CAPRICORN DISTRICT MUNICIPALITY



MTREF DRAFT BUDGET 2024/25-2026/27

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1 MAYOR'S REPORT

PART 1 - DRAFT BUDGET

2024/25 MTREF Draft Budget by Executive Mayor Cllr Mamedupi Teffo during a council meeting, CDM Council Chamber.

It is my honour to, in compliance with the Municipal Finance Management Act and relevant Treasury regulations, present to this council a proposed draft budget for the financial year 2024/25.

1.1 Budget statement

This budget comprises of **R1 008 366 000** operational income and **R 363 363 000** capital income in allocations. The 2024/25 financial years' budget proposal is part of a **R 4 217 657 000** budget that is projected for the Medium-Term Expenditure Framework (MTEF) period ending in 2027.

The 2024/25 budget represents a decrease of (R 24 149 000) from last year's budget of R 1 395 878 000 (after adjustment). From the proposed overall budget of R 1 395 878 000 is included the R1 193 715 000 of grants plus R 178 014 000 revenue from water sales and sanitation, the interest on investment, interest on debtors, and the other income from sale of tenders.

1.2 Operating funding

Interest on investments was increased with 4% totalling to R 2 434 000. Water sales and sanitation was increased with 19% and 3% totalling to R 77 279 000 and R 11 997 000, respectively. Other income was increased with R4 000 and R 25 000 000 was allocated for interest raised on water debtors.

1.3 Operating expenditure

Operating expenditure was increased with R 77 191 000 from the 2023/24 adjusted budget. The overall operating expenditure inclusive of non-cashflow items amounts to R 1 183 440 000. Included in here is:

1.4 Capital funding and budget.

Capital budget has projects that are funded by operating revenue, Water Services Infrastructure Grant (WSIG) from Department of Water Affairs and the Municipal Infrastructure Grant (MIG). The Final budget is allocated to various projects, which led to the overall amount of R 363m in the 2024/25 financial year.

1.5 Infrastructure

We are pleased that about 92% of the capital budget is allocated to our core mandate - water, which include operations and maintenance of water schemes. To this end, R31m is set aside for sanitation projects and R57m for operations and maintenance.

Notwithstanding budgetary constraint, the rest of the budget votes per department will see no significant increases.

This budget is strongly redistributive of the resources of the municipality and addresses the service delivery mandate that we carry in line with the six Key Strategic Thrusts or KPA's of local government including: Institutional Transformation and Organisational Development, Basic Services and Infrastructure Delivery, Spatial Analysis and Rationale, Local Economic Development (LED), Good Governance and Public Participation, Municipal Financial Management and Viability.

Honourable Speaker, I therefore take this opportunity to submit to this Council for approval. I thank you!

CAPRICORN DISTRICT MUNICIPALITY



EXTRACT FROM THE MINUTES OF ORDINARY COUNCIL MEETING HELD ON 26 MARCH 2024

ITEM

OC 04/2023 - 2024/5.2.1

Report on 2024/2025 Draft Budget

RESOLUTION:

 Council noted and approved the report on 2024/2025 tabled Draft Budget for public consultation.

CERTIFIED AS A TRUE EXTRACT FROM THE MINUTES

CLR MASEKA PHEEDI

Junio

SPEAKER

DATE DATE

2024 -03- 2 6

CAPRICORN DISTRICT MUNICIPALITY
OFFICE OF THE SPEAKER

3. EXECUTIVE SUMMARY

3.1 INTRODUCTION

Section of 16 of the Municipal Finance Management Act stipulates the following:

- (a) The Council of a municipality must for each financial year approve an annual budget for the Municipality before the start of the financial year.
- (b) In order for a municipality to comply with subsection (1), the mayor of the municipality must approve the annual budget at a Council meeting at least 30 days before the start of the budget year.

The 2024/25 medium term budget and expenditure framework was developed within the municipality budget framework, municipal budget, reporting frameworks, and treasury guidelines. National Treasury's MFMA Circular No. 126 was used to guide the municipality with compilation of 2024/25 MTREF. In addition, this budget format and content incorporates the requirements of the Municipal Budget and Reporting Regulations.

The budget was prepared in line with the National, provincial and district priorities to ensure that services are planned according to planning guidelines.

Considering all the inputs made and recommendations, the proposed draft budget, and Medium-Term Expenditure framework for the 2024/2025-2026/2027 is summarized as follows:

3.2 BUDGET SUMMARY 2024/25 MTREF

3.2.1 OPERATING REVENUE

This budget comprises of **R1 008 366 000** operational income and **R 363 363 000** capital income in allocations. The 2024/25 financial years' budget proposal is part of a **R 4 217 657 000** budget that is projected for the Medium-Term Expenditure Framework (MTEF) period ending in 2027.

The 2024/25 budget represents an increase of (R 24 149 000) from last year's budget of R 1 371 729 000 (after adjustment). From the proposed overall budget of R 1 371 729 000 is included the R 1 193 715 000 of grants plus R 178 014 000.00 revenue from water sales and sanitation, the interest on investment and the other income from sale of tenders.

87% of the budget funding is based on grants and subsidies provided for by the national government. The grants are utilised to fund both operating and capital expenditure.

This section outlines the development objectives, strategies and projects to address the problems affecting the district community.

3.2.2 OPERATING BUDGET

	OPERATIONAL FUNDING									
Source	ADJB BUDGET	TABLED	ORIGINAL	ORIGINAL						
	2023/24	BUDGET	BUDGET	BUDGET						
		2024/25	2025/26	2026/27						
Equitable share	777 252 000	814 002 000	854 598 000	896 905 000						
LG Seta	406 000	-	-	-						
FMG	1 000 000	1 000 000	1 000 000	1 200 000						
RRAMS	2 601 000	2 718 000	2 840 000	2 970 000						
MIG	4 457 000	29 973 000	56 337 000	4 459 000						
EPWP	3 118 000	2 773 000		-						
WSIG	8 696 000	8 696 000	8 696 000	-						
Interest on Investments	60 855 000	63 289 000	65 821 000	67 796 000						
Other income	445 000	449 000	453 000	458 000						
Sales water	75 028 000	77 279 000	79 597 000	81 985 000						
Sales sanitation	11 648 000	11 997 000	12 357 000	12 728 000						
Interest on debtors	25 000 000	25 000 000	15 000 000	10 000 000						
Transfer (to)/from capital revenue	(39 331 000)	(28 810 000)	(20 701 000)	(17 073 000)						
TOTAL FUNDING	931 175 000	1 008 366 000	1 075 998 000	1 061 428 000						

The municipality is the water services authority with three local municipalities operating the water business as water services provider. We have budgeted in the current year for revenue raising strategies, development and enforcement of bylaws and improving our billing systems. The projects are aimed at increasing the revenue of the district.

3.2.3 CAPITAL BUDGET

	CAPEX FUNDING											
COSTS ELEMENTS	ADJB BUDGET 2023/24	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27								
WSIG	136 329 000	98 304 000	71 304 000	75 022 000								
MIG	254 937 000	236 249 000	223 548 000	300 854 000								
Transfer (to)/from Operational Revenue	39 331 000	28 810 000	20 701 000	17 073 000								
	430 597 000	363 363 000	315 553 000	392 949 000								

CDM's capital budget spending is projected at around **R 363 363 000, R 315 553 000, R 392 949 000** for 2024/25, 2025/26, 2026/27 respectively.

	CAPITAL EXPENDITURE										
COSTS ELEMENTS	ADJB BUDGET 2023/24	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27							
Water implementation	395 403 000	326 378 000	278 453 000	356 849 000							
Operations and maintenance	36 995 000	25 735 000	25 500 000	25 500 000							
Sanitation	9 650 000	-	-	-							
Community services	2 359 000	-	-	-							
Corporate services	20 296 000	11 250 000	11 600 000	10 600 000							
	464 703 000	363 363 000	315 553 000	392 949 000							

4 BUDGET ANALYSIS

Personnel costs contribute 48% of the operating budget. Personnel costs increased by 8% in the 2024/25 financial year. Inventory consumed totalled 12% of the operating budget and 4% was budgeted for repairs and maintenance.

The revenue from water and sanitation service charges will increase by 19%. The services charges constitute 9% of the operating revenue budget.

Interest on investments was increased with 4% totalling to R 2 434 000. Water sales and sanitation was increased with 19% totalling to R77 279 000 and R 11 997 000, respectively. Other income was increased with R 4 000 and R 25 000 000 was allocated for interest raised on water debtors.

	OPERATIONAL EXP	ENDITURE		
COSTS ELEMENTS	ADJB BUDGET 2023/24	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27
Salaries	432 998 000	465 628 000	497 958 000	535 143 000
Councillors' allowances	18 965 000	20 538 000	22 217 000	23 993 000
General expenses	232 611 000	232 054 000	244 543 000	254 624 000
Operating projects	71 394 000	85 607 000	110 361 000	52 699 000
Actuarial gains and losses	18 112 000	19 615 000	21 217 000	22 914 000
Inventory consumed	111 754 000	124 159 000	132 058 000	125 921 000
Repairs and maintenance	48 533 000	45 278 000	39 728 000	39 728 000
Debt impairment	78 525 000	70 204 000	72 833 000	73 299 000
Depreciation	114 422 000	120 357 000	126 610 000	133 199 000
Total	1 127 314 000	1 183 440 000	1 267 525 000	1 261 520 000
Total cashflow transactions	931 175 000	1 008 366 000	1 075 998 000	1 061 428 000

The operating budget increased from **R 931m** to **R 1 008m** in the 2023/24 and 2024/25 financial years respectively.

Salaries – increased with 8% as well as the filling of vacant positions.

Councillor allowances - increased with 8%

General expenses were increased between 10% - 17% depending on the relevant expenditure item.

Operating projects are zero based

Actuarial gains and losses were budgeted in relation to 2023/24 expenditure including salary increases.

Inventory consumed was increased with 10%-15% depending on the relevant budget item.

Repairs and maintenance are zero based

Debt impairment was budgeted for in relation to 2023/24 expenditure including increased in tariffs.

5 CASH FLOW MANAGEMENT

The municipality cash and cash equivalent at the end of the year amounts to R 365 221 000.

Net cash to be generated from operating activities amount to R311 237 000 in 2024/2025. The favourable net cash flow from operating activities is an indication that the municipality will be able to generate surplus cash from rendering municipal services such as water, sanitation etc.

Description		2020/21	2021/22	2022/23		Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	
CASH FLOW FROM OPERATING ACTIVITIES Receipts										10000000		
Property rates		-							-		_	
Service charges	1 1	1	2	-	20 389	19 069	19 069	19 069	27 048	27 859	28 695	
Other revenue		2 123	102 391	98 129	445	445	445	445	449	453	458	
Transfers and Subsidies - Operational	1	468 295	696 178	735 350	813 669	797 530	797 530	797 530	859 162	923 471	905 534	
Transfers and Subsidies - Capital	1	135 593	367 121	411 738	406 499	391 266	391 266	391 266	334 553	294 852	375 876	
Interest		-	-	49 039	40 855	60 855	60 855	60 855	63 289	65 821	67 796	
Dividends										_		
Payments		2012/03	504191-30411			e commo que			90.00000		00000000000	
Suppliers and employees	1 1	377 028	394 761	(774 057)	(866 684)	(884 005)	(884 005)	(884 005)	(972 794)	(1 046 395)	(1 031 638	
Interest	100	-	=	-	(470)	(300)	(300)	(300)	(470)	(470)	(470)	
Transfers and Subsidies	1								-			
NET CASH FROM/(USED) OPERATING ACTIVITIES		983 040	1 560 451	520 201	414 703	384 860	384 860	384 860	311 237	265 591	346 251	
CASH FLOWS FROM INVESTING ACTIVITIES			_									
Receipts Proceeds on disposal of PPE	1 1											
1550 mm 10 m									-	170	-	
Decrease (increase) in non-current receivables									-	100	-	
Decrease (increase) in non-current investments			5	1.00			5	170		17.1	70	
Payments Control occupa		(AEC DE4)	(393 953)	(485 824)	(420 353)	(464 703)	(464 702)	(464 703)	(363 363)	(315 553)	(392 949	
Capital assets NET CASH FROM/(USED) INVESTING ACTIVITIES	13, 79	(456 051) (456 051)	(393 953)	(485 824)	(420 353)	(464 703)	(464 703)	(464 703)	(363 363)	(315 553)	(392 949	
representation of the control of the	100	(436 031)	(393 933)	(400 024)	(420 333)	(404 703)	(464 103)	(404 703)	(303 303)	(313 333)	(392 949	
CASH FLOWS FROM FINANCING ACTIVITIES												
Receipts	1 1											
Short term loans									-		-	
Borrowing long term/refinancing									-	3=3	2	
Increase (decrease) in consumer deposits									-	100	-	
Payments				(20)	1000.00				1000			
Repayment of borrowing NET CASH FROM/(USED) FINANCING ACTIVITIES	0.00	-		(30)	(874)	-		-	(90)			
	-	3000000	101100000000	100A0000		(2012)905.00	100000000	Vietnitetia	10.000	coccom		
NET INCREASE/ (DECREASE) IN CASH HELD	100	526 989	1 166 498	34 346	(6 524)	(79 843)	(79 843)	(79 843)	(52 216)	(49 962)	(46 698	
Cash/cash equivalents at the year begin:	2							4427-700	417 437	365 221	315 259	
Cash/cash equivalents at the year end:	2	526 989	1 166 498	34 346	(6 524)	(79 843)	(79 843)	(79 843)	365 221	315 259	268 561	

However, the achievement of the above will depend on strict and cost containment measures and financial management discipline to be implemented by the municipality.

6 CAPITAL BUDGET PER FUNCTION

Capital budget is funded by the allocation made by National Treasury in the form of grants, transfer and subsidies.

Spending for 2024/2025 will be **R363m**, **R315m** in 2025/26 – **R392m** in 2026/2027 financial years.

6.1 WATER SUPPLY

Water projects allocation is **R326m**, which include R89m and R202m for conditional grant WSIG and MIG, respectively. The municipality has four local municipalities namely Polokwane, Lepelle Nkumpi, Molemole and Blouberg, which made up of rural areas.

6.2 OPERATION AND MAINTENANCE

	TABLED	ORIGINAL	ORIGINAL
	BUDGET	BUDGET	BUDGET
4204 - WATER O&M	2024/25	2025/26	2026/27
O&M tools	1 000 000	-	-
Operations & maintenance term contracts	24 235 000	25 000 000	25 000 000
Procurement of jet machines for sewer maintenance	500 000	500 000	500 000
	25 735 000	25 500 000	25 500 000

6.3 CORPORATE SERVICES

	TABLED	ORIGINAL	ORIGINAL
	BUDGET	BUDGET	BUDGET
CORPORATE SERVICES - IKM PROJECTS	2024/25	2025/26	2026/27
Financial system upgrade and enhancement	-	1 000 000	-
Access Control and Camera System	50 000	50 000	50 000
IT networks Infrastructure	200 000	200 000	200 000
IT Software	55 000	55 000	55 000
IT hardware	1 650 000	1 000 000	1 000 000
Community shared network	150 000	150 000	150 000
IT Security (Cameras)	50 000	50 000	50 000
Performance management system	400 000	400 000	400 000
IT Machinery and Equipment's	245 000	245 000	245 000
	2 800 000	3 150 000	2 150 000

6.4 SANITATION

WATER IMPLEMENTATION/ SANITATION	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27
WSIG Scheme Lepelle-Nkumpi Sanitation	8 696 000	8 696 000	-
Molemole rural sanitation	8 696 000	17 391 000	-
Blouberg Sanitation	8 696 000	17 391 000	-
Lepelle-Nkumpi Sanitation	8 696 000	17 391 000	-
Capricorn Household Sanitation (Planning)	5 000 000	5 000 000	5 000 000
Water Services Development plan	50 000	-	-
Water Sanitation Master Plan	50 000	-	
	39 884 000	65 869 000	5 000 000

Sanitation is allocated **R39m** for household's sanitation projects. The sanitation backlog is currently the largest in the district. The municipality requires a huge amount of money to clear the sanitation backlog.

7. FINAL BUDGET TABLES (A1-A10)

Description	2020/21	2021/22	2022/23		Current Ye	ar 2023/24	2024/25 Mediun	n Term Revenue Framework	& Expenditur	
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	+2 2026/27
Financial Performance	Galoune	Guidonic	Guidenia	Dauger	Dunger	7 0.00001	- Cattoonic	202.020	112020120	
Property rates	-	-	-	-	-	-	-	-	-	-
Service charges	81 097	81 788	84 041	92 676	86 676	86 676	86 676	89 276	91 954	94 71
Investment revenue	23 740	26 831	49 039	40 855	60 855	60 855	60 855	63 289	65 821	67 79
Transfer and subsidies - Operational	709 153	714 743	767 198	813 669	797 530	797 530	797 530	859 162	923 471	905 53
Other own revenue	32 695	36 858	69 063	20 445	25 445	25 445	25 445	25 449	15 453	10 45
Total Revenue (excluding capital transfers and contributions)	846 685	860 220	969 341	967 645	970 506	970 506	970 506	1 037 176	1 096 699	1 078 50
Employee costs	338 860	344 730	353 602	417 839	432 998	432 998	432 998	465 628	497 958	535 14
Remuneration of councillors	15 213	14 957	16 329	18 965	18 965	18 965	18 965	20 538	22 217	23 99
Depreciation and amortisation	84 623	84 230	90 567	114 905	105 155	105 155	105 155	109 797	114 670	120 19
Interest	115	211	116	470	300	300	300	470	470	47
	115	211	2 2 2 2 3 4 7 7	120			700000000000000000000000000000000000000	5544933		0.000000
Inventory consumed and bulk purchases		-	96 750	98 810	79 804	79 804	79 804	95 269	106 107	102 5
Transfers and subsidies	337			-						
Other expenditure	247 594	381 229	377 170	430 674	490 092	490 092	490 092	490 921	524 407	476 9
Total Expenditure	686 742	825 358	934 534	1 081 663	1 127 314	1 127 314	1 127 314	1 182 623	1 265 829	1 259 2
Surplus/(Deficit)	159 943	34 861	34 808	(114 018)	(156 808)	(156 808)	(156 808)	(145 447)	(169 130)	(180 79
Transfers and subsidies - capital (monetary allocations)	334 669	325 670	380 891	406 499	391 266	391 266	391 266	334 553	294 852	375 87
Transfers and subsidies - capital (in-kind)	_	148	68	-	-	-	-	-	-	
Surplus/(Deficit) after capital transfers & contributions	494 612	360 679	415 767	292 481	234 458	234 458	234 458	189 106	125 722	195 0
Share of Surplus/Deficit attributable to Associate										
And the second of the second o				-		-		-		
Surplus/(Deficit) for the year	494 612	360 679	415 767	292 481	234 458	234 458	234 458	189 106	125 722	195 0
Capital expenditure & funds sources	\$290.00 Arrange	0.000000000	ASSESSMENTS	200,00000	V1545411076080	ANTONIOGO		COMMONO	529 571 534-571	12100280
Capital expenditure	376 589	346 025	454 076	420 353	464 703	464 703	464 703	363 363	315 553	392 94
Transfers recognised - capital	283 963	240 367	326 682	350 097	339 517	339 517	339 517	286 378	248 453	326 84
Borrowing		-				-	-		-	1100
Internally generated funds	92 626	105 658	127 393	70 256	125 186	125 186	125 186	76 985	67 100	66 10
Total sources of capital funds	376 589	346 025	454 076	420 353	464 703	464 703	464 703	363 363	315 553	392 94
Financial position				1				i i		
Total current assets	484 495	619 647	710 031	523 162	525 852	525 852	525 852	484 333	440 633	396 6
Total non current assets	3 160 019	3 458 985	3 806 821	4 073 591	4 157 102	4 157 102	4 157 102	4 383 223	4 555 274	4 797 7
Total current liabilities	201 713	303 085	313 496	240 828	213 097	213 097	213 097	220 289	234 419	249 6
Total non current liabilities	20 842	85 374	108 415	79 102	113 591	113 591	113 591	120 143	127 230	134 8
Community wealth/Equity	3 412 502	3 647 512	4 094 942	4 276 822	4 356 266	4 356 266	4 356 266	4 527 125	4 634 259	4 809 82
Cash flows										
Net cash from (used) operating	983 040	1 560 451	520 201	414 703	384 860	384 860	384 860	311 237	265 591	346 2
Net cash from (used) investing	(456 051)	(393 953)	(485 824)	(420 353)	(464 703)	(464 703)	(464 703)	(363 363)	(315 553)	(392.9
Net cash from (used) financing	(450 051)	(333 333)	(30)	(874)	(404 703)	(404 703)	(404 705)	(90)	(313 333)	(332.3
Cash/cash equivalents at the year end	526 989	1 166 498	34 346	(6 524)	(79 843)	(79 843)	(79 843)	365 221	315 259	268 5
PRINCIPAL SEAR PRINCIPATION AND PRINCIPAL AN	320 303	1 100 450	34 340	(0 324)	(13 043)	(73 043)	(19 043)	303 221	313239	200 3
Cash backing/surplus reconciliation	PROTERRADOR	1076774577	Province designation	16010900	CHARLES	1/55639454	112722566661	ACUSE 90 96 960	100000000000000000000000000000000000000	VECTOR
Cash and investments available	353 904	427 266	493 700	371 239	417 437	417 437	417 437	365 221	315 259	268 56
Application of cash and investments	148 560	57 629	193 212	162 335	146 477	146 477	146 477	161 988	174 205	188 63
Balance - surplus (shortfall)	205 344	369 637	300 488	208 904	270 960	270 960	270 960	203 233	141 054	79 92
Asset management						0				
Asset register summary (WDV)	2 167 798	2 328 595	2 455 228	2 216 783	2 443 709	2 443 709		2 383 452	2 307 050	2 222 6
Depreciation	70 646	75 511	75 885	92 855	83 105	83 105		86 645	90 360	94 6
Renewal and Upgrading of Existing Assets	38 092	40 873	13		2000	-		84 347	60 869	65 2
Repairs and Maintenance	12 645	18 473	20 220	30 420	47 083	47 083		161 640	164 765	173 9
Free services	00200001	557	92000	(252)	0093554	75557		00.00	VIEWN	992
Cost of Free Basic Services provided	315	315	315	409	409	409		409	409	4
Revenue cost of free services provided	=	-	=	-	-	-		-	-	
Households below minimum service level										
Water:	~	-	~	-	-	-		-	-	- 23
Sanitation/sewerage:	20	20	20	15	15	15		15	15	
Energy:		-	-	-	-	-		-	-	89
Refuse:	-		_	-	-			5-	-	00

Functional Classification Description	Ref	2020/21	2021/22	2022/23	Cur	rrent Year 2023/2	4	2024/25 Mediu	m Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year + 2026/27
Revenue - Functional		0.00000000	1250000	980-00.000	No. of the second	2000	CONTRACTOR OF THE PERSON OF TH	1000 NO 1000 NO	0.0000000000000000000000000000000000000	0.000001400
Governance and administration		446 968	490 699	558 248	547 453	539 868	539 868	545 606	569 213	587 931
Executive and council		59 821	56 242	58 513	62 592	62 586	62 586	68 029	73 013	78 292
Finance and administration		379 776	427 670	491 945	475 427	467 854	467 854	467 438	485 332	497 99
Internal audit		7 371	6 787	7 789	9 434	9 428	9 428	10 139	10 868	11 64
Community and public safety		98 476	85 016	92 283	98 625	97 445	97 445	105 031	112 649	121 03
Community and social services		15 641	13 964	14 805	17 009	17 014	17 014	18 249	19 263	20 65
Sport and recreation		4 697	4 433	4 785	5 167	5 148	5 148	5 667	6 070	6 49
Public safety		58 632	44 735	50 984	53 000	53 044	53 044	57 302	61 826	66 61
Housing		1.70	1.7	77	275.0	0.50	-	2.T.	7,7	-
Health		19 505	21 883	21 708	23 449	22 239	22 239	23 813	25 490	27 26
Economic and environmental services		39 725	38 472	(2 875 036)	34 207	34 158	34 158	37 487	36 615	38 89
Planning and development		21 463	20 641	17 912	18 099	17 838	17 838	19 202	17 446	18 52
Road transport		1 950	8 766	6 997	7 617	7 922	7 922	9 101	9 706	10 34
Environmental protection		16 312	9 065	(2 899 945)	8 491	8 398	8 398	9 184	9 463	10 02
Trading services		596 185	571 851	3 574 807	693 859	690 301	690 301	683 605	673 074	706 51
Energy sources		_		-	SECTION SELV	_		9.5.55	_	400000
Water management		596 185	566 867	3 543 731	676 250	666 103	666 103	643 721	607 205	701 51
Waste water management		-	4 985	31 076	17 609	24 198	24 198	39 884	65 869	5 00
Waste management		40	_	100000000	_	200	(A. 1824.5.1)	an are	87.570	
Other	4	-	_	~	-	-	_	_	-	_
otal Revenue - Functional	2	1 181 354	1 186 038	1 350 301	1 374 144	1 361 772	1 361 772	1 371 729	1 391 551	1 454 37
xpenditure - Functional										
Governance and administration		327 001	406 272	443 601	560 519	606 369	606 369	605 817	639 508	655 26
Executive and council		47 417	47 761	52 168	62 592	62 586	62 586	68 029	73 013	78 29
Finance and administration		273 255	350 765	382 837	488 493	534 355	534 355	527 649	555 627	565 33
Internal audit		6 328	7 746	8 596	9 434	9 428	9 428	10 139	10 868	11 64
Community and public safety		79 067	81 327	80 438	98 137	97 014	97 014	105 031	112 649	121 03
Community and social services		14 954	13 734	14 849	17 009	17 014	17 014	18 249	19 263	20 65
Sport and recreation		2 371	3 169	3 700	5 167	5 270	5 270	5 667	6 070	6 49
Public safety		41 655	44 788	42 160	52 512	52 491	52 491	57 302	61 826	66 61
Housing		41000	44 700	92 100	02 012	JZ 431	JZ 451	37 302	01020	00 01
Health		20 088	19 636	19 730	23 449	22 239	22 239	23 813	25 490	27 26
Economic and environmental services		30 152	31 225	37 645	51 111	41 138	41 138	41 372	40 779	43 34
		14 620	17 976	17 381	35 003	22 492	22 492	23 087	21 610	22 98
Planning and development		3 363	6 706	7 382	7 617	8 534	8 534	9 101	9 706	10 34
Road transport		12 169	6 543	12 882	8 491	10 112	10 112	3835.0	9 463	10 02
Environmental protection			A STATE OF		100000	0.000		9 184	STATISTICAL	
Trading services		257 813	358 131	341 182	371 896	382 793	382 793	430 403	472 893	439 63
Energy sources		220 200	204 540	202.004	250.267	205 705	205 705	207.070	404 246	424 70
Water management		236 362	284 516	302 804	350 367	365 725	365 725	387 873	100000000000000000000000000000000000000	431 72
Waste water management		21 451	73 614	38 378	21 529	17 068	17 068	42 530	68 647	7 91
Waste management			-	-	-			-	3.2	-
Other	4	-	-	-	4 001 000	4 407 74	4 400 041	4 400 000	4 600 000	4 050 00
otal Expenditure - Functional Surplus/(Deficit) for the year	3	694 033 487 321	876 955 309 083	902 867 447 434	1 081 663	1 127 314	1 127 314 234 458	1 182 623 189 106	1 265 829 125 722	1 259 29 195 08

Functional Classification Description	Ref	2020/21	2021/22	2022/23	C	iment Year 2023)	24	2024/25 Mediu	m Term Revenue Framework	& Expenditure
thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year + 2026/27
evenue - Functional	11 3	445 963	490 699	558 248	547 453	539 868	539 868	545 606	569 213	587 931
Municipal governance and administration		59 821	490 699 56 242	58 513	62 592	539 868 62 586	52 586	545 606 68 029	73 013	78 290
Executive and council Mayor and Council		43 207	39 882	41 234	43 223	43 452	43 452	47 222	50 695	78 294 54 373
Municipal Manager, Town Secretary and Chief Executive		16 514	16 350	17 290	19 369	19 134	19 134	20.807	22 318	23 919
Finance and administration	- 3	379 776	427 670	491 945	475 427	467 854	467 854	467 438	485 332	497 996
Administrative and Corporate Support		69 028	51 699	71 767	81 058	81,924	81 924	86 668	92.711	99 966
Asset Management		02.000	2,022	11,140	0.000	W1,361	21,249.	00,000	.566.0.00	
Finance		160 625	227 407	255 903	218 342	195 703	196 706	167 932	184 739	174 16
Fleet Management		100000		0.000	EASTE:			NAME OF	77000	7/4/2
Human Resources		54 441	59 601	70 497	73 495	70 067	70.067	75 689	80 956	86 511
Information Technology		26 466	18 774	23 169	22 847	23 429	23 429	26 141	27 590	28 79
Legal Services		6 449	6 347	5 379	6 263	25 733	25 733	13 995	15 100	16 27
Marketing, Customer Relations, Publicity and Media Co-		12.252	11 266	11 406	11 255	11 651	11 651	11911	12 610	13 35
Property Services		576,5677	0.00	A CONTRACT	12.000	909,600		50,500	in sevas	100000
Risk Management		29 844	29 532	29 409	34 748	33 610	33 610	37 900	42 752	48 27
Security Services		40000	1055000	100	3300	384		12000	700000	100
Supply Chain Management		20 672	23 043	24 415	27 427	25 735	25 735	27.202	28 874	30 65
Valuation Service		11								
Internal audit	- 6	7.371	6 787	7 789	9 434	9 428	9 428	10 139	10 868	11 64
Governance Function		7 371	6787	7 789	9 434	9 428	9 428	10 139	10 868	11 54
Community and public safety		98 476	85 016	92 283	98 625	97 445	97 445	195 931	112 649	121 93
Community and social services		15 641	13 964	14 805	17 009	17 814	17 014	18 249	19 263	20 65
Aged Care									_	
Agricultural										
Animal Care and Diseases										
Cemeteries, Funeral Parlours and Crematoriums										
Child Care Facilities										
Community Halfs and Facilities										
Consumer Protection										
Cultural Matters		1 - 100,000	94474	2000	COACT	contro		02/04/01	124000.69	15999
Disaster Management		15 641	13 964	14 805	17 009	17.014	17 014	18 249	19 263	20 68
Education		7 800	131,50011	100000	41.000.00	1125 (534)		0.00000		30000
Indigenous and Customary Law										
Industrial Promotion										
Language Policy										
Libraries and Archives										l .
Literacy Programmes										l .
Media Services										
Museums and Art Galleries										
Population Development										
Provincial Cultural Matters										
Theatres										
Zoo's										
Sport and recreation	- 6	4 697	4 433	4 785	5 167	5 148	5 148	5 667	6 870	6 45
Beaches and Jettles		14000	200000	WK50-	5200	C-2APP			20000	0.00
Casinos, Racing, Gambling, Wagering										
Community Parks (including Nurseries)		0.000	2000000	30.700	290,000	5,900		143074	.0192524	1975/19
Recreational Facilities		4 697	4 433	4 785	5 167	5 148	5 148	5 667	6 070	6 45
Sports Grounds and Stadiums		CAU.	7	- Carrier	The state of the s	2000	20,000	O. CONTRACTOR		01
Public safety		58 632	44 735	50 984	53 000	53 044	53 044	57 302	61 826	66 61
Civil Defence										
Cleansing										
Control of Public Nuisances										
Fencing and Fences					1000.00	10.000				
Fire Fighting and Protection		58 632	44 735	50 964	53 000	53 044	53 044	57 302	61 826	66 E1
Licensing and Control of Animals		149900384	1000000	VIII-EIV	75/00/04	G.Zep.		YANGARA	10000000	
Police Forces, Traffic and Street Parking Control										
Pounds										_
Housing		- "	- 1		-	-	-	-	-	
Housing										
Informal Settlements										
Health	- 6	19 505	21 883	21 708	23 449	22 239	22 239	23 813	25 490	27 21
Ambulance		77,400			0.000			100000	100000	1000
Health Services		-			-	-	-	23.813	25 490	27 28
Laboratory Services		1,548,544	5-2200	20,000	200000	22/2/22				-
Food Control		19 505	21 883	21 708	23 449	22 239	22 239	-	-	
Health Surveillance and Prevention of Communicable Diseas	es .									
Vector Control										
Chemical Safety										

Functional Classification Description	Ref	2020/21	2021/22	2022/23	Cu	rrent Year 2023	ч	2024/25 Mediu	m Term Revenue Framework	& Expenditure
thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/25	Budget Year 2026/27
Economic and environmental services		39 725	38 472	(2 875 036)	34 207	34 158	34 158	37 487	36 615	38 89
Planning and development	1 1	21 463	20 641	17 912	18 099	17 838	17 838	19 202	17 446	18 52
Billboards	1 1	0.00.277				35 444				1,10,00
Corporate Wide Strategic Planning (IDPs, LEDs)	1 1	21 463	20 641	17 912	18 099	17 838	17 838	19 202	17 446	18-52
		21 403	20 041	17,012	18 059	11 030	17 636	19.202	17 440	100.00
Central City Improvement District	1 1									
Development Facilitation	1 1									
Economic Development/Planning										
Regional Planning and Development	1 1									
Town Planning, Building Regulations and Enforcement, and										
Project Management Unit	1 1	-	-	-	- 2			- 1	7.43	S .
Provincial Planning	1 1									
Support to Local Municipalities	1 1			-						
Road transport	1 4	1 950	8 766	6 997	7 617	7 922	7 922	9 101	9 706	10.3
Public Transport		1 960	8 766	6 997	7 617	7 922	7 922	9 101	9706	10.3
	1 1	1 300	0700	0.221	2.012	7 S	2 342	3.101	3 100	10.5
Road and Traffic Regulation	1 1									
Roads	1 1									
Taxi Ranks										
Environmental protection	1 1	16 312	9 065	(2 899 945)	8 491	8 398	8 396	9 184	9 463	10 0
Biodiversity and Landscape		KI-BSQ2	10.00	Concession in the	351,000		515.104		11.000	27.00
Coastal Protection										
Indigenous Forests	1 1									
Nature Conservation	1 1									
Pollution Control	1 1	16-312	9.066	(2 899 945)	8 491	8 398	8 398	9 184	9.463	10.0
Soll Conservation	1 1	1744.000	15,556,	(100,000,000)	(75.050)	01,000	70.000		1,500	1,000.00
Trading services		596 185	571 851	3 574 867	693 859	690 301	696 301	683 605	673 074	706 5
Energy sources	1 8	220 103	3/1031	3 3/4 607	893 039	990 301	690.301	603 603	973 074	7000
	1 1			-		-	-			
Electricity	1 1									
Street Lighting and Signal Systems	1 1									
Nonelectric Energy								11.55		35
Water management	1 1	596 185	566 867	3 543 731	676 250	665 103	666 103	643 721	507 205	701 5
Water Treatment		18 770	16 998	2 927 966	19 248	23 768	23 768	23 330	22 866	24.0
Water Distribution	1 1	577 415	549 868	615 774	657 002	642 335	642 335	620 391	584 339	677.4
Water Storage			Senem		2000	A			2 COMPANY	
Waste water management	1 1	(=):	4 985	31 076	17 609	24 198	24 198	39 884	65 869	5.0
Public Toilets	1 1									
Sewerage	1 1		4 986	31 076	17 809	24 198	24 198	39.884	65 869	5.0
Storm Water Management			10010	19541665	10,000	200700	150,100		272700	
Waste Water Treatment	1 1									
Waste management	- 2	-	-					-	-	
		-	-	-	-	_	-	-	_	
Recycling	1 1									
Solid Waste Disposal (Landfill Sites)	1 1									
Solid Waste Removal										
Street Cleaning							- 33	- 1		0
Other		,	-	-		*		-	-	3 2
Abattoirs										
Air Transport	1									
Forestry	1									
Licensing and Regulation	1									
Markets										
Tourism										

Functional Classification Description	Ref	2020/21	2021/22	2022/23	Cu	rrent Year 2023/2	24	2024/25 Medius	m Term Revenue Framework	& Expenditure
thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
spenditure - Functional	100				1000000					
Municipal governance and administration		327 001	406 272	443 601	560 519	E05 369	606 369	605 817	639 508	655 266
Executive and council		47.417	47.761	52.168	62 592	62 586	62 586	68 029	73 013	78 292
Mayor and Council		33 335	34 884	35 871	43 223	43 452	43 452	47 222	50 696	54 373
Municipal Manager, Town Secretary and Chief Executive		14 062	12 877	16 298	19 369	19 134	19 134	20 807	22 318	23 919
Finance and administration		273 255	350 765	382 837	458 493	534 355	534 355	527 649	555 627	565 334
Administrative and Corporate Support		52 963	57,242	64 776	89 408	89 063	89 063	91.081	97 767	105 700
Asset Management										
Finance		88.810	145 904	183 701	218 342	231 197	231 197	223 034	228 439	211 550
Fleet Management		1000000	0200.000	12001577	18059001	S200 97.40.		15000000000000000000000000000000000000	10000000000	
Human Resources		47 667	61 712	39 108	73 495	89 579	89 579	95 384	102 173	109 432
Information Technology		19 286	19 687	20 371	27 563	24 745	24 745	27 222	27 912	30 101
Legal Services		7 695	9212	15 405	6 263	25 733	26 733	13 995	15 100	16 271
		10 143	10 190		11 255	11 851	11 851	11911	12 6 10	13 350
Marketing, Customer Relations, Publicity and Media Co-		10 143	210,190	11.110	11 200	11 801	11 851	1190	12-610	13:350
Property Services		(925920)	-2000	251000	223301	10000000	2223	22000	92000	10.750
Risk Management		27 458	27 952	30 353	34 740	33-610	33 610	37 900	42 752	48 272
Security Services										
Supply Chain Management		19:243	18 868	18 013	27 427	28 577	28 577	27 202	28 874	30 688
Valuation Service			0.775					1,000	100 000	20,000
Internal audit		6 328	7 746	8 596	9 434	9 428	9 428	10 129	10 868	11 640
Governance Function		6-328	7.746	8 596	9.434	9 428	9 428	10 139	10 868	11 640
Community and public safety		79 067	81 327	80 438	98 137	97 014	57 014	105 031	112 649	121 039
Community and social services	- 1	14 954	13 734	14 849	17 009	17 014	17 014	18 249	19 263	20 657
Aged Care					200000	1,000	10000	12-000-	7.7.7.7.7.	20,001
Agricultural Animal Care and Diseases										
Cemeteries, Funeral Parlours and Crematoriums										
Child Care Facilities										
Community Halfs and Facilities										
Consumer Protection										
Cultural Matters										
Disaster Management		14 964	13.734	14 849	17 009	17 014	17 014	18 249	19 263	20 657
Education		14 204	. 10,149	7,14,593		11.014	11 0.14	10.243	1,3 2,50	20.001
Indigenous and Customary Law										
Industrial Promotion										
Language Policy										
Libraries and Archives										
Literacy Programmes										
Media Services										
Museums and Art Galleries										
Population Development										
Provincial Cultural Matters										
Theatres										
Zoo's										
Sport and recreation		2 371	3 169	3 700	5167	5 278	5 270	5 667	6 070	6 495
		23/1	3 160	3 700	9 197	5 2/8	5279	3.661	6 0 10	9 493
Beaches and Jettles										
Casinos, Racing, Gambling, Wagering										
Community Parks (including Nurseries)		2000	220	639	270	1000		-250	52.00	
Recreational Facilities		2 371	3 169	3 700	5 167	5 270	5 270	5 667	6 070	8 495
Sports Grounds and Stadiums										
Public safety		41 655	44 788	42 160	52 512	52 491	52 491	57 302	61 826	66 619
Civil Defence		0000000	0.00000	1000000	0000000	14,000(10)/4		130170	V2000-	0.0000
Cleansing										
Control of Public Nuisances										
Fencing and Fences										
		41 655	44 788	42 160	52 512	52 491	52 491	57 302	61.826	66 619
Fire Fighting and Protection		41 500	44 700	42 100	32 312	52 491	02.401	97,302	D1 020	90 919
Licensing and Control of Animals										
Police Forces, Traffic and Street Parking Control										
Pounds					3.0					- 2
Housing			-	351	-	350	-	-		1-
Housing										
Informal Settlements										
Health		20 088	19 636	19 730	23 449	22 239	22 239	23.813	25 490	27 268
Amhulance		24 900	12 030	12.30	42,443	22.403	44, 239	20013	AU-970	27 200
		100		3.5			- 0	23.813	26 490	27 268
Health Services		-	-	-	-	-	-	23/613	20 490	27 268
Laboratory Services		10000	775500	10000	72375	3777	11600			
Food Control		20 088	19 636	19 730	23 449	22 239	22 239			50
Health Surveillance and Prevention of Communicable Diseas	es									
Vector Control										
Chemical Safety										

