through EPWP initiatives		1 746 EPWP work opportunities created (Infrastructure Sector – 1243 Environment & Culture	1 746 EPWP work opportunities created (Infrastructure Sector – 1243 Environment & Culture	None	None	Annually	Executive Manager DPEMS

NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
				Sector – 503	Sector – 503				
7									
NO	Key focus area	KPI for reporting		Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
7.1	SPLUMA	Delay in the appointment of tribunal members		01 established Municipal Tribunal in accordance with the legislation	0 established Municipal Tribunal in accordance with the legislation	The contract that CDM entered with the 3 local municipalities for the establishment of the District Municipal Planning Tribunal lapsed on the 30 <sup>th</sup> of June 2022. There are no Council Resolutions from	The 3 local municipalities have indicated that they are considering establishing their own Municipal Planning Tribunals, which imply that the establishment of the District MPT will no longer be required.	30 June 2023	Executive Manager DPEMS

NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
						the 3 local municipalities to inform CDM to establish a new MPT.			
7.2	SPLUMA	None sitting of SPLUMA tribunal		01 tribunal sitting held	02 tribunal sitting held on 19 July and 30 August 2022	None	None	30 June 2023	Executive Manager DPEMS
7.3	SPLUMA	Delay in the processing of land development applications		01 land development applications adjudicated by the tribunal	06 land development applications adjudicated by the tribunal	None	None	30 June 2023	Executive Manager DPEMS
7.4	SPLUMA	Number of SPLUMA By-laws approved by council		01 SPLUMA By-laws approved by council	0 SPLUMA By-laws approved by council	No application received and no meeting coordinated for the District Municipal	The three local municipalities intend to establish own Municipal Planning Tribunal	Annually	Executive Manager DPEMS

NO	Key focus area	Baseline/ Status	KPI for reporting	Annual Target	Annual Progress	Challenges	Remedial Action	Timeframes	Responsibility
						Planning Tribunal as the contract between the three local municipalities and the district has lapsed.			
7.5	SPLUMA	Number of SPLUMA By-laws gazetted		01 Municipal planning tribunal gazetted	0 Municipal planning tribunal gazetted	Local Municipalities not yet submitted their Council resolutions	The district awaiting Local Municipality to submit Council resolutions in support of establishment of the District Municipal planning tribunal	Annually	Executive Manager DPEMS

## General Information

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### APPENDIX T: ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDING 30 JUNE 2023

Executive Mayor	Teffo MK
Speaker	Pheedi MS
Chief Whip	Malebana CWD
Members of the Mayoral Committee	Mahlatji MS (Strategic Executive Management Services) Makhura MH (Sports, Arts and Culture) Mamabolo CM (Local Economic Development) Masoga MC (Development Planning and Environmental Management Portfolio Committee) Mohale MM (Infrastructure Services) Rahlana ME (Community Services) Ramokolo MM (Finance) Selamolela MS (Corporate Services)
Chairperson of Committees	Lebese MJ (Community Services) Machaba MJ (Sport, Arts & Culture) Masemola SG (Infrastructure Services) Masoga PS (Committee of Chairpersons) Masubelele JA (Ethics, Rules and Integrity) Mothata ML (Municipal Public Accounts) Muthabine Rufus (Corporate Services) Phukubje D (Strategic Support) Ralefatane MJ (Development Planning and Environmental Management) Tshoshi MM (Finance)
Members	Botha HA Chidi DRT Chula MI

## General Information

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Clarke

SE

Dikgale

SJ

Hamise

LH

Hiine PJ

Kekana

MS

Lebese GM (Appointed 25 April  
2023) Lehong MV

Kekana

MS

Mabote

MG

Madiope TM (Expulsion 5 June  
2023) Malebana TG

Maleka PI

Mampuru MT

Masekwameng

MR

Matlabane KNJ (Resigned 25 April  
2023) Matonzi T

Mocke B

Mogale KK

Mohlabeng

DM Mokome

MS

Molokomme

MM

## General Information

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	Moloto MH Morokolo MD (Appointed 5 June 2023) Mothata LS (Expulsion 5 June 2023) Mothiba TP Motolla MO Murwa TPK Ntjana MI Pheedi MR Phogole ML Rababalela SM Ramaphoko MM Raphela TR (Resigned 18 April 2023) Takalo MS Themane MD
<b>Grading of local authority</b>	Category B - Grade 5
<b>Chief Finance Officer (CFO)</b>	Tiro Pilusa (Acting CFO)
<b>Accounting Officer</b>	Ramakuntwane Selepe
<b>Business address</b>	41 Biccard Street Polokwane  0699
<b>Postal address</b>	Private Bag X4100  Polokwane 0700
<b>Bankers</b>	First National Bank (Primary account)
<b>Auditors</b>	Auditor General of South Africa
<b>Telephone</b>	015 294 1000
<b>Email Address</b>	info@cdm.org.za



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The reports and statements set out below comprise the annual financial statements presented to the council:

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### Abbreviations used:

UIF	Unemployment insurance fund
PAYE	Pay-As-You-Earn
GRAP	Generally Recognised Accounting Practice
MIG	Municipal Infrastructure Grant
IAS	International Accounting Standards
IPSAS	International Public Sector Accounting Standards
MFMA	Municipal Finance Management Act
mSCOA	Municipal Standard Chart of Accounts
WSIG	Water Services Infrastructure Grant
EPWP	Expanded Public Works Programme
FMG	Finance Management Grant

## **Accounting Officer's Responsibilities and Approval**

The accounting officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is the responsibility of the accounting officer to ensure that the annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the annual financial statements and was given unrestricted access to all financial records and related data.

The annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

The annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

The accounting officer acknowledges that he is ultimately responsible for the system of internal financial control established by the municipality and place considerable importance on maintaining a strong control environment. To enable the accounting officer to meet these responsibilities, the accounting officer sets standards for internal control aimed at reducing the risk of error or deficit in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The accounting officer is of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit.

The accounting officer has reviewed the municipality's cash flow forecast for the year to 30 June 2024 and, in the light of this review and the current financial position, he is satisfied that the municipality has or has access to adequate resources to continue in operational existence for the foreseeable future.

The annual financial statements set out on page 5, which have been prepared on the going concern basis, were approved by the accounting officer on 31 August 2023 and were signed on its behalf by:

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**Ramakuntwane Selepe**  
**Municipal Manager**

## Accounting Officer's Report

The accounting officer submits his report for the year ended 30 June 2023.

### 1. REVIEW OF ACTIVITIES

#### Main business and operations

The municipality is engaged in local government activities and operates only in South Africa.

The operating results and state of affairs of the municipality are fully set out in the attached annual financial statements and do not in our opinion require any further comment.

Net surplus of the municipality was R 447 310 445 (2022: surplus R 308 910 640).

### 2. GOING CONCERN

We draw attention to the fact that at 30 June 2023, the municipality had an accumulated surplus of R 4 094 650 933 and that the municipality's total liabilities exceed its assets by R 4 094 650 933.

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

### 3. SUBSEQUENT EVENTS

Except for the resignation of the Chief Financial Officer on 18 August 2023, the accounting officer is not aware of any other matter or circumstance arising since the end of the financial year.

### 4. ACCOUNTING POLICIES

The annual financial statements is prepared in accordance with the South African Statements of Generally Recognised Accounting Practice (GRAP), including any interpretations of such Statements issued by the Accounting Standards Board (ASB), as the prescribed framework by National Treasury.

### 5. ACCOUNTING OFFICER

The accounting officer of the municipality during the year and to the date of this report is as follows:

NAME	NATIONALITY	CHANGES
Ramakuntwane Selepe	South African	Appointed Friday, 01 July 2022

### CORPORATE GOVERNANCE GENERAL

The accounting officer is committed to business integrity, transparency and professionalism in all its activities. As part of this commitment, the accounting officer supports the highest standards of corporate governance and the ongoing development of best practice.

## 6. AUDITORS

Auditor General of South Africa will continue in office for the next financial period.

The annual financial statements set out on page 5, which have been prepared on the going concern basis, were approved by the accounting officer on 31 August 2023 and were signed on its behalf by:

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**Ramakuntwane Selepe**

**Municipal Manager**

## Statement of Financial Position as at 30 June 2023

Figures in Rand	Note(s)	2023	2022 Restated*
<b>Assets</b>			
<b>Current Assets</b>			
Inventories	2	7 426 003	3 437 036
Receivables from exchange transactions	3	19 180 450	23 965 557
Receivables from non-exchange transactions	4	4 029 765	4 046 647
VAT receivable	5	32 351 334	25 504 409
Prepayments	6	4 477 826	4 159 929
Consumer debtors	7	43 599 241	55 938 850
Cash and cash equivalents	8	493 700 447	427 265 913
		<b>604 765 066</b>	<b>544 318 341</b>
<b>Non-Current Assets</b>			
Property, plant and equipment	10	3 804 201 119	3 455 403 350
Intangible assets	11	2 549 601	3 510 987
Heritage assets	12	70 716	70 716
		<b>3 806 821 436</b>	<b>3 458 985 053</b>
<b>Total Assets</b>		<b>4 411 586 502</b>	<b>4 003 303 394</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Finance lease obligation	13	874 146	1 418 170
Operating lease liability	14	258 400	206 877
Payables from exchange transactions	15	166 628 411	196 675 362
Employee benefit obligation	16	41 633 546	29 354 525
Unspent conditional grants and receipts	17	-	272 877
		<b>209 394 503</b>	<b>227 927 811</b>
<b>Non-Current Liabilities</b>			
Finance lease obligation	13	-	874 146
Employee benefit obligation	16	107 541 066	127 160 949
		<b>107 541 066</b>	<b>128 035 095</b>
<b>Total Liabilities</b>		<b>316 935 569</b>	<b>355 962 906</b>
<b>Net Assets</b>		<b>4 094 650 933</b>	<b>3 647 340 488</b>
Accumulated surplus		4 094 650 933	3 647 340 488
<b>Total Net Assets</b>		<b>4 094 650 933</b>	<b>3 647 340 488</b>

## Statement of Financial Performance

Figures in Rand	Note(s)	2023	2022 Restated*
<b>Revenue</b>			
<b>Revenue from exchange transactions</b>			
Service charges	18	84 041 073	81 787 624
Other income	19	388 680	1 139 777
Interest received	20	91 412 669	62 549 384
Actuarial gains	36	17 302 318	-
<b>Total revenue from exchange transactions</b>		<b>193 144 740</b>	<b>145 476 785</b>
<b>Revenue from non-exchange transactions</b>			
<b>Transfer revenue</b>			
Government grants & subsidies	21	1 148 157 078	1 040 560 715
Fines, Penalties and Forfeits	22	26 301 279	21
<b>Total revenue from non-exchange transactions</b>		<b>1 174 458 357</b>	<b>1 040 560 736</b>
<b>Total revenue</b>	23	<b>1 367 603 097</b>	<b>1 186 037 521</b>
<b>Expenditure</b>			
Employee related costs	24	(353 601 800)	(344 730 324)
Remuneration of councillors	25	(16 329 363)	(14 957 261)
Depreciation and amortisation	26	(75 885 282)	(75 511 141)
Impairments	27	(14 681 705)	(8 719 093)
Lease rentals on operating lease	28	(6 316 254)	(6 245 039)
Finance costs	29	(115 536)	(211 144)
Debt Impairment	30	(77 756 377)	(57 011 291)
Commission paid	31	(37 924 320)	(35 251 703)
Bad debts written off	32	(4 435)	-
Inventories consumed	33	(65 083 489)	(51 596 589)
Inventories losses (water)	2	(30 075 071)	(32 794 299)
Contracted services	34	(96 404 229)	(121 420 497)
Loss on disposal of assets and liabilities	35	(1 906 254)	(831 877)
Actuarial losses	36	-	(4 529 239)
Derecognition of assets	37	(14 338 097)	(9 932 728)
General Expenses	38	(109 650 852)	(94 817 542)
Repairs and maintenance	39	(20 219 588)	(18 567 114)
<b>Total expenditure</b>		<b>(920 292 652)</b>	<b>(877 126 881)</b>
<b>Surplus for the year</b>		<b>447 310 445</b>	<b>308 910 640</b>

## Statement of Changes in Net Assets

Figures in Rand	Accumulated surplus / deficit	Total net assets
Opening balance as previously reported Adjustments	3 410 347 266	3 410 347 266
Prior year adjustments 53	<u>(71 917 418)</u>	<u>(71 917 418)</u>
<b>Balance at 01 July 2021 as restated*</b>	<b>3 338 429 848</b>	<b>3 338 429 848</b>
Changes in net assets Surplus for the year	308 910 640	308 910 640
Total changes	<u>308 910 640</u>	<u>308 910 640</u>
<b>Restated* Balance at 01 July 2022</b>	<b>3 647 340 488</b>	<b>3 647 340 488</b>
Changes in net assets Surplus for the year	447 310 445	447 310 445
Total changes	<u>447 310 445</u>	<u>447 310 445</u>
<b>Balance at 30 June 2023</b>	<b>4 094 650 933</b>	<b>4 094 650 933</b>

## Cash Flow Statement

Figures in Rand	Note(s)	2023	2022 Restated*
<b>Cash flows from operating activities</b>			
<b>Receipts</b>			
Sale of goods and services		17 029 819	26 881 946
Grants		1 147 036 208	1 036 957 847
Interest income		49 039 343	26 831 331
		<u>1 213 105 370</u>	<u>1 090 671 124</u>
<b>Payments</b>			
Employee costs		(359 628 225)	(346 368 660)
Suppliers		(331 641 183)	(276 678 412)
Finance costs		(115 536)	(211 144)
		<u>(691 384 944)</u>	<u>(623 258 216)</u>
<b>Net cash flows from operating activities</b>	40	<b><u>521 720 426</u></b>	<b><u>467 412 908</u></b>
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment	10	(454 075 828)	(393 063 099)
Proceeds from sale of property, plant and equipment	10	208 106	405 407
Purchase of heritage assets	12	-	(70 716)
<b>Net cash flows from investing activities</b>		<b><u>(453 867 722)</u></b>	<b><u>(392 728 408)</u></b>
<b>Cash flows from financing activities</b>			
Finance lease payments		(1 418 170)	(1 322 557)
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>66 434 534</b>	<b>73 361 943</b>
Cash and cash equivalents at the beginning of the year		427 265 913	353 903 970
<b>Cash and cash equivalents at the end of the year</b>	8	<b><u>493 700 447</u></b>	<b><u>427 265 913</u></b>



## Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
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Figures in Rand

### Statement of Financial Performance

#### Revenue

##### Revenue from exchange transactions

Note 58

Service charges	81 552 000	-	<b>81 552 000</b>	84 041 073	<b>2 489 073</b>	3.1%
Other income	1 141 000	(700 000)	<b>441 000</b>	388 680	<b>(52 320)</b>	-11.8%
Interest received - investment	47 284 000	12 000 000	<b>59 284 000</b>	91 412 669	<b>32 128 669</b>	54.2%

<b>Total revenue from exchange transactions</b>	<b>129 977 000</b>	<b>11 300 000</b>	<b>141 277 000</b>	<b>175 842 422</b>	<b>34 565 422</b>	
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##### Revenue from non-exchange transactions

##### Transfer revenue

Government grants & subsidies	1 118 117 000	28 885 000	<b>1 147 002 000</b>	1 148 157 078	<b>1 155 078</b>	0.1%
Fines, Penalties and Forfeits	-	26 604 000	<b>26 604 000</b>	26 301 279	<b>(302 721)</b>	-1.1%

<b>Total revenue from non-exchange transactions</b>	<b>1 118 117 000</b>	<b>55 489 000</b>	<b>1 173 606 000</b>	<b>1 174 458 357</b>	<b>852 357</b>	
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<b>Total revenue</b>	<b>1 248 094 000</b>	<b>66 789 000</b>	<b>1 314 883 000</b>	<b>1 350 300 779</b>	<b>35 417 779</b>	
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#### Expenditure

Personnel	(377 589 000)	(14 496 000)	<b>(392 085 000)</b>	(353 601 800)	<b>38 483 200</b>	9.8%
Remuneration of councillors	(18 484 000)	1 488 000	<b>(16 996 000)</b>	(16 329 363)	<b>666 637</b>	3.9%
Depreciation and amortisation	(79 513 000)	(8 000 000)	<b>(87 513 000)</b>	(75 885 282)	<b>11 627 718</b>	13.3%
Impairment loss/ Reversal of impairments	(21 000 000)	-	<b>(21 000 000)</b>	(14 681 705)	<b>6 318 295</b>	30.1%
Finance costs	(470 000)	-	<b>(470 000)</b>	(115 536)	<b>354 464</b>	75.4%
Lease rentals on operating lease	(10 662 000)	2 200 000	<b>(8 462 000)</b>	(6 316 254)	<b>2 145 746</b>	25.3%
Debt Impairment	(66 231 000)	(11 550 000)	<b>(77 781 000)</b>	(77 756 377)	<b>24 623</b>	-
Bad debts written off	-	-	-	(4 435)	<b>(4 435)</b>	100%
Collection costs	(35 321 000)	(3 650 000)	<b>(38 971 000)</b>	(37 924 320)	<b>1 046 680</b>	2.7%
Inventory consumed	(100 458 000)	31 575 000	<b>(68 883 000)</b>	(65 083 489)	<b>3 799 511</b>	5.5%
Contracted Services	(97 533 000)	(17 724 000)	<b>(115 257 000)</b>	(96 404 229)	<b>18 852 771</b>	16.5%
Loss on disposal of assets	(12 162 000)	10 200 000	<b>(1 962 000)</b>	(1 906 254)	<b>55 746</b>	2.8%
General Expenses	(144 805 000)	(4 117 000)	<b>(148 922 000)</b>	(129 870 440)	<b>19 051 560</b>	12.79%

<b>Total expenditure</b>	<b>(964 228 000)</b>	<b>(14 074 000)</b>	<b>(978 302 000)</b>	<b>(875 879 484)</b>	<b>102 422 516</b>	
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#### Operating surplus

Actuarial gains/losses	(16 500 000)	16 000 000	<b>(500 000)</b>	17 302 318	<b>17 802 318</b>	3560%
Derecognition of assets	-	(10 200 000)	<b>(10 200 000)</b>	(14 338 097)	<b>(4 138 097)</b>	40.6%
Inventories losses/write-downs	-	(30 085 000)	<b>(30 085 000)</b>	(30 075 071)	<b>9 929</b>	-

	<b>(16 500 000)</b>	<b>(24 285 000)</b>	<b>(40 785 000)</b>	<b>(27 110 850)</b>	<b>13 674 150</b>	
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<b>Surplus for the year</b>	<b>267 366 000</b>	<b>28 430 000</b>	<b>295 796 000</b>	<b>447 310 445</b>	<b>151 514 445</b>	
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## Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
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Figures in Rand

### STATEMENT OF FINANCIAL POSITION

						Note 59
<b>Assets</b>						
<b>Current Assets</b>						
Inventories	3 147 000	290 000	<b>3 437 000</b>	7 426 003	<b>3 989 003</b>	116.1%
Receivables from exchange transactions	35 353 000	-	<b>35 353 000</b>	19 180 450	<b>(16 172 550)</b>	-45.7%
Receivables from non-exchange transactions	4 030 000	-	<b>4 030 000</b>	4 029 765	<b>(235)</b>	-
VAT receivable	32 000 000	-	<b>32 000 000</b>	32 351 334	<b>351 334</b>	0.9%
Prepayments	4 500 000	-	<b>4 500 000</b>	4 477 826	<b>(22 174)</b>	-0.5%
Consumer debtors	102 223 000	(49 383 000)	<b>52 840 000</b>	43 599 241	<b>(9 240 759)</b>	-17.5%
Cash and cash equivalents	232 171 000	149 710 000	<b>381 881 000</b>	493 700 447	<b>111 819 447</b>	29.3%
	<b>413 424 000</b>	<b>100 617 000</b>	<b>514 041 000</b>	<b>604 765 066</b>	<b>90 724 066</b>	
<b>Non-Current Assets</b>						
Property, plant and equipment	3 708 999 000	81 749 000	<b>3 790 748 000</b>	3 804 201 119	<b>13 453 119</b>	0.4%
Intangible assets	7 903 000	952 000	<b>8 855 000</b>	2 549 601	<b>(6 305 399)</b>	-71.2%
Heritage assets	-	71 000	<b>71 000</b>	70 716	<b>(284)</b>	-
	<b>3 716 902 000</b>	<b>82 772 000</b>	<b>3 799 674 000</b>	<b>3 806 821 436</b>	<b>7 147 436</b>	
<b>Total Assets</b>	<b>4 130 326 000</b>	<b>183 389 000</b>	<b>4 313 715 000</b>	<b>4 411 586 502</b>	<b>97 871 502</b>	
<b>Liabilities</b>						
<b>Current Liabilities</b>						
Finance lease obligation	874 000	-	<b>874 000</b>	874 146	<b>146</b>	-
Operating lease liability	260 000	-	<b>260 000</b>	258 400	<b>(1 600)</b>	-0.6%
Payables from exchange transactions	288 339 000	(85 750 000)	<b>202 589 000</b>	166 628 410	<b>(35 960 590)</b>	-17.9%
Employee benefit obligation	25 445 000	745 000	<b>26 190 000</b>	41 633 546	<b>15 443 546</b>	58.9%
	<b>314 918 000</b>	<b>(85 005 000)</b>	<b>229 913 000</b>	<b>209 394 502</b>	<b>(20 518 498)</b>	
<b>Non-Current Liabilities</b>						
Employee benefit obligation	69 688 000	3 364 000	<b>73 052 000</b>	107 541 066	<b>34 489 066</b>	47.2%
<b>Total Liabilities</b>	<b>384 606 000</b>	<b>(81 641 000)</b>	<b>302 965 000</b>	<b>316 935 568</b>	<b>13 970 568</b>	
<b>Net Assets</b>	<b>3 745 720 000</b>	<b>265 030 000</b>	<b>4 010 750 000</b>	<b>4 094 650 934</b>	<b>83 900 934</b>	
<b>Reserves</b>						
Accumulated surplus	3 745 720 000	265 030 000	<b>4 010 750 000</b>	4 094 650 933	<b>83 900 933</b>	

# Statement of Comparison of Budget and Actual Amounts

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Budget on Accrual Basis

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Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
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## CASH FLOW STATEMENT

### Cash flows from operating activities

#### Receipts

						Note 60
Sale of goods and services	26 326 000	25 904 000	<b>52 230 000</b>	17 029 819	<b>(35 200 181)</b>	-67.3%
Grants	1 118 117 000	28 885 000	<b>1 147 002 000</b>	1 147 036 208	<b>34 208</b>	-
Interest income	62 568 000	24 000 000	<b>86 568 000</b>	49 039 343	<b>(37 528 657)</b>	-43.3%
	<b>1 207 011 000</b>	<b>78 789 000</b>	<b>1 285 800 000</b>	<b>1 213 105 370</b>	<b>(72 694 630)</b>	

#### Payments

Employee costs	(396 073 000)	1 392 000	<b>(394 681 000)</b>	(359 628 225)	<b>35 052 775</b>	-5.8%
Suppliers	(388 779 000)	(43 345 000)	<b>(432 124 000)</b>	(331 641 183)	<b>100 482 817</b>	-26.1%
Finance costs	(470 000)	-	<b>(470 000)</b>	(115 536)	<b>354 464</b>	-75.4%
	<b>(785 322 000)</b>	<b>(41 953 000)</b>	<b>(827 275 000)</b>	<b>(691 384 944)</b>	<b>135 890 056</b>	

#### Net cash flows from operating activities

	<b>421 689 000</b>	<b>36 836 000</b>	<b>458 525 000</b>	<b>521 720 426</b>	<b>63 195 426</b>	
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### Cash flows from investing activities

Purchase of property, plant and equipment	(380 041 000)	(78 959 000)	<b>(459 000 000)</b>	(454 075 828)	<b>4 924 172</b>	-1.1%
Proceeds from sale of property, plant and equipment	-	-	-	208 106	<b>208 106</b>	100%
<b>Net cash flows from investing activities</b>	<b>(380 041 000)</b>	<b>(78 959 000)</b>	<b>(459 000 000)</b>	<b>(453 867 722)</b>	<b>5 132 278</b>	

### Cash flows from financing activities

Finance lease payments	(719 000)	719 000	-	(1 418 170)	<b>(1 418 170)</b>	-100%
Net increase/(decrease) in cash and cash equivalents	40 929 000	(41 404 000)	<b>(475 000)</b>	66 434 534	<b>66 909 534</b>	
Cash and cash equivalents at the beginning of the year	222 525 000	204 741 000	<b>427 266 000</b>	427 265 913	<b>(87)</b>	
<b>Cash and cash equivalents at the end of the year</b>	<b>263 454 000</b>	<b>163 337 000</b>	<b>426 791 000</b>	<b>493 700 447</b>	<b>66 909 447</b>	

Figures in Rand

Note(s)

2023

2022

## SIGNIFICANT ACCOUNT POLICIES

The principal accounting policies applied in the preparation of these annual financial statements are set out below.

