CAPRICORN DISTRICT MUNICIPALITY



ANNUAL BUDGET 2023/24-2025/26

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1 MAYOR'S REPORT

PART 1 - DRAFT BUDGET

2023/24 MTREF Draft Budget by Executive Mayor Cllr Mamedupi Teffo during a council meeting, CDM Council Chamber.

It is my honour to, in compliance with the Municipal Finance Management Act and relevant Treasury regulations, present to this council a proposed draft budget for the financial year 2023/24.

Budget statement

This budget comprises of **R960 855 000** operational income and **R 413 289 000** capital income in allocations. The 2023/24 financial years' budget proposal is part of a **R 4 191 324 000** budget that is projected for the Medium-Term Expenditure Framework (MTEF) period ending in 2026.

The 2023/24 budget represents an increase of (R 114 465 000) from last year's budget of R 1 259 679 000 (after adjustment). From the proposed overall budget of R 1 374 144 000 is included the R 1 220 168 000 of grants plus R 153 976 000 revenue from water sales and sanitation, the interest on investment, interest on debtors, and the other income from sale of tenders.

Operating funding

Interest on investments was increased with 4% totalling to R 1 571 000. Water sales and sanitation was increased with 14% totalling to R 81 028 000 and R 11 6448 000, respectively. Other income was increased with R4 000 and R 20 000 000 was allocated for interest raised on water debtors.

Operating expenditure

Operating expenditure was increased with R 60 129 000 from the 2022/23 adjusted budget. The overall operating expenditure inclusive of non-cashflow items amounts to R 1 088 727 000. Included in here is:

Capital funding and budget.

Capital budget has projects that are funded by operating revenue, Water Services Infrastructure Grant (WSIG) from Department of Water Affairs and the Municipal Infrastructure Grant (MIG). The Final budget is allocated to various projects, which led to the overall amount of R 413m in the 2023/24 financial year.

Infrastructure

We are pleased that about 97% of the capital budget is allocated to our core mandate - water, which include operations and maintenance of water schemes. To this end, R17m is set aside for sanitation projects and R47m for operations and maintenance.

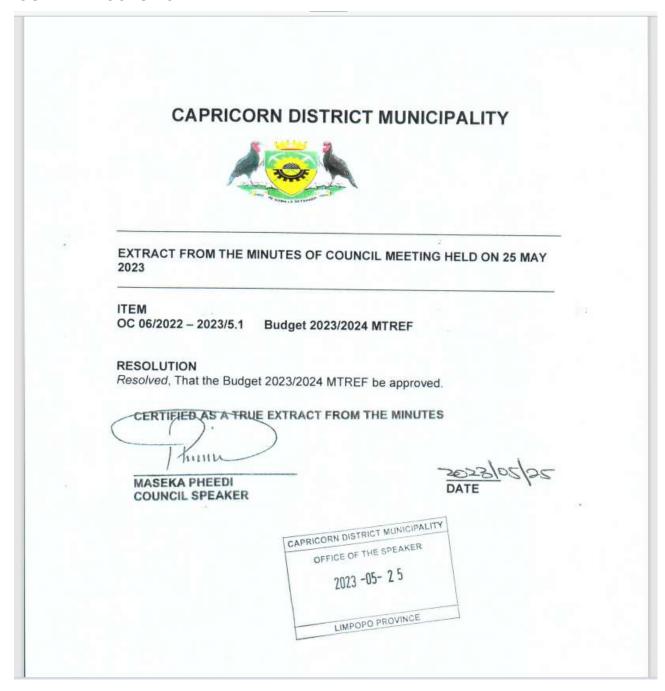
Notwithstanding budgetary constraint, the rest of the budget votes per department will see no significant increases.

This budget is strongly redistributive of the resources of the municipality and addresses the service delivery mandate that we carry in line with the six Key Strategic Thrusts or KPA's of local government including: Institutional Transformation and Organisational Development, Basic Services and Infrastructure Delivery, Spatial Analysis and Rationale, Local Economic Development (LED), Good Governance and Public Participation, Municipal Financial Management and Viability.

Honourable Speaker, I therefore take this opportunity to submit to this Council for approval.

I thank you!

2 COUNCIL RESOLUTION



3 EXECUTIVE SUMMARY

3.1 INTRODUCTION

Section of 16 of the Municipal Finance Management Act stipulates the following:

- (a) The Council of a municipality must for each financial year approve an annual budget for the Municipality before the start of the financial year.
- (b) In order for a municipality to comply with subsection (1), the mayor of the municipality must approve the annual budget at a Council meeting at least 30 days before the start of the budget year.

The 2023/24 medium term budget and expenditure framework was developed within the municipality budget framework, municipal budget, reporting frameworks, and treasury guidelines. National Treasury's MFMA Circular No. 122 was used to guide the municipality with compilation of 2023/24 MTREF. In addition, this budget format and content incorporates the requirements of the Municipal Budget and Reporting Regulations.

The budget was prepared in line with the National, provincial and district priorities to ensure that services are planned according to planning guidelines.

Considering all the inputs made and recommendations, the annual budget and Medium-Term Expenditure framework for the 2023/2024-2025/2026 is summarized as follows:

3.2 DISCUSSIONS

The Division of revenue Act (DORA) is issued to show the allocations in terms of each grant, either conditional or non-conditional. We are experiencing more strain in this MTREF budget 2023/24. Equitable share is increasing by 6%, whereas salaries is increasing by 9.6%, general expenses by 16.9% and inventory consumed by 10.7%. This is a negative growth of 31.2%.

Most money is channelled towards the water, sanitation and water O&M, as water is our core function, hence from the equitable shares portion and MIG conditional grant, it shows an increase allocated for repairs and maintenance.

This budget comprises of **R 953 791 000** operational income and **R 420 353 000** capital income in allocations. The 2023/24 financial years' budget proposal is part of a **R 4 191 324 000** budget that is projected for the Medium-Term Expenditure Framework (MTEF) period ending in 2026.

The 2023/24 budget represents an increase of (R 59 261 000) from last year's budget of R 1 314 883 000 (after adjustment). From the proposed overall budget of R 1 374 114 000 is included the R 1 220 168 000 of grants plus R 153 976 000.00 revenue from water sales and sanitation, the interest on investment and the other income from sale of tenders.

89% of the budget funding is based on grants and subsidies provided for by the national government. The grants are utilised to fund both operating and capital expenditure.

3.3 BUDGET SUMMARY 2023/24 MTREF

3.3.1 Operating Budget

OPEX FUNDING										
Source	Source ADJB 2022/23 VARIANCE ORIGINAL VARIANCE ORIGINAL VAR						ORIGINAL			
			BUDGET 2023/24		BUDGET 2024/25		BUDGET			
							2025/26			
Equitable share	730 232 000	6.4%	777 252 000	5.5%	820 329 000	4.2%	855 085 000			
LG Seta	285 000		-		-		-			
FMG	1 000 000	0.0%	1 000 000	0.0%	1 000 000	0.0%	1 000 000			
RRAMS	3 191 000	-18.5%	2 601 000	4.5%	2 718 000	4.5%	2 839 000			
MIG	20 683 000	0.6%	20 817 000	127.7%	47 405 000	47.9%	70 106 000			
EPWP	3 747 000	-11.8%	3 303 000	-100.0%	-	0.0%	-			
WSIG	8 696 000	0.0%	8 696 000	0.0%	8 696 000	0.0%	8 696 000			
Interest on Investments	39 284 000	4.0%	40 855 000	4.0%	42 489 000	4.0%	44 189 000			
Other income	441 000	0.9%	445 000	0.9%	449 000	0.9%	453 000			
Sales water	70 459 000	15.0%	81 028 000	1.0%	81 838 000	1.0%	82 656 000			
Sales sanitation	11 093 000	5.0%	11 648 000	6.0%	12 347 000	6.0%	13 088 000			
Interest on debtors	20 000 000	0.0%	20 000 000	0.0%	20 000 000	0.0%	20 000 000			
Retention forfeits	26 604 000	-100.0%	-	0.0%	-	0.0%	-			
Transfer (to)/from capital revenue	(28 075 000)		(13 854 000)		6 150 000		34 004 000			
TOTAL FUNDING	907 640 000	5.1%	953 791 000	9.4%	1 043 421 000	8.5%	1 132 116 000			

An increase of 4% on the interest on investments, totalling to R 40 855 000 The increase of about 5% on the water sales, totalling to R 81 028 000 for water and R 11 648 000 for sanitation.

3.3.2 Capital Budget

CAPEX FUNDING											
COSTS ELEMENTS	ADJB 2022/23	VARIANCE	ORIGINAL	VARIANCE	ORIGINAL	VARIANCE	ORIGINAL				
			BUDGET 2023/24		BUDGET 2024/25		BUDGET				
							2025/26				
WSIG	156 304 000	-4.5%	149 329 000	-33.6%	99 116 000	4.9%	103 945 000				
MIG	222 864 000	15.4%	257 170 000	-5.2%	243 819 000	-3.7%	234 917 000				
Transfer (to)/from Operational Revenue	28 075 000		13 854 000		(6 150 000)		(34 004 000)				
	407 243 000	3.2%	420 353 000	-19.9%	336 785 000	-9.5%	304 858 000				

CDM's capital budget spending is projected at around **R 420 353 000**, **R 336 785 000**, **R 304 858 000** for 2023/24, 2024/25, 2025/26 respectively.

CAPITAL BUDGET											
COSTS ELEMENTS	ADJB 2022/23	VARIANCE	ORIGINAL	VARIANCE	ORIGINAL	VARIANCE	ORIGINAL				
			BUDGET 2023/24		BUDGET 2024/25		BUDGET				
							2025/26				
WATER	378 226 000	-2.1%	370 097 000	-15.9%	311 390 000	-5.3%	294 924 000				
WATER-O&M and Quality	45 844 000	-18.7%	37 263 000	-60.4%	14 745 000	-32.6%	9 934 000				
EMERGENCY & DISASTER	14 509 000	-96.6%	488 000	-100.0%	-	0.0%	-				
CORPORATE SERVICES	22 787 000	-45.1%	12 505 000	-14.8%	10 650 000	-100.0%	-				
	461 366 000	-8.9%	420 353 000	-19.9%	336 785 000	-9.5%	304 858 000				

4 BUDGET ANALYSIS

Personnel costs contribute 46% of the operating budget. Personnel costs increased by 11% in the 2023/24 financial year. Inventory consumed totalled 10% of the operating budget and 3% was budgeted for repairs and maintenance.

The revenue from water and sanitation service charges will increase by 14%. The services charges constitute 10% of the operating revenue budget.

Interest on investments was increased with 4% totalling to R 1 574 000. Water sales and sanitation was increased with 14% totalling to R 81 028 000 and R 11 648 000, respectively. Other income was increased with R 4 000 and R 20 000 000 was allocated for interest raised on water debtors.

	OPERATING BUDGET											
COSTS ELEMENTS	ADJB 2022/23	VARIANCE	ORIGINAL	VARIANCE	ORIGINAL	VARIANCE	ORIGINAL					
			BUDGET 2023/24		BUDGET 2024/25		BUDGET					
							2025/26					
SALARIES	377 389 000	10.7%	417 839 000	7.1%	447 516 000	7.7%	482 140 000					
COUNCILLORS' ALLOWANCES	17 292 000	9.7%	18 965 000	8.3%	20 540 000	8.2%	22 221 000					
GENERAL EXPENSES	203 843 000	15.6%	235 579 000	9.6%	258 146 000	7.2%	276 694 000					
OPERATING PROJECTS	93 329 000	-31.6%	63 791 000	25.2%	79 848 000	31.0%	104 593 000					
ACTUARIAL GAINS AND LOSSES	16 500 000	9.8%	18 112 000	8.9%	19 718 000	8.8%	21 451 000					
INVENTORY CONSUMED	98 833 000	0.1%	98 910 000	22.0%	120 634 000	9.2%	131 687 000					
REPAIRS AND MAINTENANCE	34 223 000	-6.3%	32 070 000	-7.0%	29 810 000	-1.8%	29 260 000					
DEBT IMPAIRMENT	66 231 000	3.5%	68 525 000	-1.9%	67 209 000	-4.7%	64 070 000					
DEPRECIATION	120 675 000	6.0%	127 872 000	6.0%	135 544 000	6.0%	143 729 000					
TOTAL	1 028 315 000	5.2%	1 081 663 000	9.0%	1 178 965 000	8.2%	1 275 845 000					
TOTAL CASH FLOW ITEMS	907 640 000	5.1%	953 791 000	9.4%	1 043 421 000	8.5%	1 132 116 000					

The operating budget increased from **R 1 028m** to **R 1 081m** in the 2022/23 and 2023/24 financial years respectively.

- 4.1 Salaries increase to with 10.7% to R 417 839 000. Included in the increase is the annual increase due on 01 July 2023 and the filling of vacant positions.
- 4.2 Councillors' allowances increased to R 18 965 000. Included is a projection of the annual increase as per the Upper limits.
- 4.3 The repairs and maintenance amount to R 32 070 000
- 4.4 General expenses were increased between 16% depending on the relevant expenditure item.
- 4.5 Operating projects are zero based.
- 4.6 Actuarial gains and losses were budgeted in relation to 2021/22 expenditure including salary increases.
- 4.7 Inventory consumed was increased with 8% depending on the relevant budget item.
- 4.8 Repairs and maintenance are zero based.
- 4.9 Debt impairment was budgeted for in relation to 2021/22 expenditure including increased in tariffs.

5 CASH FLOW MANAGEMENT

The municipality cash and cash equivalent at the end of the year amounts to R 367 239 000.

Description		2019/20	2019/20 2020/21	/21 2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework			
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
CASH FLOW FROM OPERATING ACTIVITIES	10.0				0 00-	0 - 0 -			0.		
Receipts											
Property rates			1.40		(0.000.00.00	0200000	(100000)		70276 <u>7</u> 04	897.277	92.02.7
Service charges		7.	2 400	102 433	25 185	25 185	25 185	<u> </u>	20 389	20 721	21 064
Other revenue		4 400	2 123		1 141	441	441	-	445	449	453
Transfers and Subsidies - Operational	1	4 108	468 295	696 178	767 119	767 834	767 834	-	813 669	880 148	937 726
Transfers and Subsidies - Capital	1	25 000	135 593	367 121	350 998	379 168	379 168	-	406 499	342 935	338 862
Interest		3	7.	26 831	27 284	39 284	39 284	=	40 855	42 489	44 189
Dividends									-		-
Payments		(131 449)	377 028	(700 705)	(784 852)	1000 0401	(826 610)		(866 957)	(956 024)	(1 046 125
Suppliers and employees Interest		(131 449)	3// 020	(703 725)	(470)	(826 610) (470)	(470)	- 3	(470)	(900 024)	(1 046 125
Transfers and Subsidies		-	-	-	(470)	(470)	(470)	_	(470)	(470)	117,590
NET CASH FROM/(USED) OPERATING ACTIVITIES	-	(102 341)	983 040	488 838	386 405	384 832	384 832		414 430	330 248	295 699
CASH FLOWS FROM INVESTING ACTIVITIES	-	(102 341)	\$03,040	400 030	300 403	304 632	304 632		414 430	330 240	233 033
Receipts			- 1								
Proceeds on disposal of PPE									_	_	-
										5-2-0	
Decrease (increase) in non-current receivables Decrease (increase) in non-current investments										-	-
Payments		5.	花川	8.	- 5		17.1	- 5			
Capital assets		(374 224)	(456 051)	(393 953)	(380 041)	(442 802)	(442 802)		(420 353)	(336 785)	(304 858
NET CASH FROM/(USED) INVESTING ACTIVITIES	200	(374 224)	(456 051)	(393 953)	(380 041)	(442 802)	(442 802)		(420 353)	(336 785)	(304 858
	200	(314 224)	(450 051)	(330 330)	(300 041)	(442 002)	(442 002)		(420 303)	(300 / 00)	(304 030
CASH FLOWS FROM FINANCING ACTIVITIES			- 1								
Receipts											
Short term loans										-	
Borrowing long term/refinancing									-		12
Increase (decrease) in consumer deposits									-	-	-
Payments					102000	17000	400		714200		
Repayment of borrowing.	8	7.0	5.4	(1 218)	(719)	874	874	_ =	(874)	7.0	G (2)
NET CASH FROM/(USED) FINANCING ACTIVITIES	8 1	- 1	E	(1 218)	(719)	874	874	- 2	(874)	220	1.000
NET INCREASE/ (DECREASE) IN CASH HELD		(476 565)	526 989	93 668	5 645	(57 096)	(57 096)	-	(6 797)	(6 537)	(9 159
Cash/cash equivalents at the year begin:	2								374 037	367 239	360 702
Cash/cash equivalents at the year end:	2	(476 565)	526 989	93 668	5 645	(57 096)	(57 096)		367 239	360 702	351 543

Net cash to be generated from operating activities amount to R414 430 000 in 2023/2024. The favourable net cash flow from operating activities is an indication that the municipality will be able to generate surplus cash from rendering municipal services such as water, sanitation etc.

However, the achievement of the above will depend on strict and cost containment measures and financial management discipline to be implemented by the municipality.

6 CAPITAL BUDGET PER FUNCTION

Capital budget is funded by the allocation made by National Treasury in the form of grants, transfer, and subsidies.

Spending for 2023/2024 will be **R420m**, 2023/2024 - **R336m** and 2024/25 - **R304m** in 2025/2026 financial years.

Water Supply

CAPEX FUNDING									
COSTS ELEMENTS	ADJB 2022/23	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26					
WSIG	156 304 000	149 329 000	99 116 000	103 945 000					
MIG	222 864 000	257 170 000	243 819 000	234 917 000					
Transfer (to)/from Operational Revenue	28 075 000	13 854 000	(6 150 000)	(34 004 000)					
	407 243 000	420 353 000	336 785 000	304 858 000					

Water projects allocation is **R420m**, which include R149m and R257m for conditional grant WSIG and MIG, respectively. The municipality has four local municipalities namely Polokwane, Lepelle Nkumpi, Molemole and Blouberg, which made up of rural areas.

WATER PROJECTS - BLOUBERG	ORIGINAL	ORIGINAL	ORIGINAL
MUNICIPALITY	BUDGET	BUDGET	BUDGET
	2023/24	2024/25	2025/26
Boshela water supply	4 348 000	17 391 000	44 670 000
Kromhoek/Makgato, Devrede, Taaibosch New	6 068 000	6 068 000	
Stands Water Supply			
Inveraan Water Supply Phase 2	39 491 000	39 491 000	
Milbank east water supply	12 109 000	12 109 000	
Grootpan, Sias, Ramaswikana, Longden, Mmamoleka Water Supply	98 261 000	38 679 000	
Thalane Water Supply	4 348 000	8 696 000	26 087 000
	164 625 000	122 434 000	70 757 000

WATER PROJECTS - LEPELLE-NKUMPI	ORIGINAL	ORIGINAL	ORIGINAL
MUNICIPALITY	BUDGET	BUDGET	BUDGET
	2023/24	2024/25	2025/26
Groothoek Regional water Scheme (Madisha-Ditoro,	4 348 000	8 696 000	43 478 000
Madisha-Leolo, Motserereng, Mamogwasha)			
(Budutolo) Mathabatha/Tongwane RWS	8 946 000	8 946 000	
Mphahlele RWS Maijane, Sefalaolo, Makaepea,	4 348 000	11 039 000	25 624 000
Sedimothole, Moshate & Mashite			
Stocks Regional Water Scheme	3 023 000	8 696 000	12 334 000
	20 665 000	37 377 000	81 436 000

WATER PROJECTS - MOLEMOLE	ORIGINAL	ORIGINAL	ORIGINAL
MUNICIPALITY	BUDGET	BUDGET	BUDGET
	2023/24	2024/25	2025/26
Rosenkrantz Water Supply	11 679 000	11 679 000	
Phasha Water Supply	2 609 000	8 696 000	17 391 000
Ratsaka Water Supply	17 454 000	17 454 000	
Sefene Water Supply	4 348 000	8 696 000	26 087 000
	36 090 000	46 525 000	43 478 000

4204 - WATER O&M	ORIGINAL	ORIGINAL	ORIGINAL
	BUDGET	BUDGET	BUDGET
	2023/24	2024/25	2025/26
O&M Machinery and equipment	2 014 000	-	-
Operations & maintenance term contracts	29 699 000	14 245 000	9 434 000
Procurement of jet machines for sewer maintenance	500 000	500 000	500 000
	32 213 000	14 745 000	9 934 000

PUBLIC SAFETY AND PROTECTION

2305 - FIRE FIGHTING AND PROTECTION	ORIGINAL	ORIGINAL	ORIGINAL	EQS
	BUDGET	BUDGET	BUDGET	
	2023/24	2024/25	2025/26	
Office Machinery/Equipment and cascade system	388 000			388 000
Gym Equipment's (New Project)	100 000			100 000
	488 000	-	-	488 000

CORPORATE SERVICES

CORPORATE SERVICES - IKM PROJECTS	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Financial system upgrade and enhancement	2 000 000	1 000 000	-
Access Control and Camera System	50 000	50 000	
IT networks Infrastructure	50 000	200 000	
IT Software	55 000	55 000	
IT hardware	650 000	450 000	
Community shared network	150 000	150 000	
IT Security (Cameras)	-	50 000	
IT Machinery and Equipment's	-	245 000	
	2 955 000	2 200 000	-

ADMIN & LOGISTICS PROJECTS	ORIGINAL BUDGET 2023/24	BUDGET	BUDGET
Procurement of Office Furniture	1 300 000	-	
Procurement of air-conditioners	250 000	450 000	
Procurement of Plants & Equipment's	4 500 000	4 500 000	
Procurement of fire engines	3 500 000	3 500 000	
TOTAL ADMIN & LOGISTICS PROJECTS	9 550 000	8 450 000	-
	12 505 000	10 650 000	-

SANITATION

Sanitation is allocated **R17m** for household's sanitation projects., and **R5m** for package plant. The sanitation backlog is currently the largest in the district. The municipality requires a huge amount of money to clear the sanitation backlog.

SANITATION	ORIGINAL	ORIGINAL	ORIGINAL
	BUDGET	BUDGET	BUDGET
	2023/24	2024/25	2025/26
Refurbishment of water purification package plant	5 000 000		
Upgrading of Lebowakgomo waste water treatment	50 000	-	-
plant			
Upgrading of sewer	ı	-	-
	5 050 000	-	-

WATER IMPLEMENTATION/ SANITATION	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Capricorn Household Sanitation (Planning)	5 000 000	5 000 000	5 000 000
WSIG Scheme Lepelle-Nkumpi Sanitation	8 696 000	8 696 000	8 696 000
Molemole rural sanitation	1 739 000	8 696 000	17 391 000
Blouberg Sanitation	870 000	8 696 000	17 391 000
Lepelle-Nkumpi Sanitation	1 304 000	8 696 000	17 391 000
Water Services Development plan	-	50 000	-
Water Sanitation Master Plan	-	50 000	-
	17 609 000	39 884 000	65 869 000

7 FINAL BUDGET TABLES (A1-A10)

Description	2019/20	2020/21	2021/22		Current Yo	ar 2022/23		2023/24 Mediur	Term Revenue Framework	& Expenditu
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Yes +2 2025/26
Financial Performance	000000000000000000000000000000000000000		200000000000000000000000000000000000000	208023		5520000000		-:		
Property rates		20.00	2.50	100040			1.00	-	0.000	2.00
Service charges	71-288	81 097	81.788	81 552	81 552	81 552	-	92 676	94 185	95.7
Investment revenue	28 703	23 740	26-831	27 294	39 284	39 284	-	40 855	42 489	44 1
Transfer and subsidies - Operational	594 683	709 153	714 743	767 119	767 834	767 834	-	813 669	880 148	937.7
Other own revenue	15 096	32 695	36 858	21 141	20.441	20 441	-	20 445	20 449	20 4
Total Revenue (excluding capital transfers and contributions)	709 772	846-685	860 220	897 096	909 111	909 111	-	967 645	1 037 271	1 096 1
Employee costs	318 965	338 860	333 471	377 589	377 389	377 389	-	417 839	447 516	482 1
Remuneration of councillors	15 155	15 213	14 957	18 484	17 292	17 292	-	18 965	20 540	22.2
Depreciation and amortisation	83 518	84 621	84 232	100 513	108 513	108 513		114 905	121 713	128 9
Finance charges	110	115	211	470	470	470		470	470	4
Inventory consumed and bulk purchases	822	100	85 202	100 458	94 498	94 498		96 810	120 534	131.5
Tratefare and subsides	2 663	337	10.111	100,100	37.700	37.700		2000	1776.00	
Other expenditure	234 258	305 100	348 395	383.214	429 958	429 968		430 674	468 192	510 4
Total Expenditure	654 669	744 248	866 470	980 728	1 028 120	1 026 120		1081663	1 178 965	1275 8
	55 103	102 437	049.110	(83.632)				The second secon		(177)
Surplus/(Deficit)		377,777	(6 250)	1000,0000	(119 009)	(119 009)		(114 018)	(141 694)	1000000
Transfers and subsidies - capital (monetary allocations)	379 669	334 669	325 670	350 998	379 168	379 168	-	406 499	342 935	338 8
Transfers and subsidies - capital (in-kind)	-	-	148			-		-	***	
Surplus/(Deficit) after capital transfers & contributions	434 771	437 106	319 568	267 366	260 159	260 159		292 481	201 241	161
Share of Surplus/Deficit attributable to Associate		-				-	-	J		
Surplus/(Deficit) for the year	434 771	437 106	319 568	267 366	260 159	260 159	-	292 481	201.241	161 1
Capital expenditure & funds sources				30-311						
Capital expenditure	295.876	376 589	393 134	380 041	440 436	440.436	-	420 363	336 785	304 8
Transfers recognised - capital	296 115	283 963	281 691	301 813	326 308	326 308		350 097	291 390	284 9
Borrowing					-			2.5		
Internally generated funds	(239)	92 626	111 442	78.228	114 128	114 128	-	70 256	45,395	19.9
Total sources of capital funds	295.676	376 589	393 134	380 041	440 436	440 436	-	420 353	336 785	304.8
Financial position	7000000000	1.0000						P		
Total current assets	428 172	484.495	591 578	375 517	503 846	503 846		523 162	542 880	584.3
Total non current assets	2 848 338	3 160 019	3 458 563	3 716 901	3 781 110	3 781 110	-	4.073 591	4 274 632	4 435 5
Total current liabilities	209 474	201 713	275 015	314 919	229 913	229 913	-	240 828	253 891	268 (
Total non current liabilities	15 180	20.642	26 309	26 342	30 391	30 391		79 102	85 757	93 0
Community wealth/Eguity	2 891 519	3 412 502	3 732 881	3 745 718	3 984 341	3 984 341		4 276 822	4 478 063	4 639
Cash flows			- 100-00-							-
Net cash from (used) operating	(102 341)	963 040	488 838	386 405	384 832	384 832		414 430	330 248	295
Net cash from (used) investing	(374 224)	(456 051)	(393 953)	(380 041)	(442 802)	(442 802)		(420 363)	(336 785)	(304)
Net cash from (used) financing	100	7.000	(1.218)	(719)	874	874		(874)	, , , , , ,	Park 1
Cashicash equivalents at the year end	(476 565)	526 989	93 668	5 645	(57 096)	(57 096)		367 239	360 702	351 5
backing/surplus reconciliation	0.000	0.000.000.00	y Element	(1)(2)(4)(2)(1)	(20) 310 (0) 51	22238.000		popersone	(Destination)	9 994
ash and investments available	360 787	353 904	427 266	232 170	374 037	374 037	-	371 239	368 702	9555
pplication of cash and investments	187 287	177 292	245 136	281 591	192 413	192 413	-	192 445	192 445	1 17.55
nce - surplus (shortfall)	173 500	176 612	182 130	(49 421)	181 624	181 624		178 794	176 257	17
t management			1							
sset register summary (WDV)	2 050 132	2 167 798	2 328 593	2 113 412	2 274 399	2 274 399		2 216 783	2 126 634	2 000
epreciation	73 898	70 646	75 513	79 513	87 513	87 513		92 855	98 561	10
enewal and Upgrading of Existing Assets	32 463	38 092	41 325	-	-	-		-	-	1
epairs and Maintenance	25 744	12 645	18 473	27 310	34 273	34 273		30 420	29 860	29
We come Mesoscopic services	1880socci	Usan March	20/10/25/2007	STATE OF THE PARTY	(Constant)	non-control (TV)		(ACC) (SEE)	VIN (88.7)	
services										1
ost of Free Basic Services provided	-	-	-	-	-	-		-	-	1
evenue cost of free services provided	-	-	-	-	-	-		-	-	1
ouseholds below minimum service level		_								
Water:	1 386	1 469	1 557	381	381	381		404	429	
Sanitation/sewerage:	1.4200	17-50550	_		100			_		1
Energy:	2	2	2	2				- 2	- 2	
Refuse:		100						559		1
1 NOTHINGS.	- 1	- 1	- 1	-	- 1	-				18

Functional Classification Description	Ref	2019/20	2020/21	2021/22	Cui	rrent Year 2022/2	3	2023/24 Mediu	m Term Revenue Framework	& Expenditure
thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year + 2025/26
tevenue - Functional							11111			
Governance and administration	- 1 - 1	369 284	446 968	490 699	484 841	473 078	473 078	547 453	571 566	595 28
Executive and council	- 1 - 1	51 128	59 821	56 242	58 535	58 529	58 529	62 592	67 218	72 13
Finance and administration		311 887	379 776	427 670	418 514	405 828	405 828	475 427	494 326	512 50
Internal audit		6 269	7 371	6 787	7 792	8 721	8 721	9 434	10 022	106
Community and public safety		91 112	98 476	85 016	92 249	103 437	103 437	98 625	104 727	112 7
Community and social services		13 518	15 641	13 964	14 743	15 364	15 364	17 009	17 743	19 0
Sport and recreation		4 288	4 697	4 433	4 787	4 835	4 835	5 167	5 545	5 9
Public safety	- 1 - 1	56 374	58 632	44 735	51 003	61 028	61 028	53 000	56 315	60 8
Housing	- 1 - 1	-	-	-	-	-	-	-	-	
Health	- 1 - 1	16 932	19 505	21 883	21 716	22 210	22 210	23 449	25 124	26 9
Economic and environmental services	- 1 - 1	34 657	39 725	38 472	34 436	38 303	38 303	34 207	31 532	33 6
Planning and development	- 1 - 1	19 399	21 463	20 641	17 917	18 757	18 757	18 099	15 643	16 6
Road transport	- 1 - 1	1 475	1 950	8 766	6 125	8 070	8 070	7 617	8 180	87
Environmental protection		13 783	16 312	9 065	10 394	11 476	11 476	8 491	7 709	82
Trading services	- 1 - 1	594 388	596 185	571 851	636 568	673 461	673 461	693 859	672 381	695 2
Energy sources		_	-		_	-	24400	_	3.232	
Water management	- 1 - 1	594 388	596 185	566 867	605 480	642 373	642 373	676 250	632 497	629 4
Waste water management	- 1 - 1	-	550 100	4 985	31 088	31 088	31 088	17 609	39 884	65.8
Waste management	- 1 - 1		-		01.000	51.000	-	- 11 000	00 001	
Other	4		100	00.51	1200		=	-		
otal Revenue - Functional	2	1 089 440	1 181 354	1 186 037	1 248 094	1 288 279	1 288 279	1 374 144	1 380 206	1 436 9
expenditure - Functional										
Governance and administration	- 1 - 1	346 883	384 507	395 043	495 237	518 155	518 155	560 519	589 044	626 2
Executive and council	- 1 - 1	49 226	47 417	47 709	58 535	58 526	58 526	62 592	67 218	72 1
Finance and administration	- 1 - 1	291 219	330 761	339 588	428 910	450 908	450 908	488 493	511 804	543.4
Internal audit	- 1 - 1	6 438	6 328	7 746	7 792	8 721	8 721	9 434	10 022	106
Community and public safety	- 1 - 1	73 470	79 067	81 327	90 999	91 087	91 087	98 137	104 727	1127
Community and social services	- 1 - 1	12 884	14 954	13 734	14 743	15 364	15 364	17 009	17 743	190
Sport and recreation	- 1 - 1	3 293	2 371	3 169	4 787	4 835	4 835	5 167	5 545	59
Public safety		40 312	41 655	44 788	49 753	48 678	48 678	52 512	56 315	608
		40 312	41 000	44 / 00	49 753	40 0/0	40 010	52 512	30 313	000
Housing Health		16 981	20 088	19 636	21 716	22 210	22 210	23 449	25 124	26.9
Economic and environmental services	- 1 - 1	25 806	30 152	31 186	37 897	45 333	45 333	51 111	52 849	51 6
		15 601	14 620	17 937	21 378	22 048	22 048	35 003	36 960	345
Planning and development		11100000000	100000000000000000000000000000000000000	1000	0.000	270 (177-277)		S20010000000000000000000000000000000000	00/18/97/07/09	50-20-20
Road transport		1 393	3 363	6 706	6 125	7 875	7 875	7 617	8 180	87 82
Environmental protection	- 1 - 1	8 812	12 169	6 543	10 394	15 410	15 410	8 491	7 709	100
Trading services		287 561	330 860	358 102	356 595	373 545	373 545	371 896	432 345	485 2
Energy sources			172000		-		2220		-	1,12
Water management		278 096	309 410	284 488	321 773	334 152	334 152	350 367	388 345	415 0
Waste water management		9 466	21 451	73 614	34 822	39 393	39 393	21 529	44 000	70 1
Waste management			676	33	133	₹-	17	2	5	7.5
Other	4	-	-	-	-	-	-	-	-	
otal Expenditure - Functional	3	733 720	824 586	865 658	980 728	1 028 120	1 028 120	1 081 663	1 178 965	1 275 8

Functional Classification Description	Raf	2019/26	2020/21	2021/22	Cu	ment Year 20220	23	2023/24 Mediur	n Term Revenue Framework	& Expenditur
thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year 2025/26
evenue - Functional										
Municipal governance and administration		369 284	446 968	498 699	484 841	473 078	473 978	547 453	571 566	595 2
Executive and council		51 128	59 821	56 242	58 535	58 529	58 529	82 592	67 218	72.1
Mayor and Council		36 566	43 207	39 882	41,249	40 751	40.751	43 223	46 430	49.8
Municipal Manager, Town Secretary and Chief Executive		14 962	16 614	16 350	17.286	17 778	17 778	19 369	20 788	72.2
Finance and administration		311 887	379 776	427 670	418 514	405 828	405 828	475.427	494 326	512 5
Administrative and Corporate Support		96 132	69 028	51 699	71 014	74 017	74-017	81 058	83 077	79 8
Asset Management Finance		127 985	160 625	227 407	183 164	161 759	161 759	218 342	222 513	231.8
Fleet Management		131.321.00				11111000				
Human Resources		46 031	54 441	59 601	70 523	99 013	69 013	73 495	78.853	84
Information Technology		22 811	26 456	15774	23 178	21 968	21 958	22 847	22 851	21
Legal Services		5 423	5 449	6 347	5.381	11 612	11 612	6 263	6 495	- 6
Marketing, Customer Relations, Publicity and Media Co-		10 253	12.252	11 266	11 410	11 436	11 436	11 255	11 911	12
Property Services		973935-	-99000	6.557000	117/1/2010	200000	10000	1,2000	(Venter)	
Risk Management		24 871	29844	29 532	29 420	31 977	31.077	34 740	39 220	44
Security Services		1,7,638	558/50	1-020-5	100 11-100-	2000205	1.1124239	1	C-0005-0	
Supply Chain Management		18 381	20 672	23 043	24 424	24 956	24 956	27 427	29 406	31
Valuation Service		5 10000	2241/2001	(Shirth	100000000	5400000	1 Forestone	N-MARINE.	o awaren	
Internal audit		6 259	7.371	6.787	7.792	8 721	8721	9 434	10.022	10
Governance Function		6 269	7.371	6.787	7.792	8.721	8 721	9434	10 022	10
Community and public safety		91 112	98 476	85 016	92 249	103 437	103 437	96 625	104 727	112
Community and social services		13.518	15 641	13 964	14 743	15 364	15 364	17 009	17 743	19
Aged Care		(3.312	(204)	13 364	14140	12 304	13 304	17 903	17.743	.12
Agricultural Animal Care and Diseases Cemeteries, Faienral Parlours and Crematoriums Child Care Facilities Community Halts and Facilities Consumer Protection Cutural Matters Diseaster Management Education Indigenous and Customary Law Industrial Promotion Language Policy Libraries and Archives Library Programmes Media Services Museums and Art Galleries Population Development Provincial Cultural Matters Theories Zoo's Sout and recession		13 5 14 4 285	15 641	13 964	14 743	15 364	15 364	17 609	17 743	19
Beaches and Jettles		4 200	+430	4 433	4 191	4 633	+ 493	2 101	3343	
Casinos, Racing, Gambling, Wagering Community Parks (including Nurserles)						2274		250.5	7,000	
Recreational Facilities		4 288	4 697	4 433	4 787	4 835	4 835	5 167	5 545	- 5
Coords Coordinate and Stadiums		C. //2 - 1/4	100000	44 735	51 003	61 028	61 628	53 900	56 315	60
Sports Grounds and Stadiums	- 1	86.554				61 928	61 028	53 900	56 515	60
Sports Grounds and Stadiums Public safety Civil Defence		56 374	58 632	44120						
Public safety		56 374	58 632		7,000					
Public safety Civil Defence Cleansing		56 374	58 632							
Public safety Civil Defence Circansing Control of Public Nuisances		56 374	58 632						** 3730***	
Public safety Civil Defence Cleansing Control of Public Mulsances Fencing and Fences		2000	425546		0.0000	61 009	61 008	53.000	215 215	H
Public salety Civil Defence Cleansing Control of Public Nuisances Fancing and Frences Fire Highting and Protection		56 374 56 374	58 632 58 632	44 735	51 003	61 028	61 028	53 000	56 315	60
Public safety Civil Defence Cleansing Control of Public Nuisances Fencing and Fences Fire Fighting and Protection Licensing and Control of Animals		2000	425546		0.0000	61 028	e1 028	53,000	56 315	60
Public safety Civil Defence Ciseassing Control of Public Nuisances Fancing and Fences Fire Flighting and Protection Licensing and Control of Aximals Palice Forces, Traffic and Street Parking Control		2000	425546		0.0000	61 028	61 028	53 000	56 315	60
Public safety Civil Defence Cleansing Control of Public Nuisances Fancing and Frences Fire Highting and Prefection Licensing and Control of Animals Police Forces, Traffic and Street Parking Control Pounds		2000	58.632		51 003	(WAVET)			56 315	60
Public safety Civil Defence Cleansing Control of Public Mulsances Fancing and Fences Fire Flighting and Protection Licensing and Control of Animals Palice Forces, Traffic and Street Parking Control Founds Housing		2000	425546		0.0000	61 029	61 028	£3 000	56 31S -	60
Public safety Civil Defence Cleansing Control of Public Nuisances Fencing and Fences Fire Flighting and Protection Licensing and Control of Animals Police Forces, Traffic and Street Parking Control Pounds Housing Housing		2000	58.632		51 003	(WAVET)			56 31S -	60
Public safety Civil Defence Cleansing Control of Public Mulsances Fencing and Fences Five Flighting and Protection Licensing and Control of Animals Police Forces, Traffic and Street Parking Control Pounds Housing Housing		55 374	58632	44 736	51 003	-	-		-	
Public safety Civil Defence Ciseassing Control of Public Nuisances Fencing and Fences Fire Flighting and Protection Licensing and Control of Animals Police Fance, Traffic and Street Parking Control Pounds Housing Attornal Settlements Hastin		2000	58.632		51 003	(WAVET)			56 315 - 25 124	
Public safety Civil Defence Cleansing Control of Public Nuisances Fencing and Fences Five Flighting and Protection Licensing and Control of Animals Police Forces, Traffic and Street Parking Control Pounds Housing Housing Intrumal Settlements Heath Ambulance		55 374	58632	44 736	51 003	-	-		-	
Public safety Civil Defence Cleansing Control of Public Nuisances Fencing and Fences Fire Flighting and Protection Licensing and Control of Animals Police Forces, Traffic and Street Parking Control Pounds Housing Housing Internal Settlements Heath		55 374	58632	44 736	51 003	-	-		-	
Public safety Civil Defence Ciseasting Control of Public Nuisances Fencing and Fences Five Flighting and Protection Licensing and Control of Animals Police Forces, Traffic and Street Parking Control Founds Housing Housing Hotolang Anthulance Health Services		56 374	58632	44 736	51 003	-	-		-	
Public tality Civil Defence Cleansing Control of Public Nuisances Fencing and Fences Fire Flighting and Protection Licensing and Control of Animals Police Forces, Traffic and Street Parking Control Pounds Husling Housing Antomal Settlements Hastle Ambulance Health Services Laboratory Services		55 374 	58 632 - 19 595	44 735 - 21 883	51 003 - - 21 716	22 210	22 210	23 449	25 124	26
Public safety Civil Defence Cleansing Control of Public Nuisances Fencing and Fences Fire Fighting and Protection Licensing and Control of Animals Police Forces, Traffic and Street Parking Control Pounds Housing Housing Housing Housing Housing Housing Housing Housing Licensing Housing Housing Housing Housing Housing Licensing Housing Housin		56 374	58632	44 736	51 003	-	-		-	26
Public safety Civil Defence Cleansing Control of Public Nuisances Fencing and Fences Fer Highting and Protection Licensing and Control of Animals Police Froce, Traffic and Street Parking Control Pounds Housing Housing Arternal Settlements Heath Arthiulance Heath Services Laboratory Services	ės.	55 374 	58 632 - 19 595	44 735 - 21 883	51 003 - - 21 716	22 210	22 210	23 449	25 124	26