Functional Classification Description	~	200021	20100	mm	Cu	opel Yan 2010		30431664	m Teen Revenue Framework	4 Expanditure
**************************************	1	Audited Delores	Audited Delicane	Author Datums	Digred Nedget	Adjusted Budget	Pull Year Personal	Buttyet Year 203400	Biologic Year +1 postybe	INMS?
Economic and professionality's annives		12.636	31.525	27 845	20 111	27 AST	81 100 22 80	81 STZ	21110	10 10
Planning and development		14 638	LENS	17.581	36.802	22-463	23 663	3146	21416	25.0
Millianite Committe Well Strategic Planning (DPs. LDDs) Commit Oily Improvement Datest		14 600	19199	1430	19 000	1119	919	1920	27.446	1910
Development Facilitation Exempte Development Planning Harponal Planning and Development										
Town Planning, Building Regulations and Enforcement, and Project Management Lost Planning Planning		- 54	pati	344	16.00	384	189	3 886	8166	- 61
Euppert to Louis' Municipatities Real/Tanaport		2.90	4.796	7362	7 917	8.504	259	A 100	9.706	19.3
Public Transport		0.907	8700	130	7811	810	etoc	9 (01)	9.700	191
Road and Traffic Regulation Roads			-					-	-	
Text Rates			-	12 862	1.001	10 10	10112	70000	9.085	161
Environmental protection		12 109	110	12.880	8.481	10 111	10110	9 184	9 445	101
Bookversily and Landovages Coastal Profession								1		
majornous Francis										
Hater Conservation						11.00				1115
Polymer Cornel		12 100	1000	12/80	8400	1070	10.110	8 184	940	100
Sel Consension		100	1000	1.0	(22)	1277	1000	7,175	3.55	100
Teaths sender		257 (H)	286 121	341 160	27.00	80.76	100,700	0140	65 960	400
Stange marine	1.4	20.00	200.00	201.100				40110		-
Emerado								-		
Street Lighting and Signal Systems: Honestone: Sinage										
Water management		230.302	260 110	202 994	200 367	865.725	360 701	307.00	401385	400
Horse Treatment		10.00	1000	70 Me	196346	20796	23.768	21.00	司機	- 2H
Hater Datritumer		29129	266 (107)	386 220	301.110	\$41.961	341967	364 367	301 340	(401)
Histor Storage		2000	57005	9 17 19 1	15000	11721		7 7 7 7 7	100	5 6.8
Timbrester (sangement	1 1	21.401	22.634	38.379	30 386	17 868	17.508	43 100	198.045	
Public Torlets		2007	1000	- W. C.	277003	1000		1000	177.00	173
Develope Store Hate Management Haza Hater Tradeport		21.40	22,014	30.00	3(50)	77 (000)	1000	42100	10.00	
Walte management		-	-	-	-	4	_		-	
Messing			1.00	-	-	-		-		
Soft Waste Outcome (Lamifel Street) Soft Waste Revision	П									
Errer Ceaning										
Other		-	-		-		-	- +	-	
Assiture						7				
At harmoni										
Family										
Comming and Regulation										
Meleti	1									
Tomes		0.04115	-01111111		Line In	The same	and trader	JUL 2004		C. Harris
val Espesitive - Exectional	2	894 133	870.000	760 867	1 0001 0001	1107314	1381304	1 160 603	1,580,009	1390
haples(Defeit) for the year		407 309	100-103	497 459	202.481	200 400	716.696	100 100	100 100	190

Vote Description	Ref	2020/21	2021/22	2022/23	Cui	rent Year 2023/2	4	2024/25 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year + 2026/27
Revenue by Vote	1			-		F. 69600		14000		
Vote 1 - Municipal Manager		66 081	63 945	65 883	74 798	73 823	73 823	80 757	88 548	97 18
Vote 2 - Executive Mayor	1 1	43 207	39 882	41 234	43 223	43 452	43 452	47 222	50 695	54 37
Vote 3 - Corporate Services		156 384	136 421	170 812	183 663	201 153	201 153	202 493	216 357	231 55
Vote 4 - Chief Financial Officer		181 297	250 450	280 318	245 769	221 440	221 440	215 134	213 613	204 82
Vote 5 - Community and Social Services	1 1	98 476	85 016	92 283	98 625	97 445	97 445	105 031	112 649	121 03
Vote 6 - Health		0.70	107	-	-	-	-	100	-	107
Vote 7 - DPEMS	1 1	39 725	38 472	(2 875 036)	34 207	34 158	34 158	37 487	36 615	38 89
Vote 8 - Public Transport		-	-		2.00	-	-	-	-	
Vote 9 - Infrastructure		596 185	571 851	3 574 807	693 859	690 301	690 301	683 605	673 074	706 51
Vote 10 - Other			2011 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		22700.000000	-	PER SECURITY OF	0.00	100000000000000000000000000000000000000	1535
Vote 11 -		52	828	2	2	2	28	120	820	17 <u>2</u>
Vote 12 -		5-4	124		~		-		_	(3
Vote 13 -		-	174	2			-	020	-	100
Vote 14 -		2 -	-	2			-	_	-	134
Vote 15 -		-	-				-		-	
Total Revenue by Vote	2	1 181 354	1 186 038	1 350 301	1 374 144	1 361 772	1 361 772	1 371 729	1 391 551	1 454 37
xpenditure by Vote to be appropriated		× ×						1112	1111	
Vote 1 - Municipal Manager	- 50	58 011	58 765	66 357	74 798	74 023	74 023	80 757	88 548	97 18
Vote 2 - Executive Mayor		33 336	34 884	35 871	43 223	43 452	43 452	47 222	50 695	54 37
Vote 3 - Corporate Services		133 566	148 024	139 779	196 729	229 120	229 120	227 602	242 952	261 50
Vote 4 - Chief Financial Officer	1 1	108 053	164 772	201 714	245 769	259 774	259 774	250 236	257 313	242 20
STORY OF THE STORY		79 068	81 327	80 438	98 137	97 014	97 014	105 031	112 649	121 03
Vote 5 - Community and Social Services Vote 6 - Health		600,000	2500000	80 438	20000000	2000000000	6187610	105 031	(377)	(1985)
Vote 7 - DPEMS	1 1	30 152	28 408	34 627	34 207	37 164	37 164	37 487	36 615	38 89
				34 027	34 207	***************************************				
Vote 8 - Public Transport Vote 9 - Infrastructure		- 057.040	360 948	-		200 707		404.000	477.057	444 09
		257 813	5,5,5,5,5,5	344 201	388 800	386 767	386 767	434 288	477 057	
Vote 10 - Other		-	3.7	₩.			500		555	55
Vote 11 -	1 1	100	377	₩.				100	· ·	25
Vote 12 -		150	175	7	5	⊴ .	71	-	- S	16
Vote 13 -		-	-	-	: : : : : : : : : : : : : : : : : : :		-	-	-	
Vote 14 -		-	-	-		-	-	-	-	8
Vote 15 -			//-	-	_	_	-		-	//-
Total Expenditure by Vote	2	699 998	877 127	902 986	1 081 663	1 127 314	1 127 314	1 182 623	1 265 829	1 259 29
Surplus/(Deficit) for the year	2	481 356	308 911	447 315	292 481	234 458	234 458	189 106	125 722	195 08

Vote Description	Ref	2020/21	2021/22	2022/23	Cu	rrent Year 2023/	24	2024/25 Medius	m Term Revenue Framework	& Expenditur
thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year 2026/27
evenue by Vote	1:	Outcome	Outtoine	Outcome	buugen	Duuget	rorecast	2024(23	100000	2020(2)
Vote 1 - Municipal Manager		66 081	63 945	65 883	74 798	73 823	73 823	80 757	88 548	97 1
1.1 - Municipal Manager 1.2 - Intergovernmental Relations		16 614	3 184 2 099	3 360 2 247	3 318 2 973	3 287 2 804	3 287 2 804	3 585 3 181	3 868 3 385	41 36
1.3 - Strategic Management		- 3	3 916	4 111	4 561	4 551	4 551	4 901	5 262	56
1.4 - Project ISD			7 161	7 561	8 517	8 492	8 492	9 140	9 803	10 5
1.5 - Communications		12 252	11 266	11 406	11 255	11 651	11 651	11 911	12 610	13 3
1.6 - Fisk Management		29 844	29 532	29 409	34 740	33 610	33 610	37 900	42 752	48 2
1.7 - Internal Audit		7 371	6 787	7 789	9 434	9 428	9 428	10 139	10 868	11.6
Vote 2 - Executive Mayor 2.1 - Office of the Executive Mayor		43 207 43 207	39 882 20 296	41 234 20 218	43 223 20 835	43 452 22 060	43 452 22 060	47 222 24 026	50 695 25 911	54 3 27 9
2.2 - Office of the Chief Whip		10.20	3 264	3 565	3 724	3 564	3 564	3 896	4 187	44
2.3 - Council Support		-	10 229	10 880	11 815	11 174	11 174	12 191	13 036	13 9
2.4 - Special Focus		*	6 093	6 571	6 849	6 654	6 654	7 109	7 561	81
Vote 3 - Corporate Services		156 384	136 421	170 812	183 663	201 153	201 153	202 493	216 357	231 :
3.1 - Corporate Support		5300001	1 895	2 039	2.227	2 227	2 227	2 407	2 599	28
3.2 - Administrative Support 3.3 - Human Resources		69 028 54 441	49 804 59 601	69 728 70 497	78 831 73 495	79 697 70 067	79 697 70 067	84 261 75 689	90 112 80 956	97 86
3.4 - Information Technology		26 466	18 774	23 169	73 495 22 847	23 429	23 429	75 069 26 141	27 590	28
3.5 - Legal Services		6 449	6 347	5 379	6 263	25 733	25 733	13 995	15 100	16
Vote 4 - Chief Financial Officer		181 297	250 450	280 318	245 769	221 440	221 440	215 134	213 613	204
4.1 - Budget and Treasury		500	7 388	7 056	8 010	8 718	8716	1 000	1 000	1
4.2 - Otief Financial Officer 4.3 - Expenditure		24 215	8 580 4 659	8 823 31 195	9 259 5 461	8 112 5 901	8 112 5 901	8 869	9 692 819	
4.4 - Supply Chain Management		20 672	23 043	24 415	27 427	25 735	25 735	27 202	28 874	30
4.5 - Income		135 848	206 780	208 830	195 612	172 976	172 976	178 014	173 228	172
		(The State of	CALCUMEN	105000000	475-000	150000				
Vote 5 - Community and Social Services		98 476	85 016	92 283	98 625	97 445	97 445	105 031	112 649	121
5.1 - Disaster Management 5.2 - Community Services Manager		15 641 4 697	13 964 4 433	14 805 4 785	17 009 5 167	17 014 5 148	17 014 5 148	18 249 5 867	19 263 6 070	20 6
5.3 - Fire Fighting and Protection		58 632	44 735	50 984	53 000	53 044	53 044	57 302	61 826	66
5.4 - Health services		19 505	21 883	21 708	23 449	22 239	22 239	23 813	25 490	27
Vote 6 - Health				-	_				-	
Vote 7 - DPEMS		39 725	38 472	(2 875 036)	34 207	34 158	34 158	37 487	36 615	38
7.1 - DPEMS Manager		17 618	2 258	2 084	2 262	2 181	2 181	2 406	2 598	21
7.2 - Integrated Development Plan		3 845	13 397	10 636	10 559	10 419	10 419	10 742	8 461	8
7.3 - Local Economic Development		4.000	4 986	5 191	5 278	5 238	5 238	6 054	6 387 p.706	6
7.4 - Public Transport 7.5 - Pollution Control		1 950 16 312	8 766 9 065	6 997 (2 899 945)	7 617 8 491	7 922 8 398	7 922 8 398	9 101 9 184	9 706 9 463	10 10
Vote 8 - Public Transport		-	-		-	-	-	-	-	
Vote 9 - Infrastructure		596 185	571 851	3 574 807	693 859	690 301	690 301	683 605	673 074	706
9.1 - Infrastructure Manager		230 905	2 016	2 912 273	2 165	2 165	2 165	2 342	2 532	2
9.2 - Water Quality		18 770	14 982	15 683	17 083	21 603	21 603	20 988	20 334	21
9.3 - Sanitation			4 985	31 076	17 609	24 198	24 198	39 884	65 869	5
9.4 - Water Planning and Design		1967		-	-			-		

Vote Description	E _M	300031	202123	300203	Ou	ment Train 2023	M.	353435 Medius	Term Revenue : Framework	Esperiture
R frequent		Audited Outcome	Audited	Actited	Orginal	Adjusted	Full Year	Budget Year 200425	Budget Year +12 2025/26	Budget Year +2 2020/27
8.5 - Water Operations and Maintenance 8.6 - Water Implementation 8.7 - Project Management Unit		3619	Outcome 191 784 368 584	Dutcome 201 227 408 547	Budget 225 till 436 813	217 916 618 419	Forecast 237 846 404 478	367 468 317 223	204 454 200 890	200 FM 386 EE
Vote 16 - Other			-	24		-		-		
Vote 11 -				1						
Vote 12 -			-	12		-		-	÷	
Vota 13 -				-	-					
Vole 14 -		-		74			- 1	-	*	
Vole 15 -			-	34	-	-	- 14	-	- 2	- 14

,	Audited Dations	Author	Author			Manager and		Framework	
1		Dutcome	Outcome	Original Endant	Adjusted Budget	Full Year Forecast	Budget Year 2524/25	Dodget Year +1. 2825/26	Budget Year 2629/07
	- Carteria	Continue	COLUMN	anage.	augn.	PORCHE.	181613	101.210	204000
ш	38.011	58765	46 357	74 796	74 025	74 023	46.757	68.548	97 1
ш	2 934	1310	2.648	3 316	1287	3.067	2565	3.86	4.5
ш									36
									16.5
					71 607				18.8
	27 808	27 962	38 363	36743	30419	32 010	57:908	40.752	483
П	4 328	1746	1.000	3404	9.08	540	10 (38	10 868	111
П	27.70	14.004	10.00	41.000	am	49.490	47300	0.404	643
1 1									- 371
1 1	2914					2.000		4107	- 10
									131
Ш	4162	6171	5346	1340	888	5104	7100	7.60	
Ш	72.1911		140000						52.5
									361
									102
	47 770	61712	39.108	17.600	80.579	80 075	90.004	102 173	108
ш	19.286	19.667	30/371	27.900	26745	21/10	27 232	37 812	100
Ш	13.547	9:303	15 524	6 203	25 723	25.731	13 988	15 100	- 9
П	100.043	184 777	201 714	249.700	356 774	340.714	250 750	267 313	342
	1.789	8004	201 714 E 676	240,700	8716	8.716	238 238 8-687	10 405	340
ш	12 022	5.388	5.034	9 259	8.112	8.112	1968	1-910	10
ш	4 056	4313	4.378	5.467	5901	3 900	8.363	6.696	7
	19:343	19:903	16013	37 437	28 577	28 177	27.202	28.816	. 34
	66.944	130140	10 816	196.812	200-468	200 468	100 000	201.88	10
Ш	79 088	à1 307	86.408	66 157	97614	87 g14	100 831	112 848	121
11	2000								66
	20-088	19-629	19 738	2340	219	21.19	23813	25-60	27
Ш									
П		-		-					
П	10 152	23 400	34 607	24 207	- 37 194	37 164	37 487	28.612	18
H	1471	1361	1 000	2 262	2181	2.90	2.406	2.900	- 2
	9 365	9967	9.968	10 508	10822	10 622	10742	8.461	
	3.590	3740	3.723	5 278	8715	\$715	8/364	6.367	3
									16
Ш	0.00				10714	1010	2.00	340	
					2.0				
	267 813 1746	360 948 1812	364 201	388 800 2 165	286 767 2 105	386 767 2 100	434 288 2 342	477 m2 2 102	888 2
П	17,007	14.497	14,000	17 (60)	21 003	21000		29.336	25
Lal	03 698	-T2014	18.378	21.529	17 000	. 17 Om	42'556	18 647	7
		1987 1988 1989 19	1987 11 1984 2012 21 1989 10 10 10 10 10 10 10 10 10 10 10 10 10 1	1987 1986 2 2007 1986 1997 1986 81 2007 15 200	100 1 100 1	1987 1986 2993 2973 2984 2987 4981 1998 1998 7986 4987 4981 1998 19	1957 1964 2973 2973 2964 2664	1987 1966	1-987 1-966 2-933 2-933 2-966 2-966 3-965 3-96

35 Capricom - Table A3 Budgeted Fi	Put	2820(21	3021/22	2012/23		nent Year 25030	00	2024/25 Notice	Tyen Revenue Framework	& Expenditure
		Audhed	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Badget Year +1	Shadged Treat +2
No. 4 Water Planning and Design 9.5 - Water Depositions and Mandemonie 9.6 - Water Implementation 9.7 - Project Mongeometriciti		75 735 81 935 12 900 3 447	71 200 100 812 11 662 2 817	Outcome 78-655 726-625 11 326 3-216	Redget 102 195 214 890 13 481 16 304	29 758 229 728 13 401 3 974	Femerald 98 700 228 728 13-401 3-916	363425 104 895 340 226 14 462 3 885	2020/09 110 202 200 600 15 628 6 164	215 619 215 100 16 608 16 608 4 608
Vote 15 - Other			- 4	*	- 2			-		
Water 11.					-			- 3	_	
Vote 12 -		-		2	-			-		-
Value 13-		-						-		
Water 14-										
Wyder 15-										
of Expensition by Vote plus (Selial) for the year	2	800 00E 881 15E	877 127	807 MA	1 961 663	1 127 314	1 127 214	11000	1365.639	1.8930

Description	Ref	2020/21	2021/22	2022/23		Current Yes	er 2023/24		2024/25 Medius	Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year 2926/27
Revenue	П							onoxil	0-1-1-0-10-1-1-1-1	100000	
Exchange Revenue	I. I			- 1		- 1					
Service charges - Electricity	2			1.00							
Service charges - Water	2	70.908	70 676	72 036	81 025	75 026	75 02W	75 828	77 279	79 597	2150
Service charges - Waste Water Management	2	10 189	11 118	12 005	11 648	11 648	11 648	11 648	11 997	12 357	12.70
Service charges - Wasto Management	3	14 144		12 343	31,000	1,110	11.000	11,090	311.990	16.00	740,71
	*		1 140	221	445	446	445	100	440	400	
Sale of Goods and Rendering of Services.		1 623	1 140	221	440	445	943	46	449	453	4
Agency services				100				1.0		-	
Interest	1 1	- 4		100 10			100				
Interest earned from Receivables		31 011	35.718	42 373	29 000	25 000	25 000	25 800	25 000	15 900	10.0
Interest samed from Current and Non Current Assets	1 1	23 740	26 831	49 039	43 855	60 855	60 855	60 855	63 289	65 821	87.71
Dividends	1 1				1	-		1000000	3 A A A A A A A A A A A A A A A A A A A	10000000	
Rent on Land	1 1	1.4			82	100	- 3	- 5	- 2		- 8
Rental from Fixed Assets	1 1										
Licence and permits		1500	0.1	- 2	10		95	- 2	3		
Operational Revenue	1 1	0.39	2	168	- 1	- 20		- 2		= 1	
	1 1	3.43	(+)	168	1.0	-		F.).	1.0	-	
Non-Exchange Revenue	2										
Property rates	2	1,00	-		(*)		541		1,5	-	- 51
Surcharges and Taxes		4	1-1					P (71
Fines, penalties and forfeits		61	0	26 301	12		-			-	- 5
Liberbes or permits	1 1	-	2	1,000,01				P			
Transfer and subsidies - Operational		709 153	714 743	767 198	813 666	797 530	797 530	797 530	889 162	923 471	905 5
Interest		771,000	1,520,000	341.100	1.00000	7.500	100,000	1001.000		20000000	11.000
	1 1		-	- 1		-		-			
Fool Levy		957	52	1.00	8		55		8		8
Operational Ravenue		1353			11		- 75			- 5	- 8
Gains on disposal of Assets		960			11		39				- 9
Other Gains		1/2	-	1.60	12	-	(4)		-	-	
Discontinued Operations							- 3				
Total Revenue jaxoluding capital transfers and contri		846 685	860 220	969 341	967 645	970 506	970 506	970 506	1 637 576	1 096 699	1 078 5
Expenditure											-
Employee related costs	2	338 860	344 730	353 602	417 839	432 996	432 998	432 998	465 628	497 958	535 14
Remuneration of councilions		15 213	14 957	16 329	18 965	18,965	18 905	18 965	20 538	22.217	23.9
Bulk purchases - electricity	2	1000	12	1000	90000			7	10.0	1000	1000
Inventory consumed	-8		- 4	96 750	98 810	79 804	79.804	79.804	95 269	106 107	102.5
Debt imparment	3	1.0	57 011	77.756	68 525	78 525	78 525	78 525	70 204	72.833	:73:2
Depreciation and amortisation		84 623	84 230	90 567	114 905	105 155	105 155	105 155	109 797	114 670	120 1
Interest		115	211	.116	470	300	300	300	470	470	4
Contracted services	1 1	127 364	139 816	116 505	126 614	158 709	168 709	168 709	171 587	196 072	144.0
Transfers and autoridies	1 1	337	1000	-	1,000,000	-	College	22000	47350	1000	2019
Irrecoverable debts written off				100		P	1.4	100			- 1
Operational costs	1 1	84 313	138 314	153-891	204 456	183.529	183 529	183 529	190 882	198 040	202 4
Losses on disposal of Assets	1 1	25 917	10 765	16 244	12 967	9 267	9 267	9-267	9.743	10 244	190.7
Other Losses	1 1	la	37 324	12 773	18 112	50 062	50 062	50 062	48 505	47 218	45.3
Total Expenditure		686 742	825 358	934 534	1 081 963	1 127 314	1 127 314	1 127 314	1 182 623	1 265 829	1 259 2
Surplus (Deficit)		159 943	34 861	34 808	[114 018]	(156 806)	(156 808)	(156 808)	(145 447)	(169 130)	(180 7
Transfers and subsidies - capital (monetary	6	334 669	325 670	380 891	406 499	391 266	391 266	391 200	334 553	294 852	375 8
Transfers and subsidies - capital (in-kind)	ñ		148	68	100 100	20.200		001 200		257 052	0.00
Surplus/(Deficit) after capital transfers & contributions	"	494 612	360 679	415.767	292 481	234 458	234 458	234 458	189 106	125 722	195 0
Income Tax		124			1.0	40	5219	- 2	1 12	20	1 2
Surplus/(Deficit) after income tax	l t	494 612	360 679	415 767	292 491	234 458	234 450	234 450	189 106	125 722	195.0
Share of Surplus/Deficit attributable to Joint Venture		-	- 3	-		+1	-	+:		+	- 1
Share of Surplus/Deficit attributable to Minorities		-		400			1000	-			
Surplus/(Deficit) attributable to municipality		494 612	360 679	415 767	292 481	734 458	234.458	234 458	189 106	125 722	195.0
Share of Surplus/Deficit attributable to Associate	7.	-	-	-	-4	-	-	-			
Intercompany/Parent subsidiary transactions			- 1	-	*	+		-		-	
Surplus/(Deficit) for the year	1.1	494 612	360 679	415 767	292 481	234 458	234 458	234 458	189 106	125 722	195.0

Vote Description	Ref	2020/21	2021/22	2022/23		Current Ye	ar 2023/24		2024/25 Mediu	ramework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year - 2026/27
Capital expenditure - Vote Multi-year expenditure to be appropriated	2					-	• •				
Vote 1 - Municipal Manager	2		_			(4)		2000		122	
Vote 2 - Executive Mayor		-	-	-		-		-	_	-	1 .
Vote 3 - Corporate Services		18 690	102	841	12 505	20 296	20 296	20 296	11 250	11 600	10 60
Vote 4 - Chief Financial Officer		10 000	102	041	12 303	20 230	20 230	20 250	11230	11 000	1000
Vote 5 - Community and Social Services		1 359	4 726	10 959	488	2 359	2 359	2 359	2:		2
Vote 6 - Health			_	-	_	-	-		_	-	
Vote 7 - DPEMS		-	-		-		_				_
Vote 8 - Public Transport		-	_	-	-	-	-	-	_	-	1
Vote 9 - Infrastructure		268 960	233 893	267 334	407 360	442 048	442 048	442 048	340 113	303 953	382 34
Vote 10 - Other		-	-	-		-			2000	-	704301102
Vote 11 -		1990	-	-	=	-	~	1-01	-	-	- ×
Vote 12 -				-	51	-	=	(#3)	-	100	
Vote 13 -		7.0	-	-	=	-		-		-	1 5
Vote 14 -		20	23	2.0	2		2	121	29	- 2	1
Vote 15 -			=1	-	= .	724		140	=	348	2
Capital multi-year expenditure sub-total	7	289 009	238 721	279 134	420 353	464 703	464 703	464 703	351 363	315 553	392 94
Single-year expenditure to be appropriated	2									-	
Vote 1 - Municipal Manager	-		_				_				
Vote 2 - Executive Mayor		33	3	3	5	<u></u>	0	- 3	0	3	
Vote 3 - Corporate Services		(18 837)	2 345	2 802		222	- 3	127	2:	120	
Vote 4 - Chief Financial Officer		(10 001)	2.040	133		-					
Vote 5 - Community and Social Services		(676)	250	(846)	_	_	2	-	_		
Vote 6 - Health		(4.5)		(0.0)	-	-	_	170	_		1
Vote 7 - DPEMS		2.5	1 730	923	2		0		1	2	1
Vote 8 - Public Transport		140	14.025	-	=	122	~	120	2;	343	9
Vote 9 - infrastructure		107 093	158 761	163 237	-	(43)	2	-	12 000	1.23	
Vote 10 - Other		-	-	-	_		_	-	-		
Vote 11 -		-	-	-	-	-	_		-	-	-
Vote 12 -		20	2		2		8	120	2	2	1
Vote 13 -		-	21	-	=	123		142	2:	-	2
Vote 14 -		1991	-	640			~	340	-	1 4	
Vote 15 -		- 1	4 139	92	-	-	-	9-00	-	-	-
Capital single-year expenditure sub-total	1 1	87 580	167 226	165 418	- 1		-		12 000	-	-
Total Capital Expenditure - Vote		376 589	405 947	444 552	420 353	464 703	464 703	464 703	363 363	315 553	392 94
Capital Expenditure - Functional	8 - 8				8 8		9	8			
Governance and administration		(1 699)	(19 550)	4 891	12 505	20 296	20 296	20 296	11 250	11 600	10 60
Executive and council											
Finance and administration		(1 699)	(19 550)	4 891	12 505	20 296	20 296	20 296	11 250	11 600	10 60
Internal audit		.8515558	. **********		West drawn		898605763	90.275.54000	77704.445	1000000	100.000
Community and public safety	1 1	2 236	6 627	13 352	488	2 359	2 359	2 359	-	-	
Community and social services		-	-	68	_	-	_	-		-	-
Sport and recreation											
Public safety		2 236	6 598	13 284	488	2 359	2 359	2 359	-	-	-
Housing							100000	1960000			
Health		-	29	20	25	_	_	120	2	-	2
Economic and environmental services		-	-	-	-		-	140	-	-	-
Planning and development		70	7.	:5:	T	180	= =	17.0		175	-
Road transport											
Environmental protection											
Trading services		376 053	358 947	435 833	407 360	442 048	442 048	442 048	352 113	303 953	382 34
Energy sources		1-07-00-00	A CHINA COLUMN				20000	- Polymon		10000 4000	200
Water management		366 647	358 947	428 788	402 310	432 398	432 398	432 398	352 113	303 953	382 34
Waste water management		9 406	-	7 045	5 050	9 650	9 650	9 650	=	-	
Waste management						3,733,737					
Other											
Total Capital Expenditure - Functional	3	376 589	346 025	454 076	420 353	464 703	464 703	464 703	363 363	315 553	392 94
Funded by:											
National Government		283 963	240 367	326 682	350 097	339 517	339 517	339 517	286 378	248 453	326 84
Provincial Government		0.0000000000000000000000000000000000000	.00.51593		water and the second of the se	10000	/5505010	anterest).	1,077,0100		X7575.X
District Municipality											
ransiers and subsidies - capital (monetary											
allocations) (Nat / Prov Departm Agencies,											
Households, Non-profit Institutions, Private											
Enterprises, Public Corporations, Higher Educ											
Institutions)											
Transfers recognised - capital	4	283 963	240 367	326 682	350 097	339 517	339 517	339 517	286 378	248 453	326 8
	1880										
Borrowing	6										
Borrowing Internally generated funds	6	92 626	105 658	127 393	70 256	125 186	125 186	125 186	76 985	67 100	66 1

Vote Description	Ref	2020/21	2021/22	2022/23	l	Current Ye	er 2023/24		Annual mount	Framework	& Expenditu
yyra myg	1	Audited Outcome	Audited Outcome	Autited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Bodget Year +1 2025/26	Budget Year 2026/27
R thousand Capital expenditure - Municipal Vote	-	Osizone	Outome	COLLONS		uniger	rviesen	- Outcome	Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z	Medie	AUGUAT
Ingle-year expenditure appropriation Vote 1 - Municipal Manager 1.1 - Municipal Manager 1.2 - Interpovemental Relations 1.3 - Strategic Management 1.4 - Project ISD 1.5 - Communications 1.6 - Risk Management 1.7 - Internal Audit	2	5	27.7				-		-	17	
Vote 2 - Executive Mayor 2.1 - Office of the Executive Mayor							-				
2.2 - Office of the Chief Whip 2.3 - Council Support 2.4 - Special Focus											
Vote 3 - Corporate Services		(18 837)	2 345	2 802			-				
3.1 - Corporate Support 3.2 - Administrative Support		(19.361)	7.0	2 419	- 1	- 0	1/2	12	13	723	
3.4 - Information Technology 3.5 - Legal Services		514	2 345	343		8		2		190	
Vote 4 - Chief Financial Officer		91	-	133			-	-	ų.	-	
4.1- Budget and Treasury 4.2- Chief Financial Officer 4.3- Expenditure 4.4- Supply Chain Management 4.5- income		2	N/200	133	G.	¥	÷	單	2	Vizi	
Vote 5 - Community and Social Services		(676)	250	(846)		*	(e-		-	-	
5.1 - Disaster Management 5.2 - Community Services Manager 5.3 - Fire Fighting and Protection 5.4 - Health services		876 (1 553)	1 872	(914)	9	- 5		5.00	5		
Vote 6 - Health		-					-				
KARPA LAPATERA											

Ref	2020/21	2021/22	2022/23		Current Ye	ar 2023/24		2024/25 Mediu	m Term Revenue Framework	& Expenditure
it	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year 2026/27
		1730	:	3			400		4	:
	-			21					2	
	107 093	158 761	163 237					12 000		
	3 356 - 35 437 68 305	28 791 57 090 72 881	5 701 9 198 45 601 102 737		910 910	508 BOR	2000 BOS	12 000	N. P. S.	2
	Ce.	-				-				
	: E	4		· ·		A	23		- 4	
	-		i	-				-	-	
		1 Audited Outcome 197 993 3 366 35 437 68 305	1 Audited Outcome 1730 - 1730 - 1730 - 1730 - 1730 - 1730 - 1730 - 1730 - 1730 - 1730 - 1730 - 1730 - 1730	1 Audited Outcome Outcome 1730 - 1730	1 Audited Outcome	1 Audited Outcome 1770	1 Audited Outcome 1730 - 1730	1 Audited Outcome Outc	1 Audited Outcome Outcome 1 730 1 17	1 Audited Outcome Outc

Vote Description	Ref	2020/21	2021/22	2022/23		Current Ye	ar 2023/24		2024/25 Mediu	m Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +1 2026/27
Vote 13-						-					
Vote 14 -				_				- 2	-	-	-
Vote 15 -			A 139	92							
			4 139	92		-	100	1 2		e.	
Capital single-year expenditure sub-total Total Capital Expenditure	_	87 589 376 588	167 226	165 418		-			12 000	315 553	392 94

Description	Ref	2020/21	2021/22	2022/23		Current Yes	w 2023/24		2024/25 Medius	Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year 4 2020/27
ASSETS			1000000								
Current assets											
Cash and cash equivalents		153 904	427 266	493 700	371.239	417.437	417:437	417 437	365-221	315 259	208 56
Tracte and other receivables from exchange transactions		82 219	154 078	170.271	114,283	67 103	67 100	67.100	84 127	100 300	00 10
Recalledies from non-exchange frensactions	1.7	-	-		-	-		-		- 25	
Current portion of non-current receivables Inventory	2	3 147	1437	1400	3.437	2 634	2634	7 634	2 634	2 634	260
VAT	-	35 725	34.865	36 634	34 202	38-67B	38 678	38.678	32 361	32 351	32.30
Other current assets	100	30 443	77	30,000	34.5%	30.10	Joseph	30.010	96,301	100	-
Total current assets		484 495	619 647	710 831	520 162	625 852	525 852	525 852	484 333	440 633	396 6
Non current assets	_				-		-				
Investments			141	-		- 2	131		-	12	
Investment property		-	-		-		-		-		1
Property, plant and equipment	3	3 155 523	3 455 403	3 804 201	4 065 191	4 153 353	4 153 353	4 153 353	4 380 096	4 551 881	4 795 1
Biological assets		CASH POLICE	-	1000	-	Carlo Sale	NY/// Gg/	-	-	170000000	2000
Living and non-living resources	1 1	-	-	-	-			-	-	2.4	100
Heritage assets		-	71	.71	71	71	21	71	71	71	
Intangible assets	1 1	4.497	3511	2 550	6 329	3.679	3479	3 679	2.055	3 323	2.4
Trade and other receivables from exchange transactions	1 1		-								
Non-current receivables from non-exchange transactions				- 12	23	- 3	- 31	- 1	9	2	
Other non-current assets		2	-		-	-			- 2	74	
Total non current assets		3 168 019	3 458 885	3 806 821	4 073 591	4 157 102	4 157 102	4 157 102	4 383 223	4 555 274	4 797 71
TOTAL ASSETS		3 644 514	4 978 632	4 516 353	4 596 753	4 682 954	4 682 954	4 662 954	4 867 557	4 995 908	5 194 30
LIABILITIES											
Current liabilities	1 1										
Bank overchaft	1 1	- 7	(T)		-	-	17	(+)	5	7.1	100
Financial tabilities		3717	1 625	258	-	258	.258	768	168	168	1
Consumer deposits		222.000	200 000	444 444	200.044	412.000	444.000	245 546	400.000	-	121.0
Tracle and other payables from exchange transactions	5	173 496	262 470	265 277	193.214	153 362	163 362	153 362	159 927	167 028	174.9
Trade and other payeties from non-exchange transactions. Provision:	9.	3 676	273 29 356	41.634	36 252	(546) 53 896	(540)	(546) 53.606	60114	67 223	74.6
VAT		5927	9 362	6 320	9302	6 326	6 326	6 306	90 104	00 223	140
Other current liabilities	1 1	2.00	9.000	0.020	9300	9-320	0.000	6.020	- 0	- 6	
Total current liabilities		281 713	303 085	313 496	246 828	213 097	213 897	213 667	220 289	234 419	245 6
Non surrent liabilities	_			- 1000	-	-	250000	-	-		-
Financia labilitas	0	- 2	874	174	20		- 2			32	765
Provision	7	15 460	16 965	40 525	71 176	46 575	46 575	46 575	53 127	60 214	67.9
Long term portion of trade payables		-	-	72	-	-	-				
Other non-current lubilities		5 382	67 535	67.016	7 926	67 016	67 016	67 016	67 016	67 016	67 B
Total non current liabilities		20 842	85 374	108 415	79 102	115 591	113 591	113 591	120 143	127 230	134 8
TOTAL LIABILITIES		222 555	388 459	421 911	219 930	325 688	326 688	126 688	340 432	261 649	384 5
NET ASSETS		3 421 960	3 690 173	4 094 942	4 276 822	4 356 266	4 356 266	4 356 266	4 527 125	4 634 259	4 805 E
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	8	3 412 502	3 847 512	4 094 942	4 276 822	4 356 266	4 356 266	4 356 256	6 527 125	4 634 259	4 808 S
Reserves and funds	9	-			-			(4-	-		
Other	100							- 2000	Se mountain	2007.000	
TOTAL COMMUNITY WEALTH/EQUITY	10	3 412 502	3 847 512	4 094 947	4 276 822	4 356 266	4 356 266	4 356 266	4.527 125	4 634 259	4 209 E

Description	Ref	2020/21	2021/22	2022/23		Current Yea	2023/24		2024/25 Medius	Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +: 2026/27
CASH FLOW FROM OPERATING ACTIVITIES							- Indiana				
Receipts											
Property rates	1 1									-	-
Service charges	1 1				20 389	19 069	19 069	19 069	27 048	27 858	26 696
Other revenue		2 123	102 391	96 129	445	445	445	445	449	453	450
Transfers and Subsidies - Operational	-1	468 295	696 178	735 350	813 669	797 530	797 530	797 530	859 162	923 471	905 534
Transfers and Subsidies - Capital	1.1	135 593	367 121	411 738	406 499	391 266	391 266	391 266	334 553	294 852	375 876
Interest			-	49 039	40.858	60 855	60 855	90 B55	63 289	65 821	67.796
Dividends									**	-	-
Payments			1110000				12000000				
Suppliers and employees	1 1	377 026	394 761	(774 057)	(866 684)	(884-005)	(884 005)	(884 005)	(972 794)	(1 046 395)	(1 031 636
Interest		110000		2000 (20)	(470)	(300)	(300)	(300)	(4070)	(470)	(470
Transfers and Subsidies	1		- 53	-	-27.043	1,000	1189.00	110.0	100,00	5-20	17.00
NET CASH FROM (USED) OPERATING ACTIVITIES		983 040	1 569 451	520 201	414 793	384 860	384 860	384 960	311 237	265 591	346 251
CASH FLOWS FROM INVESTING ACTIVITIES	П		12								
Receipts	1 1										
Proceeds on disposal of PPE	1 1								-	-	
Decrease (increase) in non-current receivables	1 1								- 23		-
Decrease (increase) in non-current investments	1 1	4.1		-	-	1.4	47	72	- 23	-	
Payments											
Capital assets		(456 051)	(393 953)	(485 804)	(420 353)	(464 703)	(464 703)	(464 703)	(363 363)	(315 553)	(392 949
NET CASH FROM(USED) INVESTING ACTIVITIES		(456 051)	(393 953)	(485 824)	(429 353)	(464 703)	(464 703)	(464 703)	(363 363)	(315 553)	(392 94)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									- 53	-	
Borrowing long term/refinancing									- 83	-	-
Increase (decrease) in consumer deposits									- 80	-	-
Payments									111555		
Rapayment of borrowing		-	-	(30)	(974)	-	-		(90)	-	
NET CASH FROM(USED) FINANCING ACTIVITIES		-	-	(30)	(874)			-	(90)	-	-
NET INCREASE (DECREASE) IN CASH HELD		525 999	1 166 496	34 346	(6 524)	(79 843)	(79 843)	(79 843)	(52 216)	(49 962)	146 031
Cash/cash equivalents at the year begin:	2	173333	100000000000000000000000000000000000000	1000	17/2-21/2	177	TELEGIST .	1	417 437	365 221	315 256
Cash/cash equivalents at the year end:	2	526 989	1 166 498	34 346	(6.524)	(79 843)	(79 843)	(79 843)	365 221	315 259	268 561

Description	Ref	3029/21	2821/22	2022/23		Current Yea	or 2023/24		2024/25 Medium Term Revenue & Expenditure Framework				
R thousand		Audited Outcome	75 027777720	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2626/27		
Cash and investments available	П					- 01/01/10 							
Cash/cash equivalents at the year end	1	526 989	1 166 498	34 346	(6.504)	(79:843)	(79.843)	(79-843)	365 221	315 259	268 561		
Other current investments > 90 days		(173 085)	(739 232)	459 355	377 764	497 281	497.281	497.281	+		-		
Non current investments	11				-				-	(m.	-		
Cash and investments available:		353 904	427 266	493 700	371 239	417 437	417 437	417 437	365 221	315 259	268 561		
Application of cash and investments													
Unapend conditional transfers		3 876	273	4.5	-	(546)	(548)	(546)	- 2	1.0	- 2		
Unspert borrowing		-	-	-	-	-	-			-			
Statutory requirements	2	441 152)	(44 228)	J44 901)	(43.564)	(45,004)	(45 004)	345 0040	(32 351)	(32 351)	(32 35)		
Other working capital requirements	3	171 141	72.229	196 539	167 646	138 332	138 332	138 332	134 146	139 334	146 179		
Other provisions		14 695	29 355	41.634	38 252	53 696	53 696	53 696	60 194	67 223	74.814		
Long term investments committed	:4	11015000	20200		00.000	1500,000	22/0/19	E # 7,077/10	20000	000000	27.50		
Reserves to be backed by cash/investments	5		-	-	-	-	-		-	-	-		
Total Application of cash and investments:		148 560	57 629	193 212	162 335	146 477	146 477	146 477	161 968	174 205	188 638		
surprosistantari - Excluding Non-Current Creditors Tif to Debt Relief Benefits	- 1	40.000	1000000	222222	Samuel 1	4000000	0.022/2017	222222	/ 61000	contact	52.05		
I IT to been wester benefits Creations transferred to been wester - Non-Current	-	205 344	389 637	300 455	258 904	270 960	270 960	279 960	200 233	141 054	79 922		
portion		-	-			-	-	-	-				
Surplus(shortfall) - including Non-Current Creditors Trf to Debt Rollef Senefits		205 344	369 637	300 488	266 904	279 960	270 960	270 960	203 233	141 054	79 92		