### 1.1 BASIS OF PREPARATIONS

The annual financial statements have been prepared in accordance with the Standards of Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act (Act 56 of 2003).

These annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention as the basis of measurement, unless specified otherwise. They are presented in South African Rand.

These accounting policies are consistent with the previous period.

### 1.2 PRESENTATION CURRENCY

These annual financial statements are presented in South African Rand, which is the functional currency of the municipality.

### 1.3 GOING CONCERN ASSUMPTION

These annual financial statements have been prepared based on the expectation that the municipality will continue to operate as a going concern for at least the next 12 months.

### 1.4 MATERIALITY

Omissions or misstatements of items are material if they could, individually or collectively, influence the decisions or assessments of users made on the basis of the financial statements. Materiality depends on the nature or size of the omission or misstatement judged in the surrounding circumstances. The nature or size of the information item, or a combination of both, could be the determining factor.

Assessing whether an omission or misstatement could influence decisions of users, and so be material, requires consideration of the characteristics of those users. The Framework for the Preparation and Presentation of Financial Statements states that users are assumed to have a reasonable knowledge of government, its activities, accounting and a willingness to study the information with reasonable diligence. Therefore, the assessment takes into account how users with such attributes could reasonably be expected to be influenced in making and evaluating decisions.

### 1.5 SIGNIFICANT JUDGEMENTS AND SOURCES OF ESTIMATION UNCERTAINTY

In preparing the annual financial statements, management is required to make estimates and assumptions that affect the amounts represented in the annual financial statements and related disclosures. Use of available information and the application of judgements is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the annual financial statements. Significant judgements include:

- 
- Useful lives and residual values of property, plant, and equipment
  - Present value of defined benefit obligation
  - Provision for doubtful debts
  - Impairment of assets
  - Provision for long-term service award and medical aid benefits

Other significant judgements, sources of estimation uncertainty and/or relating information, have been disclosed in the relating notes.

#### **SIGNIFICANT JUDGEMENTS AND SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED) IMPAIRMENT TESTING**

The municipality reviews and tests the carrying value of assets when events or changes in circumstances suggest that the carrying amount may not be recoverable.

#### **USEFUL LIVES OF WASTE AND WATER NETWORK AND OTHER ASSETS**

The municipality's management determines the estimated useful lives and related depreciation charges for the waste water and water networks. This estimate is based on industry norm. Management will increase the depreciation charge where useful lives are less than previously estimated useful lives.

#### **POST RETIREMENT BENEFITS**

The present value of the post-retirement obligation depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost (income) include the discount rate. Any changes in these assumptions will impact on the carrying amount of post-retirement obligations.

The municipality determines the appropriate discount rate at the end of each year. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension obligations. In determining the appropriate discount rate, the municipality considers the interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating the terms of the related pension liability.

Other key assumptions for pension obligations are based on current market conditions. Additional information is disclosed in Note 16.

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## EFFECTIVE INTEREST RATE

The municipality used the prime interest rate to discount future cash flows.

## ALLOWANCE FOR DOUBTFUL DEBTS

On debtors an impairment loss is recognised in surplus and deficit when there is objective evidence that it is impaired. The impairment is measured as the difference between the debtors carrying amount and the present value of estimated future cash flows discounted at the effective interest rate, computed at initial recognition.

## ACCOUNTING BY PRINCIPALS AND AGENT

The municipality makes assessments on whether it is the principal or agent in principal-agent relationships. Additional information is disclosed in Note 56.

## MATERIALITY

Applying materiality is pervasive to the preparation of financial statements. Materiality is a key consideration in deciding how to apply the Standards of GRAP when preparing the financial statements. Information is material if its omission or misstatement has the potential to influence the decisions of users or affect the discharge of accountability by the entity.

Applying materiality in the preparation of annual financial statements requires the entity to make key assessments and decisions. Key assessments and decisions made in considering materiality, are as follows:

- Identification of users and their information needs.
- Assessing information based on nature and size, by developing qualitative considerations and quantitative thresholds.
- Application of materiality in preparing the financial statements:
  - > Developing accounting policies
  - > Deciding what information to disclose

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## 1.5 SIGNIFICANT JUDGEMENTS AND SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

- > Deciding how to present information
- > Assessing omissions, misstatements and errors

The assessments and decisions are considered throughout the financial reporting cycle, and not only when annual financial statements are prepared.

## 1.6 PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one period.

The cost of an item of property, plant and equipment is recognised as an asset when:

- it is probable that future economic benefits or service potential associated with the item will flow to the municipality; and
- the cost of item can be measured reliably. Property, plant and equipment is initially measured at cost.

The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Trade discounts and rebates are deducted in arriving at the cost.

Where an asset is acquired through a non-exchange transaction, its cost is its fair value as at date of acquisition.

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, it's deemed cost is the carrying amount of the asset(s) given up.

When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located is also included in the cost of property, plant and equipment, where the entity is obligated to incur



such expenditure, and where the obligation arises as a result of acquiring the asset or using it for purposes other than the production of inventories.

Recognition of costs in the carrying amount of an item of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by management.

Items such as spare parts, standby equipment and servicing equipment are recognised when they meet the definition of property, plant and equipment.

Property, plant and equipment are depreciated on the straight-line basis over their expected useful lives to their estimated residual value.

Property, plant and equipment is carried at cost less accumulated depreciation and any

impairment losses. The useful lives of items of property, plant and equipment have been

assessed as follows:

<b>Item</b>	<b>Depreciation method</b>	<b>Average useful life</b>
Machinery and equipment	Straight-line	8-20
Furniture and fixtures	Straight-line	8-20
Motor vehicles	Straight-line	7-20

#### 1.5 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Office equipment	Straight-line	1-10
IT equipment	Straight-line	8-23
Computer software	Straight-line	8-11
Community (Buildings)	Straight-line	10-55
Community (Security)	Straight-line	3-10
Copiers/communication equipment	Straight-line	3-6
Emergency equipment	Straight-line	5-8
Communication equipment	Straight-line	3-6
Wastewater network	Straight-line	15-50
Water network	Straight-line	15-55
Water reservoir	Straight-line	30-55

The depreciable amount of an asset is allocated on a systematic basis over its useful life.

Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately.

The depreciation method used reflects the pattern in which the asset's future economic benefits or service potential are expected to be consumed by the municipality. The depreciation method applied to an asset is reviewed at least at each reporting date and, if there has been a significant change in the expected pattern

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of consumption of the future economic benefits or service potential embodied in the asset, the method is changed to reflect the changed pattern. Such a change is accounted for as a change in an accounting estimate.

The municipality assesses at each reporting date whether there is any indication that the municipality expectations about the residual value and the useful life of an asset have changed since the preceding reporting date. If any such indication exists, the municipality revises the expected useful life and/or residual value accordingly. The change is accounted for as a change in an accounting estimate.

The depreciation charge for each period is recognised in surplus or deficit unless it is included in the carrying amount of another asset.

Items of property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset.

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in surplus or deficit when the item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

## INITIAL RECOGNITION

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one year. Items of property, plant and equipment are initially recognised as assets on acquisition date and are initially recorded at cost. The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by the municipality. Trade discounts and rebates are deducted in arriving at the cost. The cost also includes the necessary costs of dismantling and removing the asset and restoring the site on which it is located.

When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Where an asset is acquired by the municipality for no or nominal consideration (i.e. a non-exchange transaction), the cost is deemed to be equal to the fair value of that asset on the date acquired.

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, its deemed cost is the carrying amount of the asset(s) given up.

Major spare parts and servicing equipment qualify as property, plant and equipment when the municipality expects to use them during more than one period. Similarly, if the major spare parts and servicing equipment can be used only in connection with an item of property, plant and equipment, they are accounted for as property, plant and equipment.

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## Property, plant and equipment (continued) Subsequent measurement - cost

Subsequent to initial recognition, items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated as it is deemed to have an indefinite useful life.

Where the municipality replaces parts of an asset, it derecognises the part of the asset being replaced and capitalises the new component. Subsequent expenditure incurred on an asset is capitalised when it increases the capacity or future economic benefits associated with the asset.

## DEPRECIATION

Depreciation is calculated on the depreciable amount, using the straight-line method over the estimated useful lives of the asset. Components of assets that are significant in relation to the whole asset and that have different useful lives are depreciated separately.

## DERECOGNITION

Items of Property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset. The gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying value and is recognised in the Statement of Financial Performance.

## WORK IN PROGRESS

Construction work in progress is recognised at cost and transferred to asset upon completion. Construction work in progress is not depreciable until after it is transferred to completed assets.

The municipality separately discloses expenditure to repair and maintain property, plant and equipment in the notes to the financial statements (see note 39).

The municipality discloses relevant information relating to assets under construction or development, in the notes to the financial statements (see note 10).

## INTANGIBLE ASSETS INITIAL RECOGNITION

An asset is identifiable if it either:

- is separable, i.e. is capable of being separated or divided from an entity and sold, transferred, licensed, rented or exchanged, either individually or together with a related contract, identifiable assets or liability, regardless of whether the entity intends to do so; or
- arises from binding arrangements (including rights from contracts), regardless of whether those rights are transferable or separable from the municipality or from other rights and obligations.

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An intangible asset is recognised when:

- it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the municipality; and
- the cost or fair value of the asset can be measured reliably.
- the municipality intends to complete the intangible asset for use or sale
- The municipality has resources to complete the project.

The municipality assesses the probability of expected future economic benefits or service potential using reasonable and supportable assumptions that represent management's best estimate of the set of economic conditions that will exist over the useful life of the asset.

## 1.6 INTANGIBLE ASSETS (CONTINUED)

Where an intangible asset is acquired through a non-exchange transaction, its initial cost at the date of acquisition is measured at its fair value as at that date.

Expenditure on research (or on the research phase of an internal project) is recognised as an expense when it is incurred. Intangible assets are carried at cost less any accumulated amortisation and any impairment losses.

Where an intangible asset is acquired by the municipality for no or nominal consideration (i.e. a non-exchange transaction), the cost is deemed to be equal to the fair value of that asset on the date acquired.

Where an intangible asset is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, it's deemed cost is the carrying amount of the asset(s) given up.

## SUBSEQUENT MEASUREMENT - COST MODEL

Intangible assets are subsequently carried at cost less accumulated amortisation and impairments. The cost of an intangible asset is amortised over the useful life where that useful life is finite. Where the useful life is indefinite, the asset is not amortised but is subject to an annual impairment test.

## AMORTISATION AND IMPAIRMENT

Amortisation is charged so as to write off the cost or valuation of intangible assets over their estimated useful lives using the straight line method.

The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at each reporting date and any changes are recognised as a change in accounting estimate in the Statement of Financial Performance.

The municipality tests intangible assets with finite useful lives for impairment where there is an indication that an asset may be impaired. An assessment of whether there is an indication of possible impairment is done at each reporting date. Where the carrying amount of an item of an intangible asset is greater than the estimated recoverable amount (or recoverable service amount), it is written down immediately to its recoverable amount (or recoverable service amount) and an impairment loss is charged to the Statement of Financial Performance.

## DERECOGNITION

Intangible assets are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset. The gain or loss arising on the disposal or retirement of an intangible asset is determined as the difference between the sales proceeds and the carrying value and is recognised in the Statement of Financial Performance.

## WEBSITE COSTS

The municipality has a website designed for internal and external access. The municipality is at the operating stage which comprises maintaining and enhancing applications, infrastructure, graphical design and the content of the file. The municipality incurs internally generated costs on the operation of the website and the costs are therefore expensed.

Amortisation is provided to write down the intangible assets, on a straight-line basis, to their residual values as follows:

ITEM	DEPRECIATION METHOD	AVERAGE USEFUL LIFE
Computer software	Straight-line	8-11

## 1.7 HERITAGE ASSETS

Heritage assets are assets that have a cultural, environmental, historical, natural, scientific, technological or artistic significance and are held indefinitely for the benefit of present and future generations.

## 1.6 HERITAGE ASSETS (CONTINUED)

Class of heritage assets means a grouping of heritage assets of a similar nature or function in a municipality's operations that is shown as a single item for the purpose of disclosure in the unaudited annual financial statements.

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Cost is the amount of cash or cash equivalents paid or the fair value of the other consideration given to acquire an asset at the time of its acquisition or construction or, where applicable, the amount attributed to that asset when initially recognised in accordance with the specific requirements of other Standards of GRAP.

Carrying amount is the amount at which an asset is recognised after deducting accumulated impairment losses. Value in use of a non-cash-generating asset is the present value of the asset's remaining service potential.

## RECOGNITION

The municipality recognises a heritage asset as an asset if it is probable that future economic benefits or service potential associated with the asset will flow to the municipality, and the cost or fair value of the asset can be measured reliably.

## INITIAL MEASUREMENT

Heritage assets are measured at cost.

## SUBSEQUENT MEASUREMENT

After recognition as an asset, a class of heritage assets is carried at its cost less any accumulated impairment losses.

## IMPAIRMENT

The municipality assesses at each reporting date whether there is an indication that it may be impaired. If any such indication exists, the municipality estimates the recoverable amount or the recoverable service amount of the heritage asset.

## DERECOGNITION

The municipality derecognises heritage asset on disposal, or when no future economic benefits or service potential are expected from its use or disposal.

The gain or loss arising from the derecognition of a heritage asset is included in surplus or deficit when the item is derecognised (unless the Standard of GRAP on leases requires otherwise on a sale and leaseback).

## 1.7 FINANCIAL INSTRUMENTS

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity.

The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured at initial recognition minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the

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maturity amount, and minus any reduction (directly or through the use of an allowance account) for impairment or uncollectability.

**Credit risk** is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Derecognition is the removal of a previously recognised financial asset or financial liability from an entity's statement of financial position.

The effective interest method is a method of calculating the amortised cost of a financial asset or a financial liability (or group of financial assets or financial liabilities) and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability.

## 1.8 FINANCIAL INSTRUMENTS (CONTINUED)

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable willing parties in an arm's length transaction.

A financial asset is:

- cash;
- a residual interest of another entity; or
- a contractual right to:
  - > receive cash or another financial asset from another entity; or
  - > exchange financial assets or financial liabilities with another entity under conditions that are potentially favourable to the entity.

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

A financial liability is any liability that is a contractual obligation to:

- deliver cash or another financial asset to another entity; or
- exchange financial assets or financial liabilities under conditions that are potentially unfavourable to the entity.

**Interest rate** risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

**Liquidity risk** is the risk encountered by an entity in the event of difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

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**Market risk** is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

**Other price risk** is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of a financial asset or financial liability. An incremental cost is one that would not have been incurred if the entity had not acquired, issued or disposed of the financial instrument.

## CLASSIFICATION

Financial instrument is any contract that gives rise to a financial asset of one municipality and a financial liability or a residual interest of another municipality.

Financial instruments comprise of financial assets and liabilities in accordance with GRAP 104.

A financial asset is cash; a residual interest of another municipality; or a contractual right to receive cash or another financial asset from another municipality or exchange financial assets or financial liabilities with another municipality under conditions that are potentially favourable to the municipality.

A residual interest is any contract that entitles the holder to an interest in the assets of an municipality after deducting all of its liabilities (i.e. net assets).

A financial liability is any liability that is a contractual obligation to deliver cash or another financial asset to another municipality; or exchange financial assets or financial liabilities under conditions that are potentially unfavourable to the municipality.

Financial instruments, depending on its category, are initially measured at fair value, cost or amortised costs in accordance with GRAP 104. Transaction costs are only included in financial instruments that are initially measured at amortised costs.

## 1.9 FINANCIAL INSTRUMENTS (CONTINUED) INITIAL RECOGNITION AND MEASUREMENT

Financial instruments classified at fair value (fair value measurement considerations). The best evidence of fair value is a quoted price in an active market.

A financial instrument is regarded as quoted in an active market if quoted prices are readily and regularly available from an exchange, broker, dealer, etc., and those prices represent actual and regularly occurring market transactions on an arm's length basis.

Short-term receivables and payables with no stated interest rate is be measured at the original invoice amount if the effect of discounting is immaterial.

Where there is no active market, the fair value is determined using a valuation technique such as;



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- Additional recent arm's length market transaction;
  
  - if available, reference to the current fair value of another instrument that is substantially the same;
    - discounted cash flow analysis, discounting the future receipts (payments) of a financial instrument over the period of the contract, by using a market interest rate (adjusted for credit risk), to its present value.

## FINANCIAL INSTRUMENTS CLASSIFIED AT COST

If the fair value of a financial instrument cannot be reliably measured, it is measured at cost. Financial assets at fair value are subsequently measured by using the fair value measurement considerations.

Any gains or losses due to changes in fair market value during the period are reported as gains or losses in the statement of financial performance, because such investments will usually be sold in the near future at their market value.

This effective interest rate method is used for these financial instruments. The interest rate used is necessary to discount the estimated stream of principal and interest cash flows through the expected life of the financial instrument to equal the amount recognised at initial recognition. The rate is then applied to the carrying amount at each reporting date to determine the interest expense or revenue for the period

## FINANCIAL INSTRUMENTS CLASSIFIED AT AMORTISED COST

For financial instruments measured at amortised cost, the interest expense (for financial liabilities) or revenue (for financial assets) is calculated by using the effective interest rate method. The interest rate used is equal to the prevailing rate of return for financial instruments having substantially the same terms and characteristics of the municipality's financial instrument which include:

- the credit quality;
  
- the remaining term over which the contractual interest rate is fixed;
  
- the remaining period to repayment of the principal; and
  
- the currency (if applicable).

## SUBSEQUENT MEASUREMENT

### Impairment and uncollectability of financial assets

At the end of each reporting period, the municipality assesses whether there is any objective evidence that a financial asset or group of financial assets is impaired.

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If there is objective evidence that an impairment loss on a financial asset has occurred, the loss must be recognised in surplus or deficit. Objective evidence that a financial asset or group of assets is impaired can be as a result of the occurrence of one or more of the following events:

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## 1.9 FINANCIAL INSTRUMENTS (CONTINUED)

- Significant financial difficulty experienced by the borrower/debtor;
  - > Delays in payments (including interest payments) or failure to pay/defaults;
  - > For economic or legal reasons, allowing disadvantaged customers who are experiencing financial difficulties to pay as and when they can. The municipality would not otherwise have considered this concession. For example, allowing disadvantaged customers to pay their account when they can due to the fact the water it supplies to the customer is a basic human right;
  - > It is probable that the borrower/debtor will enter sequestration (bankruptcy) or other financial reorganisation;
  - > The disappearance of an active market for that financial asset because of financial difficulties; or
  - > Observable data, for example historical data, indicating that there is a decrease in the estimated future cash flows that will be received (which can be measured reliably), from a group of financial assets (financial assets with similar credit risk characteristics grouped together) since the initial recognition of those assets. The decrease may not yet be identified for the individual financial assets in the group. These can include:
    - \* the payment status of borrowers/debtors in the group has deteriorated (e.g. an increased number of delayed payments); or
    - \* national or local economic conditions that are in line with non-payments in the group (e.g. an increase in the unemployment rate in the geographical area of the borrowers/debtors, or adverse changes in market conditions that affect the borrowers/debtors in the group)
- A municipality assesses financial assets individually, when assets are individually significant, and individually or collectively for financial assets that are not individually significant. Where no objective evidence of impairment exists for an individually assessed asset (whether individually significant or not), a municipality includes the assets in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment.

The carrying amount of a financial asset is reduced directly through the use of an allowance account. The impairment loss is recognised in the statement of financial performance.

Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognised, are not included in the collective assessment of impairment.

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As soon as information becomes available that specifically identifies losses on individually impaired assets in a group (that are collectively assessed for impairment), those assets are removed from the group and assessed individually for impairment.

For collective assessment of impairment, as indicated above, assets with similar credit risk characteristics are grouped together. The credit risk characteristics should be indicative of the debtors ability to pay all amounts due according to the contractual terms.

## RECEIVABLES FROM EXCHANGE TRANSACTIONS

Trade and other receivables are initially designated at fair value. Short-term receivables with no stated interest rate is to be measured at the original invoice amount if the effect of discounting is immaterial.