Functional Classification Description	Ref	2019/20	2020/21	2021/22	Ci	urrent Year 2022/	23	2023/24 Media	m Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/25
Economic and environmental services	1	34 657	39 725	38 472	34 436	38 303	38 303	34 207	31 532	33 673
Planning and development	1 4	19 399	21 463	20 641	17 917	18 757	18 757	18 869	15 643	16 654
Billboards	1	19, 242	21.400	44.041	11.00.200	34,540.	30.751	,,,,,,,,	10.010	10.000
Corporate Wide Strategic Planning (IDPs, LEDs)	1	19 399	21 463	20 641	17 917	18.757	18 757	18 099	15 643	16 654
Central City Improvement District	1	10 000	21403	20 041	17.20	30.000	15/3	18 900	10 043	10 004
	1									
Development Facilitation Economic Development/Planning	1									
	1									
Regional Planning and Development	1									
Town Planning, Building Regulations and Enforcement, and	1									
Project Management Unit	1			- 3	- B	-		- 2	- 8	-
Provincial Planning	1									
Support to Local Municipalities	1 .									
Road transport	1	1 475	1 950	8 766	6 125	8 070	8 070	7 617	8 180	B 781
Public Transport		1 475	1950	8.766	£ 125	8-070	8 070	7617	E 180	8.781
Road and Traffic Regulation	1									
Roads	1									
Taxi Ranks	1 .									
Environmental protection	1 1	13 783	16 312	9 065	10 394	11 476	11 476	8 491	7 709	8 238
Biodiversity and Landscape	1								1000	
Coastal Protection	1									
Indigenous Forests	1									
Nature Conservation	1	510000	59500000	4.0000	10.000.000	0555780	0.090020		29500	CHESTA
Pallution Control	1	13 783	16312	9 065	10 394	11 476	11 476	8 491	7 709	8 238
Soll Conservation		12.11		2000			a college			
Trading services	1 3	594 388	596 185	571 851	636 568	673 461	673 461	693 859	672 381	695 292
Energy sources							-	-		
Electricity										
Street Lighting and Signal Systems	1									
Nonelectric Energy	1		2 3	- 3			3 3			6
Water management		594 388	596 185	566 867	605 480	642 373	642 373	676 250	632 497	629 423
Water Treatment	1	15 268	18 770	16 998	17 628	17 367	17 307	19 248	20 308	19 842
Water Distribution	1	579 120	577 415	549 868	587 852	625 066	625 066	657 002	612 189	689 581
Water Storage	1 4	in the said		100	2050.00	u estigate	6 SSS	55300	52/23/4	4,96
Waste water management		-		4 985	31 088	31 088	31 088	17 609	19 884	65 869
Public Tollets	1			200000		1222000	1,000,000			
Sewerage	1		-	4 985	31 088	31 088	31 088	17 609	39 884	65 869
Storm Water Management	1									
Waste Water Treatment	1 3			- 0			i			2
Waste management			-	-	-			500	-	
Recycling										
Solid Waste Disposal (Landfill Sites)	1									
Solid Waste Removal	1									
Street Cleaning	1 3		8 8	3			2 3	- 4		1
Other		0.46	: 40		*	-	-	-	*	
Abators			7	V			9 2	-		
Air Transport										
Forestry										

Functional Classification Description	Ref	2019/26	2020/21	2021/22	Cı	irrent Year 2022/	23	2023/24 Medius	n Term Revenue Framework	& Expenditure
t thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year - 2025/26
expenditure - Functional										
Municipal governance and administration		346 883	384 507	395 043	495 237	518 155	518 155	560 519	589 044	526 23
Executive and council		49 226	47.417	47 709	58 535	58 526	58 526	82 592	67 218	72 13
Mayor and Council		35 951	33.335	34 832	41 249	40 74E	40.748	43.223	46 430	49 83
Municipal Manager, Town Secretary and Chief Executive		13 275	14 082	12.877	17 286	17 778	17 778	19 369	20 788	22 29
Finance and administration		291 219	330.761	339 588	428 910	450 908	450 908	488 493	511 804	543 45
Administrative and Corporate Support	-	50 887	52 963	57 271	77 637	75 390	76 390	89 408	94 317	101 47
Asset Management	- 1	0.00000000	00000000	Union-pr	2003.000		Security /	4 4000000	200000	
Finance	- 1	116 465	146316	145 865	183 164	200 353	200 353	218 342	222 513	231.80
Fleet Management	- 1	1,100,000	170400404	.,			1-0-0-0	1 0000-07-01	1,00,000,00	PENNESS
Human Resources	- 1	45 773	47 657	49 900	70 523	99 013	69 013	73 495	78.853	84 43
Information Technology	- 1	21 115	19 286	19 689	26 951	25 071	26 071	27 563	29 089	30 77
Legal Services	-	5 752	7 695	9854	5.381	11 612	11 612	6263	6 495	6.74
Marketing, Customer Relations, Publicity and Media Co-	- 1	9 788	10 143	10 190	11 410	11 436	11 436	11 255	11 911	12.61
Properly Services	- 1	77.700	10.110	10000	11.000000	11.79	11,000	11.200	(0.5.75.5	3,000
Risk Management	-	26 253	27 458	27 952	29 420	31 077	31.077	34.740	39 220	44 31
	-	10 120	27.900	27.302	20.760	21.907	2100.0		30 440	144.00
Security Services	- 1	15 185	19:243	18 866	24.424	24 956	24 956	27 427	29 406	31.28
Supply Chair Management	- 1	15 185	19 243	15 856	24 424	24 356	24 306	27 427	29 406	31.22
Valuation Service	- 1	C. 16	- 3		2					G
Internal audit	- 1	6 438	6 328	7.746	7.792	8.721	8721	9 434	10.022	10 64
Governance Function	- 1	6 438	6 328	7.746	7 792	8.721	8 721	9 434	10 022	10 64
Community and public safety		73 470	79 067	81 327	90 999	91 087	91 087	96 137	104 727	112 7
Community and social services		12 884	14 954	13 734	14 743	15 364	15 364	17 009	17 743	19.0
Aged Care	- 1	10000	2000	- III Carte	14,500	0.000.000.000	200000			10000
Agricultural	-									
Animai Care and Diseases	-									
Cemeteries, Funeral Parlours and Crematoriums	-									
Child Care Facilities	- 1									
	- 1									
Community Halls and Facilities	- 1									
Consumer Protection	- 1									
Cultural Matters	- 1	522300	100000000000000000000000000000000000000	9789889	10040010	243,9453	5755391	1.000000	45554	50000
Disaster Management	- 1	12 884	14 954	13.734	14 743	15.364	15 364	17 009	17.743	19 0
Education	- 1		204000	11104-06		170000	Tables 1	Contract of	11000000	1,1400
Indigenous and Customary Law	- 1									
Industrial Promotion	- 1									
Language Policy	- 1									
Libraries and Archives	- 1									
	- 1									
Literacy Programmes Media Services	- 1									
	-									
Museums and Art Galleries	- 1									
Population Development	-									
Provincial Cultural Matters	-									
Theatres	- 1									
Zoo's	-									
Sport and recreation	-	3 293	2 371	3 169	4 787	4 835	4 835	5 167	5 545	5 5
Beaches and Jettles	-	0.551000	0.000	COTTO	ville a	AV0434	0.400	25.97	0.000	100
Casings, Racing, Gambling, Wagering	- 1									
Community Parks (including Nurseries)	-									
Recreational Facilities	-	3 293	2371	3 669	4 787	4 835	4 835	5 167	5 545	5.9
Sports Grounds and Stadiums	-									
Public safety	- 1	49 312	41 655	44 788	49 753	48 678	48 678	52 512	56 315	60.8
	-	40 312	41 630	44 / 88.	43 /33	40 0/0	40.010	32 312	26 313	60.6
Civil Defence	- 1									
Cleansing	- 1									
Control of Public Nulsances	- 1									
Fencing and Fences	- 1	300000	0.5000	1000000	765983-5	20000	679000	FASSES	3000000	1000
Fire Fighting and Protection	- 1	40 312	41 655	44 788	49 753	48 67E	48 678	52 512	56 315	60.8
Licensing and Control of Animals	- 1				-4.0	27.42.11				
Police Forces, Traffic and Street Parking Control	- 1									
Pounds										
Housing		-	-	-	-	-	-	-		7
Housing		23.			100		- 2	0.0	100	
Informal Settlements										
Informal Settlements Health		46.024	20 088	40.675	24.744	75.746	20.212	20.215	25.75	
1 (1) (1) (1) (1) (1) (1) (1) (1) (1) (1		16 981	29 688	19 636	21 716	22 210	22 210	23 449	25 124	26 9
Ambulance										
Health Services										
Laboratory Services										
Food Control		16 981	20 688	19 636	21 716	22 210	22 210	23 449	25 124	26 9
Health Surveillance and Prevention of Communicable Disease	12									
Vector Control	8									

DC35 Consisses - Table	A2 Budgeted Financial Performance (revenue and expenditure by functional classification)	6

Functional Classification Description	Ref	2019/20	2020/21	2021/22	Cu	ment Year 2022/2	23	2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	2024/25	Budget Year +2 2025/26
Economic and anvironmental services		25 886	30 152	31 186	37 897	45 333	45 333	51 111	52 849	51 606
Planning and development		15 601	14 620	17 937	21 378	22 948	22 948	35 903	16 960	34 587
Billboards		440000	20004	200000	10,000	50335600	25/55/80			192489
Corporate Wide Strategic Planning (IDPs, LEDs)		15 621	14 620	15 120	17 917	18 757	18757	18 099	15 643	16 654
Central City Improvement District										
Development Facilitation										
Economic Development/Planning Regional Planning and Development										
Town Planning, Building Regulations and Enforcement, and										
Project Management Unit		-		2817	3.461	3 291	3 291	16 904	21 317	17 933
Provincial Planning			100	2010	2025	-	85700	2000	. 253773	1000000
Support to Local Municipalities										
Road transport		1 393	3 363	6.706	6 125	7 875	7 875	7 617	8 180	8 781
Public Transport		1 293	3 363	6.706	6 125	7.875	7 875	7617	8 180	8 785
Road and Traffic Regulation		0.00000	128/0/27	5000	505300	173866	CARBURA		2000	A Special
Roads										
Taxi Ranks							THE STATE OF THE S			
Environmental protection		8 812	12 169	6 543	10 394	15 410	15410	8 491	7 709	8 238
Biodiversity and Landscape		A. 60 C. 60	200000	7,2500	-1775	140694.0	1,000,000		70,600	1000000
Coastal Protection										
Indigenous Forests										
Nature Conservation		(1980)	000000	95%	17,830,9	1,000,000	Madda	92420	21035	7.9800
Pallution Control		8 812	12 169	6.543	10 394	15 410	15410	8 491	7 709	8 238
Soil Conservation			(i)							485 288
Trading services		287 561	330 860	358 102	356 595	373 545	373 545	371 896	432 345	485 288
Energy sources Electricity	- 1		-	-	-	-	-	-	-	-
Street Lighting and Signal Systems										
Nonelectric Energy										
Water management		278 096	309 410	284 488	321 773	334 152	334 152	350 367	388 345	415 998
Water Treatment		15 025	17 087	15.281	17 628	17 307	17 307	19 248	20.308	19 842
Water Distribution		263 071	292 323	268 207	304 145	315 845	316 845	331 119	368 037	396 256
Water Storage		20,250,0	11 47/1 (6) 1991	550,000	会議を表	0.000			-000000	0009900
Waste water management		9 466	21 451	73.614	34 822	39 393	29 293	21 529	44 000	70 190
Public Tollets						110000000				
Sewerage		9 466	21 451	73 614	34 822	39 393	39 393	21 529	44 000	70 190
Storm Water Management		500000	Victoria III	44.00		-				100,42000
Waste Water Treatment			W				(1)			-
Waste management		2.00	-	-	-	-		-	#1	
Recycling										
Solid Waste Disposal (Landfill Sites)										
Solid Waste Removal Street Cleaning										
Other Cleaning			-	-	-	-				-
Abatoirs		0	-				5 0		_	
Air Transport										
Forestry										
Licensing and Regulation										
Markets										
Tourism	72-0				100000000000000000000000000000000000000			- serioso		o management
Total Expenditure - Functional	3	733 720	824 586	865 658	980 726	1 028 120	1 028 120	1 081 663	1 178 965	1 275 845
Surplus (Deficit) for the year		355 720	355 768	320 379	267 366	260 158	260 159	292 481	201 241	161 129

Vote Description	Ref	2019/20	2020/21	2021/22	Cur	rent Year 2022/2	3	2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year + 2025/26
Revenue by Vote	1	2,000	2022	CHARACTER .	200000000	598960	1.000000000		STATE	
Vote 1 - Municipal Manager		55 955	66 081	63 945	65 908	69 012	69 012	74 798	81 941	89 875
Vote 2 - Executive Mayor			43 207	39 882	41 249	40 751	40 751	43 223	46 430	49 834
Vote 3 - Corporate Services		130 397	156 384	136 421	170 096	176 600	176 600	183 663	191 276	192 491
Vote 4 - Chief Financial Officer		146 366	181 297	250 450	207 588	186 715	186 715	245 769	251 919	263 089
Vote 5 - Community and Social Services		86 824	98 476	85 016	92 249	103 437	103 437	98 625	104 727	112 720
Vote 6 - Health			-	-	_	-	10000000	-	100000	-
Vote 7 - DPEMS		34 657	39 725	38 472	34 436	38 303	38 303	34 207	31 532	33 673
Vote 8 - Public Transport		~		040			-	-		-
Vote 9 - Infrastructure		594 388	596 185	571 851	636 568	673 461	673 461	693 859	672 381	695 292
Vote 10 - Other		-			-	-	11.3743-2770	-	-	70.0000
Vote 11 -		_	_	2	2	_	2	皇	2	_
Vote 12 -		~ ~	5-	121	12	1 -	2	92	20	72
Vote 13 -		_		0.40	-		_	_	_	-
Vote 14 -		_	-	-	_	-		_	_	-
Vote 15 -		40 854	-	_	_	_	-	_		_
Total Revenue by Vote	2	1 089 440	1 181 354	1 186 038	1 248 094	1 288 279	1 288 279	1 374 144	1 380 206	1 436 974
xpenditure by Vote to be appropriated	1	_								
Vote 1 - Municipal Manager	7,410	55 754	58 011	58 765	65 908	69 012	69 012	74 798	81 941	89 875
Vote 2 - Executive Mayor		30 104	33 336	34 832	41 249	40 748	40 748	43 223	46 430	49 834
Vote 3 - Corporate Services		120 867	133 566	135 260	180 492	183 086	183 086	196 729	208 754	223 433
Vote 4 - Chief Financial Officer		131 650	165 559	164 733	207 588	225 309	225 309	245 769	251 919	263 089
Vote 5 - Community and Social Services		70 177	79 068	81 327	90 999	91 087	91 087	98 137	104 727	112 720
Vote 6 - Health		70 177	75 000	01 321	50 555	31 001	31007	30 131	104727	11272
Vote 7 - DPEMS		25 806	30 152	28 369	34 436	42 042	42 042	34 207	31 532	33 673
Vote 8 - Public Transport		25 806	30 132	9775743	34 430	42 042	2000000	34 207	31332	tion menos
Vote 9 - Infrastructure		287 829	330 861	360 920	360 056	376 836	376 836	388 800	453 662	503 22
Vote 10 - Other		20/ 023	100000000		THE RESERVE OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TO THE PERSON NA	2000		A STATE OF THE STA	17.00-7502	20000000
Vote 10 - Other Vote 11 -			-	5 <u>4</u> 3		0.20				1=
Vote 11 - Vote 12 -		-		-		-	-		-	-
Vote 12 -				-	=	(i	-	=	=	-
Vote 13 - Vote 14 -			85	-		-	-		5	
		20.044		-		-	-	- 5	. 7	-
Vote 15 -		39 244	-	-	-	4 000 400	4 000 400	4 004 000	4 470 005	4 075 044
Total Expenditure by Vote	2	731 328	830 551	864 205	980 728	1 028 120	1 028 120	1 081 663	1 178 965	1 275 845
Surplus/(Deficit) for the year	2	358 112	350 803	321 833	267 366	260 159	260 159	292 481	201 241	161 129

Vote Description	Ref	2019/20	2020/21	2021/22	Cur	rent Year 2022/2	23	2023/24 Medium	Framework	& Expenditure
thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
venue by Vote	1	Outcome	Outcome	Outcome	Buoget	Bunger	Porecast	2023/24	2024(20	2023/20
Vote 1 - Municipal Manager	27	55 955	66 081	63 945	65 908	69 012	69 012	74 798	81 941	89 875
1,1 - Municipal Manager	1 1	14 562	16 614	3 184	3 361	3 087	3 087	3 318	3 585	3 868
1.2 - Intergovernmental Relations	1 1	14.000	1003	2 099	2 248	2757	2 757	2 973	3 163	3 366
1.3 - Strategic Management	1 1	1.5	- 1	3916	4 113	4 173	4 171	4 561	4 901	5 262
1.4 - Project ISD	1 1	3	81	7 161	7 564	7 783	7 763	8 517	9 139	9 802
1.5 - Communications	1 1	10 253	12 262	11 266	11 410	11 436	11 436	11 255	11 911	12 610
1.6 - Risk Management	1 1	24 871	29 844	29 532	29 420	31 077	31 077	34 740	39 220	44 318
1.7 - Internal Audit	Ш	6 269	7371	6 787	7 792	8721	8.721	9 434	10 022	10 649
	Ш									
Vote 2 - Executive Mayor		-	43 207	39 882	41 249	40 751	40 751	43 223	46 430	49 834
2.1 - Office of the Executive Mayor	1 1	-	43 207	20 296	20 226	19 622	19 622	20 835	22 496	24 268
2.2 - Office of the Chief Whip	1 1	*	-	3 264	3 566	3 388	3 388	3 724	4 005	4 304
2.3 - Council Support	1 1	+ 1	-	10 229	10 884	11 065	11 065	11 815	12 632	13 505
2.4 - Special Focus			-	6.093	6 573	6 676	6.676	6 849	7 297	7757
	Ш	0.000	and the con-				= Proces			
Vote 3 - Corporate Services		130 397	156 384	136 421	170 096	176 600	176 600	183 663	191 276	192 491
3.1 - Corporate Support	1 1	200	1.0000	1 895	2 040	2 037	2 037	2 227	2 406	2 596
3.2 - Adminstrative Support	1 1	56 132	69 028	49 804	88 974	71 980	71 980	78 831	80 671	77 219
3.3 - Human Resources	1 1	46 031	54 441	59 601	70 523	69 013	69 013	73 495	78.853	84 439
3.4 - Information Technology	1 1	22.811	26 466	18 774	23 178	21 958	21 958	22 847	22 851	21 496
3.5 - Legal Services	1 1	5 423	6 449	6 347	5 381	11 612	11 612	6 263	6 495	6 742
	Ш	15656	3-300	540.0	24000	20,506	500000		100000	
Vote 4 - Chief Financial Officer	Ш	146 166	181 297	250 450	207 588	196 715	186 715	245 769	251 919	263 089
		146-366	500	7 388	7 058	6 959	6 959	8 010	8 599	9 227
4.1 - Budget and Treasury 4.2 - Chief Financial Officer	1 1	127 985	24 215	7 388 8 580	8 826	8 534	8 534	9 259	10 004	10 605
	1 1	127.985								
4.3 - Expenditure	1 1	U.S. #4	61	4 659	4 896	4 989	4 989	5 461	5 906	6 380
4.4 - Supply Chain Management	1 1	18 381	20 672	23 043	24 424	24 956	24 956	27 427	29 406	31 281
4.5 - Income			135 848	206 780	162 384	141 277	141 277	195 612	198 004	205 596
	П	Canada	1000000	1 42 10 1			200			202.402
Vote 5 - Community and Social Services		86 824	98 476	85 016 13 964	92 249 14 743	103 437 15 364	103 437 15 364	98 625 17 009	104 727 17 743	112 720 19 057
5.1 - Disaster Management	1 1	13 518								
5.2 - Community Services Manager	1 1	and to	4 697	4 433	4.787	4.835	4 836	5 167	5 545	5 948
5.3 - Fire Fighting and Protection	1 1	56 374	58 632	44 735	51 003	61 028	61 028	53 000	56 315	60 807
5.4 - Food Control		16 932	19 505	21 883	21 716	22 210	22 210	23 449	25 124	26 906
Vote 6 - Health						9	10			
VOIE U * MEMUI -					-					
Vote 7 - DPEMS		34 657	39 725	38 472	34 436	28 303	38 303	34 297	31 532	33 673

Vote 7 - DPEMS	34 657	39 725	38 472	34 436	38 303	38 303	34 207	31 532	33 67
7.1 - DPEMS Manager	-	17 618	2 258	2 085	2 068	2 068	2 262	2 443	26
7.2 - Integrated Development Plan	4042 5 3	3 845	13 397	10 639	11 431	11 431	10 559	7 709	81
3 - Local Economic Development	19 399		4 986	5 193	5 258	5 258	5 278	5 491	5.8
7.4 - Public Transport 7.5 - Pollution Control	1 475 13 783	1 960 16 312	8 766 9 065	6 125 10 394	8 070 11 478	8 070 11 476	7 617 8 491	8 180 7 709	87 82
lote 8 - Public Transport	72	-	-	- 4	72	2	-	- 12	
fote 9 - Infrastructure	594 388	596 185 230 905	571 851 2 016	636 568 1 939	673 461 1 975	673 461 1 975	693 859	672 381 2 342	695 2
1.1 - Infrastructure Manager 1.2 - Water Quality	15.268	18 770	14 982	15 689	15 332	15 332	2 166 17 083	17 966	17.3
3.3 - Sanitation	579 120	10.270	4 985	31 088	31 088	31 088	17 609	39 884	65.8
8.4 - Water Planning and Design	0/5 (20)		.4.500	51.000	21 200	31.000	17 000	02004	000

DC35 Capricorn - Table A3 Budgeted Fina Vote Description	Ref		2020/21	2021/22		urrent Year 2022	1/23	2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24		Budget Year +2 2025/26
9.5 - Water Operations and Maintenance	+	-	-	181 784	Budget 207 305	Budget 216 519	216 519	220 990	213 153	191 917
9.6 - Water Implementation 9.7 - Project Management Unit		-	346 510	368 084	380 547	408 547	408 547	436 012	399 036	417 664
Vote 10 - Other		-	-	-	-	-		-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		40 854			-		-	-		
Vote 15 -		40 854	-	-		-	-	-	-	-
otal Revenue by Vote	2	40 854 1 089 440	1 181 354	1 186 038	1 248 094	1 288 279	1 288 279	1 374 144	1 380 206	1 436 974

		2019(20	2020/21	2021/22	Ci	irrent Year 2022/	23		Framework	& Expenditure
thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year + 2025/26
xpenditure by Vote	1						Curs		0.0	S garage
Vote 1 - Municipal Manager		55 754 13 276	58 911 2 834	58 765 1 510	65 908 3 361	69 012 3 087	69 012 3 087	74 798	81 941 3 585	89 875 3 868
1.1 - Municipal Manager 1.2 - Interpovernmental Relations		:13.270	1 681	1 664	2 248	2 757	2767	2 973	3 163	3 366
1.3 - Strategic Management		-	3 513	3 706	4 113	4 171	4 171	4 561	4 901	5 262
1.4 - Project ISD		-	6 053	5 998	7 564	7 763	7 763	8 517	9 139	9 802
1.5 - Communications 1.6 - Risk Management		9 788 26 263	10 143 27 458	10 190 27 952	11 410 29 420	11 436 31 077	11 436 31 077	11 255 34 740	11 911 39 220	12 610 44 318
1.7 - Internal Audit		6 438	6.328	7.746	7 792	8.721	8721	9 434	10 022	10 649
Vote 2 - Executive Mayor			33 336	34 832	41 249	40 748	40 748	43 223	46 430	49 834
2.1 - Office of the Executive Mayor		-	16-398	17 421	20 226	19 619	19 619	20 835	22 496	24 268
2.2 - Office of the Chief Whip		-	2 914	2 818	3 566	3 388	3 388	3 724	4 006	4 304
2.3 - Council Support 2.4 - Special Focus		-	9 062 4 962	9 423 5 171	10 884 6 573	11 065 6 676	11 065 6 676	11 815 6 849	12 632 7 297	13 506 7 757
Vote 3 - Corporate Services			133 566	135 260	180 492	183 086	183 086	196 729	208 754	223 433
3.1 - Corporate Support		120 867	2 405	130 260	2 040	2 037	2 037	2 227	2406	223 433
3.2 - Admirstrative Support		49 024	50 559	56 067	75 597	74 353	74 353	87 181	91 911	98 879
3.3 - Human Resources		45 773	47 770	49 900	70 523 26 951	69 013	69 013	73 496	78 853	84 439
3.4 - Information Technology 3.5 - Legal Services		20 318 5 762	19 286 13 547	19 689 8 400	5 381	26 071 11 612	26 071 11 612	27 563 6 263	29 089 6 496	30 777 6 742
Vote 4 - Chief Financial Officer		131 650	165 559	164 733	207 588	225 309	225 309	245 769	251 919	263 089
4.1 - Budget and Treasury		000	5 789	6 004	7 058	6 959	6 959	8 010	8 599	9 227
4.2 - Chief Financial Officer		116 465	13 323	5.347	8 826	8 534	8 534	9 259	10 004	10 606
4.3 - Expenditure 4.4 - Supply Chain Management		15 185	4 055 19 243	4 373 18 868	4 896 24 424	4 989 24 956	4 989 24 956	5 461 27 427	5 906 29 406	6 380 31 281
4.5 × Income		10 100	123 150	130 140	162 384	179 871	179.871	195 612	198 004	205 596
Vote 5 - Community and Social Services		79 177	79 068	81 327	90 999	91 087	91 087	98 137	104 727	112 720
5.1 - Disaster Management		12 884	14 954	13 734	14 743	15 364	15 364	17 009	17 743	19 057
5.2 - Community Services Manager 5.3 - Fire Fighting and Protection		40 312	2 371 41 655	3 169 44 788	4 787 49 753	4 835 48 678	4 835 48 678	5 167 52 512	5 545 56 315	5 948 60 807
5.4 - Food Control		16 981	20 088	19 636	21 716	22 210	22 210	23 449	25 124	26 908
Vote 6 - Health		17	-	-	-	-	-	-	-	-
/ote 7 - DPEMS		25 806	30 152	28 369	34 436	42 042	42 042	34 207	31 532	33 673
.1 - DPEMS Manager .2 - Integrated Development Plan		-	1 671 9 360	1 513 9 867	2 085 10 639	2 068	2.068 11.431	2 262 10 559	2 443 7 709	2 638 8 192
.3 - Integrated Development Plan .3 - Local Economic Development		15 601	3 590	3 740	5 193	5 258	5 258	5 278	5 491	5 824
.4 - Public Transport		1 393	3 363	6 706	6 125	7 875	7.875	7 617	8 160	8 761
.5 - Pollution Cantrol		8 812	12 169	6 543	10.394	15 410	15 410	8 491	7 709	8 238
/ote 8 - Public Transport		- 1	-							
ote o - Public Iransport										
Vots 9 - Infrastructure k.1 - Infrastructure Manager k.2 - Water Coasity		287 829	330 861 1 746 17 087	360 920 1 784 14 497	360 056 1 939 15 689	376 636 1 975 15 332	376 836 1 975 15 332	388 800 2 165 17 083	453 662 2 342 17 988	503 221 2 532 17 310

Vote Description	- 1	lef	2019/20	revenue and 2020/21	2021/22	() () ()	urrent Year 2022	23	2023/24 Mediu	Term Revenue Framework	& Expenditure
Rithousand		t	Audited Outcome	Audited Outcome	Audited Outcome	Original	Adjusted	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
9.4 - Water Planning and Design 9.5 - Water Operations and Maintenance 9.6 - Water Implementation 9.7 - Project Management Unit			ouscome :	75 733 168 981 10 969 2 687	71 233 185 812 11 163 2 817	8udget 89 734 201 968 12 443 3 461	Budget 97 706 206 842 12 297 3 291	97 706 206 842 12 297 3 291	102 768 214 890 13 461 16 904	108 006 245 570 14 462 21 317	113 510 266 218 15 528 17 933
Vote 10 - Other			ī	-	-				-	-	
Vote 11 -											
Vote 12 -				-	-						
Vote ±3 → :									-		
Vote 14 -						-		•	-	-	
Vote 15-			39 244				-	-	-	-	
ote 15 -			39 244	-	-	-	+	+	+	-	-
			39 244	_		-	_	_	_		_
Expenditure by Vote	2		731 328	830 551	864 205	980 728	1 028 120	1 028 120	1 081 663	1 178 965	1 275 845

Description	Ref	2019/20	2020/21	2021/22		Current Yes	er 2022/23		2023/24 Medium	Term Revenue i Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 8 2023/24	Budget Year +1 2024/25	Budget Year + 2025/26
Revenue							- 11				1
Exchange Revenue			- 1						l		
Service charges - Electricity	2	+	22		290	**	-	-	25		
Service charges - Water	2	71 288	70 908	70 670	70 459	70 459	70 459	÷	81 028	81 838	82 65
Service charges - Waste Water Management	2	100000	10 189	11 118	11 093	11 093	11 093	-	11 648	12 347	13 08
Service charges - Waste Management	2	-	-			**	-	-			
Sale of Goods and Rendering of Services	- I	428	1 623	1 140	1.141	441	441	2	445	449	45
Agency services		460	1 020	1,140	12.00	77	1877	1	77.0	770	
Interest						01	-				
Interest earned from Receivables		14 110	31.011	35 718	20 000	20 000	20 000	7	20 000	20 000	20 00
			0.0000000000000000000000000000000000000	280033	52077000	58,65857	central constitution of the constitution of th	7	(CE020000)	5000000	
Interest earned from Current and Non Current Assets		28 703	23 740	26 831	27 284	39 284	39 284	-	40 855	42 489	44 18
Dividends		5	3	8	3	10	3	- 5	8	6	
Rent on Land		- 1	~	-	-	- 1	-	-	~		
Rental from Fixed Assets		-		-	-	**	-	-		19	
Licence and permits		3	28	9	**	*	3	*	38	2	1.0
Operational Revenue		12	1.5	-		-	-		10		
Non-Exchange Revenue											
Property rates	2		198		2.60	÷	-	-	1.0	:0+	
Surcharges and Taxes		546		-			-	-	-	-	
Fines, penalties and forfeits		1000	61	0		81	9	8	9	8	
Licences or permits			31								
Transfer and subsidies - Operational		594 683	709 153	714 743	767 119	767 834	767 834		813 669	880 148	937 72
		294 003	709 155	/14/43	101 139	/0/ 034	/0/ 634	3	012 009	000 140	937 74
Interest		-	~		1 6-5	* 1	-	-	~	-	-
Fuel Levy		-	*		-	*	-	-	8	22	
Operational Revenue		-	2		1.00	8	-	-	8		
Gains on disposal of Assets		-	~	- 24		\$1	-	-	~	7.4	
Other Gains		-	39	19	16	100	-	÷	19	· ·	14
Discontinued Operations	2.2	4				-					
Total Revenue (excluding capital transfers and contri		709 772	846 685	860 220	897 096	909 111	909 111	-	967 645	1 037 271	1 098 11
Expenditure							10000				
Employee related costs	2	318 965	338 860	333 471	377 589	377 389	377 389	-	417 839	447 516	482 14
Remuneration of councillors		15 155	15 213	14 957	18 484	17 292	17 292	-	18 965	20 540	22 22
Bulk purchases - electricity	2	-			*		- 1	-		0.00	
Inventory consumed	8	(4)	5.0	85 202	100 458	94 498	94 498	Ŧ.	98 810	120 534	131 58
Debt impairment	3		15	57 011	66 231	66 231	66 231	-	68 525	67 209	64 07
Depreciation and amortisation		83 518	84 623	84 232	100 513	108 513	108 513	±:	114 905	121 713	128 96
Interest		110	115	211	470	470	470	-	470	470	43
Contracted services		106 852	127 364	140 458	123 843	160 211	160 211		126 614	144 633	173 63
Transfers and subsidies		2 663	337	1	-	7.5			1.5	1.7	-
irrecoverable debts written off	1 1	46 677	57 506	100		100	100	=		7	-
Operational costs		80 569	94 313	136 343	164 478	174 854	174 854	-	204 456	222 801	236 54
Losses on disposal of Assets		160	25 917	10 765	12 162	12 162	12 162	-	12 967	13 831	14 76
Other Losses	1		-	3 8 1 8	16 500	16 500	16 500	-	18 112	19718	21 45
Total Expenditure	\vdash	654 669	744 248	866 470	980 728	1 028 120	1 028 120		1 081 663	1 178 965	1 275 84
Surplus/(Deficit)	12	55 103	102 437	(6 250)	(83 632)	(119 009)	(119 009)	-	(114 018)	(141 694)	(177 73
Transfers and subsidies - capital (monetary	6	379 669	334 669	325 670	350 998	379 168	379 168	9	406 499	342 935	338 86
Transfers and subsidies - capital (in-kind)	6	=	-	148	-	F.	-	-		-	
Surplus/(Deficit) after capital transfers & contributions		434 771	437 106	319 568	267 366	260 159	260 159	7	292 481	201 241	161 12
				111							
Income Tax		494.997	455.455	240.655		000 400	200 455		200 404		400.00
Surplus/(Deficit) after income tax		434 771	437 106	319 568	267 366	260 159	260 159	-	292 481	201 241	161 12
Share of Surplus/Deficit attributable to Joint Venture		8			5:	7	- 1	- 7	- 3		
Share of Surplus/Deficit attributable to Minorities		7	400.000	-	-	900.000	***		7.0		-
Surplus/(Deficit) attributable to municipality		434 771	437 106	319 568	267 366	260 159	260 159	7	292 481	201 241	161 12
Share of Surplus/Deficit attributable to Associate	7	- 5	-	-	-	-	- 7	- 5	-	-	
Intercompany/Parent subsidiary transactions		-	-	-	-	=	-	-	-	-	
Surplus/(Deficit) for the year	11	434 771	437 106	319 568	267 366	260 159	260 159	2	292 481	201 241	161 12

Vote Description	Ref	2019/20	2020/21	2021/22	y 10	Current Yes	ar 2022/23		2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year 2025/26
Capital expenditure - Vote Multi-year expenditure to be appropriated	2					5,000,000	to characters		A CONTROL OF		
Vote 1 - Municipal Manager	-								-		
	ΙI		2.54					2			
Vate 2 - Executive Mayor	ΙI	-	(420)	45.441	40.000	00.707	00.707		40 000	40.405	
Vote 3 - Corporate Services Vote 4 - Chief Financial Officer	ΙI	5.0	(438)	(641)	12 850	22 787	22 787	- 7	12 505	10 405	1
	ΙI		4 750		4.000		44.500	-		-	-
Vote 5 - Community and Social Services	ΙI	8	1 359	4 726	1 250	14 509	14 509	- 3	488	5	
Vote 6 - Health	ΙI			-		-		-	~	~	-
Vote 7 - DPEMS	ΙI	51	270	1.5	3.73		(5)	- 5	- 5	- 0	- 0
Vote 8 - Public Transport	ΙI	1522325		12000	1020 070	1000	100-100	-	-0.05	12000	8570
Vote 9 - Infrastructure	ΙI	228 060	275 514	223 910	365 941	403 140	403 140	- 5	400 296	326 135	304 88
Vate 10 - Other	ΙI	-	-	-	-	-	-	- 7		~	1
Vote 11 -	ΙI		-	-	-	-	-	-	-	-	
Vote 12 -	ΙI	-	-	-	-	-	-			~	
Vate 13 -	ΙI	-	-	-	-	-	-	-	-	-	34
Vote 14 -	ΙI		3.00			-		-			
Vote 15 -		-	-	-	-	-	-	-			
Capital multi-year expenditure sub-total	7	228 060	276 435	227 995	380 041	449 436	440 436	-	413 289	336 540	304 B
	1 1										
Single-year expenditure to be appropriated	2		- 1		1 1	- 1					
Vote 1 - Municipal Manager		53	257	9.50	2.73		659		:51	5	
Vote 2 - Executive Mayor		-	-		-	-	-	- 7			
Vote 3 - Corporate Services		- 1	291	653	-	-	-	-	-	245	
Vote 4 - Chief Financial Officer		6.5	-	-	-	-	-	-			
Vote 5 - Community and Social Services			(676)	(392)	-	-	-	-	2	-	
Vote 6 - Health			-	-		-		-		-	
Vote 7 - DPEMS	ΙI	(239)	-	(204)		-		2	2		
Vote 8 - Public Transport	ΙI	-		-	· (2.0	-		
Vote 9 - Infrastructure	ΙI	68 055	100 539	117 973	-	-	-	-	7 064	9	
Vote 10 - Other	ΙI			S = 5			. + :		-		
Vote 11 -	ΙI	25	-	-	-	-		_	_	-	
Vote 12 -	ΙI	-		-		-	-	-	-	-	
Vote 13 -	ΙI	- 2	0.20	1.2	100		23	2	10	8	
Vote 14 -	ΙI	21	300		2	-		2	2	<u> </u>	
Vote 15 -	ΙI				-		-		6	8	
Capital single-year expenditure sub-total		67 816	100 154	118 030	-	-	-		7 064	245	
		100110									204.00
Total Capital Expenditure - Vote	1	295 876	376 589	346 025	380 041	440 436	440 436		420 353	336 785	304 85
Capital Expenditure - Functional	1 1										
Governance and administration	1 1	(239)	(1 699)	3 181	12 850	22 787	22 787	-	12 505	10 650	
Executive and council	1 1										
Finance and administration	H	(239)	(1 699)	3 181	12 850	22 787	22 787	-	12 505	10 650	
Internal audit	1 1	-500-5	TANDOST .		PSC MARK	58501.00	184(89)		100000000000000000000000000000000000000	A. 4000A.C.	
Community and public safety	1 1	-	2 236	6 627	1 250	14 509	14 509	-	488	-	
Community and social services	1 1	21	17-2		-	H A SALES	-	- 2		0.1	
Sport and recreation	1 1	100									
Public safety	H	-	2 236	6 598	1 250	14 509	14 509		488	_	
Housing	H		2,200	0.000	1230	.27.3000	14 200				
Health	1 1			200							
Economic and environmental services	1 1		0.74	29					0	0	
	1 1	-		-			-		-	-	
Planning and development	1 1	- 5	1.5	1.5	5.53	-		- 3	= =		
Road transport	H										
Environmental protection	1 1										
Trading services		296 115	376 053	383 326	365 941	403 140	403 140	-	407 360	326 135	304 8
Energy sources		23.7	1000		250	100000	5,000,50		222.3	22.00	
Water management		296 115	366 647	383 326	358 941	396 708	396 708	- 3	402 310	326 135	304 B
Waste water management		2.5	9 406	-	7 000	6 432	6 432	-	5 050	-	
Waste management		15			105,848	30-246	980,000		503025		
Other											
Total Capital Expenditure - Functional	3	295 876	376 589	393 134	380 041	440 436	440 436	-	420 353	336 785	304 85
								-		332.30	
Total Capital Expenditure - Functional	3	295 876	376 589	393 134	380 041	440 436	440 436	-	420 353	336 785	304 B
	-	200 010	510 503	300 134	300 041	140 400	-79 400		720 000	320 100	304 6
unded by:	I										
National Government		296 115	283 963	281 691	301 813	326 308	326 308		350 097	291 390	284 9
Provincial Government											
District Municipality											
ransiers and subsidies - capital (monetary	I										
allocations) (Nat / Prov Departm Agencies,											
Households, Non-profit institutions, Private											
Enterprises, Public Corpoarations, Higher Educ											
Institutions)											
						72.000		3 3	250.007	291 390	284 9
	4	296 115	283 963 1	281 691	301 813	326 308	326 3BR 1	-	330 087		
Transfers recognised - capital	4	296 115	283 963	281 691	301 813	326 308	326 308	-	350 097	291 390	204.3
Transfers recognised - capital Borrowing	6	A	7.000000 SX		5570,428,63	17000 miles	A8400000		1900	\$ 10,70,720,50	
Transfers recognised - capital	2.2	296 115 (239) 295 876	92 626 376 589	281 691 111 442 393 134	301 813 78 228 380 041	326 308 114 128 440 436	326 308 114 128 440 436		70 256 420 353	45 395 336 785	19 9 304 B