Description	Ref	2020/21	2021/22	2022/23	Cu	ment Year 2023/2	14	2024/25 Mediu	m Term Revenue Framework	& Expenditu
thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year #1 2025/26	Budget Year 2026/27
APITAL EXPENDITURE	_	Guicome	Guicone	Cancerna	Granger	buoget	Totales	2024023	202220	accessed.
Total New Assets	- 1	343 641	305 151	454 063	429 353	464 703	464 703	279 016	254 684	327 7
Roads Infrastructure		2000	2000	000000000000000000000000000000000000000	-	-		2000		2,000
Storm water Infrastructure	- 1 1	-	-	+ 1	-	-	-	+	-	
Electrical Infrastructure	- 1 1	-	-			-	-	-	- 2	
Water Supply Infrastructure	- 1 1	340 891	301 247	428 090	400 296	428 096	428 096	266 766	243 084	3171
Sanitation Infrastructure	- 1 1	200	(873)	7 045	5 950	9 650	9 650		-	100
Solid Waste Inhastructure	- 1 1	-			- 2		1000		- 2	
Rail Inhastructure	- 1 1	-		-	-	-	52	- 1		
Coestal Infrastructure	- 1 1	31	-	2.3	-	- 2	52	- 31		
Information and Communication Infrastructure	- 1 1	- 1	2	-	-		- 2	- 2		
Infrastructure	1.1	340 891	300 374	435 135	405 346	437 746	437 746	266 766	247 084	317
Community Facilities	- 1 1	1 359	4 726	10 646	******	1 075	1.075	200	277	300
	- 1 1	1,350	4.146	10 090		1000	1.013	3	[
Sport and Recreation Facilities	- 1 4						7,000			
Community Assets	- 1 1	1 359	4 726	10 646	-	1 075	1 075		-	
Heritage Assets	- 1 1	-	-		-	-	-	-	-	
Revenue Generating	- 1 1	-	-	-				+	- 3	
Non-revenue Generating	- 1 1	.+.	-	+		-	-	-	-	
Investment properties	1.0	-	-	-	-		-	3-6	-	7
Operational Buildings	- 1 1	1 477	451	654	-	2 288	2 288		-	
Housing	1.4	-	-		-	77.2		-	-	
Other Assets	1 1	1 477	451	654	-	2 288	2 288	-	-:	_
Biological or Cultivated Assets	- 1 1	-		-			-	- 2	2	
Servitudes	- 1 1			-		-	- 5	÷	5.	
Licences and Rights	- 1 1	1 391			2 055	2 110	2 110	455	1 455	
	1.3		_					455	1 455	
Intangible Assets		1 391	7		2 055	2 110	2 110	100	(2.000)	
Computer Equipment	- 1 1	(0)	-	637	900	1 332	1 332	2 100	1 450	1
Furniture and Office Equipment	- 1 1	(1.477)		764	1 550	1 735	1 735	450	450	
Machinery and Equipment	- 1 1	(D)	(281)	3 768	7 962	9 093	9 093	5745	4745	
Transport Assets	- 1 1	-	(118)	2 459	3 500	9 324	9 324	3 500	3 500	
Land	- 1 1	- 2	10.59		-					
Zoo's, Marine and Non-biological Animals	- 1 1	2	2.1				- 0	0	20	
. The Control of the	- 1 1	- 1	- 1	- 1					_	
Meture	- 1 1	37.5	* 1		3.3	2.5	100	* 1	***	
Immature	- 1 1		4.7	F.	- 34		120	- 23		
Living Resources	- 1 4	-	+ :				-	-		
41 12 1 13 1 13 1 13 1 13 1 1 1 1 1 1 1 1	100		7722	- 2				- 157		
Total Renewal of Existing Assets	2	1 966	40 873	13	-	-	-	-	-	
Roeds Infrastructure		-	-	-		-	-	*		
Storm water Infrastructure	- 1 1	-	-		(*)		-	-		
Electrical Infrastructure	- 1 1			+ 1	-	-		-	-	
Water Supply Infrastructure	- 1 1		40 451	- 1	-	-			-	
Sanitation infrastructure	- 1 1	3 356	873	-		-		-	-	
Solid Weste Infrastructure	- 1 1	80.00	1000	4.5		-	-	Ş	- 2	
Rail Infrastructure	- 1 1	9		- 3		-	5.2	- 2	- 2	
Coestel Infrastructure	- 1 1	-		- 23		-		-	÷	
Information and Communication Infrastructure	- 1 1	8	53			-		Ş	§	
	1.3	3 356	41 325	_						-
Infrastructure		12222	20000000	-					5	
Community Facilities	- 1 1	7.0	-	53		-	- 3		- 5	
Sport and Recreation Facilities	- 1 3	(A)			-	-	-		-	
Community Assets	- 1 1	-	-	-		-		-	-	
Heritage Assets	- 1 1					1 - 1	-		7.	
Revenue Generating	- 1 1	9-1	-	4.3	-	-	- 4	-	-	
Non-revenue Generating	- 1 1	9-1	-	- 2	-	-		-	-	
Investment properties	- 1 3	-	-	-		-	-	-	-	-
Operational Buildings	- 1 1		(451)	13	-	-	-	- 2	-	
Housing	- 1 - 1	-		23		-		-		
Other Assets	1.1	-	(451)	13	-	-	-	-	-	
Biological or Cultivated Assets		<u> </u>	(***)	-			<u></u>	<u></u>	2	
		200		- 3				200	3.5	
Servitudes		(1 201)	-		-	-		-	-	
Licences and Rights	1 3	(1 391)			-	-	-	- 7	-	
Intangible Assets		(1 391)		-		-		3		
Computer Equipment		+	-	+		-	.+	-	-	
Furniture and Office Equipment		2	-	-	-	-			2	
Machinery and Equipment		-		100				-	-	
Transport Assets		-		-	-	-	- 2	- 2	100	
Land		2 I	21				- 2	্	2	
		- 1	2.5	1.5	2.557	5.50	90	3.4		
Zoo's, Marine and Non-biological Animals		-	-	- 1	-			*	-	
Mature		+	87	9.7		2.6	- 3	*		
Immature		-	\$1	1.6	- 2	1.0	141	120	40	
	1 1 1									

Description	Ref	2020/21	2021/22	2022/23	Cu	rrent Year 2023/2	4	2024/25 Medium	Term Revenue	& Expenditu
housand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year 2026/27
Total Upgrading of Existing Assets	6	36 126		-	-	-		84 347	60 869	65 2
Roads Infrastructure	00	11.0	-		-	-	54	0.00	2000	
Storm water Infrastructure	- 1 1		-	+ -		-	-	+	-	
Electrical Infrastructura	- 1 1	-	-	40	-	-	-	+	-	
Water Supply Infrastructure	- 1 1	36 136	-	20	2.2	141	7.4	84 347	60 869	652
Sanitation Infrastructure	- 1 1	0.00				-		-	-	
Solid Waste Infrastructure	- 1 1	-	-		5.40	-		-		
Reil Infrastructure	- 1 1	-	-	20	-	-	54	-		
Coastal Infrastructure	- 1 1	-	-	-		-			-	
Information and Communication Infrastructure		-	-		-			-	-	
Infrastructure	1.3	36 126	-	-	-	-	-	84 347	50 869	65
Community Facilities	- 1 1	1.75				- 5	2.1	0.55550	0.753(22)	1100
Sport and Recreation Facilities	- 1 1	_	-	20	-		-		§	
Community Assets	1.3	-	-	-	-	-	-	-	-	
Heritage Assets	- 1 1	-		100				-	-	
Revenue Generating	- 1 1	31				3	- 3	S	59	
	- 1 1		- 5	- 10		- 3		(B)		
Non-revenue Generating	1.4	-						-	-	
Investment properties				-		-			-	
Operational Buildings		7	-	51		-		- 3	-	
Housing	11.3	-		-	-	-	-		-	
Other Assets	- 1 1		*	-	-	-			7.	
Biological or Cultivated Assets	- 1 1	-		-	-	-		-		
Servitudes	- 1 1	-	-	-	-	-	-	-	-	
Licences and Rights	- 1 4				-				-	
Intangible Assets	111			-	-			-	-	
Computer Equipment	- 1 1	_		-	-	-	- 2	2	2	
Furniture and Office Equipment	- 1 1	-	-	-	-	-		- 2		
Machinery and Equipment	- 1 1	9	- I	- 1	-	2		ା	<u> </u>	
	- 1 1	8	331	- 51	100	100	93	64	:31	
Transport Assets	- 1 1		- T	- 1	-	-		- 1	7.1	
Land	- 1 1	-		-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	- 1 1	- 3	5:1	-	-			7.1		
Mature	- 1 1		+ 1	9.0	- 4		(4)	(4)	**	
Immature	- 1 1		23		- Tall	22		231	2.5	
Living Resources	1 1		- 1			0.1	- 4	- 32		_
Living neaduries	10.1		-	-		-	-	-		
Total Capital Expenditure	4	381 733	346 025	454 076	420 353	464 703	464 703	363 363	315 553	392
Roads infrastructure			-			3	-	-	-	
Storm water Infrastructure	- 1 1	-	-			3.4		-	-	
Electrical Infrastructure	- 1 1	*		1,000						
Water Supply Infrastructure	- 1 1	377 018	341 698	428 090	400 296	428 096	428 096	351 113	303 953	382
Sanitation infrastructure	- 1 1	3.356	10000	7.045	5 050	9 650	9 650		2000	
Solid Waste Infrastructure	- 1 1		-	200	-	-	3.0		-	
Rail Inhastructure	- 1 1	-		-	-	-			- 3	
Coestal Infrastructure	- 1 1		21	- 3	-	120			- 2	
Information and Communication Infrastructure	- 1 1		-							
Infrastructure	1.3	350 374	341 698	435 135	405 346	437 746	437 746	351 113	303 953	382
	- 1 1	1 359	4 726	10 646	0.00000000	1.075	1 075	207 113	303 303	304
Community Facilities	- 1 1	1 359	4 /25	10.046		1,975	1010	21	9	
Sport and Recreation Facilities	1.3	U02220	00,000	15.05.05.00			2600000			
Community Assets	- 1 1	1 359	4 726	10 646	-	1.075	1 075	- 7	7.1	
Heritage Assets	- 1 1	-	-	-	*	-		(3)	-	
Revenue Generating	- 1 1		-	-	-	-		-		
Non-revenue Generating	- 1 4	+	-		-			+	-	
Investment properties	1.1				-	=162	100	-	-	
Operational Buildings	- 1 1	1 477	200	667		2.288	2.288		-	
Housing		-	-		-	-		-	-	
Other Assets		1 477		667	-	2 298	2 258	-		
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	
Servitudes		-				-		-		
Licences and Rights				25	2 055	2 110	2 110	455	1 455	
Intangible Assets	11.1	-	- 1	-	2 055	2 110	2 110	455	1 455	
- 10 H1 10 T 11 12 12 1 12 1 12 1 12 1 1 1 1 1 1 1		3.557		198507	00000	4.577.1387.4	50,000	0.20000	160000	1
Computer Equipment		(0)	-	637	900	1 332	1 332	2 100	1 450	1
Furniture and Office Equipment		(1 477)		764	1 550	1 735	1 735	450	450	
Machinery and Equipment		(0)	(281)	3 768	7 002	9 093	9 093	5745	4 745	4
Transport Assets		+	(118)	2 459	3 500	9 324	9 324	3 500	3 500	3
Land		-	-	-	-	-	-	-	_	
Zoo's, Marine and Non-biological Animals		-	-	-				-	-	
Mature		31	- 0	1.0	- 37	100	- 2	13	3	
Immature	1 3	-		- 1	-	-	7.5	-51		
Living Resources			+ 1	0.0	4	(4)	[6]	(4)	0.0	

Description	Ref	2020/21	2021/22	2022/23	Cu	irrent Year 2023/	24	2024/25 Mediu	m Term Revenue Framework	& Expenditur
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year 2026/27
ASSET REGISTER SUMMARY - PPE (WDV)	5	2 167 798	2 328 595	2 455 228	2 216 783	2 443 709	2 443 709	2 383 452	2 307 050	2 222 6
Roads Infrastructure			7.		-	7.	-	· =\	-	- 3
Storm water Infrastructure		-	-	-	-	-	-	-	-	
Electrical Infrastructure		-	-	-	-	-	-	-	-	- 9
Water Supply Infrastructure		1 962 956	2 133 545	2 203 361	2 031 196	2 183 481	2 183 481	2 130 364	2 062 118	1 987 6
Sanitation Infrastructure		41 461	38 872	38 360	37 349	38 890	38 890	36 244	33 466	30 5
Solid Waste Infrastructure		_	-	-	-	-	_	-	-	
Rail Infrastructure			(4)	-	1-	=	2	- 1	3-3	3
Coastal Infrastructure		-	-	-	-		-	-	-	9
Information and Communication Infrastructure		-	(#1)	-	9-1	-	-	-	-	3
Infrastructure		2 004 417	2 172 417	2 241 721	2 068 545	2 222 371	2 222 371	2 166 608	2 095 584	2 018 2
Community Assets		58 407	57 666	119 180	51 258	115 455	115 455	111 544	107 437	103
Heritage Assets		55 407	71	71	71	71	71	71	71	100
		_	**	- 11	4,500	16.0	9000	00000	11	
Investment properties		-7	.7/A	17-1	-	3	7.	7.0	-	- 1
Other Assets		-	:#/c	7.0	-		=	; = /		
Biological or Cultivated Assets		-	1-0	-	-	-	-	-	-	3
Intangible Assets		4 497	3 511	2 550	8 329	3 679	3 679	3 055	3 323	24
Computer Equipment		9 681	9 195	6 938	1 528	4 980	4 980	4 278	3 443	2
		12 430	11 454	11 103	10 148	11 535	11 535	10 617	9 631	8
Furniture and Office Equipment		CC 24 4 2 4 5 4 5 1	12 909	2000000	D Wide Market	21 610	21 610		27 639	29
Machinery and Equipment		12 148	28(42)	14 826	22 078	15000000		25 179	7800000	2000
Transport Assets		53 812	48 965	45 653	42 419	50 822	50 822	48 914	46 736	44
Land		12 408	12 408	13 188	12 408	13 188	13 188	13 188	13 188	13
Zoo's, Marine and Non-biological Animals		-		-	-	-			-	
Living Resources		-	-	-	-		-	-	-	
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	2 167 798	2 328 595	2 455 228	2 216 783	2 443 709	2 443 709	2 383 452	2 307 050	2 222 (
EXPENDITURE OTHER ITEMS	8 1	83 291	93 984	96 105	123 275	130 188	130 188	248 285	255 125	268
Depreciation	7	70 646	75 511	75 885	92 855	83 105	83 105	86 645	90 360	94
Repairs and Maintenance by Asset Class	3	12 645	18 473	20 220	30 420	47 083	47 083	161 640	164 765	173
Roads Infrastructure	3	12 043	10 4/3	20 220	30 420	47 063	47 003	101 040	104 703	1173
Storm water Infrastructure			-					-	_	1 :
						7.	-	-		1
Electrical Infrastructure			4 205	05.747	47 200	24 240	24 240	440.040	450 407	404
Water Supply Infrastructure			1 295	25 7 17	17 300	31 318	31 318	148 812	152 487	161
Sanitation Infrastructure			57.0	-	107	7.0		57.1	175	
Solid Waste Infrastructure		Ø	7.	-		- 7	5	5V	-	
Rail Infrastructure		8	-	-	-	7	3	-	-	
Coastal Infrastructure		- 5	-	-	-	-	-	-	-	
Information and Communication Infrastructure		_	-	_	-		_	3	-	
Infrastructure		-	1 295	25 717	17 300	31 318	31 318	148 812	152 487	161
Community Facilities		331	-	794	-	-	_	-	-	
Sport and Recreation Facilities		-		-	7-0	-1	=	- 1	940	
Community Assets		331	-	794			-	-	(i=0)	
Heritage Assets		-	-	0-0	:-:		-	-	:-::	1
Revenue Generating		-	100	-	1 - 1		-	900	(+ t	
Non-revenue Generating		-		-	7-1		-	9-0	1-1	
Investment properties		-	270	200	S=1 ⁰	-8	-		- 0	
Operational Buildings		2 646	2 535	1 387	1 948	2 219	2 219	1 219	1 219	1
Housing		100000000	33239390		_	9970329700		0.00000		
Other Assets		2 646	2 535	1 387	1 948	2 219	2 219	1 219	1 219	1
Biological or Cultivated Assets			27	_		177		1.7	100	
Servitudes		0	20		323	1 22	2	827	(2)	
Licences and Rights		_	_	_	-	2	2	20	_	
			791	1000			<u> </u>			
Intangible Assets				-						
Computer Equipment			487	588	613	613	613	913	913	1
Furniture and Office Equipment		, I		_						
Machinery and Equipment		6 879	12 861	(9 982)	1 224	2 311	2 311	2 361	2 361	2
Transport Assets		2 788	1 294	1 715	9 335	10 622	10 622	8 335	7 785	7
Land			64.0	-	-	-	=	-		1
Zoo's, Marine and Non-biological Animals		-		-	-	-		-		1
Mature		2	-	(4)			20			
Immature		2		-	-				12	1
Living Resources			-		-	-	2			
a service of the contract of t		3	- Company	200000000		2.00000000000		25/00 MARK 1	10.000	
OTAL EXPENDITURE OTHER ITEMS		83 291	93 984	96 105	123 275	130 188	130 188	248 285	255 125	268
enewal and upgrading of Existing Assets as % of total capex		10.0%	11.8%	0.0%	0.0%	0.0%	0.0%	23.2%	19.3%	16.6%
Renewal and upgrading of Existing Assets as % of deprecn		53.9%	54.1%	0.0%	0.0%	0.0%	0.0%	97.3%	67.4%	68.9%
		0.6%	0.8%	0.8%	1.4%	1.9%	1.9%	6.8%	7.2%	7.8%
R&M as a % of PPE & Investment Property										
R&M as a % of PPE & Investment Property Renewal and upgrading and R&M as a % of PPE and Investment		0.070	0.070	0.070	1.779	7.070	1.070		7.270	0.886180

Consciption	Set	202021	362102	20223	Cu	ment Year 29030		200000000000000000000000000000000000000	n Term Revenue Framework	
		Outcome	Outcome	Dutcome	Original	Adjusted Budget	Full Year Fanageat	Bodget Year 3839/25	Bodget Year +1 2025/29	Budget Year 262WZT
Household service targets.	1		-		-	-	191000	450-03	- Ancesa	esens.
Mate:	ш	1290001		10000	200.00	100250		15500	2.00000	0.575
Fiped saler trade dueling	1 1	79.907	79 907	79-107	167 00%	162 596	162 899	162 009	162 999	1021
Piged water inside yard (but not in dwalling)	ы	155 441	133 431	133-431	100.366	100 300	756 366	705-368	195,366	186.3
Using public tap (at least risk pervice level)	[2]	32 456	12 450	92.486	54.017	94-017	54617	54 877	54.807	54-6
Other water supply (at least) processing level)	131	38 985	36.500	36 963	64.280	84 288	54,288	94.269	14.288	54.2
Minman Sender Level and Atoms sub-local	1 7	242,836	242 626	30 (0)	427 173	407 (13)	427 173	427 173	627 173	627.1
Olong public top (in min service level)	131		-	+	-		+	-		
Other water succes (4 min.service level)	14	120		2.1		5.74	- 2	-	-	
No water month	111		4.1	-						
Serina Wisimum Service Lovel sub-intel	17	- 1-2 (m)	1 (4)	-2700	75.6	100	40.8	50.7	100	10.00
Total number of households	1 : [342 836	342 626	342.08	427 173	427 575	427 575	427 573	427 173	427.1
Sanitation/severage	ы	8892	6 RES	100000	75325	0.0000		10%(6)	7 7 7 7 7	1046
Flush toled (connected to severage)	11	97 806	37 528	97 92%	179 715	170 110	109 110	179 115	179 110	179.1
Plush book (with paper lank)	11	1000		0.00	100,100	311000		1777112		11,337.3
Chestral Mark	ш	1986	1 585	1965	9.287	4287	4 267	4267	4287	42
Pt six personal	ш	223 148	223 568	223 168	238.716	229.718	238 718	228.719	228718	2187
Other balled promisions (in min service level)	1 1	444.160	244 100	444,48	444.116	We 116	000 (10)	Ven 1.19	494710	4497
	1 8	322 101	522 981	122,961	412 101	410 101	412.101	412.101	412 131	417.10
Moment Sender Level and Altimore published Substitutes	1.1	102	2.522	2 002	3 880	5636	9 600	3 000	2600	102.0
Other total provisions (+ nex service level)	ı I	1818	3.578	2002	1 603	2 904	1604	1404	3 601	160
No table provinces in restaura	1 1	19.216	14.316	16.216	100	5 812	1612	1004	180	11
- No tone: provisions - Bolica Minimum Service Lowel sub-lister	1 8	18.00	16.002	16.316	45,072	10.075	11 070	15.072	10.072	110
	LJ	342 637	10.00a	142 517	407 173	427 173	417 171	477 173	427 175	427.17
Total number of homeholds	1:1	342 637	941 807	142 537	*07 113	-27 113	407.175	407 113	417 173	40.0
Descr.	П									
Dischool of least received level	ш		-	+			7.0			3
Einstricky - prepart (non-service level)	П	2 141	- 0	-	-	1.0			1.0	
Minimat Service Level and Roose sub-total	1.7			+ 1	(10)	0.00	9.3	000		7
Electricity in renueropy level.	ш	×	-	- 50	-	24	- 20			
Electricity - prepaid (+ nex. service level)	ш		-				£2	-		9
Other smergy sources.	ш	14.			725					- >
Britise Minimum Services Center and state!	L.A	·		+.			9.		- 4	
Total number of households	10			-	-				1.0	,
Actual	ш	/II - I								
Removed all wast once a week	1 1	II 33 I	323	. 93	[2]	751	90	133	750	
Removed at wast once a week. If turner Service Level and Alline aud-Anne	ı I	3	- 1	- 33	8	- 3	23	1 2	- 2	1 :
	ш					2.50		1 3		
Removed less frequently than once a week	ш	- 25		- 33	- 3	31		_		1
Gling communication during:	ш	S	1.5	7.7	3	(3)	53		7.5	1 1
Using our refuse dump	1 1			20		8.73		× ×		1 3
Other ruttlash diagnosal No ruttlash diagnosal	1 1	3		7.5	- 5	5.71	7.0			1 3
The state of the s	L A	-			-	-			-	_
Seeme Millermont Service Lorent sub-titled	Ы		-	-			-			
Total number of households	1.1	-		-		-				
Households receiving Free Basic Service	1.7									
Water & kindlers per formerhold per month?	111	318.275	319.275	215235	409 008	49 (36	409 008	409 (338)	409 (36	409 10
Section (A source per forgement per (mortin)	ш	414,070			-0100	400 536	400.00	AVE VAR	- 407 138	
Electricity tither energy (50 km) per travelled per munity	1 1	S	- 65	2.3		657	0.0	1 5	973	1 3
Refuse (removed at least owns a week)	ш	1 5	- 51	0.0	- 5	1.0	27		- 2	
Informal Saffarments	ш	25	26	28	19	19	10	- 11	u u	
Cost of Free Basic Services provided - Formal Settlements (RTM):	\vdash					1.0		- 17		
Water it Gistines per Indigent household per Insurth:	1 1						-			
Sentation dree earlieters service to Indigent households)	ш	2			- 3		50		12	
Electricity/other energy (SChart per Indigent Focusifold per month)	ш	10	- 1	23	- 3	123	- 63	1 3	- 0	
Refuse (removed arror a west for indigent housefulds)	1 1	(I	0.50	2.1	- 3	120	5.5		0.00	1 3
Cost of Free Basic Services provided - Informal Formal Settlements (#1900)	1 1	315	200	211	400	49	600	409	401	1 4
Cost of Free Dates Services provided - informal Formal Settlements of Wills. Tabal cost of FBS provided:	Ьŀ	215	719	311	403	401	409	40	401	- 4
	-		419	-211	-00	400	40	40	-407	-
Highest level of the service provided per household										
Property name (R value Errorion))	П									
Water 34s/Res per trousetonii per royotti)	l I									
Santation (MUSTes per Yousehold per month)	H									
Switeton (Stand per housefuld per month)	ı									
Discholly (Neh per household per month)	l I									
Refuse (in engal through reset)			-		100			12		
Personal cost of substitled services provided (FOR)								-		
THE RESERVE THE PROPERTY OF THE PARTY OF THE	[*]									
Annual to the Market State of Charles of the Control of the Contro										
Property lates (selff adjustment) (impermissable values per section 17 of MFEA;	8									
Properly rates exemptions, reductions and relates and impermissable values in	1 1									
success of section 17 of MPRA)	ı I			+:		2(4)	- 1		1.0	
Woter (in escess of 6 billulibres per indigent household per month)	1 1	-	-	+-	-	-	+			9
Sanitation (in excess of free sanitation service to indigent households)	ш			+	-		+	1.00		
	1 1	19	-	- 23	5-6	-			-	- 3
Discriptivities energy (in excess of 55 kelt per indigent household per murth)					1.0	-			-	
Einstrutylother wenigy (in excess of 56 half-per hidigent household per muniti). Refuse (in excess of one removal a week for indigent households).		-	-	-	-	10.1	-			
Discriptivities energy (in excess of 55 kelt per indigent household per murth)			-	-						
Einstruckylather wennigs (in excess of 56 keln per indigent hausehold per mundit). Rahus (in excess of one removal a week für indigent households). Municipal Hausing - tental retablic.										
Einstrutylother wenigy (in excess of 56 half-per hidigent household per muniti). Refuse (in excess of one removal a week for indigent households).										

8.PROJECT LIST FOR MTREF PROJECTS

OPEX PROJECTS			
EXECUTIVE MAYOR 1111	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27
SEMSD-29\Mayoral outreach programme	267 000	267 000	267 000
	267 000	267 000	267 000

C-000002 OFFICE OF THE CHIEF WHIP	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27
SEMSD-30\Whipper management	54 000	54 000	54 000
	54 000	54 000	54 000

TABLED ORIGINAL **ORIGINAL** BUDGET BUDGET **BUDGET** 2024/25 2025/26 2026/27 C-000008 COUNCIL SUPPORT SEMSD-42\Women Dialogue 43 000 43 000 43 000 SEMSD-41\Youth Dialogue 50 000 50 000 50 000 SEMSD-40\Public participation programmes 155 000 155 000 155 000 SEMSD-37\Project visits 20 000 20 000 20 000 SEMSD-39\Ethics programmes 25 000 25 000 25 000 SEMSD-38\MPAC Oversight programme 250 000 250 000 250 000 SEMSD-34\Co-ordination Council meetings 50 000 50 000 50 000 SEMSD-43\Ward committee support 200 000 200 000 200 000 793 000 793 000 793 000

C-000075 SPECIAL FOCUS	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27
SEMSD-28\Education support programmes	193 000	193 000	193 000
SEMSD-27\HIV AIDS Co-ordination Programmes	26 000	26 000	26 000
SEMSD-27\HIV & Aids Planning	52 000	52 000	52 000
SEMSD-27\HIV AIDS Prevention programmes	78 000	78 000	78 000
SEMSD-27\HIV AIDS Capacity Building	32 000	32 000	32 000
SEMSD-27\HIV AIDS Care & Support	52 000	52 000	52 000
SEMSD-26\Children development Programme	36 000	36 000	36 000
SEMSD-26\Disability development programme	36 000	36 000	36 000
SEMSD-26\Gender development programme	78 000	78 000	78 000
SEMSD-26\Older person development programme	36 000	36 000	36 000
SEMSD-26\Youth Development Programme	78 000	78 000	78 000
	697 000	697 000	697 000

2024/2025-2026/2027 DRAFT BUDGET AND MTREF

	TABLED	ORIGINAL	ORIGINAL
C-000004 COMMUNICATIONS	BUDGET 2024/25	BUDGET 2025/26	BUDGET 2026/27
SEMSD-13\Stakeholder Participant	400 000	400 000	400 000
SEMSD-17\Stakeholder Farticipant	113 000	113 000	113 000
SEMSD-17\Batho Fele campaign SEMSD-18\State of the district address	400 000	400 000	400 000
Media relations	40 000	40 000	40 000
SEMSD-16\Customer Care Management	250 000	250 000	250 000
OEMOD-10/Oustomer Care Management	1 203 000	1 203 000	1 203 000
	1 203 000	1 203 000	1 203 000
		<u> </u>	<u> </u>
	TABLED	ORIGINAL	ORIGINAL
C-000005 INTERNAL AUDIT	BUDGET 2024/25	BUDGET 2025/26	BUDGET
Review of AFS	200 000	2025/26	2026/27 210 000
Review of AFS	200 000	205 000	210 000
	200 000	203 000	210 000
	TABLED	ORIGINAL	ORIGINAL
C-000079 I G R	BUDGET 2024/25	BUDGET 2025/26	BUDGET 2026/27
SEMSD-01\IGR meetings	275 000	275 000	275 000
SEMSD-02\District Lekgotla	200 000	200 000	200 000
SEMSD-02\District Lengtha	475 000	475 000	475 000
	- 473 000		- 473 000
TOTAL EXECUTIVE MANAGEMENT PROJECTS	3 689 000	3 694 000	3 699 000
TOTAL EXCOUNT MANAGEMENT I NOCESTO	0 000 000	0 004 000	0 000 000
	TABLED	ORIGINAL	ORIGINAL
WATER IMPLEMENTATION/ SANITATION	BUDGET	BUDGET 2025/26	BUDGET 2026/27
	2024/25		2020/21
WSIG Scheme Lepelle-Nkumpi Sanitation Molemole rural sanitation	8 696 000	8 696 000	<u>-</u>
Blouberg Sanitation	8 696 000 8 696 000	17 391 000 17 391 000	<u> </u>
Lepelle-Nkumpi Sanitation	8 696 000	17 391 000	
Capricorn Household Sanitation (Planning)	5 000 000	5 000 000	5 000 000
Water Services Development plan	50 000	3 000 000	3 000 000
Water Sanitation Master Plan	50 000	_	
vvater caritation master rian	39 884 000	65 869 000	5 000 000
ı	-	- 03 003 000	3 000 000
	TABLED	OPICINAL	ORIGINAL
	TABLED BUDGET	ORIGINAL BUDGET	BUDGET
4204 - WATER O&M	2024/25	2025/26	2026/27
Operations & maintenance term contracts	22 500 000	25 000 000	25 000 000
Procurement of O&M material	10 000 000	2 500 000	2 500 000

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	TABLED BUDGET	ORIGINAL BUDGET	ORIGINAL BUDGET
4201 - WATER TREATMENT	2024/25	2025/26	2026/27
Water Quality Laboratory Accreditation status	380 000	200 000	200 000
Water Quality Monitoring & Sampling	200 000	200 000	200 000
Unit Process Audit	203 000	183 000	183 000
Implementation of Water Safety and Security Plan	362 000	262 000	262 000
Laboratory equipment/instruments	350 000	350 000	350 000
Implementation of Wastewater Risk Assessment	330 000	330 000	000 000
outcomes	150 000	150 000	150 000
Other water treatment and supply system			
(Mochemi, Montz, Windhoek, Molotone, Lisa,			
Slaaphoek, Aurora B, Vienna, Sadu, Lekgwara,			
Letswatla, Klipheuwil, Malatane, Glenfernis, Witten,			
Avon, Pax, Bull-Bull, Brana, Dithabaneng BLM,			
Dithabaneng LNLM, Silvermine, Langlaagte,			
Nyakellang)	1 500 000	1 250 000	1 250 000
Alldays water treatment and supply system	250 000	250 000	250 000
Botlokwa water treatment and supply system	500 000	500 000	500 000
Mogwadi water treatment and supply system	500 000	500 000	500 000
Senwabarwana water treatment and supply			
system	800 000	800 000	800 000
Operations of wastewater treatment works	1 500 000	1 000 000	1 000 000
Disinfection Reservoir Floaters and Refill	405.000	405.000	405.000
Cartridges	405 000	105 000	105 000
Inventory: Material and Supplies	600 000	600 000	600 000
Procurement of water & wastewater consumables	625 000	375 000	375 000
	8 325 000	6 725 000	6 725 000
TOTAL INFRACTRUCTURE RROLLEGES	20.700.000	400 004 000	20 205 202
TOTAL INFRASTRUCTURE PROJECTS	80 709 000	100 094 000	39 225 000
	TABLED	ORIGINAL	ORIGINAL
	BUDGET	BUDGET	BUDGET
ADMINISTRATION AND LOGISTICS 1201	2024/25	2025/26	2026/27
Refurbishment of Fire vehicles	550 000	-	-
TOTAL ADMIN	550 000	-	-
	-	-	-
	TABLED	ORIGINAL	ORIGINAL
	BUDGET	BUDGET	BUDGET
1207 - INFORMATION MANAGEMENT	2024/25	2025/26	2026/27
Disaster management software maintenance	240 000	-	
Automation of internal forms	90 000	-	-
PhoenixERP	2 200 000	2 400 000	2 600 000
Integrated Wide Area Network	600 000	-	
TOTAL IKM	3 130 000	2 400 000	2 600 000
	-	-	-
TOTAL CORPORATE SERVICES PROJECTS	3 680 000	2 400 000	2 600 000

	TABLED	ORIGINAL	ORIGINAL
	BUDGET	BUDGET	BUDGET
1205 - EXPENDITURE	2024/25	2025/26	2026/27
Employees benefits	50 000	50 000	50 000
L	50 000	50 000	50 000
	-	-	-
	ORIGINAL	ORIGINAL	ORIGINAL
1213 - SUPPLY CHAIN MANAGEMENT	BUDGET 2023/24	BUDGET 2023/24	BUDGET 2023/24
	5 000 000	5 000 000	5 000 000
Asset management	5 000 000	5 000 000 5 000 000	5 000 000
L	5 000 000	5 000 000	5 000 000
		-	-
	TABLED	ORIGINAL	ORIGINAL BUDGET
1214 - INCOME	BUDGET 2024/25	BUDGET 2025/26	2026/27
Revenue management (Prepaid smart meters)	19 971 000	20 745 000	23 727 000
Revenue management	-	-	-
Tre verifier management	19 971 000	20 745 000	23 727 000
_	-	-	-
TOTAL FINANCE PROJECTS	25 021 000	25 795 000	28 777 000
	TABLED	ORIGINAL	ORIGINAL
	BUDGET	BUDGET	BUDGET
PLANNING AND DEVELOPMENT	2024/25	2025/26	2026/27
Review of the Budget/IDP	374 000	374 000	374 000
Spatial Development coordination	522 000	522 000	522 000
Management of CDM GIS system	25 000	25 000	25 000
Strategic planning	306 000	306 000	306 000
IDP Awareness Sessions	14 000	14 000	14 000
	1 241 000	1 241 000	1 241 000
Γ		-	-
	TABLED	ORIGINAL	ORIGINAL
	BUDGET	BUDGET	BUDGET
3103 - L E D	2024/25	2025/26	2026/27
LED Stakeholder engagement	230 000	230 000	230 000
SMME support (exhibition and transport)	400 000	400 000	400 000
Entrepreneurship support for SMME'S(Incubation)	500 000	500 000	500 000
Entrepreneurship support for farmers	150 000	150 000	150 000
	1 200 202	4 000 000	4 000 000
L	1 280 000	1 280 000	1 280 000
	TABLED	ORIGINAL	ORIGINAL
	BUDGET	BUDGET	BUDGET
POAD TRANSPORT	202 <i>41</i> 25	ク ロクだ/クロ	ク ロク <i>に1</i> クフ
ROAD TRANSPORT RRAMS quarterly provincial meeting	2024/25 30 000	2025/26	2026/27

RRAMS Training Services, Support Services &			
GIS Services	200 000	ı	ı
RRAMS software	495 000	842 000	842 000
Independent assessor for quality assurance			
services	117 000		
	842 000	842 000	842 000

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3305 - POLUTION CONTROL	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27
Support to WESSA Eco-			
Schools Environmental Education Campaign	250 000	-	-
Environmental awareness campaign	50 000	50 000	50 000
Compliance monitoring & Enforcement (EMI)	20 000	20 000	20 000
Implementation of EPWP projects (Environment			
Sector)	780 000	780 000	780 000
Green and beautifying the district	625 000	625 000	625 000
Operation, maintenance and repair of ambient air			
quality monitoring equipment	100 000	100 000	100 000
Maintenance and repair of tools and equipment	50 000	50 000	50 000
	1 875 000	1 625 000	1 625 000

TOTAL DPEMS 5 238 000 4 988 000 4 988 000

COMMUNITY AND SOSIAL SERVICES	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27
Coordination of community safety forums	192 000	192 000	192 000
Heritage celebration	113 000	113 000	113 000
Sports and recreation development	180 000	180 000	180 000
	485 000	485 000	485 000

2305 - FIRE FIGHTING AND PROTECTION	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27
Fire Safety Awareness Programme	150 000	170 000	190 000
Miscellaneous equipment and tools	500 000	500 000	500 000
Library and training materials	-	1	1
	650 000	670 000	690 000

2109 - DISASTER MANAGEMENT	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27
Internal workshops on disaster management for Tribal Authorities and Ward Committees	64 000	64 000	64 000
DM Awareness Services (International Disaster Risk Reduction Day)	66 000	66 000	66 000
DM school support programs	40 000	40 000	40 000

DM Disaster Management coordination	60 000	60 000	60 000
DM Awareness Services (Schools competition)	100 000	100 000	100 000
Recruitment, engagement and registration of disaster management volunteers	135 000	135 000	135 000
DM relieve material & shelters	1 050 000	750 000	750 000
	1 515 000	1 215 000	1 215 000

| TABLED | ORIGINAL BUDGET | BUDGET BUDGET | 2025/26 | 2026/27 | 2025/26 | 2026/27 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 | 2025/26 |

Monitoring accessories - Food and water quality 23 000 23 000 23 000 Monitoring equipment - Food and water quality 50 000 50 000 50 000 Food sampling and Moore Pad Planting 132 000 132 000 132 000 Cleanest school competition 100 000 100 000 100 000

 Cleanest school competition
 100 000
 100 000
 100 000

 350 000
 350 000
 350 000

TOTAL COMMUNITY SERVICES 3 000 000 2 720 000 2 740 000

TOTAL OPERATIONAL PROJECTS 121 337 000 139 691 000 82 029 000

CAPITAL BUDGET PROJECT LIST

	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27
Planning projects	20 000 000	15 000 000	15 000 000
	20 000 000	15 000 000	15 000 000

WSIG AND CO-FUNDING	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27
Equitable share co-funding	20 000 000	15 000 000	15 000 000
WSIG Schemes	84 347 000	60 869 000	65 237 000
	104 347 000	75 869 000	80 237 000

WATER PROJECTS - BLOUBERG MUNICIPALITY	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27
Boshela water supply	870 000		
Kromhoek/Makgato, Devrede, Taaibosch New Stands Water Supply	35 474 000	62 670 000	261 612 000
Inveraan Water Supply Phase 2	6 963 000		
Thalane Water Supply	870 000		

Grootpan, Sias, Ramaswikana, Longden, Mmamoleka Water Supply	51 068 000		
	95 245 000	62 670 000	261 612 000

WATER PROJECTS - LEPELLE-NKUMPI MUNICIPALITY	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27
Mphahlele RWS Maijane, Sefalaolo, Makaepea,			
Sedimothole, Moshate & Mashite	870 000	25 624 000	
Stocks Regional Water Scheme	40 075 000	12 334 000	
Groothoek Regional water Scheme (Madisha-			
Ditoro, Madisha-Leolo, Motserereng, Mamogwasha)	870 000	43 478 000	
Groothoek Lebowakgomo Zone	-		
	41 815 000	81 436 000	

WATER PROJECTS - MOLEMOLE MUNICIPALITY	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27
Rosenkrantz Water Supply	6 965 000		
Phasha Water Supply	22 684 000	17 391 000	
Ratsaka Water Supply	1 295 000		
Sefene Water Supply	34 027 000	26 087 000	
	64 971 000	43 478 000	-

TOTAL WATER PROJECTS

326 378 000	278 453 000	356 849 000

4204 - WATER O&M	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27
O&M tools	1 000 000	•	-
Operations & maintenance term contracts	24 235 000	25 000 000	25 000 000
Procurement of jet machines for sewer maintenance	500 000	500 000	500 000
	25 735 000	25 500 000	25 500 000

TOTAL FOR INFRASTRUCTURE

352 113 000	303 953 000	382 349 000
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CORPORATE SERVICES - IKM PROJECTS	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27
Financial system upgrade and enhancement	-	1 000 000	-
Access Control and Camera System	50 000	50 000	50 000
IT networks Infrastructure	200 000	200 000	200 000
IT Software	55 000	55 000	55 000
IT hardware	1 650 000	1 000 000	1 000 000
Community shared network	150 000	150 000	150 000

IT Security (Cameras) Performance management system	50 000 400 000	50 000 400 000	50 000 400 000
IT Machinery and Equipment's	245 000	245 000	245 000
	2 800 000	3 150 000	2 150 000

ADMIN & LOGISTICS PROJECTS	TABLED BUDGET 2024/25	ORIGINAL BUDGET 2025/26	ORIGINAL BUDGET 2026/27
Procurement of air-conditioners	450 000	450 000	450 000
Procurement of fire engines	3 500 000	3 500 000	3 500 000
Procurement of Plants & Equipment's	4 500 000	4 500 000	4 500 000
TOTAL ADMIN & LOGISTICS PROJECTS	8 450 000	8 450 000	8 450 000
	11 250 000	11 600 000	10 600 000

TOTAL CAPEX 363 363 000 315 553 000 392 949 000

OVERALL TOTAL FOR OPEX AND CAPEX PROJECTS

484 700 000 455 244 000 474 978 000

9.PART 2 - SUPPORTING DOCUMENTATION

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Investigacy Consument	-				-	_		_			
Institute Comunical - Water		1	120	76.520	1140	107 800	17700	87303	(110)	77.963	30.15
Institute Demonst - Other		100	1.0	9139	138	27.460	22.400	22 461	27146		10.49
Total Inventory Comment & Other Material	- 1	5.50	400	00.700	900	200	79.004	79.004	11.700	0.1000000	9919