## PAYABLES FROM EXCHANGE TRANSACTIONS

Financial liabilities consist of trade payables. They are categorised as financial liabilities held at fair value. Short-term payables with no stated interest rate is to be measured at the original invoice amount if the effect of discounting is immaterial.

## FINANCIAL INSTRUMENTS (CONTINUED) CASH AND CASH EQUIVALENTS

Cash includes cash on hand (including petty cash) and cash with banks (including call deposits). Cash equivalents are short-term highly liquid investments, readily convertible into known amounts of cash, that are held with registered banking institutions with maturities of three months or less and are subject to an insignificant risk of change in value. For the purposes of the cashflow statement, cash and cash equivalents comprise cash on hand, deposits held on call with banks, net of bank overdrafts. The municipality categorises cash and cash equivalents as financial assets: loans and receivables.

Bank overdrafts are recorded based on the facility utilised. Finance charges on bank overdraft are expensed as incurred. Amounts owing in respect of bank overdrafts are categorised as financial liabilities: other financial liabilities carried at amortised cost.

## PREPAYMENTS

Prepaid expenses and advances are recognised in the statement of financial position when the payments are made and recognised in the statement of financial performance as and when the goods/services are received or the funds are utilised.

## GAINS AND LOSSES

Gains or losses can arise from both a financial asset and financial liability measured at fair value, at amortised cost or cost. Any gains and losses are recognised in the statement of financial performance. Fair value - Changes in fair value will result in either a gain or loss. Amortised costs and cost - gains and losses are recognised when derecognised, impaired or through the amortisation process.

## DERECOGNITION

### Financial assets

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The municipality derecognises a financial asset only when:

- the contractual rights to the cash flows from the financial asset expire, are settled or waived;
- the municipality transfers to another party substantially all the risks and rewards of the ownership of the asset; or The municipality, despite having retained some significant risks and rewards of ownership of the financial asset, has transferred control of the asset to another party and the that party has the practical ability to sell the asset in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer.

If the municipality has not transferred substantially all of the risks and rewards of ownership of the financial asset, it should continue to recognise the asset.

#### Financial liabilities

The municipality derecognises a financial liability only when:

- Discharges the liability (or part thereof) by paying the creditor, normally with cash, other financial liabilities, goods or services;
- Waives the debt or it is assumed by another entity by way of a non-exchange transaction. These transactions are accounted for by considering the requirements in GRAP 104 and GRAP 23 - Revenue from Non-exchange Transactions (Taxes and Transfers).
- Is legally released from primary responsibility for the liability (or part of it) either by process of law (expires) or by the creditor (cancelled). If the debtor has given a guarantee, this condition may still be met.

#### FINANCIAL INSTRUMENTS (CONTINUED) IMPAIRMENT OF FINANCIAL ASSETS

The municipality assesses at each statement of financial position date whether a financial asset or group of financial assets is impaired. Assets are carried at amortised cost.

If there is objective evidence that an impairment loss on loans and receivables carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate (i.e. the effective interest rate computed at initial recognition).

The carrying amount of the asset shall be reduced either directly or through the use of an allowance account. The amount of the loss shall be recognised in surplus or deficit. The municipality first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, and individually or collectively for financial assets that are not individually significant.

If it is determined that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, the asset is included in a group of financial assets with similar credit risk

characteristics and that group of financial assets is collectively assessed for impairment. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognised are not included in a collective assessment of impairment.

## OFFSETTING

Financial assets and liabilities are off-set and the net amount reported in the statement of financial position when there is legally enforceable right to off-set the recognised amount, and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

## CLASSIFICATION

The municipality has the following types of financial assets (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

CLASS	CATEGORY
Receivables from exchange transactions	Financial asset measured at amortised cost
Cash and cash equivalents	Financial asset measured at amortised cost
VAT receivable	Financial asset measured at amortised cost
Consumer debtors	Financial asset measured at amortised
cost Receivables from non-exchange transactions cost	Financial asset measured at amortised

The municipality has the following types of financial liabilities (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

CLASS	CATEGORY
Operating lease liability	Financial liability measured at amortised cost
Finance lease obligation	Financial liability measured at amortised cost
Payables from exchange transactions	Financial liability measured at amortised cost
Employee benefit obligation	Financial liability measured at fair value

## STATUTORY RECEIVABLES IDENTIFICATION

Statutory receivables are receivables that arise from legislation, supporting regulations, or similar means, and require settlement by another entity in cash or another financial asset.

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## 1.9 STATUTORY RECEIVABLES (CONTINUED)

Carrying amount is the amount at which an asset is recognised in the statement of financial position.

The cost method is the method used to account for statutory receivables that requires such receivables to be measured at their transaction amount, plus any accrued interest or other charges (where applicable) and, less any accumulated impairment losses and any amounts derecognised.

Nominal interest rate is the interest rate and/or basis specified in legislation, supporting regulations or similar means.

The transaction amount for a statutory receivable means the amount specified in, or calculated, levied or charged in accordance with, legislation, supporting regulations, or similar means.

### RECOGNITION

The municipality recognises statutory receivables as follows:

- if the transaction is an exchange transaction, using the policy on Revenue from exchange transactions
- if the transaction is a non-exchange transaction, using the policy on Revenue from non-exchange transactions (Taxes and transfers); or
- if the transaction is not within the scope of the policies listed in the above or another Standard of GRAP, the receivable is recognised when the definition of an asset is met and, when it is probable that the future economic benefits or service potential associated with the asset will flow to the entity and the transaction amount can be measured reliably.

### INITIAL MEASUREMENT

The municipality initially measures statutory receivables at their transaction amount.

### SUBSEQUENT MEASUREMENT

The municipality measures statutory receivables after initial recognition using the cost method. Under the cost method, the initial measurement of the receivable is changed subsequent to initial recognition to reflect any:

- interest or other charges that may have accrued on the receivable (where applicable);
- impairment losses; and
- amounts derecognised.

### IMPAIRMENT LOSSES

The municipality assesses at each reporting date whether there is any indication that a statutory receivable, or a group of statutory receivables, may be impaired.

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In assessing whether there is any indication that a statutory receivable, or group of statutory receivables, may be impaired, the municipality considers, as a minimum, the following indicators:

- Significant financial difficulty of the debtor, which may be evidenced by an application for debt counselling, business rescue or an equivalent.
- It is probable that the debtor will enter sequestration, liquidation or other financial re-organisation.
- A breach of the terms of the transaction, such as default or delinquency in principal or interest payments (where levied).
- Adverse changes in international, national or local economic conditions, such as a decline in growth, an increase in debt levels and unemployment, or changes in migration rates and patterns.

#### 1.10 STATUTORY RECEIVABLES (CONTINUED)

If there is an indication that a statutory receivable, or a group of statutory receivables, may be impaired, the municipality measures the impairment loss as the difference between the estimated future cash flows and the carrying amount. Where the carrying amount is higher than the estimated future cash flows, the carrying amount of the statutory receivable, or group of statutory receivables, is reduced, either directly or through the use of an allowance account. The amount of the losses is recognised in surplus or deficit.

In estimating the future cash flows, an municipality considers both the amount and timing of the cash flows that it will receive in future. Consequently, where the effect of the time value of money is material, the entity discounts the estimated future cash flows using a rate that reflects the current risk-free rate and, if applicable, any risks specific to the statutory receivable, or group of statutory receivables, for which the future cash flow estimates have not been adjusted.

An impairment loss recognised in prior periods for a statutory receivable is revised if there has been a change in the estimates used since the last impairment loss was recognised, or to reflect the effect of discounting the estimated cash flows.

Any previously recognised impairment loss is adjusted either directly or by adjusting the allowance account. The adjustment does not result in the carrying amount of the statutory receivable or group of statutory receivables exceeding what the carrying amount of the receivable(s) would have been had the impairment loss not been recognised at the date the impairment is revised. The amount of any adjustment is recognised in surplus or deficit.

#### DERECOGNITION

The municipality derecognises a statutory receivable, or a part thereof, when:

- the rights to the cash flows from the receivable are settled, expire or are waived;
- the municipality transfers to another party substantially all of the risks and rewards of ownership of the receivable; or



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- the municipality, despite having retained some significant risks and rewards of ownership of the receivable, has transferred control of the receivable to another party and the other party has the practical ability to sell the receivable in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the entity:
    - derecognise the receivable; and
    - recognise separately any rights and obligations created or retained in the transfer.

The carrying amounts of any statutory receivables transferred are allocated between the rights or obligations retained and those transferred on the basis of their relative fair values at the transfer date. The entity considers whether any newly created rights and obligations are within the scope of the Standard of GRAP on Financial Instruments or another Standard of GRAP. Any difference between the consideration received and the amounts derecognised and, those amounts recognised, are recognised in surplus or deficit in the period of the transfer.

## 1.11 LEASES

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.

### FINANCE LEASES - LESSEE

Finance leases are recognised as assets and liabilities in the statement of financial position at amounts equal to the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding liability to the lessor is included in the statement of financial position as a finance lease obligation.

The discount rate used in calculating the present value of the minimum lease payments is the interest rate implicit in the lease.

Minimum lease payments are apportioned between the finance charge and reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of on the remaining balance of the liability.

Any contingent rents are expensed in the period in which they are incurred.

## 1.10 LEASES (CONTINUED)

Leases are classified as finance leases where substantially all the risks and rewards associated with ownership of an asset are transferred to the municipality. Property, plant and equipment or intangible assets subject to finance lease agreements are initially recognised at the lower of the asset's fair value and the present value of the minimum lease payments. The corresponding liabilities are initially recognised at the inception of the lease and are measured as the sum of the minimum lease payments due in terms of the lease agreement, discounted for the effect of interest. In discounting the lease payments, the municipality uses the interest rate that exactly discounts the lease payments and unguaranteed residual value to the fair value of the asset plus any direct costs incurred.

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Subsequent to initial recognition, the leased assets are accounted for in accordance with the stated accounting policies applicable to property, plant, equipment or intangibles. The lease liability is reduced by the lease payments, which are allocated between the lease finance cost and the capital repayment using the effective interest rate method.

Lease finance costs are expensed when incurred. The accounting policies relating to derecognition of financial instruments are applied to lease payables. The lease asset is depreciated over the shorter of the asset's useful life or the lease term.

Operating leases are those leases that do not fall within the scope of the above definition. Operating lease rentals are accrued on a straight-line basis over the term of the relevant lease.

## OPERATING LEASES - LESSEE

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset or liability.

### 1.11 INVENTORIES

Inventories are initially measured at cost except where inventories are acquired through a non-exchange transaction, then their costs are their fair value as at the date of acquisition.

Subsequently inventories are measured at the lower of cost and net realisable value.

Inventories are measured at the lower of cost and current replacement cost where they are held for;

- distribution at no charge or for a nominal charge; or

Net realisable value is the estimated selling price in the ordinary course of operations less the estimated costs of completion and the estimated costs necessary to make the sale, exchange or distribution.

Current replacement cost is the cost the municipality incurs to acquire the asset on the reporting date.

The cost of inventories comprises of all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

The cost of inventories of items that are not ordinarily interchangeable and goods or services produced and segregated for specific projects is assigned using specific identification of the individual costs.

The cost of inventories is assigned using the weighted average cost formula. The same cost formula is used for all inventories having a similar nature and use to the municipality.

The amount of any write-down of inventories to net realisable value or current replacement cost and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value or current replacement cost, are recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

## INITIAL RECOGNITION

Inventories assets in the form of materials or supplies to be consumed or distributed in the rendering of service. Inventories are initially recognised at cost. Cost generally refers to the purchase price, plus taxes, transport costs and any other costs in bringing the inventories to their current location and condition.

### 1.12 INVENTORIES (CONTINUED)

Where inventory is acquired by the municipality for no or nominal consideration (i.e. a non-exchange transaction), the cost is deemed to be equal to the fair value of the item on the date.

Consumable inventory is valued using the weighted average cost whilst water inventory is valued using the weighted average cost method.

## SUBSEQUENT MEASUREMENT

Inventories, consisting of consumable stores and raw materials, are valued at the weighted average cost, unless they are to be distributed at no or nominal charge, in which case they are measured at the lower of cost and current replacement cost. Redundant and slow-moving inventories are identified and written down in this way. Differences arising on the valuation of inventory are recognised in the Statement of Financial Performance in the year in which they arose.

The amount of any reversal of any write-down of inventories arising from an increase in weighted average cost or current replacement cost is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

The carrying amount of inventories is recognised as an expense in the period that the inventory was distributed, written off or consumed, unless that cost qualifies for capitalisation to the cost of another asset.

### 1.13 CASH AND CASH EQUIVALENTS

Cash comprises cash on hand and demand deposits.

Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Cash equivalents are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

Cash and cash equivalents comprise bank balances, cash on hand, deposits held at call with banks and other short-term highly liquid investments with original maturities of three months or less which are available on demand.

Some equity investments are included in cash equivalents when they are, in substance, cash equivalents.

### 1.14 EMPLOYEE BENEFITS

Employee benefits are all forms of consideration given by an municipality in exchange for service rendered by employees. Termination benefits are employee benefits payable as a result of either:

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- an municipality's decision to terminate an employee's employment before the normal retirement date; or
  - an employee's decision to accept voluntary redundancy in exchange for those benefits.

Other long-term employee benefits are employee benefits (other than post-employment benefits and termination benefits) that are not due to be settled within twelve months after the end of the period in which the employees render the related service.

Vested employee benefits are employee benefits that are not conditional on future employment.

A constructive obligation is an obligation that derives from an municipality's actions where by an established pattern of past practice, published policies or a sufficiently specific current statement, the municipality has indicated to other parties that it will accept certain responsibilities and as a result, the municipality has created a valid expectation on the part of those other parties that it will discharge those responsibilities.

## SHORT-TERM EMPLOYEE BENEFITS

Short-term employee benefits are employee benefits (other than termination benefits) that are due to be settled within twelve months after the end of the period in which the employees render the related service.

### 1.14 EMPLOYEE BENEFITS (CONTINUED)

Short-term employee benefits include items such as:

- wages, salaries and social security contributions;
- short-term compensated absences (such as paid annual leave) where the compensation for the absences is due to be settled within twelve months after the end of the reporting period in which the employees render the related employee service;
- bonus, incentive and performance related payments payable within twelve months after the end of the reporting period in which the employees render the related service; and

When an employee has rendered service to the municipality during a reporting period, the municipality recognises the undiscounted amount of short-term employee benefits expected to be paid in exchange for that service:

- as a liability (accrued expense), after deducting any amount already paid. If the amount already paid exceeds the undiscounted amount of the benefits, the municipality recognises that excess as an asset (prepaid expense) to the extent that the prepayment will lead to, for example, a reduction in future payments or a cash refund; and
- as an expense, unless another Standard requires or permits the inclusion of the benefits in the cost of an asset.

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The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs. The municipality measures the expected cost of accumulating compensated absences as the additional amount that the entity expects to pay as a result of the unused entitlement that has accumulated at the reporting date.

The municipality recognises the expected cost of bonus, incentive and performance related payments when the municipality has a present legal or constructive obligation to make such payments as a result of past events and a reliable estimate of the obligation can be made. A present obligation exists when the entity has no realistic alternative but to make the payments.

## POST-EMPLOYMENT BENEFITS

Short-term employee benefits are employee benefits (other than termination benefits) that are due to be settled within twelve months after the end of the period in which the employees render the related service.

Post-employment benefit plans are formal or informal arrangements under which an municipality provides post-employment benefits for one or more employees.

## POST-EMPLOYMENT BENEFITS: DEFINED BENEFIT PLANS

**Defined benefit plans are post-employment benefit plans other than defined contribution plans.**

Actuarial gains and losses comprise experience adjustments (the effects of differences between the previous actuarial assumptions and what has actually occurred) and the effects of changes in actuarial assumptions. In measuring its defined benefit liability the municipality recognises actuarial gains and losses in surplus or deficit in the reporting period in which they occur.

**Current service cost** is the increase in the present value of the defined benefit obligation resulting from employee service in the current period.

**Interest cost** is the increase during a period in the present value of a defined benefit obligation which arises because the benefits are one period closer to settlement.

**Past service cost** is the change in the present value of the defined benefit obligation for employee service in prior periods, resulting in the current period from the introduction of, or changes to, post-employment benefits or other long-term employee benefits. Past service cost may be either positive (when benefits are introduced or changed so that the present value of the defined benefit obligation increases) or negative (when existing benefits are changed so that the present value of the defined benefit obligation decreases). In measuring its defined benefit liability the entity recognises past service cost as an expense in the reporting period in which the plan is amended.

## 1.14 EMPLOYEE BENEFITS (CONTINUED)

The present value of a defined benefit obligation is the present value, without deducting any plan assets, of expected future payments required to settle the obligation resulting from employee service in the current and prior periods.

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The amount recognised as a defined benefit liability is the net total of the following amounts:

- the present value of the defined benefit obligation at the reporting date;
- minus the fair value at the reporting date of plan assets (if any) out of which the obligations are to be settled directly;
- plus any liability that may arise as a result of a minimum funding requirement

The municipality determines the present value of defined benefit obligations and the fair value of any plan assets with sufficient regularity such that the amounts recognised in the annual financial statements do not differ materially from the amounts that would be determined at the reporting date.

The municipality recognises the net total of the following amounts in surplus or deficit, except to the extent that another Standard requires or permits their inclusion in the cost of an asset:

- current service cost;
- interest cost;
- actuarial gains and losses;
- past service cost;

Actuarial valuations are conducted on an annual basis by independent actuaries separately for each plan. The results of the valuation are updated for any material transactions and other material changes in circumstances (including changes in market prices and interest rates) up to the reporting date.

The municipality recognises gains or losses on the curtailment or settlement of a defined benefit plan when the curtailment or settlement occurs. The gain or loss on a curtailment or settlement comprises:

- any resulting change in the present value of the defined benefit obligation; and
- any resulting change in the fair value of the plan assets.

Before determining the effect of a curtailment or settlement, the municipality re-measure the obligation (and the related plan assets, if any) using current actuarial assumptions (including current market interest rates and other current market prices).

## ACTUARIAL ASSUMPTIONS

Actuarial assumptions are unbiased and mutually compatible.

Financial assumptions are based on market expectations, at the reporting date, for the period over which the obligations are to be settled.

The rate used to discount post-employment benefit obligations (both funded and unfunded) reflect the time value of money. The currency and term of the financial instrument selected to reflect the time value of money is consistent with the currency and estimated term of the post-employment benefit obligations.

Post-employment benefit obligations are measured on a basis that reflects:

- estimated future salary increases;

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- the benefits set out in the terms of the plan (or resulting from any constructive obligation that goes beyond those terms) at the reporting date; and
  - estimated future changes in the level of any state benefits that affect the benefits payable under a defined benefit plan, if, and only if, either:
    - those changes were enacted before the reporting date; or
    - past history, or other reliable evidence, indicates that those state benefits will change in some predictable manner, for example, in line with future changes in general price levels or general salary levels.

#### 1.14 EMPLOYEE BENEFITS (CONTINUED)

Assumptions about medical costs take account of estimated future changes in the cost of medical services, resulting from both inflation and specific changes in medical costs.

#### LONG TERM SERVICE BONUS

Employees qualify for additional leave for various period of uninterrupted service in accordance with SALGBC condition of service. The long term service award measured in accordance with GRAP 25 through an actuarial valuation.

#### ACCUMULATED LEAVE DAYS

Accumulated leave benefit accrues to employees unto maximum of 48 leave days. The benefits are paid in the events of death, disability, retrenchment or/and retirement. Employees who have leave days in excess of the 48 days for periods, before the conditions of service came to effect, are measured in accordance with GRAP 25 through an actuarial valuation.

#### 1.15 PROVISIONS AND CONTINGENCIES

Provisions are recognised when the municipality has a present or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the provision can be made. Provisions are reviewed at reporting date and adjusted to reflect the current best estimate. Where the effect is material, non-current provisions are discounted to their present value using a pre-tax discount rate that reflects the market's current assessment of the time value of money, adjusted for risks specific to the liability (for example in the case of obligations for the rehabilitation of land).

The municipality does not recognise a contingent liability or contingent asset. A contingent liability is disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. A contingent asset is disclosed where an inflow of economic benefits is probable.

Future events that may affect the amount required to settle an obligation are reflected in the amount of a provision where there is sufficient objective evidence that they will occur. Gains from the expected disposal of assets are not taken into account in measuring a provision. Provisions are not recognised for future

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operating losses. The present obligation under an onerous contract is recognised and measured as a provision.

A provision for restructuring costs is recognised only when the following criteria over and above the recognition criteria of a provision have been met. The municipality has a detailed formal plan for the restructuring identifying at least:

- the location, function, and approximate number of employees who will be compensated for terminating their services;
- when the plan will be implemented; and

The municipality has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement that plan or announcing its main features to those affected by it.

Contingent assets and contingent liabilities are not recognised. Contingencies are disclosed in note 43.

### 1.16 COMMITMENTS

A commitment arises when a decision is made to incur a liability e.g. purchase order, delivery schedules or contract for construction of infrastructure assets. A commitment becomes a liability when the intention to agree to an outflow of resources becomes a present obligation.

The commitments are not recognised as a liability in the statement of financial position but are disclosed in the notes to the financial statements. Commitments are disclosed including value added tax.

Items are classified as commitments when an entity has committed itself to future transactions that will normally result in the outflow of cash.

Disclosures are required in respect of unrecognised contractual commitments.

Commitments for which disclosure is necessary to achieve a fair presentation should be disclosed in a note to the financial statements, if both the following criteria are met:

- Contracts should be non-cancelable or only cancelable at significant cost (for example, contracts for computer or building maintenance services); and

### 1.16 COMMITMENTS (CONTINUED)

- Contracts should relate to something other than the routine, steady, state business of the entity – therefore salary commitments relating to employment contracts or social security benefit commitments are excluded.

### 1.17 REVENUE FROM EXCHANGE TRANSACTIONS

Revenue is the gross inflow of economic benefits or service potential during the reporting period when those inflows result in an increase in net assets, other than increases relating to contributions from owners.



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An exchange transaction is one in which the municipality receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of goods, services or use of assets) to the other party in exchange.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

## MEASUREMENT

Revenue is measured at the fair value of the consideration received or receivable, net of trade discounts and volume rebates.

The amount of revenue arising on a transaction which is statutory (non-contractual) in nature is usually measured by reference to the relevant legislation, regulation or similar means. The fee structure, tariffs or calculation basis specified in legislation, regulation or similar means is used to determine the amount of revenue that should be recognised. This amount represents the fair value, on initial measurement, of the consideration received or receivable for revenue that arises from a statutory (non-contractual) arrangement (see the accounting policy on Statutory Receivables).