COS Cogniticon: - Table AT Studyment Copt New Insurance	44	Arms	ager	dente			- man		(REED) Walls	Speniera Speniera	A Deposition	Matthe	a the SECO	Artholys Yes	10110		Address with	Armed Strategy	**		Cityre specie	
	,	Audited Delegates	Audies Occurre	Budded Commen	Digine Religio	Aspeter Sinter	Refflee Feesani	famili store	Belgal Tac 100504	Reliati has of	Balge Year 10 septim	Appropriation for 1922/or	Advances to	Spirmers equipment	Appropriate		Adjustments in SIGSTI	Parent	Appropriates	Subject Year position		States Name
Princetti plet exercitive - Berrare Tech et any annual technique Vote 1 - Berrare Thomps	,								-					ынш	-			h HIII	-		-	
A.1 Montal Sange 12. Honga Sangered 13. Honga Sangered 14. Honga Sangered 15. Honga Sangered 16. Hon Sangered 17. Honga Sal									*********						e contenta							
Yes 2 Security Baye 21 - Oha o'he immine baye 37 - Oha o'he i'he Yes 23 - Carini Suppl 23 - Spinier Free									*********		*	-			******				100000000			
Yes I - Congress Services				(ten)	1140	-			1130	1141	*				1				3	11 000	9.00	
11 - Discover Saper 13 - Admission in Superi 13 - American Saperi 14 - House Saperian 15 - Lagar Sarvasa 15 - Lagar Sarvasa				-	148	190	100	11	186	166					Eddodda				.0.000	2 May 1	160	
Van 4 - Charl Francis Office:					-				- 1	1	1		-		4				- 3	-		
No Section (Const) Section (Const)											-				E1153115115				10.000			
Tes 5 - Community and Burling Specials 17 - Community and Burling		-	1100	-	100	10.00	-10		-		-			-	1	-	-	-	- 3	**	7.6	
12 Connelly Review Years 13 - For Fights, and Years 14 - Feel Table		4	-	+00	CHE	-10		(te			100				ST073075				0.000.000	-) <u>+</u>	
Year of - Happing				-			-				3		-57		9.03					- 3	- 10	-
															44.04				-			

141	240	160031	ment		Same No	- 1810			Famouri.	-		wite Stops	Inches Budget	person.	11 - 3	A PAY SERVICE	Annual Bridge	0 1	Street No.	THE RESIDENCE	and and
	Autor	Autor .	Audited	Digital .	Angland .	notice.	Frank	Angel Tor	Adja for 1	Barigar Van 18	Annual Property lies		MO-WHAT CO.	Angelia.	Appropriate		HOWEVER	-	Budger Year	Sulpe Fee 1	Hodger Year
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	Post.	A Maria	American Section Section 1	Admin Sales Colons Delta	2010 State S	Author Street Colores	Audited Statement Statem	Author Author Column Tally T	Marie	April	Author States S	Marie	Marie Mari	April	Marie Mari	Author A	Abrilla Marie Abrilla Abrill	Second Column C	A-ball A		Section Property Property

The Description	*	*****	***	*****		Spring N			James Week	Farmerk	k Deposition	- Address	in the STEEL	hi Balget Year Annual Script	180304	0,5	+ 94 (MIRE)	Annual Sudge		See a	THE REST	projecto:
_	7	Author System	Aubbei Ceises	hutter frames	Olyme Suige	Industri Tedar	ful fee freeze	Paradit second	Subject for	Subject from 19 (State) 2	Statist Fee (C	Agenerates in-protes	Adjustments in MIGHT	Adjustments to 180 de	Appropriation paring transmit	Agreeation Joint Co.	PRODUCT OF THE PROPERTY OF T	Adjustments Sec. 2002.04	Appropriate and the country of the c	Buight for 20034	Shalper Face 11 SERVER	Autjus Your Y
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New 15-		ŀ					-		71 (0.100)	*********					***************************************		- 7		***************************************			
i ndupe seasibus salvini		19-10		20'94	8100	-	-		ALM:	10.00	-				1111				20014	F1-84	2010	

Vote Description	Ref	2019/20	3020/21	2021/22		Current Ye	er 2022/23		2023/24 Medius	r. Term Revenue Framework	& Expenditu
	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-sudit outcoms	Budget Year 2023/24	Budget Year +1 2024(25	Budget Year 2025/26
thousand upital expenditure - Municipal Vota	+	Outcome	Outcome	Dutcoms	Octoger.	Denger	Porecost	outcoms	2023/26	2024(25	ZUZSIZ6
lingle-year expenditure appropriation	2										
Vote 1 - Municipal Manager		-	-	-	0-		3.00		(C+)	4.0	
1.1 - Municipal Manager	- 1 - 1										
1.2 - Intergovernmental Relations 1.3 - Strategic Management	- 1 - 1										
1.4 - Project ISD	- 1 - 1										
1.5 - Communications	- 1 - 1	- 3	9	- 2	(2)	- 14	-	-	145	-	
1.6 - Risk Management 1.7 - Internal Audit	- 1 - 1										
1.7 - Imenia Audi											
Vote 2 - Esecutive Mayor	Ш			14						-	
2.1 - Office of the Executive Mayor	- 1 - 1	-	-							-	
2.2 - Office of the Chief Whip											
2.3 - Council Support 2.4 - Special Focus											
An - squedill risking											
Vote 3 - Corporate Services 3.1 - Corporate Support		21	291	653	14		12	- 12	-	245	
3.2 - Adminstrative Support			(223)	(301)			-	-		-	
3.3 - Human Resources		- 34	310,017	1148	90				199	7	
3.4 - Information Technology 3.5 - Legal Services		===	514	954	· 37	1.5	12	8.5	生	245	
Son reduced											
Vote 4 - Chief Financial Officer	Н	-	-			-	-	-	-		
4.1 - Budget and Treasury											
4.2 - Chief Financial Officer 4.3 - Expenditure											
4.4 - Supply Chain Management											
4.5 - Income											
Vote 5 - Community and Social Services 5.1 - Disaster Management		- 3	(676)	(292) (2 265)	- 12	- 1	- 1		- 4		
5.2 - Community Services Manager			1/2/	7,52							
5.1 - Fire Fighting and Protection 5.4 - Food Control		9	876 (1 653)	1872	意	15	1	- 1	車	3	
100000000000000000000000000000000000000		99	10,539	L S	- 8		-		100	7	
Vote 6 - Health			-			-		-			
			- 3		1						

Vote Description	Ref	2019/20	2020/21	2021/22		Current Ye	ar 2022(23		2823/24 Media:	n Term Raverus Framework	& Expenditur
	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year 2025/26
floosand Vote 7 - DPEMS	1200	(23%)	- Contraction	(294)	- January	- acceptant	-	-		-	******
7.1 - DPEMS Manager		1000	100	1711-11	- 4	1 2	-	- 6		- 3	
7.2 - Integrated Development Plan 7.3 - Local Economic Development											
7.3 - Local Economic Development 7.4 - Public Transport											
7.5 - Public Transport 7.5 - Pollution Control		(299)		(204)	13	3	0	8	3	100	1 8
1.3+Panation Cartini		-		(404)		-	-	-	_		
Vote 8 - Public Transport			-	1-1	+1	-	-	-	-	17	35
			0745746	2222000							
Vote 9 - Infrastructure 9.1 - Infrastructure Manager		65 055	190 539	117 973	21	21			7 064		- 2.
9.1 - Inhastructure Manager 9.2 - Water Quality											
9.3 - Sanitation		12	3 396		26	38	0	-	5 050	15	- 4
9.4 - Water Planning and Design		3	3.330	28 791	1	8	- 9	Ş	2000	- 3	
9.5 - Water Operations and Maintenance			35 432	16.258			-	-	2 014	15	
9.5 - Water Implementation		68 055	81.751	72.924	- 25	- 5	至	0	2.00	- 8	8
9.7 - Project Management Unit		220,700	125	110000000	0.00	==	355		22.		
Vote 16-Other		-	(+)	176	+1	- 45	-	-	-	- 4	-
Vote 11-			5.70	: - :		7.0	-			1.7	
											T
								100		724	
Virte 12-			19		-	25		-	~	72	

Vote Description	Ref	2019/20	2020/21	2021/22		Current Ye	ar 2022/23		2023/24 Mediu	m Term Revenue Framework	& Expenditur
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year 2025/26
Vote 13 -	$\neg \sqcap$	-	-	-	-	-	-	-	-	-	
Vote 14-		-	-	-	-	-	-	-	-	-	
Vote 15-		-	-	-	-	-	-	-	-	-	
Table 1.0°											
		-	-	-	-	-	-	-	-	-	
Capital single-year expenditure sub-total Total Capital Expenditure	\rightarrow	67 816 295 876	100 154 376 589	118 030 346 025	380 041	440 436	440 436	-	7 064 420 353	245 336 785	384

		2020/21	2021/22		Current Yes	r 2022/23		57575/7:2004B00	Framework	& Expenditure
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +
11					*			S	S S	
1 1	W. 150.41	2004000		11110000000		20125510000		William Carlo	2010/000000	
100	2000		72000	100000000000000000000000000000000000000			-		100000000000	363 54
3.3	50 499	92 219	127 080	104 937	92 170	92 170	3	9.50000000	136 539	163 14
1	-	-			-	11-1		-	-	
				-				-	-	3 43
-2		C. (2) (2) (3)		1/2/200	1000000	20000000		1000000	140 (74000)	1000
1	13 613	35 225	33 795	35 263	34 202	34 202	-	34 202	34 202	34 20
-	400 470	404 405	504 570	275 547		F02.045	(+)	533.463	E40.000	564 33
1	420 172	404 490	291 210	3/3 31/	393 846	303 846		523 192	342 000	364.33
		5	3	- 5	- 70	2.73	(2)	5.9		
100	0.045.700	2.455.502	7 455 400	2 700 000	2 222 404	2,770,404	(=)	4 000 404	4 000 040	4 432 46
3	2 045 700	3 100 023	2 400 403	2 1/10 388	3772304	3 //2 104		4 000 191	4 200 210	4 432 40
1 1	- 3	- 3	3		- 5	75	100	100	- 5	
1 1	9	- B								
1 1	9.5			-50		1000		100000		7
1 1	2 578	4 497	3 509	7 903	8 855	8 855	3 = 3	8 329	6 545	3 42
1 1	-	-	-		(**	974	(5)	350	-	-
1 1	-	=	-	-	-	-	1 = 1	-	-	-
		-				1.7		-		-
		3 160 019	3 458 983	3 716 901	3 781 110	3 781 110	-	4 073 591	4 274 832	4 435 96
3 2	3 276 511	3 644 514	4 050 561	4 092 419	4 284 956	4 284 956	~	4 596 753	4 817 712	5 000 29
1 1										
1 1			2000				7.5		-	
1 1	283	3 717	1 081	874	874	874		-	-	
1 2	450 400	470 400	212.400	-	407.044	-		407.044	-	
	2000	5-636		797,9000	7.526	1000		193 214	193 214	193 21
5		200200							-	14 17
1 1		190000		79775555		7-00000		100000	2,000,000	9 36
1 1	7,550	100000000000000000000000000000000000000	7,000	(44.400	Se217755	SE (F05)		150000	(7)(007)	51 26
1										268 02
1	209 9/4	201 /13	2/3 015	314.919	752.212	229 913		240 028	200 691	206 02
	1222				0.21241	223	-	-	-	0.200
7	10 108	15 460	16 965	20 960	22 465	22 465		71 176	77 831	85 15
				7,544	-		-		-	
4				(12000)	110000		-			7 92
+								373.5753		93 07 361 09
++	100 000 000		12/20/20/20/20		100000000000000000000000000000000000000					4 639 19
1 1	3 051 857	3 421 960	3 /49 237	3 /51 158	4 024 051	4 024 051	-	4 2/6 822	4 4/8 063	4 639 19
	2 601 540	3 412 502	3 732 804	3.745.740	3 084 344	3 084 344		4 276 222	A 478 DE2	4 639 19
	2 09 1 0 19	3412 302	3 732 001	3743710	3 304 341	3 304 341		######################################	4 470 003	4 039 15
.9		-	-		-	100	-			
\perp										4 639 19
	1 1 1 2 2 3 3 3 4 4 5 5 6 7 7 8 9 9 100	3 2845 760 2 2845 760 2 2845 760 2 2845 760 2 2845 760 2 2845 760 2 2845 760 2 2845 760 1 10 108 5 072 15 180 224 656 3 051 857 8 2 691 519 9	1 50 499 92 219 1 2 3 273 3 147 13 613 35 225 1 428 172 484 495 2 578 4 497 2 578 4 497 2 578 4 497 2 578 511 3 644 514 2 83 3 717 4 158 430 173 498 5 28 857 3 376 12 138 4 194 9 094 5 927 672 501 2 209 474 201 713 6 7 10 108 15 460 5 072 5 382 15 180 20 442 2 24 654 222 555 3 3051 857 3 421 960 8 2 691 519 3 412 502	1 50 499 92 219 127 080 1 2 3 273 3 147 3 437 13 613 35 225 33 795 428 172 484 485 591 578 3 2 845 760 3 155 523 3 455 403 - 71 2 578 4 497 3 509 - 71 2 578 4 497 3 509 - 71 2 578 4 497 3 509 - 71 2 578 4 497 3 509 - 71 2 578 4 497 3 509 - 71 2 578 4 497 3 509 - 71 2 578 4 497 3 509 - 71 2 578 4 497 1081 - 71 2 578 4 497 3 509 - 71 2 585 7 3 676 273 12 138 14 194 179 9 094 5 927 9 362 672 501 1011 2 209 474 201 713 275 015 6 1 148 7 10 108 15 460 1895 5 072 5 382 7 926 15 180 20 842 28 309 2 24 654 222 555 301 324 3 3051 857 3 421 960 3 749 237 8 2 691 519 3 412 502 3 732 881	1 50 499 92 219 127 080 104 937 1	1 50 499 92 219 127 080 104 937 92 170 1	1 50 499 92 219 127 080 104 937 92 170 92 170 1	1	1	1

Description	Ref	2019/20	2020/21	2021/22		Current Yea	er 2022/23		2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year + 2025/26
CASH FLOW FROM OPERATING ACTIVITIES						100000000000000000000000000000000000000		3,300,000			044000000
Receipts	1 1										
Property rates	1 1					*****					
Service charges	1 1	2.40	1	000-70	25 185	25 185	25 185	-	20 389	20 721	21 06
Other revenue		5-	2 123	102 433	1 141	441	441		445	449	45
Transfers and Subsidies - Operational	1	4 108	468 295	696 178	767 119	767 834	767 834	-	813 669	880 148	937 72
Transfers and Subsidies - Capital	1	25 000	135 593	367 121	350 998	379 168	379 168	5.75	406 499	342 935	338 86
Interest	1 1	-1	-	26 831	27 284	39 284	39 284	-	40 855	42 489	44 18
Dividends						W.M.	TALL-AND		-	-	-
Payments	1 1	- 400,000		10000	22,000,000	44.000-000-				2000000	5,000,000
Suppliers and employees	1 1	(131 449)	377 028	(703 725)	(784 852)	(826 610)	(826 610)	-	(866 957)	(956 024)	(1 046 12
Interest		-	-	-	(470)	(470)	(470)	-	(470)	(470)	(47
Transfers and Subsidies	1				140,000	0.000.0	124865		-	÷ 1	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		(102 341)	983 040	488 838	386 405	384 832	384 832	-	414 430	330 248	295 69
CASH FLOWS FROM INVESTING ACTIVITIES Receipts	П										
Proceeds on disposal of PPE	1 1								+	· ·	-
Decrease (increase) in non-current receivables	1 1								-		
Decrease (increase) in non-current investments	1 1	121		- 2		-	25	2	2	12	
Payments	1 1										
Capital assets		(374 224)	(456 051)	(393 953)	(380 041)	(442 802)	(442 802)	1.29	(420 353)	(336 785)	(304 85
NET CASH FROM/(USED) INVESTING ACTIVITIES	1	(374 224)	(456 051)	(393 953)	(380 041)	(442 802)	(442 802)	-	(420 353)	(336 785)	(304 85
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans											- 5
Borrowing long term/refinancing											
Increase (decrease) in consumer deposits									0	- 5	1 8
Payments									-	-	
Repayment of borrowing		2.29		(1.218)	(719)	874	874	729	(874)	- 1	- 2
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	- 1	(1 218)	(719)	874	874	-	(874)	-	0-
NET (NCREASE/ (DECREASE) IN CASH HELD		(476 565)	526 989	93 668	5 645	(57 096)	(57 096)	-	(6 797)	(6 537)	(9.15
Cash/cash equivalents at the year begin:	2	[4/6 363)	320 909	33 000	3 643	(31 090)	(37.090)		374 037	367 239	360 70
Cash/cash equivalents at the year begin. Cash/cash equivalents at the year end:	2	(476 565)	526 989	93 668	5 645	(57 096)	(57 096)		367 239	360 702	351 54
Casixuasii oquivaicins at tile yesi enu.	1 4	[410 202)	320 909	92 000	3 643	(21,020)	(27, 090)	-	30/ 239	300 / 02	201.0

Description	Ref	2019/20	2020/21	2021/22		Current Yea	r 2022/23		2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year + 2025/26
Cash and investments available	\neg					-	53	81			5
Cash/cash equivalents at the year end	31.	(476 565)	526 989	93 668	5 645	(57 096)	(57 096)	=	367 239	360 702	351 543
Other current investments > 90 days	- 1 1	837 352	(173 085)	333 598	226 525	431 133	431 133	(70)	4 000	8 000	12 000
Non current Investments	3.	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		360 787	353 904	427 266	232 170	374 037	374 037		371 239	368 702	363 54
Application of cash and investments											
Unspend conditional grants	- 1 1	28 857	3 876	273	3 876	273	273	20	-	-	1.2
Unspent borrowing		-	_	-	200	-	-	1/1	:-:		-
Statutory requirements	2		2000000								
Other working capital requirements	3	158 430	173 417	244 864	277 715	192 140	192 140		192 445	192 445	192 44
Other provisions											
Long term investments committed	4				-	₩.	190	+		-	-
Reserves to be backed by cash/investments	5		11111111		22-17-11-1				22,57.57	111111	
Total Application of cash and investments:		187 287	177 292	245 136	281 591	192 413	192 413	7	192 445	192 445	192 44
Surplus(shortfall)		173 500	176 612	182 130	(49 421)	181 624	181 624	-	178 794	176 257	171 09

Description	Ref	2019/20	2020/21	2021/22	Cui	rrent Year 2022/2	3	2023/24 Medium	Term Revenue Framework	& Expenditure
thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year E	TACK CANADA	Budget Year + 2025/26
APITAL EXPENDITURE	1972				S-200000000	5 1.000050 8	occupation (in the contract of	N 10000100 X		0 88289745
Total New Assets	10	320 858	343 641	351 809	380 041	442 802	442 802	420 353	336 785	304 85
Roads Infrastructure					37.5	E.	7.0	1	7.1	-
Storm water Infrastructure		-	-	-		-	-	2-		1.0
Electrical Infrastructure		-	*****	-		-		-	-	****
Water Supply Infrastructure		312 253	340 891	341 698	358 941	399 074	399 074	400 296	326 135	304 85
Sanitation Infrastructure		-	-	-	7 000	6 432	6 432	5 050		1.0
Solid Waste Infrastructure		- 5	0.00	= =	(E)	3	170	3	50	15
Rail Infrastructure		-	543	~				==	194.0	
Coastal Infrastructure		8	53	7		57	E83	8	- 7	1.2
Information and Communication Infrastructure	- 1 4					-				
Infrastructure		312 253	340 891	341 698	365 941	405 506	405 506	405 346	326 135	304 85
Community Facilities		8 366	1 359	4 726	720	11 459	11 459	_	_	
Sport and Recreation Facilities		-	-	-					:= t	
Community Assets	- 1 1	8 366	1 359	4 726	.₹s	11 459	11 459	70	57.0	0.5
Heritage Assets		-	-	71		~	-	-		9
Revenue Generating		- 5	(F)	===	(E)	5	170	5	50	- 13
Non-revenue Generating	-	믝	~ ·	-	-	-	-	= =	- 1	. 72
Investment properties				7	100	F()	25		137	
Operational Buildings		5 899	1 477	451	-	2	523	2-	321	174
Housing		- 5	-	-	973	7.	- 33	= =	- 37	
Other Assets	1 1	5 899	1 477	451	-	- 1	~		-	
Biological or Cultivated Assets		-	1-2	-	: - :	*	*	=	-	19
Servitudes		T.,	.076		.076		370	5	. 172	- 33
Licences and Rights		(87)	1 391	-	2 055	7 692	7 692	2 055	1.055	19
Intangible Assets	- 1 1	(87)	1 391		2 055	7 692	7 692	2 055	1 055	
Computer Equipment		326	(0)	2 499	1 145	1 150	1 150	900	900	0.2
Furniture and Office Equipment		(2 136)	(1 477)	204	1 650	1 350	1 350	1 550	450	19
Machinery and Equipment		(3 763)	(0)	2 160	3 750	6 695	6 695	7 002	4 745	0.5
Transport Assets		_	-	-	5 500	8 950	8 950	3 500	3 500	
Land		-		-		87200	-	2000	-	134
Zoo's, Marine and Non-biological Animals		2	-	_	_	2		2	2	100
Mature		8	- 1	33	95	\$3	- 3	- 1	<u> </u>	15
Immature			295	200	62	100	140		72	
		_				-		-		
Living Resources		(*)	10.7	81	- 88	+0	- 23	-	33	133
Total Renewal of Existing Assets	2	(239)	1 966	41 325	945	2	923	2	(41)	72
Roads Infrastructure		0_0	2+2	-			9-1	==	0-0	1.0
Storm water Infrastructure		3	-	12	-	2		3	_	
Electrical Infrastructure		-		-	3-3		5+3	-	1-1	
Water Supply Infrastructure		2	120	40 451	723	2	2.0	3	2.7	172
Sanitation Infrastructure		-	3 356	873	1940		19-31	a:	1.0	176
Solid Waste Infrastructure		-	,	-	,					
Rail Infrastructure		8	42	2	-	2	228	3	20	1 1
Coastal Infrastructure		-	0-0	-	2 - 2		:->		2-0	
Information and Communication Infrastructure		3			-	20	53	3	2.7	
Infrastructure	1 1	-	3 356	41 325	3-63	-		-	· •	
Community Facilities		21			125	3	- 23	3	52%	12
Sport and Recreation Facilities		-	-	-	3-3	=	940	-	19.1	
Community Assets		-	-	-	-	-		-	-	
Heritage Assets		2	2	3	-	2	2	2	-	1 6
Revenue Generating						-	3-0	-	27.0	
Non-revenue Generating			22	3	123		2	1	21	1 3
Investment properties		-	-	-	3.00	-	940	-	-	
Operational Buildings		91	28	2		21	- 3	2	(2)	1 1
Housing			-	-	5-0	-	940	-	-	
Other Assets	1 1	-	-	-	-	-	-	-	-	
Hausina			_		_	_	_		_	т —
Housing Other Assets			-		-	-	-	-	-	+
Biological or Cultivated Assets		[_	[I -	-	1
Servitudes		-	_	_		_	_		_	1
Licences and Rights		(239)	(1 391)	_	_	_	_		_	1
Intangible Assets		(239)	(1 391)	-	-	-	-	-	-	+
Computer Equipment		(200)	(,,,,,	_	_	_	_	_	_	1
Furniture and Office Equipment			[_		ı	1
		_		_			_	_ [_	1
Machinery and Equipment		I -				l	l	1 1	l	1
Transport Assets		-	-	-	-	-	-	-	-	1
Land		-	-	-	-	-	-	-	-	1
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	1
Mature		-			-	-	-	-	-	1
Immature		_	-					-		1
Living Resources								-		1
	- 1								1	

Description	Ref	2019/20	2020/21	2021/22	Cu	irrent Year 2022/2	13	2023/24 Mediu	m Term Revenue Framework	e & Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Total Upgrading of Existing Assets	6	32 702	36 126	~		-	-		2	
Roads Infrastructure	555,0	7 () () () () () () () () () (900 PR (100 PR	-		-	_	-	=	750
Storm water Infrastructure		9.50		0.70			-	(375)	- 5	0.70
Electrical Infrastructure			201071	-	2	220	-	-	2	92
Water Supply Infrastructure		32 702	36 126	355	- 7	100	70	573	57	17
Sanitation Infrastructure		-	-	-		-	-	-	2	-
Solid Waste Infrastructure		155	5	57.5	- ē			153		₹.
Rail Infrastructure		0.000	~			-	_	V-2-0		
Coastal Infrastructure		S 	-	3.4		-	-		=	-
Information and Communication Infrastructure Infrastructure		22 702	36 126	1.50	- 5	-				
Community Facilities		32 702		-	-	-	-	-	*	-
Sport and Recreation Facilities		12	3	2	3	- 3	3	- 2	2	1 2
Community Assets						-		i.e.	0	
Heritage Assets			2		2			2	2	
Revenue Generating		846	-	-	_	-	_	200	-	
Non-revenue Generating			2	123	8		9	- 2	9	1 2
Investment properties		-	-	-		-	-	-	-	-
Operational Buildings			-		_	-	_	i	_	
Housing		120	2 I	2	<u> </u>	-	2	-	1	2
Other Assets			-	-	-	1.50	-		-	
Biological or Cultivated Assets		_	2	_	2	_	_	_	2	2
Servitudes		1999	-	0+1		8-8	-	-	-	1994
Licences and Rights		-		-		-		-	<u> </u>	
Intangible Assets			-	· ·		-	-		+	-
Computer Equipment		650	-	583	-	3.40	-		-	175
Furniture and Office Equipment			2	-	2	-	_	_	2	12
Machinery and Equipment		0. 	· ·	37.5	-	·	-	3-3	- 5	Sec. 1
Transport Assets		0.70	-		-	2.50	-	10 0	-	1.5
Land		32	2	-	2	_	_	_	2	_
Zoo's, Marine and Non-biological Animals		650	-	586		3.40	-		-	175
Mailure							-			
Immature		3.5	- 3	330	8	選	3	- 8		1 3
		583	- 2	250	50			65		88
Living Resources			-		41	59	- 0	93		72
Total Capital Expenditure	4	353 321	381 733	393 134	380 041	442 802	442 802	420 353	336 785	304 858
Roads Infrastructure	1	-	-	: - :	-	-	-	-	=	-
Storm water Infrastructure		85	-	853	7		75		5	17
Electrical Infrastructure		1000	100000000	10001100		1,000,000	102001-750	7/// 25.5	1000000	124000
Water Supply Infrastructure		344 955	377 018	382 150	358 941	399 074	399 074	400 296	326 135	304 858
Sanitation Infrastructure Solid Waste Infrastructure		92-9	3 356	873	7 000	6 432	6 432	5 050	-	-
Solid Waste Intrastructure Rail Infrastructure		\$50	9	-	훘		9	124	5	1 3
Coastal Infrastructure		390	-	393		-	-	7-	-	-
Information and Communication Infrastructure		0.550					-	-	-	3.55
Infrastructure		344 955	380 374	383 023	365 941	405 506	405 506	405 346	326 135	304 858
Community Facilities		8 366	1 359	4 726	300 341	11 459	11 459	403 340	- 320 133	304 600
Sport and Recreation Facilities		0.500	1 503	* 720	3	11 435	11 433		[B	
Community Assets		8 366	1 359	4 726		11 459	11 459	301	-	-
Heritage Assets			,	71	2	11,400	- 11 465	-	[<u> </u>	1 2
Revenue Generating		39	_	2			_	5-0		1-2
Non-revenue Generating		22	2	12	3	-	2,	-	2,	- 2
In the last of the sales										
Heritage Assets		-	-	71		-	· •	-	-	8
Revenue Generating		5.0	3.54	- 1	8.5	5	353			
Non-revenue Generating	1 1	i= (1 (-3)		383		134	- 4	- 5-	
Investment properties	-1.1	F 000	4 477	-	13.70	5	-		1 5	
Operational Buildings		5 899	1 477	451			-	2	100	
Housing	1 1	F 000	4.00	-	5-		-			
Other Assets	- 1 1	5 899	1 477	451	-	-	_			
Biological or Cultivated Assets Servitudes		-	-	<u> </u>	-		- 2	3	1	1 :
					20.055	7 000			1	
Licences and Rights	-	(326)	1-1	-	2 055 2 055	7 692 7 692	7 692 7 692	2 055 2 055		
Intangible Assets		(326)	-	2 400	1250000	97337,334		2000	1000 to 1000 t	8 1
Computer Equipment		326	(0)	2 499	1 145	1 150	1 150	900	100	9
Furniture and Office Equipment		(2 136)	(1 477)	204	1 650	1 350	1 350	1 550		
Machinery and Equipment		(3 763)	(0)	2 160	3 750	6 695	6 695	7 002	200	8
Transport Assets		-	-	-	5 500	8 950	8 950	3 500	3 50	
Land		7.	(5)	3	-	7	-	- 7		
Zoo's, Marine and Non-biological Animals		-	12	-	1.2	-	-	-	-	
Mature		~ .	1.63	Θ.	5.00	(2)	47	83	34	2
Immature		- 1	1943	8	(33)	₩.	947	(4)	104	
			-	- 2	200		-	-	-	1 .
Living Resources		18	1.50	8						

Description	Ref	2019/20	2020/21	2021/22	Cu	rrent Year 2022/2	3	2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year + 2025/26
ASSET REGISTER SUMMARY - PPE (WDV)	5	2 050 132	2 167 798	2 328 593	2 113 412	2 274 399	2 274 399	2 216 783	2 126 634	2 002 839
Roads Infrastructure	-111	-	-	-	-	-	-	-	11-11	-
Storm water Infrastructure	- 1 1	- 7	7	- 3	- 5	17.1		- 3	37	
Electrical Infrastructure		0	20000000	121000000	Total Service	2020	versel.	secondo.	Tolerani Ti	V2275
Water Supply Infrastructure Sanifation Infrastructure		1 875 998	1 962 956	2 133 545	1 915 311	2 079 378 36 219	2 079 378 36 219	2 031 196	1 962 641	1 874 105
Solid Waste Infrastructure		43 557	41 461	38 872	35 215	36 219	30 219	37 349	33 233	28 912
Rail Infrastructure					-	_		_	-	-
Coastal Infrastructure	- 1 1	2.1	- 3	2	- 第	-	3.2	<u> </u>		
Information and Communication Infrastructure	83					-			-	_
Infrastructure	- 1 7	1 919 555	2 004 417	2 172 417	1 950 526	2 115 597	2 115 597	2 068 545	1 995 874	1 903 02
Community Assets		57 866	58 407	57 666	55 402	54 633	54 633	51 258	47 545	43 461
Heritage Assets	- 1 1	-	7.	71	-	71	71	71	71	71
Investment properties		270	-	(37)	7	17.		-		-
Other Assets			-	-	-	-	-		-	-
Biological or Cultivated Assets	- 1 1	-	2	-	-2	-	2	_	-	2
Intangible Assets	- 1 1	2 578	4 497	3 509	7 903	8 855	8 855	8 329	6.545	3 42
Computer Equipment		10 264	9 681	9 195	5 577	5 718	5718	1 528	(3 171)	100000000000000000000000000000000000000
Furniture and Office Equipment	- 1 1	5 843	12 430	11 454	11 912	10 801	10 801	10 148	8 175	5 506
Machinery and Equipment		9 537	12 148	12 909	14 829	17 448	17 448	22 078	24 214	21 34
Transport Assets		32 081	53 812	48 965	54 856	48 869	48 869	42 419	34 974	22 934
Land		12 408	12 408	12 408	12 408	12 408	12 408	12 408	12 408	12 408
Zoo's, Marine and Non-biological Animals		-	7	301Vin	-	-	-	-	-	(A) CESS
Living Resources	80.00	(E)	7.0	(50)	111 70	574	-	- 5	6 XT	
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	2 050 132	2 167 798	2 328 593	2 113 412	2 274 399	2 274 399	2 216 783	2 126 634	2 002 839
EXPENDITURE OTHER ITEMS		99 642	83 291	93 986	106 823	121 786	121 786	123 275	128 421	133 967
<u>Depreciation</u>	7 3	73 898 25 744	70 646 12 645	75 513 18 473	79 513 27 310	87 513 34 273	87 513 34 273	92 855 30 420	98 561 29 860	104 657
Repairs and Maintenance by Asset Class Roads Infrastructure	3	23 /44	12 645	18 4/3	2/ 310	34 2/3	34 2/3	30 420	29 860	29 310
Storm water Infrastructure				3-2	-	-	100			-
Electrical Infrastructure		-	2	-						1
Water Supply Infrastructure		15 145		1 295	12 000	25 071	25 071	17 300	17 300	17 300
Sanitation Infrastructure			21	3-3	2.	3-1	-		0.2	-
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Rail Infrastructure Coastal Infrastructure		1.2.	2	-	2	-	_	-	_	
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Infrastructure	- 1 3	15 145	- 27	1 295	12 000	25 071	25 071	17 300	17 300	17 300
Community Facilities			331		2 000	1 000	1 000	-		-
Sport and Recreation Facilities		_	0.00	- 3				2	1 2	
Community Assets	1 1	-	331	77.0	2 000	1 000	1 000		95	15
Heritage Assets		-	-	-	-	-	2	-	-	2
Revenue Generating			-	5+3	-	:- :	-	-	3.5	
Non-revenue Generating		7.4	- 7		- 3					
Investment properties Operational Buildings		1 600	2 646	2 535	1 948	2 448	2 448	1 948	1500	1 500
Operational Buildings Housing		1 600	2 646	2 535	1 948	Z 948	2 448	1 948	1500	1 500
Other Assets		1 600	2 646	2 535	1 948	2 448	2 448	1 948	1 500	1.50
Biological or Cultivated Assets			-		-					
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or a week Minimum Service Level and Above set rify than more a week se Bump p if Below Minimum Service Level set odds				-		-		-	20	
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Minimum Service Level and Above set rilly than once a week. se dump grid Below Minimum Service Level set dids	-total	-	- 1	5					I	
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ng il Balow Minimum Service Level set olds					-	1		6	- 1	-
al Berlow Minimum Service Level sub olds		7.1	-	-	-	-	-	1	-	-
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olds		- 48		25		-		. 3	48	
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ree Basic Service	-	1								
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y (50kwh per household per month)		23	-	- 2	-		-	2	28	-
sest once a week)		- 26	-	-	-	-	-	52	+	-
		20	- 2	94.5	-	-	-	52	23	- 2
ces provided - Formal Settlements (R'800)	45.75		5 _ 30	- 4	- 4	1	9,5-	φA		
indigent household per month) tion service to indigent households)		-		-	-	-	-	~	-	-
y (50kwh per indigent household per month)		2	- 2	- 5		÷	- 5	2	20	- 3
a a week for indigent households)		23		23	-	2	-	32	28	-
ces provided - Informal Formal Settlements (R'000)	8	28	-	- 2	-	-	-	- 12	23	-
led	8	*	- 4		140			(i = 14)	¥.	-
vice provided per household	- 6				- 3			- 7		
se threshold)										
ousehold per month)		36	37.	38	39	39	39	941	43	45
er household per month)		2.5	144		855	12.	13-25-6	910-	45	922
household per month)		87	88	89	91	91	91	92	96	101
ousehold per month) per week)										
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ised services provided (R'000)	. 9									
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adjustment) (impermissable values per section 17 plons, reductions and rebotes and impermissable val										
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nal Settlements (R'000)	-	-	-	9 = =	-	- 1	+30	-	- 50	
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8 PROJECT LIST FOR MTREF PROJECTS

EXECUTIVE MAYOR 1111	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
SEMSD-29\Mayoral outreach programme	267 000	267 000	267 000
	267 000	267 000	267 000
C-000002 OFFICE OF THE CHIEF WHIP	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
SEMSD-30\Whipper management	54 000	54 000	54 000
	54 000	54 000	54 000
C-000008 COUNCIL SUPPORT	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
SEMSD-42\Women Dialogue	43 000	43 000	43 000
SEMSD-41\Youth Dialogue	50 000	50 000	50 000
SEMSD-40\Public participation programmes	261 000	261 000	261 000
SEMSD-37\Project visits	20 000	20 000	20 000
SEMSD-43\Ward committee support	200 000	200 000	200 000
SEMSD-39\Ethics programmes	25 000	25 000	25 000
SEMSD-38\MPAC Oversight programme	250 000	250 000	250 000
SEMSD-34\Co-ordination Council meetings	50 000	50 000	50 000
	899 000	899 000	899 000
		-	-
C-000075 SPECIAL FOCUS	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
SEMSD-27\HIV AIDS Co-ordination Programmes	26 000	26 000	26 000
SEMSD-27\HIV & Aids Planning	52 000	52 000	52 000
SEMSD-27\HIV AIDS Prevention programmes	78 000	78 000	78 000
SEMSD-27\HIV AIDS Capacity Building	32 000	32 000	32 000
SEMSD-27\HIV AIDS Care & Support	52 000	52 000	52 000
SEMSD-26\Children development Programme	36 000	36 000	36 000
SEMSD-26\Disability development programme	36 000	36 000	36 000
SEMSD-26\Gender development programme	78 000	78 000	78 000