DC35 Capricorn - Supporting Table SA2 Matrix	- Yelly 1		Nem 3	Vote 3	Vote 4 - Cinut	Vote 5 -	Vote 6 - Health		Vote 8 - Prints		Vete 10 - Other	Trotal 11-	Vers-13 -	Vote 11-	Vote 14 :	Vote 15-	Total
Description (Ar	Manag		Mayor Mayor	Services	Officer	destinated format		DPDM	Transport	Infrafraction							
Propert 1																	
Permit					-												
Exchange Roveline																	
Service sharper, Electrony																	-
Service charges - Water		- 1	1.0	-	17 276			1.0	1 -	-		1.0	1.00		100		77.276
Senior charges - Wests Water Hangament		-	0.4	- 2	11001	- 2	1	1.0	-	=			1.4	12	-	- 4	11.997
Senice charges - Wade Management							550		35	3.6		1.5		-		1 29	100
Sale of Goods and Reinstering of Sentone.		-	1+	-	411	-	-	-	-	1.00	+1	-	-	-	121	+	448
Agency services		-	7.4		(II)		-	1.0	-	1 2		1/4			100	4	110
(recent)																	-
Hered sunsithin Recording		- 1	1.0		29 000		1	-	-					100	-	- 2	22 968
fremed executives Garant and the Garant hours		-	1.0		81 284					-		1.0	100		-	100	62.200
Donesi																11	-
Rect on Land		- 1															-
Rental from Flood Assets		- 1															-
Litteria and parties.		- 1															
Constitute Recentar		- 1		-	_						-				-	-	-
Non-Eachange Revenue																100	(
Property letter																	-
Scotterpes and Taxes		- 1	1.5		-		-			- 3			-			- 4	-
From provides and harbors			101		- 3		3.23		1 2	1 3	1			- 50		2.1	-
Liamonicar parents																	
Toronto and autorities - Countries at	1.00	907	67.333	30240	10700	100.00	-	20 607		390.002		100	-	1.0	- 60	- 3	858 100
re-		-			.,117.594.	1.00	7-				- 1					100	
First Levy		- 1															100
Openhard Reverse		- 1															100
Garte or Second of Assets		- 1															
Other Gains																	102
Decroteur Operation																	
Total Revenue (excluding upplied transfers and upstyllut	_	197	67.861	202 465	279 194	91 (21		37.467		348 952			_				1407 176
Experience	_	-				-		-			-	_	_			-	100
Engineer related assists	- 4	HE	20 446	84 002	27 162	WAL	100	30.007	-	101702	-		-	10		-	40 UE
Removator of specifics		_	20.016						1	100,100	E1	0.3			100	100	26 524
Situation earth			10.00				100			-	7.1					11	77.00
Evento constrai		_			20.60	1100				30.00							90.000
Detropoper		31	120		11.04	1,100	300	18		:,71.41	- 3	1.00		- 2		1.0	79.204
Remodelin and analysis			- 52	100	III S			100		10.707	- 1	100				1 3	100.707
Manual			- 62	470						100				100		2	475
Contracted services	1	in	1617	\$1000	825	2100		1310		79 (85)	100	1.5			100		101.507
Transfer, and existing		-	1000	-	-	1,000	3.5	100	1 3	19480				1.0	- 3	100	101.00
Incomplete data without											-	100		1.0		1 1	-
Characters such areas or	1 3	in.	1000	81304	W 701	4100		2.400	1 2	9107				100	12		196 500
Lasers or disposed house.			5.00	-89	. 00100		100	1400		W1000	- 3	3.3	- 18			- 3	870
Ottal Losse			- 17	1949						20.000					- 3	1	44.00
nte Soprethur	_	197	0780	207.660	29.08	40.01		97.47		414.88	-	_					7160 603
Legisofetoti	_		2.00	(22 106)	(23 162)	901901	-	27.761		(20,236)	-	_	_			-	(716 647)
Transfers and substitive - paylist (recorder)		-		-	les ind				-	No.					- 1	- 5	1000
alterations)		4			-				-	204 1965	-	- 4	-	-			204-907
Transferound substitute - marter (ar-lated)		-		100	-		-	3.4	14		-	-		14	12.	- 4	-0.5
Summer Carlott after capital transfers &		-	-	(DT 100)	(39 163)	-				348 317					1	-	189 166

1255-141		2805007	ana	300001		Content Ye	or INIXIA		20433 Wells	in Teen Roserus Franceick	Lispediur
Престрики	~	Audited . Debens	Audited Statement	Audited Datases	Organi Subpt	Adjusted Budget	full feet Forecast	Preside	Budget Year 2014/20	Budget Year +1 Jeptings	Singer Year 12 369007
A Storeach		100000	HISTORY I	11.0/11/05	TimeSware	2002	10000	27.55.00	10000	1375325	(HESC)
ARRETS	Г										
Date and other recessions from authorize betweenters	ш										
Samely Vane	ш	ATTAIN	100° (30)	840.09	424 966	000 NIE	88 500	100 100	estra	798.410	811.790
Youn	ш	411.400	00.100	1000	-	77.55	-	-	3500		1110
Neir Ren	ш				9 088	9.00	9 (86	100	21 160	1149	W 167
Other trade incorruptive from and anyor transactions.	ш	2714	1.00	9 200	9.800	9.00	709	3 100	100	9 (00)	120
Gross: Trade and other receivables from exchange immediates	ш	428 194	947 621	849.316	\$41.960	64105	504 673	GH 675	71190	790 996	NO. NO. NO.
Land Singuisment for debt	ш	man	(DEC HO)	100.002	(527 600)	(887.00%)	(807.000)	(887 870)	SATTRE	(700.000)	(772.888)
Injurees to Dictrity	ш	Transfel	-0.77	- 1	-0.00	741		The same	1000	1 4-5	77.00
Inquirement for Works	ш	101 (01)	(00:400)	MT9-600	(58.611)	phil we.	AR HIL	(358 990)	627196	20000	(COLUMN
Insurance for Make Make	ш				- 1				1 3		
Properties for other hale inclination from exchange haracecture.	ш	10	0 280	301	(f. mm)	601	190	900	391	1000	(46)
Table net Trade and other receivables from Exchange Transactions	ш	8178	754.670	(9.0)	T14.000	87.99	97.100	67 102	84107		#199
	ш										
Destivation from non-motive per transactions.	1										
Properly wine. Lamp Repairment of Properly vision.	1			-							
Had firmunity cases	1					-			-		
Other most able. Now now exchange formacions:	1	1	112	-		100			- 2		Y
Impainted to other receivable from exittings transitions	1	-	17	1.0		-		(+	-	-	-
Not other receivables from our-exchange transactions	1		1.8	77	*		1	0.9	1.5	*	- 5
Take net Receivables their roomen/bange it amountless	1	1			×.	* 1		11.6			
constant.	1										
Webs	1										
Opening Balance Spates Input Values	1	.300	: 340	36	340 89 422	940 97 100	87 HI	6.111	18 ACC	(40.00)	(F.600) 110-478
Spoten Input Values Value Transmit Value	1		-	11.00	m 448	97 60	47.54	P 445	91.00	101 40	110.63
Sign Continues	1		100	1166	840	17 207	910	PR	96,010	1010	10.05
National Streets	ш	-	100	1000	111100		2.00	1000		1100	11172
Authorized Company free	١.		- 4	(0.98)	III 425	JET 2000	87340	(87.333)	8194	(7.50)	00.076
Billed Authorised Consumption	п	100	0.40	(74.505)	(89.421)	\$7.000	(07.110)	(\$7.30)	8759	(77.160)	
Miled Meteral Surraington	ш		-	(76.50%)	(89.420)	ph7 2000	(87 320)	(87 123)	#1100	(77 160)	100 076
Free Easts Nature	ш	-			***	+	1		(10.4		+
Schollard Water	ш			- 5			1.5	1.5	87.00	27.90	(8) (18)
Revenue Nater Bibled Demokreel Consumption	ш			ist del	JH-001	97.300	(07.300)	87 EE			-
Print State Mater	ш		- 6	-	-	- 64	1	- 6	- 4	- 6	-
School of Water	ш										
Promos Rater	ш	-	1.4	1	- 4				-		
Unditied Authorised Consumption	ш	-	- 4	7.6	-	-	+	-		-	-
Under Henry Consumption	ш			7	7		7			7	100
Dribtel Greened Conumptor	ш		-	(+)	7.		0.050	1.0	- F		-
Reter Lovees	ш	-		1.7		# 790)	pt.790)	(4.760)	green	gicani	(Di en)
Apparent losses Drauburied Consumption	ш	-	100	100	-		11				
Cotoner Maler Inscription	ш		- 2	- (0			I		- 10	2	
Head Stateout	ш	-	-	-	-	#700	pt.7900	(4 786)	25.000	38.991	(2) 481
Leakings on Transmission and Distribution Mains	1	1	-	7.0			200	110.00	-10	1.0	100
Leskings and Cherkova at Bhrage Terrisoffenessess	1		-	- +	-	-	4	- 4		-	-
Lastings on Service Connections up to the print of Customer West	1	-	-	-	-	-	+	-	-	-	-
Sata Yorkite and Management Gross	1	7				1	10.10	- 8.	11000	-1/8	1 0.5
Overeibte Aveat Red Louis	1		-5	1.0	- 0	9.700	(4.794)	(4.740)	29.000	deser	men
Non-monte Anto- Cooling Balance Water	1	in	240	100	10	(# 795) (# 440)	34 76% (0.44%)	(A 785) (A 440)			(25.40)
11.00 (1.00 m)	1	3.5	5.50	- 6	8 105	100	1000	13.77	1/1883	1.00	
Agricultural	1										
Specing Subarya	1			12	-	-	+			+	-
Assailane		- 2	-	-	-	-	+	-		-	-
Speak	12	-	-	14	-	-	-	-	1.4	-	-
Abarrens		-	-	-		-	+	-	-	-	-
Streets Designation - Agricultural	ľ	-	-	-		-	-	- 4		-	-
Annahama Africana	П							-	-		
Consumbles	ш										
Blandari Patrol	1										
Opening Shieros	1	211	216	19	1 000	200	200	221	200	200	100
Auguston	L		3	46	3 000	199	1999	1 894	190	1961	100
trans.	1	- 5	1.0	-	# 000	(7.010)	27.000	(2.114)	(190	(190)	(600)
Résiments		-		24	11.040	110	50023	13	-	1000	11/4
With offs	1 *	-	- 1			- +	-	- 4			-
Storing belone - Consumations Standard Ramet	1	201	3%	20	1 000	261	200	20	200	m	100
Jan Halad		1756	100	1931	100	- 10	17,000		100	thi	910
Specing Outered Association	1	40	431	48 E25	100	100	7000	1.00	1300		ME THE
town	1	3		2.00	11 0001		(1000	0.66			
repaired.	ľ	1 3	150	-	11.000	1 2	111111111111111111111111111111111111111		11.00	1	-
The state of the s				100	100		1			1	5.
Wash	1.0					- 1		- 1			

C35 Capricom - Supporting Table SA3 Supportinging		(1000)	mm	261111		Carrent Ye	w INDIAN		PAREST WARRANT	n Term Revenue Framework	& Expediture
Description	Ref	Audited Subserve	Audited Datestre	Audited Datame	Organi Suspe	Atjuste Bulget	Full Year Furnish	Product	Solget Year 200425	Sharpet Year +1 Jectors	Studget Fair 4 (60%)
Install Souts	Ш	electronical III	37,000,10	1000-000	1.00	2,50	100000		11000	A 010-0	0.0174
Opening Balance	ш	100	- 7	- 2	- 1		1.0	1.0	150	- 2	
Amunifore	ш		2	9	27		1	10		100	
leases	7		- 3		- 1			72		1 3	
Adjustments									-		
Was of		- 2						11			_
Coming belong - Fortified Grants					- 4	- 4		-	-	-	-
	ш										
laterials and Supplies	ш										
Opening Belows	ш	2100	1386	196	(7.64%)	439	4371	6.1%	6376	6378	620
Angeliere	ш	-	-	19.077	8.204	99.018	10.00	10.00	36765	36.394	8711
latente.	. 1	-		(16,27%)	8374	(10:10%)	(98.00)	2010	0110	(8384)	i intri
Adjustments		-	-		9.				1.0		
Minute Control of the	.0	-		-	+		1.0				-
Dissing halonce - Muterials and Supplies		3146	138	8309	gwy	6379	8379	6.376	6376	4309	1.15
	ш										
herb-in-progress.	Ш										
Opening Selector	ш		2	- 21	- 2			100	12	12	- 2
Margrant		-	.+	-	+	-	-				9
Saules		- 1		- 2	-	-	(4)	- 10	-		
Doning balance: Work in-jergytosy		-	. +		+.	4.	. 4		1.0		
tracking Streets											
Opening Salance		-							1.00		-
Angelion		-	-	90	+		0.00	14	100		-
Transec		-		97	-		(6		1.0		-
Sales		-	-	100				- 6	100		
Dowing Balance - Housing Dowk		-			-		1.40		-		
**											
Sparring Statemer.		-		-	0.0				1.00		
Angestone	ш	-	-	- 23	+1	-	-	1.0	120	100	-
Date	ш	-	-	- 33	-	- 6	-		- 52	140	-
Adjustments	ш	-	-	93		- 1	(A)	1.0	120	100	1 2
Consider of Prior period errors	ш	-	-	- 23	-		-	1.4	54	141	-
Service	П		-	-	40	- 1				- (4)	
Desiry Salaria - Land		9	+			- 6	1.4		(4)		
Soring Returns - Heartney & Consumption		2147	140	7405	107	3400	2104	2486	2494	2404	104
										-	
PE distributed from the property		- Capacian		- Carrier	T. Calman	- Augusta	- Index or			-	-
PFE at coll-shallor (red. frame book) Leaves recognision PFE		3.00(11)	# 30E 007	# 427 mil. # 110	4907790	419	4100 A100	5 (58 (01)	6.339.MU 4.399	3 AUT 108	413
Lass According to PTI		881 530	1751.343	(87/33)	20.004	30.40	901-603	7500 40%	810 320	(1 tale 100)	H 177 960
stal Property, plant and equipment (PPE)	1	3195 503	349.40	3 894 30n	4,985 (91.)	4 195 365	4 155 363	4 165 363	4 360 896	4 550 981	A 790 194
ABLITER	1	-	-		-	_		_		_	
arrest labilities - Emercial Establishes	ш										
Shortners loom jolker than look eventrally	ш		20	28	200	288	28	26	786	18	192
Current proton of tang-term basilities		160	1,472		(20)	174	17.5	1.6	+		19
del Carrent Saluttion - Pleannish Nationals		7,117	1401	278		. 336	798	296	166	- 100	- 14
tanks and offer; payables, hore, exchange to account one			discrete.	10.100		10000			Stereo	- constitu	
Take and other papelites from exchange harvastons.	. *	175.480	362.400	300,277	98.00	10.10	107.00	100,300	188 927	10.00	174,885
Other back population from exchange frequentions: Trade population from Non-exchange frequentions: Uniquest conditions		188	m	- 1	7.0	546	940	940			-
Trade payeres from for extrange foreactions (Impaint constance Trade payeres from fore extrange foreactions (Other	1	100	1. 7.			100	U.S.	100		-	
SALE OF THE PARTY		3.92	3.80	638	5.00		5.38	6.38			
stal Trade and other psystems from suchange transactions	2	193 300	272 160	271 864	262 979	10/10	108 143	199 140	119 (2)	107 (28)	174.887
co. content lightlines - It manufact lightlines			44-	100							
Other framulal labilities	1		800	Mr				- 1			
dal Non correct Salation - Proprietal Institutes			876	204	-	-	-		-	-	-
		- 5	(13)	100					3	1 9	11 2
on content baldition - Long Term, purpor of trade population.		-	- 1	-	- 2			1/2		12.0	- 2
Secrety Bulk Furnises											
Payables and Associate - Densed											
Manage Set Feet			- 3		1	- 1					
		-3		-						-	-
nelson.		The same									
Retriement banado		3 362	47.600	E DE	7300	87,016.	67.256	AFTIG	. 471%	42116	:4/50
Parties in of E six refuelbaltes					21100		11.00	111110	146.00		
Otion Charles		15 AND 30 AND	14 Mili	#155 19750	79 100	80 170 FEE 180	46 66 FG 66	46 SN	10 10	127.396	27 MA
William II		at sec	m and	-0.00	19.00	111.00	ALC: MA	200	.00.940	01.00	134 684
MICH IN NET ASSETS											
eteletel septemblebill						4.000.00	45000	4500	4700		
Accompleted surplication from participations (PRP adjustments)		343778	3 732 188	1727186	1994 341	4 204 (87)	4 104 901	4 204 001	43636	4 517 130	463428
Faction bilation		54979	3 (3) (6)	310210	3394.50	4.004 (87)	4 004 101	4 004 (01)	4.38 280	4 927 tin	A 604 20
SepteCalidi		494.012	300 479	18:30	20.01	DI 488	104.498	130-408	789.198	125 723	199.00
Transfery tetrani Pasames		-			41			1.6			-
Organisation officers Office advantages		191	W 900				1.0		. 0		
	L	2987 114	4 KIR 300	357 1040 4 888 780	4276 800	4 329 106	2 TH 100	4 129 106	4 546 372	4 852 NAT	4 829 344
	11		-100 000		100000	Charles Inc.	1,000 1000	1,000 000	4 940 975	4 600 961	
completed Surplus (Select)	111										
ico maiated Surplus (Sellos) Isoscopi Housing Sensityment Fand		-	-	-	7.1						
Incompleted Surplus (Soffeet) 808/CSB Photolog (Investopment Flund Comité reprisement		- 1	-	- 8	7.						
oppmisted Surplus (Carlott) 990098 Housing Development Fund Capital replacement Suff represent		- 1		- 8	7			- 4		- 1	- 3
roomsisted Surplus (Selfort) 880CSS 196.ming Development Fund Could represented		- 10		- 6	*			-	9	-	-

Strategic Objective	Goal	Goal Code	Ref	2020/21	2021/22	2022/23	Cu	rrent Year 2023/2	u	2024/25 Mediu	m Term Revenue Framework	& Expenditure
R thousand		.520.1	, ,	Audited Dutcome	Audited Dutcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year + 2026/27
Reponsive, accountable, Rective and efficient local preminent				845 681	860 208	969 341	967 645	970 506	970 506	1 037 176	1 096 699	1 078 50
isatemable furner settlements nd improved quality of ousehold life				4	"	.3	3	-			-	

Stratagic Objective	Gost	Code		2020/21	2021/22	2022/23	Cu	erent Year 2023/	24	2024/25 Mediu	m Term Revenue Framework	& Expenditur
thousand :		U.Sue	Buf	Audited	Audited	Audited	Original	Adjusted	Full Year		Budget Year +1	
rinousing	To increase the capacity of the detrict to deliver its mandate	CORP		Outcome	Outcome	Outcome 3 939	Budget 10 559	12 933	Forecast. 12 933	2024/25 10 696	2025/26 10 146	2026/27 10 14
										27,200		
A comprehensive, responsive and sustainable social protection system				12		*	**	1,23		57 563	66 232	76.11
A comprehensive, responsive and sustainable social protection system		CORP		3	*	-		1,53		16 869	18 183	19 51
A comprehensive, responsive and sustainable social protection system	To enhance conditions of economic growth and job creation	DPEMS		2		187	430	430	430	850	950	6
A comprehensive, responsive and sustainable social protection system	To increase the capacity of the district to deliver its mandate	SEMS		3	8	686	471	437	437	471	471	4
A comprehensive, responsive and sustainable social protection system	To provide sustainable basic services and infrastructure development	COMM		3	9.	922	1 280	1354	1 314	1406	1 106	11
A long and healtry life for all louth Africana		CORP		- 4	9	-	3	-	- 4	23 463	25 140	26.9
k long and healthy life for all South Africana	improving access to basic services	INFRA		- 19	*	2 965	4 645	6 196	8 195	20 986	20 334	213
A long and healthy life for all South Africans	To increase the capacity of the district to deliver its mandate	SEMS		8	5.	131	76	78	78	78	78	
A long and healthy life for all louth Africana	To provide sustainable basic services and infrastructure development	COMM		3	ā	210	150	205	205	205	205	2
A skilled and capable workforce is support an inclusive growth saft	To increase the capacity of the district to deliver its mandate	CORP		37 .	ă	1 080	1 300	800	800	1 300	1 300	13
Mi people in South Africa are and sel safe		CORP				:	*	1,23	:	56 452	80 956	65.7
Ul people in South Africa are and sell safe	To provide sustainable basic services and infrastructure stevalopment	COMM		12	2	150	450	150	150	650	670	
An efficient, competitive and exponsive economic effestructure network	1, 1000 M 2000	INFRA		-	¥	-	-	-	- 12	152 508	172 378	164 1
An officient, competitive and espansive economic officialructure network	Improving access to basic services	INFRA		- 1	3	28 510	13 605	9 793	9 793	36 088	45 978	2
in efficient, effective and levelopment-oriented public envice		INFRA		ş	*	-	9	243	8	50	3	
or efficient, effective and tevelopment-oriented public services	To enhance conditions of economic growth and job creation	OPEMS		(4)	=	392	632	1 671	1671	4 537	1 764	10
An efficient, effective and	To increase the capacity of the district to deliver its mandate	CORP		34	2	2 381	2 951	2 996	Z 996	2 462	2 132	2
	To increase the capacity of the district to deliver its mandate	EN:		9	×	746	21 064	6 524	8 524	140 502	135 214	106
in efficient, effective and	To increase the capacity of the district to deliver its mandate	SEMS			8	1645	1 612	1512	1 512	1703	1807	. 1
in efficient, effective and levelopment-oriented public	To provide sustainable basic services and infrastructure development	COMM		: 4		-	250	280	260	260	280	100
hotect and enhance our invironmental assets and natural assurces		CORP		-	*	-	14	0.60	*	7.307	7 836	
Protect and enhance our	To enhance conditions of economic growth and job creation	OPEMS			*	2 733	1579	2 693	2 693	1775	1 525	

Strategic Objective	Goal	Goal		2020/21	2021/22	2022/23	Cu	rrent Year 2023/2	14	2024/25 Medium	Term Revenue - Framework	& Expenditure
R thousand		-	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original	Adjusted	Full Year Forecast	Budget Year 2024/25	Budget Year +1	Budget Year * 2026/27
Responsive, accountable,				Outcome	Outcome -	(867)	Budget 53 129	Budget 49 429	49 429	664	732	76
effective and efficient local government												
Responsive, accountable, effective and efficient local government		CORP		*	3.5		-	*	3	7.226	7 720	8 24
Responsive, accountable, offschive and efficient local government		MFRA		*	1.7	*	130	×	3.63	50	-	-
Responsive, accountative, effective and efficient local government	To enhance conditions of economic growth and job creation	DPEWS		ž	*	1217	734	765	765	219	719	711
Responsive, accountable, effective and efficient local government	To increase the capacity of the district to deliver its mandate	CORP		±1	12	686	500	297	297	136	500	70
Responsive, accountable, affective and efficient local government	To increase the capacity of the district to deliver its mandate	SEMS		5.	17	588	825	633	633	875	880	80
Responsive, accountable, offective and efficient local povernment	To provide sustainable basic services and infrastructure development	COMM		5	1	113	113	113	113	113	113	11
Sustainable human settlements and improved quality of nousehold life	SOCIAL ACTION E			662 297	762 143	815.386	941 170	984 017	984 017	632 608	678 602	732 39
Sustainable human settlements and improved quality of household life		SEMS		20	(5)	-	72	-	-	300	300	30
Sustainable human settlements and improved quality of sousehold life	To enhance conditions of economic growth and job creation	DPEMS		\$	-	38	50	50	50	50	50	5
Sustainable human settlements and improved quality of household life	To increase the capacity of the district to deliver its mandate	SEMS		2	134	1732	1 889	1817	1817	1.763	1763	178
Sustainable human settlements and improved quality of household life	To provide sustainable basic services and inhastructure development	COMM		÷	¥	67	75	45	45	45	6	4

Strategic Objective	Goal	Goal Code	Ref	2020/21	2021/22	2022/23	Cu	rrent Year 2023	24	2024/25 Mediu	m Term Revenue & Framework	Expenditure
R thousand			2.5	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 E 2025/26	Judget Year 1 2026/27
WINDOWS WITH THE PROPERTY OF THE PARTY OF TH												

Goal		200	2020/21	2021/22	2022/23	Cu	rrent Year 2023/2	14	2024/25 Mediun	Term Revenue Framework	& Expenditure
		Ref	Audited	Audited	Audited	Original	Adjusted	Full Year		Budget Year +1	
Improving access to besic	INFRA		Outcome -	Outcome -	Outcome -	2 014	2 014.	Forecast 2014	1 000	2025/26	2026/27
services						South		0.578.00			
To increase the capacity of the district to deliver its mandate	COMP			*	202	8 000	7800	7,800	8.245	8 245	0.24
Improving access to basic services	INFRA		-	÷	101 247	203 433	275 026	275 026	351 113	303 953	362 34
To increase the capacity of the district to deliver its mandate	CORP			34	514	3 000	3 900	3 000	3 005	3.355	2 36
	8										
	c										
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	Improving access to basic services To increase the capacity of the district to deliver its mandate improving access to basic services To increase the capacity of the	Improving access to besic services To increase the capacity of the district to deliver its mandate Improving access to basic services To increase the capacity of the district to deliver its mandate E CORP B C D E F G M I I J K L M N O	Improving access to basic services To increase the capacity of the district to deliver its mandate Improving access to basic services To increase the capacity of the district to deliver its mandate B C D E F G H I J K L M N O	Improving access to basic services To increase the capacity of the debict to deliver its mandate In increase the capacity of the debict to deliver its mandate B C D E F G N N N N N O	Improving access to besic services To increase the capacity of the deliver its mandate Improving access to basic services To increase the capacity of the deliver its mandate Improving access to basic services To increase the capacity of the deliver its mandate CORP B C D E F G N N N N O	Code Red Audited Audited Outcome Improving access to besic services To increase the capacity of the district to deliver its mandate Inspecting access to basic services Inspecting access Inspec	To increase the capacity of the desict to deliver its mandate To increase the capacity of the desict to deliver its mandate To increase the capacity of the capacity of the deliver its mandate To increase the capacity of the deliver its mandate To increase the capacity of the deliver its mandate To increase the capacity of the deliver its mandate To increase the capacity of the deliver its manda	Code Audited Audited Colorers Budget Surject Budget Surject Budget Code CORP - 200 8 000 2 8 00 2 8 00 2 8 00 2 8 00 3 200 10 increase the capacity of the delect to delece its mandate NFRA CORP - 314 3 000 3 3000 E F G U K K L M M N O O O O O O O O O O O O	Code Read Code Read Code Read Code Code	Code Name	Cold Part

Description of financial indicator	Seale of calculation	3000/21	2021/23	2002/23		Current Ye	or 2023/24			Medium Term Re enditure Frames	
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjosted Budget	Full Year Forecast	Pre-audit	Budget Year 2024/25	Budget Year +1 202509	Budget Yes +2 2026(2)
Sorrowing Management			-			-					
Coult Hating:		0.0	σ.	/0	0			0.00			
Capital Charges to Operating Expenditure	Interest & Principal Part Operating	0.0%	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	225
the second second second	Expenditus			5000						999,000	
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing Own Revenue	0.0%	0.0%	0.0%	0.7%	0.0%	0.0%	0.0%	0.1%	0.0%	1.0%
Bostwed funding of 'own' capital expenditure	Borrowing/Capital expenditure exci. transfers and grants and contributions	0.0%	9.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Casakai		l									
Georg	Long Term Borrowing/Funds & Reserves	0.0%	2.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity					5.55		200		95		
Current Ratio	Current assets/current liabilities	2.4	2.0	23	22	25	25	25	2.2	19	. 1
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current	2.4	2.0	2.3	7.7	21	7.5	25	2.7	13	1
	Satisfies	2000	223	500	3373	1981	7.0	1000	(88)	333	
Liquidity Ratio Revenue Management	Mondary Assets/Current Liebblies	22	18	21	20	2.5	23	23	28	1.7	. 1
Annual Detrors Collection Flate (Payment Level %)	Last 12 Mins Receipts/Last 12 Mins Silling	0.0%	0.0%	9.0%	0.0%	21.9%	21.9%	21.8%	213%	30.1%	30.1%
Current Debtors Collection Rate (Cash recepts %		9.0%	0.0%	2.0%	21.9%	21.9%	21.0%	21.9%	30.1%	30.1%	30.2%
of Haltspaper & Other revenue) Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	45%	43%	4.8%	586	42%	43%	4.2%	34%	12%	12%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered Total Debtors > 12 Months Old										
Creditors Management	to section out										
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMW's 850el)	100.0%	100.0%	100.0N	100.0%	100.0%	100.0%	100.0%	100.0%	. 100.0%	100.0%
Creditors to Cash and Wvestmerts	(c)	12.9%	22.9%	772.4%	261.4%	192.1%	-190.1%	192.1%	0.8%	BIN	85.0%
Other Indicators											
	Total Volume Lones (WV) Individed										
	Total Volume Losses (WV) non-technique										
Electricity Distribution Linears (2)	Total Cost of Lower (Rand 1990)										
	% Volume (units purchased and generated less										
	units sold/units purchased and generaled										
	Bulk Purchase	9.019	N7427300 EN	647427300.0%	restremo es	nerman ry	militario (%)	Michigan (A)	COLUMN TO SERVICE	981900000 2N	*********
Water Volumes: System input	Water healther? works	-									
	Natural sources										
	Total Volume Losses (Mf)	70000	1.00	5000	1-11			1000	7-12-	- 2071	
	Parket State and	4.367	100	3 661	1468	1468	148	348	3296	3 130	2.97
	Total Cost of Losses (Fland 1000)	35075452	33773353	34607311.46	32876945.89	220/00/530	32876945.89	32876945 ER	310/33058 50	29671443.66	28187871
Water Depthytion Lineaus (2)	% Volume (units purchased and generated less	2000		3400 211 40	2010000	-	2041000000	-	1		-
	units sold/units purchased and generated.										
			2000	5000	W. Corner	0.000		178.75		126710	
SERVICE CONTRACTOR OF THE SERVICE CONTRACTOR	and a company to the state of the state of	- T	38.7%	38.2%	343%	34.0%	34.0%	34.0%	327%	31.1%	29.6
Employee costs	Employee costs/ Total Revenue - capital	40.0%	40.1%	36.5%	412%	44.0%	MIN	44.0%	44.9%	45.4%	49.0%
Renunsiator	revenue) Total remunerations/Total Revenue - capital	41.8%	41.8%	382%	45.1%	46.6%	465	58.1%	46.9%	47.4%	51.8%
Repars & Maintenance	revenue) R&MI(Total Revenue excluding capital	15%	2.1%	2.1%	3.1%	4.9%	4.9%	16.7%	158%	15.0%	16.1%
Finance charges & Depreciation	revenue) FC&D/(Total Revenue - capital revenue)	10.0%	12%	3.4%	11.9%	12.9%	11.1%	10.9%	10.0%	10.5%	11.2%
IDP requisitor financial visibility indicators		ı I				358	15.9	(15.3)	11.8	162	15
EP regulation financial visibility indicators (Outst coverage	(Told Operating Revenue - Operating	93	17.5	23.2	15.9	19.9	10.0	1004	114	16.2	1.9
(. Oethi coverage	Grants/Debt service payments the witten financial year)	*			10.00	.1500		1.00		1,3550	
	Grants (Debt service payments that within	44	61.2%	92%	e0.6%	47.6%	47.8%	47.4%	30%	37.9%	×n.

Secretario el economico de deser	T	nic and demographic statistics and assu-	MRT Carran	Japan Survey	SETT CHISSIA	369631	38625	30000	Surred Year Jacobs	700475 Balture	Tom Revenue Frienpessit	Literation
	The					Datase	Datases	Substre	Digital Biotyst	States	Datasee	Outcome
NOTICE AND DESCRIPTION OF THE PERSON OF THE		Lucio .	N					10	1000	11,11		
Pipulin	- 1	INSTERN.	1160	7.90	1.01	189	1201	1447	1 447	3985	1.407	19
Ferrom epic 5 - 16		STATE SK	188	91	100	100	111	- 100	181	186	50	
Make aged 5 - 14	- 10	MATESA	NE	WE	198	196	100	2345	141	340	. 147	
Pervalve apid 15 - 36	- 1	BRATICISA.	219	.70	330	100	311	240	340	380	340	
Makes aged 15 - 34	- 1	BFATS-SA	760	10	361	291	301	207	007	超 数	337	
Unemphyment	_	STATESA	100	1.24	301	10	0.00	. 19		20	- 9	(
Southly Newschard Income the of Naverholds	1,0	Lauren .	17	7.77		- 11		1177	- 5	19.55-		
No names	100	STATE SA	3100	25.050	27.0%	90.907	Moder	10:00	8.00	90.00	16/37	-
01 - 01 000	- 1	STATESA	2100	3 900	2360	100	1321	710	17371	730	7.071	J. 17
M1501-AC200	- 1 3	STATE SA	23%	13%	5395	11,042	11381	14,300	9 3/2	11.312	44.30	711
60.00 - 96.400	- 1 :	SENTE SA	14.796	14.706	14.706	38 300	25,302	36 100	30.302	20.00	in 30	
06 401 - 015 000	- 1	MINERS OF	10.00	45,817	elatr	79-400	74 69	76,600	29.000	70:00	79 686	
NO 81 ASSAUL		STATE SA	20/163	38760	38742	76 100	74 100	78 120	79.930	10 (0)	10 00	
705 W1 - 701 TW	- 1	BOATS SA	27346	27 146	27.046	34301	54.637	34 007	36.007	34001	39-107	34
PEZ (81 - 9102 40)	- 1	snatesa.	29.500	25 190	31400	23 190	27.797	10.00	22 750	22.700	12.753	n
PT-SZ 461 - RED4 900	- 1	STATE SA	21100	20,000	22.630	19.65	9948	94.03	9 625	10.000	16.65	- 11
100M 601 - THOSE 600	- 1 - 3	STATE SA	706	7.81	7065	10.000	10.620	16,632	9 100	10,422	10.00	4
PARTY ST. MITTERS	- 1	STATE OA.	1180	1109	1300	1,000	11%	8275	129	1229	1.0%	
-9910300		ENTERS .	129	1294	1204	1000	1130	11000	1100	1500	1109	4
foreity porties ins. of insuertains												
 NG DBC;per fourement per meret. 	19											
New Bergins	- 1											
hambookdameraties. NO	_	Part Control	7.77				1 17					
Number of Seigns in Hunstad dates		SINTESA	1,250,000	12900	100146	1201	1:381	1.40	5.847	1401	1 447	84
Number of your people of transition seek		MINATURA	460 W.F	480 167	904 595	666	306	101	931	1001	301	100
Married of Southern in reviewed some		STATE SA	211111	273 657	241 930	340	100	26	407	401	401	
Norther of Just Incomfolia is received area.				1.550000				-				
Definition of para Incomplete (If par recent)												
Tomas abdiction		•	-									
Femi		trutt tá	200.940	329 740	24028	316,279	28.25	10009	400.00	400,000	60.00	400
Marie		BOKOSA	4647	9.00	27940	37.962	27.90	27.662	18.06	9.15	10.700	- 11
Total consider of becauseholds		Britain.	3040	203.60	362.007	343.80	30.07	367,657	407 103	607 1111	400 100	427
Destroys provided by municipality		BPATE SA	19296	E 1602.018	1291 866	1381460	1.00 007	TARTION	0.467703	1847100	1407103	1441
Dealings product to ensureed	- 10	SENTERA	4 (00.40)	40040	\$400,000	1404 800	9.404.000	60000	A 1012 (181	13010	6.502.721	1100
Dealings proceed to proces section	- 6	10-75 S(R)		*******	1.404.404	2,000,000	2701.000	6,64,43		8.00 (40)	50000	750
Total new housing dwellings	100		61936	619030	6.886.01	3 666 12T	568.D1	111050	121104	11000	829.04	849
	12		1111111111									
Manufacture school (27%)		I				105	439	686	100	435	485	455
Harat Str. Streets	- 1	I	1			226	4.68	539	400	146	425	ACE
identifie content		I				475	37%	10%	600	60%	405	375
Sensoroto nover		I				20%	33%	185	25%	435	5.65	165
Comunition proofs (secretary)		I				H-25.	16.0%	4005	87.8%	9479.	96.0%	W.75
Consister great resteri	- 1	l				TERM	W.P5.	NO.	BUS.	8175	H/N	825
		1					4,000		-		Table of a l	
electro wins	17	I										
Property successors thereon	100	I	1									
Hortet of Goldstee & equipment		I										
Fiered - school involveds		I				Hom.	9625	96.0%	100 (%)	100 (%)	100.0%	10 h
Highest Address		I				IRM:	26.0%	30.0%	40.0%	100.0%	101175	100 (5)
Revenue from agency services:	100	I.					100			1000000		

stall on the provision of municipal servi	 economic and demography, statistics and assumptions ices for A10 									_
		269007	20000	min		eres for 2015		30401 Wester	Francisco	& Expenditure
Total municipal services	La l	Outcome	Grame	Gorana	Disposi Soriget	Adjusted Turkpet	Full New Ponecast	Europe Year 2004/23	Budget Year of Japanese	Shelpet Year <2.308627
	Characterist sector largets 2005	-			Singe.	tringer	Political .	Seekin.	ana.	-CA1807
	literac.	: 79	:7990	79.67	107.000	10100	192.89	192.89	142 100	100
	Pipel water made dealing: Pipel water made used that no no walling:	10 40	133,401	101.421	755.708	195.98	155 305	705.368	155 388	155.30
	Viery public fair (it least no unesta level)	10 (0)	32.405	90.600	10.60	56407	3690	24 617	Marr	9401
	15 Other water wastly jet been not service been!	31.903	10-100	36.003	94.380	14:100	94 388	31.391	14.190	94.38
	Minimum lamate Land and Mason automic 3 (Ming public has 11 non-autocolonal)	10.55	26,000	20.00	10.02	Drint.	40.10	BT 115	0.02	atre
	75 Other state supply in this pook to level I.	92	- 2	1 1	1.5		- 3	12		100
	No work in (CD)	1+	-	- 6	- 7	+	-		+	
	data Mahan belor Levil sal-star	10.09	342 909	-	427.173	48770	40'01	arm	40.00	40 0
	Spar number of Insperticals. Sections in Section 2	30 08	342 818	30.00	arm.	407 1175	en en	arm	407.000	40'0
	Plantolik introduct to severage	97.918	1140	7.01	19.10	7919	179.116	219 112	779.196	17611
	PLah tolki (with soots tark)				=+	+			-	-
	Cherolof tolet	198	1980	198	430	190	4,00	4.97	9.000	436
	Pri trial (semidan) Disc tales province if this person level	325.968	201146	201 98	338716	320 (19)	2876	208.716	228 719	2971
	Mineral Review Land and Alexan and Hose	10.00	25.81	30.00	10.01	407.00	10.00	40,40	412.100	40.0
	Substitute	3.035	.140	1100	169	8180	3.000	5.00	9.666	1.00
	Other bolet processors (in min service level)	2100	3.558	319	1808	3404	3.694	249	3406	160
	No tolel province Andre Millerum Daniel Land Authorie	9/250	16.200	1929	955	10.000	190	1000	10.000	940
	Total number of Tourseholds	140 107	Witt	10.00	40111	437 (19)	का ला	arm	47 m	407.07
	Greats.				50,000,000					7.1
	Diemoty (d least nin service level)	0.7	- 5	1.0	65	793	7.	6.7	200	10.5
	Destroly prepart provinces med: Millionar Service Level and distracted with		-	-			-	-		
	Equation of management levels					-			-	
	Electroly - prepaid or min. service revel.	120	-	1 1	1.7	-		1.5		
	Other energy recovers States Millionum Standard and recovery	-	-	-			-	-	-	
	Closel number of households	1	-	-	-	-	-	-	-	-
	Orbital.			100						1
	Amount at land over a week							- 2		- 2
	Millionian Service Level and Risses and million Removal last has partly from one a result	9.5	- 0	1	- 12	- 0			- 0	
	Deg sessors what here	1 2	- 0	1 2	- 55	- 2	1 3	- 53		
	Deirg own will see during:					-	1	1.7	-	-
	Other sold of deposed the sold of deposed	7.6	-							
	Seter Moneyor Danies (and automat		-	-					-	-
	Total number of immediates		-	-		-	-	100	-	
		10000	-	-	_	0.000000	_	MARKEN	Tiero Navanos	A Parison Street
Managed in Assess services		200001	200100	2003/22	0	ment flow 2003			Frenench.	- Department
- Activity and a second	~	Outcome	Grittere	Gustan	Dogous Bodget	Antycour Burkpet	Full Year Forecast		Budget Your 11 JOSENIA	Suspet Year ~2.369627
	Househald service beyond (1985)	- 2		- 0		2.000			1-1-1	7.11/16
	Want with much beeting	76/87	THE	7197	102.000	102.000	102.000	9230	162.600	167.00
	Piped water made used (but not in dwalling).	103.441	133.40	100.401	100.300	155.366	(85,366	100.300	155.368	115.30
	 Georg public tay (at least for convice level) 	10 90	92.405	10 465	1660	940	361617	24.617	19487	94.61
	19 Offer week apply of head too person level)	30.003	10.000	30.00	H2N	10.200	\$4.00	3438	19.100	91.36
	Williams Service Level and Room and their	20.00	261,666	30'00	807.103	40000	80.40	827 175	-87175	407-17
	15 Other water pupply by the purpose bould.									