## SALE OF GOODS

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:

- the municipality has transferred to the purchaser the significant risks and rewards of ownership of the goods;
- the municipality retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

## RENDERING OF SERVICES

When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the reporting date. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality;
- the stage of completion of the transaction at the reporting date can be measured reliably; and

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- the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

## REVENUE FROM EXCHANGE TRANSACTIONS (CONTINUED) INTEREST INCOME

Revenue arising from the use by others of entity assets yielding interest, royalties and dividends or similar distributions is recognised when:

- It is probable that the economic benefits or service potential associated with the transaction will flow to the municipality, and
- The amount of the revenue can be measured reliably.

Interest is recognised using the effective interest rate method for financial instruments, and using the nominal interest rate method for statutory receivables. Interest levied on transactions arising from exchange or non-exchange transactions is classified based on the nature of the underlying transaction.

### 1.17 REVENUE FROM NON-EXCHANGE TRANSACTIONS

Revenue comprises gross inflows of economic benefits or service potential received and receivable by a municipality, which represents an increase in net assets, other than increases relating to contributions from owners.

Conditions on transferred assets are stipulations that specify that the future economic benefits or service potential embodied in the asset is required to be consumed by the recipient as specified or future economic benefits or service potential must be returned to the transferor.

Control of an asset arise when the municipality can use or otherwise benefit from the asset in pursuit of its objectives and can exclude or otherwise regulate the access of others to that benefit.

Exchange transactions are transactions in which one entity receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of cash, goods, services, or use of assets) to another entity in exchange.

Non-exchange transactions are transactions that are not exchange transactions. In a non-exchange transaction, a municipality either receives value from another municipality without directly giving approximately equal value in exchange, or gives value to another municipality without directly receiving approximately equal value in exchange.

Restrictions on transferred assets are stipulations that limit or direct the purposes for which a transferred asset may be used, but do not specify that future economic benefits or service potential is required to be returned to the transferor if not deployed as specified.

Stipulations on transferred assets are terms in laws or regulation, or a binding arrangement, imposed upon the use of a transferred asset by entities external to the reporting municipality.

Tax expenditures are preferential provisions of the tax law that provide certain taxpayers with concessions that are not available to others.

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The taxable event is the event that the government, legislature or other authority has determined will be subject to taxation.

Taxes are economic benefits or service potential compulsorily paid or payable to entities, in accordance with laws and or regulations, established to provide revenue to government. Taxes do not include fines or other penalties imposed for breaches of the law.

Transfers are inflows of future economic benefits or service potential from non-exchange transactions, other than taxes.

## RECOGNITION

An inflow of resources from a non-exchange transaction recognised as an asset is recognised as revenue, except to the extent that a liability is also recognised in respect of the same inflow.

As the municipality satisfies a present obligation recognised as a liability in respect of an inflow of resources from a non-exchange transaction recognised as an asset, it reduces the carrying amount of the liability recognised and recognises an amount of revenue equal to that reduction.

## REVENUE FROM NON-EXCHANGE TRANSACTIONS (CONTINUED) MEASUREMENT

Revenue from a non-exchange transaction is measured at the amount of the increase in net assets recognised by the municipality.

When, as a result of a non-exchange transaction, the municipality recognises an asset, it also recognises revenue equivalent to the amount of the asset measured at its fair value as at the date of acquisition, unless it is also required to recognise a liability. Where a liability is required to be recognised it will be measured as the best estimate of the amount required to settle the obligation at the reporting date, and the amount of the increase in net assets, if any, recognised as revenue. When a liability is subsequently reduced, because the taxable event occurs or a condition is satisfied, the amount of the reduction in the liability is recognised as revenue.

Receivables that arise from statutory (non-contractual) arrangements are initially measured in accordance with this accounting policy, as well as the accounting policy on Statutory Receivables. The municipality applies the accounting policy on Statutory Receivables for the subsequent measurement, derecognition, presentation and disclosure of statutory receivables.

## TRANSFERS

Apart from Services in kind, which are not recognised, the municipality recognises an asset in respect of transfers when the transferred resources meet the definition of an asset and satisfy the criteria for recognition as an asset.

The municipality recognises an asset in respect of transfers when the transferred resources meet the definition of an asset and satisfy the criteria for recognition as an asset.

Transferred assets are measured at their fair value as at the date of acquisition.

## 1.18 INVESTMENT INCOME

Investment income is recognised on a time-proportion basis using the effective interest method.

## ACCOUNTING BY PRINCIPALS AND AGENTS IDENTIFICATION

An agent is an entity that has been directed by another entity (a principal), through a binding arrangement, to undertake transactions with third parties on behalf of the principal and for the benefit of the principal.

A principal is an entity that directs another entity (an agent), through a binding arrangement, to undertake transactions with third parties on its behalf and for its own benefit.

A principal-agent arrangement results from a binding arrangement in which one entity (an agent), undertakes transactions with third parties on behalf, and for the benefit of, another entity (the principal).

## IDENTIFYING WHETHER AN ENTITY IS A PRINCIPAL OR AN AGENT

When the municipality is party to a principal-agent arrangement, it assesses whether it is the principal or the agent in accounting for revenue, expenses, assets and/or liabilities that result from transactions with third parties undertaken in terms of the arrangement.

The assessment of whether a municipality is a principal or an agent requires the municipality to assess whether the transactions it undertakes with third parties are for the benefit of another entity or for its own benefit.

## BINDING ARRANGEMENT

The municipality assesses whether it is an agent or a principal by assessing the rights and obligations of the various parties established in the binding arrangement.

Where the terms of a binding arrangement are modified, the parties to the arrangement re-assess whether they act as a principal or an agent.

## 1.20 ACCOUNTING BY PRINCIPALS AND AGENTS (CONTINUED)

### **Assessing which entity benefits from the transactions with third parties**

When the municipality in a principal-agent arrangement concludes that it undertakes transactions with third parties for the benefit of another entity, then it is the agent. If the municipality concludes that it is not the agent, then it is the principal in the transactions.

The municipality is an agent when, in relation to transactions with third parties, all three of the following criteria are present:

- It does not have the power to determine the significant terms and conditions of the transaction.

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- It does not have the ability to use all, or substantially all, of the resources that result from the transaction for its own benefit.
  - It is not exposed to variability in the results of the transaction.

Where the municipality has been granted specific powers in terms of legislation to direct the terms and conditions of particular transactions, it is not required to consider the criteria of whether it does not have the power to determine the significant terms and conditions of the transaction, to conclude that is an agent.

The municipality applies judgements in determining whether such powers exist and whether they are relevant in assessing whether the municipality is an agent.

## RECOGNITION

The municipality, as a principal, recognises revenue and expenses that arise from transactions with third parties in a principal-agent arrangement in accordance with the requirements of the relevant Standards of GRAP.

The municipality recognises assets and liabilities arising from principal-agent arrangements in accordance with the requirements of the relevant Standards of GRAP.

### 1.21 COMPARATIVE FIGURES

Where necessary, comparative figures have been reclassified to conform to changes in presentation in the current year

### 1.22 UNAUTHORISED EXPENDITURE

Unauthorised expenditure means:

- overspending of a vote or a main division within a vote; and
- expenditure not in accordance with the purpose of a vote or, in the case of a main division, not in accordance with the purpose of the main division.

Unauthorised expenditure is accounted for in line with all relating requirements, including, but not limited to, ruling Legislation, Regulations, Frameworks, Circulars, Instruction Notes, Practice Notes, Guidelines etc (as applicable).

### 1.23 FRUITLESS AND WASTEFUL EXPENDITURE

Fruitless expenditure means expenditure which was made in vain and would have been avoided had reasonable care been exercised.

Fruitless and wasteful expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of

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Financial Performance. The identified fruitless and wasteful expenditure is disclosed in the note to the annual financial statements in the year that it is incurred.

Fruitless and wasteful expenditure is accounted for in line with all relating requirements, including, but not limited to, ruling Legislation, Regulations, Frameworks, Circulars, Instruction Notes, Practice Notes, Guidelines etc (as applicable).

## Notes to the Annual Financial Statements

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### 1.24 IRREGULAR EXPENDITURE

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the economic entity's supply chain management policy. Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

The identified irregular expenditure is disclosed in the note to the annual financial statements in the year that it is incurred. Irregular expenditure is accounted for in line with all relating requirements, including, but not limited to, ruling Legislation, Regulations, Frameworks, Circulars, Instruction Notes, Practice Notes, Guidelines etc (as applicable).

### 1.25 BUDGET INFORMATION

Municipality are typically subject to budgetary limits in the form of appropriations or budget authorisation's (or equivalent), which is given effect through authorising legislation, appropriation or similar. General purpose financial reporting by municipality shall provide information on whether resources were obtained and used in accordance with the legally adopted budget. The approved budget is prepared on a accrual basis and presented by economic classification linked to performance outcome objectives. The approved budget covers the fiscal period from 2022/07/01 to 2023/06/30.

The annual financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting period have been included in the Statement of comparison of budget and actual amounts.

The Statement of comparative and actual information has been included in the annual financial statements as the recommended disclosure when the annual financial statements and the budget are on the same basis of accounting as determined by National Treasury and requirements of GRAP 24.

Material variances are variances with a difference of more than

10%. Comparative information is not required.

### 1.26 RELATED PARTIES

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control.

Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

Related party transaction is a transfer of resources, services or obligations between the reporting entity and a related party, regardless of whether a price is charged.

## Notes to the Annual Financial Statements

Significant influence is the power to participate in the financial and operating policy decisions of an entity, but is not control over those policies.

Management are those persons responsible for planning, directing and controlling the activities of the municipality, including those charged with the governance of the municipality in accordance with legislation, in instances where they are required to perform such functions.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by that person in their dealings with the municipality.

The municipality is exempt from disclosure requirements in relation to related party transactions if that transaction occurs within normal supplier and/or client/recipient relationships on terms and conditions no more or less favourable than those which it is reasonable to expect the municipality to have adopted if dealing with that individual entity or person in the same circumstances and terms and conditions are within the normal operating parameters established by that reporting entity's legal mandate.

Where the municipality is exempt from the disclosures in accordance with the above, the municipality discloses narrative information about the nature of the transactions and the related outstanding balances, to enable users of the entity's financial statements to understand the effect of related party transactions on its annual financial statements.

### 1.27 EVENTS AFTER REPORTING DATE

Events after reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

The municipality will adjust the amount recognised in the financial statements to reflect adjusting events after the reporting date once the event occurred.

The municipality will disclose the nature of the event and an estimate of its financial effect or a statement that such estimate cannot be made in respect of all material non-adjusting events, where non-disclosure could influence the economic decisions of users taken on the basis of the financial statements.

### 1.28 LIVING AND NON-LIVING RESOURCES

Living resources are those resources that undergo biological transformation.



## Notes to the Annual Financial Statements

### RECOGNITION

Non-living resources, other than land, are not recognised as assets. Required information are disclosed in the notes to the annual financial statements.

Where the municipality is required in terms of legislation or similar means to manage a living resource, but it does not meet the definition of an asset because control of the resource cannot be demonstrated, relevant information are disclosed in the notes to the annual financial statements.

### CHANGE IN ACCOUNTING POLICY, ACCOUNTING ESTIMATES AND PRIOR PERIOD ERRORS CHANGE IN ACCOUNTING ESTIMATE

Change in accounting estimate is an adjustment of the carrying amount of an asset or a liability, or the amount of the periodic consumption of an asset, that results from the assessment of the present status of, and expected future benefits and obligations associated with, assets and liabilities.

Changes in accounting estimates result from new information or new developments and, accordingly, are not corrections of errors. Any changes to the relevant financial items (associated with assets and liabilities) are made prospectively.

### CHANGE IN ACCOUNTING POLICY

Accounting policies are the specific principles, bases, conventions, rules and practices applied by an municipality in preparing and presenting financial statements. Any changes to these policies arising from new or amended GRAP standards will be applied either retrospectively or prospectively if transitional provisions exists.

### PRIOR PERIOD ERRORS

Prior period errors are omissions from, and misstatements in, the municipality's financial statements for one or more prior periods arising from a failure to use, or misuse of, reliable information that;

- was available when financial statements for those periods were authorised for issue; and
- could reasonably be expected to have been obtained and taken into account in the preparation and presentation of those financial statements.

Such errors include the effects of mathematical mistakes, mistakes in applying accounting policies, oversights or misinterpretations of facts, and fraud.

#### **1.29 Change in accounting policy, accounting estimates and prior period errors (continued)**

#### **1.29 Distribution loss (continued)**

#### **1.29 Commission expense (continued)**

A prior period error is corrected by retrospective restatement, except to the extent that it is impracticable to determine the period-specific or cumulative effect of the error.

## Notes to the Annual Financial Statements

When it is impracticable to determine the period-specific effects of an error on comparative information for one or more prior periods presented, the entity shall restate the opening balances of assets, liabilities and net assets for the earliest period for which retrospective restatement is practicable (which may be the current period).

When it is impracticable to determine the cumulative effect, at the beginning of the current period, of an error on all prior periods, the entity shall restate the comparative information to correct the error prospectively from the earliest date practicable.

### 1.30 VALUE ADDED TAX

VAT is accounted for on an accrual basis and registered for on the cash basis.

### 1.31 DISTRIBUTION LOSS

Distribution losses are losses that result from differences between purchases and consumption's both billed and estimated.

### 1.32 COMMISSION EXPENSE

Commission expense is accounted for on an accrual basis.

Figures in Rand	2023	2022
<b>2. Inventories</b>		
Consumable stores	694 812	801 899
Maintenance materials	6 379 129	2 386 164
Water for distribution	352 062	248 973
	<b>7 426 003</b>	<b>3 437 036</b>
<b>Water for distribution</b>		
Opening balance	248 973	229 032
System input volume	78 628 078	74 336 453
Authorised consumption	(48 449 918)	(41 522 213)
Inventories losses (water)	33 (30 075 071)	(32 794 299)
<b>Closing balance</b>	<b>352 062</b>	<b>248 973</b>
No inventory have been held as collateral.		
<b>3. Receivables from exchange transactions</b>		
Trade debtors	19 180 450	23 965 557
<b>Receivables from exchange transactions above are as follows:</b>		
Lepelle Nkumpi Local Municipality	18 593 830	20 618 936
Blouberg Local Municipality	586 620	2 539 827
Molemole Local Municipality	-	806 794

## Notes to the Annual Financial Statements

	<u>19 180 450</u>	<u>23 965 557</u>
No receivables from exchange transactions have been held as collateral.		
<b>4. Receivables from non-exchange transactions</b>		
Sundry debtors	4 611 181	5 335 105
Provision for impairment	(581 416)	(1 288 458)
	<u>4 029 765</u>	<u>4 046 647</u>
<b>Reconciliation of provision for impairment of receivables from non-exchange transactions</b>		
Opening balance	1 288 458	2 291 325
Amounts written off as uncollectible	(707 042)	-
Unused amounts reversed	-	(998 867)
Amounts recovered	-	(4 000)
	<u>581 416</u>	<u>1 288 458</u>

No receivables from non-exchange transactions have been held as collateral.

Figures in Rand	2023	2022
<b>5. VAT receivable</b>		
VAT	<u>32 351 334</u>	<u>25 504 409</u>
<b>6. Prepayments</b>		
Prepaid expenses	<u>4 477 826</u>	<u>4 159 929</u>

### 2023

Advance payments made to SALGA for 2023/2024 membership fees, East and West Investment for rental payments and Karibana Traders

### 2022

Advance payments made to SALGA for 2022/2023 membership fees, East and West Investment for rental payments and Alihlolege.

#### Prepaid expenses include the following:

Opening balance	4 159 929	2 714 009
Amount expensed	(4 159 929)	(2 714 009)
Alihlolege	-	64 584
East and west Investment	452 828	448 011
SALGA	3 955 698	3 647 334
Karibana Traders	69 300	-
	<u>4 477 826</u>	<u>4 159 929</u>

## Notes to the Annual Financial Statements

### 7. Consumer debtors

#### Gross balances

Water	522 064 588	447 593 666
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#### Less: Allowance for impairment

Water	(478 465 347)	(391 654 816)
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#### Net balance

Water	43 599 241	55 938 850
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#### Water

Current (0 -30 days)	6 934 784	7 280 998
31 - 60 days	5 077 442	4 663 053
61 - 90 days	2 931 343	2 749 432
91 - 120 days	1 754 432	1 967 891
121+ days	26 901 240	39 277 476
	<b>43 599 241</b>	<b>55 938 850</b>

#### Summary of debtors by customer classification

#### Consumers

Current (0 -30 days)	7 728 057	7 006 865
31 - 60 days	8 177 573	6 968 834
61 - 90 days	7 960 574	7 038 467
91 - 120 days	7 373 716	7 292 532
121+ days	464 927 620	390 617 438
	496 167 540	418 924 136
Less: Allowance for impairment	(460 502 052)	(377 086 536)
	<b>35 665 488</b>	<b>41 837 600</b>

# Notes to the Annual Financial Statements

Figures in Rand	2023	2022
<b>7. Consumer debtors (continued)</b>		
<b>Industrial/ commercial</b>		
Current (0 -30 days)	569 198	1 070 151
31 - 60 days	522 731	505 986
61 - 90 days	448 012	369 503
91 - 120 days	421 330	388 085
121+ days	21 103 114	18 681 996
	<u>23 064 385</u>	<u>21 015 721</u>
Less: Allowance for impairment	(17 963 294)	(14 568 275)
	<b><u>5 101 091</u></b>	<b><u>6 447 446</u></b>
<b>National and provincial government</b>		
Current (0 -30 days)	481 940	636 855
31 - 60 days	185 799	241 543
61 - 90 days	149 687	148 440
91 - 120 days	81 322	197 160
121+ days	1 933 917	6 429 810
	<u>2 832 665</u>	<u>7 653 808</u>
<b>Total</b>		
Current (0 -30 days)	8 779 195	8 713 872
31 - 60 days	8 886 104	7 716 362
61 - 90 days	8 558 273	7 556 410
91 - 120 days	7 876 365	7 877 777
121+ days	487 964 650	415 729 245
	<u>522 064 587</u>	<u>447 593 666</u>
Less: Allowance for impairment	(478 465 346)	(391 654 816)
	<b><u>43 599 241</u></b>	<b><u>55 938 850</u></b>
<b>Less: Allowance for impairment</b>		
Current (0 -30 days)	(1 844 411)	(1 432 872)
31 - 60 days	(3 808 662)	(3 053 309)
61 - 90 days	(5 626 930)	(4 806 978)
91 - 120 days	(6 121 934)	(5 909 886)
121+ days	(461 063 410)	(376 451 771)
	<u>(478 465 347)</u>	<u>(391 654 816)</u>
<b>Reconciliation of allowance for impairment</b>		
Balance at beginning of the year	(391 654 816)	(327 926 917)
Contributions to allowance	(77 760 813)	(57 011 290)
Debt impairment written off against allowance	2 614 403	1 835 085
VAT on impairment	(11 664 121)	(8 551 694)
	<b><u>(478 465 347)</u></b>	<b><u>(391 654 816)</u></b>

No consumer debtors have been held as collateral.

## Consumer debtors impaired

As of **30 June 2023**, consumer debtors of R **522 064 588** (2022: R 447 593 666) were impaired and provided for. The amount of the provision was R (478 465 347) as of **30 June 2023** (2022: R (391 654 816)).

# Notes to the Annual Financial Statements

The creation and release of allowance for impaired receivables have been included in operating expenses in the statement of financial performance (note 30).

Figures in Rand	2023	2022
<b>8. Cash and cash equivalents</b>		
Cash and cash equivalents consist of:		
First National Bank (Primary Bank Account)	17 169 496	1 306 533
Investment Accounts	476 500 037	425 928 466
Cash on hand	30 914	30 914
	<b>493 700 447</b>	<b>427 265 913</b>

The municipality had the following bank accounts

## FNB BANK

	Bank statement balances		Cash book balances	
	30 June 2023	30 June 2022	30 June 2023	30 June 2022
Current Account: 620-055-56339	17 169 496	3 341 442	17 169 496	1 306 533

## Summary of investments held

ABSA	104 092 083	40 705 302
FNB: Call account	379 671	297 422
FNB: Fixed	39 504 863	-
Nedbank	255 755 864	257 797 795
Standard Bank	76 767 551	127 127 947
	<b>476 500 032</b>	<b>425 928 466</b>

Included in FNB account is a guarantee to Eskom amounting to R294 600 plus interest of R 85 071.

Guarantee	379 671	296 796
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No cash and cash equivalents are held as collateral.

## NON-LIVING RESOURCES ENTITY AS CUSTODIAN

The nature of the entity's custodial responsibility, including the legislation or similar means that establishes the custodial responsibility over the resources, are as follows:

## Notes to the Annual Financial Statements

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- The municipality is responsible for the provision of water in terms of section 84(1)(b) of Municipal Structures Act 117 of 1998. The municipality provide water services through water bought from Lepelle Northern Water as well as water from own drilled boreholes.

### NATURE AND TYPES OF NON-LIVING RESOURCES FOR WHICH THE ENTITY IS RESPONSIBLE

Water not yet extracted from the boreholes.

### LIABILITIES AND/OR CONTINGENT LIABILITIES THAT ARISE FROM THE NON-LIVING RESOURCES

No liabilities arised from non-living resources.