	697 000	697 000	697 000
	-	-	-
C-000004 COMMUNICATIONS	ORIGINAL	ORIGINAL	ORIGINAL

36 000

78 000

193 000

36 000

78 000

193 000

 BUDGET 2023/24
 BUDGET 2024/25
 BUDGET 2025/26

 SEMSD-13\Stakeholder Participant
 400 000
 400 000
 400 000

SEMSD-26\Older person development

SEMSD-26\Youth Development Programme

SEMSD-28\Education support programmes

programme

36 000

78 000

193 000

SEMSD-18\State of the district address	400 000	400 000	400 000
Media relations	40 000	40 000	40 000
SEMSD-17\Batho Pelé campaign	113 000	113 000	113 000
SEMSD-16\Customer Care Management	250 000	250 000	250 000
	1 203 000	1 203 000	1 203 000
	-	-	-
C-000005 INTERNAL AUDIT	ORIGINAL	ORIGINAL	ORIGINAL
	BUDGET	BUDGET	BUDGET
	2023/24	2024/25	2025/26
Review of AFS	150 000	150 000	150 000
	150 000	150 000	150 000
	-	-	-
C-000079 I G R	ORIGINAL	ORIGINAL	ORIGINAL
	BUDGET 2023/24	BUDGET 2024/25	BUDGET 2025/26
OFMOD ONLOD was a finance			
SEMSD-01\IGR meetings	275 000	275 000	275 000 200 000
SEMSD-02\District Lekgotla	200 000	200 000 475 000	
	475 000	4/5 000	475 000
TOTAL EVECUTIVE MANAGEMENT	2 745 000	2 745 000	2 745 000
TOTAL EXECUTIVE MANAGEMENT PROJECTS	3 745 000	3 745 000	3 745 000
1 NOULO10			
WATER IMPLEMENTATION/ SANITATION	ORIGINAL	ORIGINAL	ORIGINAL
	BUDGET	BUDGET	BUDGET
	2023/24	2024/25	2025/26
Capricorn Household Sanitation (Planning)	5 000 000	5 000 000	5 000 000
WSIG Scheme Lepelle-Nkumpi Sanitation	8 696 000	8 696 000	8 696 000
Molemole rural sanitation	1 739 000	8 696 000	17 391 000
Blouberg Sanitation	870 000	8 696 000	17 391 000
Lepelle-Nkumpi Sanitation	1 304 000	8 696 000	17 391 000
Water Services Development plan	-	50 000	-
Water Sanitation Master Plan	-	50 000	-
	17 609 000	39 884 000	65 869 000
	-	-	-
4204 - WATER O&M	ORIGINAL	ORIGINAL	ORIGINAL
	BUDGET 2023/24	BUDGET 2024/25	BUDGET 2025/26
Operations 9 maintains are town a surface to			
Operations & maintenance term contracts Procurement of O&M material	15 000 000 2 300 000	15 000 000 2 300 000	15 000 000 2 300 000
Frocurement of Oawi material			
	17 300 000	17 300 000	17 300 000
4204 WATER TREATMENT	- ODICINAL	ODICINAL I	- ODICINAL
4201 - WATER TREATMENT	ORIGINAL BUDGET	ORIGINAL BUDGET	ORIGINAL BUDGET
	2023/24	2024/25	2025/26
Maintenance of Water Quality Laboratory	200 000	200 000	200 000
Accreditation status	200 000	200 000	200 000
Water Quality Monitoring & Sampling	200 000	200 000	200 000
T VVALCE QUALITY MOTHER OF CALIFORNIA			

Procurement of online Disinfection Reservoir Floaters and Refill Cartridges	105 000	105 000	105 000
Procurement of water & wastewater consumables	375 000	375 000	375 000
Unit Process Audit	183 000	183 000	183 000
Implementation of Water Safety and Security Plan Recommendations	262 000	262 000	262 000
Laboratory equipment/instruments	350 000	350 000	350 000
Implementation of Wastewater Risk Assessment outcomes	150 000	150 000	150 000
Operations of water purification works	1 000 000	1 000 000	-
Inventory: Material and Supplies	600 000	600 000	-
Operations of wastewater treatment works	1 900 000	1 900 000	1 900 000
	5 325 000	5 325 000	3 725 000

TOTAL INFRASTRUCTURE PROJECTS

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ADMINISTRATION AND LOGISTICS 1201	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Refurbishment of Fire vehicles	550 000	550 000	-
Printing of Paia Manual	400 000	-	-
Assessment and Installation of alternative power supply at sites	1 300 000	-	-
TOTAL ADMIN	2 250 000	550 000	-

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1207 - INFORMATION MANAGEMENT	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
PhoenixERP	2 000 000	2 000 000	2 000 000
Disaster management software maintenance	340 000	240 000	-
Implementation of automation of internal forms	95 000	1	-
Electronic Signature Solution	50 000	1	-
TOTAL IKM	2 485 000	2 240 000	2 000 000

TOTAL CORPORATE SERVICES PROJECTS

4 735 000	2 790 000	2 000 000
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1205 - EXPENDITURE	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Employees benefits	50 000	50 000	50 000
	50 000	50 000	50 000

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1213 - SUPPLY CHAIN MANAGEMENT	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2023/24
Asset management	5 000 000	5 000 000	5 000 000
	5 000 000	5 000 000	5 000 000

	_	_	_
1214 - INCOME	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Povenue management	4 000 000	4 000 000	4 000 000
Revenue management Prepaid smart meters	21 064 000	17 243 000	17 243 000
1 repaid smart meters	25 064 000	21 243 000	21 243 000
L	23 004 000	-	21 243 000
TOTAL FINANCE PROJECTS	30 114 000	26 293 000	26 293 000
PLANNING AND DEVELOPMENT	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Spatial planning awareness sessions	25 000	25 000	25 000
Review of the Budget/IDP	374 000	374 000	374 000
Management of CDM GIS system	50 000	50 000	50 000
Spatial Development coordination	325 000	325 000	325 000
Strategic planning	275 000	275 000	275 000
IDP Awareness Sessions	35 000	35 000	35 000
EPWP Incentive Grant Implementation	473 000	-	-
L	1 557 000	1 084 000	1 084 000
3103 - L E D	ORIGINAL	ORIGINAL	ORIGINAL
3103-220	BUDGET 2023/24	BUDGET 2024/25	BUDGET 2025/26
Entrepreneurship support for SMME'S(Incubation)	330 000	230 000	230 000
SMME support (exhibition and transport)	307 000	307 000	307 000
Entrepreneurship support for farmers	100 000	100 000	100 000
LED Stakeholder engagement	80 000	80 000	80 000
	817 000	717 000	717 000
	-	-	-
3305 - POLUTION CONTROL	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Support to WESSA Eco- Schools Environmental Education Campaign	250 000	-	-
Implementation of EPWP projects (Environment Sector)	1 279 000	250 000	250 000
Environmental awareness campaign	50 000	50 000	50 000
	20 000	20 000	20 000
Compliance monitoring & Enforcement (EMI)	+		20 000
Operation, maintenance and repair of ambient air quality monitoring equipment	30 000	30 000	30 000
Operation, maintenance and repair of ambient	30 000 50 000 1 679 000	30 000 50 000 400 000	50 000 400 000

TOTAL DPEMS

4 053 000

2 201 000

2 201 000

COMMUNITY AND SOSIAL SERVICES	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Coordination of community safety forums	100 000	100 000	100 000
Heritage celebration	113 000	113 000	113 000
Sports and recreation development	150 000	150 000	150 000
	363 000	363 000	363 000

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2305 - FIRE FIGHTING AND PROTECTION	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Fire Safety Awareness Programme	150 000	150 000	150 000
Procurement of miscellaneous equipment and tools	300 000	-	-
Library and training materials	12 000	12 000	12 000
	462 000	162 000	162 000

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2109 - DISASTER MANAGEMENT	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Internal workshops on disaster management for Tribal Authorities and Ward Committees	30 000	30 000	30 000
Recruitment, engagement and registration of disaster management volunteers	135 000	135 000	135 000
DM Awareness Services (Schools competition)	100 000	100 000	100 000
DM Awareness Services (International Disaster Risk Reduction Day)	100 000	100 000	100 000
DM school support programs	40 000	40 000	40 000
DM Disaster Management coordination	60 000	60 000	60 000
DM relieve material & shelters	1 050 000	550 000	550 000
	1 515 000	1 015 000	1 015 000

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2504 - FOOD CONTROL	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Health awareness campaign	75 000	75 000	75 000
Monitoring accessories - Food and water quality	23 000	23 000	23 000
Monitoring equipment - Food and water quality	50 000	50 000	50 000
Food sampling and Moore Pad Planting	77 000	77 000	77 000
Water quality sampling	25 000	25 000	25 000
Cleanest school competition	100 000	100 000	100 000
	350 000	350 000	350 000

2 690 000 | 1 890 000 | 1 890 000

TOTAL OPERATIONAL PROJECTS 85 571 000 99 428 000 123 023 000

TOTAL COMMUNITY SERVICES

CAPITAL BUDGET PROJECT LIST

	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Planning projects	10 000 000	10 000 000	-
	10 000 000	10 000 000	-

WSIG AND CO-FUNDING	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Equitable share co-funding	10 000 000	10 000 000	10 000 000
WSIG Schemes	128 717 000	85 054 000	89 253 000
	138 717 000	95 054 000	99 253 000

WATER PROJECTS - BLOUBERG MUNICIPALITY	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Boshela water supply	4 348 000	17 391 000	44 670 000
Kromhoek/Makgato, Devrede, Taaibosch New Stands Water Supply	6 068 000	6 068 000	
Inveraan Water Supply Phase 2	39 491 000	39 491 000	
Milbank east water supply	12 109 000	12 109 000	
Grootpan, Sias, Ramaswikana, Longden, Mmamoleka Water Supply	98 261 000	38 679 000	
Thalane Water Supply	4 348 000	8 696 000	26 087 000
	164 625 000	122 434 000	70 757 000

WATER PROJECTS - LEPELLE-NKUMPI MUNICIPALITY	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Groothoek Regional water Scheme (Madisha-	4 348 000	8 696 000	43 478 000
Ditoro, Madisha-Leolo, Motserereng,			
Mamogwasha)			
(Budutolo) Mathabatha/Tongwane RWS	8 946 000	8 946 000	
Mphahlele RWS Maijane, Sefalaolo,	4 348 000	11 039 000	25 624 000
Makaepea, Sedimothole, Moshate & Mashite			
Stocks Regional Water Scheme	3 023 000	8 696 000	12 334 000
	20 665 000	37 377 000	81 436 000

WATER PROJECTS - MOLEMOLE MUNICIPALITY	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Rosenkrantz Water Supply	11 679 000	11 679 000	
Phasha Water Supply	2 609 000	8 696 000	17 391 000
Ratsaka Water Supply	17 454 000	17 454 000	
Sefene Water Supply	4 348 000	8 696 000	26 087 000
	36 090 000	46 525 000	43 478 000

4204 - WATER O&M	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
O&M Machinery and equipment	2 014 000	-	-
Operations & maintenance term contracts	29 699 000	14 245 000	9 434 000
Procurement of jet machines for sewer maintenance	500 000	500 000	500 000
	32 213 000	14 745 000	9 934 000

SANITATION	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Refurbishment of water purification package plant	5 000 000		
Upgrading of Lebowakgomo waste water treatment plant	50 000	1	1
	5 050 000	-	-

TOTAL FOR INFRASTRUCTURE

407 360 000	326 135 000	304 858 000

2305 - FIRE FIGHTING AND PROTECTION	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Office Machinery/Equipment and cascade system	388 000		
Gym Equipment's (New Project)	100 000		
	488 000	-	-

CORPORATE SERVICES - IKM PROJECTS	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26
Financial system upgrade and enhancement	2 000 000	1 000 000	-
Access Control and Camera System	50 000	50 000	
IT networks Infrastructure	50 000	200 000	
IT Software	55 000	55 000	
IT hardware	650 000	450 000	
Community shared network	150 000	150 000	
IT Security (Cameras)	-	50 000	
IT Machinery and Equipment's	-	245 000	
	2 955 000	2 200 000	-

ADMIN & LOGISTICS PROJECTS	ORIGINAL	ORIGINAL	ORIGINAL
	BUDGET	BUDGET	BUDGET
	2023/24	2024/25	2025/26
Procurement of Office Furniture	1 300 000	-	

Procurement of air-conditioners	250 000	450 000	
Procurement of Plants & Equipment's	4 500 000	4 500 000	
Procurement of fire engines	3 500 000	3 500 000	
TOTAL ADMIN & LOGISTICS PROJECTS	9 550 000	8 450 000	-
	12 505 000	10 650 000	-
TOTAL CAPEX	420 353 000	336 785 000	304 858 000
OVERALL TOTAL FOR OPEX AND CAPEX PROJECTS	505 924 000	436 213 000	427 881 000

9 PART 2 - SUPPORTING DOCUMENTATION

Description	24	2019(20	2920/21	2821/22		Current Ye	w 2022/23		2023/24 Medium	Term Reverse Franswork	& Expenditur
5700X700		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year 2025/26
Rthoosand	1.5	SPORESTA	9=31000001n		Character (6365049	THE SALE OF		2200000	5000090	
REVENUE (TEMS:											
Non-exchange promus to aguing	ш		- 1		- 1	- 1				- 1	
Exchange Revenue	6										
Total Property Raises Lists November Principles (excemptions, reductions and retherts and imprembrable values in excess of section of of MPSA)											
Net Property Rates	1	- 1	- 3	85	37	15	- 3	- 15	37	15	- 1
Exchange occurs service change.			- 1		- 1	- 1				- 1	
Service charges - Electricity	ė										
Total Service charges - Electricity Loss Minimizat - Frequencia (in excess of 50 keht per indigent household per month) Less Coal of Price Basis Services (50 keht per indigent household per month)											
Net Service charges - Electricity		-	-	-	-		-		-	-	_
		- 55	(3)	66	26	23	196.0		98	0.0	
Service charges - Water Total Service charges - Water Loss Historiana François (in access of 6 Asibithes per indigent household premonth) Less Coat of three Basis Services (6 Allostres per	9	71288	70 906	76 670	70 459	79 450	70 459		81 028	81 838	826
indigent household per month) Net Service charges - Water	ĕ	71 288	70 908	70 670	70 450	79,450	70.459	-	81 828	81 838	82.6
Service charges - Waste Water Management		200000	19255	0000000	3000.000	OWNER	A075 V.C.S		Control of	19808-1	
Total Device chapter. Whate Whate foreignment Less Minister throughout (the access of fine service to indigent focuseholds) Less Cost of fine Seats Services (these sentiation armice to indigent focuseholds)			19 189	11 118	11 993	11 093	11 093		11 548	12347	130
service to indigent households)											
Net Service charges - Weste Water Management.	12	-	10 188	11 118	11 692	11 093	11 090	-	11 648	12 347	13.0
Service charges - Waste Management Total refuse serviced invense Total landiff invenses Last Principles - Last Control (invense of one revisional a week to settingsome (in excess of one revisional a week to settingsome (in excess of one revisional a week to settingsome (in excess of one revisional a week to be a final focuseholds) Less Cont (of three Bases Services (invenserationics a	e		Ш			-(67.82)	1074				
week to indigent households)		72	12		12	150	7-9		12,		7.5
Net Service charges - Waste Menegersent			3	3	S)	্ৰ,	(E)	12	25	(a)	- 6
EXPENDITURE (TEMS:	Н			-	_	-	- 3				
Employee related costs			1444		400.00	44000	2000		400000		22-1
Basic Salaries and Wages	2	189 964	197 200	201 053	229 747	224 437	224 437	15	251 634	268 763	290 6
Paraion and UF Contributions Medical Ad Contributions		35 966 14 862	37 568 15 014	38 488 16 487	43 384 18 473	44 054 18 670	44 054 18 670	- 3	48 303 30 472	52 310 22 171	56.5 23.9
Medical Ad Contributions Charling		14 862 34 810	15 014 26 510	16 487 26 971	18 473 30 105	18 670 30 254	30 254	12	20 472 31 504	22 171 34 345	23 9 37 2
Parformance Borus		20 512	21 440	21 995	20 721	34 220	24 220	- 12	27 540	25.934	32.5
Mater Vehicle Allewangs		20 616	21 133	20 989	34 166	24 628	24 628	- 12	26 625	26 796	26.5
Calphone Allowence		116	130	529	455	424	424	- 22	462	497	
Housing Allowandes		2 252	2218	2.118	2 729	2 760	2 760		3 027	3 282	35
Other banefits and allowances		60	81	76	121	154	154	-	162	170	
Payments in faculal leave		7 144	7.616	1 543	1765	3 665	3 695	- 3	4 006	4 341	46
Long service swards		2 412	2 648	2 962	3 004	3 114	3 114	- 3	3415	3 608	4.0
Post-referement benefit obligations Emailtainment Emailtainment Emailtainment Enterprise Schrag and post related selevement	4	511	6.350	689	1 019	1.019	1 019	8	1.117	1 210	13
It bed taryfits		118 965	276 860	335.471	377 589	377 389	377 380		617 839	447 516	482 1
Line: Employees costs capitalised to PPE	5	215 365	238 866	335 4/1	277 569	211.289	311 389	-	417,639	447 016	462 1

Description	Sel	2019/29	2020/21	2021/22		Current Ye	er 2922/23		2023/24 Media	n Term Revenue Framework	& Expenditure
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2029/24	Budget Year +1 2024/25	Budget Year + 2025/26
Depreciation and amortisation		100,000		2.000.00	5	- S					
Depreciation of Property, Plant & Equipment Lease emortisation	- 11	70.512	69 800	74 526	77 167	85 167 2 346	85 157 2 348	-	90 274 2 581	96 722 2 839	101 534 3 125
	11	1 386	13 977	8719	2 346 21 000	21 000	21 000		22 550	25 152	24 310
Capital asset impairment		3 620	15.977	8710	21 000	21 000	21 000		22 050	22 152	24 316
Total Depreciation and amortisation	1	83 518	84 623	84 212	100 513	108 513	108 513	- 3	114 905	121 713	128 96
Sulk purchases - electricity.		1	0.000	Sec. 100		200,000				2002200	
Electricity trulk purchases	11										
Total bulk purchases	.3	- 20	147	- 20		120		-		- 20	-
Transfers and grants											
Cash transfers and grants	- 11		(T.)		-		-		-		-
Non-cash transfers and grants	1000	2 663	337	120		141				1.40	
Total transfers and grants	1	2 663	337		- + 1		- +	- 7		- 3	- 1
Contracted Services					-						
Outcoursed Services	1 1	68 228	94 300	76 342	43 973	63 983	63 983		18 473	63.753	76 99
Consultants and Professional Services	1 1	10 133	15.457	16 332	13 623	19 916	19 916		14 500	14 618	13.52
Contractors		28 452	17 517	47 785	86.347	76.312	76,312		53 632	66 264	83 114
Total contracted services		106 852	127 364	140 458	123 843	160 211	160.211	100	128 614	144 633	173 63
Controlleral Costs		11.055.05	1000	0.000	0.555	1.00	7 o5 oth		-0.01	500	
Collection costs	1.1	25 670	33 633	35 252	35 321	35 321	35 321		44 151	46 976	5t 67
Contributions to 'other' provisions	1 1										
Auditfess	1 1	3.462 51.437	4 155 56 521	3 6 19 97 472	5 600 133 157	5 700 133 833	5 700 133 833	17	5 158	6 648 166 177	6 98 177 88
Total Committee Costs	la de	80 560	94 313	136 343	164 478	174 854	174 854	-	154-149 264-456	222 801	236 54
Carlo Communication Contra	1:3	90 268	24 312	130 340	104.400	.1/4 024	374.036		229,500	222 001	230 34
Repairs and Maintenance by Expenditure from	. 8	7	13	- 7			- 57	- 1		- 17	
Employee related costs			50.00				-		-		
Inventory Consumed (Project Maintenance)		733	819	2.3	3000	1000	10 T		0.00		
Contracted Services		25 011	11 826	18 473	27 310	34.273	34 273	1.7	30 420	29 860	29 31
Other Expenditure	-	-	10000	10.00	-	0.000	100	-	20479	1000	-
Total Repairs and Maintenance Expenditure	9	25744	12 645	18 473	27 310	34 273	34.273		30.420	25 860	29310
Inventory Consumed		1		7							
Inventory Consumed - Water		54	34	74 317	32341	86 541	86.541	2.2	89.422	111.186	122.33
Inventory Consumed - Other		- 52	- 2	10 886	8.117	7 957	7.957	-	9 388	9 348	9.25
Total Inventory Consumed & Other Material		- 1		85 202	100 458	94 496	94 498		55 810	120 534	131 58

Description	Ref	nancial Perfo Vote 1 - Municipal Manager	Vote 2 - Executive Mayor	Vote 3 - Corporate Services	Vote 4 - Chief Financial Officer	Vote 5 - Community and Social Services	Vote 6 - Health	Vote 7 - DIPENS	Vote 8 - Public Transport	Vote 3 - Infrastructure	Vote 18 - Other	Vote 11 -	Viole 12 -	Vote 13 -	Vote 14 -	Vote 15-	Total
Rithousand	4			7.		0.44800		U.									
Severan		~	-	-					-			-		-	_		
Eachanga Ravenue	1 1				I .		l		l	l	l .						
Service charges - Electricity	1																- 60
Bervice charges - Water	ш	1989		- 55	81028	9	- 68	35	1 15	100	198	199	100	33	- 14	59	81 92
Service charges - Waste Water Menagement		-	-	-	11548		- 1	-	_	-		-	-	-		1	11 64
			- 5	33	11045	- To	53	93	- 5	- 3		- 8	- 8	\$	- 3	- 8	
Service charges - Waste Management																	
Bale of Goods and Rendering of Services		-	-	5	445	- 5	- 8	-	-	*	- 3			3	- 1	- 3	4
Agency services		1 (-1	-	+:		- 5			-	(H)	9	~	(+)			98	
Interest					0.00000					l .							000
Interest serned from Receivebles	l I		-	7.0	20 000		7.0		-					=	15	15	20 0
interest samed from Current and Non Current Asse	la l	-	-	23	43 855	- 5	23	-	9	93		- 1	140	2		32	40.8
Dividents	r	-			A SARKAN									5.55			
Rant os Land										l .							
Rental from Field Assets										l .							
License and permits										l .							
Concetional Revenue													1.0				
Non-Eschange Revenue		100			- 50	56	~ ~		- 2		- 20	- 3			- 20		
Property rates	ш	1000				65	- 55	199		100	100	100	856	545		50	
Surcharges and Taxes	ш	-	-	-	-	-		-	-	1-1	-	-	-	-		1.0	
Fines, penalties and forfeits			-	7.1	7.0	75	53		-	- 2	- 2		- 5		15	82	
Licences or permits														-			
Transfer and subsidies - Operatorial	ш	74.798	43 223	183 663	91793	98 625	- 8	34 207	5-5	287 360		18	(2)	- 8	- 19	7E	812 6
Interest																	
FuelLevy										l .							
Operational Revenue										l .							
Gains on disposal of Assets										l .							
Other Gerta										l .							
Discontinued Countries																	
Total Revenue (excluding capital transfers and contr	(Profits	74 798	43 223	183 663	245 769	96 625	7	34 207		287 360				- 22	7.2		987 1
Expenditure	-		*******		20,100			5420		207 200			-	- 3			2011
Employee related costs	1	41773	18 918	72600	33 205	9ri 272	24	28 199		131 912				-		-	417.8
		20,000		12 000		1,700,000		20 123	3	131 312		72	3	- 8	:3	2	
Parsurseration of councillors		-	18 965	-	-		- 83	-	~	-	-	*	(+)	~	-	- 38	18 9
Bulk purchases - electricity		1200			20,000	19355		5-0		293,00	500	500	0.0	544		44	
Inwelony consumed	ш	-	-	21	3064	1050		-	-	94 696		-	-	-		155	98 8
Debt impairment	ш	-	-	200050	88 525	7.5			-	10+		375	100	~	15	95	68.5
Depreciation and emortication		-	-	21 232	-	- 5	- 8	-	- 2	9\$ 673	-	-	(-)	- 3	1.8	32	1149
interest.		-	-	470	-	23	- 53	9	~		9	19	(2)	9	- 4	38	4
Contracted services		28 762	1725	21 183	30 116	1667	70	3 975	2	39 158	9	9	17	- 3	10	o≠	126 6
Transfers and subsidies		-	-	7	1	- 2	22	- 5	100	- 5		- 3	- 2	- 6	13	55	
Inacoverable debts writing off				201200		0.41	-	0.000	-	200	_	-					
Operational costs		4263	3617	58 793	110 859	4118	3	2 073	3	20 733			8	3	100	12	204.4
Losses on disposal of Assets		1	727	4 339	1400000	7.00	<u> </u>	77.0	3	8 628	9	3	8	9	18	- E	52.9
Other Lesses				18112			9	3	9	- 000		8		8	- 6	9	18 1
Total Expenditure		74 798	43 223	196 729	245 769	96 137		34 297		388 800					- 12		1 0811
	-	14 122	42.223		243 (42	488		34 221	-				-				(114.0
Eurplus/(Deficit)			- 6	(13 066)		466	- 37	- 25		(101 440)				- 35		1.7	(114.0
Transfers and subsidies - capital (monetary allocations)								_	_	406 400	_	_					400 4
Transfers and subsidies - papital (in-line)		100	- 5	- 33	1 3	100	- 33		8	10000	- 8	- 8	- 8	8	- 3	8.	-
Burplus/Deficit) after capital transfers &				(13 066)	- 53	42.6	-	- 3	- 3	305 059		130	- 3		- 10		292
contributions	1 1		-	(13 666)	15	405	2.7		-	300 009	-	-	0.00				232

Author Author Column C		П	2019/20	2029/21	2021/22		Current Ye	er 2002/03		2023/24 Mediu	m Term Revenue Framework	& Especiation
The second state of the continues have active and according to the continues have active and according to the continues have active and according to the continues have active according to the continues have according to the co	Description	Ref										Budget Year 1 202506
Color Colo	R thousand		144,004,0	Section 2	SERVICE.			181000	Landon,			CONTRACTOR O
State Color	455E7S	1	9		3 3	75	- 0	- 3	-			
2006 2017 2018	Trade and other receivables from exchange transactions	1										
2006 2017 2018	Satisfy	1	-	-	172	7.4	- 4	-		141	-	-
The trans monitors between the properties and the properties of		1	258 168	417 400	111 900	961 219	544 890	544 800		604.065	700 929	784 4
The common com		1										
2.50 2.74 4.00 2.74 4.00 4.00 4.00 4.00 4.00 4.00 7.00		1	3	133	15	81		100		9.046	19.216	26.0
24.17 24.1		1	1206	2.794	2160	7 798	4 000	4 190				18
2018 16 127 15		1										822 t
programme for Michae		1	100000	1,740,750		Salar Salar		200,000	- 3	-		10 777
Programme to National Programme to Nationa		1	(210 014)	(327 913)	(330 040)	(400 004)	(436 803)	Hope gently	_	(25) 60%	[204 300]	1000 3
pregramme for March 1998 10 10 10 10 10 10 10 1		1	mut from	000.000	2004 2000	1000	and the same			2000 000	-	and h
1		1	(2700 (0.4)	(307 307)	18818009	(400 100)	Sect apply	Here spell		(9/2/411)	(980 920)	(60) 0
1 105 12 1063 1084 1085		1				22	-					
1000 test Trails and interes measurables have Earlange 1000 test 20 107 10 107 10 10		1	-	100	97a	3.0	550	- 20		40.70	- 5.55	100
	imparted to the two rewelles for extense tenaction	1										71.2
Private Comment of Private Comment Comment of Private Comment Commen	Initial net Truete and other renal validace from Exchange Transactions	1	50 400	92 219	127 988	104 537	12 170	92 179	1.0	114 283	138 539	163 1
Private Comment of Private Comment Comment of Private Comment Commen	a succession of the state of the state of the											
Continue and Property with the Property with t		1			_							
See Property Code C		1	-		-	-	-	-	-	-	_	
Contemporary transposition from rare seaturing in insection		1		- 1		-	-	1,7	- 7	1.50		_
International Section Section (1997) International Section		1				-	-		-	-		-
See Inflore reconstruction between constructings in executions		1		-				-		-	-	
Procession Pro		1	- 5	. 63	13.	33.1		-	191	-	- 5	
Water		1										_
Opening Balances 206 209 209 209 340 341	Total red Becalvoldes from ops-exchange transactions.	1	100		25	8.7	12.5	85		1.00	272	
Opening Balances 206 209 209 209 340 341	Training .	1										
Committee Comm		1										
Poster Inspire Vicine Dub Purchasian		1	7,000			(1)	(24)	-			4 10	
Water Treatment Works		1	1,000		- 200	100000000000000000000000000000000000000	100000	100000000000000000000000000000000000000	- 6		200	2
Duk Purchases		1			74 336	92 341	86 541	26 541	-	89 422	111 186	122 3
National Discuss Authorised Consumption 6 -		1			- 1.5	100	1000	100		1.45	- 170	550
Authorised Consumption 6	Bok Purchassa	1	-1	-	74 336	92 341	16 541	86 541	- 24	86 422	111 188	122.3
Billing Mathematic Consumption	Natural Sources	1	-	-	-	-	+		52	12	-	
Billed Maler ed Consumption	Authorised Consumption	6	2	. (-)	(74 217)	(52 341)	(86 541)	(86 541)	- 4	(69 422)	(111 186)	1122 3
From Resic Water Schalables Water Schala	Billed Authorised Consumption	33	-	-	(74.317)	(92 34%)	(88 541)	88 540	-	(89 422)	(111 188)	1122.3
From Resic Water Schalables Water Schala	Billed Material Consumption	1		-	(74 317)	(92.34%)	(86 541)	(86.541)		(88.422)	(111 186)	(122.3
Substituted Valuer See Scin (81 340) (81 340 - 94 627) (104 515) (114 515)		1				100 000 100	14000	700000		200		1000
Description Processing Pr		1				(5.540)	12-1000	(p. 192)		0.20	(in an ii)	93
Billed Unrestruct Consumption Fina Basic Water Seasons Seasons Water Seasons		1		100		-	Pate	100		2107	-1/2	
Fina Basic Water Standard Water Undited Archerises Consumption Undited Returnscription Undited Archerises Consumption Undited Returnscription Undited Consumption Undited Consumption Undited Consumption Undited Standard Consumption Undited Standard Standard Standard Water Undited Standard Standard Standard Standard Water Undited Standard Standard Standard Standard Water Undited Standard S		1			1000000	1957,000	19572.18	(81 344)		(84 (67)	(104.515)	1234 8
Substituted Water Systems Water Systems Trainer State And Systems Consumption Unabled Mathemati Consumption Unabled Mathematic Mathematic Mathematic Consumption Unabled Mathematic Consumption U	ACTUAL DESCRIPTION OF THE PROPERTY OF THE PROP	1				200		-		-	:3	
Susmin Water Consumption		1	-		-	-	-				-	
Unifilitie Authorised Consumption Unifilitie Authorised Consumption Unifilitie Authorised Consumption Unifilitie Authorised Consumption Unifilities Apparent fosses	Scheidwel Water	1	- 1	-	10+0	12+3			- 25	100	100	
Unabled blakend Consumption Unabled United Consumption Constraint Make Inacconscience Rate Inaces Leakings and Constraint Make Inacconscience Leakings and Constraint Make Inacconscience Leakings and Constraint Make Inacconscience Leakings and Consumption of Consumption Make Leakings and Constraint Make Inacconscience Leakings	Paranus Water	1	-	-	-	4	-	-	- 9	- 3	- 3	- 3
Unabled Makesed Consumption Limitation and Consumption	Un& Sed Authorised Consumption	1	- 2	-	34	24	-	-	- 2			
Uterior Losses												
White Lasses Apparent loses Unsuframe Make Inscaracies Basel Jases Laskeys on Transinisation and Charthurfor Make Laskeys on Transinisation and Charthurfor And Charthurfo				100	-							
Apparent fosces Usual transaction and Distribution State Cushware Make Telepase Laskings and Transactions and Distribution Missis Laskings and Coverhous at Stonage Testa Reservoirs Laskings and Stonage Testa Reservoirs Data Transach and Management Ensur Linearization Arman Mark Linears Non-cerearization Market Data Transach Arman Mark Linears To												
Unactivened Consumption Consisted Make Inaccuration Consisted Make Inaccuration Inactive Make Inaccuration Leakage on Transmission and Data South Make Leakage on Transmission and Data South Make Leakage on Transmission and Data South Make Leakage on South Consumer Make Inacuration Leakage on South Management Error Leakage on South Management Error Linearization Annual Mala Leakage												
Customer Mater Insectsucions Real Figures Leslange on The Transmission and Distriction Mates Leslange and Overflows all Shoops Technical Reservoirs Leslange and Distriction Connections sale for paid of Customer Mater Data Transfer and Man Losses Non-connectified from Mark Losses Non-connectified from Mark Losses Non-connectified Non-connectified Add 220 346 220 240 240 240 240 240 240 240 240 240		1										
Resid Lesses Laskings and Characteristics and Distriction Maines Laskings and Overforces at Distriction Maines Laskings and Overforces at Distriction and In the point of Cauthories' Maine Data Transfer and Management Enres Linearization Annual Planta Linearia Non-censerous Water			100	- 70	(20)	1,550	100		85	- 8	- 5	
Laskings on Transiniation and Dark Eurose Management State Laskings on State Contributed at Data Text Reservoirs Laskings on State Contributed and Data Text Reservoirs Laskings on State Contributed Contribut									-		- 3	3
Laskags and Overfloos of Disrage Tends Reservoirs Laskags and Confloos at 2 Disrage Tends Reservoirs Laskags on Service Consisting age to be paid of Customer Make		1										
Laskage on Service Connections to this the point of Customer Mater		1	- 1	-	-	-	-	-			-	
Data Transfer and Near Leases	Leakage and Overflows at Storage Tanks/Reservoirs	1	- 1		1.5+0	1:+:			- 25		1.00	
Data Transfer and Near Leases	Leakang on Sanica Connections up to the point of Customer Mate		2.1	_	172	-			2	53	100	- 8
Description Agency Description Descrip	Data Transfer and Management Errors	1	1		12	121			- 5	13	- 3	1
Non-communa Water		1										
Cleaning Balances Water 268 229 248 24		1			-			-	- 6	- 9	- 5	
Agricultural Opening Balance Acquations Issue 7		1			-	500	-	950	- 3	-		. (
Opening Salance Acquations focuse 7	Crosing Datarce Water		240	229	. 249	229	240	240	-	245	249	
Opening Salance Acquations Name 7 Adjustments 6												
Acquisitions 7												
Adjustrato 8		1			-		1 1			1.7	15	1
Adjustments 8	Acquisitions	1		-	2.4	-	-		- 5	15	- 2	- 5
Adjustments 8	trave	7		-	1 (-)	-	-	-		-	-	
	Adjustments	*	23	_			+	-	- 2	-	- 2	
	With offs	9.	2.5		12				1	- 53	- 5	

Authorised Consumption				(74.317)]	(92.34%)	(86 541)	(88 541)	1	[85 422)]	(111 188)	(122 338)
Billed Authorised Consumption		-	-	(74 317)	(92 341)	(86 541)	(86 541)	74	(88 422)	(111 186)	(122 336)
Billed Metered Consumption		-	-	(74 217)	(92 341)	(88 541)	(88 541)	2	(88 422)	(111 186)	(122 336)
Free Basic Water		-	-		5 540	(5.192)	\$ 192)	-	5 365)	(118.8)	(7.342)
Subsidieed Water		-	-	-	*	-	224	-		-	-
Reserve Water		-	-	(74 317)	(86.601)	(81 349)	(81 349)	43	(84 087)	(104.515)	[114 996]
Billed Unmetered Covaymption		-	-	1-	32	12	12	12		-	50
Free Basic Water		- 4		-	-	200		-		- 21	-3
Substituted Water		-	-	-		3.4	12	4	9	- 2	-
Revenue Water		-	-	-		-	52	-	-	- 2	- 3
UnBilled Authorised Consumption				12	12	12		-	-	21	2.
Unbilled Meteral Consumption		-	-		2+				~		-
Untilled Uninellesed Consumption		-	3	- 12	- 12	- 22	- 12	- 4	0	- 3	-
Water Lesses		-	-	-	25	32	-2	- 2	- 3	2	
Apparent losses			-	4.5							
Unauthorised Consumption		31	3		14	(4)	12	9	- 2	2.7	- 5
California Water Inscopricios		3	- E	13	10	2		- 1	9	- 3	
Real losses				12	12	12		3	2	2	- 3
Leakage on Transmission and Distribution Manu.				-	-	7-6	-	-	-		-
Leakage and Overflows at Storage Tuniss/Reservoirs			-	- 53	12	62			5		
Leakage on Service Connections up to the point of Customer Mater		- 31		- 5	8	92	- 6	- 5	- 8		- 2
Date Transfer and Management Errors								-	21		
Unwoodable Armiad Real Consess					- 10	93	- 3		9		
Non-revenue Water			2	10	10	2	- 3	-	3	0	- 2
Closing Balanca Water	П	248	229	249	229	249	249	9	240	249	249
County powers was	П	-	223	200	243	240	270	-	240	240	240
Agricultural	П			-		- 1					
Opening Balance	l	120	100	200	12	52	100	2	0.1	(3)	- 2
Acquistions			-						- 1	-	
1100001100		37	-	85	- 07	97	.5	- 2	- 3	50	7.
lauses Adustrienta	6		3	- 1	1.5	2		- 5	- E	3	3
Non-orts Wes-orts		- 3	- 3	- 37	- 1	- 33	15	- 3	- 3	- 5	- 1
	l " -		-	-	-			-		- 0	
Closing balance - Agricultural		====	15	15	88	83	15	13	98	- 34	58
Consumables	П	- 1			- 1					- 1	
Control of the Contro	П	- 1	- 1	- 1	- 1	- 1			- 1	- 1	
Standard Rated	ı	110	763	11107	Yo.	100			1000	1760	-
Opening Balance		313	311	320	311	376	376	3	5 609	11 883	18 576
Acquisitoris		-	3	1623	2 054	2,024	2 034	*	2 064	2 106	2 147
No. or	7	- 40	-	(1 566)	(2 004)	(2 024)	(2 034)	-	(2.064)	(2 105)	(2 147)
Adjustments	8		-		1.5			- 2	-	1150	
Yorn-ofs	9	-			-	5 233	5 233	-	8.274	6 693	6 554
Closing belance - Consumables Standard Rated		311	311	376	211	5 809	5 800	-	11 883	18 576	25 130
Sero Rated		100	1994	(6)4)	3404	7,00	aire.		- 20	i de la constante	
Opening Belance		231	463	455	461	426	425	3	421	428	425
Acquisitors		-	3	2 (38)	790	700	200	-	1 060	550	550
locat	7	- 4	-	(2.061)	(750)	(700)	(700)	-	(1 060)	(550)	(550)
Adjustments	8	-	-		-	-	-	-	-	-	-
Vintedia	9		-	3	2+3		1-3		- 5	- 2	-
Closing balance - Consumables Zero Rated		231	483	426	463	426	428	14.	425	426	425

Closing balance - Consumables Zero Rated		231	463	-626	463	426	425		425	426	4
Wite offs	9	-	-	- 3	- 3		- 3	14			
Actuatments	8	- 5	- 6	100	1000		-5	92	-	100	
heart	-2	1-0	-	(2.007)	(700)	(700)	(700)		(1.050)	(550)	0
Acquistions		2	-	2 038	700	700	700	12	1 050	550	- 6
Opening Balance		231	463	455	463	426	425	823	426	426	- 9
Zero Rated		675	11.0		0.000	25-35	177.00	850	Z Compa	110000	0.18
Closing balance - Consumables Standard Rated		313	211	376	211	5409	5 689	-	11.883	18 576	25
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Audited Audited Original Adjusted Full Year Budget Year +1 But	Strategic Objective	Goal	Goal Code	Ref	2019/20	2020/21	2021/22	Cu	rrent Year 2022/2	23	2023/24 Mediu	m Term Revenue Framework	& Expenditure
effective and efficient local government	pusand												Budget Year 2025/26
and improved quality of	tive and efficient local				1 089 282	1 181 350	1 186 026	1 248 094	1 288 279	1 288 279	1 374 144	1 380 206	1 436 97
	mproved quality of				158	4	11	-	-	×	¥		e t
Allocations to other priorities 2													