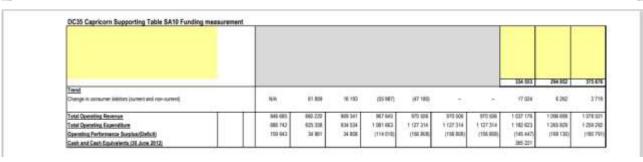
CONTRACTOR DESCRIPTION	K, economic and demographic statistics and assumptions	30.00	347 EDR	10.00	APT 115	40.10	100,103	штип	-mm	60.11
	Sentation tenenger Fluid table (connected to severage)	97931	97.00	10'400	19110	19.16	199.116	100.000	175.75	1/9 11
	Fluid tales (self) auglio band					-0476	110			
	Decreasing and	7 966	1 000	1.000	1307	4.000	4.00	496	430	430
	Pl told currients	223 98	200.166	203 166	200 110	009 119	100 710	ziene	200 716	100.74
	Other falled processions in nonceptural level)	190111	7500	100	LEWIS .	1750.00	100	1000	10000	
	Mornary Service Good and Aliene authorize	322 001	52.90	107.90	40.07	49.10	107.001	FC 101	- 612 101	101
	Autoroine:	2.007	2100	2100	2446	9.800	. 6400	186	9.000	.10
	Other habit processors to train service levels	3.918	3.5%	266	3.900	3.004	3894	569	3/904	(100
	Scholl products	94.336	0.2%	16,06	560	680	599	640	1911	5.65
	Debug Williams Berata Carel aut 1992	9.86	10 856	19 866	0.00	- 1610	19.97	16/899	16.00	16.00
	Total number of transactivities	34/107	140 (07	MINT	Att its	42'11	65.68	AIT ITT	427777	40 10
	Mrenoc.									
	Dischool (in least min service (evel)									
	Similardy - pregnal print device here! Afternoon Service Long And Morrey contribute		_				_		_	_
	Pacticle in the properties.	-	-	-	-		-		-	_
	Districts or consect in one service/well.									
	Other mean region									
	Batter Stronger Survey Laure and man	-	_	-					-	_
	Total combar of Issuadiotis		-	-		-	-	-	-	_
	Print									
	Removal of least own a need									
	Afternum Service Cover and Name constant	-	-	-	-	-	-	-	-	_
	Removed law haspardly than once a vessel.									
	Tilling communic whole turny									
	storg over refuse duty									
	Other cotton rispense									
	No related disposal	-							-	
	State Military South Land spirital Total surder of bosostulia	-	-	-	-	-	-	-		_
	1006 Humber at foundments		. 4.4		-		-	-	1.00	-

DC35 Caprisors - Supporting Table SAF Social, o	Τ̈́	200 OFFICE ADDRESS OF THE PARTY	2007	30133	20000		creed have 2003	96	200103 Meliu	m Sam Rovero Francuski	t & Expenditu
Municipal antity services	L		Outcome	Substante	Outcome	Dogoui Sudget	Adveted Deltart	Full Year Forecast	Studget Year 260425	Budget Year of	Budget To 10 20000
	۳	Pleasant of service broads (RM)	_			- roops	and.	Person	Jagorian .	- 240.000	10 20000
Name of morningal widthy	:	Moreover Section (used and Allison and Allison Overgraditic big (* mits section fever)									
	1	Other sode supply or ministrates lessed. So select supply									
CON-S-CO DESIGNATION	ш	State Olimen Sever joint will high Told number of households	-	-	-	-	-				-
Name of Novelige welly	١	Sentechen havenings: Float take (summotive) is severinger; Float takes (selfs supplic term) Cheminal take.		11.0			111				
	П	Pit toled coertification: Other toled procedure in into pervise levels									
	l	Attenue: Service Level and disses upo-tale! Budget tolet Other tolet pointwises (ir yells awards feed) No some moneure									
	ш	Since Moreum Service Lord aut-Anti-		-	-		-	-		-	
Name of manipul writy	ш	Total number of four-shorts. Emoty:		7	-7		- 1	1		-	
		Electricity (at least non-service level) Destroits—present non-service (and in- determinations) (and and desse societate) Destroity (or remaind level) Electricity (or present level)					÷		-		
	ш	Ottal energy sources. Some Minimum Sprains (and sold date)			-	_	-	_	-		-
Name of montainal artify	ш	Treat number of Increatedits.	-		-	- 15	-		1.0		
		Alexandr of text one a week alternate Service Level and Alliest suit that formation of text of the cone a week Serg commune robust damp Using commune robust damp Using commune robust damp							12	-	
	ш	Other subsect deposes No cultivat deposes									
	ш	denia Militario Servico Listal ad Adel Total number of hexapholite	-	-	-	7.0	-			-	
	H		1000	30101	2620	-	erent fee 2003	31	200 KIS Medical	in Same Revenue Framework	- 6 Topm dto
Services provided by 'external mechanisms'	L		Outure	Octore	Discone	Original Bustoni	Adjusted Duringer	Politier Personal	Sudget Year 200429	Budget Year 1 2029/26	Budget To
Name of Service provides	-	To select service propriet (1991)				- Company	Design	T STREET	- Charles	ORCHAT.	12.00000
	ı,	Print: Figure value rando eventing Figure value rando such that not no destring Living partitions to pick receives develop Differ value rando let what this persons levell									
	:	Amount leaves a seed and discovered based being males for one persons level. Other seeds supply 17 min persons level. No seeds supply 17 min persons level.	17				-		- 65		

DCSS Capricon - Supporting Table SAR Social, ec-	onomic and demographic statistics and assumptions	- 1		1		1				
	Fluid fall (garriefed to severage)			1						
	Front Sold (with seguin term)									
	Demonstrate Fit table trentated:									
	Differ toled provisions (* crimanyou least)									
	Afternoon Secretar Lanual and Atmost code-state	-		_	_	-	-	_	_	
	Audiat tolet									
	Other tolkel processions (+ som pasiwos lavel)									
	No later processors									
	Sales Woman Series Lover aut-Intel Total custion of Inschalates				-		- 1			-
Name of service provides	Simon.									
	Electricity (of least time particle least)									
	Electricity - prepart (introveness level).	100							100	
	Militerate Sensitive (swell and Adorse auth-bild	-	_	-	120	-	-			-
	Eartily (Conserve Inel) Detroit-proof (Conserve Inel)									
	The may worse									
	Name Moreous Sprates Level and Add	1 1	-	-	- 1		-	7.2	-	-
	Total number of households	7.4	-	-	11.2	-	-	-		
Name of service providers	Perhan.									
2	Removed at least years a week Memory Service Local and Allinso substitute									
	Automatines inquesty than once a real	100		-					-	
	Dang command refuse tony									
	Stripper whee brig									
	Other subbody disposed									
	An salest deposit Balan Minimum Service (and scholar	-		_					_	_
	Total number of basematic	1		-	_					-
1		20021	2010	200203	1 2	orest Tea 2000	2	MACH Belle	. Farts Revenue	& Expenditure
Detail of Free Basic Services (FBS) provided		-		200000		- THE STATE			Fattererk	
					Deposit	Adjusted	Full Time	With State of	Budget Tax of	-
(i		Oyeure	Delcome	Octobe	Bullet	Autori	Formed	200523	THE REAL PROPERTY.	17,00907
districtly	The subsection of the subsecti	- 1								
Lad tips of PRE person	per month Randy									
Constitution of the Consti	Number of Mit counting the last of PAS									
	Informal selliments, Panisis									
	Number of NE working this Specif FRE									
	informer settlements begated the upgreating (Rando)									
	Number of 1811 receiving into type of 705									
	Living in referred backpard rankel agreement (Rankle)									
	Number of NY countries No. Igns of 1995									
U.S.	Other (Rando)									
	Resident of RRY recisions y this layer of TOS Total cost of TBS - Cleaning for informal settlements									
Viole	Total cost of 185 - Chichroly for informal serverning	-		-	_					-
TO STATE OF THE ST	Formal selflements - (8 billetter per treligant household									
Lief fam of fifth we doe	per month flambs	1	1000	15-712	1000	1000	100	100		1000
	Number of NF monthly No tope of 1555.	105,275	39.2%	365.279	68.09	A00108	-0.00	60100	400 SE	4000
	Informal satisfements (Rondo) Number of his receiving the laser of 1600	1	1112		12.000	100000	1140.00			7.11
	Services 20141 (country) for Special for Speciality (Rental)	1777	117.00	223.4	1 100	233700	1,47	C. (200)		34.5
		27.962	27 900	27 MZ	91.189	M-116	18 120	68.506	918	18 16
	Number of RM remaining thin lager of PSS		2-2	70.5	The Late	1000	3.12	1300		111
	Acres of Mil resident No. Idea of POS Living to influence budgest reside agreement (Ramba)	200								
	Number of NH making the type of FASS	200								
	Station of the making this type of FISS Other (Rental	Attorney								
	Plantier of MH counting No type of FIGS Street Planties Plantier of MH counting No. type of FIGS That count PREST Water No Lithout Auditories	7 1 1 1 1 1 1	_							
- Control of the Cont	Station of the making this type of FISS Other (Rental	100 000	-		-	-	-			

	Social, economic and demographic statletics and assumptions Name of the reason to tak of the		11.00	2000	1 - 1 - 1 - 1	1112301	20000	1.1.1.1.1	11	
	Informal settlements (Rends)	262%	39376	34±35%	4919	439 029	106 008	40000	309 308	40.0
	Asymbol of VVI receiving the tops of FEE Informal estimated largeted for cognising (Revolution)	. 444/14		-00-		. 1992		2-25/01	1520	
	Number of Historyana (No 1994 of FEE) Linking in informal backgood rankel agreement (Ranke)	1139.662	21162	77 965	919	W 100	99	9710	16100	*10
	Distribute of 19th recogniting (Mar Eyes of 795) Other (Recognition) Associate of 19th recogniting this large of 795)									
-	Tong your of PSE - Santagion for informal saffarmants	1935	3636	365,279	45 19	407 (59	400 100	40106	400 008	49.00
Patron Returned	To Address of Statements - processor was a seek to marganic									
Last type of PTIS warning	(mosephaldis)									
	Mandar of 1971-recoving (No ham of 765) Informal settlements (Handa)									
	Murater of HP receiving this topy of FEEI informal settlements largeted for upgrading (Basele)									
	Auction of Historical day type of FEED Living in informal business' restal agreement (Banda)									
	Municipal of referenceing this (spit of FEE) Other (Kandel)									
	Parish and of PMT - Edition Research for bettermin sufficiencies									

Description	MPMA	No.	2029/21	2021/02	2012/23		Current Yes	# 2023/34		2624/25 Medius	Framework	& Supero
perculana	section	~	Author	Author	Author	Original	Adjusted	Full Year	Pre-sudit	Sudget Year 203425	Budget Year +1 2025/26	Budget Y
Funding measures	_	Н	Outcome	Outcome	Outside	Budget	Bydget	Forecast	militares	8860	*1.002009	-2 25360
Ceshicesh equivalents at the year and - FT000	18(1)0	3	536 969	1 106 436	34.346	(9.524)	(75.843)	(79.943)	(79 843)	301 221	315.298	268
Cast + investments at the yrand less applications - 9300	19(1)6	2	205.364	366431	300 488	208 904	275 900	270 960	270.960	203-233	741 154	299
Cash year and murthly employee/supplier payments.	10(1):	4	91.0 694.612	22.8 300 G79	411.747	(0.1) 292 481	234 458	204 418	236.458	100 100	125.722	196.0
Surplus/Defat) vectoding depreciation offers: F000 Service charge for '5 charge - rects CPW target audusine	18734(2)	:	NA.	(S.PSJ	0.750	A2%	(12.0%)	10.0%)	S.2%(22.2%)	(20%)	(1.0%)
Cost recepts N of Rategoryer & Other revenue	18(1)4(2)	0	186	123.9%	40.4%	22.4%	22.4%	22.4%	22.4%	30.6%	20.65	30.6%
Debt impairment expense as a % of total bitable revenue	18/04/21	9		68.7%	92.6%	73.9%	10.6%	00.6%	90.8%	78.8%	79.2%	77.4%
Captal payments 5 of optial expenditure	18(1)=18		121.1%	113.9%	107.0%	100.0%	100.0%	100/2%	100.0%	100.0%	100.0%	100.2%
Standaring recepts % of capital expenditure (excit transfers)	98(f)c		0.0%	62%	0.0%	0.0%	62%	0.0%	0.0%	0.0%	0.0%	00%
Grants % of Good Jephaned guarathet allocations	18(1)ai	10	10000	-W-91	- 1100	12000		1000		100.0%	100.0%	100.0%
Current consumer declare % change - Incr(decr)	180134	110	NA.	67.7%	10.0%	(32.9%)	(61.0%)	0.0%	0.0%	25.4%	7.8%	30%
Sung term receivables % change - motition)	18(1)a	12	NA.	1.0%	0.0%	8.0%	12%	0.0%	0.0%	0.0%	0.0%	0.0%
RSAI % of Property Plant & Equipment Asset removal % of capital budget	20(1)(vi) 20(1)(vi)	13	0.8%	11.8%	0.0%	1.4%	195.	0.0%	0.8%	725	7.8% 9.0%	0.0%
Constitution of its reference during	900000	111	10.004	11,816	0.04	0.00	100	No.	30,079	1000	33%	0.0%
(Information												
 Positive cost (essences trabative of neurosm compliance - subject) Deplot cost and investment applications (defined) from costs below 												
I. Indicates of sufficient liquidity to meet everage monthly operating as												
C indicative of handed operational requirements												
5. Indicative of achievance to nacco-accounts begans given to 2000-04	revenue none	volsti	in for high councils	runipalisi a	of later for other o	spanty chaselfou	films)					
6. Produte average cost collector forecasts as % of presid filled mo												
T. Realisti; avenuge increase in deld impairment (Asubblu MA) provis	ion -											
E. Indicative of planned culpilar asponithms level & cosh payment time												
It indicative of compliance with borrowing lonly for the capital budget	should not an	MAR I	COSE protess indire	need.								
10. Substantistion of National Province allocations inducted in budget			TOWN CO.	Philes	Signosian	No metal	T-12050V					
 Eulisative of resilidic content areas diddor collection largets girlor t Eulisative of resilidic long from areas debtor collection largets girlo 												
T2. Institutive of a consister advances for repains & maintenance of one					Character 2	e po obse tribue	d lames					
14. Midsolive of a credible allowance for poart renewal (requires analy					a detailed could	nici - Santoni	o mark money	overtication .				
Supporting Indicators	1	1		on Indiana Sciller	E. someo capito	200 0000	1	- proposition	-			
% increase service charges (not propriete)	:10(1)4		100%	0.18	2.9%	1025	(0.257)	0.0%	0.0%	335	326	50%
% inc Property Tax	180114		0.0%	0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	32%	20%	0.0%
% inc Senice charges - Electricity	10(1)#		0.0%	525	0.0%	0.0%	125	0.0%	0.0%	0.8%	0.0%	0.0%
% ino: Service charges - Water	18(1)a		.0.0%	(0.3%).	1.9%	12.9%	(2.45)	0.0%	0.0%	32%	3.0%	3.0%
% incr Service charges - Wass Water Management	75(1)a		0.0%	8.7%	8.0%	(3.8%)	0.0%	0.0%	0.0%	32%	10%	10%
% inc Service charges - Waste Management	tiligtja		0.0%	12%	0.0%	0.0%	10%	0.0%	0.0%	0.2%	0.0%	0.0%
% incr in Sale of Goods and Rendering of Services	18(1)a		0.0%	525	0.0%	0.0%	006	0.0%	0.0%	0.0%	0.0%	0.0%
Total foliable revenue	18(1)		81 007	91 768	84.041	02.676	65.676	86.676	99 636	89.276	91 354	947
Service charges Property rates			81 067	81 788	84.041	92 676	38.676	86.67%	86.676	Mt 216	91 364	94.7
Senior charges - electricity overse										1	2.5	
Service charges—sellor revenue			70 908	72.675	72 006	81.006	75.028	75 026	76 028	77.276	79 567	100
Santra charges - santation revenue			10.100	11.118	12 086	11.648	11.846	11.646	11.688	11.907	12387	121
Sonice charges - orbite renoval			4	-40	22.2	-			1100			- 2
Agency service				200		-		7.000				
Capital expenditure excluding capital grant funding	120000		2 124	100 458	127 383	70 256 20 834	125 186	125 186	125 190	78 MIS 27 497	E7 100 28 312	20
Cash receipts from ratepayers. Hatopourt & Other revenue	18(1)a 18(1)a		90 M/	92 929	243.0%	93 121	B. (5)	87 121	87 121	99 725	92 407	95
Change in consumer lietton (Ilument and Isse-current)	- radition		NA SOUTH	61 858	16 162	(86.985)	M7 180	10.121	10.10	17 004	6362	- 21
Operating and Capital Grant Reviews	tRITIA		1 040 522	1040412	1148 089	1 220 168	1 185 756	1160700	1 100 790	1 193 715	1218323	12814
Capital expenditure - total	20(1)(4)		316 366	346 025	458 S76	420 353	464 703	464.703	464 753	30.30	315 553	362 6
Capital expeciations reviewal	20(1):40		1985	40.573	15	440	- 3/1	0.000	5.00	25	130	100
	12500		11/285	W. C.C.	12.	93	100	207		90	527	
Supporting Sensionalita Growth publishe maximum			6.0%	425	4.2%	6.0%	625	0.0%	8.0%	12%	5.0%	60%
CPI patrice			6.2%	13%	45%	52%	125	50%	2.0%	54%	569	14%
DoRA operating grants total MEY										816 309	929 471	905 5
DoRA capital grants to be IMPY										334 663	294 652	376.6
Provincial operating grants.										2703	000000	- 110
Provincial capital grams										5-7400		
District Municipality grants										ME-L		-
Total gezetledischised national, provinced and detrot grams Avenage princial zalledam rate (arream, multiplice)										1.998.715	1 (218 303	1,391.4
Avenda soum treasment and laurest sceness.	4									J		
DuSA operating		-	_	_	_	_			-		_	_
Equitable share										#14 002	854 356	990.5
PMG										1 000	1 000	11
MAIS										1718	2 640	21
MIS										29.813	96 537	:44
EPWP WINO										270	440	
MBIO.										75.000	9 696	
										859 162	305 471	1053
DuSA capital										39.304	27 304	750
450												
ASQ MG										236.246	223540	3001



Subjust(Defot) Considering Reserves and Cash Backing MTREF Funded (1) / Unfunded (8) MTREF Funded of / Unfunded #	1		369 637 1	300 488 1	308904	270.960	270 960	270 960	1	1 1 054	79 922
High Level Outcome of Funding Compliance. Tate Operating Revenue. Tate Operating Expenditure. Suptima (Deleting Budgetier Operating Statement		846 688 686 742 189 943	860 220 825 368 34 861	999 341 994 534 34 808	967 645 1 081 663 (114 018)	970 506 1 127 314 (156 606)	970 506 1 127 314 (156 808)	970 506 1 127 354 (156 606)	1 037 176 1 182 623 (145 447)	1 096 689 1 265 829 (169 130)	1 078 601 1 299 293 (180 791
and specifical transfers		0.0%	0.0%	9.8%	9.0%	925	10%		0.0%	2.0N	0.0%
tes Services too Services as a % of Equitative Others the Services as a % of Operating Revenue		0.0%	tos	62%	87%	8.7%	8.7%	815	0.0%	129	125
Inserted Incommitted reserves after application of south and investments		200 344	36127	200 468	208.904	210 960	279.960	270 960	200 200	181 004	79.022
Aption Charges to Operating Company Recepts to of Capital Expenditure	_	0.0%	00% 00%	5.0% 0.0%	0.7%	52% 62%	125 125	00% 00%	02% 02%	5.0% 0.0%	025 025
Asst recent Credit Raling					i i				1000		
Codh Coverage Marts Bortowing	-	0	- 1	. e	(0)	(0)	(8)	(5)	- 0	ŧ	_
Gash Codi Recepto S of Rate Payer & Other		28%	122.0%	40.4%	22.8%	22.6%	22.4%	22.4%	30.0%	30.0%	30.6%
Asset Renewal % of Total Capital Expenditure		90.1%	11.8%	0.0%	0.0%	68%	12%	0.0%	252%	19.7%	162%
Total Capital Programme (#1000) Asset Renewal		38 062	6177	13	40.10	464 700	100	494 700	94.347	60 808	66.232
Gestel Exercities		376 880	346.036	454.076	420 303	464 700	464 703	464 703	303.363	315.963	30294
Grant Funding % of Total Funding		75.4%	59.6%	71.9%	413%	72.1%	72.1%	73.1%	78.0%	76.7%	625
Sorowing Si-of Non-Grant Funding		0.0%	49.0	0.0%	10%	0.0%	10%	0.0%	0.0%	0.0%	22%
Internetly Generaled lunds 'S of Non Direct Funding		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Sout Funding and Other (FT000)		203 863	240 307	326 882	360-861	308 617	330.517	216 117	206 316	245 413	325 648
Internally Funded & Other (R1000) Somweng (R1000)		10 01	101.618	127 363	19 218	125 986	125.166	129 196	76.166	67 YOR	\$6.100
Sapital Revenue				enemal.	1 - 15/5	7175-5174					nn 5
Setal Imporment 1s. of Talak Billable Revenue		0.0%	69.7%	12.6%	13.9%	90.6%	10.6%	90.6%	78.6%	79.2%	77.4%
Avail Forewal and RSM as a % of PPE		2.5%	168	0.8%	1.6%	12%	12%		10.2%	125	10.8%
REW 1, of PRE		10%	E.PS	186	1.8%	1186	1100		685	7.2%	7.8%
Average Cost Per Budgeted Engingue Position (Renureation) Average Cost Per Countition (Renumeration)			6						0		
N tronses in Electricity Bulk Purchases		0.0%	20%	P.P%	216	0.0%	89%	5.0%	0.0%	0.0%	22%
% monesse in Employee Code		0.0%	1.7%	2.8%	182%	34%	10%	0.0%	7.9%	8.9%	7.5%
S Increase in Total Operating Expenditure		0.0%	20.2%	182%	16.7%	4.2%	8.0%	0.0%	4.9%	7.0%	(2.5%)
Quentities		377	90,000	555	903-51	5 cm²	1000	1000	8000	Sec. 1	
5. Increase in Property Rates & Services Charges		1 1	1.9%	2.89	10.7%	(0.3%)	125	0.0%	3.0%	12%	12%
S trouse in Electroly Rowsus		1 1	1.0%	2.0%	22%	0.0%	105	125	0.0%	10%	125
S tropped in Properly Rates Revenue		1 1	0.0%	0.0%	0.0%	0.2%	125	225	0.0%	22%	125
Increase in Total Operating Revenue			1.0%	12.7%	(0.2%)	82%	125	0.0%	625	1.7%	CLPM

Description	Ref	2020/21	2621/22	2022/23	Cu	ment Year 2023/2	4	2024/25 Mediur	n Term Ravenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year • 2026/27
ECEIPTS:	1,2						14007.0			3,,,,,,,
Operating Transfers and Grents				- 1						
National Government:		708 810	714 125	766 606	813 669	797 124	797 124	859 162	923 471	965 53
Local Government Equitable Share		690 848	666 269	731 012	777 252	777 252	777 262	814 002	854 596	#96 90
Energy Efficiency and Demand Side Management Grav		75.55		100	199.00	100 M	10,6438	1020	1-200	1000
Expanded Public Works Programme Integrated Grant		3 845	3 866	3.747	3 303	3 118	3.118	2773		
Infrastructure Skills Development Grant		1155.5					30.000			
Local Government Financial Management Grant.		1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	120
Municipal Disaster Relef Grant		223	585	-		-	-	0.00	-	
Municipal Systems Improvement Grant		(4)		7.1			7.		-	
Municipal Disaster Recovery Grant										
Municipal Demarcation Transition Grant										
Integrated City Development Grant		1000000	12722	12222		70000	17000	120122	2022	200
Municipal Infrastructure Grant		10 429	37 425	20 381	20 817	4 457	4 457	29 973	56 337	44
Water Services Infrastructure Grant Neighbourhood Development Partnership Grant		1 412	1 551	7 275	8 696	8 696	8 696	8 690	8 050	
Public Transport Network Grant										
Rural Road Asset Management Systems Grant		1 054	3419	3 191	2 601	2.601	2 501	2.718	2 840	2.9
Urban Sattlement Development Grant		(1,000)		3.13			2.00	0.6436		
Integrated National Electrification Programme Grant										
Municipal Rehabilitation Grant										
Municipal Emergency Housing Grant										
Regional Bulk Infrastructure Grant										
Metro Informal Settlements Pertnership Grant										
Integrated Urban Development Grant										
Programme and Project Preparation Support Grent										
Provincial Government:		(E+)	-	9-0	-	74	-	2.40		
Infrastructure Capacity Building									-	
District Municipality: Infrastructure Capacity Building:										
Other grant providers:		343	618	592	-	406	406	-	-	-
Other Grants Received		343	618	592	-	406	406	-		
otal Operating Transfers and Grants	5	799 153	714 743	767 198	813 669	797 530	797 530	899 162	923 471	905.5
apital Transfers and Grants	-									
National Government:		334 660	325 670	380 891	406-499	391 266	391 266	334 553	294 852	375 8
Integrated National Electrification Programme Grant Municipal Infrastructure Grant		229 981	207 221	223 166	257 170	254 937	254 937	236.249	223 548	300 8
Neighbourhood Development Partnership Grant Rural Road Asset Management Systems Grant Lifes Settlements Development Chart Integrated City Development Grant Municipal Desatter Recovery Grant Energy Efficiency and Demand Side Management Gran	nt.									
Water Services Infrastructure Grant Public Transport Network Grant Regional Bulk Infrastructure Grant		104 688	118 449	157 725	149 329	136 329	136-329	98 304	71 304	750
Infrashucture Skills Development Grant Municipis Disaster Relat Grant Municipis Emergency Housing Grant Metro Informal Settlements Parkhership Grant Integrated Urban Development Grant										
Municipal Disaster Refer Grant Municipal Emergency Housing Grant Metro Informal Settlements Partnership Grant			2	2	-	_	- 2	- 1		
Municipal Diseator Relief Grant Municipal Emergency Housing Grant Metro Informal Settlements Perherating Grant Integrated Urban Development Grant			-	2	- 4	-	- 1	- 2		
Municipal Diseaser Raker Grant Municipal Envergency Housing Grant Metro Informal Settlements Partherating Grant Integrated Urban Development Grant Provincial Government:			-	2	- 2	-	2		-	
Municipal Disaster Relief Grant Manicipal Energiery Housing Grant Melton internal Settlements Perhenship Grant Integrated Lithun Development Grant Provincial Government: Infrastructure Capacity Building										
Municipal Disester Relief Grant Municipal Emergency Housing Grant Metro Informal Settlements Partnership Grant Integrated Urban Development Grant Provincial Government: Infrastructure Copacity Building District Municipality:		-	-	2	-	-	-	-	-	
Municipal Disaster Relat Grant Municipal Emergency Housing Grant Metro Informal Settlements Porthership Grant Integrated Urban Development Grant Provincial Government: Infrastructure Capacity Building District Municipality: Infrastructure										
Municipal Disaster Refer Grant Manicipal Emergency Housing Grant Metro Informal Settlements Partnership Grant Integrated Urban Development Grant Provincial Government: Infrastructure Capacity Building District Municipality:										
Municipal Disaster Relat Grant Municipal Emergency Housing Grant Metro Informal Settlements Parkenthip Grant Integrated Urban Development Grant Provincial Government: Inflatincials Capacity Building District Municipality: Inflatincials										
Municipal Disester Relief Grant Municipal Emergency Housing Grant Metro Informal Settlements Parknership Grant Integrated Urban Development Grant Provincial Government: Infrastructure Capacity Building District Municipality: Infrastructure Capacity Building				9.		-	*	-		
Municipal Disaster Relair Grant Municipal Emergency Housing Grant Metro informal Settlements Partnership Grant Integrated Lithan Development Grant Provincial Government: Infrastructure Capacity Building District Municipality: Infrastructure Capacity Building Other grant providers:	up.		148	- 66	(#)	-	- ¥	-		

Description	Ref	2625/21	2021/22	2022/23	Cu	rrent Year 2023/2	N	2024/25 Medius	n Tarm Revenue Framework	& Expenditure
? thousand		Audited	Audited	Audited Outcome	Original	Adjusted	Full Year	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year 4 2026/27
XPENDITURE:	1	Outcome	Outcome	Outcome	Budget	Budget	Forecast	202693	2042129	2020121
Operating expenditure of Transfers and Grants										
National Government:		568 367	609 197	635 160	681 224	727 711	727 711	866 733	945 035	936 75
Local Government Equitable Share		549 967	954 447	597 087	643 628	707 197	707 197	821 639	\$75.764	927 62
Energy Efficiency and Demand Side Management Gra	ei .									
Expanded Public Works Programme Integrated Grant Infrastructure Skills Development Grant		3 845	3 860	3.747	3 303	3.118	3118	2.773	-	-
Integrated City Development Grant		144,000	11000	1977	84773		2.0		-0.000	1996
Local Government Financial Management Grant. Municipal Demarcation Transition Grant.		1 000	907	566	1000	896	896	935	1 300	1 50
Municipal Disease Relief Coart		219	-	-	-	-			-	
Municipal Systems Improvement Grant		95316		- 53					556	
Neighbourhood Development Partnership Grant Municipal Disaster Recovery Grant										
Runal Road Asset Management Systems Grant		1 028	3 359	3 507	3.760	3 830	3.830	2.717	2 938	3.17
Municipal Infrastructure Grant		10 988	41 533	20182	29 817	3 974	3.974	29 973	96 337	4.45
Water Services Infrastructure Crant Public Transport Network Grant		5315	5 084	±752	8 656	8.696	8 696	8 696	8 696	-
Urban Settlement Development Grant										
Integrated National Electrification Programme Grant										
Municipal Rehabilitation Grant Regional Bulk Infrastructure Grant										
Municipal Emergency Housing Grant										
Motro Informal Selflements Partnership Grant										
Integrated Urban Development Grant										
Programme and Project Preparation Support Grant										
Other transferrogrants (insert description)										
Provincial Government:			-		-	-		-		
Whastructure Capacity Building										
Support Support										
Other transfero/grants (Insert description)										
District Municipality:		-	-	14	-	-	7-8	-		
Anthrodoxicolomic				- 1						
Capacity Building										
Other grant providers: Expenditure on Other Grants		-	-		-	E1	61		-	-
		2100011		20072		200.000	11000			
otal operating expenditure of Transfers and Grants: spital expenditure of Transfers and Grants	-	568 367	609 197	635 190	681 224	727 772	121 772	866 733	945 035	936 75
National Government:		283 963	240 367	126 682	350 097	339 517	229 517	266 376	248 453	326 84
Integrated National Electrification Programme Grant		1,000	002201	10-25	100000	10070000	50.574	16000	7.7500	177723
Municipal Infrastructure Grant Neighbourhood Development Partnership Grant		188 969	133 923	192 897	221 380	222 104	222 104	202 031	187 584	261 61
Rural Road Asset Management Systems Grant										
Urban Settlement Development Grant										
Integrated City Development Grant: Municipal Disaster Recovery Grant										
Energy Efficiency and Dervanit Side Management Gra	4									
Local Government Financial Management Grant										
Public Transport Network Grant Regional Bulk Infrastructure Grant			49,000	A11222	DECEMBE		(777)-03	SHARAS		10000
Water Services Infrastructure Grant		94 994	106.443	133.796	128 717	117.413	117 413	84 347	60 969	65 23
Infrastructure Skills Development Grant Municipal Disaster Relief Crant										
Municipal Emergency Housing Grant										
Metro Informal Settlements Partnership Grant										
Integrated Urban Development Grant										
Provincial Government:		1.0	- 4	14	-	-	- 1	¥	- 4	
Capacity Building	1		1							
District Municipality:		1135	3.5			100	100	53	100	
Infrastructure		-	-	-	-	121			-	-
Capacity Building	20		-							
Other grant providers:	1	-	-	-	-	-		-		_
Expenditure on Other Grants	111		-							
otal capital expenditure of Transfers and Grants		283 963	240 367	326 682	350 097	339 517	339 517	296 376	248 453	326 84
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		852 338	849 583	961 842	1 031 321	1 067 289	1 067 289	1 153 111	1 193 488	1 263 60

Description	Ref	2020/21	2021/22	2022/23	Cur	rent Year 2023/2	4	2024/25 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year 9 2026/27
Operating transfers and grants:	1,3					- 5 -				
National Government: Balance unspent at beginning of the year Current year receipts		(8 698)	(2 475)	(2 749) 32 844	(2.476) 36.417	(5 499) 19 872	(5 499) 19 872	(5 499) 45 160	(5 499) 68 873	(5.49 8.62
Repayment of grants Conditions met - transferred to revenue		(8 698)	(2 476)	30 095	33 941	14 373	14 373	39 661	63 374	3 12
Conditions still to be met - transferred to liabilities Provincial Government:										
Balance unspent at beginning of the year Current year receipts										
Conditions met - transferred to revenue Conditions still to be met - transferred to liabilities		(e.	-	-	-	-	-	-	-	
District Municipality: Balance unspent at beginning of the year	Ш									
Current year receipts Conditions met - transferred to revenue Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	
Other grant providers:										
Balance unspent at beginning of the year Current year receipts		16	1/2	1/21	121	406 406	406 406	-		
Conditions met - transferred to revenue Conditions still to be met - transferred to liabilities		1.00			-			-	-	
otal operating transfers and grants revenue		(8 698)	(2 476)	30 095	33 941	14.779	14 779	39 661	63 374	31
otal operating transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	_
apital transfers and grants: National Government:	1,2		10.000				* 144			
Balance unspent at beginning of the year Current year receipts		12 574	2749	2 749 383 641	2 749 406 499	5.499 391.266	5.499 391.266	5 499 334 553	5 499 294 852	5.4 375.8
Conditions met - transferred to revenue Conditions still to be met - transferred to liabilities		12 574	2749	386 390	409 248	396 765	396 765	340 052	300 351	381 3
Provincial Government: Balance unspent at beginning of the year										
Current year receipts Conditions met - transferred to revenue			-	-	-	-	-	-	-	
Conditions still to be met - transferred to liabilities District Municipality:										
Belance unspent at beginning of the year Current year recepts										
Conditions met - transferred to revenue Conditions still to be met - transferred to liabilities Other grant providers: Balance unapent at beginning of the year		-	-	0-1	-	-	-		-	
Current year receipts Conditions met - transferred to revenue		-			-	-	-	-	-	
Conditions still to be met - transferred to liabilities lotal capital transfers and grants revenue		12 574	2 749	386 390	409 248	396 765	396 765	340 052	300 351	381.3
Total capital transfers and grants revenue	2	12 574	2/40	386 390	409 240	396 /63	399 193	340 032	300 351	201.3
	- 2									
TOTAL TRANSFERS AND GRANTS REVENUE		3 876	273	416 485	443 189	411 544	411 544	379 713	361 725	384 5

Description	Ref	2020021	2021/22	2022/23		Correct Ye	ur 2025/34		2024/25 Mediu	m Term Ravenue Fremework	& Expenditure
1 thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Eudget	Adjusted Bedget	Full Year Forecast	Pre-audit outcome	Budget Year 2524/25	Budget Year +1 2025/26	Budget Year 4 2525/27
Cash Transfers to other municipalities		27.000.011	- SOM			241000	COMOLOUR	- New			
DISTRICT MUNICIPALITIES	1		+-	-	*	-	141	9	- 3	*	- 52
Total Cash Transfers To Municipalities:		-		-	-		-	-			- 74
Cash Transfers to Entitios/Other External Mechanisms								2 :			
FOREIGN GOVERNMENT AND INTERNATIONAL ORGANISATIONS MUNICIPAL ENTITIES	2	-	1		- 5		*	1 2		3	1
Total Cash Transfers To Entitles Errer			-	-	-	-	-	-	-	-	-
A Populario managamenta and a salah a		12			1						
Cash Transfers to other Draws of State DEPARTMENTAL AGENCIES AND ACCOUNTS		-	-	- 5	-			131	- 5	100	
PROVINCIAL GOVERNMENT	1 3	2.0	1 2	2	0		9	3	- 3	- 5	1 6
HIGHER EDUCATIONAL RESTITUTIONS											
Total Cash Transfers To Other Organs Of State:	_	-	-	-	-	-	-	-	-	-	
	_		-						-		
Cash Transfers to Organisations											
MON-PROFIT INSTITUTIONS			2.	- 5	3.1	-	1-0	-	- 2	1.5	0.0
PUBLIC CORPORATIONS		-		-	+	-	12.0	+	-	-	
Total Cash Transfers To Organisations				-	-	-	7+1	-		-	
Cosh Transfers to Groups of Individuals					1 34						-
HOUSEHOUDS PRIVATE ENTERPRISES		7.0	7.0	7.	- 3			- 3	- 3	- 5	- 27
Total Cash Transfers to Groups Of Individuals	_		-		-		-			-	
TOTAL CASH TRANSFERS AND GRANTS	- 6										
TOTAL CASH TRANSPERS AND GRANTS	- 1	-	-	_	-		_		_	_	_
Non-Cash Transfers to other municipalities											
DISTRICT MUNICIPALITIES	1	337	8	8	. S	2		-	1/2	:0	85
Total Non-Cash Transfers To Municipalities:	_	337	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Entities Other External Mechanisms	\top										
POREION GOVERNMENT AND INTERNATIONAL ORGANISATIONS MUNICIPAL ENTITIES	2	2	#2	3	2	- 0	-	979	Ğ	3.0	- 2
Total Non-Cash Transfers To Entities/Ems'		-	- 27		-		-	-	-		
Non-Coath Transfers to other Organs of State		-	ii .								
DEPARTMENTAL AGENCIES AND ACCOUNTS	- 1	27	-	1	-	-	-	-	-	1	-
PROVINCIAL GOVERNMENT			-	- 2	-	_		-	- 3	- 2	
HIGHER EDUCATIONAL INSTITUTIONS		2	2	- 2	_ =				_ =		. 22
Intel Non-Cash Transfers To Other Organs Of State:		7.1	5.	-	-				-		
				The state of the s							
Non-Cost Starts to Organisations ACW-PROPET INSTITUTIONS	1										
PLEILE CORPORATIONS	- 1.	- 5	\$	3	9	- 3	- 3		÷	- S	S .
									- 5	-	
Total Non-Cash Grants To Organisations						-				-	-
Course of the Markette											
Groups of Individuals HOUSEHOUSS	6	- 61	-	-	-		-	-			-
PRIVATE ENTERPRISES		-	*	Ş	2		*	3	- 3	- 3	3
otal Non-Cash Grants To Groups Of Individuals:			-		-	-		-			
TOTAL NON-CASH TRANSFERS AND GRANTS		337	-		-	-		-			
Total Control of the	_	241	_	_		_					

Summary of Employee and Councillor remuneration	Ref	202021	2021/22	2022/23	Cu	ment Year 2023/2	M	2824/25 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year 1 2020/27
	1	A	8	¢.	. 0	E	F.	- 6	.11	1
Counciliors (Political Office Bearers plus Other) Basic Salaries and Wages									-	
Penson and UF Contributions	1 1	1.118	892	1053	1348	1.198	1.198	129	1404	151
	1 1	100000		1000000	2000	1000	7,100	1,000	10.00000	
Medical Aid Contributions	1 1	36	104	548	192	172	172	196	201	21
Motor Vehicle Allowence	1 1	Z 400	2 579	3.038	3 560	3 150	3 150	3 410	3.690	3 96
Caliphone Allowance	1 1	1 089	1 087	1,278	1 458	1 433	1 433	1 530	1 655	170
Housing Allowances	1 1			1000	29	29	29	-31	34	17,000
Other benefits and allowances	H	10.475	10.290	15 812	12:378	12 963	12 983	14.082	15 233	16.43
Rub Total - Councillors	ы	15 213	14 957	16 329	18 965	18 965	18 965	20 538	22 217	23.9
% increase	4	100000	(1.7%)	9.2%	16,1%	-		8.3%	8.2%	8.0
enior Managers of the Municipality	2		1172-700		177.20			0.00	1000	977
Basic Salaries and Wages	1.1	7 755	5 682	5 265	9347	11.342	9 342	10 118	10 944	118
Pension and UF Contributions	1 1	539	490	670	1 122	1 120	1 120	1 212	1 309	14
	1 1									
Medical Aid Contributions	1 1	179	200	162	290	290	290	354	340	3
Overtone	1 1									
Performance Bonue	L									
Motor Vehicle Allowance	3	1 092	1 925	1 098	1756	1756	1.756	1 901	2 056	22
Celiphone Allowence	3	132	.129	128	222	222	222	239	259	1.2
Housing Allowances	3									
Other benefits and allowances	3.									
Payments in Seu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Entertainment	177.1									
Scarcity	1 1									
Acting and post related allowence	1 1									
in kind benefits	1 1									
	1	710	7 533	1 200	12 737	12 730	12 730	12 244	14 938	16.0
Sub Total - Senior Managers of Municipality	1.1	9 796		7 263		10000000	12 730	13 784	111075	
% increase	4		(23.1%)	(3,3%)	74.9%	(0.1%)	-	8.3%	8.2%	8.0
Other Municipal Staff	1.1									
Basic Salaries and Wages		189 447	196 529	200 137	-241 687	241 157	241 157	261 382	279 669	300 0
Pension and UF Contributions	1 1	36 929	37 992	39 121	47 181	47.063	47 063	50 321	53 068	57.2
Medical Aid Contributions	1 1	15 835	16 287	16 793	20 182	20 182	20 162	21 858	23 645	25.5
Overtina	1 1	26 510	26.971	27 707	31 574	21 574	31 574	34 345	37 279	40.3
Performance Bonus	ш	21 440	21 907	21 949	27 640	27 541	27 541	28 935	31 300	
	1.1									33.8
Motor Vehicle Allowence	2	20 041	19 964	20 781	24 869	24 989	24 989	25 064	25 091	25 (
Culphore Alloweros	3	55	7.	100	240	240	340	263	281	25
Housing Allowances	3	2.218	2.118	2.067	3 007	3 007	3 027	3.282	3 550	3 %
Other benefits and allowances	3	81	7E	64	182	162	162	170	178	- 11
Payments in lieu of leave	1 1	7.516	1503	(1.119)	4 008	4 00E	4 008	4.341	4.696	50
Long service awards	1.1	2.648	2 962	3 648	3415	3 908	3 906	4 232	4 578	49
Post-estrement benefit obligations	6	6 396	11 948	15 269	5.117	16 317	16 317	17 671	19 115	20 6
Entertainment		3270	430000	10,555	10000	19050	17.00000	1,000	Minte.	10900
Sparcely	1 1									
Acting and post related allowance	1 1									
in kind benefits.	1 1									
Sub Total - Other Municipal Staff	111	329 963	337 198	346 319	405 102	420 268	420 268	451 844	483 050	519 0
% increase	4	249 963	2.5%	2.7%	17.0%	2.7%	400 200	7.5%	6.2%	7.5
	1.			2 1 1						
Total Parent Municipality		354 973	359 688	369 931	436 804	451 963	451 963	486 186	529 175	559 13
			1.8%	2.8%	18.1%	3.5%	-	7.8%	7,8%	7.5
Sound Members of Entities	1 1									
Basic Salaries and Wages	1 1									
Pension and UF Contributions	1 1									
Medical Aid Contributors	1 1									
	1 1									
Overtime	1 1									
Performance Borus	Let									
Motor Vehicle Allowance	3									
Celiphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Board Fees	[]									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	0									
	111									
Entertainment	$\Gamma \Gamma$									
Scarcity										
Acting and post related allowance										
	1							e.		
In kind benefits										
in lond penelts. Sub Total - Board Members of Entities		-	-	-	-		-	-	-	