## Notes to the Annual Financial Statements

Figures in Rand

### 10. Property, plant and equipment

	2023			2022		
	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value
Land	13 187 500	-	13 187 500	12 407 500	-	12 407 500
Plant and machinery	26 371 092	(11 545 591)	14 825 501	22 638 342	(9 729 592)	12 908 750
Furniture and fixtures	16 140 808	(9 176 903)	6 963 905	15 427 780	(8 113 239)	7 314 541
Motor vehicles	80 367 383	(34 714 098)	45 653 285	79 775 557	(30 810 453)	48 965 104
IT equipment	18 712 961	(8 452 041)	10 260 920	18 161 841	(7 023 822)	11 138 019
Infrastructure	3 016 932 052	(775 211 510)	2 241 720 542	2 876 148 871	(702 499 726)	2 173 649 145
Community	157 722 476	(38 542 529)	119 179 947	93 217 236	(35 551 238)	57 665 998
Assets under construction	1 352 825 140	(1 232 136)	1 351 593 004	1 130 390 155	(1 232 136)	1 129 158 019
Leased assets	4 139 276	(3 322 761)	816 515	4 139 275	(1 943 001)	2 196 274
<b>Total</b>	<b>4 686 398 688</b>	<b>(882 197 569)</b>	<b>3 804 201 119</b>	<b>4 252 306 557</b>	<b>(796 903 207)</b>	<b>3 455 403 350</b>



## Notes to the Annual Financial Statements

Figures in Rand

### PROPERTY, PLANT AND EQUIPMENT (CONTINUED) RECONCILIATION OF PROPERTY, PLANT AND EQUIPMENT - 2023

	Opening balance	Additions	Disposals	Transfers received	Transfers	Other changes, movements	Depreciation	Impairment loss	Total
Land	12 407 500	-	-	780 000	-	-	-	-	13 187 500
Plant and machinery	12 908 750	3 743 749	(10 630)	-	-	-	(1 816 368)	-	14 825 501
Furniture and fixtures	7 314 541	764 239	(25 241)	-	-	-	(1 089 634)	-	6 963 905
Motor vehicles	48 965 104	2 459 260	(1 215 369)	-	-	-	(4 555 710)	-	45 653 285
IT equipment	11 138 019	660 987	(82 432)	-	-	-	(1 455 654)	-	10 260 920
Infrastructure	2 173 649 145	46 586 849	(780 688)	107 101 403	-	(8 518 982)	(61 797 778)	(14 519 407)	2 241 720 542
Community	57 665 998	740 092	-	63 765 148	-	-	(2 828 993)	(162 298)	119 179 947
Assets under construction	1 129 158 019	399 120 652	-	-	(170 866 552)	(5 819 115)	-	-	1 351 593 004
Leased assets	2 196 274	-	-	-	-	-	(1 379 759)	-	816 515
	<b>3 455 403 350</b>	<b>454 075 828</b>	<b>(2 114 360)</b>	<b>171 646 551</b>	<b>(170 866 552)</b>	<b>(14 338 097)</b>	<b>(74 923 896)</b>	<b>(14 681 705)</b>	<b>3 804 201 119</b>

## Notes to the Annual Financial Statements

### Reconciliation of property, plant and equipment - 2022

	Opening balance	Additions	Disposals	Transfers received	Transfers	Other changes, movements	Depreciation	Impairment loss	Total
Land	12 407 500	-	-	-	-	-	-	-	12 407 500
Plant and machinery	12 148 052	2 441 801	-	-	-	-	(1 681 103)	-	12 908 750
Furniture and fixtures	8 290 995	204 110	(14 001)	-	-	-	(1 166 563)	-	7 314 541
Motor vehicles	53 811 834	117 818	(389 101)	-	-	-	(4 575 447)	-	48 965 104
IT equipment	10 243 792	2 498 723	(283 843)	-	-	-	(1 320 653)	-	11 138 019
Infrastructure	2 005 649 016	41 324 580	(550 339)	206 007 259	-	(9 932 728)	(61 959 074)	(6 889 569)	2 173 649 145
Community	58 406 691	451 334	-	1 848 280	-	-	(2 442 916)	(597 391)	57 665 998
Assets under construction	992 220 961	346 024 733	-	(207 855 539)	-	-	-	(1 232 136)	1 129 158 019
Leased assets	3 576 031	-	-	-	-	-	(1 379 757)	-	2 196 274
	<b>3 156 754 872</b>	<b>393 063 099</b>	<b>(1 237 284)</b>	<b>-</b>	<b>-</b>	<b>(9 932 728)</b>	<b>(74 525 513)</b>	<b>(8 719 096)</b>	<b>3 455 403 350</b>

## Notes to the Annual Financial Statements

Figures in Rand	2023	2022
<b>10. Property, plant and equipment (continued)</b>		
<b>Pledged as security</b>		
No property, plant and equipments are pledged as collaterals.		
<b>Assets subject to finance lease (Net carrying amount)</b>		
Leased assets	816 515	2 196 274
<b>Property, plant and equipment taking longer to complete than expected</b>		
<b>Cumulative expenditure recognised in the carrying value of property, plant and equipment</b>		
Infrastructure	382 345 133	95 248 539
Community	2 026 521	2 026 521
	<b>384 371 654</b>	<b>97 275 060</b>

The district relies mainly on groundwater for potable water supply. The district has been championing forward planning for infrastructure projects and to achieve this, projects planning activities/ milestones takes time before a project can be considered feasible for implementation due to the magnitude of the regional water schemes, and to ensure sustainability and efficiency of water resource to meet current and future water demand of the area. Ground water development and exploration of wellfields/aquifers place a critical role during planning of water supply projects.

### CARRYING VALUE OF PROPERTY, PLANT AND EQUIPMENT THAT IS TAKING A SIGNIFICANTLY LONGER PERIOD OF TIME TO COMPLETE THAN EXPECTED

Mapatjakeng Water Supply at planning stage, the source development were completed, technical report were developed and designs are to commence.	1 745 211	8 508 893
2022 Projects at planning stage, the source development were completed, technical report were developed and designs are to commence:		
<input type="checkbox"/> Zebediela South (Molapo Water supply)		
<input type="checkbox"/> Zebediela South (Magatle Water supply)		
<input type="checkbox"/> Mapatjakeng Water Supply		

## Notes to the Annual Financial Statements

Groethoek Regional Water Scheme: Makgopong <input type="checkbox"/> Technical report developed and designs to commence.	-	1 929 516
Sekhung, Vergelen and Springfield WS <input type="checkbox"/> Source development completed and development of technical report to commence.	876 311	876 311
Blouberg Satellite <input type="checkbox"/> Designs completed	2 026 520	2 026 520
Madoana and Kwaring Water Supply <input type="checkbox"/> Source development, topographical surveys and technical reports complete and at design stage.	7 676 196	-
Lebowakgomo RWS Zone A-P (Industrial, MEC Residence) <input type="checkbox"/> Technical report stage	4 259 350	-
Alldays Oxidation Ponds	701 442	-
Figures in Rand	2023	2022

### 10. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

- Sanitation project assessment and feasibility study report completed.  
Acquisition for purchasing of land being investigated.

Senwabarwana Oxidation Ponds <input type="checkbox"/> Sanitation project assessment, feasibility study report and designs completed. EIA in progress.	6 318 127	-
Flora, RammutlaB, WSIG Bognafarm, Kgatla and Kobe <input type="checkbox"/> 5 Project for WSIG at planning stage	7 183 238	-
	<b>30 786 395</b>	<b>13 341 240</b>

#### Carrying value of property, plant and equipment where construction or development has been halted either during the current or previous reporting period(s)

##### Construction stage:

Mankodi A & B, Groethoek Ntamaties, Pax Village, Pax and Brana Package plant <input type="checkbox"/> Projects are awaiting electrification by Eskom.	26 843 380	11 884 221
Nyakelane WS <input type="checkbox"/> Project was vandalised and impaired.	27 053 598	22 310 398
Grootpan, Sias, Londen WS <input type="checkbox"/> Project at construction stage	-	17 186 722
Driekoppies, Zebediela(Mehlareng) and Zebediela(Malatane) <input type="checkbox"/> Projects at construction and design stage.	-	6 875 159

## Notes to the Annual Financial Statements

Groethoek RWS Ledwaba Matome Makotse <input type="checkbox"/> Geohydrological report completed	1 488 125	1 488 125
Maribana WS, Groothoek RWS:Mogoto, Ga-Kibi(Royston) WS, Zebediela South (Khureng WS), Zebediela South (Malatane WS), Bosehla, Groothoek RWS: Rakgwatha and Groethoek RWS: Makgopong <input type="checkbox"/> Project in design stage.	58 948 992	17 568 092
Overdyke Village Water Supply <input type="checkbox"/> Project expenditure incurred.	-	872 627
Alldays BWS <input type="checkbox"/> Technical report developed. Acquisition for purchasing of land being investigated.	5 748 472	5 748 472
Mphahlele RWS(Maijane & Sefalaolo), Thalahane WS, Groothoek RWS Motserereng, Phasha WS, Sefene WS, Stocks RWS Motantanyane and Mathabatha/Tongwane BWS <input type="checkbox"/> Planning completed.	200 731 496	-
Mafefe RWS Mahlatjane, Mankele <input type="checkbox"/> Project source development, topographical surveys, technical reports developed and designs completed.	32 771 194	-
	353 585 257	83 933 816

## Notes to the Annual Financial Statements

Figures in Rand 2023 2022

### 10. Property, plant and equipment (continued)

#### Reconciliation of Work-in-Progress 2023

	Included within Infrastructure	Included within Community	Total
Opening balance	1 078 212 719	50 945 302	1 129 158 021
Additions/capital expenditure	388 475 123	10 645 529	399 120 652
Derecognition	(5 819 116)	-	(5 819 116)
Transferred to completed items	(111 747 500)	(59 119 051)	(170 866 551)
	<b>1 349 121 226</b>	<b>2 471 780</b>	<b>1 351 593 006</b>

#### Reconciliation of Work-in-Progress 2022

	Included within Infrastructure	Included within Community	Total
Opening balance	946 001 546	46 219 415	992 220 961
Additions/capital expenditure	341 298 846	4 725 887	346 024 733
Impairments	(1 232 136)	-	(1 232 136)
Transferred to completed items	(207 855 537)	-	(207 855 537)
	<b>1 078 212 719</b>	<b>50 945 302</b>	<b>1 129 158 021</b>

#### Expenditure incurred to repair and maintain property, plant and equipment included in Statement of Financial Performance

Repairs and maintenance	20 219 588	18 567 114
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## 11. INTANGIBLE ASSETS

2023		2022	
Cost /	Accumulated Carrying value	Cost /	Accumulated Carrying value
Valuation	amortisation and accumulated impairment	Valuation	amortisation and accumulated impairment

## Notes to the Annual Financial Statements

Computer software	7 227 696	(4 678 095)	2 549 601	8 258 556	(4 747 569)	3 510 987
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### Reconciliation of intangible assets - 2023

	Opening balance	Amortisation	Total
Computer software	3 510 987	(961 386)	2 549 601

# Notes to the Annual Financial Statements

Figures in Rand	2023	2022
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## 11. Intangible assets (continued)

### Reconciliation of intangible assets - 2022

	Opening balance	Amortisation	Total
Computer software	4 496 616	(985 629)	3 510 987

## PLEGGED AS SECURITY

No intangible assets are pledged as security.

## 12. HERITAGE ASSETS

	2023			2022		
	Cost /	Accumulated	Carrying value	Cost /	Accumulated	Carrying value
	Valuation	impairment losses		Valuation	impairment losses	
Jewellery	70 716	-	70 716	70 716	-	70 716

### Reconciliation of heritage assets 2023

	Opening balance	Additions	Total
Jewellery	70 716	-	70 716

## RECONCILIATION OF HERITAGE ASSETS 2022

	Opening balance	Additions	Total
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## Notes to the Annual Financial Statements

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Jewellery	-	70 716	70 716
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### **Age and/or condition of heritage assets**

The mayoral chain was procured in 2022 and is still in a excellent condition.

### **Heritage assets borrowed from other entities**

No heritage assets were borrowed from other entities.

### **Heritage assets on loan to other entities**

No heritage assets were loaned to other entities.

### **Pledged as security**

No heritage assets were pledged as security.

# Notes to the Annual Financial Statements

Figures in Rand	2023	2022
<b>13. Finance lease obligation</b>		
<b>Minimum lease payments due</b>		
- within one year	894 661	1 533 706
- in second to fifth year inclusive	-	894 661
	<u>894 661</u>	<u>2 428 367</u>
less: future finance charges	(20 515)	(136 051)
<b>Present value of minimum lease payments</b>	<b><u>874 146</u></b>	<b><u>2 292 316</u></b>
<b>Present value of minimum lease payments due</b>		
- within one year	874 146	1 418 170
- in second to fifth year inclusive	-	874 146
	<u>874 146</u>	<u>2 292 316</u>
Non-current liabilities	-	874 146
Current liabilities	874 146	1 418 170
	<b><u>874 146</u></b>	<b><u>2 292 316</u></b>

It is municipality policy to lease computer equipment(printers) under finance leases. The average lease term was 3 years and the average effective borrowing rate was 7% (2022: 7%). Interest rates are fixed at the contract date. All leases have fixed repayments and include additional charges for contingent rent based on a percentage of sales.

Contingent rents	<u>675 618</u>	<u>545 019</u>
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## 14. Operating lease liability

Current liabilities	<u>258 400</u>	<u>206 877</u>
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Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset or liability.

### MTN OFFICES

The municipality is renting office space. The contract commenced on 01 September 2021 for a period of 3 years and will expire on 31 August 2024.

### MANGKWENG STORAGE

The municipality is renting storage space. The contract commenced on 01 January 2023 for a period of 3 years and will expire on 31 December 2025.

## 15. Payables from exchange transactions

Trade payables	30 167 667	58 241 700
Retention	119 066 188	124 629 635

## Notes to the Annual Financial Statements

Good received notes	5 155 998	1 321 295
Salary accruals	5 999 805	6 478 709
13th Cheque bonus accrual	5 830 656	5 693 231
Deposits received	381 060	310 792
Molemole local municipality	27 037	-
	<b>166 628 411</b>	<b>196 675 362</b>
Figures in Rand	2023	2022

### 16. EMPLOYEE BENEFIT OBLIGATIONS POST RETIREMENT MEDICAL AID PLAN

The primary purpose of this valuation is to enable the Municipality to comply with the requirements of GRAP 25. The liability amounts are calculated in accordance with GRAP 25 and the related actuarial practice guidance note (APN 301) of the Actuarial Society of South Africa and can therefore be used in the compilation of the Annual Financial Statements of the Municipality.

The effective date used for the purposes of this valuation is 30 June 2023 (herein after referred to as the "Valuation Date").

The valuation is only an estimate of the cost of providing post-employment medical aid benefits. The actual cost to the Municipality will be dependent on future levels of assumed variables such as medical aid inflation. The impact of deviations between actual experience and the assumptions made can be found in the sensitivity analysis section.

#### Movement in the employee health-care liability

Liability as at 1 July	82 937 000	67 913 000
Benefits paid	(1 043 000)	(778 000)
Interest cost	10 073 000	7 451 000
Current service cost	5 329 000	4 309 000
Actuarial losses/ (gain)	(14 482 000)	4 042 000
	<b>82 814 000</b>	<b>82 937 000</b>
Current portion of liability	15 798 000	15 402 000
Non-current portion of liability	67 016 000	67 535 000
	<b>82 814 000</b>	<b>82 937 000</b>

#### Amounts recognised in the annual financial statements

Interest cost	10 073 000	7 451 000
Current Service Cost	5 329 000	4 309 000
Actuarial losses/(gains)	(14 482 000)	4 042 000
	<b>920 000</b>	<b>15 802 000</b>

#### Membership Data

According to the information provided, the number of members entitled to receive post-employment medical aid subsidies from the Municipality were:

	Current year valuation	Prior year valuation
Current (In Service) Members	428	445
Continuation Members (Pensioners)	16	12
	<b>444</b>	<b>457</b>
Figures in Rand	2023	2022

## Notes to the Annual Financial Statements

### 16. EMPLOYEE BENEFIT OBLIGATIONS (CONTINUED) ACCRUED CONTRACTUAL LIABILITY

The figures below reflect the total value of the accrued contractual liability of the Municipality in respect of post-employment medical aid benefits offered to employees:

<b>Accrued liability</b>	<b>Current year valuation</b>	<b>Prior year valuation</b>
Current (In Service) Members	71 981 000	74 206 000
Continuation Members (Pensioners)	10 833 000	8 731 000
	<b>82 814 000</b>	<b>82 937 000</b>

#### Interest cost

The interest cost represents the accrual of interest on the Accrued Liability, allowing for benefit payments, over the corresponding year. This arises because the post-employment medical aid scheme contributions are one year closer to payment. This item should be accounted for in the Statement of Financial Performance according to GRAP 25.

### CURRENT SERVICE COST

The Current service cost reflects the additional liability that is expected to accrue in respect of in service members' service over the corresponding year. This item should be accounted for in the income statement according to GRAP 25.

<b>Interest and service costs</b>	<b>Current year valuation To be used in the 2024 actuarial loss/(gain) calculation</b>	<b>Prior year valuation To be used in the 2023 actuarial loss/(gain) calculation</b>
Interest cost	10 932 000	10 073 000
Current service cost	4 866 000	5 329 000
	<b>15 798 000</b>	<b>15 402 000</b>

#### Valuation method

The Projected Unit Credit funding method has been used to determine the past-service liabilities at the valuation date and the projected annual expense in the year following the valuation date.

### POST-EMPLOYMENT MEDICAL AID LIABILITIES

The expected value of each employee and their spouse's future medical aid subsidies is projected by allowing for future medical inflation. The calculated values are then discounted at the assumed discount interest rate to the present date of valuation (calculation). We also allowed for mortality, retirements and withdrawals from service as set out below. The accrued liability is determined on the basis that each employee's medical aid benefit accrues uniformly over the working life of an employee up until retirement.

## Notes to the Annual Financial Statements

~~Further it is assumed that the current policy for awarding medical aid subsidies remains unchanged in the future. We~~  
assumed that 100% of all active members on medical aid will remain on medical aid once they retire. We also assumed  
that all active members will remain on the same medical aid option at retirement.

# Notes to the Annual Financial Statements

Figures in Rand	2023	2022
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## 16. EMPLOYEE BENEFIT OBLIGATIONS (CONTINUED) VALUATION OF ASSETS

As at the valuation date, the medical aid liability of the Municipality was unfunded, i.e. no dedicated assets have been set aside to meet this liability. We therefore did not consider any assets as part of our valuation.

### VALUATION ASSUMPTIONS

In estimating the liability for post-employment medical aid benefits a number of assumptions are required. GRAP 25 places the responsibility on management to set these assumptions, as guided by the principles set out in GRAP 25 and in discussion with the actuary.

APN 301 states that the assumptions should be realistic and mutually compatible. The difference between the assumptions drives the valuation and it is very important to monitor how this difference changes from one valuation to the next. The most relevant actuarial assumptions used in this valuation are discussed below.

### FINANCIAL VARIABLES

The two most important financial variables used in our valuation are the discount- and medical aid inflation rates. We have assumed the following values for these variables:

	ASSUMED VALUE CURRENT YEAR VALUATION PRIOR YEAR VALUATION	ASSUMED VALUE
Discount Rate	Yield curve	Yield curve
CPI (Consumer Price Inflation)	Difference between nominal and yield curves	Difference between nominal and yield curves

## Notes to the Annual Financial Statements

Medical Aid Contribution Inflation	CPI+1%	CPI+1%
Net Effective Discount Rate	Yield curve based**	Yield curve based**

### DISCOUNT RATE

GRAP 25 defines the determination of the Discount rate assumption to be used as follows:

"The discount rate that reflects the time value of money is best approximated by reference to market yields at the reporting date on government bonds. Where there is no deep market in government

bonds with a sufficiently long maturity to match the estimated maturity of all the benefit payments, an entity uses current market rates of the appropriate term to discount shorter term payments, and estimates the discount rate for longer maturities by extrapolating current market rates along the yield curve."

\*Statement of Financial Position (herein referred to as the "balance sheet").

We used the nominal and real zero curves as at **30 June 2023** as supplied by the JSE to determine our discount rates and CPI assumptions at each relevant time period

### MEDICAL AID INFLATION

The Medical Aid Contribution Inflation rate was set with reference to the past relationship between the (yield curve based) Discount Rate for each relevant time period and the (yield curve based) Medical Aid Contribution Inflation for each relevant time period.

South Africa has experienced high health care cost inflation in recent years. The annualised compound rates of increase for the last ten years show that registered medical aid schemes contribution inflation outstripped general CPI by almost 3% year on year. We do not consider these increases to be sustainable and have assumed that medical aid contribution increases would outstrip general inflation by 1% per annum over the foreseeable future.

Figures in Rand	2023	2022
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### 16. EMPLOYEE BENEFIT OBLIGATIONS (CONTINUED) NORMAL RETIREMENT AGE

The normal retirement age (NRA) for all active employees was assumed to be 65 years.

### MORTALITY RATES

Mortality before retirement has been based on the SA 85-90 mortality tables. These are the most commonly used tables in the industry. Mortality post-employment (for pensioners) has been based on the PA (90) ultimate mortality tables. No explicit assumption was made about additional mortality or health care costs due to AIDS.

## Notes to the Annual Financial Statements

### SPOUSES AND DEPENDENTS

We assumed that the marital status of members who are currently married will remain the same up to retirement. It was also assumed that 90% of all single employees would be married at retirement with no dependent children. Where necessary it was assumed that female spouses would be five years younger than their male spouses at retirement and vice versa.

### DECREMENTS

A table setting out the assumed rates of withdrawal from service is set out below:

Age band Withdrawal	% rate males	% Withdrawal rate females
20 - 24	16	24
25 - 29	12	18
30 - 34	10	15
35 - 39	8	10
40 - 44	6	6
45 - 49	4	4
50 - 54	2	2
55 - 59	1	1

The table below provides a summary of details for active employees.

ACTIVE EMPLOYEES (IN-SERVICE)	MALE	FEMALE	TOTAL
Number of active employees	242	186	428
Subsidy weighted average age	48.2	46.3	47.6
Subsidy weighted average past service	14.0	14.7	14.2
Average monthly subsidy	R 5 780	R 3 450	R 4 760

The table below provides a summary of details for continuation members.

CONTINUATION MEMBERS (PENSIONERS)	MALE	FEMALE	TOTAL
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## Notes to the Annual Financial Statements

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Number of continuation members	13	3	16
Subsidy weighted average age	71.5	60.9	69.9
Average monthly subsidy	R 5 700	R 4 280	R 5 430

## Notes to the Annual Financial Statements

Figures in Rand	2023	2022
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### 16. EMPLOYEE BENEFIT OBLIGATIONS (CONTINUED) MEDICAL AID SCHEME ARRANGEMENTS

The Municipality offers employees and continuation members (pensioners) the opportunity of belonging to one of several medical aid schemes, most of which offer a range of options pertaining to levels of cover. Upon retirement, an employee may continue membership of the medical aid scheme

#### CONTRIBUTION RATE STRUCTURE

Members contribute according to tables of contribution rates which differentiate between them on the type and number of dependants. Some options also differentiate on the basis of income.

#### SUBSIDY ARRANGEMENTS

The Municipality has agreed to subsidise the medical aid contributions of retired members in the following way:

- The Municipality will subsidise a percentage of the medical scheme contributions of retired staff members and their dependants.
- Existing continuation members will continue to receive a 70% subsidy.
- The maximum subsidy cap as prescribed by SALGA was ignored as this was not currently being applied to some of the pensioners in the data.