Strategic Objective	Goal Goal		2019/20	2020/21	2021/22	Cu	rrent Year 2022/2	1	2023/24 Medium	Term Revenue Framework	& Expenditure
R thousand		Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 1 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
N discount	CORP		Outcome	- Outcome	Outcome	10 749	4 567	4 567	10 559	10 447	9 897
		Ш									
A comprehensive, responsive and sustainable social protection system	сомм		3	4		1 910	2 050	2 050	2 560	1 560	1 560
A comprehensive, responsive and sustainable social protection system	DPEMS		ā.	170	373	1 060	1 060	1 060	860	660	660
A comprehensive, responsive and sustainable social protection system	SEMS		. To	- 5	5 7 .5	1 304	1 388	1 388	942	942	942
A long and healthy life for all South Africans	COMM	Ш			(2)	388	508	508	350	350	350
A long and healthy life for all South Africans	INFRA	Ш	9	(*)	-	8 222	8 222	8 222	9 690	9 690	6 490
A long and healthy life for all South Africans	SEMS	Ш	-	-	-	300	300	300	156	156	156
A skilled and capable workforce to support an inclusive growth path	CORP		5 .5 0	(#)	-	3 000	3 000	3 000	2 600	2 600	2 600
All people in South Africa are and feel safe	COMM	Ш	(*)	(#)	(*)	1 226	1 226	1 226	900	300	300
An efficient, competitive and responsive economic infrastructure network	INFRA		8 359	7 760	25 566	86 176	121 460	121 460	69 818	114 168	166 338
An efficient, effective and development-oriented public service	сомм		-	120	12	400	360	360	500	500	500
An efficient, effective and development-oriented public service	CORP		524	976	541	5 602	7 322	7 322	7 038	4 706	4 226
An efficient, effective and development-oriented public service	DPEMS		120	2	=	1 364	1 852	1 852	1 314	1 314	1 314
An efficient, effective and development-oriented public service	FIN		- 100	-		20 000	10 000	10 000	42 128	34 486	34 486
An efficient, effective and development-oriented public service	SEMS		370	- 150	373	2 682	3 152	3 152	3 224	3 238	3 254
Protect and enhance our environmental assets and natural	DPEMS		- 5	150	S.775	7 486	6 4 1 6	6 416	3 158	600	600
resources Responsive, accountable, effective and efficient local				-53	(*)	99 324	99 324	99 324	106 258	113 402	121 046
government Responsive, accountable, effective and efficient local	сомм			.53	(2)	226	226	226	226	226	226
government Responsive, accountable, effective and efficient local	CORP		:=:	(#)	=	1 000	1 000	1 000	1 000	1 000	1 000
government Responsive, accountable,	DPEMS		(4)		-	1 468	2 598	2 598	1 468	1 468	1 468
	1 1	1	- 1					f	1	1	.4
nsive, accountable, e and efficient local ment	CORP		5T/s	(E)		1 000	1 000	1 00	0 1.00	00 10	1000 1
nsive, accountable, e and efficient local ment	DPEMS		570	-	S.77.	1 468	2 598	2.59	8 1 46	58 14	168 1
nsive, accountable, e and efficient local ment	SEMS		2	-30	828	1 550	1 560	1 56	0 165	50 16	550 1
nable human settlements proved quality of			1 166 954	1 470 688	1 501 692	1 683 024	1 740 436	1 740 43	6 1 882 34	10 2 039 9	992 2 178
old life sable human settlements	COMM					150	150	15		50	150

Strategic Objective	Goal	Goal Code	L.	2019/20	2020/21	2021/22	Cu	urrent Year 2022/	23	2023/24 Mediur	n Term Revenue Framework	& Expenditur
R thousand			Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year 2025/26
Sustainable human settlements and improved quality of		DPEMS		-	-	-	80	80	80	100	100	1(
household life												
Sustainable human settlements		SEMS		-	-	-	3 946	4 152	4 152	3 778	3 778	37
and improved quality of household life												
			Ш									

Strategic Objective	Goal	Goal Code		2019/20	2020/21	2021/22	Cu	urrent Year 2022/	23	2023/24 Medium	Term Revenue a	& Expenditure
R thousand			Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
K biousanu	Embed good governance and	34		- Outcome	- Outcome	29	Buuget	- Budget	- Forecast	2023/24	245	2023126 -
	integrated service delivery through partnerships and spatial											
	alignment Improving access to basic	INFRA		(4)	12	=	==	-	υ.	2 014	3' - 3	=
	Services To increase the capacity of the	CORP			_	-		5 050	5 050	8 000	8 000	
	district to deliver its mandate	. 2.200		:-0					33.331	3333		
	To provide sustainable basic	COMM		-	2	2	123	550	550	488	-	9
	services and infrastructure development	CEC Plan						~10-		4000		
An efficient, competitive and	Improving access to basic	INFRA		ंड	=	=	::::	269 607	269 607	405 346	326 135	304 858
responsive economic infrastructure network	services											
An efficient, effective and development-oriented public	To increase the capacity of the district to deliver its mandate	CORP		125	2	=	123	9 947	9 947	4 505	2 405	=
service	district to deliver its mandate											
		В										
		1870										
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Description	Unit of measurement	2019/20	2020/21	2021/22	Cu	rrent Year 2022	/23	2023/24 Mediu	m Term Revenue Framework	& Expenditure
Description	Unit of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year + 2025/26
te 1 - vote name		Outcome	Outcome	Outcome		buoget	Porecast	2023/24	202423	2023120
Function 1 - (name)							n n			
Sub-function 1 - (name)					1					
sert measure/s description										
Sub-function 2 - (name)			-	-	1		-			
ert measure/s description										
Sub-function 3 - (name)			4	-	1					
serf measurers description										
Function 2 - (name)					1					
Sub-function 1 - (name)										
sert measure's description										
Sub-function 2 - (name)				-	1					
sert meesure/s description										
Sub-function 3 - (name)			3 0	0						
sert measure's description										
ote 2 - vote name							8 8			
Function 1 - (name)										
Sub-function 1 - (name)					1 1					
sert measure/s description										
Sub-function 2 - (name)										
serf measure/s description										
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iserl measure/s description										
Function 2 - (name)			-	-	-					0
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ote 3 - vote name Function 1 - (name)										
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isert measurers description										
Sub-Evention V. January				3						
Sub-function 3 - (name)										

Description of financial indicator	Basis of calculation	2019/20	2020/21	2021/22		Current Ye	ear 2022/23			Medium Term Re enditure Framev	
Š.	1.1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Ye +2 2025/2
Borrowing Management											
Credit Rating		0	0	0	0	0	0	0			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.0%	0.0%	0.2%	0.1%	0.0%	0.0%	0.0%	0.1%	0.0%	0.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing	0.0%	0.0%	0.2%	0.1%	0.0%	0.0%	0.0%	0.1%	0.0%	0.0%
Borrowed funding of 'own' capital expenditure	/Own Revenue Borrowing/Capital expenditure excl. transfers	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	and grants and contributions	(44)			1896,00.11				(445)		
Safety of Capital Gearing	Long Term Barrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	2.0	2.4	2.2	1.2	22	2.2		2.2	2.1	
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current	2.0	2.4	2.2	1.2	22	2.2	-	2.2	2.1	
Liquidity Ratio	liabilities Monetary Assets/Current Liabilities	20	22	2.0	1.1	2.0	20	4=0=3	2.0	2.0	
Revenue Management	indically Assessource Cabilles	2.0	22	2.0	- LE	2.0	2.0		2.0	2.0	
Annual Debtors Collection Rate (Payment Level	(4) Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	0.0%	0.0%	30.5%	30.7%	30.7%	0.0%	21.9%	21.9%
Current Debtors Collection Rate (Cash receipts * of Ratepayer & Other revenue)		0.0%	0.0%	0.0%	30.5%	30.7%	30.7%	0.0%	21.9%	21.9%	21.9%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	2.4%	4.5%	4.3%	4.3%	4,1%	4.1%	0.0%	3.9%	3.6%	3.4%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors >	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
ACCESS SECTED AND ACCESS AND ACCESS OF	12 Months Old	2,7/03/20	7,000	7.000000	1955 A	3-3800	0.000	1/757025	27/0390	7,000	
Creditors Management Creditors System Efficiency	% of Creditors Paid Within Terms	95.0%	95.0%	94.0%	100.0%	100.0%	100.0%		95.0%	95.0%	95.0%
Grands System Emberty	(within MFMA's 65(e))	33.276	50.0%	54.076	100.03	100.074	100.078		53.076	50.0 %	33.076
Creditors to Cash and Investments		-33.2%	32.9%	265,9%	4937.2%	-338.4%	-338.4%	0.0%	52.6%	53.6%	55.0%
Other Indicators											
\$	Total Volume Lesses (kW) technical							1			
	Total Volume Losses (kW) non technical										
	MANAGED - NOT THE SHARE HAVE THE LIBERT !!										
Electricity Distribution Losses (2)	Total Cost of Losses (Rand '000)	ľ									
	% Volume (units purchased and generated less units sold)/units purchased and generated	M'									
	Bulk Purchase										
Water Volumes: System input	Water treatment works										
	Natural sources										
	Total Volume Losses (kt)										
LOOKEN BEEN TO THE	Total Cost of Losses (Rand 1000)										
Water Distribution Losses (2)	% Volume (units purchased and generated less	0									
	units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital	44.9%	40.0%	38.8%	42.1%	41.5%	41.5%	0.0%	43.2%	43.1%	43.9%
Remuneration	revenue) Total remuneration/(Total Revenue - capital	47.1%	41.8%	40.5%	44.2%	43.4%	43.4%		45.1%	45.1%	45.9%
Repairs & Maintenance	revenue) R&M(Total Revenue excluding capital	3.6%	1.5%	2.1%	3.0%	3.8%	3.8%		3.1%	2.9%	2.7%
	revenue)		3.0012	9097900			0000000		1000000		0.000
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	11.8%	10.0%	9.8%	11.3%	12.0%	12.0%	0.0%	11.9%	11.8%	11.8%
	M/(Total Revenue excluding capital	3.6%	1.5%	2.1%	3.0%	3.8%	3.8%		3.1%	2.9%	2.75
	enue) &Di(Total Revenue - capital revenue)	11.8%	10.0%	9.8%	11.3%	12.0%	12.0%	0.0%	11.9%	11.8%	11.8
ulation financial viability indicators	work reserve - refute (exemple)	1.640	- A-A-A-A	2.0 10	read:	16.7470	12.00.78	4.58	1628	1.076	11.0
			0.000	0.000	13.00	r. 10, 2, 2000	601.54		Na Salatina	80.5	
Gr	tal Operating Revenue - Operating ents)/Debt service payments due within	17	30.2	30.7	23.4	23.4	23.4		22.8	23.5	
	incial year) al outstanding service debtorslannual	23.5%	46.4%	44.9%	46.4%	45.9%	45.9%	0.0%	40.4%	39.8%	39.1
rev	enue received for services			10000	100000	DOM/SEATT	4000000		10.510.000	20072700000	
	aliable cash + Investments)/monthly fixed erational expenditure	(12.1)	12.2	1.8	0.1	(0.9)	(0.9)	10.70	5.9	5.3	

Description of economic indicator		Resist of catalistics	2001 Earne	2007 Sucrey	2011 Canaus	2010/20	26001	300100	Cornect Year 2022/23	2023GH Medius	Franceorii	& Expenditor
Description of economic indicator	100	Name of Consumbos	JUST CARROLL	Tank growth	2811 Census	Outcome	Outcome	Outcome	Drightal Budget	Outcome	Outcome	Outcome
Projection Projection Projection Projection Females aged 5 - 54 Makes aged 5 - 54 Makes aged 15 - 34 Makes aged 15 - 34 Unemployment Unemployment		ETATE SA STATE SA STATE SA STATE SA STATE SA STATE SA	76 10 10 21 21	F18 276 256 256 210	53) 122 136 241 221	801 100 106 901 521	887 637 112 326 307	447 (37 110) 336 307	647 1717 1206 567	20 20 20 20 20 20 20 20 20 20 20 20 20 2	903 134 135 366 345	
Marching Securitarian Insurance (res. of Tenesatividay) This Dictions 125 (107 - 102 200) 125 (107 - 102 200) 125 (107 - 102 200) 125 (107 - 105 200) 125 (107 - 107 200) 125 (107 - 107 200) 125 (107 - 107 200) 125 (107 - 107 200) 125 (107 - 107 200) 125 (107 - 107 200) 125 (107 - 107 200) 125 (107 - 107 200) 125 (107 - 107 200) 125 (107 - 107 200) 125 (107 - 107 200) 125 (107 - 107 200) 125 (107 - 107 200) 125 (107 - 107 200) 125 (107 - 107 200) 125 (107 - 107 200) 125 (107 - 107 200) 125 (107 - 107 200) 125 (107 - 107 200)	1,4	STATE SA- STATE SA-	416 TIR 107 2019 20 201 20 100, 10 100	905 706 915 501 35 300 35 301 9 210 2 636 102 103 103 103 103 103 103 103 103 103 103	\$37.215 167.535 49.235 31.794 31.995 31.995 1.706 805 805 807	800 (206 712 (61) 40 (64) 40 (47) 50 (72) 3 (68) 1 (34) 1 (34) 1 (34)	980-401 (100-314 44-402 40-98 30-46 (100-314 (10	#21 059 #0 051 #1 751 #4 155 14 155 1 250 1 250 1 250 1 250 1 250	976 016 948 071 40 000 44 301 44 407 19 500 4 321 1 303 1 568	1 005 507 800 907 82 907 67 904 47 119 16 007 6 600 1 361 1 862 120	1 (001 903 900 907 90 104 90 907 1 (100) 4 (90) 1 (44) 1 (70) (33)	17 100 0 1 100 0 100 0 1
Deserts profiles and all femandoolide. 10 00 per handrold per nevertilities and per nevertilities and per nevertilities and per nevertilities. The analysis of the analysis and the analysis analys	10 2				1 (8,476) 554 (97,7 542 (531 1 (31) (318)	786. 864. 340 138	100 504 310 118	254 884 913 138	276 614 362 166	286 616 200 116	422 006 428 198	201000
Among children Fourni Silveria Testa nursiare of households Testa nursiare of households Destings provided by exemptedy Osellings provided by exemptedy Osellings provided by provided by posterior Tolds own housing directings		STATE SA STATE SA STATE SA STATE SA STATE SA			2/0.411 26/266 561/607	315 411 38 006 341 667	27 6 708 57 6 18 50 1 185	394 306 36 256 360 673	267 086 67 298 298 367	263 125 60 493 215 846	360 112 96 563 360 60	318 163 422
Indication Indicatinheter subvek (CPTI) Indicatinheter subvek (CPTI) Indicatinheter Sub-Involution Servariant Sub-Involution Community Sub-Involution Community Sub-Involution Community Sub-Involution Community Sub-Involution Properly Sub-Involution Resid of Sublime & Opportunit Indicatinheter Indicatinhet	7											

DC35 Capricom - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Total municipal services			2019/20	2020/27	362502	Cu	ment Year 2022)	ph.	302934 Mediu	m Tarm Revenue Framework	& Capendilus
Total manager services			Outcome	Dutcume	Outcome	Griginal Budget	Adjusted Sudget	Full Year Forecast	Studget Year 2021/24	Budget Year +1 200401	Budget Yes +0 262528
	70	Doubland service largets (SEE)	-								
	- 1	Photo:	1000000	419.400	444.996	167.661	141 945	161 845	196.719	-	190
		Post eater raise deating Franci eater vasile yest (but not in-deating)	705 688	1117.766	110 80	190 460	150-600	190 690	196719	96 113 98 279	179.41
	1.0	Using public top (at least min service level)	236.747	200 502	254-267	75.730	76.730	76 736	81.256	86,214	91.30
	10	Other water pupply let least min particle (well)	12010	Sine Sec.	ESCAR!	10.00	10130	76 100	81.349	100.00	
	100	Minimum Service Level and Albane cultivated	1666 602	178178	1 888 506	295.200	379.720	575 730	307733	401.507	465.00
	- 2	(Deing public tag (1 non service level)	9017987	955 521	1.013 170	40'236	62 260	42.342	46 272	47.463	50.35
	10	Offer water supply in reniserate level	212 131	289 (795	306 aut1	339 144	300 144	520 144	369 493	381 082	408.50
		No water tupping	211480	201166	237 616		50 Line 1				1000
	- 1	British Microsoft Service Level auth-lotted	1 385 329	14008	1.557.256	381.30	201204	391 596	HDK 250		454.25
	- 11 8	Total number of bouleholds	3196 861	5 250 872	3 445 525	790 003	795 664	T36-606	362 862	890 120	36.0
		Sanitodos/semerage:									
	- 1	Phub salet (connected to severings)	152.230	100 194	304 754	217.038	217 639	217 000	230/001	343 968	201.47
	- 1	Flush (offet (with septic tank))	13.426	14 310	14 (89)	19 991	16.581	10.001	36 840	17.960	19 (40
	- 1	Owniable	3 676	¥ 206	4.601	4 778	8.728	4.728	5712		1702
	- 1	Philode (sertialed)	370.600	393 054	A10.036	481.936	W11 826	441 636	A05 134		525,90
	- 1	Other total provisions (+ non-service texas)	115 244	122.199	125.498	157,267	107/07	107,297	145 (10)	194 203	160.47
	- 1	Silivature Service Cener and Albrine sub-tated	86.66	726 817	115 406	816-021	8/6/87	8640	ME 440	WIT SEE	872 845
	- 1	Sucretisies:		-	100				1.0	1100	
	- 1	Other spilet provisions (* mm. service tenet) No bollet provisione	1.0	- 21	100	3		- 6	1 33	(2)	- 53
	- 1	Driller Millerum Service Level aut 1994	-	-		-				_	
	- 1	Tatal number of households	885 675	726.017	771 406	P16-031	99.407	F16.600	985 650	917 569	872.44
		Everya:			1114.444						
	- 1	Electricity (at least war arrive final)		- 1		274	- 4	-	54		
	- 1	Electricity - preparat crem sensor level i	4	-	76.	4.1	- 6		100		
	- 1	Minimum Service General and Albana such Addel	7.5	77.0		- 1			-		
	- 1	Swarzh (* mosenios level)	1.0			-	-	-	-	-	
	- 1	Electricity - prepaid of min. sensine level.		.00	1.00	- 4			1,0	16	1.0
	- 1	Other premip sources				5.4	T-1				
	- 1	Jones Mornury Service Level and food		+			-	-			- 1
	- 11 5	Total number of households		-				-		-	
		Reference of the and over a sense.									
	- 1	Minimum Service Lones and Allines will have	1	-					-	-	-
	- 1	Removat less haquestly than once a wast		- 31	100	- 3	- 11	- 5	85	-	
	- 1	libra communit relate dump	1 5	- 0	- 3	9	- 2		- 3	- 3	1.5
		Using our refuse during	1.2	1	- 2	- 1	-	- 0	1 2	2.2	102
		Other rubbish discount	1 2	- 23	- 6	331	-		- 3	-	1
	- 1	No ruttreh daposii	1.00	23	100		2.5	-	- 84	-	
	- 1	Station Africance Service Layer and dated	-		-			-	-	-	-
		Fotal number of households					- 51				
			2019/20	2020/21	2021/22	Co	ment Year 28223	pt.	302334 Mediu	m Tarm Revenue Frantiseoris	& Espendium
micipal in-house services			Outcome	Dutcume	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Rudget Year +1 2004/25	Budget Year 42 202508
	_	Powerhold service largets (SSE)	_			a congress	anneger.	10000	0.00	200711	4 101110
	1 9	20xler		F 25-11 5 7	45.654	1500				1120	100
		Pool eater more desting	107.644	209.719	202.296	73.900	79.900	73 100	.15.385	80.067	88.04
		Priest eater visite part that not in-besting)	627.346	919 1031	MECE	79:309	19,30%	76 836	79 949	(4.63)	99.71
		(Stong public top (at least not porvious level)	(10.004)	122.336	129 634	38.30	26.305	30 303	40.602	40 107	45 00
	16	Other water supply (at based role service invet)		-						-	
	175	Minimum Service Level and Albane sub-treat	380.486	800 004	947 240	787 6100	187 613	100,610	198.867	210.598	223.40
	9	Comp public top (< non-service level)	450 858	477.010 188.565	508 595 163 221	21170	21.00	25 125	22 386 179 746	23 732	25.16
	10.	Other water budgity (< manufamore level)	136 386 1 100 746	112 084	116 ASP	46 5/2	189 572	180 572	179746	198 501	201.96
		No water supply Serior Minimum Delvice Level authorist	100.746	754 642	776 E15	100 101	190 900	190 600	202190	29.30	20711
	1	Deck Military Server See 1997	ESC 1004	73K MU	118-615	180 (81)	TWO MEE	196-960	454 100	219.202	m/10

Tatal number of households	1103 000	1 620 426	1732.962	238.301	279.262	379.363	401 DE1.	£15 061	40136
Sentation representation	19839	3000000	0000	25/2/10	1944	14452011	77.033	3.501	
Fluir tolet connected to envelope)	97,770	96.960	100.007	708.619	706 919	-798.000	T16.00T	101 100	129.24
Plush soler (with septic tank)	6712	719	F942	± 7.900	7180	7 996	4.475	0.004	9.12
Cremators	1360	1104	2.200	2.304	2.364	2.364	7.58	2 888	181
Proper persisted	185-405	196.027	200.316	200 919	220 818	200.00	238 097	265 111	357.9
Other father provinces (in year, service for		91 079	66.788	88 629	88-529	66 529	13 796	31.10	817
Minimum Service Level and Min	ne sui-tatal SQ 130	363.408	365,313	40.00	66.35	100.20	400 600	62.76	100.3
Reservoir	- LEXING	100000		1000	10000000		10.00		
Other tales promises or managements. No tales promises	AT .								
denise Advances Denise (or	of solution	-	-	-			-	-	_
Tatal number of households	342 138	363 466	365.313	418 339	401.01	406 106	430.635	638.795	485
Chemistry (at least two arrays must)									
Electricity - proposit (min service truet) laboraum Sanuam (pred and Alice	er salt tipe	-	-	-	-	-	-	-	_
Electrony (v rost service level)	(1905H)				1000	4.50	-		
Electroly - preparal IN room service level									
Other energy startes									
drive Morror Device (or	of salestin	_	-	_		-		-	_
Party number of households		-	-			-		-	
Makes									
Mintrum Sente Level and Ato	10 10 100	-	-	-	-	_	-	-	
Numbered less frequents than once a w					100	-	-		
Directment when durin									
Owng over refuse dump									
Other nation dropped									
No cubbody drawnal									
John Minnet Devile in	er salatar	-	-	-		-	-	-	_
Tetal number of boundedly				-				-	

	1	per entre mender en la residir entre service en	2019030	2020/21	2021/22	0.	urrent Year 20220	10	201334 Weeks	Tem Neverue Frantwork	A Expenditure
Municipal entity services	l۵		Outcume	Dultome	Outcome	Driginal Budget	Adjusted Sudget	Full Year Forecast	Sudget Near 202324	Burget Year +1 2024/25	Budget No. +0 202505
materia della solita	-	Housefull service largets (60)			-						
Reme of municipal entity	1	Post ager mids desire;									
		Poet eder ruch yet dut not in dealing:									
	1.0	Using public top (at least non-service level)									
	.15	Other water supply (at least wire service level) Minimum Service (poet and fillings substate)			_						
	19	Using public top 11 min service level)		-			-	-		1	
	12	Other widor supply to min service levels									
	1	No water supply Andrew Monteum Service Lovel auto-total									
		Salar Manual Sayon Love sci-cox. Total number of households	-	-				-	-	-	-
Name of municipal antity		Sentatoursereneou.					71				
0.0000000000000000000000000000000000000	1	Fluid total committed to animage;									
	1	Fluir tolet (with explicited) Obervool tolet									
	1	Pt tolel (settleted)									
	1	Other tolks provisions (in minusen/collevel).									
	1	Sillulation Service Level and Above sub-listed	-	: +:		-	-	-	100		
	1	Student hybrid Other haled provinces in man common insenti.									
	1	No solet provisione							12		
		Solve Moreum Simme Lover and Gibit				- 0					
Name of recricipal only		Total number of households (Cress):	- 31	- 5	1.0				1.5		8
and to be seen and	1	Electricity (at least nice service level)									
		Dacticity - project (non-service level)									
	1	Minimum Service Level and fibure will filled Electricity in title service level	-					-	-		
	1	Electrolity - preparation review service develop									
	1	Other energy sources									
		Betan Militaur Servan Lovel aub tabel							-		
Same of recoggist only		Total number of households Anties:	-		0.7	0.73	- 3	7.			
	1	Removed at hand street a week.									
		Minimum Sonico Lovel and Above sub-takel					-		1		
	1	Removal less frequently than price a week. Using communal relians factor.									
	1	Oling ben whole during									
	1	Other rubboth shapeast									
	1	100 rukknek degrood				- 4					
	1	Select Militaire Service (over sub-tatal)		-	-			-	-	-	
	t		201920	303021	369121	-	want Year 2020		202334 Weller	m Turn Revenue	& Expenditure
Services provided by 'external mechanisms'	Ι.				Towns of the	Original	Attested	Full Year	Budget Year	Fremework Studget Year +1	Reduct You
	PM.		Outsome	Dutume	Outsome	Bulget	Bodget	Firecast	302303	180421	+2.302506
Names of particle providers	-	Household service begets, ISIG.									
	1	Mide; Fpel vater insia dealiny	797 844	209 719	222 296	71.600	23.920	73 600	78.00	80.062	9870
	1	Piped water insule yest (but not in dwelling)	527.346	6/4 600	582.416	19.12%	15.50%	76 335	76.640	84.638	39.7
	1.	(Very pictric lap (at least min asinose level)	118.074	122.23M	125 634	3130	28 365	28 960	-40101	40 107	4010
	.11	Other mater supply (all most wise services femal) All others Services Lived and Allices and Other	842.488	507.00	201.262	107.01	97111	127 810	THERET	710 700	225.4
		Chang public top 14 mm among level	400 000	407908	106 301	21.19	21 130	21 121	22 366	270 08	28.7
	9	Other water supply (* prin service level)	130,380	144 548	160,001	180 572	160 572	169.572	175 740	10.01	2019
	1	The water supply	106 7160	112.094	70.00	- 4 CY - 1	- 1000	45.65		7 7 7 7	450
	1	Seine Mitthum Senics Lines authoral Total number of households	1 502 064 1 503 408	739 SAD 1 625 436	776 815 1 722 862	79E 681	190 BU	590 SV0	200 135 401 001	214 283 429 061	207 T
Names of service providers	1	Janistimherways:	1 410 400	1 444 434	1 100 100	200	210,000			41.00	-0.0

C35 Capricore - Supporting Table SA9 Social, ec	Flush talkit (corrected to weversign)	8119.1	16.96	100 377	38 (15	100 000	100 579	T10.001	121 107	123
	Fight talet (with works beld)	870	766	7.543	Y 900	7966	7960	8.475	6.004	
	Dental tidel	1000	2104	2 230	2364	2384	2.364	7 608	2400	- 3
	FI take perduted	100.400	196.57	208 379	200 818	220 818	200.00	254 007	-248 (111	262
								72.748	77 711	
	Other haled promisions (P. minuservice level)	57.827	81 S79 302.436	96 744	60 S25	406 529	68.629 AM 126			- 81
	Minnes Sence Level and Above sub-total	20.08	362-636	385,215	436 555	408.034	498.336	432.635	458 796	46
	Busine toled	A MARCA						100000	-	
	Other total provisions (* minutenico level)									
	No tarket provisions									
	dense Minimum Service Level autritate"	7.		+ ;				(t		
	Total number of touseholds	342 638	363.406	365 213	408 125	408 326	409.105	432 825	458.795	201
nes of service providers	Coras:									
	Electrony (of least min service twell)									
	Electrolly - prepaid (min.service level)							-	2	
	Minimum Service Level and Allow sub-taker	-		-	-	-	-	1		
	Electricity in microscript (mark)			- 1						
	Electricity - prepart (* min. service level).									
	Other amongs countries.									
										_
	Setor Morrum Service Level sub-total			+		-4			-	
CONTRACTOR	Total number of households			+	-	-	-	-	-	
es of service providers	datas									
	Removal at tweet orce: a week									
	Minimum Service Level and Above sub-total		-	+ -	-		+	-	-	
	Figure 2 less beganity than one a week									
	Using communal refuse dump									
	Using own refuse during:									
	Other subtract disposal									
	So sabled deposed									
	Select Microum Service Level authorist				-			-		
	Total number of households.	-			-			-	-	-
				7.0	3.			9		
Natural of Free State Services (FSS) associated		3019/26	363831	P801/02	Ca	rend Year 20220	20		Franceschi	
Detail of Free Basic Services (FBS) provided		3014/00	3629021	2921/02	April 1	200 m - m		3-010	Francovsk	
Detail of Free Basic Services (FBS) provided		2019/QE Outcome	Duttoma	Dutume	Original	Adjusted	Full Year	Bodget Year	Francourts Suriget Year of	Dudget 1
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nuty.	r censel settlements - (so trust per miligent househood per munth Flands)				Original	Adjusted	Full Year	Bodget Year	Francourts Suriget Year of	Dudget
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Description	MFMA	Ref	2019/20	2020/21	2021/22		Current Yea	r 2022/23		2023/24 Mediun	n Term Revenue Framework	& Expenditure
	section		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
unding measures	1								,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-1279-00-1		
Cashicash equivalents at the year end - R'000	18(1)b	1	(476 565)	526 989	93 668	5 645	(57 096)	(57 096)	-	367 239	360 702	351 543
Cash + investments at the yr end less applications - R'000	18(1)b	2	173 500	176 612	182 130	(49 421)	181 624	181 624	-	178 794	176 257	171 096
Cash year end/monthly employee/supplier payments	18(1)b	3	(12.1)	12.2	1.8	0.1	(0.9)	(0.9)	2.00	5.9	5.3	4.7
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	434 771	437 106	319 568	267 366	260 159	260 159	*	292 481	201 241	161 129
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	7.8%	(5.1%)	(6.3%)	(6.0%)	(6.0%)	(106.0%)	7.6%	(4.4%)	(4.3%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	0.0%	2.6%	123.5%	31.8%	31.3%	31.3%	0.0%	22.4%	22.4%	22.4%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	50,000	0.0%	69.7%	81.2%	81.2%	81.2%	0.0%	73.9%	71.4%	66.9%
Capital payments % of capital expenditure	18(1)c;19	В	126.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								100.0%	100.0%	100.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	82.6%	37.8%	(17.4%)	(12.2%)	0.0%	(100.0%)	0.0%	19.5%	19.5%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.9%	0.4%	0.5%	0.7%	0.9%	0.9%	0.0%	0.7%	0.7%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	(0.1%)	0.5%	10.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

- References

 1. Positive cash balances indicative of minimum compliance subject to 2
- Deduct cash and investment applications (defined) from cash balances
 I. Indicative of sufficient liquidity to meet average monthly operating payments

- 4. Indicative of funded operational requirements
 5. Indicative of anherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity dassifications)

- Indicates of uninvention in instructions angles juris to 2 colore retend in a desaule for right uplacey mans.
 Readistic average increase in debt impairment (doubtful debt) provision
 B. indicative of planned capital expenditure level & cash payment firring
 Indicative of compliance with convenien only for the capital budget should not exceed 100% unless refinancing
 Substantiation of National Province allocations included in budget
- 11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)

- 12. Indicative of realistic long term amen debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications).
 13. Indicative of a credible allowance for repairs & maintenance of assets functioning assets revenue protection.
 14. Indicative of a credible allowance for asset renewal frequires analysis of asset renewal projects as % of total capital projects detailed capital plan) functioning assets revenue protection.

Supporting indicators	8 9	8 6	1	- 3		- 3	- 8	12		- 7	
% incr total service charges (incl prop rates)	18(1)a	1 1	13.8%	0.9%	(0:3%)	0.0%	0.0%	(100.0%)	13.6%	1.6%	1.7%
% incr Property Tax	18(1)a	1 1	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - Electricity	18(1)a	1 1	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - Water	18(1)a	1 1	(0.5%)	(0.3%)	(0.3%)	0.0%	0.0%	(100.0%)	15.0%	1.0%	1.0%
% incr Service charges - Waste Water Management	18(1)a	1 1	0.0%	9.1%	(0.2%)	0.0%	0.0%	(100.0%)	5.0%	6.0%	6.0%
% incr Service charges - Waste Management	18(1)a	1 1	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr in Sale of Goods and Rendering of Services	18(1)a	1 1	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a	71 288	81 097	81 788	81 552	81 562	B1 552	-	92 676	94 185	95 744
Service charges		71 288	81 097	81788	81 552	81 552	81 552	-	92 676	94 185	95 744
Property rates		-	-	-	-	-	-	-	-	-	
Service charges - electricity revenue				2.00	2 - 2	-	27	25	0.00		
Service charges - water revenue		71 288	70 908	70 670	70 459	70 459	70 459	-	81 028	81 838	82 656
Service charges - sanitation revenue		-	10.189	11 118	11 093	11 093	11 093		11648	12 347	13 088
Service charges - refuse removal			-	-	-	-	-	-	-	-	-
Agency services		1.71	-	-	1.70	-	-	-	072	-	
Capital expenditure excluding capital grant funding		(239)	92 626	111442	78 228	114 128	114 128	1	70 256	45 395	19 934
Cash receipts from ratepayers	18(1)a	-	2 124	102 433	26 326	25 626	25 625	27	20 834	21 170	21 517
Ratepayer & Other revenue	18(1)a	72 274	82 781	82 927	82 693	81 993	81 993	-	93 121	94 634	96 197
Change in consumer debtors (current and non-current)	2000000	NA	41 720	34 861	(22 144)	(12 766)	-	(92 170)	114 283	22 255	26 610
Operating and Capital Grant Revenue	18(1)a	974 352	1 043 822	1 040 412	1 118 117	1 147 002	1 147 002	-	1 220 168	1 223 083	1 276 588
Capital expenditure - total	20(1)(vi)	295 876	376 589	393 134	380 041	440 436	440 436		420 353	336 785	304 858
Capital expenditure - renewal	20(1)(vii)	(239)	1 966	41 325							

Ratepayer & Other revenue	18(1)a	72 274	82 781	82 927	82 693	81 993	81 993	1000.55	93 121	94 634	96 197
Change in consumer debtors (current and non-current)	00.99	N/A	41 720	34 861	(22 144)	(12 766)		(92 170)	114 283	22 255	26 610
Operating and Capital Grant Revenue	18(1)a	974 352	1 043 822	1 040 412	1 118 117	1 147 002	1 147 002	-	1 220 168	1 223 083	1 276 588
Capital expenditure - total	20(1)(vi)	295 876	376 589	393 134	380 041	440 436	440 436	1.41	420 353	336 785	304 858
Capital expenditure - renewal	20(1)(vi)	(239)	1 966	41 325	-	-	-		-	-	-
Supporting benchmarks											
Growth guideline maximum		6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline		4,3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY									813 669	880 148	937 726
DoRA capital grants total MFY									406 499	342 935	338 862
Provincial operating grants											
Provincial capital grants											
District Municipality grants											
Total gazetted/advised national, provincial and district grants									1 220 168	1 223 083	1 276 588
Average annual collection rate (arrears inclusive)									ALCOHOLOGICAL STREET	\$150,509.15	
DoRA operating		1 1		- 1							
Equitable share									777 252	820 329	855 085
FMG									1 000	1 000	1 000
RRAMS									2601	2.718	2 839
MIG									20 817	47 405	70 106
EPWP									3 303	-	-
WSIG									8 696	8 696	8 696
								4 <u>2.</u>	813 669	880 148	937 726
DoRA capital											
DoRA capital WSIG									149 329 257 170	99 116	103 945

DC35 Capricorn Supporting Table SA10 Funding measu	urement									
Franci							L	406 499	342 935	338 86
Trend Change in occourser debtors (current and non-current)	N/A	41 720	34 861	(22 144)	(12 766)	-	(92 170)	406 499 114 283	342 935 22 255	338 863 26 610
Change in consumer debtors (current and non-current)	N/A 709 772	41 720 846 685	34 861 860 220	(22 144) 897 096	(12 766) 909 111	909 111	(92 170)			
Change in occaumer deblors (current and non-current) Total Operating Revenue	Man	41 720	1024110	0800-00000	(19.63666		73839950	114 283	22 255	26 61
	709 772	41 720 846 685	860 220	897 096	909 111	909 111	7.50	114 283 967 645	22 255	26 61 1 098 11

DC35 Capricorn Supporting Table SA10 Funding measur	ement										
Revenue			519555	2020	(VG25)	120250	2023	resource.	528825	0.0000	103000 11
% Increase in Total Operating Revenue	- 1 1		19.3%	1.6%	4.3%	1.3%	0,0%	(100.0%)	6.4%	7.2%	5.9%
% Increase in Property Rates Revenue	- 1 1		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Electricity Revenue	- 1 1		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Property Rates & Services Charges	-4-		13.8%	0.9%	(0.3%)	0.0%	0.0%	(100.0%)	13.6%	1.6%	1.7%
Expenditure	1 [CONTRACTOR OF	00.00000	100meterus	25200	20000000		awar m	
% Increase in Total Operating Expenditure	- 1 1		13.7%	16.4%	13.2%	4.8%	0,0%	(100,0%)	5.2%	9.0%	8.2%
% Increase in Employee Costs	- 1 1		6.2%	(1.6%)	13.2%	(0.1%)	0.0%	(100.0%)	10.7%	7.1%	7.7%
% Increase in Electricity Bulk Purchases	- 1 1		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Average Cost Per Budgeted Employee Position (Remuneration)	- 1 1			0	0				0		
Average Cost Per Councillor (Remuneration)	- 1 1			0	0				D		
R&M % of PPE	- 1 1	0.9%	0.4%	0.5%	0.7%	0.9%	0.9%		0.0%	0.7%	0.7%
Asset Renewal and R&M as a % of PPE	- 1 1	3.0%	2.0%	3.0%	1.0%	2.0%	2.0%		1.0%	1.0%	1.0%
Debt Impairment % of Total Billable Revenue	30	0.0%	0.0%	69.7%	81.2%	81.2%	81.2%	0.0%	73.9%	71.4%	66.9%
Capital Revenue											
Internally Funded & Other (R'000)	1.1	(239)	92 626	111 442	78 226	114 126	114 128	1.70	70 256	45 395	19 934
Borrowing (R'000)	11	-	-	-	-	-	-		-	-	-
Grant Funding and Other (R'000)	11	296 115	283 963	281 691	301 813	326 308	326 308	200	350 097	291 390	284 924
Internally Generated funds % of Non Grant Funding	1.1	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding	- 1 1	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding		100.1%	75.4%	71.7%	79.4%	74.1%	74.1%	0.0%	83.3%	86.5%	93.5%
Capital Expenditure											
Total Capital Programme (R'000)	- 1 1	295 876	376 589	393 134	380 041	440 436	440 436		420 353	336 785	304 858
Asset Renewal	11	32 463	38 092	41 325	110000000	0.000	-			-	
Asset Renewal % of Total Capital Expenditure	- 21	11.0%	10.1%	10.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Cash	-11						7.025				
Cash Receipts % of Rate Payer & Other	- 1 1	0.0%	2.6%	123.5%	31.8%	31.3%	31.3%	0.0%	22.4%	22.4%	22.4%
Cash Coverage Ratio	- 1 1	(0)	0	0	0	(0)	(0)	-		0	0
Borrowing	71						1.550				
Most recent Credit Rating	'								0		
Capital Charges to Operating	1 (0.0%	0.0%	0.2%	0.1%	(0.0%)	(0.0%)	0.0%	0.1%	0.0%	0.0%
Borrowing Receipts % of Capital Expenditure		0.0%	80%	0.0%	8.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves	- 4 +			- 5555		-	377.77				-7717
Uncommitted reserves after application of cash and investments	I I.	173 500	176 612	182 130	(49 421)	181 624	181 624		178 794	176 257	171 098
Free Services	-11			100.100	(151.001			10000	
Free Basic Services as a % of Equitable Share	- 1 1	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Free Services as a % of Operating Revenue	- 1 1	1000	1-500	20018	100000	1,000	200	10000	9.80	3270	370
(excl operational transfers)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
High Level Outcome of Funding Compliance	8		- 7			- 8					1 1 1
Total Operating Revenue		709 772	846 685	860 220	897 096	909 111	909 111		967 645	1 037 271	1 098 112
Total Operating Expenditure		654 669	744 248	866 470	980 728	1 028 120	1 028 120	23	1 081 663	1 178 965	1 275 845
Surplus/(Deficit) Budgeted Operating Statement		55 103	102 437	(6 250)	(83 632)	(119 009)	(119 009)	27	(114 018)	(141 694)	(177 733)
Surplus/(Deficit) Considering Reserves and Cash Backing		173 500	176 612	182 130	(49 421)	181 624	181 624	9-0	178 794	176 257	171 098
MTREF Funded (1) / Unfunded (0)	15	1	1	1	0	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded #	15										