Summary of Employee and Councillor remuneration	Ref	2020/21	2021/22	2022/23	Cu	rrent Year 2023/	м	2024/25 Mediu	m Term Revenue Fromework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year + 2026/27
Senior Managers of Erithins Basic Salaries and Wages Pension and UP Contributions Medical Act Contributions Directions Directions Motor Vehicle Allowance Coliphone Allowance Housing Allowance Housing Allowances Other benefits and allowances Payments in fisu of Maire Long seniors awards Post-entirement benefit obligations Einfartimment Scarrily Acting and post-related allowances	0000	June 111		3300000	The second secon				7121	
in kind benefits Sub Total - Senior Managers of Entities 's, increase Other Staff of Entities Bisst: Solories and Wages	å	-	ē		ż	ě	÷	ā	ं	- 5
Person and UF Contributions Medical Aid Contributions Overfirm Performance Bonus Motor Vehicle Allowance Caliphone Allowance Chousing Allowances Other benefits and allowances Department in lisus of listee Long sences awards. Prost-reforment benefit obligations Enterforment Scartify Acting and post related allowance in lists benefits Sub Total - Other Staff of Entitive	3 3 3 3 B									
% increase	4		12	- 1	-	(4)	- 2	-		
Tatal Municipal Entities		-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		354 073	259 688	369 931	436 804	451 963	451 963	496 166	520 175	559 13
% increase	4		1.6%	2.8%	18.1%	3.5%	 	7.8%	7.8%	7.5
TOTAL MANAGERS AND STAFF	5.7	338 860	344 730	353 602	417 839	432 998	432 998	465 628	497 958	535 14

Disclosure of Salaries, Allowances & Benefits 1.	Ref	10000	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum		No.		1.		Bomises		2
or control of the con	-			-77	2 2			201
Councillors Speaker	3 4							
Chief Whip	- 10							
Executive Mayor								-
Deputy Executive Meyor								-
Executive Committee								-
Total for all other councilors	_							
Total Councillors	8	-	+				3	-
and the second s	5							
Senior Managers of the Municipality Municipal Manager (MM)	3							0.59
Chief Finance Officer								
		1						
								-
		3 4						-
		4						-
		.5						-
		- 6						-
		7	1					1,20
		8	1					
		9						
		10						
		11						-
		13	1					- 1
		14						
		15						
		16						
		17						-
		18	l l					
		19						
		20						-
ist of each officel with packages >= senior manager								1
		-21						-
		22						1
		23						-
		24						0.25
		25						1.7
		26	2					- 1
		27						
		26 29)					-
		30						
		31						1
		32						0.50
		33						-
		34						
		35	1					- 1
		36						
		37						-
		36						
		39						
Total Senior Managers of the Municipality	8.5	40 820						-
and the second second second second	10,7	140			-	- 5		
A Heading for Each Entity	6.7	1						
List each member of board by designation		100						
the second secon		3.1						-
Sect Composition Cont.								
		2						
		3						
		3 4						-
•		3 4 5						-
		3 4 5 6						:
		3 4 5 6 7						:
		3 4 5 6 7 8						
		3 4 5 6 7 8 9						
		5 6 F 8 9 to						
		3 6 7 8 9 10						
		3 6 6 7 8 9 10 11						
		3 6 7 8 9 10						
		3 6 7 8 9 10 11 12 13 14 15						
		3 4 5 6 7 8 9 10 11 12 13 14 15 16						
Total for reunicipal errittine	2.31	3 4 5 6 7 8 9 10 11 12 13 14 15 16	-	-	-	-		
	盖.对	3 4 5 6 7 8 9 10 11 12 13 14 15 16		-	-	-		

Dynamica	~						Distinct Ye	# 31042H						Median Ter	Renarus and t Framework	Copenditure
E Scouley)		July .	August	Sept.	Outober	Newster	December	January	February	March	April .	May	Jere	Budget Year 360429	Burkpet Year *1 362509	Streliget Vision 1 2626/27
Revenue	П													CT 100	11111111	
Exclunge Forenus	ш															
Service stranger - Electrony	1	-		-	-		-	-	100		-	-	-	23	2.3	
Servicineps - Water	ı	119	100	445	1100	6.775	7086	6.706	2560	830	1307	12.007	7195	17.2%	19.807	1110
Senter charges - Vesto Year Management	I I	-	77	60	2000	-	3.41	-	130	1282	107	160	130	1000	0.00	10.0
	I I	-		====	7,000		0.70	-	1310	1100		1981	1 1 5 5 5	100000	1,000,000	14.54
Service dranger - Waste Minagement	I I											7.0	100			
Sels of Scott and Rentering of Services	I I	.100	117	() 章	. 111	- 33		150		1-1		+	- 0	146	400	7.4
Agency services	I I	- 3	0.0		-			-	0.00	-		+-		1.0	-	
Stend	I I	5.5	353	1+	1	1000	1.20	(7)(65)	(c±	07.±9	9.5	00±0	1.5		(0.0±3	
Printed served from Planshophery	1	180	() () ()	110,70	740	1946	2611	2.829	2.087	3 128	2.060	6 198	2307	70.000	15 000	10
. Haned serned from Conent and Non-Durant Assets	1	1 006	1746	All MET	1.336	430	8.525	240	2016	11.7%	3 641	9.217	11725	80.789	36.621	87.79
Distante	1	6/21	0.023		1020	100	17.2	1,000	11/2	00.50	320	-	7.4	2000	1000	9.5
Retoriati	I I	2.3	- 23	12		100	1 5	(3)	100	25	5.4	1	- 22		23	
Agric from Frent Assets	I I	3	- 3	- 2	1 2	100	100			- 21	8.0	124	- 22	1-1	2.3	
Liberton and portetts.	I I	24	5-3	85		250			100	93	55	- 54	2.00	- S	5.1	
	I I	- 3	- 33	-55		- 53		1.7	1 2	- 55		7.1	- 5	(E)	- 33	
Operational Revenue		- 3			_	100	(0)	(-)				+	2.5			
Non-Eachunge Revenue	11															
Property rese	1	- 3		1.7		1.0	-	17.	1.00	-			1.0	(-)		
Suntherges and Teres	ı	- 4			-		-	1+1	-			+-			-	
Final, panalties and forfeig	I I	2.4	9.3	7+	-	-	E	(=)	(3)	90	2-6	+		100	(2)	
Sperges or permits	I I	100		1115		1115	17-		-	11.00	1.77	40.40		10.74	100 70	
Transfer and subscribes - Committees	I I	in let	21 807	21.567	71 W	21.90	21 667	11 107	21.600	111.682	21.00	21.500	7188	818 192	600.475	Ann t
Flored	I I	100	747.54	17.77	(02)	7,110	1000		10.51000	00000	100	0.00	1134	00.5	11.12%	17.22
Fuel Levy	I I	55	23	1 1	3				1.5	55	-	1	100		- 23	
	I I	(3)	23			100	1 2		1 3	- 55	-		- 6		- 8	
Constrail Review	I I				-	100	1.0		2.5	-	3.0	+		-		
Carrie on dramat of Assahr.	I I	- 3		2.5		1.0				-	- 2	7.4				
Other Same		. 3	- 23	- 33	3.0	3.5		133		100	100	- 1		1.0		
Decorphisms Committees		4	-							-		41	1.00		-	
Total Revenue (seclusing capital transfers and contr		62.39	73.463	80.476	9600	34.500	90.363	38.96	94 629 (100 6889	P1 532	90 994	94 405	1,007 174	1 096 109	1878.9
Expenditure			-	100	72.11			1000000	1	100			100	5000000	ditti	1000
Employee regard come	1	35.00	57.602	37 876	31911	38109	37.780	:39.60	38.700	-6400	THEAT	38.800	39 101	461.639	407 958	98.16
Manuscriptor of countries	ı	1500	1 100	1984	7889	1467	1889	7.86	1.728	1.000	1.756	1756	1296	20.539	22.20	219
Bull surchesis - electrony	ı	9.25	10/23	0.00	A AVALOR		5020	1770	1700		200	1104	1.1	- 12 mg	1001-1	
Invetor columns.	ı	1934	8.940	3167	11160	1333	1650	10.001	1400	21.56	2.001	48.584	3193	90.765	106 107	1815
Outcomment	ı	1.800	1800	589	5 800	586	180	9 800	1.800	386	5 850	110	1 800	79.204	77,400	75.0
Digresiation and provingston	ı	2541	9.65	7916	8 812	7476	7909	7.786	3110	1 473	7.233	1.634	200	191797	116.670	UE 1
1112	ı	6.001	7.945	7 836		Care		17790	2380		7.000	7 444			1111111	
Hend	I I	-3.				. 15			100	100	- 22			410	477	
Cortraded services	ı	536	7 06A	19778	3623	(6.63)	22.901	E866	21.300	1829	948	16.201	3(340)	(15.00)	196 070	144.0
Transfere and subsoles	ı	5.4	(-)			1 -	100	-	0.00	-		+ -	0.00		(-)	
Processor and the Author Author Author	ı	- 4		- 4	-		100	1.00	- 40			+ 1				
Operational costs	ı	17.001	10.718	17.272	21 544	10.000	62.408	19.600	10340	19 (0.0)	1100	17.200	18.747	100 862	199.946	2024
Labora in Figured of Nation.	ı	164	194	164	100	190	7746	100	154	362	168	1111000	229	9763	10:26	67
Other Lorents		1606	169	168	1886	169	1636	1400	1936	7435	1600	160	200	AR 1000	40206	46.3
fold Expenditure	-	87.506	EL SA	89.011	732.385	13.615	81 (21	94.801	91.711	121 175	76.379	307 124	108.504	1107.00	1380 629	12912
Suptra/Geliuti	\rightarrow	120	(8.192)	8 915	(23.354)	16-957	(1.10)	(12.340)	01 665)	(27 466)	5 750	(21.500)	(6) (0)	(345.447)	/100 100	(106.7)
	l i	1,80	(8.140)	9.941	(1) 1040	- 1510/	0.990	015340	27.49403	(37 498)	9.796	(77 3000)	93.000	(340 MI)	(100 100)	Lee s
Transfers and subsection - counted (monotony allocations)		12.60	9.94	111740	990	20.00	Asm	18 192	0.90	201400	32.600	45 865	40.00	204,000	254 952	958
Transfers and nativation - county (in street		1200	1117553	-	F 1111.4	0.14,610	1011	V.C	1.1.122	1000	2.75		121370		10.00	1.700
harphost betted; other capital transfers &	l h	77.7						_								
north faul una		10.794	1000	é inti	piá táty	15 300	41 NF	1911	61 666	12 000	76.113	22 347	522 989	100 100	120 700	90.0
pure la	l i	-	-		-					-		-	1			
Supplied Delet) wher income has	I F	13 794	7.069	4 300	(11/12/)	15 322	4) 107	180	81 850	12 000	970	28 547	(22 986)	161106	111 722	787.00
	I I	10194	198	+ 1001	[0.09]	.15 /02	41:07	1.611	81,690	12'98	9.16	14.00	. (OZ 1989)	100 100	101/23	161.0
Share of Surphus Dehot are hupstre to John Transpare.	1 1	-	*-					1-1		7.4		7.1		:-:		
	1 I	- 4				-			- 4	-	-	-				
Sheet of Surplus Defoit artifugents in Misorities							41.707	F #11	61 686	12 000	18 715	36.047	-027 8886	156 160		1910
	1	13.794	1,089	4 885	(0.00)	.06 302	42.797		\$1,000	14 (10)	38 110 }	20 Mil.	901,8889	100 100	125 722	701.7
Share of Surphys Cellus architectus in Minorities	l	0.794	1,000	4 000	(0.09)	.00 802	41.797	7.811	61 000	12.000	410	1000	92.886	100 100	169.700	
There of Surplus Cellus attriuspets is televoline Burglus (Delhit) all flustatile to municipality	ŀ	13.794	1,089	400	(0.09)	00 802	4170	- 5		- Company		1	-	- 100 100	140 100	-

Description	Ref						Budget Ye	w 293425						Medium Ton	n Revenue and Framework	Expendium
R thousand		200	August	Sept.	October	Rovember	Secondar	January	February	March	April	May	June	Budget Year 2021/25	Budget Year +1. 2025/26	Budget Year 1939/27
Revenue by Yole																
Vite 1 - Municipal Manager	- 1	6.730	6738	6.730	4.730.	6.730	6.730	6.730	6.730	6 730	8 730	8.00	8 730	60 757	88 948	37.18
Vote 2 - Elecutive Mayor	- 1	1 018	2 931	2 (3)	1 (0)	3.030	3 936	3.00	3800	3.035	3 (00.6	3 030	3.000	47 222	00 63/5	543
Vote 3 - Corporate Barvioss	- 1	16.834	16874	16/824	16.674	16.674	16 EW	16-E74	16.374	16 834	16 834	19.874	16.654	302 498	216.367	231.5
Vote 4 - Chief Financial Officer	- 1	10.436	5 100	13 067	21 528	16 763	21760	14 838	17 522	25 192	13.019	37.161	35 902	215 thi	343 643	354.8
Vote 5 - Community and Social Services	- 1	£758	8750	8.763	6 758	6753	6753	6.763	6753	8.763	8.761	8.758	9.752	106-531	712,649	121 8
Vote 6 - Health	- 1	921	200	1191	11.00	1000	3100	7555	100	33660	35.65	7500	200	100	0.054	1 88
Von 7 - DPRMS	- 1	3106	3136	3 136	3 124	2:124	3:174	2.174	3.104	3 126	3 136	3.126	3.124	37 497	36.615	39.6
Vote 8 - Public Tramsport	- 1	77/2022	-1/2/1	175	1200	12500	2344	- 1972	112	(C.D.)	194141	entitle:	11-14-		(1) A	1000
Vote 9 - Infraeltucture	- 1	41.588	39 402	40 834	39.721	\$3.255	75 622	43.236	96.470	88.585	42 (61	72,945	85 847	881 915	613 (014)	7965
Vote 10 - Other	- 1	9382	1	+2000ch	STREET,	100000	140000	>>07/10	100	2000	0.200	10000	100			4100
Vote TT -	- 1												4.5	50		18
Vote 12 -	- 1													40	1.00	19
Von 13-	- 1													- 1	- 32	59
Vote 14 -	- 1												0.00	- 21		1 6
Vote 15	- 1	100	100	-		-						- 40				
Total Revenue by Vote		34341	83 977	94216	199 664	188 731	136 796	M-810	153.406	130 180	94 485	139.521	136 215	1371739	1 397 531	1 458
Expenditure by Vote to be supropriated			100		7 , 100	17000			10000	1000			2000	7 Feb.	91996	0.00
Vote 5 - Manicipal Manager	- 1	3.534	6.467	9.667	0.907	6579	8.812	4414	8.354	7000	4 306	7.294	9.911	86 757	88 549	97
Vota 2 - Enecutive Mayor	- 1	4.438	2431	1884	4044	3.961	3 972	210	3.616	4060	3847	3 700	A 158	42 222	50 695	54
Vite 5 - Copposts Services	- 1	22.560	14.842	17.237	19.072	. 19 168	14 363	19 950	17.954	28 129	14 010	19.804	22.603	227 802	242.962	281
Vote 4 - Chief Financial Officer	- 1	16 538	19 693	32 047	34,900	21.787	1996	30 531	33 957	23 138	17 135	21 025	19.844	250 238	257 313	342
Vote 5 - Community and Social Bervioes	- 1	7.954	8.662	9.580	8.942	87/8	8.718	6.863	1.536	8.380	9 (12)	9.376	9.676	106-33/1	10369	121
Vote 5 - Health	- 1	140	0.00	227	871	100	77	400	244	444	1000	10000	-		-	1 - 5
Vota 7 - DPDMS	- 1	2 520	2.760	2 988	3 090	3 638	3 600	3 152	3 191	3 434	3 254	2 956	2.779	37 467	26 615	381
Vote 8 - Public Transport	- 1												1.0	-		1 7
Vote 9 - Infrastructure	- 1	30 314	27 817	28 038	46.630	9.042	23.962	23.956	28.792	48 979	24 681	43.062	89 148	434 208	417 057	4441
Vote 16 - Offer															-	
Vote III -													82	2.3	59	9
Vote (II -													5.2	23		1 8
Vote 13 -														4.3	-	1 7
Vote 14 -													22	- 23	1	3
Vote 18 -		1000	777-	0.190	2100		100	200		1114		200	- 2		and the second	100
Total Expenditure by Vote		81 056	62 906	39.811	113 385	73 416	87.604	94.891	91717	121 175	76 370	167.176	109 104	1 110 623	1 265 629	1 359
Surplus/Deficiti before sesor.	\top	13 784	1,069	4 805	(12.721)	35 323	45 767	1881	01 800	12 005	19.115	32 347	(32 889)	159 106	125 722	195
Income Tax														21		
Share of SunsupDefeit attributable to Minorities													90	23		1 2
Intercompany-Powers subsidiary transactions																
	-	40.704	4 500	1 111	10.754	46 100	41.363		44.444	45.000	44.44	23.547		Section Sectio	100 700	1951
Surplus/Deficit)	1	19784	1,009	4 885	(12.121)	85 332	41747	1.811	61 998	12 885	18 115	32 347	(22 869)	189 105	125 722	

Description Bul						Budget Ye	er 201405						Medium Ter	re Revenue and 6 Framework	apred bure
R thousand	July	August	Sapt.	Dotober	November	December	January	February	March	April	May	June	Budget Year 262425	Budget Year +1 2025/25	Budget Year 4 2020/27
Revenue - Functional	0 - 6	1000000	U model	U. record	Unio-24	10,000	1000	100-00	2000	1,002	and the	4445	200723		- 3527
Governance and administration	41 375	32 689	41 506	49 067	45 603	49 294	41 376	45-861	53 731	40 558	54 766	53 443	343 686	568 213	567 93
Executive and council	5 660	5 669	0.660	5.689	5 665	5 666	5.993	1 963	5 869	5-909	5 666	5 669	#8 025	72 013	78.29
Pinence and administration	34.901	26 186	34 902	42.583	31 088	42 788	35-862	38 547	46 207	34 344	48 186	40.029	487 436	409 332	407.00
Internal audit	. 895	840	.645	845	845	965	96	96	986	.010	1011	300	10 130	10 008	1164
Community and public safety	3 753	8 793	9.753	8 753	8 753	8.753	8 753	8 753	8.753	8 750	8 753	8.793	195 931	112 549	121 00
Community and social services	1 521	1421	3.621	1 521	3 股()	3.40%	1821.	31825	1421	1.631	5 521	1921	939	19:261	20.45
Sport and recreation	472	472	472	472	472	412	412	472	412	472	472	472	9.667	6 075	6.48
Public safety	4.775	4.775	4.725	4.175	4.175	6775	4.775	4775	4775	4.775	4.775	4775	\$7.302	61.826	88 61
Housing									-		11111			- 40	
Health	1.004	1.984	1.004	.1104	1.104	1.904	1 804	1 804	1304	1304	1384	1,984	20 613	35-490	27.26
Economic and environmental services	3 124	3134	0 124	3124	3 124	3 124	2 124	3.524	3 134	3 134	3 134	3 124	31 467	36 615	38 69
Planning and development	3.600	1.600	1.600	1 600	1.500	1.500	1 500	1 500	1800	1 500	(1600)	1 600	19 202	17.448	18.52
Road transport	758	750	756	758	758	258	768	758	758	758	758	758	9 101	9.706	10.36
Enveronmental protection	765	765	785	786	765		766	745	766	766	765	765	9 184	5.463	19 (0)
Trading services	41 509	39 492	40 634	39 721	53 253	75 622	43 238	96-475	68 563	42 051	12 945	68.887	683 685	673 674	706 51
Energy sources	10.00000	N. 1000	1 2 2 2 2 3 3	101010	925/5019	750000	2 10 10 1	-0.00	10000000	100000	100000	1000	1277.4	500A	
Water management	38.200	30 078	37 (59)	36.397	40 000	77.200	36.819	33.560	88.209	38 727	89 621	86 523	643.721	607 208	200.51
Waste water management	3 304	3/304	3 334	3 304	5'304'	0.304	3 3247	3.324	3.329	3.33=	0.004	3 324	30 884	45 909	500
Wade nanagement		3.00	200		2.00							-	-		
Other													-	-	
Total Revenue - Functional	94 941	83 977	34.2%	190 664	196.721	136 794	36 692	133 406	132 (88	24 483	129 521	135 215	+ 371 729	1 391 531	1 454 37
500000000000000000000000000000000000000															
Expenditure - Functional	12.17	(F431) 6	0.0010	000000	30.5	17/2021	(VIII.E.)	10000		200	77.4	12.55	77/300002	6225	172338
Governance and administration	49 150	43 653	45 794	54 916	51.494	47 862	46 838	53.521	68-417	39 292	31 821	35,706	685 817	638 506	655 29
Executive and nounce	6 (54	6371	6.667	6.114	6.794	5.664	1100	6363	8.981	5-499	5 525	4.000	48 E29	79.013	7825
Finance and administration	42,430	37 521	43 380	48.341	45 034	40.982	40 308	46 835	53-439	32 934	45.417	49.354	527 649	555 627	565.33
Internal sudit	675	.001	740	367	756	63	800	833	790	862	879	651	10 138	10 968	11.64
Community and public safety	7 054	0.632	8 500	8 942	8716	0.716	0 963	8 626	8 240	9 132	9 371	9 978	185 831	112 549	121 00
Community and social services	1/048	1340	1367	1 400	1445	1.366	1415	1 300	1.489	1 866	1.728	2 199	16.346	19:363	214
Sport and recreation	417	448	1421	125	421	A03	125	430	432	454	474	423	0.607	1013	54
Public safety	3 807	4 105	4 800	4 857	4.871	473E	4 125	3.940	4 302	4.766	2011	5 352	57 302	81 826	68.01
Huang												-	-	-	
Health.	1706	3.665	55.0	0.000	1.0793	3.000	1907	1876	1966	2047	3,063	7 031	33 8/3	25.490	27.20
Economic and environmental services	2.827	3.000	3.294	3.416	5 963	A 805	3.467	3 806	3.638	3 578	3.249	3 149	41 373	46 779	413
Penning and development	1 500	1610	2.88%	1 104	3.870	2347	2 200	240	2205	1,000	3.794	1,665	25 087	21416	22.9
Road transport	686	761	736	794	780	802	753	759	100	796	718	760	9 101	9 706	12.3
Environmental protection	306	102		679	1.332	165	850	- 676	TOP	790	126	691	9:184	3.463	10.00
Trading services	32 018	27 523	31.131	48 109	9 217	33 254	23.671	25.452	48 558	24 367	42 737	88 774	430 403	412 993	419 €
Energy sources	15-15-000	100000	100	AVIOSEIN	0.844	110000	11/2003	1000	1000	100 SOLUTION	1000		3377741	170.00 A	- 100
Water massgement	16.568	35 560	36779	45 100	8 363	27.813	30 005	17.168	40.0%	25 798	30 163	86 253	387 573	404.248	403.70
Wooler-water management.	5.488	364	564	364	964	6.258	サ新年	9.286	3464	3.569	8 564	2.91	42.536	68 647	29
Webstrangement	500	1000	6571	0.000	0.000	29.15	70.00	8871	20%	200	24.25	0.4	- +		111-
Other															
Total Expenditure - Functional	80 006	82 986	89 411	113 385	73 410	93-851	34.601	91717	121 175	76 370	107 174	158 184	1 182 623	1 263 829	1 259 29
Surplust Sefect) before assoc.	13.794	1.060	4 881	(12.721)	31 122	43.767	1.811	81 898	12 000	18.115	32.547	(22 80%)	180 196	125 722	190 0
Participation of the second of		(0.55%)	C. Carrie	CAROLOGIA	0.00000	CAROL	2.500	1,70,707	1900000	1000000	-			3000	100000
HerchiparyParent substituty transactions	100000		Later Land	11000000	Links		0,000	-	-	-	1000	-	- 111		
Sunplus(Deficit) 1	13 794	1 069	A BES	(12.721)	35.322	43.767	1 811	81 666	12 009	18.115	32 347	(32 689)	189 196	125 722	185 0

Description	Sel						Rodget Ye	r 2024/25					- 1	Medium Ter	Framework	spenditure
R thousand		July	August	Sept.	October	Non	Dec.	January	Feb	March	April	May	Are	Budget Year 282425	Budget Year +1 2025/25	Budget Year +
full-year expenditure to be appropriated	1															
Vote 1 - Municipal Manager														-		-
Vote 2 - Executive Mayor	- 1 1												-		-	- 3
Vote 3 - Corporate Seniors	- 1 1	142	142	142	142	342	342	4642	4 102	142	142	142	917	11.250	11.600	18 00
Vote 4 - Chief Financial Officer	- 1 1													- 3	- 4	- 3
York 5 - Community and Social Services	- 1 1	- 3	33	- 4	32	- 2	- 1	2	9	- 2	- 23	+	-			- 3
Vote 5 - Health	- 1 1													-	7	- 3
Vow 7 - DPENS	- 1 1												-	- 0		
Vote 8 - Public Transport	- 1 1															
Vote 8 - Infostructure	- 1 1	16 423	12 670 006	(2.00449)	044 207	(1014 000)	36 901	21 003	(2 106 100)	841.474	800 888	836 189	7275362	540 113	363 863	302.3
Vote 15 - Other	- 1 1	-2000	ON THE REAL PROPERTY.			(00000)	11000	177	11 575	Palitica	200	-2-0	000000	-		
Vose 11-	- 1 1														-	
Vice t0-	- 1 1												- 2	- 2	221	
Vote 13-	- 1 1												100	34	-	
Vote 14	- 1 1													-		
Viote 15						- +							- 2			
giful multi-year expenditure ext-total	- 3	16.561	(2.000.913)	(2.524.276)	(944 125)	(124 166)	34 693	25 645	(3 100 300)	841 616	810 831	836.331	7 379 299	301 363	315 551	392.9
gio-year expenditure to be appropriated								200			111000					
Vote 1 - Wunicipal Hamager		1.5	1.5	32	- 52	- 3	141	(F)	- 1	23	- 23	- 23		8	-	
Vote 2 - Executive Mayor	- 1 1												- 2	S2	-	
Vote 3 - Corporate Services	- 1 1	- 3	33	13	S .	- 2	-	- 1	9	2.	- 33	-		- 2	- 4	
Vote 4 - Chief Financial Officer	- 1 1	- 3	1.0	- 12	32	- 5	-	- 1	9	83	- 3	-		-	- 3	
Vote 5 - Community and Social Services	- 1 1	1.4	(4)	10	32	-	100	2.5	2	2	2	2	- 2	- 2	- 22	
Vote 6 - Health	- 1 1												- 2	2		
Vote 7 - DPCNES	- 1 1		-			-	-	-	-	-	-			-		
Vote 8 - Public Transport	- 1 1	- 51	2.5	122	50	.50		(2)	150	5:			- 3		. 23	
Vote 9 - Infrastructure	- 1 1			3457	-	5 857	-		- 1	1.541	-	1 185	1	12 606	1 2	
Vote 10 - Other	- 1 1		V2	1502	100	-007	(5)	(3)		10.00	70	17754	23	111000		
Vote 11-	- 1 1												- 2		-	
Vote 12-	- 1 1												- 2	- 2	1.0	
Yorks 13-													- 23	9	-	- 9
Voce 14														-		
Vote 15-			1.0	100	100	-	(4)		160	- 4	- 2		-	- 4	- +	
spiral single-year expenditure sub-total	2			3417		3 657			-	1.581	-	.1101		908 (7		
otal Capital Expenditure	- 1	16 785	(2.688.91%)	(2 520 859)	(944.155)	(188 309)	36 603	35 645	23 182 3000	843 137	810.031	807 596	7 379 209	363 363	215 563	362 94

Description	ner						Budget Ye	H 2024/25						Wedium Tem	n Revenue and 5 Framework	apenditure
R thousand		July	Aigut	Sept.	October	Nov	Dec.	January	Feb	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year 2026/27
Coartel Expenditure - Functional	1	no fin	red a	0.00	osav	44534	757	40%	003	695	20,77	2000	905	20004	-396	290
Governance and adject tatration		10	10	142	142	342	142	4 642	4 192	142	142	162	937	11 250	11 608	11.0
Executive and council		9500	900	992	966	100	300	(4.45)	V	100	100	10.5	-	115	1000	200
Finance and administration		10	142	543	90	347	140	460	4 192	ist	142	142	107	11 250	11 008	120
Internal audit		1117	100			1000		10000	15150		1111		1.0			
Community and public safety		- 1		100	-	-	-		-	-	-	-		- 3	- 2	
Conveyelly and social services					1.0				-	1.0	3.4	-	- 4	-	1.5	
Sport wni recreation													- 3	2:	12	
Public safety				100			-	1.0	-		22		24	- 3	- 2	
Housing													- 35	- 8	- 3	
Health					- 0				-	2.0	2.4				- 3	
Economic and anvironmental services							-				-	-			2.5	
Panning and briefogment		- 1					-							- 81	.03	
Hoad transport.														*		
Divinamental protection					*****										- C-	
Trading services		96,425	(5 610 896)	(2 521 801)	(964-297)	(168,801)	36 551	21 063	(3 186 580)	30.615	800 008	807 374	7,278,362	352 113	303 953	382
Energy sources	1 1	137603	N. S. Walley	Towns.	2440000	1-1		43595134	1500000	=1.000=1	49.00.14	Sentente	4	A - 18 (V)	10.776	
Water transported		16:425	(2 670 056)	[2:521:001)	(944.207)	(108-801)	36 551	21 001	(3186500)	90.69	809 886	ED7.374	7279382	362 113	202 912	392
Waste water management		-				-	-	1100		-	- 4	-6	-4	-		
Waste meragement														- 81	1.0	
Differ	100		A STATE OF THE STATE OF	to the same					organization.	- 0.00000			*			1.00
etal Capital Expenditure - Functional	2	16 965	(2 649 913)	(2 528 858)	(944 150)	(988 309)	36 683	25 645	(3 182 308)	843 157	810.651	857.916	7 279 299	363 363	315 953	792
anded by:		and the same	12/2/2019	1122700	10.14.1	- Challe	- 000			Water State	2967		Surgra	540,050		
Hallonal Government		11.787	41 207	25 013	29 821	25 851	34684	. 19 306	17 640	30 500	1.701	28.071	19 401	286 376	348 410	328
Provincial Government														- 2	- 2	
Dezic Municipality														-	2.0	
elocators) (Net / Proy Departm Agencies.																
Households, Non-profit Institutions, Privals																
Enlerprises, Public Corporations, Higher Educ Institutional														S		
Transfers recognised - capital		11 757	41 207	20 013	29 821	26 811	34 484	19.336	17 640	23 356	1771	38 871	19 631	286 378	349 413	2361
Barrowing		- Vicini		2000			1000	HARACIA MA	-	2007	-	A. Carlotte	11/2	18000/10	300000	
Internally generated funds		4 800	0.711 1201	(Z 546 81Z)	(872 170)	1750 1600	2 000	8 389	(3 199 948)	1000 001	000 200	800 440	7292-988	70.980	67 108	88.7
Total Capital Funding		16 581	(2 649 913)	(2 520 650)	(944.150)	(168.300)	36 685	25 645	(3 (82 300)	862 157	810 801	637 116	7 279 264	363.363	215.352	392.9

MONTHLY CHIRPLONS						Sympt Ye	e SEALIS.						(Redium Ten	Promoters and S Framework	openiture
f. Streeterd	July	Aspet	Sept.	Dobbet	Nombr	December	January	feboury	March	April	May	Arre	Budget flew	Dodget Year et	Stoward Stoward
Cash Recepts the Source														-	
Property tales:												-			
Service charges - electricity revenue												- 2			
Service starges - substitutes in	2400	1.85	-	301	101	2400	1 100	2.700	240	1200	4349	2446	27160	27406	28.60
Sensol thatgar- scribbot townsie	-		-	:=:	2.4	-	- 3	+	-+	-	-	-	-	3.3	
Service charges - refress reserves		-													
Penal of horbits and southwert												-			
Financialist - school (sanitari).	1798	1766	1000	1000	3.00	3,8100	2401	1000	91706	1160	1820	11700	61399	19640	87.76
Hand sand - colording drifter	-1,000	17,322	-	1177	2750	1000	540		11,151,000	-	44.0	11,140	1 51340	1,000	LEG
District maked												0			
Error, penalties and forbids															
Linguista and particle.												-			
Agency services	2000	27.007	1.49	31.50	122	23.22	Hall	150.00	100.00	2000	11500	25 (607)	1000	8040	1000
Toroites and Subsidies - Operational	71.987	30,000	71 (60)	37,000	2196	34 805	AT MA	Trial (31507	71400	31,000	23,000	200 HE	AUG-	66.13
Other revenue	0.300		12							11.14	1114	- 1			49
Cost Receipts by Events	75 780	77-486	KI 410	79 627	77.979	12.196	76.040	. 17.488	86 773	75 106	61.361	11.90	MINE	1.01(7.004)	1 002 46
Other Cash Flows by Source															
I familiate and substitute - paper providery accommist (familiate)	200	100000	100	1100,000				10.00		10000	100.000				
Provide and Drains	19180	10.294	11386	10 (01	34.165	m cm	14:50	A7 340	20100	30.00	40 805	40109	28 (0)	29180	-175.67
Transfers and subsidies - oppins (monetary elocations) Plat i Prov. Departit Apenules, Househoods, Non-wrote Indicators, Private															
Crespines, Public Copporation, Higher Educ Institutions												- 5			
Proceeds on Discount of Finance and improvible Assets												- 5			
Stational															
Stationing long barning/resump												-			
fromme (decrease) in comumer decrease												1.2			
VAT Curtos (waxans)		-	-		12	-		4	72	- 41	-	-	12	1.5	
Decrease (increase) in non-current accessibles												27			
Decrease Introduces in con-current in-eatments:	-			- 1		-			-+1						
Total Cash Receipts by Source	87.00	85.00	34.316	87 1mt	10.10	08.721	80 197	194,036	(11.70)	06 066	135 236	139,119	T 204 501	13/0496	1379.30
Seek Payments In Type															
Credown water corp	27138	10 100	3102	30.605	29400	39-68	61.775	40.110	60139	45 000 (40 100	41787	400 700	20110	389 (3
Servence of auralian	7.77	1.90,000	10.00	-	1		2.710.0			34.00	1,120,000	17.70			
Street		- 0		-		201	1.0	- 4	100		-	- 00	140	1900	141
The problems about to		, . (3)			3.5	- 577		- 30	14.70	7		3.77	3.55	100	
Acquisition - mater & other inventors	7434	1 800	160	178	186	39.340	2400	748	170	200	2894	100	104 698	100 100	125 97
	11,000	10000	17.27	177.00	1000		1415		100	- 2.75	100	1000	-	25-15	
Contracted services	1.06	7.964	928	362/6	H 42%	-70.807	5404	21.300	19.254	16400	76.031	21 966	(71.66)	786 (71)	161.00
Trentes ed sizoles - the municipalitie															
Treation and subsidies - other	14817	715154	1 100	- 45	17-15	55.50	100	S 201300	- 72LUS	the second	15000	-,5		STREET, STREET	
Othe expendice:	17 921	10.79	17,217	294	- X78	12.18	94590	18345	18/307	3.909	17306	95,147	195-862	198,040	
Cook Playments by Type	BI 9M	19 MIS	71 849	86 547	82.77%	612 861	6E 800	MI 716	81.18	91 481	19.201	81.167	812384	1 946 265	122 10
Other Cosh Flows Payments by Type	100	- 157.0		1000		100	100		127.7				13.75	CARR	
Capital seasons	16.500	- 21000 913	12 size down	2840 700	year non-	39 (81)	25.645	23 to 300	840.167	ream	90'19	LOWIN	361.667	Table	32 M
Reported of borowing	10.00	The latest series	Control of		1		-	17.50/1		James	1	111111111111	90	1,1	1 5
Other Cash Flows Payments	1	- 57			35	- 5		83	100		- 53		- 20	117	- 5
Code Code Househopterini Total Code Reyments by Type	10 (11	11 etc 101	(2-947-619)	(50e sum	(111.10%)	219 769	82-610	(3.191.966)	810 THS	671.522	914 367	7 363 867	1.296.717	1 (80 418	(45.65
	-	-	D-11-11-0	100.000	THE RESERVE OF THE PERSON NAMED IN			-							
NET INCREASE (SECTIONALS) IN CASH HELD	5348	3,660,603	2.541.235	H21M	217 872	32 Mb	0.00	1246 464	1815 607)	(783 4500) 9 (2) 839 ((199.605)	730110	87796	(6 96)	96.99
Configure Assessments of the configure large.	600 001	3116 605	140 30	E-000 PM	ARTEME	A TIGUE	4702 HI	9 N/W 500	6117479	6.300.627	7 605 540	36.10	36.01	15.38	34.9

Description	Ref	2020/21	2021/22	2022/23	Cu	ment Year 2023/2	24	2024/25 Mediu	m Term Revenue Framework	& Expenditure
R thousand	1	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year +1	Budget Year +
Capital expenditure on new assets by Asset Class	/Sub-clas	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2024/25	2025/26	2026/27
nfrastructure		340 891	300 374	435 135	405 346	437 746	437 746	266 766	243 084	317 112
Roads Infrastructure		-	-		-	-	-	-	-	-
Roads	11									
Road Structures	11									
Road Furniture	11									
Capital Spares	11									
Storm water Infrastructure		121	-		= =	- 4	-	-	-	- 2
Drainage Collection	11									
Storm water Conveyance	11									
Attenuation	1 1									
Electrical Infrastructure			1.75	7.0		7	-	-		-
Power Plants	11									
HV Substations	1 1									
HV Switching Station	1 1									
HV Transmission Conductors	11									
MV Substations	1 1									
MV Switching Stations	1 1									
MV Networks	1 1									
LV Networks	1 1									
Capital Spares	1 1									
Water Supply Infrastructure	1 1	340 891	301 247	428 090	400 296	428 096	428 096	266 766	243 084	317 11
Dams and Weirs	11	200	57,000,000	1,46				3/1/2/10	-07/06/h	
Boreholes	1 1	(694)	(21 230)	823	=	15	(=)	4 000	255	
Reservoirs	11	173	-	-	=	7.	7.0	4 000		
Pump Stations	1 1									
Water Treatment Works	1 1									
Bulk Mains	1 1									
Distribution	11	341 586	322 476	381 688	370 097	393 115	393 115	246 031	217 584	291 6
Distribution Points	1 1									
PRV Stations	1 1									
Capital Spares	1 1	1.45	-	45 579	30 199	34 981	34 981	12 735	25 500	25 50
Sanitation Infrastructure		(+)	(873)	7 045	5 050	9 650	9 650		2.50	-
Pump Station	11									
Reficulation	11	100	(873)	7 045	5 050	9 650	9 650	-	82	2
Waste Water Treatment Works	1 1									
Outfall Sewers	1 1									
Tollet Facilities	11									
Capital Spares										
Solid Waste Infrastructure	1 1	1=1	3-3	-	-	-	191	-	320	
Landfill Sites	1 1									
Waste Transfer Stations	11									
Waste Processing Facilities	1 1									
Waste Drop-off Points	1 1									
Waste Separation Facilities	1 1									
Electricity Generation Facilities	1 1									
Capital Spares										
Rail Infrastructure		120	12	21	= =	2	- 21	- 2	121	
Rail Lines										
Rail Structures	1 1									
Rail Furniture	1 1									
Drainage Collection	1 1									
Storm water Conveyance	1 1									
Attenuation	1 1									
MV Substations	1 1									
LV Networks	1 1									
Capital Spares	1 1									
Coastal Infrastructure		140	1941	-	-	-	141	-	74	
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		-	200		-		:	-	0.00	
Data Centres		107.54		20	- 2	157			(40)	
Core Layers										
Distribution Layers										
Capital Spares	1									