#### DETAILED RESULTS

The section below compares the figures between the valuation dates and summarises the primary reasons for the changes in the liabilities since the last valuation. Changes to current membership (in-service membership) as at the valuation dates.

Changes to current membership (in-service membership)	Current year valuation	Prior year valuation	% Change
Number of active employees	428	445	(3.8)%
Proportion male	57 %	56 %	0.6 %
Subsidy weighted average age	47.6	46.5	2.4 %
Subsidy weighted average past service	14.17	14.01	1.1 %
Average monthly subsidy	R 4 760	R 4 040	17.8 %

## Notes to the Annual Financial Statements

Changes to continuation membership (pensioners' membership)	Current year valuation	Prior year valuation	% Change
Number of principal members	16	12	33.3 %
Proportion male	81 %	50 %	62.5 %
Subsidy weighted average age	69.92	71.03	(1.6)%
Average monthly subsidy	R 5 430	R 5 400	0.6 %
Figures in Rand		2023	2022

### 16. Employee benefit obligations (continued)

The combined accrued liability is built-up as follows from the previous valuation

Actuarial Loss/(Gain)	Amount
Accrued Liability as at 30 June 2022	82 937 000
Current Service Cost (As calculated at 30 June 2022)	5 329 000
Interest Cost (As calculated at 30 June 2022)	10 073 000
Benefits Paid *	(1 043 000)
Actuarial Loss/(Gain)	(14 482 000)
	<b>82 814 000</b>

#### Actuarial Loss/(Gain)

The main reasons for the actuarial gain can be attributed to the following factors:

- **Changes in economic variables** – We used the nominal and real yield curves as at 30 June 2023 to calculate the discount rates used in the valuation. There were various changes in interest rates since the previous valuation. This resulted in an overall **decrease** in liability of around **R 15 043 000**.
- **Membership changes and other experience items** – Membership and other demographic changes were different to what was expected in the previous valuation. This resulted in a **increase** in liability of around

R561 000.

#### Sensitivity analysis

The valuation is only an estimate of the cost of providing post-employment medical aid benefits. The actual cost to the Municipality will be dependent on actual future levels of assumed variables. In order to illustrate the sensitivity of the results to changes in certain key variables, the liabilities have been recalculated using the following assumptions:

- 20% increase/decrease in the assumed level of mortality;
- 1% increase/decrease in the Medical Aid inflation.

#### MORTALITY RATE

Deviations from the assumed level of mortality experience of the current employees and the continuation members (pensioners) will have a large impact on the actual cost to the Municipality. If the actual rates of mortality turn out higher than the rates assumed in the valuation basis, the cost to the Municipality in the form of subsidies will reduce and vice

## Notes to the Annual Financial Statements

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versa. The effect of higher and lower mortality rates by increasing and decreasing the mortality rates by 20% is illustrated below. The effect is as follows:

	<b>-1% Normal salary inflation</b>	<b>Valuation assumption</b>	<b>+1% Normal salary inflation</b>
Total accrued liability	90 586 000	82 814 000	76 352 000
Interest cost	11 967 000	10 932 000	10 072 000
Service cost	5 350 000	4 866 000	4 461 000

### **Medical aid inflation**

The cost of the subsidy after retirement is dependent on the increase in the contributions to the medical aid scheme before and after retirement. The rate at which these contributions increase will thus have a direct effect on the liability of future retirees.

## Notes to the Annual Financial Statements

Figures in Rand

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### 16. EMPLOYEE BENEFIT OBLIGATIONS (CONTINUED)

We have tested the effect of at 1% p.a. change in the medical aid inflation assumption. The effect is as follows:

	-1% Normal salary inflation	Valuation assumption	+1% Normal salary inflation
Total accrued liability	70 691 000	82 814 000	97 705 000
Interest cost	9 314 000	10 932 000	12 922 000
Service cost	4 037 000	4 866 000	5 904 000

#### GRAP 25 Compliance tables

GRAP 25 deals with the recognition of the cost of employee benefits, on an accruals basis, in accounts. Assuming that the post-employment medical aid subsidy policy stays the same and that the actuarial assumptions are borne out in practice the Municipality's unfunded accrued liability and future service cost can be projected as follows:

Changes in the value of the obligation	Current valuation as at 30 June	1 Year following the valuation date	2 Year following the valuation date	3 Year following the valuation date
PV of the obligation as at the previous valuation date	82 937 000	82 814 000	97 464 000	114 571 000
Current service cost	5 329 000	4 866 000	5 494 000	6 203 000
Interest cost	10 073 000	10 932 000	12 856 000	15 105 000
Benefits paid	(1 043 000)	(1 148 000)	(1 243 000)	(1 322 000)
Actuarial loss/(gain)	(14 482 000)	-	-	-
<b>PV of the obligation as at the current valuation date</b>	<b>82 814 000</b>	<b>97 464 000</b>	<b>114 571 000</b>	<b>134 557 000</b>

Amounts recognised in the annual financial statements	-1% Normal salary inflation	Valuation assumption	+1% Normal salary inflation	3 Year following the valuation date
Liability recognised in the statement of financial position	82 814 000	97 464 000	114 571 000	134 557 000
Current service cost in the statement of financial performance	5 329 000	4 866 000	5 494 000	6 203 000
Interest cost in the statement of financial performance	10 073 000	10 932 000	12 856 000	15 105 000
Actuarial loss/(gain) recognised	(14 482 000)	-	-	-

## Notes to the Annual Financial Statements

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### Long service award

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The municipality provides long-service awards to its permanent employees. The benefit of long-service awards is provided in the form of annual leave and a gift to a certain monetary value.

ZAQ Consultants and Actuaries have performed an actuarial valuation of the liability in respect of the long service awards. The primary purpose of this valuation is to enable the Municipality to comply with the requirements of GRAP

25. The liability amounts are calculated in accordance with GRAP 25 and can therefore be used in the compilation of the Annual Financial Statements of the Municipality.

## Notes to the Annual Financial Statements

Figures in Rand	2023	2022
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### 16. EMPLOYEE BENEFIT OBLIGATIONS (CONTINUED)

The accumulated defined benefit obligation in respect of the long-service awards are provided, based on calculations of independent actuaries, using methods and assumptions consistent with GRAP 25 (Employee Benefits) as follows:

#### Movement in the long-service award liability

Liability as at 1 July	20 657 000	18 422 000
Benefits paid	(3 140 682)	(1 396 932)
Current service cost	1 439 000	1 452 000
Interest	2 253 000	1 510 000
Actuarial losses/(gains)	(2 820 318)	669 932
<b>Accrued Defined Benefit Obligation (ADBO)</b>	<b>18 388 000</b>	<b>20 657 000</b>
Current portion of liability	3 534 000	3 692 000
Non-current portion of liability	14 854 000	16 965 000
	<b>18 388 000</b>	<b>20 657 000</b>

#### Expense recognised in Statement of Financial Performance

Current service cost	1 439 000	1 452 000
Interest cost	2 253 000	1 510 000
Actuarial losses/ (gains)	(2 820 318)	669 932
	<b>871 682</b>	<b>3 631 932</b>

#### Membership data

The number of members entitled to receive long service leave awards from the municipality were:

Gender	Number of active employees	Salary weighted average age (years)	Weighted average past service(years)
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## Notes to the Annual Financial Statements

Male	280	48.65	16.89
Female	202	45.44	15.75
	<b>482</b>		

### Valuation method

The Projected Unit Credit funding method has been used to determine the past-service liabilities at the valuation date and the projected annual expense in the year following the valuation date.

### LONG SERVICE AWARDS LIABILITY

Long service benefits are awarded in the form of a number of leave days awarded once an employee has completed a certain number of years in service. We have converted the awarded leave days to a percentage of annual salary by assuming there are 250 working days per year. The expected value of each employee's long service award is projected to the next interval by allowing for future salary growth. The table below contains a summary of the benefit policy:

Figures in Rand 2023 2022

### 16. Employee benefit obligations (continued)

Completed years of service	Total Long service benefit award  (% of Annual salary)	FORMULA USED TO CALCULATE TOTAL LONG SERVICE BENEFIT AWARD
10	4%	(10/250)* Annual Salary
15	8%	(20/250)* Annual Salary
20, 25, 30, 35, 40 and 45	12%	(30/250)* Annual Salary

The calculated award values are then discounted at the assumed discount interest rate to the date of calculation. We also allowed for mortality, retirements and withdrawals from service as set out in the next section of this report.

The accrued liability is determined on the basis that each employee's long service benefit accrues uniformly over the working life of an employee up to the end of the interval at which the benefit becomes payable. Further it is assumed that the current policy for awarding long service awards remains unchanged in the future.



# Notes to the Annual Financial Statements

## VALUATION OF ASSETS

As at the valuation date, the long service leave award liability of the Municipality was unfunded, i.e. no dedicated assets have been set aside to meet this liability. We therefore did not value any assets as part of our valuation.

## VALUATION ASSUMPTIONS

In estimating the liability for long service leave benefits a number of assumptions are required. GRAP 25 places the responsibility on management to set these assumptions, as guided by the principles set out in GRAP 25 and in discussion with the actuary.

The assumptions should be realistic and mutually compatible. The difference between the assumptions drives the valuation and it is very important to monitor how this difference changes from one valuation to the next. The most relevant actuarial assumptions used in this valuation are discussed below.

## FINANCIAL VARIABLES

The two most important financial variables used in our valuation are the discount rate and salary inflation. We have assumed the following values for these variables:

	ASSUMED VALUE CURRENT YEAR VALUATION	Assumed value Prior year valuation
Discount Rate	Yield curve	Yield curve
CPI (Consumer Price Inflation)	Difference between nominal and real yield curve	Difference between nominal and real yield curve

# Notes to the Annual Financial Statements

Normal Salary Increase Rate	Equal to CPI+1%	Equal to CPI+1%
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Net Effective Discount Rate	Yield curve based**	Yield curve based**
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Figures in Rand

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## 16. EMPLOYEE BENEFIT OBLIGATIONS (CONTINUED) DISCOUNT RATE

GRAP 25 defines the determination of the Discount rate assumption to be used as follows:

"The discount rate that reflects the time value of money is best approximated by reference to market yields at the reporting date on government bonds. Where there is no deep market in government bonds with a sufficiently long maturity to match the estimated maturity of all the benefit payments, an entity uses current market rates of the appropriate term to discount shorter term payments, and estimates the discount rate for longer maturities by extrapolating current market rates along the yield curve."

We use the nominal and real zero curves as at **30 June 2023** supplied by the JSE to determine our discounted rates and CPI assumptions at each relevant time period. For example, a liability which pays out in 1 year will be discounted at a different rate than a liability which pays out in 30 years. Previously only one discount rate was used to value all the liabilities.

\*\* The Net Effective Discount Rate is different for each relevant time period of the yield curves' various durations and therefore the Net Effective Discount Rate is based on the relationship between the (yield curve based) Discount Rate for each relevant time period and the (yield curve based) Salary Inflation for each relevant time period.

## NORMAL SALARY INFLATION RATE

We have derived the underlying future rate of consumer price index inflation (CPI inflation) from the relationship between the (yield curve based) Conventional Bond Rate for each relevant time period and the (yield curve based) Inflation-linked Bond rate for each relevant time period. Our assumed rate of salary inflation was set as the assumed value of CPI plus 1%. The salaries used in the valuation include an assumed increase on 01 July 2023 of 5.4%. The next salary increase was assumed to take place on 01 July 2024.

## Promotional Salary Increase Rates

In addition to the normal salary inflation rate, we assumed the following promotional salary increases:

Age band	Promotional increase
20-24	5%
25 - 29	4%
30 - 34	3%
35 - 39	2%
40 - 44	1%
45 and over	0%

## Average Retirement Age

The average retirement age for all active employees was assumed to be 63 years. This assumption implicitly allows for ill-health and early retirements.

# Notes to the Annual Financial Statements

## NORMAL RETIREMENT AGE

The normal retirement age (NRA) for all active employees was assumed to be 65 years.

## MORTALITY RATES

Mortality before retirement has been based on the SA 85-90 mortality tables. These are the most commonly used tables in the industry.

Figures in Rand

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### 16. Employee benefit obligations (continued)

#### Withdrawal Decrements

A table setting out the assumed rates of withdrawal from service is set out below:

Age band	Withdrawal rate male	Withdrawal rate female
20 - 24	16%	24%
25 - 29	12%	18%
30 - 34	10%	15%
35 - 39	8%	10%
40 - 44	6%	6%
45 - 49	4%	4%
50 - 54	2%	2%
55 - 59	1%	1%
60 +	0%	0%

#### Valuation input data

Eligible male employees - age band	Number of employees	Average annual salary	Salary weighted average past service (years)	Average accrued liability
20 - 29	0	-	0	-
30 - 39	56	363 621	8.64	25 780
40 - 49	76	440 745	14.77	53 243
50 - 59	113	356 508	20.12	3 375
60 +	35	333 980	26.26	6 317
<b>Total</b>	<b>280</b>	<b>377 979</b>		<b>34 109</b>

Eligible female employees - age band	Number of employees	Average annual salary	Salary weighted average past service (years)	Average accrued liability
20 - 29	1	249 890	0.99	559
30 - 39	49	428 624	10.34	36 725

## Notes to the Annual Financial Statements

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40 - 49	86	436 250	14.94	54 106
50 - 59	55	390 976	20.65	42 693
60 +	11	287 428	29.15	1 792
<b>Total</b>	<b>202</b>	<b>413 046</b>		<b>43 668</b>

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# Notes to the Annual Financial Statements

Figures in Rand

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## 16. Employee benefit obligations (continued)

Total eligible employees - age band	Number of employees	Average annual salary	Salary weighted average past service (years)	Average accrued liability
20 - 29	1	249 890	0.99	559
30 - 39	105	393 956	9.50	30 887
40 - 49	162	442 704	14.75	53 804
50 - 59	168	367 792	20.30	36 829
60 +	46	322 848	26.87	5 235
<b>Total</b>	<b>482</b>	<b>394 136</b>		<b>38 149</b>

### Interest cost

The interest cost represents the accrual of interest on the Accrued Defined Benefit Obligation, allowing for benefit payments, over the corresponding year. This arises because the long service benefits are one year closer to payment. This item should be accounted for in the Statement of Financial Performance according to GRAP 25.

### CURRENT SERVICE COST

The Current Service Cost reflects the additional liability that is expected to accrue in respect of in service members' service over the corresponding year. This item should be accounted for in the income statement according to GRAP 25.

### ACTUARIAL LOSS/(GAIN)

The main reasons for the actuarial gain can be attributed to the following factors:

- **Changes in economic variables** – The nominal and real zero curves as at 30 June 2023 was used as supplied by the JSE to determine the discount rates and CPI assumptions at each relevant time period. As a result, the interest rates, bond yields and inflation figures changed significantly. This resulted in a **decrease** in liability of around **R 1 366 000**.
- **Salary inflation** – The actual salary inflation turned out to be **lower** than expected. This resulted in a **decrease** in the liability of around **R525 000**.
- **Membership and other experience items** – Membership and other demographic changes were different to what was expected as at the previous valuation. The net effect of this and other smaller changes resulted in a **decrease** in liability of around **R 929 318**.

### SENSITIVITY ANALYSIS

As mentioned in the introduction of this report, the valuation is only an estimate of the cost of providing Long service leave award benefits. The actual cost to the Municipality will be dependent on actual future levels of assumed variables and the demographic profile of the membership.

In order to illustrate the sensitivity of our results to changes in certain key variables, we have recalculated the liabilities using the following assumptions:

# Notes to the Annual Financial Statements

- 20% increase/decrease in the assumed level of withdrawal rates;
- 1% increase/decrease in the Normal Salary cost inflation

Figures in Rand

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## 16. EMPLOYEE BENEFIT OBLIGATIONS (CONTINUED) WITHDRAWAL RATE

Deviations from the assumed level of withdrawal experience of the eligible employees will have a large impact on the actual cost to the Municipality. If the actual rates of withdrawal turns out to be higher than the rates assumed in the valuation basis, then the cost to the Municipality in the form of benefits will reduce and vice versa.

We have illustrated the effect of higher and lower withdrawal rates by increasing and decreasing the withdrawal rates by 20%. The effect is as follows:

	-1% Normal salary inflation	Valuation assumption	+1% Normal salary inflation
Total accrued liability	19 088 000	18 388 000	17 735 000
Current service cost	1 307 000	1 243 000	1 185 000
Interest cost	2 385 000	2 291 000	2 203 000

## NORMAL SALARY INFLATION

The cost of the long service awards is dependent on the increase in the annual salaries paid to employees. The rate at which salaries increase will thus have a direct effect on the liability of future employees.

The effect of a 1% p.a. change in the Normal Salary inflation assumption was tested. The effect is as follows:

	-1% Normal salary inflation	Valuation assumption	+1% Normal salary inflation
Total accrued liability	17 371 000	18 388 000	19 492 000
Current service cost	1 165 000	1 243 000	1 330 000
Interest cost	2 154 000	2 291 000	2 439 000

## GRAP 25 COMPLIANCE TABLES

GRAP 25 deals with the recognition of the cost of employee benefits, on an accruals basis, in company accounts.

If assumed that the long service award benefit policy of the Municipality remains unchanged over the next 36 months, a projection of the Municipality's unfunded accrued liability and future service cost can be seen as follows:

## Notes to the Annual Financial Statements

Changes in the value of obligation	Current valuation as at 30 June	Year 1 following the valuation date	Year 2 following the valuation date	Year 3 following the valuation date
Liability recognised in the balance sheet	20 657 000	18 388 000	20 768 000	22 495 171
Current service cost	1 439 000	1 243 000	1 356 989	1 486 812
Interest cost	2 253 000	2 291 000	2 623 182	2 754 933
Benefits paid	(3 140 682)	(1 154 000)	(2 253 000)	(3 796 000)
Actuarial Loss/ (Gain)	(2 820 318)	-	-	-
	<b>18 388 000</b>	<b>20 768 000</b>	<b>22 495 171</b>	<b>22 940 916</b>

## Notes to the Annual Financial Statements

Figures in Rand 2023 2022

### 16. Employee benefit obligations (continued)

Amounts recognised in the annual financial statements	-1% Normal salary inflation	Valuation assumption	+1% Normal salary inflation	3 Year following the valuation date
Liability recognised in the statement of financial position	18 429 000	20 768 000	22 495 171	22 940 000
Current service cost in the statement of financial performance	1 439 000	1 243 000	1 356 989	1 486 811
Interest cost in the statement of financial performance	2 253 000	2 301 000	2 629 766	2 762 366
Actuarial loss/(gain) recognised	(2 820 318)	-	-	-

### LEAVE DAYS PROVISION

There is no standard actuarial formula that prescribes the way in which the accrued leave days balance should be broken down between short-term and long-term components. The Municipality will follow an approach that is consistent with its past experience.

No discounting is applied to the calculation of the Annual Leave provisions. The leave provision is based on the estimated 1 July 2023 Salaries after allowing for an estimated salary increase of 5.4%. The provision is split between that which is expected to be taken within 12 months of the valuation date (short-term portion) and that which will be taken after 30 June 2024 (long-term portion).

In order to calculate the short-term and long-term components of the accrued leave days provisional liability it was assumed that:

- Employees reaching the expected retirement age of 63 over the coming year would cash in their accrued leave days balances in full;
- Employees resigning from service would cash-in their accrued leave days balances in full; and
- Other employees that remain in service would take their full 24 leave days in the coming year and hence keep their accrued leave balance unchanged.

It was assumed that all employees will take up leave to avoid the forfeiture of leave days. Employees that resign or retire over the coming year will have their leave balance cashed on resignation/retirement. It was assumed 250 working days per year for the purpose of calculating the value of the accrued benefit. The current portion of the accrued leave also takes into account withdrawals from service over the next 12 months according to the table below.

Withdrawal decrements - age band	Withdrawal rate male	Withdrawal rate female
20 - 24	16%	24%
25 - 29	12%	18%
30 - 34	10%	15%
35 - 39	8%	10%
40 - 44	6%	6%



## Notes to the Annual Financial Statements

45 - 49	4%	4%
50 - 54	2%	2%
55 - 59	1%	1%
60 +	0%	0%
Figures in Rand	2023	2022

### 16. EMPLOYEE BENEFIT OBLIGATIONS (CONTINUED)

The number of members entitled to receive leave days from the municipality were:

Gender	Number of active employees	Salary weighted average age (years)	Weighted average past service
Male	289	47.99	14.88
Female	212	44.86	14.42
	<b>501</b>		

#### Movement in the leave day provision

Liability as at 1 July	45 787 473	46 434 373
Net accrued leave days over the years	(1 299 420)	1 542 645
Benefits paid	(3 077 442)	(2 189 545)
	<b>41 410 611</b>	<b>45 787 473</b>
Current portion of liability	15 739 544	3 126 525
Non-current portion of liability	25 671 067	42 660 949
	<b>41 410 611</b>	<b>45 787 474</b>

#### Performance bonus

Short-term employee benefits are employee benefits (other than termination benefits) that are due to be settled within twelve months after the end of the period in which the employees render the related service.

Short-term employee benefits include items such as bonus, incentive and performance related payments payable within twelve months after the end of the reporting period in which the employees render the related service. Performance bonus is paid in line with the municipalities performance management system.

## Notes to the Annual Financial Statements

### RECONCILIATION OF ALL EMPLOYEE BENEFIT OBLIGATIONS

As at 30 June current year

	OPENING BALANCE	ADDITIONS DURING	UTILISED	Total
Performance	7 134 000	6 562 000	(7 134 000)	6 562 000
Provision for leave	45 787 473	(1 299 421)	(3 077 442)	41 410 610
Post employment medical benefits	82 937 000	920 000	(1 043 000)	82 814 000
Long service awards	20 657 000	871 682	(3 140 682)	18 388 000
	<b>156 515 473</b>	<b>7 054 261</b>	<b>(14 395 124)</b>	<b>149 174 610</b>

# Notes to the Annual Financial Statements

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## 16. Employee benefit obligations (continued)

As at 30 June prior year

OPENING BALANCE	ADDITIONS DURING	UTILISED the year	TOTAL
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## Notes to the Annual Financial Statements

Performance	6 667 000	7 134 000	(6 667 000)	7 134 000
Provision for leave	46 434 374	1 542 645	(2 189 546)	45 787 473
Post employment medical benefits	67 913 000	15 802 000	(778 000)	82 937 000
Long service awards	18 422 000	3 631 932	(1 396 932)	20 657 000
	<u>139 436 374</u>	<u>28 110 577</u>	<u>(11 031 478)</u>	<u>156 515 473</u>

Non-current liabilities		107 541 066	127 160 949
Current liabilities		<u>41 633 546</u>	<u>29 354 525</u>
		<u>149 174 612</u>	<u>156 515 474</u>

### 17. UNSPENT CONDITIONAL GRANTS AND RECEIPTS

Unspent conditional grants and receipts comprises of:

Rural Roads Asset Management System Grant	-	<u>272 877</u>
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#### Movement during the year

Balance at the beginning of the year	-	<u>272 877</u>
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The nature and extent of government grants recognised in the annual financial statements and an indication of other forms of government assistance from which the municipality has directly benefited; and

Unfulfilled conditions and other contingencies attaching to government assistance that has been recognised. See note for reconciliation of grants from National/Provincial Government. These amounts are invested in a ring-fenced investment until utilised.