Description	Ref	Provide description of tariff	2019/20	2020/21	2021/22	Current Year	2023/24 Mediu	m Term Revenue Framework	& Expenditur
	Her	structure where appropriate	2019/20	2020/21	2021/22	2022/23	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year 2025/26
exemptions, reductions and rebates (Rands) Bridging of water meter		Penalty for damages					16 592	17 422	18.2
legal water connection		Policity sit ustriages					16 592	17 422	18 2
Vater tariffs								-	
Ki to 15KI; per KI:		Supply of surface treated water	9	10	11	12	15	16	
6KI to 30K2; per K2:		Supply of surface treated water	26	27	28	29	31	32	
TKI to 50KI; per KI:		Supply of surface treated water	35	36	38	39	41	43	
in excess of SUKI, per KI:		Supply of surface treated water (Ell in thresholds)	47	48	49	50	51	53	
Vaste water tariffs									
Ground water-domestic		Sewerage charges	87	88	89	91	92	96	
Pround water-businesses		Sewerage charges	179	180	181	182	183	192	2
Churches		Sewerage charges	87	88	89	91	92	96	1
Sovernment department		Sewerage charges	179	180	181	182	183	192	2
ndustriel		Sewerage charges	179	180	181	182	183	192	3
Shapping Complex		Sewerage charges	1 378	1 380	1 381	1 382	1 383	1 452	15
Schools		Sewerage charges	179	180	181	182	183	192	2
fostels		Sewerage charges (fill in structure)	179	180	181	182	183	192	2
lectricity tariffs									
nsert blocks as applicable)		(fill in thresholds)							
7 TO A CONTROL OF THE		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							

Investment type		2019/20	2020/21	2021/22	Cui	rent Year 2022/2	3	2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year + 2025/26
Parent municipality		-	-		k H		-			2
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		359 322	351 527	230 407	205 527	374 037	374 037	371 239	368 702	363 54
Deposits - Public Investment Commissioners		1000001	W -50-0		200	1010	77.49	-	100000	
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	359 322	351 527	230 407	205 527	374 037	374 037	371 239	368 702	363 54
Entitles								100		
Securities - National Government	- 1 1									
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		100	-	-	-	-	:-	-		
Consolidated total:		359 322	351 527	230 407	205 527	374 037	374 037	371 239	368 702	363 54

Secretarity by Malority Record Societies & Constraint S	Red	Period of Section 1	Type of treasurers	Captal Superitor (Facility)	November or Francis Selectors (State	Interest Rate 1	Plants	Secondary Second	Suprey date of towerhood	Opening belows	proceed to be marked	Partial Promotors Withdrawal (I)	Investment Top Dy	Changitalane
and managed by														
THE DAY ACCOUNT NETHONAL PHE THIS:		Ē	SHORT TERM SHORT TERM SHORT TERM		ries ries	0.091 0.077 0.000				95.754 19.956 61.756	100	2 00 (F 00)	\$100 ST 994 46 336	67 KH WJ KH
PTANCHED BANK 1004			SHORT TERM SHORT TERM		HIED. HIED	1300 1300	'			60.700 100.700	100	(8110)	8100	404 S48 343 Med
rospeky sub-enal										1940		200.00	177.188	2910
														+
														- 5
														+
														- +
Mini tul-100														
DAL WYESTMENTS AND INTERNET	1.4									236,007		(10.00)	127.286	3940

Description	Ref	2019/20	2020/21	2021/22	Cu	rrent Year 2022/2	23	2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
RECEIPTS:	1, 2	Outcome	Outcome	Outcome	Dunger	Duaget	1 Olecast	ZUZJIZ4	202423	2020/20
Operating Transfers and Grants										
National Government:	Ш	590 696	708 810	714 125	767 119	767 549	767 549	813 669	880 148	937 726
Local Government Equitable Share		588 933	690 848	666 269	730 232	730 232	730 232	777 252	820 329	855 085
Energy Efficiency and Demand Side Management Gra				312,532	3.000,000			11.5,750		(7-3-5-7-2-5)
Expanded Public Works Programme Integrated Grant	1 1		3 845	3 866	3 747	3 747	3 747	3 303	(-	=
Infrastructure Skills Development Grant	ш	0.000	200444	rangeau.	190000	57778827	2550		0.70246	
Local Government Financial Management Grant	ш	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000
Municipal Disaster Relief Grant	ш	88	223	595	-	-	-	120	22	=
Municipal Systems Improvement Grant Municipal Disaster Recovery Grant	ш	-	:=::	-	16	-	-	(4.3	: = :	=
Municipal Demarcation Transition Grant	ш									
Integrated City Development Grant	ш									
Municipal Infrastructure Grant	ш	-	10 429	37 425	20 853	20 683	20 683	20 817	47 405	70 106
Water Services Infrastructure Grant	ш		1 412	1 551	8 696	8 696	8 696	8 696	8 696	8 696
Neighbourhood Development Partnership Grant	ш	- 2		1445	reeve-orts		17.1000.00			
Public Transport Network Grant	ш	675	v.T.	107723			2550		- 1	12/200
Rural Road Asset Management Systems Grant	ш	· · · · · · · · · · · · · · · · · · ·	1 054	3 419	2 591	3 191	3 191	2 601	2 718	2 839
Urban Settlement Development Grant	ш									
Integrated National Electrification Programme Grant Municipal Rehabilitation Grant	ш									
Municipal Emergency Housing Grant	ш									
Regional Bulk Infrastructure Grant	ш									
Metro Informal Settlements Partnership Grant	ш									
Integrated Urban Development Grant	ш									
Programme and Project Preparation Support Grant	Ш									
Provincial Government:	[22	323	323	524	2	2	928	82	4
Infrastructure										
Capacity Building	ш			11						
	Ш									
District Municipality:		129	2.0	120	-02	۵,	<u> </u>	120	100	2
Infrastructure		3000								
Capacity Building		129	-	-	-	-	- +		3.43	-
Other grant providers:		3 859	343	618	1155	285	285	176	9. 7 9	7.
Other Grants Received		3 859	343	618		285	285		-	5
Total Operating Transfers and Grants	5	594 683	709 153	714 743	767 119	767 834	767 834	813 669	880 148	937 726
Capital Transfers and Grants	П									
National Government:	Ш	379 669	334 669	325 670	350 998	379 168	379 168	406 499	342 935	338 862
Integrated National Electrification Programme Grant	1 1	319 009	334 663	323 070	330 336	3/9 100	3/3 100	400 433	342 333	330 002
Municipal Infrastructure Grant	ш	260 788	229 981	207 221	244 694	222 864	222 864	257 170	243 819	234 917
Neighbourhood Development Partnership Grant	ш									
Rural Road Asset Management Systems Grant	ш									
Urban Settlements Development Grant										
Integrated City Development Grant										
Municipal Disaster Recovery Grant										
Energy Efficiency and Demand Side Management Gra Water Services Infrastructure Grant	1	119 891	104 688	118 449	106 304	156 304	156 304	149 329	99 116	103 945
Water Services Infrastructure Grant	1	118 881	104 688	118 449	106 304	156 304	156 304	149 329	90 116	103.945

TOTAL RECEIPTS OF TRANSFERS & GRANTS		974 352	1 043 822	1 040 561	1 118 117	1 147 002	1 147 002	1 220 168	1 223 083	1 276 58
otal Capital Transfers and Grants	5	379 669	334 669	325 818	350 998	379 168	379 168	406 499	342 935	338 86
Other Grants Received				148	-	_	2.0		-	
Other grant providers:				148	13.751	0.5		-		-
Capacity Building										
District Municipality:		-	-	-	-	-	70	-	-	-
Capacity Building						8				
Infrastructure							1			
Provincial Government:		-	-	> - 3	9 .4 3		-			10.0
Municipal Emergency Housing Grant Metro Informal Settlements Partnership Grant Integrated Urban Development Grant										

Description	Ref	2019/20	2020/21	2021/22	Cu	rrent Year 2022/2	3	2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
EXPENDITURE:	11									
Operating expenditure of Transfers and Grants	1 1									
National Government:		520 280	641 414	631 403	702 452	718 966	718 966	766 452	848 200	927 490
Local Government Equitable Share		514 948	623 015	576 654	665 565	681 624	681 624	728 856	787 049	843 351
Energy Efficiency and Demand Side Management Gran	nt	theyes.	10000000	0.0004.574	224000		The Contract of	4130000		
Expanded Public Works Programme Integrated Grant	1 1	3 859	3 845	3 866	3 747	3 747	3 747	3 303	-	_
Infrastructure Skills Development Grant	1 1									
Integrated City Development Grant Local Government Financial Management Grant	1 1	1 000	1 000	907	1 000	700	700	1 000	1 000	1 000
Municipal Demarcation Transition Grant	1 1	1 000	1 000	307	1 000	700	700	1 000	1 000	1 000
Municipal Disaster Relief Grant	1 1	88	219	850	120	솔	7.27	1	~ ~	2
Municipal Systems Improvement Grant	1 1	-55.00	0.694							
Neighbourhood Development Partnership Grant	1 1									
Municipal Disaster Recovery Grant	1 1			0.00000			12.000	1400444	00000	
Rural Road Asset Management Systems Grant	1 1	385	1 028	3.359	2 591	3 516	3 516	3 780	4 050	4 337
Municipal Infrastructure Grant	1 1		10 988	41 533	20 853	20 683	20 683	20 817	47 405	70 108
Water Services Infrastructure Grant	1 1	-	1 319	5 084	8 696	8 696	8 696	8 696	8 696	8 696
Public Transport Network Grant	1 1									
Urban Settlement Development Grant	1 1									
Integrated National Electrification Programme Grant Municipal Rehabilitation Grant	1 1									
Regional Bulk Infrastructure Grant	1 1									
Municipal Emergency Housing Grant	1 1									
Metro Informal Settlements Partnership Grant	1 1									
Integrated Urban Development Grant	1 1									
Programme and Project Preparation Support Grant										
Other transfers/grants [insert description]	Ц									4
Provincial Government:	1 1		-	152	(4)	- 2	14			
Infrastructure	1			1			- 1			
Capacity Building	1 1									
Other transfers/grants [insert description]							Į.			
District Municipality:		-	7-1	2 - 2	3 .0 03	-	(10	-	-	
Infrastructure	li		4	1		9	11			ri e
Capacity Building										
Other grant providers:			-	25-53	(- 2)	-	10 1 3	5-0		50
Expenditure on Other Grants						i i	1			G
Total operating expenditure of Transfers and Grants:		520 280	641 414	631 403	702 452	718 966	718 966	766 452	848 200	927 490
Capital expenditure of Transfers and Grants										
National Government:		296 115	283 963	281 691	301 813	326 308	326 308	350 097	291 390	284 924
Integrated National Electrification Programme Grant Municipal Infrastructure Grant		194 553	188 969	175 248	210 509	191 526	191 526	221 380	206 336	195 671

TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	816 395	925 377	913 094	1 004 265	1 045 274	1 045 274	1 116 549	1 139 590	1 212 414
otal capital expenditure of Transfers and Grants	296 115	283 963	281 691	301 813	326 308	326 308	350 097	291 390	284 924
Other grant providers: Expenditure on Other Grants	-			-	-	-			1.5
Capacity Building			100			1			
Infrastructure		- 7	32.5				-	- 1	
District Municipality:	6 - 8	1 - 2	-	=	:+:	-	-	9 - 2	-
Capacity Building									
Infrastructure		- 8	188						
Provincial Government	_		-	_	-	-	_	-	
Metro Informal Settlements Partnership Grant Integrated Urban Development Grant									
Municipal Disaster Rener Grant Municipal Emergency Housing Grant									
Infrastructure Skills Development Grant Municipal Disaster Relief Grant									
Water Services Infrastructure Grant	101 562	94 994	106 443	91 304	134 782	134 782	128 717	85 054	89 25
Regional Bulk Infrastructure Grant									
Public Transport Network Grant									
Local Government Financial Management Grant		1							

Description	Ref	2019/20	2020/21	2021/22	Cui	rrent Year 2022/2	3	2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year 4 2025/26
Operating transfers and grants:	1,3									
National Government:	1 1				10076450		//ac/secs			
Balance unspent at beginning of the year	1 1	2 738	(8 698)	(8 698)	(8 698)	(2 476)	(2 476)	(2 476)	(2 749)	(2.74
Current year receipts			-	56 142	36 887	37 317	37 317	36 417	59 819	82 64 79 89
Conditions met - transferred to revenue		2 738	(8 698)	47 444	28 189	34 841	34 841	33 941	57 070	79 8
Conditions still to be met - transferred to liabilities Provincial Government:	1 1									
Balance unspent at beginning of the year	1 1									
Current year receipts	1 1									
Conditions met - transferred to revenue		-	-	-		-	-	-	-	
Conditions still to be met - transferred to liabilities				_						
District Municipality:										
Balance unsperit at beginning of the year	1 1									
Current year receipts	1 1									
Conditions met - transferred to revenue		-	-			1-0	-	_		
Conditions still to be met - transferred to liabilities							75	(4		
Other grant providers:	1 1									
Balance unspent at beginning of the year	1 1	1								
Current year receipts		100	12	<u></u>	848	285	285	雪	100	. 8
Conditions met - transferred to revenue		200	-	-	(=)	285	285	÷.		-
Conditions still to be met - transferred to liabilities					#		()			
Total operating transfers and grants revenue		2 738	(8 698)	47 444	28 189	35 126	35 126	33 941	57 070	79 89
Total operating transfers and grants - CTBM	2			-	351	:73		T.		
Capital transfers and grants:	1,3	1				1				
National Government:										
Balance unspent at beginning of the year	1 1	26 119	12 574	12 574	12 574	2 749	2 749	2 749	2749	27
Current year receipts			-	315 845	350 998	379 168	379 168	406 499	342 935	338 8
Conditions met - transferred to revenue		26 119	12 574	328 419	363 572	381 917	381 917	409 248	345 684	341 6
Conditions still to be met - transferred to liabilities	1 1									
Provincial Government:	1 1									
Balance unspent at beginning of the year	1 1									
Current year receipts										
Conditions met - transferred to revenue			-		15				107	_
Conditions still to be met - transferred to liabilities					0		1			0
District Municipality: Balance unspent at beginning of the year	1 1									
Current year receipts	1 1									
Conditions met - transferred to revenue			-		·	1 m 1		-		
Conditions still to be met - transferred to liabilities	1 1				7,000	3,50	(-1	0	0.750	
Other grant providers:	1 1									
Balance unspent at beginning of the year		ri e								
Current year receipts	1 1									
Conditions met - transferred to revenue		-		-	7. - 2	5.00	-	-		-
Conditions still to be met - transferred to liabilities		_								
Total capital transfers and grants revenue		26 119	12 574	328 419	363 572	381 917	381 917	409 248	345 684	341 6
Total capital transfers and grants - CTBM	2	-	54	-	14	-		2	-	
TOTAL TRANSFERS AND GRANTS REVENUE		28 857	3 876	375 863	391 761	417 043	417 043	443 189	402 754	421 50
TOTAL TRANSFERS AND GRANTS - CTBM	_				***************************************	-		-		

Description	Ref	2019/20	2020/21	2021/22		Current Ye	ar 2022/23		2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year 4 2825/26
Cash Transfers to other municipalities	- W	3		7		3 - 1000 P		8 8		8 8	
DISTRICT MUNICIPALITIES	1	-	-	-	-		-		-	- 6	
	0.0	- 5				2				20	
Total Cash Transfers To Municipalities:	į.	-	-	-		-	-	-		-	
Cash Transfers to Entities/Other External Mechanisms											
FOREIGN GOVERNMENT AND INTERNATIONAL ORGANISATIONS	2	-	0+1	-	1000	-	(+)		- 5	:-	
MUNICIPAL ENTITIES		-	-	-	1/4	-	7.5	-	-	-	
Total Cash Transfers To Entities/Ems'		-		-	-	-				-	
Cash Transfers to other Organs of State		7									
DEPARTMENTAL AGENCIES AND ACCOUNTS	3		-	-	1749	-	-	-	-	-	
PROVINCIAL GOVERNMENT	100	-	1741	-	1000	-	3.00	-	-0		
HIGHER EDUCATIONAL INSTITUTIONS		-	-	- 2	-	- 2	-	-	-	-	
Total Cash Transfers To Other Organs Of State:	- 2	-	-	-	-	-	-	-	-	1-1	
Cash Transfers to Organisations					4.15						
NON-PROFIT INSTITUTIONS			-	-	-		7.1	-	-	-	
PUBLIC CORPORATIONS Total Cash Transfers To Organisations		-	-		· ·	-	-	-	- 1	:=	
total Cash Transfers 10 Organisations	-	-	-			-	-	-		-	
Cash Transfers to Groups of Individuals											
HOUSEHOLDS		-	2+1	-	1100		-	-			
PRIVATE ENTERPRISES		-	1		-		-	-	-	-	
Total Cash Transfers To Groups Of Individuals:	- 61	- 3	-				-	-	-	-	
TOTAL CASH TRANSFERS AND GRANTS	6	-	-	-	-	-	-	- 4	- 2	-	
Non-Cash Transfers to other municipalities	- 1250		Section							F 33	
DISTRICT MUNICIPALITIES	1	2 663	337	-	(*)		-	-		1-	
	-8-										
Total Non-Cash Transfers To Municipalities:		2 663	337	-			-	-		-	
Non-Cash Transfers to Entitles/Other External Mechanisms					1 1		Ĭ				
FOREIGN GOVERNMENT AND INTERNATIONAL ORGANISATIONS	2	-	0 = 1		(e)	-	(+)	- 1		1-	
MUNICIPAL ENTITIES		-	-	-	1/4	-	7.5	-	-	-	
Total Non-Cash Transfers To Entities/Ems*		-		-			-		-	-	
Non-Cash Transfers to other Organs of State	- 80										
DEPARTMENTAL AGENCIES AND ACCOUNTS	3	-		- 2		-	-	-	- 20	-	
PROVINCIAL GOVERNMENT		-	0.50	-	1.70	-	1.77	-	-		
HIGHER EDUCATIONAL INSTITUTIONS		-	-		(+)	-	-	-	-	1-	
Total Non-Cash Transfers To Other Organs Of State:	-	-0	(- c)	_		-		-	-	-	-
Non-Cash Grants to Organisations											
NON-PROFIT INSTITUTIONS PUBLIC CORPORATIONS	4	- 1	-	- 1	-	1					
					-	15			- 3		
otal Non-Cash Grants To Organisations		-	-	-	(+)	-	-	-	-	1-0	
Groups of Individuals	201										
HOUSEHOLDS PRIVATE ENTERPRISES	5	0	-	-		- 0				- 1	
Total Non-Cash Grants To Groups Of Individuals:			10-00		11.55						
	- 6	- 0.000	-	-	-		-		-		
TOTAL NON-CASH TRANSFERS AND GRANTS	- 60	2 663	337	14	-	-	-	-	27	-	
TOTAL TRANSFERS AND GRANTS	6	2 663	337	-	7.2	22	1.2	-			

Summary of Employee and Councillor remuneration	Ref	2019/20	2020/21	2021/22	Cu	rrent Year 2022/2	13	2023/24 Medium	Term Revenue & Framework	Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	3udget Year +/ 2025/26
S F GC CALA L BI	1	A	8	C	D	E	F	G	н	1
Councillors (Political Office Bearers plus Other)	ΙI									
Basic Salaries and Wages	ΙI	333390	200000	100	10000	30,5550		4-0000	1000000	
Pension and UIF Contributions	ΙI	1 071	1 118	892	1 479	1 229	1 229	1 348	1 461	1 580
Medical Aid Contributions	ΙI	83	86	104	128	175	175	192	208	225
Motor Vehicle Allowance	ΙI	2 326	2 430	2 579	3 491	3 246	3 246	3 560	3 856	4 171
Celiphone Allowance	ΙI	1 082	1 089	1 087	1 489	1 328	1 328	1 458	1 578	1 709
Housing Allowances	ΙI	14	14	5	25	26	26	29	31	3
Other benefits and allowances	ΙI	10 578	10 475	10 290	11 872	11 288	11 288	12 378	13 406	14 502
Sub Total - Councillors	I Ł	15 155	15 213	14 957	18 484	17 292	17 292	18 965	20 540	22 22
% increase	4	13 133	0.4%	(1.7%)	23.6%	(6.4%)	11 232	9.7%	8.3%	8.2%
74 Increase	.40		9.4%	(1.176)	23.0%	(0.474)	-	9.7%	0.376	0.27
Senior Managers of the Municipality	2									
Basic Salaries and Wages	1 1	7 349	7.755	5 524	9 227	8 524	8 524	9 347	10 123	10 949
Pension and UIF Contributions	ΙI	551	639	496	752	1 025	1 025	1 122	1214	1 311
Medical Aid Contributions	1 1	156	179	200	286	264	264	290	314	340
Overtime	ΙI	2002	Wei	97.5	7.5725	100		1973	15000	
Performance Bonus	ΙI									
Motor Vehicle Allowance	3	1 081	1 092	1 025	1 536	1 601	1 601	1756	1 901	2 056
	3		132	129			202		239	259
Cellphone Allowance		116	132	129	184	202	202	222	239	259
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave	ΙI									
Long service awards	ll									
Post-retirement benefit obligations	6									
Entertainment										
Scarcity	ΙI									
Acting and post related allowance	ΙI									
	ΙI									
In kind benefits	l l	70455								
Sub Total - Senior Managers of Municipality		9 254	9 798	7 374	11 985	11 616	11 616	12 737	13 791	14 915
% increase	4		5.9%	(24.7%)	62.5%	(3.1%)	-	9.7%	8.3%	8.2%
Other Municipal Staff	ΙI									
Basic Salaries and Wages		182 555	189 447	195 529	217 520	215 913	215 913	241 687	258 640	279 724
Pension and UIF Contributions	ΙI	35-415	36 929	37 992	42 532	43 029	43 029	47 181	51 096	55 267
Medical Aid Contributions	ΙI	14 706	15 835	16 287	18 187	18 406	18 406	20 182	21 857	23 644
	ΙI	. 0.000				O. Principal Control	107.075	1000	200000000000000000000000000000000000000	
Overtime	ΙI	24 810	26 510	26 971	30 106	30 254	30 254	31 574	34 345	37 279
Performance Bonus		20 312	21 440	21 965	23 721	24 220	24 220	27 640	29 934	32 381
Motor Vehicle Allowance	3	19 534	20 041	19 964	22 630	23 027	23 027	24 869	24 894	24 921
Cellphone Allowance	3	-	-	-	271	222	222	240	258	276
Housing Allowances	3	2 252	2 218	2 118	2.729	2.760	2 760	3 027	3 282	3 550
Other benefits and allowances	3	60	81	76	121	154	154	162	178	178
Payments in lieu of leave		7 144	7 516	1 543	3 765	3 655	3 655	4 008	4 341	4 696
Long service awards	ll	2 412	2 648	2 962	3 004	3 114	3 114	3 415	3.698	4 000
Post-retirement benefit obligations	6	511	6 398	689	1 019	1 019	1 019	1 117	1 210	1 309
Entertainment benefit doligations	0	311	0.330	009	1019	1.0.19	1019	1316	1210	1 305
	ΙI									
Scaralty	ΙI									
Acting and post related allowance	ΙI									
In kind benefits	1 1									
Sub Total - Other Municipal Staff	I T	309 711	329 063	326 097	365 604	365 773	365 773	405 102	433 725	467 225
% increase	4	30000000	6.2%	(0.9%)	12.1%	0.0%	-	10.8%	7.1%	7.7%
Total Parent Municipality	Н	334 120	354 073	348 428	396 073	394 681	394 681	436 804	468 056	504 361
30.50			6.0%	(1.6%)	13.7%	(0.4%)	-	10.7%	7.2%	7.8%
Board Members of Entities			Per 50000	: 4-9 (35)	MIRCH CA	10000000		50.0000	1040646	
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime	1 1									
Performance Bonus	1 1									
	1									

Summary of Employee and Councillor remuneration	Ref	2019/20	2020/21	2021/22	Cu	rrent Year 2022/2	13	2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Senior Managers of Entities	П									
Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Celiphone Allowance Housing Allowance Housing Allowances Payments in lieu of leave Long service awards Post-retirement benefit obligations Entertainment Scarcity Acting and post retailed allowances	3 3 3 3 6									
In kind benefits										
Sub Total - Senior Managers of Entities	200		-			- 20		-	20	-
% increase	4	- 1		-	200			-	85	0.00
Other Staff of Entities Besic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Cetiphone Allowance Housing Allowances Other benefits and silowances Payments in lieu of leave	33333									
Post-retirement benefit obligations Entertainment Scandy Acting and post related allowance. In laind benefits	6									
Sub Total - Other Staff of Entities	l	21	-		1-1			-		-
% increase	4		0.60	200	390	-	-	-		0.60
Total Municipal Entities		-	*	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		334 120	354 073	348 428	396 073	394 681	394 681	436 804	468 056	504 361
% increase	4	-	6.0%	(1.6%)	13.7%	(0.4%)	-	10.7%	7.2%	7.8%
TOTAL MANAGERS AND STAFF	5.7	318 965	338 860	333 471	377 589	377 389	377 389	417 839	447 516	482 140

DC35 Capricorn - Supporting Table SA23 Salaries			Salary	Contributions	Allowances	Performance	In-kind benefits	Total Packa
Disclosure of Salaries, Allowances & Benefits 1. Rand per annum	Ref	No.	- 10	1.		Bonuses		2.
MARKATAN CARACT	30.2		8		8	8		
Councillors	3			500 000	700 000			4 700 0
Speaker	4		-	502 000	700 000			1 202 0
Chief Whip				427 000	716 000			1 143 0
Executive Mayor			-	603 000	889 000			1 492 0
Deputy Executive Mayor			-	-	-			
Executive Committee				1 901 000	3 442 000			5 343 0
Total for all other councillors			-	3 154 000	6 631 000			9 785 0
otal Councillors	8	-	-	6 587 000	12 378 000	Ž.		18 965 0
	124							
Senior Managers of the Municipality	5							
Municipal Manager (MM)			1 444 000	229 000	223 000			1 896 0
Chief Finance Officer			1 598 000	125 000	188 000			1 911 0
Executive Manager : Corporate Services		10	1 078 000	325 000	236 000			1 639 0
Executive Manager : Community Services		2	1 456 000	204 000	382 000			2 042 0
Executive Manager: Infrastructure Services		3	1 020 000	161 000	308 000			1 489 0
Executive Manager : DPEMS		4	1 391 000	164 000	375 000			1 930 0
Executive Manager: SEMS		5	1 384 000	180 000	266 000			1 830 0
Excessive manager, outries		6	1,004,000	100.000	200 000			1.550
		7						
		8						
		9						1
		10						8
		11						- 3
		12						- 9
		13						
		14						3
		15						
		16						1 8
		17						
		18						1
		19						
		20						
ist of each offical with packages >= senior manager								
		21						r s
		22 23						-
		24						3
		25						į
		26 27						
		28						
		29						
		30						3
		31						3
		32						1
		33 34						
		35						1
		36						3
		37						
		38 39						1
		40						3
otal Senior Managers of the Municipality	8,10	820	9 371 000	1 388 000	1 978 000	-		12 737

Description	Ref						Budget Ye	ar 2023/24						Medium Terr	Revenue and E Framework	xpenditure
R thousand	П	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year + 2025/26
Revenue	T													- Linearet	Luceto	LULULU
Exchange Revenue																
Service charges - Electricity		2		-	-		-			-			- 1	-		
Service charges - Water		-	9876	6 720	8 391	7.273	7 442	6 105	7 481	6318	7 140	6 790	7 493	81 028	81 838	82 658
Service charges - Waste Water Management		2	1 037	961	1 038	1 103	957	1.115	1 115	965	1 119	1 119	1 119	11 648	12 347	13 088
Service charges - Waste Management					-		-			-	-			0.00		
Sale of Goods and Rendering of Services		37	37	37	37	37	37	37	37	37	37	37	37	445	449	453
Agency services		-			_	-		-				-			-	
Interest		2		30	2		2	3		2	3	-	- 2		2	- 2
Interest earned from Receivables				5 000			5 000			5 000			5 000	20 000	20 000	20 000
Interest earned from Current and Non Current Assets		3714	4 590	3766	3 738	3.310	3 506	3 842	3.319	3215	3 036	2 574	2 250	40 855	42 489	44 189
Dividends	1 1	2714	4555		2.00	3010	3.55		30.5	32.13	2.020	2314		40 000	142	44.100
Rent on Land		0	100	- 3	- 5		8	3		8	3		- 5	- 33	8	- 8
Rental from Fixed Assets															-	-
Licence and permits		0	- 6	1	- 8	- 0		- 3		8	- 3		- 5		8	- 5
200					-						-	-		-		
Operational Revenue		-			-	-		5				-	177			27
Non-Exchange Revenue																
Property rates		- 5		7	- 5		- 3	- 5		- 5	- 8		100		- 5	- 3
Surcharges and Taxes		-		-	-		-	-		-	-	-		-		-
Fines, penalties and forfeits		- 5			- 5	3.7	8	- 5		- 3	- 5	-	- 27		= =	- 27
Licences or permits		19495	100	1000			San Star		1100000	V 200 To		VALUE		100	8000000	
Transfer and subsidies - Operational		338 548	14 512	12.481	16 572	17 026	231 837	11 436	11 503	118 900	11 352	17 765	11 737	813 669	880 148	907 726
Interest		-		-	-		-	=		-	- 2	+	100	+	-	-
Fuel Levy		-		-	-		- 25			25	- 5		127	200		0.00
Operational Revenue		2		- 1	- 2		- 2	- 2			- 2	-	- 1			
Gains on disposal of Assets		-	2.00	-	-			- 5		-	- 5	-	100	1000		
Other Gains		2		-	2		2	2		- 2	2	-	- 2			- 2
Discontinued Operations				-		-		= 0	-			-	19-10		-	-
Total Revenue (excluding capital transfers and conti	ri	342 300	30 052	28 964	29 774	28 748	248 778	22 535	23 455	134 435	22 683	28 284	27 636	967 645	1 837 271	1 098 112
Expenditure		1		9						2						
Employee related costs		31 549	33 292	33 697	36 892	35 077	37 066	35 046	35 025	35 147	34 461	34 762	35 825	417 839	447 516	482 140
Remuneration of councillors		1 580	1 601	1 208	1.613	852	1 525	1 804	1 795	1754	1 771	1 707	1 754	18 965	20.540	22 221
Bulk purchases - electricity		0.000	3,775	1,7850	0.000		0.000	2.00%	77778	11000	A.0.	1145,0000		275,735	520.035	
Inventory consumed		301	8974	645	21 968	8.511	11 562	8 8 18	7 026	6 082	7 802	3 680	13 453	98 810	120 534	131 587
Debt impairment		200	100000	927	1/20/20	10000	7,500	1000	100000	100000	1000	0.00	68 525	68 525	67 209	64 970
Depreciation and amortisation		7 566	7771	7883	7813	7 621	7 858	7 845	7 301	7 883	7 696	7.878	29:791	114 905	121 713	128 987
interest		7 300		137	100	1 021	,	7,040	(1)	235	7 030	7.070	98	470	470	470
Contracted services		5 802	16 843	3919	9 575	14 075	14 609	7.716	42	11 825	12 439	17 075	12 694	126 614	144 633	173 635
Transfers and subsidies		0.002	10 043	2919	9 910	14 0/0	14 009	1.110	42	11 620	12 438	11 015	12 094	120 014	144 022	17.3 630
Inacoverable debts written off		-		-	-							-				
		2000		-					200				7			
Operational costs		9 493	21 653	11 656	16 473	17 370	22 426	22 716	24 872	13 093	16 907	14 205	13 593	204 456	222 801	236 542
Losses on disposal of Assets		54	54	54	54	54	54	54	54	54	3 488	54	8 945	12 967	13831	14 762
Other Losses		-			-		-				-		18 112	18 112	19718	21 451
Total Expenditure		56 344	90 187	59 197	94 376	83 559	95 100	83 999	76 115	76 072	84 562	79 361	202 791	1 081 663	1 178 965	1 275 845
Surplus/(Deficit)	1 1	285 956	(60 135)	(30 232)	(64 602)	(54 810)	153 677	(61 464)	(52 660)	58 363	(61 879)	(51 076)	(175 155)	(114 018)	(141 694)	(177 733
Transfers and subsidies - capital (monetary allocations) Transfers and subsidies - capital (in-kind)		61 979	51 432	25 509	20 176	43 168	26 707	29 665	26 285	38 347	42 379	26 642	14 210	406 499	342 935	338 862
Surplusi(Deticit) after capital transfers & contributions		347 935	(8 703)	(4 723)	(44 426)	(11 643)	180 384	(31 799)	(26 374)	96 710	(19 500)	(24 434)	(160 945)	292 481	201 241	161 129
Income Tax		-	(00	-	-		-	-	(*)				-	-	-	_
Surplus/(Deficit) after income tax		347 935	(8 703)	(4 723)	(44 426)	(11 643)	180 384	(31 799)	(26 374)	96710	(19 500)	(24 434)	(160 945)	292 481	201 241	161 129
Share of Surplus/Deficit attributable to Joint Venture	1 1	-	100	-	-	1 (4)	12				20	-	-	-	20	-
Share of Surplus/Deficit attributable to Minorities		-		-	-					(-)	-		-	-	-	-
Surplus/(Deficit) attributable to municipality	1 1	347 935	(8 703)	(4 723)	(44 426)	(11 643)	180 384	(31 799)	(26 374)	96 710	(19 500)	(24 434)	(160 945)	292 481	201 241	161 129
Share of Surplus/Deficit attributable to Associate			-	-	-	-	-		-	-	= 1	-	-	*	-	
Intercompany/Parent subsidiary transactions		-	-	12	- 2			- 2	-			-	-	-		

Description	Bad						Burget Ye	or 2023/24						Medium for	m Revenue and 5 Francesch	openditure
Riferend		Ady	August	Sept.	October	Nonether .	Becenter	January	February	March .	April	May	Jave	Dudget Year 2023/24	Dudget Tear +1 2024/25	Sudget Year 2025/26
Restous by Yuta	П					-	5000				2000	1000	1000	1000		F recu
Vote 1 - Municipal Menager	1 1	17.868	1.138	3.00	1338	1.008	14.966	3338	3.208	12.060	1.338	1.330	1.336	74 768	81941	89.0
Virtie 2 - Executive Mayor	1 1	10.974	(888)	1 868	1 666	186	11 768	1986	.1 166	7.001	1.000	1 808	1.800	4320	46 400	49.0
Vote 3 - Corporate Services	1 1	T3 (62)	708	306	796	196	H 796	708	708	64.637	FDR	706	708	10.60	391 276	192 4
Vote 4 - Charl Francisi Office:	1 1	36.419	17.612	18 436	16-166	13.6%	41710	(2100)	13 766	34 690	10 036	12 266	17.700	349 709	381 919	260.0
Vote 5 - Community and Social Services	1 1	39-402	400	401	431	431	31,360.	431	401	23 860	401	431	401	14 425	104.727	1127
York R - Health	1 1	100	320	100	1000	Taran	(2)	55//	\$300	000	CALLS.	10000	5.5	-1.5	200	
Vote 7 - DPEMS	1 1	3.87	3.619	2 121	2 683	3779	3.107	2754	3014	2.000	2981	3 366	190	34.207	31502	216
Vote 8 - Public Transport: Vote 9 - Wheetrurkuin	1 1	225,765	96.016	27 (48	26.767	69.117	116,364	peats	200	47 360	40 400	DI 206	14.60	80.60	675.061	88.2
The state of the s	1 1	125.80	20.00	27,046	25.157	49 101	19.004	25:319	26.106	A7 2000	42.480	30.209				-
Valle 15 - Other Valle 11 -	1 1												- 1			
Vote 12	1 1												3		- 3	
Vote 13	1 1												100	1.000	3.1	
Vote 14	1 1												- 23		- 31	
Vote 18			2.0							-			- 13	370	- 3	1 33
Intal Revenue by Vote	1	404.279	81.604	36.676	49 900	31.9%	173.403	52:198	40.721	172 790	180.062	84 906	61 846	1 374 144	1.381.296	14369
		20.00		17.355		75000		2000		-	Wat see		520.00	0.500,000	2000000	
Expecutitives by Vote to be appropriated.	1 1	3 (0)	8 105	6.000	8.479	400	430	200	226	8.003	4500	6.00	3.765	74.798	201341	20.0
Vote 1 - Municipal Manager	1 1			190	1947	180	230	3411	2.00	400	3 734	3 660	4 300	43 213	46.400	
Virie 2 - Executive Mayor	1 1	3 300 14 300	136	11 251	15 444	1190	10 011	340	10 04	12.973	24 200	16.310	31.356	196 729	40.400 200.754	48.6 223.4
Vota-1 - Corporate Sarycoat. Vota-1 - Chief François Officer	1 1	1,738	27 126	8700	19.330	18 90	21 262	17306	20.00	12.521	12.211	10.002	31 10A 82 919	240 703	251919	2014
	1 1		1.816					70,744	8 777		7,960	8.010				
Valle 5 - Community and Books Services	1 1	0.500	1.405	1981	1528	¥ 300	9.292	8.336	8,007	8.530	7.999	8.015	9.200	94.137	104 727	912.7
Vote 7 - SPEMS	1 1	2018	2340	246	2.100	280	219	246	3 952	3.067	2296	3 200	1907	34.207	31532	204
	1 1	2.010	7.140	2 400	4.166	4900	3.076	2.496	3.152	2.061	2.236	3,000	1.25 TO	40.000	2717555	
Vote 6 - Public Transport: Vote 9 - Milestruckon.	1 1	21 492	33.761	18715	46 927	20.646	38.667	2020	22 1004	28.200	28 257	20 585	65.214	386.500	45) 662	509.2
Vote 10 - Other	1 1	81 492	20.000	10 715	40 907	79.040	36.561	CE COM	64.166	25.400	68.401	34 580	100.215	800 900	400.085	900.0
Vote 11 -	1 1												3.2		-	
Note 17													- 3	920	- 31	
View 13													- 2	1.3		
Vice 18														920	- 0	
Vote 15			100	- 0			1	200			24		- 3	- 2	- 3	
VAN Expenditure by Vide		96.344	30 107	TR 197	94.376	83 100	95 100	61:839	76 115	76 672	64.962	19 381	202 791	180180	1 178 965	1 275 8
Logius (Deficit) before assoc.	++	347 833	(8 700)	(8 733)	(46 426)	(1164)	189 384	(21 706)	(26.374)	96.710	119 3001	(24 434)	(160 645)	310 481	201 241	161
Score Tex			-	- Leville	2177	demanded in	and a state of the	ministration.	and the same	and the second		- Michiel	A STATE	100000	0000000	
Draw of Group Debt abilitation to Minerian													- 3	52	- S	
Interest September at Manager to Manager and Manager													- 32	0.000	727	
Control of the Contro		200		-		-	- 107.0	-		-	-	-	1000		-	
Remptos/(Defloit)	1.1	347 815	8700	14 7731	(48 42%)	IT1 64T)	186 354	121 7995	CM 3146	98.718	279 SB00	CM 4040	(1900-945)	797.481	201 241	191 5