Outstand Author	Manager 1		2000/21	3821/02	2022/23	and the second	ment Year 20230	Same and the	W. W. Ser.	Framework	
1.200 4.700 1.00	Overall and	1	Audited Outcome	Audited Outcome	Audited Outcome	Overall Budget	Adjusted Europet	Full Year Forecast	Budget Year 282425	Budget Year +1 2629/26	Budget Year 2026/27
Math. Contract C					1000	75.00 mg			10000	-	
Colors C		1.1	1.350	4776	10648	-	1 075	1075	-	- 5	
Colories Chiese Contests Free Free Colories		11			11115	- 1					
Classic Conference		11									
Free Factor Fac	Citation	11									
Training Dations Masouris Galaines Thumbal Librorie Commission Commission Paula Albaria Albari	CheckCare Centes	11									
Treatment (Sealines) Throatment (Sealines) Throatment (Sealines) Throatment (Sealines) Parket (Open Typician) Parket (Ope	Fire-Antistance Stations	11	1300	4 T26	10 SAE		1,076	1015			1 3
Manufact Calcium Cal	Testro Statons	11									
This Colore This Colore This Colore This T		11									
This Colore This Colore This Colore This T	Selectes	11									
Commence Concentration		11									
Comment Company Final		11									
Particle Par		11									
Partic Par		11									
Public Color Space Public Author Foreithman Resident Branden Staff For An Shark Thomasia Counted Space Space and Resident Francisia Counted Space Counted Space Space and Resident Adjusts Adj		11									
Part		11									
Public Author Fundame		11									
Shale Shal		11									
Asterior		11									
Advisits	1.74	11									
Agent Trail Playarither Terminals		11									
Table Receiver Terminals Country Count	Abetoirs	11									
Table Receiver Terminals Country Count	Agen	11									
Captal Spone Captal Spone		11									
Sport of Recycline		11									
Cultivar Fracilities Cultivar Fracilities Cupid Japons		11		-							
Country Freditive Caylot Spread Caylot S		11		100	-	1	-			-	
Manager		ш									
Monaminals		11									
Monacach Mainting Motion of Not	Calubi Spares	11									
Monacach Mainting Motion of Not	tertage assets	11		12	23	-	2			20	100
March Mark		11									
Work of Art		11									
Chromosting		11									
Direct Horizoge		ш									
		ш		-			100	-			
Reversion Generating	One remark	11				-	-		-		
Image: Property Property	westnerii propertes		+ 1	- C= 1	21.	-	-		5,00	+	
Designment Property	Revenue Generating					-	1-1	-		:	-
Non-exercise Oversetting	Improved Property	11									
Programme Prog	Uninground Property	11									
Programme Programme	Non-revenue Conventing	11		-	-	-	-				
Commissioned Property		11									
1,477 458 656 - 1,288 3,288 -											
Cyperational Buildings		11									
Manisper Offices										T.	
PayEmpily Prints Bibling Res Offices Workships Tracking Shore Laboratories Tracking Contex Manufacturing Paint Shore Laboratories Tracking Contex Manufacturing Paint Shore Sh						-					-
Building Plant Offices Winkshape		11	1477	351	654	-	2268	2286		+ -	- 14
Winder	PayEnguly Points	11									
Yards Share	Building Flen Offices	11				-			1		
Share	Workshops	11	- 13	100	200		.0.	1000	56	9.0	
Share	Taris	11									
Autonomies Training Centre		11									
Training Content Manufacturing Plant Departs Capilal Spares Stock Spares		11									
Manufacturing Plant Depart		11									
Depois Capital Space	Harris Cont	11									
Capital Systems		11									
Househig Social Househig		11									
Stad Pacasing Social Pacasing Capital Spanne		1 1									
Social Fluence Soci				5.0						-	
Capital Spanne											
	Social Maximig	ш									
Reiningsual or Cultivated Assate 1 391	Capital Spares	11									
Reiningsual or Cultivated Assate 1 391	Selected on Collected Accords	11									
1397	Britain in Calmana Asses		-	35.	50		E.	-	- 2	-	
Senshutes 1,397 2,056 2,170 2,116 465 1455 Main-Algino 1,397 2,056 2,170 2,116 465 1455 Main-Algino 1,397 2,058 2,170 2,118 465 1455 Main-Algino 1,397 2,058 2,170 2,178 465 1455 1,455 Main-Algino 1,397 2,058 2,170 2,178 465 1455 1,455 Main-Algino 1,397 2,058 2,170 2,178 465 1,455 Main-Algino 1,397 2,058 2,170 2,178 465 Main-Algino 1,397 2,058 2,178 465 Main-Al						77.0			350		
Senshutes 1,397 2,056 2,170 2,116 465 1455 Main-Algino 1,397 2,056 2,170 2,116 465 1455 Main-Algino 1,397 2,058 2,170 2,118 465 1455 Main-Algino 1,397 2,058 2,170 2,178 465 1455 1,455 Main-Algino 1,397 2,058 2,170 2,178 465 1455 1,455 Main-Algino 1,397 2,058 2,170 2,178 465 1,455 Main-Algino 1,397 2,058 2,170 2,178 465 Main-Algino 1,397 2,058 2,178 465 Main-Al	stangible Avents		1301	12	1.1	2055	2110	2110	486	1.455	à
Water Algorie (Silvent Libraries Solid Water Libraries Computer Software and Applications 1.301 2068 2:100 2:18 ABS 1455 (127			1750		7.41	-	12.00	
Water Algoria (Silvent Librarian Solid Water Librarian Computer Software and Applications 1.301 2.008 2.110 2.118 ABS 1455 (Licences and Rights		1,391		-	2.060	2110	2116	366	1,856	4
Efficient Literature Solid Mean Literature Computer Software and Applications 1301 2008 2110 2118 ABS 1455 (5.000			0151	21.00%	1000	17.0	1000	- 3
Soid Mean Literans Computer Software and Applications 1391 2068 2110 2110 ABS 1455 (H									
Computer 3 of ware and Applications 1391 2068 2:110 2:10 485 1:455		П									
		H	1000	55		1700	74.000	6000	100	v 400	72
Load Setherne' Software Applications		П	3.301.	7.7	+7	2.058	21.90	2110	A85	1 455.	(4)
Unprofed		H									

Description	Bet	2020/21	202102	2022/23	Ca	ment Year 25232	ж.	212425 Nedu	m Teem Revenue Framework	& Expenditure
R thousand	- [+]	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2925/26	Sudget Year +2 2020/27
Computer Equipment		100		637	900	1312	1322	2 100	1.450	149
Computer Equipment	- 1 1			107	100	1332	1302	2 100	1.460	1450
Fundam and Office Equipment	- 1 1	(1427)	13	764	1 980	1735	1720	460	400	460
Furniture and Office Equipment	- 1 1	(1.477)		764	1.560	1.736	1736	450	480	400
Washings and Equipment		10	C816	3 768	7102	1 000	9.001	1.746	4.745	4745
Machinery and Equipment	- 1 1	m	(281)	3798	7 (01	9.060	9.088	9.746	4746	4746
Darmagert Asserts		2	(118)	2459	5 500	9 324	9324	3 3 3 3	5 500	3500
Triansport Assemi	- 1 1		(518)	2.459	3 500	9 224	9 324	3500	3 500	3.90
Land Land		12	11.0	1.0		112	-	- 2	14	-
Zorra, Martina and Non-Ecological Animals		-		-	-		-	-	-	-
Zon's Marine and Non-biological Asimulia	- 1 1	124						-		
Oring renounces		127	- 6	141	6	12		1 88		- 6
Mature	- 1 [-				- 6	-		
Politing and Potential Zonograf plants and animals	ш									
Iterature Polices and Protection Zoological plants and assession										
Total Capital Expenditure on New source	11	343.641	365 191	454 003	420 101	484 713	464.713	279 619	254 684	327 712

Description (No.	M 2620121	002103	262223	c	ement Year 2023	11	252425 Media	m Tarm Revenu Framework	A Expenditur
A STATE OF THE PARTY OF THE PAR	Audited Outcome	Audited Outcome	Author Datase	Original Bedoet	Adjusted Bulget	Full Year Forecast	Dudget Year 2024/25	Studget Year +1 2025/25	Skutget Year 2826/27
Capital expenditure an ensemi of existing assets by Asset		7055	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,						100000
Infrastructure	3 384	.61 125							
Roads Infrastructure	-	-	-	-	-	-		-	
Routs									
Ried Structures									
Real Funking									
Capital Sparen									
Someone infrastructure	-								
Draktage Collector									
Storm ander Convenience									
Attenuation									
Checking Infrastructure	-				-	-		-	
Power Plants									
NV Substations									
HV Switching Shaton									
WV Namenessan Constactors									
W/ Superiors									
MV Switzing Statute									
MV Networks									
CV Reference									
Coefer Survey									
	-	112000							
Well Supply Infrastructure	-	40 451	-	+	-	-		-	
Dans and Wass									
Birensies									
Progress									
Purio Statere									
Maler Treatment Warks									
Suit House.									
Developmen	100	42481		12		1	100		
Dictrative Press	8	3588					2.5	1	9
PRV Shittons									
Copter Spares									
	100	U.5	-			-	- 3	-	
Samples Machabus	5 396	819	-	-	-	-		-	
Pump States									
Retruistion									
Much Main Treatment Works	37.5	25.0							
Child Sewers	338	413	-	140		-			19
Tolk! Facilities	1000	1900			100		100		
Cooled Spires									
Suit West Infrastructure	-			-		-		-	
Landy like		7.0							
Waste Franche Stations									
Wade-Processing Facilities									
Mode Drop-off Prints									
Moste September Facilities									
Electricity Communicon FlooRibes									
Cight Spins									
Rad Infrastructure	-		-			-		-	
Plad Lines									
Auf Stratume									
Plut Formism									
Drainge Collector									
Street mader Conveyance									
Attenuation									
MY Subsections									
C3/ Notworks									
Copini Spares									
Contact Infrastructure	-		- 6					- 6	
Sant Purps									
Pers									
Residents									
Pronented									
Copilal Sparrey									
Internation and Communication Infrastructure	-		-	-	-	-	-	-	
Data Centres		100			100	150	100		
Com-Layers									
Dishibulian Layers									
Caulal Science									
Laboration Committee									

Description	Def	303101	3621/02	202225	Ca	prent Year 2025	16	2031/35 Media	rs Tarm Revenue Framework	A Espendiu
A Second	1	Audited Dutome	Audited Detume	Audited Outcome	Original Budget	Adjusted Evolution	Full Tear Forecast	Budget Year 2004/25	Budget Year +1 2025/24	Budget Year 2004/27
Community Assets		Ja.	2			-	4.	-		
Community Facilities	- 1 1		-	1 - 1	- 4		-	-	-	
Atula										
Carrier										
District										
Chica/Con Certes										
Pinchributine Street										
Triesting Strations										
Monartie										
Galerine										
Theates										
Libraries										
Convenience/Crematorie										
Police										
Parks										
Public Open Space										
Atatum Pleasures										
Public Aplaton Facilities										
Alluments										
Sulte										
Alastidis Alastidis										
Tool Revisible Terrores										
Captal Sperey										
Sport and Recrustors Frankles		-	-		-		-	-		
industrial dise		- 1								
Outlean Facilities										
Cipital Saves										
eritage assets		-	-	7.00	-	-		-	-	
Molluments			-							
Hatoric Buildings										
Wette st Art										
Conservation Areas Other Heritage										
Committee coupe										
continue de succession de								.=-		
nonlimit propeties		-	-		_	-	-	_		
Reserve Generating		-	7.	-7	-		-	75.	1.4	
Improved Physiely										
Uningword Property										
. Non-inverse Generating:		-	-	1 -	-	-	-	-		
Reproved Preparty										
Unitersied Presetty										
Other popula	- 1 1	-	(481)	15			- 4			
Operational Buildings			(401)	12	-	14	-	-	+	
Allumigue Offices		-	(401)	42	-	- 4	-		14	
Prodictory Points			0.650				-	-		
Building-Plan Offices										
Wintercogni										
Yarde										
Letterwise										
Naveng Contrac										
Allers Rothering Plant										
Depti										
Capital Sparrer										
Houses		-	-				- 41	-		
Staff Houses										
Social Privates										
Capital Sparrey										
listispical or Cultivated Assets.			-		-	7-1	1.4	+	. +	
Sicrogroat or Cultivated Assets			-			1.00				
		1000								
tangible Assets		(2.391)	-		-	-		-	-	
Servicines		112785	- 3	100			100		100	
Licences and Rights		(7.391)	-	1 -	-	-	-	-	-	
Water Rights										
Effluent Literans										
Stally Waster Licensons										
Computer Software and Applications		(3.380)	- 8	100		- 2	14	- 2	1.0	
Load Selforent Schwer Applications			- 6			100	2.5	100	100	
Unpediat										

Description	ter!	3020075	202102	auces	Č.	errord Year 20232	N.	MANUAL APPROXIMATION OF THE PERSON OF T	an Term Beverus Framework	A Expenditure
Ribusand		Audited Outcome	Audited Outcome	Audited Dutcome	Original Bulbart	Adjusted Sudget	Full Year Forecast	Budget Year 2024/25	Budget Taur +1 2020/25	Budget Year 12 302NZT
Conjude Equipment Conjude Equipment		+ 1	-	- 4	-	-		1.4	-	(*
Furniture and Office Equipment Furniture and Office Equipment			- 4		-	-		-	-	-
Rechinery and Equipment Mechany and Equipment			-		-	-	-			-
Transport Assets Transport Assets		ŷ.	2	- 14	-	-	- 2	- 2	-	1.2
Land Land		7.	- 5		-	-	- 45	- 57	-	
Zoo's, Marine and Non-biological Animals Zoo's Marine and Non-biological Avenue		+:	- 1+	- 24	-	+	14	-	-	- 10
Using management		43				(4)	Če.	-		120
Malors Printing and Projection Evolution and annual series			-		- 1				*-	
Products Autorig and Projection Zootopical plants and anniels			- 1	7.4		-	- 1		-	
Total Capital Expenditure on renewal of existing second	1	7 960	40.073	12	+	-	1 -	-	-	
Arrenal of Existing Assets as 5 of total capse Assessed of Existing Assets as 5 of Septect		0.8s 185	11.85	0.0%	10%	10%	6.0%	125	0.0%	18

Description	Ref	2929/21	2021/22	2022/23	Car	nert Year 20230	24	2024/25 Medius	n Term Revenue Framework	& Expenditure
thousand		Austited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2624/25	Budget Year +1 2925/29	Budget Year +2 2006/27
agains and maintenance expenditure by A	oost Class/Sub-	class	***************************************	-				335-32	150,000	
fraincture		- 23	1295	25 717	17 300	31318	31 316	540.002	152 457	101 000
Roads Infrastructure			-		- 1		-	-	-	-
Rosch										
Road Structures					- 1					
Road Furniture					- 1					
Capital Spans										
Start water Infrastructure		- 2	- 4		-	- 2	-	-	2	- 2
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure			100		1-1	9.5	-	-		0.0
Power Plants										
HV Substations										
HV Switching Station					- 1					
HV Transmission Conductors					- 1					
W.Saleston					- 1					
MV Switching Stations					- 1					
MV Nelvoks					- 1					
LY Networks										
Capital Sowiei				5-1/4-1	West			0.000	20010	
Water Supply Infrastructure		70	1296	25 717	17 300	21.316	31.318	148.812	152 487	167 699
Dams and Hore				44000		1000		The same		
Bueloks										
Reservoirs					- 1					
Pump Stations					- 1					
Winter Treatment Morks					- 1					
Bulk Moores					- 1					
Dishibution		+	100	1.8	-	-		108.812	146.987	159 199
Distribution Points			- 1							
PRV Statura				200,000						
Capital Spares		2.0	1296	25717	17 300	913/6	31 316	10 000	2 500	2500
Sentetion Infrastructure				-		7.9	-	-	-	
Pump Station		-							-	
Retointer					- 1					
Histo Water Treatment Morks					- 1					
Chattal Sewers					- 1					
Talké Facilities					- 1					
Capital Spares										
Solid Weste Infrastructure		+0	-	5 ÷	-	140	-	- :-		-
Landill Siles										
Weste Transfer Stations					- 1					
Wasty Processing Facilities					- 1					
Weste Drop-off Points					- 1					
Waste Separation Facilities					- 1					
Electricity Generator Facilities										
Capital Sparce										
Rail Infrastructure		25	-	1.5		43		:=	150	25
Rail Lines										
Rail Structures										
Rel Fundam										
Drahage Collection										
Store water Consequence										
Attenuation										
MV Substations										
LY Networks										
Cupital Sparse										
Costol introductive		90	7.47		-	93	-		9	9
Sand Furge										
Piet										
Reverseris										
Pranesophs										
Capital Sparse										
Information and Communication Infrastruct	ere .	+0		- 1	1.0	93) e:	- 34	- 3	- 23
Data Centres										
Core Layers										
Digitalizat Layers										
Capital Spanie										

Description	Ref	3639/21	3021/33	2022/23	C ₁	ment Year 2023/	и	2024/25 Medium	Framework	& Expenditure
l thousand	- 1	Audied Outcome	Autited Outcome	Audied Outcome	Original Budget	Adjusted Buttert	Full Year Foregast	Budget Year 202433	Budget Year +1 2025/29	Budget Year 1 2525/27
comunity Assets		339	+	794	-	+	-	-	-:	-
Community Facilities		331	- 0	794	-		-		141	
Piele		131	- 4							
Cambros										
Créches										
Cireca/Care Certino				15.15						
FreiAndulienn Stellun		-		794	100			95	123	-
Testing Stations						1				
Masons										
Gallerino										
Thurstee										
Litraries										
Correctoring/Committees										
Police										
Peks										
Public Open Speer										
Nature Reserves										
Public Ablation Facilities										
Markets										
Stato										
Abeltoris										
Aigorts										
Sasi Ranto Bur Servinsia.										
Capital Spares										
Sport and Recoupton Facilities	- 1 1	-		0.40	100	-		24		
Instrum Facilities										
Outdoor Facilities										
Country Sparres										
lasticas assats		- 1	-		i			-	-	_
fertage assets Nonuments	1 1			- 27		-		- 25		
Historic Baltings										
Works of Art										
Conservation Areas										
Other Heritage										
Care reinings	- 1 1									
nvestment properties	1 4	-	+	T+1		-	5.4	5-		-
Revenue Generating	1 1	-	-	-	- 4		100	120		-
Ingroved Property										
Unimproved Property										
Non-menue Germoting		+			100	+-	-	5*	· **	-
Improved Property										
Unimproved Property										
Other meets		2046	2 536	1 387	7 940	2218	2 219	1218	1219	129
Operational Suikthrige:	1.3	266	2535	1.387	1946	2218	2.219	1 219	1.218	129
Municipal Offices	11	266	2130	1307	1946	2219	2219	1219	1219	129
PayErquiry Points		200	2.00	1.20	1 340	2219		1,218	1200	1,21
Building Plan Offices										
Morkshops										
Yests										
Stree										
Listeratorius Training Contresi										
Mendetang Plesi										
Departe										
Capital Spares			14	34		9	+			
Hourg		-			·=:		-		:=:	-
Staff Housing										
Sociel Housing										
Capital Spenin										
listingical or Cultivated Assets		-	343	32	111	-	-	52	12.7	- 4
Britisgrapi or Cultivated Assets										
		-	24.31		-	01		- 50		
ntangible.Assata		-	-	- 6	1 + 1	21	+	7.4	141	-
Servitutes			-	100	_	-	-	7.5	-	-
Licenses and Rights		-	-		-	-	-	-	-	-
Missier Pitgrifs										
Efficient Licerators										
Sold Waste Licenses										
Computer Software and Applications		- 1	- 4		1+1	+	- 40	- 1	+	+
Load Settlement Software Applications	1 1									
from bennesia menon diferentia										

Description	Sat	2020/21	2621/22	2022/23	Cu	ment Year 2023/2	M.	2024/25 Mediu	Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Fud Year Forecast	Budget Year 1924/05	Budget Year +1 3029/36	Budget Year +2 2626/27
Computer Equipment Computer Equipment			467 487	588 588	613 813	613 613	613 613	913	913 813	913 913
arefluer and Office Sociement Fundam and Office Equipment		:5	-	-	-	-	-	- 2	-	-
Machinery and Equipment Machinery and Equipment		6 579 6 579	12 861 12 861	(9.962)	1 224	2311 2311	2311	2 361	2 361 2 361	2361 2361
Transport Assets Transport Assets		2766 2766	1254 1254	1715	9 336 9 336	10 622 16 622	10 422	8 306 8 336	7 786 7 786	1786 1786
Land Land		16	-	-	- 2	-	-		- 14	
Zoch, Marine and Hon-biological Animals Zocs, Marine and Non-biological Animals		25	- 5	-	1.4		140	-	13	:=:
Makes Makes Politing and Protection Zoological plants and animate		7	20	-	- 1	-				
Inmature Policing and Protection Zoological plants and aremals			**							
Total Repairs and Maintenance Expenditure	1.5	12 645	843	26 229	30 421	47 883	47 883	191 640	164 765	173107
SM as a % of PPE & Investment Property SM as % Operating Expenditure		0.0% 1.0%	EPL 225	0.8% 2.2%	1.65 2.85	195.	1.0% 4.2%	6.8%	72% 113%	7.8%

Description	Ref	2020/21	202102	2022/23	Ci	rrent Year 2023)			n Tarri Revorus Framework	& Expenditure
Thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2004/25	Budget Year +1 2625/26	Sudget Year 1 2026/27
Sepreciation by Asset Class/Sub-class		10000.0						77.50		
rheitratura		39 535	81 919	61.798	71 623	67 223	67 223	79 585	74114	77 82
Rowts Infrastructure	1			12	1-1			7.	-	-
Routs		-	+		+	+				
Road Structures		-	+		+	-	- 2	-	- 2	
Road Furniture			- 2	- 1		(E)	2	20	50	1
Capital Spares		-				-		-	-	
Storm water Infrastructure		-	+	-	-	-	2	4.1	-0	-
Drainage Collection			-	-	- 4		-	3	- 11	
Storm water Conveyance			- 2	1	- 1	\$	- 5	- 3	9	1
Attenuation		_	_				_	_		
Electrical Infrastructura		- 1	- 0		- 0		- 2	-	- 0	
Paragraph Committee Commit								-		
Power Plants		3	3	*	3	- 3	3		1 1	1
MV Substitutions		3	10	7.			- 3		- B	3
MV Switching Station		-	-	7	-	121	- 2		2.	1
MV Transmission Conductors		: 1:			.T.	- 24	- 23	72	73	
MV Substations			3	+	-		h		-	1
MV Switzning Stations		9	9	-	9	9	8	8	- 8	3
ANV Nedworks		-	-	-	-	4	\$	2	- 23	4
LV Networks		-		_	-	-	-	-		
Capital Spanse		3	3		3	3	- 3	1 3	1 2	
Water Supply Infraenucture		59 486	58 929	56 717	67 90t	64 901	64 901	66 147	71.554	76.10
Dom: and Were		90 400	00.000	500 (31	91.301	0.001	09,001	B00 340	17.307	1,000
		3	- 3	:1197.6	(表)	2	- 5	B	B	
Bureloles		72.470	1 1	17 930	0.00	180	01.53	WATE:	1100	555
Reservoirs		16.972	17 440	13 534	16752	15 252	15 252	16.015	16 816	17.66
Pump Stations:		- 7	- 3		1				7.	
Water Treatment Works		-	-		-		-		+	3
Bult Mains		- +	, m. #6	-	+			7. S	+6	1110
Distribution		8 540	9.194	0.070	13 418	53.718	13.718	14.404	15 104	158
Diahibulian Points		30 964	32 266	38 253	37.731	35 931	36 931	37 728	39.614	41.9
PRV Stations		-	-	~~~	W. C.	200		11/22	44.00	0.00
Cupital Sparce			- 2			123	S .		83	
Servision Inhartructure		3 049	3 040	2 080	3.722	2 302	2 322	2 436	2 560	268
Purp Statos		3,944	3,000	2,000	3742	10010	1772	2 430	2,000	22
			- 3	T.			- 5	3.	8	
Resculator		200					2000			
Weste Mater Treatment Works		3 049	3 040	2,000	3 722	2 322	3 322	3.00	2500	2.0
Outlef Servers		-		-		-	-	-	-	1
Tailed Fucilities		1.5	57.			(7)	8	- 50	50	
Capital Sparre		1+1	1+1	(4)	141	-		-	- 30	
Solid Waste Infrastructure:			(+1)	(+)	(+)	+1	(40)	-	-	-
Landitt Stine			-	-	141	-		25	93	-
Woode Transfer Stations		12	-	-	-	- 2	-	-	20	1
Weste Processing Facilities		-	-		-	-		-	-0	
Haste Drop-of Points			- 3		- 1	3	- 2		3	
		73.1	104	1	9	100		100	5.5	
Waste Separation Facilities		- 2	3	54		- 8	- 8		1	
Electricity Generation Faculties				-				100		
Capital Spares			(7)	(2)	(2)	-	-	+		
Rail trifestructure		(3)	-	1-1	-	-		- 54	- 2	
Ref Ures			8		8		- 3	*	- 5	
Had Structures		- 3	-	-	-		=	1	- 33	3
Pad Fundare		-	22		-	121	-	2.	50	
Drainage Collection							-	-		
Storm water Conveyance		2		1		23	- 2	\$	- 2	
Attenuation			9	\$		1	<u>_</u>	1 2	- 2	
MV Substations			Q	1	- 1	3	- 5	- 3	8	
LV Networks										
Cupital Spares		- 8	- 8	1	- 8	E	- 6	12	- 69	
				-			- 5	- 5	- 5	
Countal Infrastructure		(4)	-		(-)		2	- 3	- 1	
Sand Pumps		3	3	7.	3		- 3		* * * * * * * * * * * * * * * * * * * *	1
Para			-	7	-	121	- 2	-	2.0	1
Revolments.		1.7	*	- 1	:11	- 6	- 8	- 5	- 53	
Prominading			3	- 3			h			
Capital Spanes		9	9	9	9	9	- 8	×	- 8	
Information and Communication Infrastructure		7	12	121	1	2	- 2	25	- 23	
Date Carriers					-		-	-	7.0	
Core Lapers		3	- 2		- 3	ž.	- 3	1 2	2	
Distribution Layers			- 5	- 1	- 3	9	्		3	

Description	Ref	2020/21	2621/22	2622/23	Cu	rrent Year 2023/2	ii.	2024/25 Wedium	Term Ravenue & Framework	Expenditur
Document	1	Audited Outcome	Audited Dutcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Foregast	Budget Year 2024/25	Budget Year +1 2025/25	Sudget Year 2029/27
contucity Assets	100	2 438	2 443	2 829	3 375	1725	3 725	3911	6107	4.2
Community Facilities		2436	2443	7 129	3 375	3 726	3.775	3911	8 107	42
Halls		2436	2 443	1100	94	100	100	3,010	WAG.	
Central		125	0.00	2 829	3.376	43	3 725	3.011	4.000	140
			- 6	2,000,000	2.310	3 726	3.749	2001	4 107	43
Criches		5.5	5.5		3.5	35	35		- 1	
Clinics/Care Centres				-	- 54		C-2	52	~	- 3
Fire Antiulance Stations		1-	1.5	1-	100			1.4	1.00	
Testing Stations		3+	34	24	22	64	82	-		
Museums		100	12	92	95	82	82	33	- 5	
Galleries			100	0.1	23	93	69	88	201	
		37.	37.		95	- 2	- 65	31	3	
Theates		12		-	-	100			-	
Côraries.				3.0	3.6	56	3.0	28		
Cerededes/Crerestores		22	- 22		32	32	39	52	- 2	
Polite		-		-	-	34	- 2		-	
Palks				6	69	2.5	0.2	8		
						2.2				
Public Open Space		7.5	1.7	27		95	27	12	10	
Notice Reserves		8.5	- 25		68	95	95	2.0	95	
Public Ablation FeoSters		24		94	32	34	52	56	- 2	
Markets		32	100	52	- 52	82	92	5	- 5	
Shelix		-								
		222	200	01	03	35	91	28	- 00	
Abatoire		58		- 2	- 25	25	- 25	- 2	- 2	
Algoris		22		3.7	3.5	3-	34	32	- 8	
Tax/ Rankalikus Terrotrais							7	-	-	
Cupitel Sparce		- 00	- 2	92	92	92	0,3	7.5	- 2	
Sport and Recreation Facilities										
		-	-			25	200	- 25	- 3	
Indoor Facilities		3±	38		- 27	- 35		- 1	- 3	
Outdoor Facilities		3.8	3.0		- 24		- 24	5-8	-	
Capital Sparce		- 6		-		14	7.0	-	-	
chage,mark			-	-	-	54	74	25		
Monuments			. +	(+)		-		-		
Historic Buildings			7.4	-	-	1.5	1.5	1.0	1.4	
Works of Art		- 52	- 52	12	12	- 0	- 12	3	2	
			1.5	100	100	500	63	25	- 6	
Conservation Areas		2			- 55	- 83	97	33	201	
Other Hartage		12	12	100	100	34	84	7.0	- 2	
antonat according										
estment properties	1 1		-		*				-	
Reverse Generating			-	1.4	3.4	36	35	- 35	~	
Improved Peoperty		-				C=	C+	S-2		
Unemproved Property		-	-					-	-	
Non-revenue Generating			-	S-	3-	- 4	82	56	1.0	
Improved Property		100			- 1			5.31		
		222	100	22	22	93	0.00	13	55	
Unimproved Property		59	1.2	3.0	- 1	34	366		12	
her assets		-	-	0-1	0-	0-1	0-0	-	-	
	1									
Operational Buildings		-	-		-	- 1	-	-	- 3	
Municipal Offices		-	-	-	-	-	- 10	-	-	
Pay/Enquiry Points										
Building Plan Offices		2+	-	-		82	34	52	- 3	
Workshops		32	59	100	25	- 3	- 4	33	- 3	
		525	- 23		231	22.0	33		223	
Yarsh		7	- 1	-		35	- 55	- 22	3	
Stone		-	-	-	-				-	
Laboratories			- 0		- 64	54	- 54	- 4	-	
Transing Centrus		52	- 4	34	92	32	32	35	- 5	
Manufacturing Plant		35	89	84	69	2	32	3	- 10	
		6	22		85	62	A3 I		- 8	
Depote										
Capital Sparse		-	-					-	-	
House		.+	. +	S-	te.	-	(+	2.0	12	
Staff Housing		100		-		S# 1	- 4	52	20	
Social Haveing		100	- 3	34	- 52	32	- 32	8	3	
Capital Spores		-			15		- 5		- 5	
riogical or Cultivated Assets		-	-	-	-	-		-		
Biological or Cultivated Assets		12	12	92	92	92	0_1	12	- 2	
The second second										
angible Assets		344	506	901	2581	991	991	1079	1.187	
Servitudes		-			100	-	- 4		-	
		0.000	586	361	7.000		381	1 079	2.487	
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Description R thousand	Ref	2020/21	2021/22	2022/23 Audited Outcome	Cu	vrent Year 2023/2	14	2034/25 Medium Term Revenue & Expenditure Framework			
	1	Audited Outcome	Audited Outcome		Original Budget	Adjavled Bodget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year + 2926/27	
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Machinery and Equipment		1 444	1881	1816	2 372	2072	2.972	2176	2.285	2:396	
Machinery and Equipment	- 1 1	1 444	1 661	1816	2 372	2 972	2 072	2 176	2 266	2 39	
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	-	-	-	-	-	-	-	-	
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Capital expenditure	1					100000000000000000000000000000000000000		
Vote 1 - Municipal Manager		-	-	-				
Vote 2 - Executive Mayor		-	-	-				
Vote 3 - Corporate Services		11 250	11 600	10 600				
Vote 4 - Chief Financial Officer		-	-					
Vote 5 - Community and Social Services		-	-	-				
Vote 6 - Health			- 2	-				
Vote 7 - DPEMS		-	-					
Vote 8 - Public Transport		00000	2005	0.0.5				
Vote 9 - Infrastructure		352 113	303 953	382 349				
Vote 10 - Other		-	-	-				
Vote 11 -								
Vote 12 -		7	-	-				
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Vote 14 -		~	-	-				
Vote 15 -	_							
List entity summary if applicable		******						
Total Capital Expenditure		363 363	315 553	392 949	-	-	-	
Future operational costs by vote	2							
Vote 1 - Municipal Manager	1							
Vote 2 - Executive Mayor								
Vote 3 - Corporate Services								
Vote 4 - Chief Financial Officer								
Vote 5 - Community and Social Services								
Vote 6 - Health								
Vote 7 - DPEMS								
Vote 8 - Public Transport								
Vote 9 - Infrastructure								
Vote 10 - Other								
Vote 11 -								
Vote 12 -								
Vote 13 -								
Vote 14 -								
Vote 15 -								
List entity summary if applicable					-		-	-
Total future operational costs		-	-	-		-		3.7
Future revenue by source	3							
Exchange Revenue								
Service charges - Electricity								
Service charges - Water								
Service charges - Waste Water Management								
Service charges - Waste Management								
Agency services								
List other revenues sources if applicable								
List entity summary if applicable					-		4	
Total future revenue			. 2	-	2		-	
Net Financial Implications		363 363	315 553	392 949	¥ .	-	-	

10.2024/2025 IDP/BUDGET FRAMEWORK AND PROCESS PLAN

SECTION 1: INTRODUCTION

10.1 INTRODUCTION

The adoption of the IDP Process Plan is regulated in terms of Section 28 of the Municipal Systems Act (32 of 2000) which stipulates that:

- (1) "Each municipal council, within a prescribed period after the start of its elected term, must adopt a process set out in writing to guide the planning, drafting, adoption and review of its integrated development plan;
- (2) The municipality must through appropriate mechanisms, processes and procedures established in terms of Chapter 4 of the Municipal Systems Act (32 of 2000), consult the community before the adopting the process; and
- (3) A municipality must give notice to the local community of particulars of the process it intends to follow".

The adoption of the IDP framework is regulated in terms of Section 27 of the Municipal Systems Act (32 of 2000) which stipulates that:

(1) "Each district municipality, within a prescribed period after the start of its elected term and after following a consultative process with the local municipalities within its area, must adopt a framework for integrated development planning in the area as a whole.

SECTION 2: ORGANISATIONAL ARRANGEMENTS AND ROLES AND RESPONSIBILITIES

10.2 INTERNAL ROLE PLAYERS AND RESPONSIBILITIES

STRUCTURES/STAKEHOLDER	COMPOSITION	ROLES AND RESPONSIBILITIES
Council	All Councilors	 Make final decisions. Consider and adopt Framework/ Process Plan. Consider, adopt and approve the IDP/Budget.
Executive Mayor/ Mayoral Committee	Executive Mayor and members of the Mayoral Committee	 Manage the drafting of the IDP review. Assign responsibilities in this regard to the Municipal Manager. Submit the District Framework and Process Plan to the Council for adoption; Submit the draft and final reviewed IDP and Budget to Council for adoption and approval; The responsibility for managing the drafting of the IDP is assigned to the office of the Municipal Manager. Chair meetings of the IDP Representative Forum.
Municipal Manager	Municipal Manager	 Oversee the whole IDP process and to take responsibility therefore
IDP Manager	■ IDP Manager	The following responsibilities are assigned to the IDP Manager • Preparation of the framework and process plan;

STRUCTURES/STAKEHOLDER	COMPOSITION	ROLES AND RESPONSIBILITIES
		 Day to day management and coordination of the IDP process in terms of the timeframes, resources and people, and ensuring: The involvement of all relevant role-players, especially management officials; to ensure that; The timeframes are being adhered to; That the planning process is horizontally and vertically aligned and complies with national and provincial requirements; That condition for participation is provided and those outcomes are documented. To identify additional role-players to sit on the IDP Representative Forum; To ensure appropriate procedures are followed; To ensure documentation is prepared properly; To respond to comments and enquiries; To submit the reviewed IDP to the relevant authorities.
IDP/Budget Steering Committee (Acts as a support to the IDP Representative Forum, making technical decisions and inputs, to the Municipal Manager and the IDP Manager)	 Municipal Manager (Chair) IDP, PMS and Budget Manager Executive Management Member of the Mayoral Committee responsible for planning and budget 	 Assist and support the Municipal Manager/ IDP Manager Information 'GAP' identification Oversee the alignment of the planning process internally with those of the local municipality areas. Provide terms of reference for the various planning activities associated with the IDP and budget; Commission research studies as may be required; Considers and comments on: Inputs from sub-committee/s, study teams and consultants;

STRUCTURES/STAKEHOLDER	COMPOSITION	ROLES AND RESPONSIBILITIES
		 Inputs from provincial sector departments and support providers; and IDP Representative Forum members. Processes, summarise and document outputs; Makes content and technical recommendations.
Municipal Officials		Provide technical/ sector expertisePrepare selected Sector Plans

10.3. EXTERNAL ROLE PLAYERS AND RESPONSIBILITIES

ROLE PLAYER	COPMPOSITION	ROLES AND RESPONSIBILITIES/ TOR
Sector Departments Officials		 Provide sector budget Ensure vertical alignment of the Municipal IDP with Provincial and National sector plans. Monitor the development and review of IDP process Contribute relevant information of Provincial Sector Departments Contribute sector expertise and technical knowledge during the development and review of strategies and projects Through the Provincial planning forum the provincial government will give hands on support to municipalities in order to produce credible IDPs.
Planning Professionals/ Service Providers		 Methodological guidance and training Facilitation of planning workshops Drafting sector plans Assist with Performance Management System Documentation of IDP

ROLE PLAYER	COPMPOSITION	ROLES AND RESPONSIBILITIES/ TOR
		 Contribute information on plans, programmes and budget during the development and review process Conduct tasks as commissioned by Steering Committee on identified gaps and make recommendations to the Steering Committee Provide technical expertise
IDP Representative Forum	 Executive Mayor Members of the Mayoral Committee Councillors Ward Committees Community Development Workers IDP/Budget Steering Committee members Head of departments/Senior Officials from Sector Departments Traditional Leaders Representative of organised groups Representatives of unorganised groups NGOs/CBOs and Youth Organisations Businesses and Academic Institutions Parastatals and SOEs 	 Assist in the organizing of public consultation and participation engagements. Represent the interest of their constituents and contribute knowledge and ideas Form a structural link between the municipality and the public by informing interest groups, communities and organisations on relevant planning activities and their outcomes Provide organizational mechanism for discussion, negotiation and decision-making between the stakeholders including municipal government Analyse and integrate issues, determine priorities, strategies, projects and programmes and identify budget requirements Discuss and comment on the draft IDP/Budget Monitor performance of the planning and implementation process.
IDP Management Committee	The District IDP Manager will chair the IDP Management Committee. The committee will comprise of IDP Managers, Planners and M&E practitioners of all municipalities in the district.	 Monitor, evaluate progress and provide feedback Drafting of credible IDP Provide technical guidance to IDP and review process at district level Ensure and maintain alignment Standardise the planning process Recommends corrective measures

ROLE PLAYER	COPMPOSITION	ROLES AND RESPONSIBILITIES/ TOR
District Development Planning Forum	 The district and its four local municipalities Municipal Manager (Chair) Development and Planning Managers IDP Managers GIS Managers Technical Managers Chief Finance Officer (C.F.Os) LED Managers Spatial Planners Transport Planning Managers Parastatals i.e. State Owned Enterprise Representatives from sector departments at planning sections 	 The appropriate scope of development planning, including the relationships between spatial and nonspatial planning; The appropriate levels of government at which development planning should be carried out, the kind of planning to be done at each such level and the coordination between different departments, levels of government and other bodies responsible for development planning; The appropriate emphasis that should be placed upon development, including land development for the benefit of low income and historically disadvantaged communities; The appropriate methods of setting and monitoring compliance with the general development planning principles and performance criteria and objectives for land development by provincial and local government; The appropriate levels and methods of public participation in the development planning activities at different levels of government; The integration of environmental management with the development planning activities at different levels of government; Policies and procedures relating to effective alignment of planning, programming and budgeting processes, within and between the various levels of government in order to promote effective development planning; Integrating and clustering of projects and alignment of provincial and local priorities; Establishment of mechanism aimed at aligning spatial choices around government spending across all sector departments and municipalities by mapping

ROLE PLAYER	COPMPOSITION	ROLES AND RESPONSIBILITIES/ TOR
		 development potential and formulating principles for targeting development and spending; Facilitation of the establishment of a framework for an in-depth consultative provincial planning processes for district and locals IDPs and follow-up meetings for feed-back purposes and Alignment of the development planning and budgeting cycle of the sector departments and municipalities.

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SECTION 3: MECHANISMS AND PROCEDURES FOR PARTICIPATION

10.4FUNCTIONS AND CONTEXT OF PUBLIC PARTICIPATION

Chapter 4 of the Municipal Systems Act, 2000 section 17(2) stipulates that a municipality must establish appropriate mechanisms, processes and procedures to enable the local community to participate in the affairs of the municipality. Four major functions can be aligned with the public participation process namely:

- Needs identification:
- Identification of appropriateness of proposed solutions;
- Community ownership and buy-in; and
- Empowerment.

10.4.1 MECHANISMS FOR PARTICIPATION

The following mechanisms for participation will be utilised:

- Media- Local newspapers, District's newsletter, Facebook and WhatsApp and the virtual/hybrid platform will be used to communicate with the community about the IDP matters.
- Radio Slots- The community radio stations will be utilised either to consult or make public announcements where necessary.
- The District Municipality's Website- The website will also be utilized to communicate and inform the community. Copies of the IDP and Budget will be placed on the website for public to view or download.