### 18. Service charges

Sale of water	72 035 783	70 669 911
Sewerage and sanitation charges	12 005 290	11 117 713
	<u>84 041 073</u>	<u>81 787 624</u>

### 19. Other income

Other income	<u>388 680</u>	<u>1 139 777</u>
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### 20. Investment revenue

Bank	49 039 343	26 831 331
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## Notes to the Annual Financial Statements

Interest charged on trade and other receivables	42 373 326	35 718 053
	<b>91 412 669</b>	<b>62 549 384</b>

Total interest income, calculated using the effective interest rate, on financial instruments not at fair value through surplus or deficit amounted to R49 039 343 (PY: R26 831 331).

### 21. Government grants & subsidies

#### Operating grants

Equitable share	730 231 878	666 268 999
Finance Management Grant	1 000 000	1 000 000
LG Seta	592 208	617 612
Rural Roads Asset Management Grant	3 191 000	3 418 634
Expanded Public Works Programme Integrated Grant	3 747 000	3 866 000
Municipal Infrastructure Grant	20 380 726	37 425 141
Water Services Infrastructure Grant	7 274 913	1 551 277
Disaster Relief Grant	-	595 234
	<b>766 417 725</b>	<b>714 742 897</b>

#### Capital grants

Municipal Infrastructure Grant	223 166 274	207 220 859
Water Services Infrastructure Grant	157 725 087	118 448 723
Public sector donation	847 992	148 236
	<b>381 739 353</b>	<b>325 817 818</b>
	<b>1 148 157 078</b>	<b>1 040 560 715</b>

#### Conditional and Unconditional

Included in above are the following grants and subsidies received:

Conditional grants received	416 485 000	374 291 716
Unconditional grants received	731 672 078	666 268 999
	<b>1 148 157 078</b>	<b>1 040 560 715</b>

#### Equitable Share

In terms of the Constitution, this grant is used to subsidise the provision of basic services to indigent community members.

#### Disaster Relief Grant

Balance unspent at beginning of year	-	595 234
Conditions met - transferred to revenue	-	(595 234)
	-	-

#### LG Seta Grant

Current-year receipts	592 208	617 612
Conditions met - transferred to revenue	(592 208)	(617 612)

## Notes to the Annual Financial Statements

	-	-
<b>Water Services Infrastructure Grant</b>		
Current-year receipts	165 000 000	120 000 000
Conditions met - transferred to revenue	(165 000 000)	(120 000 000)
	-	-

### 21. Government grants & subsidies (continued)

#### Municipal Infrastructure Grant

Current-year receipts	243 547 000	244 646 000
Conditions met - transferred to revenue	(243 547 000)	(244 646 000)
	-	-

#### Financial Management Grant

Current-year receipts	1 000 000	1 000 000
Conditions met - transferred to revenue	(1 000 000)	(1 000 000)
	-	-

#### Rural Roads Asset Management Grant

Balance unspent at beginning of year	272 877	3 280 511
Current-year receipts	3 191 000	2 475 000
Conditions met - transferred to revenue	(3 191 000)	(3 418 634)
Funds returned to National Treasury	(272 877)	(2 064 000)
	-	<b>272 877</b>

#### Expanded Public Works Programme Integrated Grant

Current-year receipts	3 747 000	3 866 000
Conditions met - transferred to revenue	(3 747 000)	(3 866 000)
	-	-

### 22. Fines, Penalties and Forfeits

Retentions Forfeits	26 301 279	21
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Retentions amounting to R 26 301 279 accumulated on old infrastructure projects were approved by Council and written back to the Statement of Financial Performance.

### 23. Revenue

Service charges	84 041 073	81 787 624
Other income	388 680	1 139 777
Interest received - investment	91 412 669	62 549 384
Government grants & subsidies	1 148 157 078	1 040 560 715
Fines, Penalties and Forfeits	26 301 279	21

## Notes to the Annual Financial Statements

	<u>1 350 300 779</u>	<u>1 186 037 521</u>
<b>The amount included in revenue arising from exchanges of goods or services are as follows:</b>		
Service charges	84 041 073	81 787 624
Other income	388 680	1 139 777
Interest received - investment	91 412 669	62 549 384
	<u>175 842 422</u>	<u>145 476 785</u>
Figures in Rand	2023	2022
<b>23. Revenue (continued)</b>		
<b>The amount included in revenue arising from non-exchange transactions is as follows:</b>		
<b>Transfer revenue</b>		
Government grants & subsidies	1 148 157 078	1 040 560 715
Fines, Penalties and Forfeits	26 301 279	21
	<u>1 174 458 357</u>	<u>1 040 560 736</u>
<b>24. Employee related costs</b>		
13th Cheques	15 286 879	14 672 711
Bargaining Council	64 370	76 390
Basic	200 137 362	195 529 012
Car allowance	20 781 161	19 963 870
Housing benefits and allowances	2 066 966	2 118 362
Leave pay provision charge	(1 118 745)	1 542 645
Long-service awards	3 648 400	2 962 000
Medical aid - company contributions	16 793 329	16 287 494
Overtime payments	27 706 904	26 970 968
Pension fund contribution	37 991 953	36 832 724
Performance bonus	6 562 000	7 134 000
Termination benefits	15 268 739	11 948 378
UIF	1 129 316	1 159 216
	<u>346 318 634</u>	<u>337 197 770</u>
<b>Remuneration of Municipal Manager</b>		
Annual Remuneration	1 352 276	458 067
Car and cell phone allowance	168 000	18 333
Performance Bonuses	-	6 595
Contributions to UIF, Medical and Pension Funds	236 910	-
	<u>1 757 186</u>	<u>482 995</u>
<b>Remuneration of Chief Finance Officer</b>		
Annual Remuneration	388 923	1 033 964
Car and cell phone allowance	127 928	120 000
Performance Bonuses	32 449	38 951
Contributions to UIF, Medical and Pension Funds	58 399	77 837
	<u>607 699</u>	<u>1 270 752</u>

## Notes to the Annual Financial Statements

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Acting allowances of R 98 032 was paid during 2022/23.

### Remuneration of Development, Economic and Planning Management Services

Annual Remuneration	707 276	1 057 059
Car and cell phone allowance	147 000	276 000
Performance Bonuses	45 428	38 951
Contributions to UIF, Medical and Pension Funds	80 778	118 268
	<hr/>	<hr/>
	<b>980 482</b>	<b>1 490 278</b>

Resigned on 27 January 2023. Acting allowances of R 43 232 was paid during 2022/23.



# Notes to the Annual Financial Statements

Figures in Rand

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## 24. Employee related costs (continued)

### Remuneration of Strategic Support Services

Annual Remuneration	229 136	1 118 501
Car and cell phone allowance	15 000	204 000
Performance Bonuses	45 428	51 935
Contributions to UIF, Medical and Pension Funds	12 675	128 930
	<b>302 239</b>	<b>1 503 366</b>

Resigned on 31 July 2023. Acting allowance of R 92 084 was paid during 2022/23.

### Remuneration of Corporate Services

Annual Remuneration	748 922	517 273
Car and cell phone allowance	180 000	136 000
Contributions to UIF, Medical and Pension Funds	208 387	119 041
	<b>1 137 309</b>	<b>772 314</b>

Acting allowance of R 14 835 was paid during 2022/23.

### Remuneration of Community Services

Annual Remuneration	729 460	458 542
Car and cell phone allowance	180 000	136 000
Performance Bonuses	22 385	-
Contributions to UIF, Medical and Pension Funds	212 800	124 845
	<b>1 144 645</b>	<b>719 387</b>

### Remuneration of Technical Services

Annual Remuneration	935 590	880 846
Car and cell phone allowance	240 000	264 000
Performance Bonuses	28 216	28 225
Contributions to UIF, Medical and Pension Funds	149 800	120 391
	<b>1 353 606</b>	<b>1 293 462</b>

### Total employee related costs

**353 601 800**      **344 730 324**

## 25. Remuneration of councillors

Executive Major	1 137 470	956 528
Chief Whip	856 804	775 806
Speaker	577 401	640 499
Section 79 committee chairperson	831 880	597 720
Mayoral Committee Members	4 747 953	4 112 698
Councillors	8 177 855	7 874 010

## Notes to the Annual Financial Statements

	<b>16 329 363</b>	<b>14 957 261</b>
Figures in Rand	2023	2022

### 25. REMUNERATION OF COUNCILLORS (CONTINUED) IN-KIND BENEFITS

The Executive Mayor, Speaker and Mayoral Committee Members are full-time. Each is provided with an office and secretarial support at the cost of the Council. The Executive Mayor has two full-time bodyguards. The Executive Mayor has use of a Council owned vehicle for official duties.

The Speaker have the use of separate Council owned vehicles for official duties.

### ADDITIONAL INFORMATION

The salaries, allowances and benefits of political office-bearers and councillors of the municipality are within the upper limits of the framework envisaged in section 219 of the Constitution of South Africa read with the Remuneration of Public Office Bearers Act (Act 20 of 1998 and the Minister of Provincial and Local Government's determination in accordance with this Act.

#### 26. Depreciation and amortisation

Property, plant and equipment	74 923 896	74 525 513
Intangible assets	961 386	985 628
	<u>75 885 282</u>	<u>75 511 141</u>

#### 27. Impairment loss

Property, plant and equipment	<u>14 681 705</u>	<u>8 719 093</u>
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#### 28. Lease rentals on operating lease

Contractual amounts	<u>6 316 254</u>	<u>6 245 039</u>
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Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset or liability.

### MTN OFFICES

The municipality is renting office space. The contract commenced on 01 September 2021 for a period of 3 years and will expire on 31 August 2024.

### MANGKWENG STORAGE

The municipality is renting storage space. The contract commenced on 01 January 2023 for a period of 3 years and will expire on 31 December 2025.

#### Operating leases - as lessee (expense)

<b>Minimum lease payments due</b>		
- within one year	4 728 122	4 055 242
- in second to fifth year inclusive	2 112 225	4 503 552
	<u>6 840 347</u>	<u>8 558 794</u>

# Notes to the Annual Financial Statements

## 29. Finance costs

Finance leases	115 536	211 144
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Total interest expense, calculated using the effective interest rate, on financial instruments not at fair value through surplus or deficit amounted to R 115 536 (2022: R 211 144).

Figures in Rand	2023	2022
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## 30. Debt impairment

Debt impairment	77 756 377	57 011 291
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## 31. Commission paid

Commission paid	37 924 320	35 251 703
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## 32. Bad debts written off

Bad debts written off	4 435	-
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## 33. Inventories consumed

Water	48 449 918	41 522 213
Material and supplies	16 633 571	10 074 376
	<b>65 083 489</b>	<b>51 596 589</b>

### Water losses

Units purchased	8 249 460	8 474 273
Units consumed	(4 598 900)	(4 671 527)
<b>Total</b>	<b>3 650 560</b>	<b>3 802 746</b>

Losses %	38.30 %	38.86 %
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## 34. Contracted services

### Outsourced Services

Alien Vegetation Control	1 744 698	987 185
Business and Advisory	80 960	369 371
Catering Services	1 963	1 801 925
Cleaning Services	597 496	571 745
Clearing and Grass Cutting Services	-	270 486
Fire Services	24 690	-
Personnel and Labour	280 150	24 760
Professional Staff	3 457 421	4 372 158
Revenue collection	7 951 775	2 333 837
Security Services	21 639 457	20 583 092
Sewerage Services	-	44 642 705
	<b>35 778 610</b>	<b>75 957 264</b>

## Notes to the Annual Financial Statements

<b>Consultants and Professional Services</b>		
Business and Advisory	3 731 848	5 797 806
Laboratory Services	3 456 512	2 730 522
Legal Cost	12 776 526	7 332 697
	<b>19 964 886</b>	<b>15 861 025</b>
Figures in Rand	2023	2022

### 34. Contracted services (continued)

#### Contractors

Catering Services	3 664 515	1 032 711
Employee Wellness	340 410	1 048 088
Fire Protection	142 992	1 399 430
Pest Control and Fumigation	46 317	66 306
Sewerage Services	36 297 999	25 932 204
Sports and Recreation	168 500	123 469
	<b>40 660 733</b>	<b>29 602 208</b>
	<b>96 404 229</b>	<b>121 420 497</b>

### 35. Loss on the disposal of assets

Loss on disposal of assets	1 906 254	831 877
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### 36. Actuarial (gains)/losses

Actuarial (gain)/losses	(17 302 318)	4 529 239
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### 37. Derecognition of assets

Derecognition of assets	14 338 097	9 932 728
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#### 2023

The amount relates to redundant operational and maintenance assets replaced.

#### 2022

The amount relates to redundant operational and maintenance assets replaced.

### 38. General expenses

Advertising	1 941 380	1 563 119
Auditors remuneration	3 916 737	3 619 245
Bank charges	140 512	142 072
Bursaries	987 688	634 644
Community development and training	161 074	273 948
Conferences and seminars	4 324 468	3 308 929
Free basic water	31 878 898	31 288 924
IT expenses	6 830 361	5 937 357
Insurance	2 576 380	1 890 645
Municipal charges	1 618 750	1 920 658
Fleet	3 615 590	-
Postage and courier	954	867
Printing and stationery	1 170 412	1 491 127
Protective clothing	-	3 323 904
Skills development levies	2 957 214	2 814 433
Subscriptions and membership fees	4 046 844	2 391 808

## Notes to the Annual Financial Statements

Telephone and fax	1 621 900	1 662 647
Travel - local	20 274 862	15 660 524
Fuel and oil	20 029 968	15 560 915
Workman's compensation fund	1 556 860	1 331 776
	<b>109 650 852</b>	<b>94 817 542</b>
Figures in Rand	2023	2022

### 39. Repairs and maintenance

Repairs and maintenance infrastructure	13 511 728	13 188 448
Repairs and maintenance non-infrastructure	6 707 860	5 378 666
	<b>20 219 588</b>	<b>18 567 114</b>

### 40. Cash generated from operations

Surplus	447 310 445	308 910 640
<b>Adjustments for:</b>		
Depreciation and amortisation	75 885 282	75 511 141
Loss on sale of assets	1 906 254	831 877
Derecognition of assets	14 338 097	9 932 728
Impairment deficit	14 681 705	8 719 093
Debt impairment	77 756 377	57 011 291
Bad debts written off	4 435	-
Straight-lining of operating leases	51 523	104 704
Collection costs	37 924 320	35 251 703
Bulk purchases	65 083 489	51 596 589
Inventories losses (water)	30 075 071	32 794 299
Actuarial gains/losses	(17 302 318)	4 529 239
Performance bonus raised	6 562 000	7 134 000
Prepayments	4 159 929	2 714 100
Non-cash employee benefits	17 794 579	(28 220 553)
Retentions Forfeits	(26 301 279)	(21)
Interest charged on trade and other receivables	(42 373 326)	(35 718 053)
Service charges	(84 041 073)	(81 787 624)
Public sector donation	(780 000)	(148 236)
<b>Changes in working capital:</b>		
Inventories	(99 147 526)	(84 680 550)
Trade and other receivables	21 050 974	29 902 097
Prepayments	(4 477 825)	(4 159 930)
Trade and other payables	(4 114 186)	47 676 421
Employee benefit obligation	(14 053 644)	32 962 583
Unspent conditional grants	(272 877)	(3 454 630)
	<b>521 720 426</b>	<b>467 412 908</b>

### 41. Auditors' remuneration

Fees	3 916 737	3 619 245
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### 42. Commitments

#### Authorised capital expenditure

#### Already contracted for but not provided for

• Property, plant and equipment	420 382 766	93 187 324
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## Notes to the Annual Financial Statements

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**Total capital commitments**

Already contracted for but not provided for

420 382 766

93 187 324

**This expenditure will be financed from**

Government grants - conditional

411 169 697

78 513 112

Own funding

9 213 069

14 674 212

420 382 766

93 187 324

# Notes to the Annual Financial Statements

Figures in Rand	2023	2022
<b>42. Commitments (continued)</b>		
<b>Authorised operational expenditure</b>		
<b>Already contracted for but not provided for</b>		
• Infrastructure	1 436 783	2 396 748
• Non-infrastructure	8 366 956	858 479
	<b>9 803 739</b>	<b>3 255 227</b>
<b>Total operational commitments</b>		
Already contracted for but not provided for	9 803 739	3 255 227
<b>This expenditure will be financed from</b>		
Government grants - conditional	1 436 783	2 396 748
Own funding	8 366 956	858 479
	<b>9 803 739</b>	<b>3 255 227</b>
<b>Total commitments</b>		
<b>Total commitments</b>		
Authorised capital expenditure	420 382 766	93 187 324
Authorised operational expenditure	9 803 739	3 255 227
	<b>430 186 505</b>	<b>96 442 551</b>

## 43. Contingent Liability

The Municipality has a contingent liability of R 26 095 772 due to it being sued by service providers. See below the claim for damages:

In Touch	3 516 400	3 516 400
Royal Haskoning	11 472 232	11 472 232
Hulisani Vincent Sithagu	2 800 000	3 234 000
Dirk Jacobus Floris Venter	5 000 000	635 350
Mgababa Travel Agency	1 057 140	1 057 140
Marce Project	2 250 000	-
Hall Longmore Holdings (Pty) Ltd	-	8 911 643
In Sithu Consulting Engineers	-	258 051
Mantella Trading 415cc and another	-	2 587 544
Physon Business Solution (Pty) Ltd	-	1 191 614
Storm Fencing	-	585 023
	<b>26 095 772</b>	<b>33 448 997</b>

### GUARANTEE

Guarantee held by Eskom for the supply of electricity to Lebowakgomo sewage plant amounting to R294 600 on FNB account and interest as disclosed in the cash equivalents.

The Guarantor reserves the right to withdraw from the guarantee upon providing 3 (three) months notice in writing of its intention. The guarantee is neither negotiable or transferable and is limited to the payment of money only.

# Notes to the Annual Financial Statements

The following are contingent liabilities whose values are not yet ascertainable:

Figures in Rand 2023 2022

## 43. CONTINGENT LIABILITY (CONTINUED) MAKOPA ETHEN LEGODI

Application for Review of the decision of the Municipality to appoint Ledile Eunice Manamela to the position of Disability and Elderly Coordinator and substitute the said decision with the decision to appoint Makopa Ethen Legodi to the same position.

### MATOME CHIDI

Chidi launched an application in May 2020 against CDM, seeking relief of a declaratory order in that the municipality failed to provide the applicant with enough clean water at Dipatene Village is unconstitutional and violate his constitutional rights. And further that the municipality be interdicted to provide potable water and sanitation to the village.

### LEBOWAKGOMO

The plaintiff brought an application to court requesting an order against CDM to reconnect the water which the municipality disconnected due to non-payment.

### KALKFONTEIN NO.2 PIETERSBURG (PTY) LTD

On the 5 May 2017, the Constitutional Court declared that the Mamahule Communal Property Association, the Mamahule Community, the Mamahule Traditional Authority and Occupiers of farm Kalkfontein 1001 LS are unlawful occupiers of that land. The municipality was cited in the court case though the area does not fall within the jurisdiction of the CDM service delivery area.

## 44. Unauthorised, Irregular and Fruitless and Wasteful Expenditure

Irregular expenditure	190 316	73 276
Fruitless and wasteful expenditure	709 755	1 402 579
<b>Closing balance</b>	<b>900 071</b>	<b>1 475 855</b>

## 45. Fruitless and wasteful expenditure

Opening balance as previously reported	1 402 579	1 373 511
Add: Fruitless and wasteful expenditure identified - current	4 074 817	29 068
Less: Amount to be recovered - prior period	(692 824)	-
<b>Closing balance</b>	<b>4 784 572</b>	<b>1 402 579</b>

### Details of fruitless and wasteful expenditure

Refurbishment of infrastructure assets	<b>Actions taken</b> To be investigated by the Financial Misconduct Board	4 047 817	-
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### Amount to be recovered

After the council committee investigations, council adopted through resolution OC 01/2022 - 2023/7.2.1, the council committee recommendations to recover an amount of R 692 824 from various parties.

## 46. Irregular expenditure

Opening balance as previously reported	73 276	1 388
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## Notes to the Annual Financial Statements

Add: Irregular expenditure - current	192 957 239	71 888
Less: Amount written off - current	(541 264)	-
Less: Amount written off - prior period	(73 277)	-
<b>Closing balance</b>	<b>192 415 974</b>	<b>73 276</b>

Figures in Rand 2023 2022

### 46. Irregular expenditure (continued)

Incidents/cases identified/reported in the current year	Actions taken		
Non-compliance with Cost Containment Reg. 11 (2) - Employees allocated telephone limits in excess of the Policy requirements	Matter referred to the Disciplinary Committee	11 330	-
Non-compliance with Cost Containment Reg. 13(6) - Overtime paid in excess of the regulations	Matter referred to the Disciplinary Committee	176 526	-
Non-compliance with Cost Containment Reg. 12(2) - More than three officials are attending same meetings or conference	Matter referred to the Disciplinary Committee	3 280	-
	Council resolution SC 01/2023 - 2024/5.1 - Amount written-off	(820)	-
Non-compliance with Cost Containment Reg. 12(8) - Events held outside of the municipal facilities	Matter reported to Council	4 406	-
	Council resolution SC 01/2023 - 2024/5.1 - Amount written-off	(4 406)	-
Non-compliance with Cost Containment Reg. 8(2) - Overnight accommodation booked when the place of attendance is within the municipal radius	Matter reported to Council	532 663	-
	Council resolution SC 01/2023 - 2024/5.1 - Amount written-off	(532 663)	-
Payment to supplier without a contract in place	Council resolution OC 01/2022 - 2023/7.2.1 - Amount written-off	-	71 888
Non-compliance with Cost Containment Reg. 10(2) - Procurement of catering services for meetings less than 5 Hours	Matter reported to Council	3 375	-
	Council resolution SC 01/2023 - 2024/5.1 - Amount written-off	(3 375)	-
Non-compliance with Supply Chain Regulations MFMA (112)(h)(ii)	Matter referred to the Disciplinary Committee	192 225 658	-
		<b>192 415 974</b>	<b>71 888</b>

#### Amount written-off

After the council committee investigations, council adopted with resolution number OC 01/2022 - 2023/7.2.1 and SC 01/2023 - 2024/5.1 the council committee recommendation to write-off an amount of R 614 541 from the total irregular expenditure amount as it was proven without reasonable doubt that the amount was not recoverable.