Description	Apr						Bulget Ye	w 2023/24						Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Sovember	December	January	February	March	April	May	Jule	Budget Year 2823/24	Budget Year +1 2624/25	Budget Tear 2025/29
Severue - Functional		- 55		1	-						- 1	7.5			1755	1000
Governance and administration	- 1 - 1	136 825	25 423	24,367	21 069	19.505	128 124	19 941	18 790	NI 460	16 947	18.287	II 604	547 450	577 586	185.20
Executive and countil	- 1	12.188	3.480	3.460	3.490	3 480	10 962	3-860	3480	9.705	3.480	3.480	3 480	42 992	87.218	72.13
Fromos and atministration	1 1	103.851	19.357	20 101	16.853	19.303	112,956	14 775	16.434	99.577	14 981	14 001	19 366	475-427	494 326	512.9
Internal audit		798	786	786	796	186	766	766	186	786	786	786	796	9.434	10.022	10.6
Contraunity and public safety	1 1	39 493	431	416	401	401	31 298	431	401	23 868	421	435	621	98 625	104 727	112.7
Community and social services.	- 1	7 109	577.7	9.70	17.	977	3 834	25	2.70	4.20s	7.70	473	- 3	17 008	17.163	19-2
Spot and nomine	1 1	-01	401	401	401	431	401	-01	401	431	401	421	401	5 67	5.585	.19
Public solety	1 1	32 162	-		-		07.862	-		(3.29)	-	-	- P	13.606	M-341	101
Mouning	1 1	17-347								1 - 10-10			- 2	Vac la	200	11.00
Health		9.601	200				1768			8.860	-	-		23.448	28 124	361
Economic and preferencedal services	- 1	1981	2.613	2 628	5490	2.779	2.907	2794	3 014	2 000	2.901	3 903	1960	34 297	31 502	214
Playing and swelpment	- 1	1.08	1.331	1318	1400	1464	1.829	140	1707	1.126	1 638	1,579	1.688	16.506	15.663	16.6
Road transport	1 1	602	-980	900	.881	578	679	394	599	600	946	730	586	7,617	8 180	67
Environmental protection	1 1	704	706	me	TIE	706	708	708	708	11,708	708	200	200	9.491	7.700	82
Trading services	- 1	225 385	20.018	27,948	25 757	49 117	116.864	29.974	26 596	47.100	42 000	33.275	14 502	693 859	672 381	695 2
Energy sources	- 1	21000	1000	100	11000	12544	- Western			7573.5	7000	100	0.00	7.00	10000	5.22
Weter menagement	- 1	216.025	55-318	27 BAB	25 757	49 157	351,031	28/916	25 586	42.943	42 903	21,725	14.822	876 250	622 497	1294
Waste water management	1 1	7.360		200		100	\$ 833			44.00		419.20	111	17 608	39.084	61
Waste transpersed	1 1						12070			-				-	10.27	6000
Other	1 1				A				100000				1.0			
otal Revenue - Functional	1 1	ANA 279	E1 404	94.474	49 996	71 916	175 465	52 169	48 741	172 782	69.962	54 705	41 946	1,374,344	1.389 296	54303
condition - Functional	- 1 - 1	17.55	100	-	21.54	10000	0.000	1000	1,000	000.777	20000	20,000	0.00	959.5	2527745	F. 25-11/24
Governance and administration	11	26 279	400	30.90	17 185	41.738	46.963	47940	62.000	36 481	45.001	37 262	125 617	560 519	589.044	626.7
Executive and countil	- 1 1	4607	4.010	4.036	5 646	4106	1.101	1300	1206	5 000	6 616	8.313	6 107	10 50	87.218	72.1
Finance and administration	- 1	21.007	41245	34.661	in nia	16.660	40 106	37538	36.075	20.074	40.000	31 925	118.681	485 400	511 804	543.4
Internal and	- 1	536	752	712	867	603	679	1010	679	822	80	926	100	9 434	10.022	104
The state of the s	- 1	4 359	7 416	7 867	8 528	8 129	9 292	8.536	8.777	H 236	7 869	N 315	120	98 137	104 727	112.5
Community and public safety	- 1		1300	1.377	5.495	1 226	1 402		1.848	1381	1264	136	1300	17 009	1,000,000,000	10.35
Coronunity and succel services.	- 1	1 260	194	268	279	606	513	1310	503	494	554	525	537	5 167	17 743 5 545	190
Sport and reconstition	11	3 654	4 000	4260	4791	4 391	4704	4615	4 446	440	4 221	4 626	4 307	12712	10 315	10.9
Public safety	1 1	3 624	4.000	4.000	4110	4 301	4704	4010	4.640	- 4402	4 201	- 4 000	4 397	10/5/12	90 315	100
Housing	1 1	000	Her	1376	2.027	206	2 163	1919	199	2 026	190	1.828	1905	23 449	25 124	26.5
Footbook and environmental services		0.704	220	100	4 170	4 195	4 969	1876	4 190	4 943	4 807	4 505	1 140	25.648 Rt 201	52 MW	210
	- 1			2817				2 995		3177		1982				345
Planning and tevelopment	1 1	2.702	2 500		2 690	2.636	255		1346		3.300		3.281	30.503	36 960	
Road tempot	1 1	464 637	456	355	811	541	1 001	:526 867	520 703	649 717	963 340	794	1982	7 817	8 160 7 759	87
Environmental protection		1,000	1000				1,10000		7,000		2.00	100		4,191	10.30%	
Tracing services	- 1	20 116	32.400	17:348	44 578	29 267	35 174	.27 623	25 460	36 733	24.819	29 100	63 733	371 896	432 343	480.2
Energy sources	- 1	17 660	200	34.879	40 897	140000	Carrier .	2 111	-	24 424	44.000	Andrew .		360 367	388 345	10000
Water management	1 1	11.000	28.216			37 666	34.316	26.362	31 310		24 564	27 864	63 181			416-0
Waste water management	1 1	2.459	4:109	3.60	3 656	1.601	807	1470	310	2.500	311	1 335	562	31 529	44 080	76.1
Waste management	1 1			14.27				1175,-4				0.000	100		1.00	11.00
Other	14	100000		1112			100000			-		1111000	-		7.	
otal Expensiture - Functional		36.344	96 187	39 197	84.376	83 559	85 108	B1 999	76 115	76 972	84 962	79.561	262 791	1 081 663	1.578.965	1375 8
kurplus/(Deficit) before assos.		347 909	(8 700)	(4.733)	(44 426)	(01940)	180 304	(21 198)	(26.374)	36.710	(79 500)	(24 434)	[700 946]	312 461	201 241	181.5
Intercompany/Ferret autoday transactions	1.77				100500	21150001		- marin		12-17-1	- HICHO	70080	0.070	S CONTRA		arming t
korplus/Deficity	1	347 905	(8.790)	64 7220	144 426	(11 843)	180 394	(31.798)	(28 374)	96 710	(19 900)	(24.434)	(760.541)	292 481	201 241	1813

Description	Ref						Budget Ye	W 2013/04						Medium Ter	Rovernue and I Framework	Copenditure
R thousand		July	Argust	Sept.	October	Non.	Dec.	January	Feb.	Merch	April	May	Are	Budget Year 2023/24	Studget Year +1 2531(25	Budget Tear 4 2025/26
Multi-star expressions to be appropriated	1.1		-									_		490000		
Vote 1 - Municipal Manager													-			-
Vote 3 - Eurostive Mayor	-11-1			100		- 4	7.5		900		77	75	0.50	100 E	111000	3
Vote 3 - Corporate Services	-11-1	-	200	201	1786	204	26		1.600	9.300	100	88	4.767	12.956	10.404	
Yote 4 - One Francial Other	-11-1	11 47	2544.00	944	0.70	1910	590		OCH WIL	1.77	- 20		112			
Viole 5 - Community and Social Services	-11-1	+	- 3	-			388	- 25	:-:	+	190	20	-	402		
Victo E - Health	-11-1	7		1 2				-			- 97	7.1	-	+	- 4	
You 7 - DPEN)	-11-1												- 1	-	- 4	
Vote 8 - Public Transport	-11-1												-	1 -		
Vote 5-10/astructure	-11-1	1,007	8.005	41 456	43 351	28.649	188,970	18301	-34:111	:27,960	W1996	20.310	2019	400 256	326 (3)	304.6
Vote 10 - Other	-11-1	10000											-			
Yote 11 -	-11-1														. 4	
Woles 12 -	-11-1												- 6		- 4	
Vote 12	-11-1													-	- 3	
Vote 54	-11-1												-	-		
Vote 16														-	- 4	
Capital multi-year expenditure sub-total	2.	2.837	4.281	41 618	40 125	24.873	69.500	18 967	20 608	23 240	92 193	29, 200	34 67%	413.289	336 548	304 8
betringrage and at multimages were align	-11-1															
Vote 1 - Municipal Menager	-11-1		-	-		- 4	(*)	1.0		*		-	-		. 4	
Vote 2 - Energitive Mayor	-11-1	74		17.11			100		- 5	77.	- 9	- 54		-		
Yote 3 - Cogorata Servose	-11-1	+			-		5.4		1+1	+:		*0		-	249	
Yole 4 - Chief Financial Officer	-11-1	-91	-	1 22		-	5.5	-		-				-	(47)	
Vote 5 - Community and Social Services	-11-1	-	-	- (41)		1.74		- 2	1+1	.+.	100	40	-	+	- 4	
Vote 6 - Health	-11-1	111	- 4	1.7%		-			-	-	-				- 4	
You 7 - DPOVS	-11-1	7.5	-	/ = 1	-	- 3	3.5	- 33	:=:	1 - 1	340	+	-	1 -		
Vote 8 - Public Transport	-11-1						-						-	-	- 3	
Yor 5: Misewature	-11-1	+ 1		106	5.00		(4)		(30)	(±)		-	7.966	7964	- 4	
York 10 - Other	-11-1												-	-	331	
Vote 11 -	-11-1												-	1 +	134	
Wote 12 -	-11-1													+	- 4	1
Wolfe 13	ш															
Victor 14	ш												-	-	- 3	
You to		+	-	(4)	- 4	-		1.0	-	-	-				4	
Capital single-year expenditure sub-lotal	2	+	-	-	-	-	-	2-6	-	-	-	-	7 864	7 864	241	-
Total Capital Expenditure	2.1	2 807	6.291	41 628	41:129	24 972	69.766	18.867	25.809	33 340	62 183	311,2100	41.740	429.353	256 793	304.00

Description	Ref						Budget Yea	ar 2023/24						Medium Ter	m Revenue and I Framework	Expenditure
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year + 2025/26
Capital Expenditure - Functional	1					2000			2000		200		Section	A 1001091110 14		at attackness
Governance and administration			269	201	(28)	224	25	7.0	1 491	5 300	177	88	4 757	12 505	10 650	37
Executive and council	11						- 11						120	20	~	_
Finance and administration	11	=	269	201	(28)	224	25	-	1 491	5 300	177	88	4 757	12 505	10 650	
Internal audit	11						215.000				-550		-			-
Community and public safety	1 1	=	170	-	57	15	388	7.0	-	57	100	7.1	-	488	· .	
Community and social services	11	=	120	=	-	-	-	120	-	12	-	2	2.0	2	= =	-
Sport and recreation	11						254.0				0.00		-		2	-
Public safety	11	+,	-	-	5 5 5	-	388	-	-	5 5	100	-	-	488		-
Housing	11												-	=	85	
Health	11	-	77.	-	1.50	-	-	170	-				1.70			
Economic and environmental services	11	2	-	_	1045	2	2	-	-	144	-	4	-	2	2	-
Planning and development			140	-	0.00	-		(#2)	-	€£	-		-	=		-
Road transport	11												5+3	==	:-	-
Environmental protection	11												170	-	-	
Trading services	11	2 837	6 023	41 458	43 353	24 649	68 975	18 987	34 117	27 960	81 906	20 111	36 983	407 360	326 135	304 858
Energy sources		- T T. C		- Indeed to	Andrea		Verent I	Garage A	A CONTRACTOR	12-2-2-2-2	- 24 10000	502-2500	-	- 50.507		-
Water management	11	2 837	6 023	41 458	43 353	24 649	68 975	18 987	34 117	27 960	81 906	20 111	31 933	402 310	326 135	304 858
Waste water management.	11	-		_	1. T.	-	-		-		-	=	5 050	5 050	=	
Waste management	11			455					425		~				2	2
Other													-	-	-	-
Total Capital Expenditure - Functional	2	2 837	6 291	41 659	43 325	24 873	69 388	18 987	35 609	33 260	82 183	20 200	41 740	420 353	336 785	304 858
Funded by:										1						
National Government		362	3 548	38 983	40 878	22 174	66 001	16 512	31 642	25 485	79 431	17 637	7 444	350 097	291 390	284 924
Provincial Government		Today Co.	- vaecas	emercy au	10.000	Parameter (C)	589000	4000000		CHANGE	120000000	1,577,779,6	-	10-0-000	********	-
District Municipality													-	8	-	-
allocations) (Nat / Prov Departm Agencies,																
Households, Non-profit institutions, Private																
Enterprises, Public Corpoarations, Higher Educ																
Institutions)													170	. 50	-	
Transfers recognised - capital		362	3 548	38 983	40 878	22 174	66 001	16 512	31 642	25 485	79 431	17 637	7 444	350 097	291 390	284 924
Borrowing		77.5				1175077 61	Access					21.02-50	20	10-0-0000		
Internally generated funds		2 475	2744	2 676	2 447	2 699	3 388	2 475	3 966	7 775	2 752	2 563	34 296	70 256	45 395	19 934
otal Capital Funding		2 837	6 291	41 659	43 325	24 873	69 388	18 987	35 609	33 260	82 183	20 200	41.740	420 353	336 785	304 858

MONTHLY CASH FLOWS	0 00					Budget Ye	ar 2023/24						Medium Ter	m Revenue and Framework	Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2624/25	Budget Year +: 2025/26
Cash Receipts By Source	8 4		S S			r à	- 0					8 8	17	8	
Property rates												39			
Service charges - electricity revenue							- 11								
Service charges - water revenue		2 173	1 478	1 846	1 600	1 637	1 343	1 646	1 390	1 571	1 494	1 649	17 826	18 004	18 184
Service charges - sanitation revenue		228	211	228	243	210	245	245	212	246	246	248	2 563	2716	2 879
Service charges - refuse revenue												3.4			
Rental of facilities and equipment												85			
Interest earned - external investments	3714	4 590	3 785	3 736	3 3 10	3 506	3 842	3 319	3 215	3 036	2 574	2 250	40 855	42 489	44 189
Interest earned - outstanding debtors												3.5			
Dividends received															
Fines, penalties and forfeits												85			
Licences and permits												34			
Agency services	**********			100000000000000000000000000000000000000								35	10190710710	12	100000000
Transfers and Subsidies - Operational	338 548	14 512	12 481	16 572	17 026	231 837	11 436	11 503	118 900	11 362	17 765	11 737	813 669	880 148	937 726
Other revenue	37	37	37	37	37	37	37	37	37	37	37	37	445	449	453
Cash Receipts by Source	342 300	21 540	17 973	22 419	22 215	237 227	16 903	16 750	123 755	16 242	22 115	15 919	875 358	943 807	1 003 432
Other Cash Flows by Source Transfers and subsidies - capital (monetary allocations) (National I	0401900		10.000	0-10-1	10,1500	.,,,,,,,,,,,	00000	4040000	20000	1100000	2010000		245-1-12		
Provincial and District)	81 979	51 432	25 509	20 176	43 168	26 707	29 665	26 285	38 347	42 379	26 642	14 210	406 499	342 935	338 862
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private								,,							
Enterprises, Public Corporations, Higher Educ Institutions)												-			
Proceeds on Disposal of Fixed and Intengible Assets. Short term loans												- 13			
Borrowing long terminefinancing												- 2			
Increase (decrease) in consumer deposits												- 32			
Decrease (increase) in non-current receivables												- 1			
Decrease (increase) in non-current investments		1.70				-	-			= .		S	-		
Total Cash Receipts by Source	404 279	72 972	43 482	42 595	65 383	263 934	46 568	43 035	162 102	58 620	48 757	30 129	1 281 857	1 286 742	1 342 294
Cash Payments by Type	2	1		^		i. (2)							1		
Employee related costs	33 129	34 893	34 905	38 505	35 929	38 591	36 850	36 820	36 901	36 231	36 469	37.580	436 804	468 056	504 381
Remuneration of councillors	5-0-0-0-0	1100000			2000		:	9000000		S-SARK	555.5-466	-	ALL AND AND THE	1	1/4/1/04
Interest	-		137	-	1070		-	1,000	235		100	96	470	470	470
Bulk purchases - electricity													100,000		
Acquisitions - water & other inventory	301	8 9 7 4	645	21 958	8511	11.562	8.818	7 026	6 082	7 802	3 680	13 453	98 810	120 534	131 587
Contracted services	5 802	16 843	3 9 19	9 575	14 075	14 609	7716	42	11 825	12 439	17 075	12 695	126 614	144 633	173 635
Transfers and subsidies - other municipalities	5500	West All	20000	5586	1000000	6,000	200.00	76	100000	Caren	0.75300	-	985,500	10000770	-=1000
Translers and subsidies - other											44000	-			
Other expenditure	9 493	21 653	11 665	16 473	17 370	22 426	22 716	24 872	13 093	17 180	14 205	13 594	204 729	222 801	236 542
Cash Payments by Type	48 724	82 363	51 260	86 510	75 885	87 188	76 100	68 760	68 136	73 652	71 429	77 419	867 427	956 494	1 046 595
Other Cash Flows/Payments by Type	10/8/6/19	0.2500	100000	5-10000	Xisolita	2000065	interest.	1500 1500	Chines	146-000	200000		10000040	4000000	09800,908
Capital assets	2837	6 291	43 325	41 659	24 873	69 388	18 987	35 609	33 260	82 183	20 200	41 740	420 353	336785	304 858
Repayment of borrowing	1,000		40,000		24,010	00.300	10 301	00.000	55255	874		41.140	874	333763	354 655
Other Cash Flows/Payments	8			3	100		9	15		014		- 3	314	8	100
Total Cash Payments by Type	51 562	88 654	94 585	128 169	100 758	156 577	95 087	104 368	101 396	156 710	91 629	119 159	1 288 654	1 293 279	1 351 453
NET INCREASE//DECREASE) IN CASH HELD	352 717	(15 682)	(51 103)	(85 573)	(35 375)	107 357	(48 519)	(61 333)	60 706	(96 089)	(42 572)	(89 031)	(6 797)	(6 537)	(9 159
Cashicash equivalents at the month/year begin:	374 037	726 754	711 072	659 969	574 395	539 021	646 378	597 859	536 526	597 231	499 142	456.270	374 037	367 239	360 702
Cash/cash equivalents at the month/year end:	726 754	711.072	659 969	574 395	539 821	646 378	597 869	536 526	597 231	499 142	456 270	367 239	367 239	360 702	351 543

Description	Ref	Preceding Years	Current Year 2022/23	2023/24 Mediu	m Term Revenue Framework	& Expenditure	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Estimate							
Parent Municipality:	85													
Revenue Obligation By Contract	2													
Telephane		6 272	2 352	2 587	2 846	3 131	3 319	3.518	3 729	3 953	4 190	4 441	4 708	45 046
Rental of Offices		7 405	7 964	7 964	8 760	9 636	10 214	10 827	11 477	12 165	12 895	13 669	14 489	127 465
Rental of Office Equipment		2 729	1 672	1 839	2 023	2 225	2 359	2 500	2 650	2 809	2 978	3 156	3 346	18416720
Postage		11	12	13	14	15	16	17	18	19	20	21	22554.453884	870407
Total Operating Revenue Implication		16 417	12 000	12 403	13 643	15 007	15 907	16 862	17 874	18 946	20 083	21 288	22 542	202 972
Expenditure Obligation By Contract	2													
Telephone		6 272	2 352	2 587	2 846	3 131	3 319	3518	3 729	3 953	4 190	4 441	4 708	45 046
Rental of Offices		7 406	7 964	7 964	8 760	9 636	10 214	10 827	11 477	12 166	12 895	13 669	14 489	127 465
Rental of Office Equipment		2 729	1 672	1 839	2 023	2 225	2 359	2 500	2 650	2 809	2 978	3 156	3 346	
Postage		.11	12	ta	14	15	16	17	18	19	.20	21	23	
Total Operating Expenditure Implication	-	16 417	12 000	12 403	13643	15 007	15 907	16 862	17 874	18 946	20 083	21 288	22 565	202 994

DC35 Capricom - Supporting	Table SA33	Contr	racts having	future budget	ary implications
			Dracadina	Current Vent	2023/24 Medium Te

Description	Ref	Preceding Years	Current Year 2022/23	2023/24 Mediu	m Term Revenue Framework	& Expenditure	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2023/24	Budget Year #1 2024/25	Budget Year +2 2025/26	Estimate							
Capital Expenditure Obligation By Contract	2													
Contract 1 Contract 2 Contract 3 etc														3.0
Total Capital Expenditure Implication Total Parent Expenditure Implication		16 417	12 000	12 463	13 643	- 15007	15 907	-	17 874	-	-	-		-
	-						10.907	16 862	1/ 5/4	18 946	20 083	21 288	22 565	202 994
Entities:					13043	15007	15 907	16 862	1/ 5/4	18 946	20 083	21 288	22 565	202 99
Entities: Revenue Obligation By Contract Contract 1 Contract 2 Contract 3 etc	2				13 043	1300	10 907	16862	1/ 5/4	18 946	20 083	21 288	22 363	202 99-
Revenue Obligation By Contract Contract 1 Contract 2 Contract 2 Contract 3 etc Total Operating Revenue Implication					13043	13007	10.907	16 862	-	18 946	20 083	21 288	22 363	202 99-
Revenue Obligation By Contract Contract 1 Contract 2 Contract 3et Total Operating Revenue Implication Expenditure Obligation By Contract Contract 1 Contract 2 Contract 3 et	2						15 907					21.208	22 965	202 99-
Revenue Obligation By Contract Contract 7 Contract 2 Contract 2 Contract 3 etc Total Operating Revenue Implication Expenditure Obligation By Contract Contract 7 Contract 3 etc Total Operating Expenditure Implication Capital Expenditure Obligation By Contract							15 907					21 288	22 565	:
Revenue Obligation By Contract Contract 1 Contract 2 Contract 2 Contract 3 ex Total Operating Revenue Implication Expenditure Obligation By Contract Contract 1 Contract 3 ex Total Operating Expenditure Implication Capital Expenditure Obligation By Contract Contract 7 Contract 7 Contract 7 Contract 7 Contract 7	2				-	-	15 307	-			-	21 288	22 565	:
Revenue Obligation By Contract Contract f Contract of Contract 2et Total Operating Revenue implication Expenditure Obligation By Contract Contract 7 Contract 2 Contract 3 Contract 2 Contract 3 Contract 3 Contract 3 Contract 3 Contract 3 Contract 3 Contract 5 Contract 5 Contract 5 Contract 7 Contr	2				-	-	15 907	-			-	21 288	22 965	:

Description	Ref	2019/20	2020/21	2021/22		ment Year 2022 0		2023/24 Medium	Term Revenue Framework	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year 2025/26
Capital expenditure on new assets by Asset Class	Sub-cla	55	ALTERNATION OF	22222000	5	34-10-97-00	-SWinderfeld	-251/01/25500	310000000000000000000000000000000000000	
nfrastructure		312 253	340 891	341 698	365 941	405 506	485 586	405 346	326 135	304 BS
Roads Infrastructure		2		2000	-	-	1		100000	-
Roads										
Road Structures										
Road Furniture										
Capital Spanis										
Storm water Infrastructure		74			- 20	-	-	- 14	-	
Drainage Collection						-				
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		1.0	- 2		*				-	
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spanes										
			100000	00.070.000	00240	20,000			W-V-10-	March 4
Water Supply Infrastructure		312 253	340 891	341 698	358 941	399 074	399 074	400 296	326 135	304 8
Dams and Weits										
Borefroles		-	(694)	399	500	500	500	-	-	
Reservoirs			1-1							
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution		312 253	341 586	341 299	331 813	359 662	359 662	370 097	211 390	294 9
Distribution Points		312 230	341.000	347213	3310.3	222 402	300002	210031	211 320	1.77
PRV Stations										
					528277	5200,000	100 miles	100000	170646	5/2
Capital Spanis		-			26 628	38 912	38 912	30 199	14 745	99
Sanitation Infrastructure		(4)		*.	7 000	5 432	6 432	5 050	141	
Pump Station					11111	10000		-		
Refculation		- 1		-	7.000	6 432	6 432	5 050	-	
Waste Water Treatment Works										
Outlaf Sewers										
Tolet Facilities										
Capital Spanis										
Solid Waste Infrastructure		14	~	**		19.0		(*)		
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		-	-	-	-	1+1	-		-	
RailLines				- 5				- 4		
Rail Lines Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spanes										
Coastal Infrastructure		- 14	-	-	- 41	-		1,0	-	
		1.0		*.	-	-			-	
Sand Pumps										
Plers										
Revetments										
Promonades										
Capital Spares										
Information and Communication Infrastructure						100			-	
Date Centres				- 5		- 1		- 4		
Core Layers										
Distribution Layers										

Description	Ref	2019/20	2920/21	2021/22	and the second	irrent Year 20220			n Torm Revenue Framework	
R thousand	- 4	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year + 2025/26
Community Assets		8 366	1 359	4 726		11 459	11 459		¥3	-
Community Facilities		8 366	1 359	4 726		11 459	11 459	-	-	-
Halls		2201111	100.00			211700-				
Centros										
Créches										
Clinics/Care Centres		225.00	0.00	50000		2000	2000			
Fire/Ambulance Stations		8 366	1 359	4.726	- 3	11.459	11 459	*	4.0	
Testing Stations									T T	
Museums										
Galleries										
Therefreis										
Libraries										
Cometonies/Crematorie										
Police										
Parks										
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets										
Stafu										
Abators										
Airports										
Tael Ranko Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		+				7.4		*:	40	-
Indoor Facilities										
Outdoor Facilities										
Capital Spares										
Heritage assets			-	71	-	54	-	*	20	-
Monuments	- 1 1									
Historic Buildings										
Works of Art										
Conservation Areas										
Other Hertage		-	-	71	4	54		- 2	- 20	1.4
investment properties		-	23	167	1		-	20	40	
Revenue Generating	1.0	-	-	-		-		-	-	
Improved Property										
Unimproved Property										
Non-revenue Generating		-		- 4	-		- 2	-	4.	
Improved Property										
Uniceproved Property										
Other assets		5 899	1 477	451				- *:		
Operational Buildings	1.1	5.899	1 477	451	-	-	- 2	- 0	- 2	-
Municipal Offices		5 899	1 477	451	-		- 0		-	-
PayEnguity Points		5770	37/10	1,355		=			7	
Building Plan Offices		्	- 5			-		1	2	1.0
Workshops		**	88	1550	100	- 2		35	年	
Yards										
Stores										
Laboratories										
Training Contres										
Menufacturing Plant										
Depots										
Capital Spares			1							
Housing		-	-	-			-			
Staff Housing		10	- 6	1017	-				- 1	
Social Housing										
Capital Spares	1 1									

Workshops		l"							
Yards									
Stores									
Laboratories									
Training Centres									
Manufacturing Plant									
Depots									
Capital Spares									
Housing	-			12-1	-			11-21	-
Staff Housing									
Social Housing									
Capital Spores									
Biological or Cultivated Assets	-		-					1000	-
Biological or Cultivated Assets.									
ntangible Assets	(87)	1 391	-	2 055	7 692	7 692	2 0 6 5	1 055	-
Servitudes									
Licences and Rights	(67)	1.391	-	2 055	7 692	7.692	2 055	1 055	-
Water Rights									
Efficient Licenses									
Solid Waste Licenses	200								
Computer Software and Applications	(87)	1 391	5.00	2 055	7 692	7 692	2 055	1.055	
Load Settlement Software Applications					10000	4.000			
Unspecified									

Description	Ref	2019/20	2020/21	2021/22	Cur	ment Year 2022/2	13	2923/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Computer Equipment	1	326	(0):	2 499	1 145	1.150	1 150	900	900	-
Computer Equipment	- 1 1	326	(0)	2 499	1 145	1.150	1 150	900	900	-
Furniture and Office Equipment		(2 136)	(1.477)	204	1 650	1 350	1 350	1 550	450	-
Furniture and Office Equipment		(2 136)	(1 477)	204	1 650	1 350	1 350	1 550	450	-
Machinery and Equipment	- 1 1	(3 763)	106	2 160	3 790	6 695	6 695	7 002	4 745	
Machinery and Equipment		(3 763)	(0)	2 150	3,750	6 695	6 695	7 002	4 745	-
Transport Assets		-		-	5 500	8.950	8 950	3 500	3 500	-
Transport Assets	- 1 1	-	1 = 1	-	5 500	8 960	8 950	3 500	3 500	-
Land Land		-	-	-	-	20	-	-	-	
Zoo's, Marine and Non-biological Animals Zoo's, Marine and Non-biological Animals		-		-	-		11.0	-	-	-
Living responses	- I L	-	2.00	5-3	-	#10	11011	114	174	140
Mature Postering and Production Zoological plants and aremate		-	120			-				
Postong and Profession Zoological plants and aminute		-		-	-	- 1	-			
Total Capital Expenditure on new assets	-	320 858	343 641	351 889	380 041	442 802	442 802	420 353	336 785	364 858

theoreand solid expectiture on renewal of existing exacts by Astroctions Float's third-inchars Float's Shuchares Float's Furniture Capital Syams Storm water Inhastructure Discharge Collection Storm water Consequence Alternation Electrical Inhastructure Privar Plants HV Substations HV Substations HV Substations HV Substations HV Substations HV Networks LV Networks Capital Syams Water Syams Water Syams Floating Station Willer Supply Inhastructure Dens and Weiss Boselosse Responsible Floating Flo	* 0	Audited Outcome ass/Sob-class	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year	Budget Year 2023/24	Budget Year +1	Budget Year
Road Structures Storm water influence Attenuation Electrical Influenceans Place Plants HV Substations HV Substations HV Substations EV Transmissions Conductors MV Substations Visited Spanes	Î	ass/Sub-class					Forecast	2023/24	2024/25	2025/26
Roads Infrastructure Roads Road Structures Road Fornibres Capitie Spanie Stante Heritanie District Spanie Stante Heritanie District Spanie Stante Heritanie District Spanie Stante Heritanie District Spanie District Spanie District Spanie All Heritanie Plactical Infrastructure Plactical Infrastructure Plactical Infrastructure HV Switching Station HV Transmissione Conductors MV Switching Station MV Switching Station MV Networks LV Networks LV Networks LV Networks Capitie Spanie Visiter Supply Infrastructure Deem and Weins Boneholie Resorvairs Placty Stations Water Transmissione Water Transmissione Water Transmissione Water Transmissione Water Transmissione Mores But Materia But Materi								700000		
Reads Structures Read Forniture Capital Spanies Storm resear Infrastructure Discinage Collection Storm resear Consequence Attenuation Electrical Infrastructure Private Plants Private Plants Priv Substations HV Reference United Spanies Visiter Supply Infrastructure Dense and Webs Bonsholes Flasorroins Plants Plants Plants Plants Huter Hut			3 356	41 325	-		-		-	
Read Shutching Positive Spanies Storm water Infrastructure Dislange Collection Storm water Consequence Alternative Consequence Alternative Consequence Alternative Power Plants HV Switching Station HV Transprisations Conductors MV Switching Stations HV Transprisations Conductors MV Switching Stations MV Networks LY Networks Capital Spanies Visiter Supply Infrastructure Deem and Weles Bonaticus Flasorosis		-				-	£	2		S-1
Road Formitine Capital Spanis Storm water Infrastructure Dischage Collection Storm water Consequence Alternation Flactical Infrastructure Private Plants HV Substations HV Substations HV Transmission Conductors MV Substations MV Substations MV Networks LV Metworks Capital Spanis Valent Spanis Va				500			100			
Road Formitine Capital Spanis Storm water Infrastructure Dischage Collection Storm water Consequence Alternation Flactical Infrastructure Private Plants HV Substations HV Substations HV Transmission Conductors MV Substations MV Substations MV Networks LV Metworks Capital Spanis Valent Spanis Va	- 1									
Capital Spanie Stamm reside in the autouchure Disalmage Culteritore Stone seater Consequence Attenuation Electrical Infrastructure Power Plants HV Substations HV Transmissions Conductors MV Substations MV Networks LY Networks LY Networks Capital Spanie Visiter Supply Infrastructure Deem and Webs Booksins Booksins Haster Transmisset Works Booksins Water Transmisset Works But Maters	- 1									
Storm welfer Infrastructure Drainage Collection Storm setur Consequence Atternation Electrical Infrastructure Proser Plants HV Substations HV Transmissions Conductors MV Substations MV	- 1									
Drainage Collection Storm assive Consequence Attermetion Electrical Infrastructure Preser Plants HV Substations HV Substations HV Substations MV Networks LV Pulmonits LV Pulmonits LV Pulmonits Capital Spanss Visiter Supply Infrastructure Dens and Webs Bonincies Flasorroins Parep Stations Water Treatment Works Substations Water Treatment Works		-				-		-		
Storm water Conveyance Attenuation Electrical infrastructure Preser Plants HV Switching Station HV Transmissions Conductors MV Switching Station MV Switching Station MV Switching Station MV Switching Stations UV Networks LV Networks LV Networks Capital Spanie Visiter Supply Infrastructure Deem and Weins Boneholies Flasoropics Flasoropics Water Transmissions Water Transmissions Water Transmissions But Materia										
Attenuation Electrical Infrastructure Proper Plants HV Substations HV Substations HV Transprisation Conductors MV Substations MV Substations MV Networks LV Networks Capital Spanse Viater Supply Infrastructure Dens and Wers Boseloss Reservoirs Pump Stations Water Transpriset Works Business B	- 1									
Electrical Infrastructure Power Plants HV Substations HV Substations HV Transmissions Continuos BV Substations BV Substations BV Substations BV Substations BV Substations BV Metworks LY Networks Ly Networks Capital Spanis Water Supply Infrastructure Dens and Weins Bonetoins Hastorions Flastrucius Plants Stations Water Transmissions But Raters But Raters But Raters But Raters But Raters	- 1									
Power Plants HV Substances HV Substances HV Transmission Conductors BV Substances Capital Spanse Vieter Supply Infrastructure Dense and Webs Boselosse Passorvoirs Pump Stances Water Transmission Bust Transmission Bust Transmission Bust Transmission Bust Transmission Bust Mater										
HV Substations HV Nutrocits Capital Spanis Vister Supply Infrastructure Dens and Webs Boneholes Passrvoirs Passy Stations Water Supply Infrastructure Dens Local Capital Spanis Husbrooks Boneholes Fassy Stations Water Transformet Works But Mater But Mater But Mater				6.7		- 50				
HV Switching Station HV Transmission Conductors MV Switchteling Stations MV Switchteling Stations MV Networks LV Networks Capital Spanie Viewer Supply Infrastructure Demis and Webs Bonelinis Passporter Party Stations Water Transmission Passporter Water Transmission Stations Water Transmission Stations Stations Stations Stations Stations Stations	- 1									
HV Transmission Conductors BY Substations BY Substations BY Methodiss LV Networks Capital Spanse Visite Supply Infrastructure Dense and Webs Boseholes Passorvoirs Pump Stations Water Transmission Works But Raser	- 1									
BFV Substitutions BFV Switching Stations BFV Metworks LV Networks Capital Spanies Water Supply Infrastructure Dense and Water Bosenbess Flatorroits Pump Stations Water Teachment Wares But Mater	- 1									
BFV Switching Stations BFV Networks LV Networks Capital Spanes Visiter Supply Infrastructure Demic and Wels Boneholes Plassorrocks Plassorrocks Plassorrocks Water Teachront Works Sulk Maters	- 1									
MY Metworks LY Networks Capital Spaniss Water Supply Infrastructure Dens and Webs Bonnicists Passivoirs Passivoirs Passivoirs Water Treatment Works Sub Mater										
BIV Metworks LV Networks Capital Spanie Water Supply Infrastructure Dens and Weles Booknake Pasonroins Pasonroins Water Teachnort Works Sult Marin										
LY Nehecitis Capital Spanies Water Supply Infrastructure Dems and Weins Boseholiss Rissonopiss Plango Stations Water Treatment Works Bulk Metra										
Capital Spanse Water Supply Infrastructure Deste and Wels Bosehous Resorvoirs Plungs Stations Water Treatment Works Sulk Maters										
Water Supply Infrastructure Dense and Weins Boseholise Resonroles Planty Stations Water Treatment Works Bulk Maris										
Demo and Weins Boneholds Reservoirs Party Stations Water Treatment Works Bulk Matra			-	40 451						
Boseholike Plasovojita Plasovojita Plasovojita Plasovojita Water Water Bulk Maren		-		100 100			-	1.0	-	
Reservoirs Pranty Stations Water Treatment Works Bulk Mates	- 1									
Pump Stations Water Treatment Works Bulk Mains	- 1									
Water Treatment Works Bulk Maris	- 1									
Bulk Mains	- 1									
	- 1									
	- 1									
Distribution	- 1			48 451		_	2-0			
Distribution Points	- 1			100000000000000000000000000000000000000			122			
PRV Stations	- 1									
	- 1				200		2.22			
Capital Spanus	- 1		200	1000	_	-			_	
Sanitation Inhastructura		-	3 366	875		-	_	_		
Pump Station	- 1									
Retrutation	- 1									
Weste Water Treatment Works	- 1									
Outful Sewery	- 1		3 386	873	-	-				
Tollet Facilities	- 1		-	37,75.0						
Capital Spanse	- 1									
Solid Weste Infrastructure		-	4.7	22	1 2		=		-	
Lacoffit Sites										
	- 1									
Waste Transfer Stations	- 1									
Weste Processing Fecilities	- 1									
Weste Drop-off Points	- 1									
Weste Separation Facilities	- 1									
Electricity Generation Facilities										
Capital Spanie										
Reit Infrastructure			-		1.74	-		100	-	
Rall Linus										
Red Structures										
Red Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substitions										
LV Webeocks										
Capital Spanis										
Constal infrastructure		-	-		-	-	_	-		
Sand Pumps			i con	- 22						
Plena	1									
Revetments										
Fromenades										
Capital Spanis										
Information and Communication Infrastructure					-		540	-	-	
Data Centres										
Core Layers		-	5	2-		-				
Distribution Layers										
Capital Sparse										

Description	Ref	2015(20	2020/21	2021/22	- 0.	zment Year 20225	23	2023/24 Medius	m Term Revenue Framework	& Expendits
thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Sudget Year +1 2624/25	Budget Year 2025/26
promounity Assets										
Community Facilities	1 [-	, - ·		-		-	-	-	
Halto										
Centres										
Dischesi										
Clinica/Care Centres										
FireAmbulance Stations										
Teating Stations										
Managera										
Gatteries										
Theatres										
I Bracies										
Cametarios/Crematoria										
Police										
Parks										
Public Open Space										
Metare Redervess										
Public Abbation Facilities										
State										
Abatuis										
Airports										
Taxi Ranks/Sus Terminals										
Capital Spanis										
Sport and Recreation Facilities			-			7-2				
Indoor Facilities										
Outdoor Facilities										
Capital Sparsu										
Laptar Spares										
		200							1000	
ritage assets		-		-	-		-		-	
Monoments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
vestment properties	1 1	-	-	-		-		_	0 90	
Revenue Generating	1 1		_	-	_					
Improved Property										
Liningsroved Property										
Non-revenue Generating			-					_		
improved Property										
Unimproved Property										
her assets						- 1				L.
Operational Buildings	1 1			-					-	
Mancipal Offices										
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratorius										
Training Cantres	1 1									
Manufacturing Plant										
Depate										
Capital Spanus										
Housing		-						-	_	
Stoff Hissaing			2.5		11	5-1				
Social Housing										
Capital Spanio										
ological or Cultivated Assets								20		
Biological or Cultivated Assets							_		-	
The state of the s										
anoible Assets	1 1	(239)	(1 391)							
Senstudes		12.74)	11 2019			-	-	-	-	
Licences and Rights		(239)	(1 391)				-	_		
Annual Control of the		(223)	(1 201)	1-2-1	TE	200				
Water Rights										
Efficient Licenses										
Sold Waste Liceroes										
Computer Software and Applications		(239)	(1.391)							
		10001	4							
Load Settlement Software Applications										