10.4.2 PROCEDURES FOR PARTICIPATION

The following procedures for participation will be utilised:

- IDP Representative Forum (IDP RF) This forum represents all stakeholders and is inclusive as possible. Efforts will be made to bring additional organisations into the IDP Representative Forum and ensure their continued participation throughout the process.
- Public Consultation Meetings The municipality will embark on public consultations with all stakeholders to consult on the Draft IDP and Budget between the month of April and May 2023. The arrangements for these meetings will be publicised through the media.
- Community Based Planning Community-based planning is a form of participatory planning which has been designed to promote community action and to link to the IDP.

SECTION 4: BINDING PLANS AND LEGISLATIONS

10.5 BINDING PLANS AND LEGISLATIONS

National legislation can be distinguished between those that deal specifically with municipalities. The Municipal Structures and Systems Acts are specific to municipalities. The Municipal Systems Act has specific chapters dedicated to IDPs and is the driving piece of legislation for the development of IDPs.

National legislations contain various kinds of requirements for municipalities to undertake planning. Sector requirements vary in nature in the following way:

- Legal requirements for the formulation of sector plans (e.g. Water Services Development Plan).
- A requirement that planning be undertaken as a component of, or part of, the IDP (like a housing chapter plan).
- Links between the IDP and budget process as outlined in the Municipal Finance Management Act.
- Legal compliance requirement (such as principles required in the Development Facilitation Act-DFA and the National Environmental Management Act-NEMA).

LIST OF NATIONAL AND PROVINCIAL BINDING LEGISLATIONS/PRONOUNCEMENT

CATEGORY OF REQUIREMENT	SECTOR REQUIREMENT	NATIONAL DEPARTMENT	LEGISLATION/POLICY
Legal requirement for	Water Services Development Plan	Department of Water and Sanitation	Water Services Act (No.108 of 1997)
a district/local plan	Integrated Transport Plan	Department of Transport	National Transport Bill
	Waste Management Plan	Department of Environmental Affairs	White Paper on Waste Management
	Spatial Planning requirements	Department of Rural Development and Land Reform	Spatial Planning and Land Use Management Act (No. 16 of 2013)
Requirement for sector planning	Housing Strategy	Department of Human Settlements	Housing Act (Chapter 4, Section 9)
to be incorporated into IDP	Local Economic Development Strategy	Department of Cooperative Governance and Traditional Affairs	Municipal Systems Act (No. 32 of 2000)
	Integrated Infrastructure Planning	Department of Cooperative Governance and Traditional Affairs	Municipal Finance Management Act (No. 56 of 2003)

	Spatial Development Framework	Department of Rural Development and Land Reform, and Department of Cooperative Governance and Traditional Affairs	Municipal Systems Act (No.32 of 2000; Spatial Planning and Land Use Management Act (No. 16 of 2013)
	Integrated Energy Plan	Department of Energy	White Paper on Energy Policy, December 1998
Requirement that IDP complies with	National Environmental Management Act (NEMA) Principles	Department of Environmental Affairs	National Environment Management Act (No. 107 of 1998)
·	Environmental Implementation Plans (EIPs)	Department of Environmental Affairs	National Environment Management Act (107 of 1998)
	Environmental Management Plans (EMPs)	Department of Environmental Affairs	National Environment Management Act (107 of 1998)

LIST OF SOME RELEVANT POLICIES AND PROGRAMMES

POLICY/PROGRAM	RESPONSIBLE	SUBJECT MATTER
MES	DEPARTMENT	
National Development Plan (NDP)	Office of the Presidency	The thrust of the National Development Plan is to eliminate poverty and reduce inequality by 2030, through uniting South Africans, unleashing energies of citizens, building an inclusive economy as well as the capable state and its leadership to solve complex problems.
Integrated Sustainable Rural Development Strategy (ISRDS)	Office of the Presidency	The ISRDS is designed to realize a vision that will attain socially cohesive rural communities with viable institutions, sustainable economies and universal access to social amenities, able to attract and retain a skilled and knowledgeable people, who are equipped to contribute to growth and development.
Urban Development Framework	Department of Human Settlements	Seeks to accommodate the growth and job creation orientation of GEAR with the more re-distributive and people development association of the RDP. It does so through the accommodation of the need to stimulate local economic development and enhanced global competitiveness of South African cities.
Comprehensive Rural Development Strategy	Department of Rural Development and Land Reform	The RDF asserts a powerful poverty focus. It describes how government working with rural people aims to achieve a rapid and sustained reduction in rural poverty.
The New Growth Path Framework	Office of the Presidency	There is growing consensus that creating decent work, reducing inequality and defeating poverty can only happen through a new growth path founded on a restructuring of the South African economy to improve its performance in terms of labour absorption as well as the composition and rate of growth. To achieve that step change in growth and transformation of economic

POLICY/PROGRAM MES	RESPONSIBLE DEPARTMENT	SUBJECT MATTER
		conditions requires hard choices and a shared determination as South Africans to see it through.
Local Agenda (LA 21)	Department of Agriculture, Forestry and Fisheries & Department of Water and Environmental Affairs	Blueprint for Sustainable Development. Delivering basic environmental, social and economic services. Local level planning. Sustainable development of local urban settlements and communities.
Limpopo Development Plan (LDP)	Office of the Premier	Placing the economy on a new growth path capable of delivering decent work and sustainable livelihoods.
CDM 2040 Growth & Development Strategy	Capricorn District Municipality	The 2040 G&D strategy casts a vision that inspires development in all areas of CDM, stimulate economic growth, and create employment and addressing the structural inefficiencies of the district and local municipalities.
District Development Model (DDM)	Department of Cooperative Governance and Traditional Affairs (CoGTA)	An integrated district-based approach that consists of a process by which joint and collaborative planning is undertaken at local, district and metropolitan by all three spheres of governance resulting in a single strategically focussed One Plan for each of the 44 districts and 8 metropolitan geographic spaces in the country.

SECTION 5: MECHANISM AND PROCEDURE FOR ALIGNMENT

10.6 ALIGNMENT OF THE IDP, BUDGET AND PERFORMANCE MANAGEMENT PROCESSES

Every attempt has been made in this Process Plan to align the IDP and Budget preparation process, and the Performance Management System (PMS) review.

10.6.1 HORIZONTAL AND VERTICAL ALIGNMENT

Alignment is at two levels, i.e. horizontal and vertical. Largely the two levels influence each other. Though one can be done independent from each other, if this is done, a clear picture of what is happening will not be achieved. The strategy that we are going to follow applies to both horizontal alignments between the District and Local Municipalities, and vertical, between the municipalities, the province and the national departments and parastatals.

The alignment that is mentioned in here between municipalities on the one hand involves ensuring that their planning activities and processes are coordinated and addressed jointly. On the other hand, alignment between local government and other spheres of government as well as parastatals or service providers ensures that the IDP is in line with

national and provincial policies and strategies so that it is considered for the allocation of departmental budgets and conditional grants. The District IDP should reflect the integrated planning in its IDP in which both locals and sector departments' plans find and aligned expression in the document.

10.6.2. MANAGEMENT OF ALIGNMENT

For both alignment types, horizontal and vertical, the main responsibility lies with the District Municipality. The role of the Municipal Manager/IDP Manager at the District level is of utmost importance. IDP unit and external facilitators could be used to support the alignment process. However, the provincial department of local government and office of the Premier play an important role as co-coordinator to ensure alignment above District level and between districts, sector departments and parastatals within the Province.

10.6.3. MONITORING AND EVALUATION

The District Mayor's IGR Forum will monitor and ensure the implementation of the District IDP Framework and each Municipal Council will monitor and ensure the implementation of local process plans. The Department of Cooperative Governance, Human Settlement and Traditional Affairs (COGHSTA); and Office of the Premier (OTP) will ensure support on the co-ordination and alignment of provincial and national departments and role players.

10.6.4. AMENDMENT OF THE FRAMEWORK

The District Executive Mayor/ or Mayoral Committee may due to unforeseen and critical circumstances after consultation with local municipalities, effect amendments to the framework/ Process Plan.

SECTION 6: IDP/BUDGET REVIEW ACTION PROGRAMME

PHASES OF THE IDP

Preparation

July - August

- Clarify roles and responsibilities
- Design of process plan including procedures for stakeholder participation
- Identifiation of relevant policies and legislation
- Engage with national and provicial departments to ensure alignment
- Develop budget for the planning process

Analysis

September - October

- Gather & synthesize existing information
- Community & stakeholder issue analysis
- Reconcile xisting information & input from stakholder analysis
- Undertake situational analysis including spatial, environmental, socio-economic and institutional
- Identify & analysie priority issues
- Agree on priority issues

Strategies

November - December

- Formulate Vision & Objectives
- DEvelop local strategic guidelines
- Formulate development stratregies
- Identify projects & programmmes

Projects

December - January

- Allocate preliminnary budgets for capital and operational expenditure
- Identify sources of finance
- Design project proposals and set objectives, targets and indicators
- Develop detailed project proposals

Integration

January - March

- Screen draft projects proposals
- Integration of projects & programmmes
- Develop draft integrated plans and programmmes
- •- Financial/Capital Investment Plan
- •- Integrated Spatial Development Framework
- •-Integrated Institutional Plan
- •-Disaster Manageemnt Plan

Approval

March and May

- Invite and incorporate comments
- Municipal Council adopts IDP

10.7 2023/2024 IDP/BUDGET REVIEW PROCESS PLAN

10.7.1 IDP/ BUDGET REVIEW ACTIVITIES

ACTIVITY	DATE	LEGISLATION	RESPONSIBILITY
IDP Management Committee Alignment Session	07 July 2023		District and LMs IDP Managers/ Officers
1st IDP Rep Forum (Draft IDP/Budget Framework and Process Plan)	19 July 2023	MSA Sec. 28	Municipal Manager/Executive Mayor
Approval of IDP & Budget Framework/ Process Plan	26 July 2023	MSA Sec. 27 (1) and 28 (1)	Executive Mayor/Council
Submission by departments for Budget adjustment, 2023/2024 Draft Projects and MTREF	December 2023		All Departments/ Executive Managers
Analysis of Budget (adjustment consideration)	December 2023	MFMA s 28(2)(b),(d),(e), and (f)	Budget committee
Consideration of Budget adjustment	January/February 2024		Budget committee
Tabling of the Draft Budget adjustment.	27 February 2024	MFMA s 28(2)(b),(d),(e), and (f)	Mayoral Committee and Council
Review of Budgets related policies	January - March 2024	MSA s 74, 75	Finance
Departmental Strategic Planning Sessions	23,24,25,29, 30, 31 January 2024	MSA Sec 34 (a)	Management, Departments and Portfolio Committee/MMCs
Management Strategic Planning Sessions	22 - 23 February 2024	MSA Sec 34 (a)	Management Team
Engagement with Councillors on Draft IDP/Budget	13 March 2024		Municipal Manager/Council
2 nd IDP Rep Forum (Draft 2024/25 IDP/Budget and 2 nd Quarter Performance Report)	19 March 2024	MSA Sec 29 (1) (b)	Executive Mayor
Consideration of Draft 2024/25 IDP/Budget by IDP/Budget Steering Committee	March 2024	MFMA s 22 & 37; MSA Ch 4 as amended	Budget Committee

Draft IDP/Budget and Budget related policies presented to Portfolio Committees	11-15 March 2024		Executive Managers
Draft IDP/Budget and Budget related policies presented to Mayoral Committee	20 March 2024		Municipal Manager/CFO
Draft IDP/Budget and Budget related policies tabled to Council	26 March 2024	MFMA s 16, 22, 23, 87; MSA s 34	Executive Mayor/Council
Consultation with the Audit Committee on the Draft IDP/Budget	April 2024	MFMA Sec. 166	Audit Committee
IDP/Budget Consultations Meetings: Business & Academic Institutions; Traditional Leaders; NGOs/CBOs and Sector Departments	11 and 12 April 2024	MSA Sec 29 (1) (b)	Speaker's Office, Councillors, Budget Committee, Management, relevant officials and stakeholders
Organisational Strategic Planning Session / Lekgotla	16-17 April 2024	MSA Sec 34 (a)	Executive Management/ Mayoral Committee
Consideration of Final Draft 2024/25 IDP/ Budget	17 April 2024	MFMA s 23, 24; MSA Chapter 4 as amended	Budget Committee
Final Draft IDP/Budget presented to Portfolio Committee	15 April 2024		Executive Managers/ MMCs
Final Draft IDP/Budget presented to Mayoral Committee	19 April 2024		Mayoral Committee
Final IDP/Budget and Budget related policies	25 April 2024	MSA Sec 25 (1) MFMA s 16, 24, 53	Executive Mayor/ Council
Submission of approved IDP/Budget to MEC for Cooperative Governance, Human Settlement and Traditional Affairs and to National and Provincial Treasury.	03 May 2024 Within 10 days of the adoption	MSA Sec 32 (1) (a) MFMA s 24 (3)	Municipal Manager
Publish and distribute approved IDP/Budget	May 2024 Within 14 days of the adoption	MSA Sec 25 (4) (a)	Municipal Manager and CFO
Approval of Draft SDBIP, and Draft Performance Agreements tabled to Council.	June 2024	MFMA Sec. 53	Executive Mayor

PMS KEY ACTIVITIES

ACTIVITY	DATE	LEGISLATION	RESPONSIBILITY
Tabling and approval of the Annual Performance Report by Council (Sec. 52 Report, Performance Agreements and Approved SDBIP)		MSA Sec 46 (2)	Municipal Manager/ Council
Submission of 1 st quarter performance report to Council for noting (In line with Sec. 52 Report)	October 2024		Municipal Manager/ Council
Tabling and approval of the Draft Annual Report, Mid-year performance report. Adjustments Budgets, Budget Policy review plan and reviewed SDBIP to Council	January 2024		Mayoral Committee/ Council
Tabling and approval of the Adjustments Budgets, Budget Policy review plan and reviewed SDBIP to Council	February 2024		Municipal Manager/Council
Publicise the reviewed SDBIP		MFMA s 54 (3)	
Public hearings on 2022/23 Annual Report	March 2024		Municipal Manager/ Council
Tabling of Oversight Report for approval	March 2024		Executive Mayor/ Council
Adoption of the Annual Report	March 2024		Executive Mayor/ Council
Approval and submission of Final 2024/25 SDBIP	28 days after the approval of the IDP	MFMA s 53 (1) (c) (ii)	Executive Mayor
Submission of draft performance agreements to the Executive Mayor	28 days after the approval of the IDP		Municipal Manager
Submission of final performance agreements to the Executive Mayor			Municipal Manager

10.7.2 SCHEDULE OF MEETINGS

IDP MANAGEMENT COMMITTEE MEETINGS

DATE	TIME	VENUE
07 July 2023	09h00	Virtual
October 2023	09h00	Molemole Local Municipality
14 February 2024	09h00	Lepelle-Nkumpi Local Municipality

DISTRICT DEVELOPMENT PLANNING FORUM/ ENGAGEMENT SESSIONS

DATE	TIME	VENUE
July – September 2023	09H00	Lepelle - Nkumpi Local Municipality
October – December 2023 09h00		Polokwane Local Municipality
27-28 February 2024	09h00	Department of Transport Boardroom

IDP/ BUDGET STEERING COMMITTEE MEETINGS

DATE	TIME	VENUE
07 December 2023	09h00	Executive Mayor `s Boardroom
Jan/Feb 2024	09h00	Executive Mayor `s Boardroom
March 2024	09h00	Executive Mayor `s Boardroom
May 2024	09h00	Executive Mayor `s Boardroom

IDP/BUDGET PUBLIC CONSULTATION MEETINGS

CONSULTATION	DATE	TIME	VENUE
IDP Management Committee Alignment Session	07 July 2023	09h00	Lepelle-Nkumpi LM
1 st IDP Representative Forum	19 July 2023	10h00	Bolivia Lodge
Approval of 2023/24 IDP/Budget Review Framework and Process Plan	26 July 2023	10h00	Council Chamber
Engagement with Councilors on 2023/24 Draft IDP/Budget	13 March 2024	09h00	Council Chamber
2 nd IDP Representative Forum	19 March 2024	10h00	Nirvana Municipal Hall
Draft IDP/Budget and budget related policies tabled to Council	26 March 2024	14h00	Virtual Platform
Business and Academic Institutions	11 April 2024	07h00	To be confirmed
Traditional Leaders (Magoshi)	11 April 2024	10h30	To be confirmed
Sector Departments and NGOs/CBOs	12 April 2024	10h00	To be confirmed
Final Reviewed IDP/Budget and budget related policies	25 April 2024	10h00	Council Chamber

STRATEGIC PLANNING SESSIONS

PLANNED ACTIVITY	DATE	TIME	VENUE
Departmental Strategic Planning Session	23,24,25,29, 30, 31 January 2024	08h30	To be confirmed
Management Strategic Planning Sessions	22 - 23 February 2024	08h30	To be confirmed
Organizational Strategic Planning Session	16-17 April 2024	08h30	To be confirmed

INTER-GOVERNMENTAL RELATIONS (IGR)

PLANNED ACTIVITY	DATE	TIME	VENUE
Municipal Managers' IGR Forum	August 2023 November 2023 March 2024 May 2024	10h00 10h00 09h00 09h00	Council Chamber/ Virtual Platform
District Mayors IGR Forum	August 2023 September 2023 November 2023 March 2024	10h00 10h00 10h00 10h00 10h00	To be confirmed

	June 2024		
District Chief Whips IGR Forum	September 2023 November 2023 February 2024 June 2024	10h00 10h00 10h00 10h00	To be confirmed
District Speakers IGR Forum	September 2023 18 November 2023 11 February 2024 23 June 2024	10h00 10h00 10h00 10h00	To be confirmed
CFOs Forum		10h00	To be confirmed

PROPOSED ADOPTION DATES

	DATES OF ADOPTION			
MUNICIPALITY	Framework/ Process Plan	Draft IDP/Budget	Final IDP/Budget	
Blouberg LM	August 2023	28 March 2024	03 May 2024	
Lepelle-Nkumpi LM	29 August 2023	28 March 2024	April/May 2024	
Molemole LM	August 2023	March 2024	April/May 2024	
City of Polokwane	28 July 2023	27 March 2024	26 April 2024	
Capricorn DM	26 July 2023	26 March 2024	25 April 2024	

10.7. 3 BUDGET

Total budget of **R374 000** is allocated for the implementation of the IDP/Budget Framework and Process Plan to review the IDP/Budget.

10.8 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP

Introduction

The notion of Integrated Development Planning was introduced in the Local Government Transition Act, 1996 through the requirement that municipalities should develop Integrated Development Plans (IDPs). The content and purpose of the IDP were then further described in the White Paper on Local Government and formally introduced through the Municipal Systems Act (MSA) 32 of 2000. The MSA requires municipalities to develop five-year IDPs in order to respond to identified developmental challenges. The Act also requires municipalities to review the IDP on an annual basis to trace and reflect on progress made in responding to the identified development challenges.

The new district-based model was announced by President Cyril Ramaphosa in his state of the nation address. Addressing the need for a capable and developmental state, Ramaphosa said a district-based approach, which will focus on the 44 districts and 8 metros nationwide, will ensure that municipalities are properly supported and resourced.

The new model as "an important innovation" in the implementation of service delivery will ensure a coherent planning, budgeting, and implementation of service delivery projects in all districts by all three spheres of government — national, provincial and local. The model was meant to enhance other alignment initiatives such as integrated development plans (IDPs) with "a clear focus" of implementing one plan in each district across all spheres of government.

The Legislative and Contextual Framework

The legislation was enacted to guide the establishment and functions of metropolitan, district and local municipalities, including the promulgation of integrated development planning as a tool for development were noted in district and local municipal IDP reports. Section 25 of the Municipal Systems Act requires that the IDP must be compatible with national and provincial development plans and planning requirements. This IDP is compiled within the confines of what the under listed legislation advocates for:

Constitution of the Republic of South Africa (Act 108 of 1996) and Regulations

Local Government: Municipal Systems Act, (Act 32 of 2000) and Regulations

Local Government: Municipal Structures Act, (Act 117 of 1998) and Regulations

Municipal Finance Management Act (Act 56 of 2003) and Regulations

Preferential Procurement Policy Framework Act (Act 5 of 2000)

Local Government: Municipal Property Rates Act, (Act 6 of 2004) and Regulations

Local Government: Municipal Demarcation Act (Act 27 of 1998) and Regulations

Spatial Planning and Land Use Management Act (Act 16 of 2013)

White Paper of Transforming Public Service Delivery (Batho Pele White Paper of 1997)

White Paper on Local Government (1998)

Traditional Leadership and Government Framework Act (Act 41 of 2003) and Regulations

Intergovernmental Fiscal Relations Act No. 97 of 1997

Inter-Governmental Relations Framework Act (Act 13 of 2005)

Local Government: Municipal Electoral Act (Act 27 of 2000) and Regulations

National Environmental Management Act (Act 107 of 1998)

National Environmental Management Act: Air Quality Act (Act 39 of 2004)

National Land Transport Act, 2009 (Act 05 of 2009)

National Environmental Management Act: Waste Management Act (Act 59 of 2008)

Water Services Act (Act 108 of 1997)

Disaster Management Act (Act 57 of 2002)

Fire Brigade Services Act, (Act 99 of 1987)

Division of Revenue Act, (Act No.03 of 2017)

Employment Equity Act, 1998

Basic Conditions of Employment Act, 1997

Promotion of Access to Information Act, 2000

Promotion of Administrative Justice Act, 2000

Occupational Health and Safety Act, 1993

Skills Development Act, 1998

National Health Act, 2003

Tourism Second Amendment Act, 2000

Labour Relations Act (Act 66 of 1995)

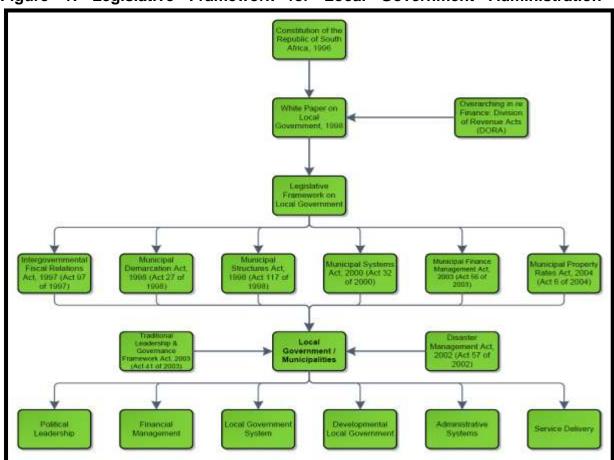


Figure 1: Legislative Framework for Local Government Administration

The development of IDP is underpinned by strategic international, national, provincial and local policies. The development objectives of these policy frameworks have influenced the development of the strategic direction of the municipality to ensure vertical and horizontal alignment. This report is also informed by relevant developmental policies listed below:

- 17 Sustainable Development Goals (SDGs)
- Agenda 2063: Africa We Want
- Ruling Party Key Manifesto priorities
- Medium Term Strategic Framework (MTSF)
- National and Provincial Policy statements (State of the Nation Address (SONA), State of the Province Address (SOPA), State of the District Address (SODA) and Budget speeches)
- Local Government Strategic Agenda
- National Development Plan (Vision 2030)
- New Growth Path
- 12 National Outcomes (Outcome 9)
- Integrated Urban Development Framework (IUDF)
- National Spatial Development Perspective (NSDP)
- Limpopo Spatial Development Framework
- Limpopo Development Plan (LDP)
- Provincial Integrated Development Framework
- Local Government Back to Basics Strategy

- Municipal Integrated Development Plans
- Municipal Spatial Development Frameworks
- Capricorn District Vision 2040 Growth and Development Strategy
- Polokwane Vision 2030 Plan
- Government Programmes (e.g., Strategic Integrated Projects (SIPs), Comprehensive Rural Development Plan (CRDP), and Integrated Development Framework)

11 MEASURABLE PERFOMANCE OBJECTIVES AND INDICATORS

11.1 INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further states that "the SDBIP provides the vital link between the Mayor, Council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Executive Managers and community."

The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Executive Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

11.2 LEGISLATIVE FRAMEWORK

According to the Municipal Finance Management Act (MFMA) the definition of a SDBIP is: "a detailed plan approved by the mayor of a municipality in terms of section 53(c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

projections for each month of-

6.1.1.1.1 revenue to be collected, by source; and

6.1.1.1.2 operational and capital expenditure, by vote.

service delivery targets and performance indicators for each quarter"

Section 42 of the Municipal Systems Act stipulate that, "A municipality, through appropriate mechanisms, processes and procedures established in terms of Chapter4, must involve the local community in the development, implementation and review of the municipality's performance, management system and, in particular, allow the community to participate in the setting of appropriate key performance indicators and performance targets for the municipality.

Section 42 of the Municipal Systems Act stipulate that, "A municipality, in a manner determined by its council, must make known both internally and to the general public, the key performance indicators and performance targets set by it for purposes of its performance management system.

Section 46 of the Municipal Systems Act requires a municipality to prepare, for each financial year, performance report reflecting the performance of the municipality and each external service provider during that financial year.

Section 53 of the MFMA stipulates that "the mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets, and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

Section 121(b) of the MFMA requires all municipal entities to, for each financial year, prepare annual reports and submit them within nine months after the end of a financial year.

Section 72 (1) of the MFMA outlines the requirements for the mid- year reporting. The Accounting Officer is required by the 25th of January of each year assess the performance of the municipality during the first of the year considering:

the monthly statements referred to in section 71 of the first half of the year the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan,

the past year's annual report, and progress on resolving problems identified in the annual report

the performance of every municipal entity under the sole or shared control of the municipalities, considering reports in terms of section 88 from any such entities.

Section 1 of the MFMA defines a "vote" as: one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and which specifies the total amount that is appropriated for the purposes of the department or functional area concerned.

Municipal Finance Management Act Chapter 8: section 61, Fiduciary responsibilities of accounting officers

The accounting officer of a municipality must—

- 6.1.1.1.3 act with fidelity, honesty, integrity and in the best interests of the municipality in managing its financial affairs.
- 6.1.1.1.4 disclose to the municipal council and the mayor all material facts which are available to the accounting officer or discoverable, and which in any way might influence the decisions or actions of the council or the mayor; and
- 6.1.1.1.5 seek, within the sphere of influence of the accounting officer, to prevent any prejudice to the financial interests of the municipality.

An accounting officer may not-

- 6.1.1.1.6 act in a way that is inconsistent with the duties assigned to accounting officers of municipalities in terms of this Act; or
- 6.1.1.1.7 use the position or privileges of, or confidential information obtained as, accounting officer for personal gain or to improperly benefit another person.

11.3 RISK MANAGEMENT

The organisation is in a continuous process of ensuring pro-activeness by putting in place preventative and protective measures which will mitigate business risks, thus ensuring that all the objectives set out in the IDP are achieved. The Risk Management Strategy, Fraud Prevention Plan and the Whistle blowing policy are in place and being implemented. The risk management committee has been established to monitor the implementation of risk mitigation strategies employed by departments on a quarterly basis. The fraud hotline is also fully functional with reported cases being investigated continuously. Awareness campaigns are conducted annually. There is provision of physical security to all municipal premises, assets and employees. Vetting of potential employees on critical positions is done as part of our security procedures.

11.4 PRESCRIPTS

The following National Treasury prescripts, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Capricorn District Municipality:

Monthly projections of revenue to be collected by source,

Monthly projections of expenditure (operating and capital) and revenue for each vote,

Quarterly projections of service delivery targets and performance indicators for each vote and

Detailed capital works plan over three years.

11.5 VISION, MISSION AND VALUES

Vision: "Capricorn District, the Home of excellence and opportunities for a better life"

Mission: to provide quality services, in a cost effective and efficient manner, through competent people, partnerships, information, knowledge management creating sustainability of economic development in the interest of all stakeholders.

Values are derived from the Integrated Development Plan.

VALUES

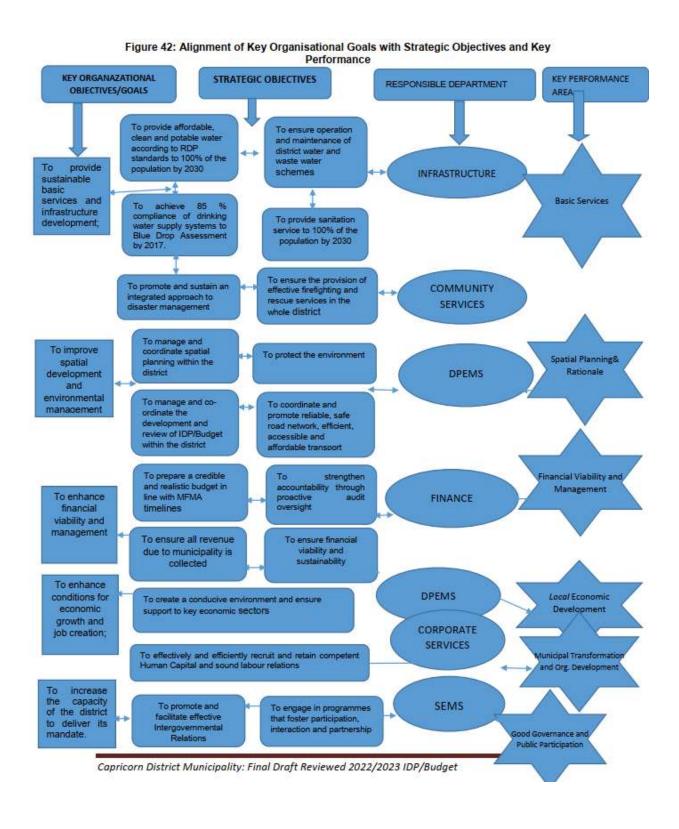
I - RESPECT

- I Integrity
- R Responsibility
- E Excellence
- S Service

- P Partnership
- E Empowerment
- C Communication/Commitment
- T Trust

11.6 PRIORITIES AND STRATEGIC OBJECTIVES

The Strategic Objectives of Capricorn District Municipality are indicated on the strategy map below. These objectives serve as the road map on how the municipality plans to be the Home of excellence and opportunities for a better life. These objectives were positioned in terms of the Departments. All outputs contained in the SDBIP are aligned to the attainment of one or more of these objectives below:



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12 BUDGET RELATED POLICIES

Overview of budget related policies

The MFMA and the Municipal Budget and Reporting requirements require the municipality to review and update budget related policies annually. Council has tabled any amendments or deletions on 26 March 2024 as draft policies.

The budget related policies form greater part of the budget process as it gives guidance towards the direction on the financial management within an institution. Below are the list of the budget related policies and their objectives individually.

12.1. Credit control and debt collection policy.

To document the processes and procedures that must be followed to ensure accounts receivable are collected in a timely, fair, and cost-effective manner.

No changes were made to the policy.

12.2. Cash and investment policy.

Ensures an appropriate, prudent, and effective cash management and investment arrangement.

No changes were made to the policy.

12.3. Tariff policy.

To prescribe the accounting, administrative policies, and procedures relating to the determining and levying of tariffs.

No changes were made to the policy.

12.4. Virement policy

To provide guidelines to be followed, to effect virement of approved budget during the financial year.

No changes were made to the policy.

12.5. Petty cash policy

The purpose is to ensure the cost-effective and efficient use of petty cash funds while maintaining the required level of control in the municipality.

No changes were made to the policy.

12.6. Supply chain management policy

Enable municipality to manage the supply of goods, services and works in a manner that is fair, equitable, transparent, competitive and cost effective.

No changes were made to the policy.

12.7. Asset management policy

Ensures that all assets are effectively and efficiently controlled, utilised, guarded and managed. Its focuses on the planning, acquisition, operations and maintenance and disposal activities.

No changes were made to the policy.

12.8. Delegations of financial powers

The purpose of this policy is to establish a framework for delegating authority within the municipality. The policy is designed to facilitate efficiency and effectiveness and increase the accountability of staff for their performance. The policy applies to formal delegations where the individual to whom authority has been delegated can commit the municipality and/or incur liabilities on behalf of the municipality.

No changes were made to the policy.

12.9. Indigent policy

Allow municipalities to target the delivery of essential services to citizens who experience a poor quality of life. Ensure that the indigent can have aces to the package of services included in the FBS programme.

No changes were made to the policy.

12.10. Bad debts provision and write off policy.

To ensure that sufficient provision for bad debt is provided for.

No changes were made to the policy.

12.11. Cost containment policy

The object of these Regulations, in line with sections 62(1)(a), 78(1)(b), 95(a) and 105(1)(b) of the Local Government Municipal Finance Management Act 2003, is to ensure that resources of a municipality are used effectively, efficiently, and economically by implementing cost containment measures.

No changes were made to the policy.

12.12. Tariff structure.

It is a pricing structure the municipality charges a customer for services.

With the new prepaid smart meters, basic water charges and basic sewerage was incorporated into the cost of water. Basic water amounts to 8.6% and basic sewerage 13% of the water tariff.

The tariff for 2024/25, 2025/26 and 2026/27 was increased by 20%(13% for basic sewerage, 8.6% for basic water) for all three years, respectively

12.13. Retention policy

To ensure sound, uniformity and proper administration of all retention money retained by the Municipality.

No changes were made to the policy.

12.14. Revenue enhancement strategy

To develop and implement an effective system of revenue collection, it is important to understand the reasons and dynamics behind the current position.

No changes were made to the policy.

13 BUDGET ASSUMPTIONS

The municipality should comply with Section 18 of the MFMA and ensure that they fund their 2024/2025 MTREF budget from realistically anticipated revenue to be collected. The following budget assumptions was considered when preparing the budget:

13.1 General Inflation Outlook

The National Treasury projects real economic growth of 0.8 per cent in 2023, compared with 0.9 percent projected in 2023 Budget Review. Growth is projected to average 1.4 per cent from 2024-2026.

13.2 Local government conditional grants allocations

Over the 2024 MTEF period, transfers to municipalities will be reduced by a total of R12.8 billion, made up of R9.6 billion in the local government equitable shares R3.2 in direct conditional grants.

13.3 Classification of the Skills Development Levy

Employers must pay 1 per cent of their employees pay to the skills development levy. This is a contribution of 1 per cent of the total amount paid in respect of salaries to employees, which includes overtime payments, leave pay, bonuses etc. Therefore, this does not constitute employee related cost because it is not a compensation to employees, nor social contributions. Skills Development levy must be classified as operational costs as indicated in the mSCOA Project Summary Document (PSD).

13.4 Revenue budget

National Treasury encourages municipalities to maintain tariff increases at levels that reflect an appropriate balance between the affordability to poorer households and other customers while ensuring the financial sustainability of the municipality. The Consumer Price Index (CPI) inflation is forecasted to be within the lower limit of the 3 to 6 per cent target band; therefore, municipalities are required to justify all increases in excess of the projected inflation target for 2024/25 in their budget narratives and pay careful attention to tariff increases across all consumer groups. In addition, municipalities should include a detail of their revenue growth assumptions for the different service charges in the budget narrative.

13.5 Improving the effectiveness of revenue management processes and **procedures.**

Cost containment measures to, amongst other things, control unnecessary spending on nice-to-have items and non-essential activities as highlighted in the Municipal Cost

Containment Regulations read with MFMA Circular No. 82;

Ensuring value for money through the procurement process;

The affordability of providing free basic services to all households;

Not taking on unfunded mandates;

Strictly control the use of costly water tankers and fix the water infrastructure to enable the sustainable provision of water;

Prioritise the filling of critical vacant posts, especially linked to the delivery of basic services; and

Curbing the consumption of water by the indigents to ensure that they do not exceed their allocation.

13.5 Setting cost-reflective tariffs

Reference is made to MFMA Circular No. 98, paragraph 4.2. The setting of cost-reflective tariffs is a requirement of Section 74(2) of the Municipal Systems Act which is meant to ensure that municipalities set tariffs that enable them to recover the full cost of rendering the service. This forms the basis of compiling a credible budget. A credible budget is one that ensures the funding of all approved items and is anchored in sound, timely and reliable information on expenditure and service delivery (Financial and Fiscal Commission (FFC), 2011). Credible budgets are critical for local government to fulfil its mandate and ensure financial sustainability. A credible expenditure budget reflects the costs necessary to provide a service efficiently and effectively, namely:

A budget adequate to deliver a service of the necessary quality on a sustainable basis; and a budget that delivers services at the lowest possible cost.

13.6 Interest rates

An assumption on the amount to be invested, the period of investment and interest rates should be determined to realistically budget for interest income from investments. The assumption should further consider the economic factors for realistic projection. Interest on investments was increased by 4%.

13.7 Average Salary Increases

The Salary and Wage Collective Agreement for the period 01 July 2021 to 30 June 2024 come to an end and a new agreement is under consultation, which is anticipated to consider the current fiscal constraints faced by government. Therefore, the municipality is advised to consider financial sustainability.

13.8 Remuneration of Councillors

Municipalities are advised to budget for the actual costs approved in accordance with the Government Gazette on the Remuneration of Public Office Bearers Act: Determination of Upper Limits of Salaries, Allowances and Benefits of different members of municipal councils published annually between December and January by the Department of Cooperative Governance. It is anticipated that this salary determination will also consider the fiscal constraints. Municipalities should also consider guidance provided above on salary increases for municipal officials during this process. Any overpayment to councillor's contrary to the upper limits as published by the Minister of Cooperative Governance and Traditional Affairs will be irregular

expenditure in terms of Section 167 of the MFMA and must be recovered from the councilor(s) concerned.

13.9 Bulk water purchases

The increase on bulk water purchases was done at 10% of the adjusted budget of 2024/25, taking into consideration the increase in consumers.

13.10 Ability of the municipality to spend and multi-year budgeting.

The municipality should further assess the spending percentage that is targeted and cash flow prediction for payments to allow proper budgeting. We should further consider programmes that are designed to be implemented over several financial years to curb rollover and encourage good planning.

13.11 Capital Grants and Subsidies

The capital infrastructure projects are being financed from grants received. These projects that are being executed are limited from the income sourcing provided by MIG allocations to Budget.

13.12 Policy formulation and Review

Policy review process was aligned to the budget and IDP.

14 BUDGET FUNDING

14.1 Overview of Budget Funding

14.1.1 Funding of Operating Revenue

Funding of operating revenue is made from different sources such as service charges for water and sanitation, interest from investment, operational grants and other revenue from tender and license fees.

The following table is the operational revenue per revenue source for the 2023/2024 financial year.

The municipality should improve in collecting revenue. The municipality has developed the revenue enhancement strategy that comprises of the following components:

- Revenue enhancement and management
- National Treasury guidelines
- Achievement of 95% collection rate from rates and service charges
- Tariff Policy of the municipality

Operating grants contribute a huge percentage of operating revenue in 2024/25 financial year and is increased to R2.6 billion over medium term.

The following table indicates the breakdown of various operating grants as per Division of Revenue Act.

OPERATIONAL FUNDING				
Source	TABLED BUDGET		ORIGINAL BUDGET	
	2024/25			
Equitable share	814 002 000	854 598 000	896 905 000	
LG Seta	-	-	-	
FMG	1 000 000	1 000 000	1 200 000	
RRAMS	2 718 000	2 840 000	2 970 000	
MIG	29 973 000	56 337 000	4 459 000	
EPWP	2 773 000	-	-	
WSIG	8 696 000	8 696 000	-	

14.2 FUNDING OF CAPITAL REVENUE

Capital budget is funded by the allocation made to the municipality by National Treasury and internally generated funds. 96% of the capital budget has been channelled to water for infrastructure projects which is the core function of the municipality.

CAPEX FUNDING				
COSTS ELEMENTS	TABLED	ORIGINAL	ORIGINAL	
	BUDGET	BUDGET	BUDGET	
	2024/25	2025/26	2026/27	
WSIG	98 304 000	71 304 000	75 022 000	
MIG	236 249 000	223 548 000	300 854 000	
Transfer (to)/from Operational Revenue	28 810 000	20 701 000	17 073 000	
	363 363 000	315 553 000	392 949 000	

14.3 THE FOLLOWING TABLE INDICATE CAPITAL BUDGET PER VOTE

CAPITAL EXPENDITURE				
COSTS ELEMENTS	TABLED	ORIGINAL	ORIGINAL	
	BUDGET	BUDGET	BUDGET	
	2024/25	2025/26	2026/27	
Water implementation	326 378 000	278 453 000	356 849 000	
Operations and maintenance	25 735 000	25 500 000	25 500 000	
Corporate services	11 250 000	11 600 000	10 600 000	
	363 363 000	315 553 000	392 949 000	

Capital Budget is R 413 289 000 and consists of the following:

- 14.4 CAPITAL BUDGET HAS PROJECTS FUNDED BY OWN FUNDING, WATER SERVICES INFRASTRUCTURE GRANT (WSIG) AND MUNICIPAL INFRASTRUCTURE GRANT (MIG).
- 14.5 THE CAPITAL BUDGET INCLUDES O&M OF R 25 735 000
- 14.6 THE CORPORATE SERVICES HAVE A BUDGET OF R 11 250 000 THAT WILL COVER IT RELATED EXPENSES, PURCHASE OF FURNITURE, VEHICLES, AND FIRE SERVICES FLEET.

QUALITY CERTIFICATE

I, Ramakuntwane Selepe, the Municipal Manager of Capricorn District

Municipality, hereby certify that the Draft budget for 2024/25 and supporting
documentation have been prepared in accordance with the Municipal Finance

Management Act and the regulations made under Act, and that the Draft budget
and supporting documents are consistent with the Integrated Development Plan of
the Municipality.

Print Name

Ramakuntwane Selepe

Municipal

Manager of

CAPRICORN DISTRICT MUNICIPALITY (DC35)

(Name and demarcation code of Municipality)

Signature

Date