# Notes to the Annual Financial Statements

Figures in Rand	2023	2022
<b>47. Additional disclosure in terms of Municipal Finance Management Act</b>		
<b>Contributions to organized local government</b>		
Opening balance	4 159 929	2 222 601
Current year subscription / fee	(4 159 929)	(2 222 601)
Amount paid - current year	3 955 698	4 159 929
	<b>3 955 698</b>	<b>4 159 929</b>
<b>Current year:</b>		
The amount of R3 955 698 was paid in advance as a result of discounts given for early payment. Prior year:		
The amount of R4 159 929 was paid in advance as a result of discounts given for early payment.		
<b>Audit fees</b>		
Opening balance	11 706	(57 672)
Current year subscription / fee	4 504 248	3 619 245
Amount paid - current year	(4 504 248)	(3 549 867)
Amount paid - previous years	(11 706)	-
	<b>-</b>	<b>11 706</b>
<b>PAYE and UIF</b>		
Current year subscription / fee	65 353 303	64 790 986
Amount paid - current year	(65 353 303)	(64 790 986)
	<b>-</b>	<b>-</b>
<b>Pension and Medical Aid Deductions</b>		
Current year subscription / fee	56 515 733	55 971 118
Amount paid - current year	(56 515 733)	(55 971 118)
	<b>-</b>	<b>-</b>
<b>VAT</b>		
VAT receivable	32 351 334	25 504 409

VAT output payables and VAT input receivables are shown in note 5. All VAT returns have been submitted by the due date throughout the year.

Figures in Rand	2023	2022
<b>47. ADDITIONAL DISCLOSURE IN TERMS OF MUNICIPAL FINANCE MANAGEMENT ACT (CONTINUED) COUNCILLORS' ARREAR CONSUMER ACCOUNTS</b>		

The following Councillors had arrear accounts outstanding for more than 90 days at 30 June 2023:

## Notes to the Annual Financial Statements

<del>30 June 2023</del>	<del>Outstanding less than 90 days</del>	<del>Outstanding more than 90 days</del>	<del>Total</del>
Councillor Mollo MI	<del>1 358</del>	<del>—</del>	<del>1 358</del>
<b>30 June 2022</b>	<b><del>Outstanding less than 90 days</del></b>	<b><del>Outstanding more than 90 days</del></b>	<b><del>Total</del></b>
Councillor Mollo MI	<del>381</del>	<del>—</del>	<del>381</del>

### SUPPLY CHAIN MANAGEMENT REGULATIONS

Paragraph 12(1)(d)(i) of Government gazette No. 27636 issued on 30 May 2005 states that a supply chain management policy must provide for the procurement of goods and services by way of a competitive bidding process. Paragraph 36 of the same gazette states that the accounting officer may dispense with the official procurement process in certain circumstances, provided that he records the reasons for any deviations and reports them to the next meeting of the accounting officer and includes a note to the annual financial statements.

In terms of section 36 of the Municipal Supply Chain Management Regulations any deviation from the Supply Chain Management Policy needs to be approved/condoned by the Municipal Manager and noted by Council. The expenses incurred as listed hereunder have been condoned.

#### Sole Provider

Africa Travel Indaba	32 095	30 328
Caseware	119 760	111 932
Consolidated African Technologies	92 765	-
ESRI South Africa	89 539	-
National Laboratory Association (NLA)	43 010	-
LRMG - Orglus Software	11 874	-
Microsoft Ireland Operations Limited	3 022 702	-
Phoenix ERP	7 345 716	-
Repair damages on E samplers	35 938	-
SABS Commercial (Ltd)	76 357	-
South African National Standards (SANS) codes of Practice	40 285	-
GRAP Training for finance officials	-	167 500
Educational Support Management Pax College	-	300 000
Lukas Hydraulic Motors	-	48 701
National Fire Protection Association Fire	-	73 069
Servicing of cascade systems	-	181 415
Training for SCM Bid Committees members	-	104 500
Training for fire fighters	-	27 576
<b>Impractical to follow the normal SCM processes</b>		
Capacity Building Program: Building Boys Better Camp	50 000	-
Pax College and Ratanang Special school	200 000	-
World Travel Market	69 147	65 628
	<b>11 229 188</b>	<b>1 110 649</b>

# Notes to the Annual Financial Statements

Figures in Rand	2023	2022
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## ADDITIONAL DISCLOSURE IN TERMS OF MUNICIPAL FINANCE MANAGEMENT ACT (CONTINUED) THE FOLLOWING DEVIATIONS WERE MADE ON A RATE BASIS:

Special works of art

Radio, television broadcast and print media

Educational support management processes

Microsoft Ireland Operations Limited

A three year license were bought for all Microsoft users in the municipality.

Phoenix ERP

A three year license were signed with PhoenixERP for the use of the financial system.

## INVESTMENTS AS AT THE END OF THE FINANCIAL YEAR

The entity had the following investments as at the end of the financial year.

### SUMMARY OF ALL INVESTMENTS

ABSA	104 092 083	40 705 302
FNB call	379 671	297 422
FNB fixed	39 504 863	-
Nedbank	255 755 864	257 797 795
Standard Bank	76 767 551	127 127 947
	<u>476 500 032</u>	<u>425 928 466</u>

## 47. GOING CONCERN

We draw attention to the fact that at 30 June 2023, the municipality had an accumulated surplus of R 4 094 650 933 and that the municipality's total liabilities exceed its assets by R 4 094 650 933.

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realization of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

The ability of the municipality to continue as a going concern is dependent on a number of factors.

## 48. EVENTS AFTER THE REPORTING DATE

Management is not aware of any events arising after the balance sheet date that provide evidence of conditions that existed at the existed at the Statement of Financial Position date.

# Notes to the Annual Financial Statements

## 49. NEW STANDARDS AND INTERPRETATIONS

### 49.1 Standards and interpretations issued, but not yet effective

The municipality has not applied the following standards and interpretations, which have been published and are mandatory for the municipality's accounting periods beginning on or after 01 July 2023 or later periods:

Standard/ Interpretation:	Effective date: Years beginning on or after	Expected impact:
<ul style="list-style-type: none"> <li>GRAP 25 (as revised): Employee Benefits</li> </ul>	01 April 2023	Unlikely there will be a material

**50. NEW STANDARDS AND INTERPRETATIONS (CONTINUED)**

**49.2 Standards and interpretations not yet effective or relevant**

The following standards and interpretations have been published and are mandatory for the municipality's accounting periods beginning on or after 01 July 2023 or later periods but are not relevant to its operations:

Standard/ Interpretation:	Effective date: Years beginning on or after	Expected impact:
• Guideline: Guideline on the Application of Materiality to Financial Statements	01 April 2023	Unlikely there will be a material impact
• iGRAP 21: The Effect of Past Decisions on Materiality	01 April 2023	Unlikely there will be a material impact
• GRAP 2020: Improvements to the standards of GRAP 2020	01 April 2023	Unlikely there will be a material impact
• GRAP 1 (amended): Presentation of Financial Statements	01 April 2023	Unlikely there will be a material impact

**50. RELATED PARTIES**

Relationships

Employee benefit obligations	Refer to note 16
Members of key management	Refer to note 24
Remuneration of councillors	Refer to note 25
Contributions to organised local government	Refer to note 47

**51. COMPARATIVE FIGURES**

Certain comparative figures have been reclassified. Refer to note 53

**52. PRIOR-YEAR ADJUSTMENTS**

Presented below are those items contained in the statement of financial position, statement of financial performance and cash flow statement that have been affected by prior-year adjustments:

**STATEMENT OF FINANCIAL POSITION 2021**

Note	As previously reported	Correction of error	Re-classification	Restated
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Opening retained earnings	<u>(3 410 347 266)</u>	<u>71 917 418</u>	<u>-</u>	<u>(3 338 429 848)</u>
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## Notes to the Annual Financial Statements

Figures in Rand

### 53. Prior-year adjustments (continued)

2022

	Note	As previously reported	Correction of error	Re-classification	Restated
Receivable from exchange transactions	3	-	-	23 965 557	23 965 557
Receivable from non-exchange transactions	4	27 319 380	692 824	(23 965 557)	4 046 647
VAT receivable	5	24 439 148	1 065 261	-	25 504 409
Intangible assets	11	3 508 874	2 112	-	3 510 986
Payables from exchange transactions	15	(183 848 804)	(12 826 558)	-	(196 675 362)
Current Employee benefit obligation	16	(15 190 496)	(14 164 029)	-	(29 354 525)
Non current Employee benefit obligation	16	(67 551 957)	(59 608 992)	-	(127 160 949)
		<b>(211 323 855)</b>	<b>(84 839 382)</b>	<b>-</b>	<b>(296 163 237)</b>

### Statement of financial performance

2022

	Note	As previously reported	Correction of error	Re-classification	Restated
Inventories consumed	2	84 290 888	-	(32 794 299)	51 496 589
Inventories losses	2	-	-	32 794 299	32 794 299
Employee Related Cost: Senior Management: Performance bonus	24	-	-	158 062	158 062
Employee Related Cost: Municipal staff: Performance bonus	24	7 134 000	-	(158 062)	6 975 938
Employee related costs	24	333 471 328	11 258 996	-	344 730 324
Depreciation	26	75 513 255	(2 114)	-	75 511 141
Contracted services	34	135 598 450	983 149	(15 161 103)	121 420 496
Actuarial loss	36	3 818 239	711 000	-	4 529 239
General expenditure	38	79 685 507	(29 068)	15 161 103	94 817 542
		<b>719 511 667</b>	<b>12 921 963</b>	<b>-</b>	<b>732 433 630</b>

Figures in Rand



# Notes to the Annual Financial Statements

## 53. PRIOR-YEAR ADJUSTMENTS (CONTINUED) CASH FLOW STATEMENT

2022

	As previously reported	Corr ectio n of error	Re- classification	Restated
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>				
Cash receipts from customers	128 984 536	(1 223 213)	(100 879 377)	26 881 946
Suppliers	(379 513 963)	3 112 971	99 604 705	(276 796 287)
Employee costs	(345 635 698)	(1 889 758)	1 274 672	(346 250 784)
	<u>(596 165 125)</u>	-	-	<u>(596 165 125)</u>

### ERRORS

The following prior period errors adjustments occurred:

#### PAYABLES FROM EXCHANGE TRANSACTIONS

Comparative figures for 2022 has been restated. Invoices for legal services rendered relating to 2022, 2021 and 2020 was received and captured in subsequent financial years. This has affected the cashflow statement as well.

#### RECEIVABLE FROM NON-EXCHANGE TRANSACTIONS

Fruitless and wasteful expenditure relating to Best Said Properties of R 663 755 and vehicle licences amounting to R29 068 was recognised as Receivable from non-exchange transactions.

#### VAT RECEIVABLE

Invoices for legal services rendered relating to 2022, 2021 and 2020 was received and captured in subsequent financial years.

#### EMPLOYEE BENEFIT OBLIGATION - CURRENT

Performance bonus and 13th cheque's amounting to R 226 971 not paid out in previous years were reconciled. The actuarial valuation had a correction of R 13 937 058. This was due to the recognition of post retirement medical benefits for current employees. The net impact was R 14 164 029.

#### EMPLOYEE BENEFIT OBLIGATION - NON-CURRENT

## Notes to the Annual Financial Statements

~~The actuarial valuation had a correction of R 59 608 992. This was due to the recognition of post retirement medical benefits for current employees. The net impact was R 14 164 029.~~

### DEPRECIATION CORRECTION

An correction of R 2 114 was done on intangible assets.

### DISCLOSURE OF COMMITMENTS

During 2022 commitments for approved and contracted category of property, plant and equipment were disclosed as R 69 653 088 and it should have been R 93 187 324.

Those arose from additional R 8 707 404 of WSIG commitments which were previously not disclosed in the 2022 financial year.

# Notes to the Annual Financial Statements

Figures in Rand

## PRIOR-YEAR ADJUSTMENTS (CONTINUED) RECLASSIFICATIONS

### Receivable from non-exchange transactions

Receivable from non-exchange transactions amounting to R 23 965 557 was reclassified as Receivable from exchange transactions. These are the refunds on water collections due from the local municipalities.

### INVENTORIES CONSUMED AND WATER LOSSES

Water losses amounting to R 32 794 299 were accounted and reclassified from inventories consumed.

### PERFORMANCE BONUS

Performance bonus under Employee Related Cost amounting to R 158 062 was reclassified to Senior Management: Performance bonus

### CONTRACTED SERVICES

Contracted services amounting to R 15 161 103 was reclassified as General expenses. The reason is due to misclassifications in 2022.

### CASH RECEIPTS FROM CUSTOMERS

VAT receivable amounting to R 100 879 377 reclassified using the direct method in calculating the cash flows. This affected the movement in supplier payments.

### SUPPLIERS AND EMPLOYEE RELATED COSTS

- Supplier payments amounting to R 1 274 672 were reclassified as employee related costs as this amount was included in Payables from exchange transactions.
- Performance bonuses from municipal staff of R 158 062 was reclassified as performance bonuses senior management.

## CHANGE IN ESTIMATE EMPLOYEE BENEFIT OBLIGATION

The employee health-care liability was changed to include current in service members from 2022. This led to an increase of R 73 773 021 in the Employee benefit obligation for 2022.

## FINANCIAL INSTRUMENTS DISCLOSURE CATEGORIES OF FINANCIAL INSTRUMENTS 2023

### Financial assets

	At Amortised cost	At cost	Total
Trade and other receivables from exchange transactions	-	19 180 450	19 180 450
Other receivables from non-exchange transactions	4 029 765	-	4 029 765
Consumer debtors	43 599 241	-	43 599 241
Cash and cash equivalents	-	493 700 442	493 700 442
	<b>47 629 006</b>	<b>512 880 892</b>	<b>560 509 898</b>

# Notes to the Annual Financial Statements

Figures in Rand

## 54. Financial instruments disclosure (continued)

### Financial liabilities

	At amortised cost	At cost	Total
Finance lease obligation	-	874 146	874 146
Operating lease liability	-	258 400	258 400
Trade and other payables from exchange transactions	-	166 628 411	166 628 411
	<b>-</b>	<b>167 760 957</b>	<b>167 760 957</b>

### 2022

### Financial assets

	At amortised cost	At cost	Total
Receivables from exchange transactions	-	23 965 557	23 965 557
Receivables from non-exchange transactions	4 046 647	-	4 046 647
Consumer debtors	55 938 850	-	55 938 850
Cash and cash equivalents	-	427 265 913	427 265 913
	<b>59 985 497</b>	<b>451 231 470</b>	<b>511 216 967</b>

### Financial liabilities

	At amortised cost	At cost	Total
Finance lease liability	-	1 418 170	1 418 170
Operating lease liability	-	206 877	206 877
Trade and other payables from exchange transactions	-	196 675 362	196 675 362
Unspent conditional grants	-	272 877	272 877
	<b>-</b>	<b>198 573 286</b>	<b>198 573 286</b>

## 55. Risk management

### Financial risk management

The municipality's activities expose it to a variety of financial risks: market risk, credit risk and liquidity risk.

#### LIQUIDITY RISK

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions. Due to the dynamic nature of the underlying businesses, municipality treasury maintains flexibility in funding by maintaining availability under committed credit lines.

The municipality's risk to liquidity is a result of the funds available to cover future commitments. The municipality manages liquidity risk through an ongoing review of future commitments and credit facilities.

## Notes to the Annual Financial Statements

Cash flow forecasts are prepared monthly.

Figures in Rand

2023

2022

### 53. Risk management (continued)

At 30 June 2023

	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years
Borrowings	874 146	-	-	-
Operating lease liability	258 400	-	-	-
Trade and other payables	166 628 411	-	-	-

AT 30 JUNE  
2022

	LESS THAN 1 YEAR	BETWEE N 1 and 2 years	BETWEE N 2 and 5 years	OVER 5 YEARS
Borrowings	1 418 170	874 146	-	-
Operating lease liability	206 877	-	-	-
Trade and other payables	196 675 362	-	-	-

#### Credit risk

Credit risk is managed on a group basis.

Credit risk consists mainly of cash deposits, cash equivalents, derivative financial instruments and trade debtors. The municipality only deposits cash with major banks with high quality credit standing and limits exposure to any one counterparty.

Trade receivables comprise a widespread customer base. Management evaluated credit risk relating to customers on an ongoing basis. If customers are independently rated, these ratings are used. Otherwise, if there is no independent rating, risk control assesses the credit quality of the customer, taking into account its financial position, past experience and other factors.

Individual risk limits are set based on internal or external ratings in accordance with limits set by the board. The utilisation of credit limits is regularly monitored. Sales to retail customers are settled in cash or using major credit cards. Credit guarantee insurance is purchased when deemed appropriate.

No credit limits were exceeded during the reporting period, and management does not expect any surplus from non-performance by these counterparties.

## Notes to the Annual Financial Statements

Financial assets exposed to credit risk at year end were as follows:

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Receivables from exchange transactions	19 180 450	23 965 557
Cash and cash equivalents	493 700 442	427 265 910
VAT receivable	32 351 334	25 504 409
Consumer debtors	43 599 241	55 938 850
Receivables from non-exchange transactions	4 029 765	4 046 647
Prepayments	4 477 826	4 159 929

### Market risk

### Interest rate risk

As the municipality has no significant interest-bearing assets, the municipality's income and operating cash flows are substantially independent of changes in market interest rates.

## 54. ACCOUNTING BY PRINCIPALS AND AGENTS

The entity is a party to a principal-agent arrangement(s).

# Notes to the Annual Financial Statements

Figures in Rand	2023	2022
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## 57. ACCOUNTING BY PRINCIPALS AND AGENTS (CONTINUED) DETAILS OF THE ARRANGEMENT(S) IS/ARE AS FOLLOWS:

Capricorn District Municipality is the Principal in arrangements with its three local municipalities who sell water on behalf of the district. The local municipalities earn 30% commission on revenue collected. The following information is disclosed as per GRAP 109.

### ENTITY AS PRINCIPAL

#### Resources (including assets and liabilities) of the entity under the custodianship of the agent

There are no resources under the custodianship of the agents, nor have they been recognised as such. As at year-end the amount received on behalf of the municipality which is still in the custody of the local municipalities have been disclosed as receivables from non-exchange in the Statement of Financial Performance.

#### Fee paid

Lepelle Nkumpi Local Municipality	35 240 491	33 066 871
Blouberg Local Municipality	1 973 972	1 442 042
Molemole Local Municipality	709 857	742 790
	<u>37 924 320</u>	<u>35 251 703</u>

### RESOURCE AND/OR COST IMPLICATIONS FOR THE ENTITY IF THE PRINCIPAL-AGENT ARRANGEMENT IS TERMINATED

The municipality will not incur any cost if the contractual arrangement is terminated in future.

## 56. BUDGET DIFFERENCES

#### Material differences between budget and actual amounts

The comparison of the Municipality's actual financial performance with that budgeted is set out in the statement of comparison of budget and actual amounts. The budget is approved on an accrual basis using a classification based on the nature of expenses. The approved budget covers the period from 01 July 2022 to 30 June 2023. The budget and accounting basis are the same.

### CHANGES FROM THE APPROVED BUDGET TO THE FINAL BUDGET

The changes between the approved and final budget are a consequence of an Adjustment budget that was approved 25 February 2023 and virements within the approved budget parameters. Variances of 10% or more are explained in note 58 and 59.

## 57. STATEMENT OF FINANCIAL

### PERFORMANCE INCOME

Service charges	-	Increase in consumers billed.
Other income	-	Decrease in the selling of tender documents due to it being available on the municipal's website.
Interest on investments	-	An increase in interest rates given by banks.
Interest on consumers	-	An increase consumer debt.

## Notes to the Annual Financial Statements

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### Expenditure

Depreciation	-	Projects under construction not completed and therefore not depreciated.
Impairment losses	-	Assets well maintained during the year.
Lease rentals on operating lease	-	Over budgeting.
Bad debts written-off	-	Fruitless and wasteful expenditure written-off by Council.
Finance costs	-	The finance lease term is at a end, therefore the reduction.
Contracted Services	-	Pre-paid smart meters in the process of implementation.



# Notes to the Annual Financial Statements

Figures in Rand

2023 2022

## 58. STATEMENT OF FINANCIAL PERFORMANCE (CONTINUED)

General Expenses	-	Savings on Insurance Premiums, External Audit Fees, Water & Electricity, Uniform and Protective Clothing and Water commission paid.
Actuarial gains	-	Expense projections made in 2020 relating to leave, long service awards and medical was less than actual expenses.
Derecognition of assets	-	Assets no longer in use that were derecognised and that was in excess of the budget.

## 59. Statement of Financial Position

### ASSETS

Inventories consumed. Receivables from exchange transactions outstanding debt. Consumer debtors consumer debtors.	-	Reductions of inventories Local municipalities paid Increase in the impairment of
Cash and cash equivalents	-	Savings realised during the year.
Intangible assets	-	Expenditure on the implementation of financial systems still to be incurred

### Liabilities

Pavements from exchange transactions written-off Employee benefit obligation service employees.	-	Long out standing retention's Accrual for medical aid for in
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## 60. CASH FLOW STATEMENT

### Operating Activities

Sale of goods and services refunds were paid. Interest income rates given by banks.	-	Outstanding VAT An increase in interest
Suppliers	-	Savings on Insurance Premiums, External Audit Fees, Water & Electricity, Uniform and Protective Clothing, Water commission paid and Pre-paid smart meters in the process of implementation.
Finance costs	-	The finance lease term is at a end, therefore the reduction.

### INVESTING ACTIVITIES

Proceeds on the sale of PPE	-	Proceeds on the disposal of PPE not budgeted for.
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### FINANCING ACTIVITIES

## Notes to the Annual Financial Statements

Finance lease payments - Finance lease repayment not budgeted for.

### 61. COVID 19 EXPENDITURE

3 Ply cloth and surgical masks consumables	-
634	92
COVID 19 supplies and consumables	-
000	990
Fogging machines	-
940	28
Sanitiser consumables	-
760	102

- 1 214 334

## Notes to the Annual Financial Statements

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