Description	Suf	2619020	2020/21	2021/22	Cu	ment Year 20225	22	2023/24 Media	rn Term Revenue Framework	& Expenditure
Rithousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Sudget	Adjusted Budget	Full Year Forecast	Budget Year 2823/24	Budget Year +1 2634/25	Budget Year +2 2025/26
Computer Equipment Computer Equipment		-	-			- 50	- 4	100		
Furniture and Office Equipment Furniture and Office Equipment		24	12		21		- 12		2	12
Machinery and Equipment Machinery and Equipment		25	12		21		12	12	25	12
Transport Assets Transport Assets		2.5	7.5		29	- 2	13	1.0	125	15
Land Land		12.5	10	14	\$1		13	172	12.5	12
Zoo's, Marine and Non-biological Animats Zoo's, Marine and Non-biological Animats		0.	15		2		- 32	-	-	100
Living resources		*5	120	254	+3	9.5	14		80	120
Mature Policing and Properties Zoonsprai partie and arimula		20			-	- 40		7.4	ER 40	
Professional Professional Econoptical plants and animals		40	120	7.4		940	54	-	-	
Total Capital Expenditure on renewal of existing asse	6 1	(239)	1 566	41 325	<u> 2</u> 9	8 48	12	25	2	1 12
Renewal of Existing Assets as % of total capes Renewal of Existing Assets as % of deprace"	П	-0.1% -0.3%	0.5% 2.8%	19.5% 54.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Description	Ref	2019/20	2020/21	2021/22	Cu	errent Year 2022/2	13	2023/24 Mediur	n Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2824/25	Budget Year + 2825/26
Regains and maintenance expenditure by Asi	set Class/Sub-o	class	Outcome	Obloome	Suoge.	Budget	Porecast	2023/24	2024(25	20.23/25
Infrastructure		15 145	200	1 295	12 000	25 071	25 071	17 300	17 300	17 30
Roads infrastructure	1 H	10 (40	_	1230	12 000	25001	22 01 1	12 300	17.300	11.30
Roads	1 1									
Road Structures	1 1									
Road Furniture	1 1									
Capital Spares	1 1									
Storm water Infrastructure	1 1	-		-		-	-		7+1	-
Drawage Collection	1 1									
Storm water Conveyance	1 1									
Attenuation	1 1									
Electrical Infrastructure	1 1	120	-	-	-		-	-	-	
Power Plants	1 1									
HV Substations	1 1									
HV Switching Station	1 1									
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Netheories										
LV Natworks	1 1									
Capital Spares	1 1									
Wrater Supply Infrastructure	1 1	15 145		1 295	12 000	25 071	25 071	17.300	17 300	17.3
Dams and Weirs	1 1						- //	.,	0.000	110000
Boreholes	1 1									
Reservoirs	1 1									
Pump Stations	1 1	392	+	2 -	-		-		-	
Water Treatment Works	1 1									
Bulk Mains	1 1									
Distribution	1 1	94 753	-0		-	-	-	5-6	-	-
Distribution Points	1 1									
PRV Stations	1 1						9444000	Water and the same of the same		22.650
Capital Spanis	1 1		+3	1 295	12 000	25 071	25 071	17.300	17 300	17.30
Sanitation Infrastructure	1 1	-	-	-	-	-	-	-	-	-
Plump Station	1 1									
Reticulation	1 1									
Weste Water Freatment Works	1 1									
Duttali Sowers	1 1									
Toulet Facilities	1 1									
Capital Spans										
Solid Waste Inhastructure	1 1			-	-	-	-			
Landfill Sites										
Waste Transfer Stations Waste Processing Facilities										
Waste Drop-off Points Waste Separation Facilities										
Electricity Generation Facilities										
	1 1									
Capital Spares Rail infrastructure		1.00	-	-	-					
Rail Lines	1 1	-				-	-			
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Afterwation										
MV Substations										
LV Noteorks										
Capital Spares										
Coastal Infrastructure		12.0	-		-2	500			7.5	
Sand Pumps		-	-				-	1.4	-	
Sand Humps Piers										
Revetwerts	1 1									

Description	Ref	2019/20	2020/21	2021/22		errent Year 20220	23	2023/24 Mediu	rn Term Revenue Framework	& Expenditure
R thousand	4	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year + 2025/26
Community Assets		Outcome	331	Concorne	2 000	1 000	1 000	202324	-	2023/29
Community Facilities		-	331	-	2 000	1 000	1 000	-	-	_
Halfs		-	331	10-00	34	-	441	-	-	_
Contres	1 1									
Créches	1 1									
Clinics/Care Centras	1 1									
Fire/Ambulance Stations	1 1			-	2 000	1 000	1 000			-
Testing Stations	1 1	-				202000	1513555			
Museums	1 1									
Galleries	1 1									
Theatres	1 1									
Librarius	1 1									
Cornetorios/Crematoria	1 1									
Police	1 1									
Parks	1 1									
Public Open Space	1 1									
Nature Reserves	1 1									
Public Abildion Facilities	1 1									
Markets	1 1									
Shaifs	1 1									
Abattoirs	1 1									
Alports	1 1									
Taxi Ranks/Bus Terminals	1 1									
Capital Spares										
Sport and Recreption Facilities		-			5 m	-			-	
Andoor Facilities										
Outdoor Facilities	1 1									
Capital Spanss										
feritage assets		140	20			4				
Monuments										
Historic Buildings	1 1									
Works of Art	1 1									
Conservation Areas	1 1									
Other Heritage										
tvestment properties	- 1 ⊦			·					1-1	_
Revenue Generating		-	-	-	-				-	
Improved Property										
Unimproved Property										
Non-revenue Generating			72		127	75.0	-	_		
Improved Property Unemproved Property										
monthioned European										
Other assets	l L	1 600	2 646	2 535	1 948	2 448	2 445	1 943	1 500	1 50
Operational Buildings		1 600	2 646	2 535	1 948	2 448	2 448	1 948	1 500	3.50
Municipal Offices		1 600	2 6 4 6	2 535	1 948	2.448	2 448	1 948	1 500	5 50
Pay/Enquiry Points	1 1									
Building Plan Offices	1 1									
Workshops	1 1									
Wards	1 1									
Stoves	1 1									
Leboratories	1 1									
Training Contrex	1 1									
Manufacturing Plant	1 1									
Depote	1 1									
Capital Spares	1 1									
Housing			#2			-				
Staff Housing										
Social Housing										
Capital Spares										
Sciopical or Cultivated Assets		-				-				
Biological or Cultivated Assets			-				-		-	
stangible Assets		-		-	54		-	-		
Servitudes										
Licences and Rights		1	-		-	-				

Ref	2019/20	2020/21	2021/22	Cu	crent Year 2022/2	3	2023/24 Mediu	m Term Revenue & Framework	Expenditure
1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 8 2824/25	Budget Year +2 2025/26
20 20	835	-	487	613	813	813	613	612	613
- 1 1	835		487	613	813	813	613	613	613
	*:	**	(4)	+:		14	-	÷2	5.4
1 1									
	1 499	6.879	12 861	1 414	3 003	3 003	1 224	1 112	1 112
- 1 1	1 499	6 879	12 861	1414	3 003	3 003	1 224	1112	1112
	6 675	2.786	1294	9 335	1 938	1 938	9 335	9 3 3 5	8 785
- 1 1	6 675	2 788	1294	9 335	1 938	1 938	9.335	9 3 3 5	8 785
	- 60	-	54	*	-	1.0	-	+4	-
- 1 - 1									
	2	0.40	- 22	-	-	-	-	23	-
	7/2			-				. 📧	. 19.
N	7.0	24 1		200					
N	+1	24	- 4						-
1	25 744	12 645	18 473	27 310	34 273	34 273	30 420	29 860	29 310
		1 Audited Outcome 835 835 835 835 835 835 835 835 835 835	1 Audited Outcome 835 835	1 Audited Outcome Outcome 835 - 487 835 - 487 487 1489 6 879 12 861 1 489 6 675 2 786 1 294 6 675 2 786 1 294	1 Audited Outcome Outcome Budget 835 - 487 613 835 - 487 613 835 - 487 613 835 - 489 6879 12861 1414 1438 6879 12861 1414 6675 2788 1294 9335 6675 2788 1294 9335	1 Audited Outcome Outcome Outcome Budget Budget 835 - 487 613 813 835 - 487 613 813 1 489 6 879 12 861 1 414 3 003 1 489 6 879 12 861 1 414 3 003 6 675 2 788 1 294 9 335 1 938 6 675 2 788 1 294 9 335 1 938	1 Audited Outcome Outcome Outcome Budget Budget Full Year Forecast 835 - 487 613 813 813 813 813 813 813 813 813 813 8	Audited Audited Outcome Outc	Audited Audited Outcome Outc

2.1%

2.8%

13%

0.0%

2.8%

2,2%

1.7%

R&M as % Operating Expenditure

2,5%



Vote Description	Ref	2023/24 Mediu	m Term Revenue Framework	& Expenditure		Forec	casts	
R thousand		Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Present value
Capital expenditure	1							
Vote 1 - Municipal Manager		·	-	-	1.0			
Vote 2 - Executive Mayor		9. T .)	10.7	= =				
Vote 3 - Corporate Services		12 505	10 650	=				
Vote 4 - Chief Financial Officer		- Table 1	-	-				
Vote 5 - Community and Social Services		488		-				
Vote 6 - Health			-					
Vote 7 - DPEMS		92	752					
Vote 8 - Public Transport			17878					
Vote 9 - Infrastructure		407 360	326 135	304 858				
Vote 10 - Other		-	923	= =				
Vote 11 -				+				
Vote 12 -								
Vote 13 -			72	-				
Vote 14 -		::						
Vote 15 -		2. - 2.5	73 - 2	-:				
List entity summary if applicable								
Total Capital Expenditure		420 353	336 785	304 858			_	
Future operational costs by vote	2							
Vote 1 - Municipal Manager	-							
Vote 2 - Executive Mayor								
Vote 3 - Corporate Services								
Vote 4 - Chief Financial Officer								
Vote 5 - Community and Social Services								
Vote 6 - Health								
Vote 7 - DPEMS								
Vote 8 - Public Transport								
Vote 9 - Infrastructure								
Vote 10 - Other								
Vote 11 -								
Vote 12 -								
Vote 13 -								
Vote 14 -								
Vote 15 -								
List entity summary if applicable								
Total future operational costs	- 1			-27		-	_	
			20-50	701	3	100		
Future revenue by source	3							
Exchange Revenue								
Service charges - Electricity								
Service charges - Water								
Service charges - Waste Water Management								
Service charges - Waste Management								
Agency services								
List other revenues sources if applicable								
List entity summary if applicable								
Total future revenue		() () () () () () () ()		=()	-	-		
Net Financial Implications		420 353	336 785	304 858		12		-

C35 Capricorn - Supporting Tab Pleasant				i i		,	1	1:						2000/28 Medical	Facinity.	A lings
Families	Project Sescription	Project Number	Type	MTSF Service Outcome	1259	Own Strategic Objections	Asset Disea	Asset \$10-Class	Ward Leastine	SPELonghale	6PS Lambure	Audited Outcome 200702	Surrent Year 2003031 Full Year Ferenant	Radget Year 2007/04	Budger Your +1 200429	Budge 28
List of capital projects provided by Fa	notice .			9								100				
decidates and Corporate Support	Office Furniture	PCBSSESSOS SILA	New	president part series	Straff		Figure and Office Equipment		Indicate		a :		1300	1300	-	
also make the and Corporate Support	treatment of photosoft course.	PCONTRESSO AND	-	in efficient affection and development colored public service	Street Company		Fundament Office Equipment		Administration of Head Office/Misch of the Charles			1	140	449	400	
decidation and Corporate Support	Delaul Project	PCS0000010004 PF		27	tour		Manhaey and Garanner		Administrative or their Office Whole of the Global			28			140	
	Plants and Signifements	PCINIBEISHA NIN	-		Street.		Machinery and Equipment		Administration or Head Office Which of the Original				2400	4300	1000	
and the second second	Section 19	100 000 000 000	200		1170-1		Committee of the Commit		Administrative or Head Office, Minute of			F	200			
decimation and Corporate Suspert	Market Street	PCMCMENTS, SCF	5	1	Sinute.		Territoria de la companya della companya della companya de la companya della comp		Named and Administration of the Company of the Comp			- 5	7366	300	2000	
ive Fighting and Protection	Other Machinery, Equipment and	PC000MI3000, MR	-		Disaft .		Michigan and Spainwell		Redignish or their Otton White of			_	400	160	5	
es Fighting and Protection	Contain system Assess Control Systems and Consis	PC003003009_MAR	New	to efficie afficia sel memorare	Strain .		Machinery and Equations		National Street Office White of			-	160	100	-	ı
Formation Technology	share county throat we chare	PCMINESON, SPR	New	consider public service	South		Corpor Spipment		the Granial .		4)	7	0.00		- 10	
distator feboring	bringshiel ICT network	PC000000004, NTN	No.	An efficient, officials and absorpment constel public service	Small .		Consuler Epigneet		Administration of Head Difficult MICE!		4	-	0.460		200	
distraction factorings	Computer equipments, sufficient and metanolity	PCRISIONAL NO.	New .	As efficient, effective and development content public arricle	Street.		Company Suppress		Administrative or Head STAIR, Minor of the Shelike				- 100	100	400	
distriction Technology	If Security Consess	PCSHSHSSON, MAI		An efficient affection and desarryment- colored public service	State Control		Committee Facilities		Administration of Head Office White of the Deniel			1 2	1570	1 15	100	
distribution September	Community shared nationals	PCONSISTEN NO		in efficient effectus and atmosphere	ALL ST		Command Command		Administrative or their Diffee Whole of the Nicolan					10.2		
			-	to officer affective and decomposite					Administration of Physics of Control of					.00	344	
domation Technology	Phoenidate	PERSONAL PROPERTY AND	-	to efficient affective and shootigement	Sout .		Intergible-Asset	connect are Rights	De Grania Administrative or Head Office Minute of		*	-	:1401	1000	7 000	
distration Technology	If Selboon	PCMUMEROPHUMA, MEE	-	present party service	Sinute.		CONTRACTOR CONTRACTOR	science and Rights	Badistics .		*	-		- 16	- #	
evenings.	Refuturement of water purification passings plant	PORTECTION AND	22	As efficient competitive and despensive accounty inflatington release	See		Serial official and	Accusance	Whate of the Danier				255	8.000	1 10	ı
	The state of the second													3,000	-	
inantiqu	Upgrading of Lebowsky one tredment more.	PCMTHESIONIC, 846	New	As efficient, compatible and responsive economic influence between	Street		Serialis Machalise	Accusion	White of the Date of		a)	Ŧ	-		- 3	
to the same of the	and the street, a			An efficient compression and responsion			and the second second		Administration or Head Differs Mineral P.							
Name Distribution	CAPER Squittle Stone Co-Funding	PCSETMORNOUT, 702	-	Acquaint inflativation retrieved	Sinut		Miles Supplied American	Seman.	Bediese		*		380	10,000	1000	ı
Value Distribution	Secretary Water South	PCS010020000007 721	22	As efficient competitive and responses	and the same of th		CASTRAINS:	Dettake	Administrative of Head Difficult MICES				275	1000000	-	
Name Chall Burker	Streethest Report New School	PCSETREDRONNO,721		account Madrutor which	Draft .		State Euglip Internation	Delta-	Marine .			Ī	16.581	21476	01409	
	Madisha Diara, Madisha Legis, Matamanang, Managasaka A	-		As efficient, compatibat and responsive					Administration of Head Street, 80725							
Name Distribution	Moderna	PCSE160300-0017,725	New	According to Production St. Contract.	State .		Mile Supp Interestore	Domesic	Legelie Munipi			7		4300	9496	ı
New Delivery	Groetpat, Stas. Linigdon, Springer State Supply	Promissional train		As official corpolities and separation	Street.		Mar San Manuser	Delbar.	Administrative or theat Differs, MICE				230	1336	100	
The state of the s		TOTAL PROPERTY OF	777	acquait; affaithcles wines			No. Jan. State Sta					- 5	0.10	10:10:	BANK	ı
Name Contribution	Contrastitingue, Dennis, Santourt New York Water Supply	POST SECURIORY JUST	-	As efficient competitive and requirement occurries infrastructure reduces	Scott .		More Dayley behaviorates	Dellarie	Administration of Head Orbital ACCT. Strategy			-	639	4.000	100	
	De la companya de la															ı
tone Distribution	Mpisalvain BMS Majarin, Sellassis, Makangani, Sellinsundoole, Modhato-B	PC001062664897, 728	-	An efficient composition and improvious polynomic influenceasts influence	and a		Make Supple Inflationals	Dellader	Administrative or Head Office (-MICE) Legade Micerpi					4300	-11000	
Can District	-	PLANTING SERVICES	77.	September 1999			The Party Street, Square, Squa		The second second			F		3.500	1100	ı
West Distribution	Parkagina Warner Streetly	POSE SELECTION (121	No.	As efficient, competitive and responsive economic inflationable indexes	Diset:		State Supplications	Delliyler	Administrative or result Drives, MICE.			100	ties	11460	11466	
CONTRACTOR OF	Paradusation (and the land to	000	do efficient competitive and responses			i dell'e in Carron della	100	Administrative or the at 1980 of 18810		12		72.41	· West	22,000	ı
Come Clinic Backer	Photo Noor Supply	PCOPTEGRADO (11)	-	economic toffeetrafeire tuberon	liver .		Motor Supplished stars	Dettudes	Material			-		1699	8466	
		PC0011002004007, 7115		An efficient, competition and responsess				Dethales	Administrative or Head Difficult Mills				10100	35401		
One Distribution	Streeten Natio Supply	PLANTING SERVICES	77.	economic inflamination indexed	Street.		Mine South Information		The contract of			F	100	340	30400	ı
Valer Distribution	White Set Total Supply	Pose terasoveer (fax	No.	As efficient, competitive and responsive economic inflastration indexes	Diset		State Supplications	Dollake	Administration or threat Diffusion Militial Military			2	20.400	10100	77.108	
CONTRACTOR OF	American Colonia (an an all learning	320	in efficient competition and requirement			id-i-hybo-as		Administrative or the at Difficul MITTE		10		1400	i i i i i i i i i i i i i i i i i i i	i little	
Name Distribution	Salene Water Supply	PCSp*tesizes.ess7_718	-	economic offential telephone	Street.		Other Supplementary	Dottuber	Material			+	- 0	4100	866	
				As efficient corporation and responsive					Administration of these Differal Miles							
One Overhalise	Money of the Market Stranger by	PC201062864807, 756	77.	economic influential late indexes	Street.		Mile Sale Memore	Settleter	Strategic W101 Lepele Munip			1	3366	4366	1738	
West Distribution	States 905 (Name on p. Maketon. Material and other property)	PC00 TBLUEWOOF /127		As efficient, competitive and responsive economic inflationative indepent	Disaft .		State Supple Schalastope	Dellister	Administrative or Head Offices, MICE			- 6		100	100	
entrante :		SHAT MISSELLE	820	in efficient consenting and recommen			Self-fiver-self-		Administrative or the All Philad Mary		10		555		2500	
Come Contribution	Statute Kings Water Supply	PCS(*MISSINGF_756	No.	economic telephylates takene	lour .		Motor Supplement Con-	Dettube	Blooking		1.	-	5.00	4100	866	
	Water Service to Restrictions Girect			to efficient competition and responsive					Administrative or the Administrative of							
NIBH CHANNE BUE	(MICC. SCHOOL)	PLANTING HOLD AND	77	ACCOUNT ATTACHED ASSOCIA	una.		THE SAME STREET,	-	Be-Dated			-	194780	100.747	Miller	
West Challetter Street	Delated Statement Company 695	PORTRUMOST 241	-	As efficient completive and responses economic inflatitudes indexet	Dist		State Supply telephone	Dellister	Administration or these Differs, MICES			- 5	21126	260	Sheet.	
William St.			82	The second secon			in the first comments	197-1	Navada e mai Ofici. Mill		6		10000	1	1000	
	and the second s	No. of the last of	Lan	th efficient competition and responses			Charles and the same		Administration of Print Difficult March					at neces	715151	1
Come Distribution	Planting Water Design	POSPHILISHED 764	No.	aconomic offential telepris	liver .		Other Supplications	Domes	Maradas			-		90-000	10.000	1

thousand														2023 Di Mediu	Franceurk	d Superdi
Function Pro	nject bescription	Project Number	Тура	MTSF Service Outcome	IUS	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Lecation	GPS Langitude	GPS Latitude	Audited Outcome 2001/22	Current Year 202323 Full Year Forecast	Budget Year 202324	Budget Year of 200425	Budget To 20050
later Distribution and Maintena					South South		Histor Supply Influstrative Historiney and Supplement	Capital Spares	Administrative or Head Office, Whole of the District Whole of the District		8	-	4126	29489 2014	14245	

Net Financial Implications		413 289	336 785	304 858		1 +	-	j —
Total future revenue		-		-	-	1	-	_
List other revenues sources if applicable List entity summary if applicable								
Agency services								
Service charges - Waste Management								
Service charges - Waste Water Management								
Service charges - Water								
Service charges - Electricity								
Future revenue by source Exchange Revenue	3							
Total future operational costs	965	-	-	-	-	-	-	-
List entity summary if applicable								
Vote 15 -								
Vote 14 -								
Vote 12 -								
Vote 11 - Vote 12 -								
Vote 10 - Other								
Vote 9 - Infrastructure								
Vote 8 - Public Transport								
Vote 7 - DPEMS								
Vote 6 - Health								
Vote 5 - Community and Social Services								
Vote 3 - Corporate Services Vote 4 - Chief Financial Officer								
Vote 2 - Executive Mayor								
Vote 1 - Municipal Manager								
Future operational costs by vote	2	_						

# thought	the SAM Detailed capital bedget				ľ		T					1		Histories	Tain Spread	Liquidica
System	Project Sociation	Project Randon	1300	Militar Service Outcome	100	Own Minnings Dispositions	Asset Steen	Asset Sull-Cipos	Mantanation	MM Longhore	Pluma	Audiot Culture 201122	Compat Year 2002009 Full Year Ferences	Notice The 20030		Autual fee 2010
1 in at spirit property grouper by F	and a				1							100				
Name and Address of Street	Office Possibility	PC200000000 FIRE	New	contact tasks server	tions.		Name of National		No State of Co.			-	120	100		
	The state of the s	State of the state	225	An official official and management	West of the second				Adversariation or Page Office Mines of				1	1		
Property and property in columns of	Assistation of Microsoft Street.	PCROMINES AND	No.	cractal public parties	Bluett.		Roman extraction forgress		the District		4	/ -	146	26	40	
	1	STATE OF THE PARTY					The state of the s		Appropriate or final Street Water of					0.5		
Annual of Course Support	Plants and Equipments	PC100001009- NIN	New		State:		Station or Suprest		the Decirel		4	7.4	1400	1100	4 100	
	SAUTH COMMENT	COMMISSION OF	25				1000		Administration or fleat Office (More of		L.		7773	0.02		
	Particle of Energines	PCHOKERS ST	-		(Free Property Control of the Contro	1	Security		the Desired	1	E.	1	199	:4500	198	
by Fighting and Franchism	fur Payments	PCROSSIONE AND	-		(Frank)	1	Martiney and Epidemiol		Absorbed to prihad Office		r .	100	400	190	-	
to Fighting and Protection	Office Machinery, Equipment and Society movem	PERSONAL NO.	-		(Freet)	1	Method or Submed		the Secret							
The state of the s		Printed poor lear	100				The state of the s				r.	37	78	1100		
Marine Salvering	Storage Control Systems and Carmers Against	PC00000004 275	No.	At officers offsets and montgreen printed politic service	Don't	1	Corpore Spagness		Advantagement Total Office of South of the Service		ii .	12	100	100		
	-		_	in afficiac afficia acciminatores		l	-		Appropriate or That Office (1985)		ľ.			1.5	_	
Annual Individual	Empresd Elf setemb	PERSONNA ATT	Sec.	owned pullicanne	(tradi		Count Sources		Students Tax Students		4		- 10	200	-	
	Computer applications, authorisms	A STATE OF THE PARTY OF THE PAR	100	An efficient affection provinces between	ITES.		500000000000000000000000000000000000000		Administration or Read Office Selection of	200				100	-	
Management Stationary	Columbia.	PERSONAL AND	No.	enterioristic service	Model		Company Name of Con-		the District.	8	á.	1	44	Ann	40	
	T-AL	Francisco Control	100	TOTAL PROPERTY.	511		1000		V		ć.		17	500	100	
	Processor of retreat access through			in all they plants and development					Administration or Marie Office Streets of							
elumator Torrestage	decines and resour's rasking	PC000000004-001	Now	created point species	(Freed)		Corpore Facoresi		the Deline)				888		308	
	Who was a second	AND PERSONS IN	20	An afficient officine and provingment	N/S		1000		Administrative or that Office (Plant of				100	7.5		
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10 2023/2024 IDP/BUDGET FRAMEWORK AND PROCESS PLAN

SECTION 1: INTRODUCTION

10.1 INTRODUCTION

The adoption of the IDP Process Plan is regulated in terms of Section 28 of the Municipal Systems Act (32 of 2000) which stipulates that:

"Each municipal council, within a prescribed period after the start of its elected term, must adopt a process set out in writing to guide the planning, drafting, adoption and review of its integrated development plan.

The municipality must through appropriate mechanisms, processes and procedures established in terms of Chapter 4 of the Municipal Systems Act (32 of 2000), consult the community before the adopting the process; and

A municipality must give notice to the local community of particulars of the process it intends to follow".

The adoption of the IDP framework is regulated in terms of Section 27 of the Municipal Systems Act (32 of 2000) which stipulates that:

"Each district municipality, within a prescribed period after the start of its elected term and after following a consultative process with the local municipalities within its area, must adopt a framework for integrated development planning in the area.

SECTION 2: ORGANISATIONAL ARRANGEMENTS AND ROLES AND RESPONSIBILITIES

10.2 INTERNAL ROLE PLAYERS AND RESPONSIBILITIES

STRUCTURES/ STAKEHOLDER	COMPOSITION	ROLES AND RESPONSIBILITIES
Council	All councillors	 Make final decisions. Consider and adopt Framework/ Process Plan. Consider, adopt and approve the IDP/Budget. Council to approve unforeseen and unavoidable expenses.
Executive Mayor/ Mayoral Committee	Executive Mayor and members of the Mayoral Committee	 Manage the drafting of the IDP review. Assign responsibilities in this regard to the Municipal Manager. Submit the District Framework and Process Plan to the Council for adoption. Submit the draft and final reviewed IDP and Budget to Council for adoption and approval. The responsibility for managing the drafting of the IDP is assigned to the office of the Municipal Manager. Chair meetings of the IDP Representative Forum.
Municipal Manager	Municipal Manager	Oversee the whole IDP process and to take responsibility therefore
IDP Manager	IDP Manager	 The following responsibilities are assigned to the IDP Manager Preparation of the framework and process plan.

STRUCTURES/ STAKEHOLDER	COMPOSITION	ROLES AND RESPONSIBILITIES
		 Day to day management and coordination of the IDP process in terms of the timeframes, resources and people, and ensuring: The involvement of all relevant role-players, especially management officials; to ensure that. The timeframes are being adhered to. That the planning process is horizontally and vertically aligned and complies with national and provincial requirements. That condition for participation is provided and those outcomes are documented. To identify additional role-players to sit on the IDP Representative Forum. To ensure appropriate procedures are followed. To ensure documentation is prepared properly. To respond to comments and enquiries. To submit the reviewed IDP to the relevant authorities.
IDP/Budget Steering Committee (Acts as a support to the IDP Representative Forum, making technical decisions and inputs, to the Municipal Manager	Municipal Manager (Chair) IDP, PMS and Budget Manager Executive Management Member of the Mayoral Committee responsible for planning and budget	 Assist and support the Municipal Manager/ IDP Manager Information 'GAP' identification Oversee the alignment of the planning process internally with those of the local municipality areas. Provide terms of reference for the various planning activities associated with the IDP and budget. Commission research studies as may be required. Considers and comments on: Inputs from sub-committee/s, study teams and consultants.

STRUCTURES/ STAKEHOLDER	COMPOSITION	ROLES AND RESPONSIBILITIES
and the IDP Manager)		 Inputs from provincial sector departments and support providers; and IDP Representative Forum members. Processes, summarise and document outputs. Makes content and technical recommendations.
Municipal Officials		Provide technical/ sector expertise.Prepare selected Sector Plans

10.3 EXTERNAL ROLE PLAYERS AND RESPONSIBILITIES

ROLE PLAYER	COPMPOSITION	ROLES AND RESPONSIBILITIES/ TOR
Sector Departments Officials		 Provide sector budget. Ensure vertical alignment of the Municipal IDP with Provincial and National sector plans. Monitor the development and review of IDP process. Contribute relevant information of Provincial Sector Departments Contribute sector expertise and technical knowledge during the development and review of strategies and projects. Through the Provincial planning forum, the provincial government will give hands on support to municipalities in order to produce credible IDPs.

ROLE PLAYER	COPMPOSITION	ROLES AND RESPONSIBILITIES/ TOR			
Planning Professionals/ Service Providers		 Methodological guidance and training Facilitation of planning workshops Drafting sector plans Assist with Performance Management System Documentation of IDP Contribute information on plans, programmes and budget during the development and review process. Conduct tasks as commissioned by Steering Committee on identified gaps and make recommendations to the Steering Committee Provide technical expertise 			
IDP Representative Forum	 Executive Mayor Members of the Mayoral Committee Councillors Ward Committees Community Development Workers IDP/Budget Steering Committee members Head of departments/Senior Officials from Sector Departments Traditional Leaders Representative of organised groups Representatives of unorganised groups 	 Assist in the organizing of public consultation and participation engagements. Represent the interest of their constituents and contribute knowledge and ideas. Form a structural link between the municipality and the public by informing interest groups, communities and organisations on relevant planning activities and their outcomes. Provide organizational mechanism for discussion, negotiation and decision-making between the stakeholders including municipal government. Analyse and integrate issues, determine priorities, strategies, projects and programmes and identify budget requirements Discuss and comment on the draft IDP/Budget Monitor performance of the planning and implementation process. 			

ROLE PLAYER	COPMPOSITION	ROLES AND RESPONSIBILITIES/ TOR
	 NGOs/CBOs and Youth Organisations Businesses and Academic Institutions Parastatals and SOEs 	
IDP Management Committee	 The District IDP Manager will chair the IDP Management Committee. The committee will comprise of IDP Managers, Planners and M&E practitioners of all municipalities in the district. 	 Monitor, evaluate progress and provide feedback. Drafting of credible IDP Provide technical guidance to IDP and review process at district level. Ensure and maintain alignment. Standardise the planning process. Recommends corrective measures
District Development Planning Forum	 The district and its four local municipalities Municipal Manager (Chair) Development and Planning Managers IDP Managers GIS Managers Technical Managers Chief Finance Officer (C.F.Os) LED Managers Spatial Planners Transport Planning Managers 	 The appropriate scope of development planning, including the relationships between spatial and nonspatial planning. The appropriate levels of government at which development planning should be carried out, the kind of planning to be done at each such level and the coordination between different departments, levels of government and other bodies responsible for development planning. The appropriate emphasis that should be placed upon development, including land development for the benefit of low income and historically disadvantaged communities. The appropriate methods of setting and monitoring compliance with the general development planning

ROLE PLAYER	COPMPOSITION	ROLES AND RESPONSIBILITIES/ TOR
	 Parastatals i.e., State Owned Enterprise Representatives from sector departments at planning sections 	 principles and performance criteria and objectives for land development by provincial and local government. The appropriate levels and methods of public participation in the development planning activities at different levels of government. The integration of environmental management with the development planning activities at different levels of government. Policies and procedures relating to effective alignment of planning, programming, and budgeting processes, within and between the various levels of government in order to promote effective development planning. Integrating and clustering of projects and alignment of provincial and local priorities. Establishment of mechanism aimed at aligning spatial choices around government spending across all sector departments and municipalities by mapping development potential and formulating principles for targeting development and spending. Facilitation of the establishment of a framework for an in-depth consultative provincial planning processes for district and locals IDPs and follow-up meetings for feed-back purposes and Alignment of the development planning and budgeting cycle of the sector departments and municipalities.

SECTION 4: MECHANISMS AND PROCEDURES FOR PARTICIPATION

10.4 FUNCTIONS AND CONTEXT OF PUBLIC PARTICIPATION

Chapter 4 of the Municipal Systems Act, 2000 section 17(2) stipulates that a municipality must establish appropriate mechanisms, processes and procedures to enable the local community to participate in the affairs of the municipality. Four major functions can be aligned with the public participation process namely:

- Needs identification.
- Identification of appropriateness of proposed solutions.
- Community ownership and buy-in; and
- Empowerment.

Mechanisms for participation

The following mechanisms for participation will be utilised:

- **Media-** Local newspapers, District's newsletter, Facebook, and WhatsApp will be used to communicate with the community about the IDP matters.
- Radio Slots- The community radio stations will be utilised either to consult or make public announcements where necessary.
- The District Municipality's Website- The website will also be utilized to communicate and inform the community. Copies of the IDP and Budget will be placed on the website for public to view or download.

Procedures for participation

The following procedures for participation will be utilised:

- IDP Representative Forum (IDP RF) This forum represents all stakeholders and is inclusive as possible. Efforts will be made to bring additional organisations into the IDP Representative Forum and ensure their continued participation throughout the process.
- **Public Consultation Meetings** The municipality will embark on public consultations with all stakeholders to consult on the Draft IDP and Budget during late April to early May 2022. The arrangements for these meetings will be publicised through the media.
- Community Based Planning Community-based planning is a form of participatory planning which has been designed to promote community action and to link to the IDP.

SECTION 5: BINDING PLANS AND LEGISLATIONS

10.5 BINDING PLANS AND LEGISLATIONS

National legislation can be distinguished between those that deal specifically with municipalities. The Municipal Structures and Systems Acts are specific to municipalities. The Municipal Systems Act has specific chapters dedicated to IDPs and is the driving piece of legislation for the development of IDPs.

National legislations contain various kinds of requirements for municipalities to undertake planning. Sector requirements vary in nature in the following way:

- Legal requirements for the formulation of sector plans (e.g., Water Services Development Plan).
- A requirement that planning be undertaken as a component of, or part of, the IDP (like a housing chapter plan).
- Links between the IDP and budget process as outlined in the Municipal Finance Management Act.
- Legal compliance requirement (such as principles required in the Development Facilitation Act-DFA and the National Environmental Management Act-NEMA).

List of national and provincial binding legislations

CATEGORY OF REQUIREMENT	SECTOR REQUIREMENT	NATIONAL DEPARTMENT	LEGISLATION/POLICY	
Legal requirement for a district/local plan	Water Services Development Plan	Department of Water and Sanitation	Water Services Act (No.108 of 1997)	
	Integrated Transport Plan	Department of Transport	National Transport Bill	
	Waste Management Plan	Department of Environmental Affairs	White Paper on Waste Management	
	Spatial Planning requirements	Department of Rural Development and Land Reform	Spatial Planning and Land Use Management Act (No. 16 of 2013)	
Requirement for sector planning to	Housing Strategy	Department of Human Settlements	Housing Act (Chapter 4, Section 9)	

CATEGORY OF REQUIREMENT	SECTOR REQUIREMENT	NATIONAL DEPARTMENT	LEGISLATION/POLICY
be incorporated into IDP	Local Economic Development Strategy	Department of Cooperative Governance and Traditional Affairs	Municipal Systems Act (No. 32 of 2000)
	Integrated Infrastructure Planning	Department of Cooperative Governance and Traditional Affairs	Municipal Finance Management Act (No. 56 of 2003)
	Spatial Development Framework	Department of Rural Development and Land Reform, and Department of Cooperative Governance and Traditional Affairs	Municipal Systems Act (No.32 of 2000; Spatial Planning and Land Use Management Act (No. 16 of 2013)
	Integrated Energy Plan	Department of Energy	White Paper on Energy Policy, December 1998
Requirement that IDP complies with	National Environmental Management Act (NEMA) Principles	Department of Environmental Affairs	National Environment Management Act (No. 107 of 1998)
	Environmental Implementation Plans (EIPs)	Department of Environmental Affairs	National Environment Management Act (107 of 1998)
	Environmental Management Plans (EMPs)	Department of Environmental Affairs	National Environment Management Act (107 of 1998)

List of some relevant policies and programmes

POLICY/ PROGRAMMES	RESPONSIBLE DEPARTMENT	SUBJECT MATTER
National Development Plan (NDP)	Office of the Presidency	The thrust of the National Development Plan is to eliminate poverty and reduce inequality by 2030, through uniting South Africans, unleashing energies of citizens, building an inclusive economy as well as

POLICY/ PROGRAMMES	RESPONSIBLE DEPARTMENT	SUBJECT MATTER		
		the capable state and its leadership to solve complex problems.		
Integrated Sustainable Rural Development Strategy (ISRDS)	Office of the Presidency	The ISRDS is designed to realize a vision that will attain socially cohesive rural communities with viable institutions, sustainable economies and universal access to social amenities, able to attract and retain a skilled and knowledgeable people, who are equipped to contribute to growth and development.		
Urban Development Framework	Department of Human Settlements	Seeks to accommodate the growth and job creation orientation of GEAR with the more re-distributive and people development association of the RDP. It does so through the accommodation of the need to stimulate local economic development and enhanced global competitiveness of South African cities.		
Comprehensive Rural Development Strategy	Department of Rural Development and Land Reform	The RDF asserts a powerful poverty focus. It describes how government working with rural people aims to achieve a rapid and sustained reduction in rural poverty.		
The New Growth Path Framework	Office of the Presidency	There is growing consensus that creating decent work, reducing inequality and defeating poverty can only happen through a new growth path founded on a restructuring of the South African economy to improve its performance in terms of labour absorption as well as the composition and rate of growth. To achieve that step change in growth and transformation of economic conditions requires hard choices and a shared determination as South Africans to see it through.		
Local Agenda (LA 21)	Department of Agriculture,	Blueprint for Sustainable Development.		
,	Forestry and Fisheries &	Delivering basic environmental, social and economic services.		
	Department of	Local level planning.		

POLICY/ PROGRAMMES	RESPONSIBLE DEPARTMENT	SUBJECT MATTER
	Water and Environmental Affairs	Sustainable development of local urban settlements and communities.
Limpopo Development Plan (LDP)	Office of the Premier	Placing the economy on a new growth path capable of delivering decent work and sustainable livelihoods.
CDM 2040 Growth & Development Strategy	Capricorn District Municipality	The 2040 G&D strategy casts a vision that inspires development in all areas of CDM, stimulate economic growth, and create employment and addressing the structural inefficiencies of the district and local municipalities.
District Development Model (DDM)	Department of Cooperative Governance and Traditional Affairs (CoGTA)	An integrated district-based approach that consists of a process by which joint and collaborative planning is undertaken at local, district and metropolitan by all three spheres of governance resulting in a single strategically focussed One Plan for each of the 44 districts and 8 metropolitan geographic spaces in the country.

SECTION 5: MECHANISM AND PROCEDURE FOR ALIGNMENT

10.6 ALIGNMENT OF THE IDP, BUDGET AND PERFORMANCE MANAGEMENT PROCESSES

Every attempt has been made in this Process Plan to align the IDP and Budget preparation process, and the Performance Management System (PMS) review.

Horizontal and vertical alignment

Alignment is at two levels, i.e., horizontal and vertical. The two levels influence each other. Though one can be done independent from each other, if this is done, a clear picture of what is happening will not be achieved. The strategy that we are going to follow applies to both horizontal alignments between the District and Local Municipalities, and vertical, between the municipalities, the province and the national departments and parastatals.

The alignment that is mentioned in here between municipalities on the one hand involves ensuring that their planning activities and processes are coordinated and addressed jointly. On the other hand, alignment between local government and other spheres of government as well as parastatals or service providers ensures that the IDP is in line with national and provincial policies and strategies so that it is considered for the allocation of departmental budgets and conditional grants. The District IDP should reflect the integrated planning in its IDP in which both locals and sector departments' plans find and aligned expression in the document.

Management of alignment

For both alignment types, horizontal and vertical, the main responsibility lies with the District Municipality. The role of the Municipal Manager/IDP Manager at the District level is of utmost importance. IDP unit and external facilitators could be used to support the alignment process. However, the provincial department of local government and office of the Premier play an important role as co-coordinator to ensure alignment above District level and between districts, sector departments and parastatals within the province.

Monitoring and evaluation

The District Mayor's IGR Forum will monitor and ensure the implementation of the District IDP Framework, and each Municipal Council will monitor and ensure the implementation of local process plans. The Department of Cooperative Governance, Human Settlement and Traditional Affairs (COGHSTA); and Office of the Premier (OTP) will ensure support on the co-ordination and alignment of provincial and national departments and role players.

Amendment of the framework The District Executive Mayor may be due to unforeseen and critical circumstances after consultation with local municipalities, effect amendments to the framework, following Council structures and resolution.

10.7 IDP/BUDGET REVIEW ACTION PROGRAMME

SECTION 6: IDP/BUDGET REVIEW ACTION PROGRAMME (Phases of the IDP)

Preparation

July - August

- Clarify roles and responsibilities
- Design of process plan including procedures for stakeholder participation
- Identifiation of relevant policies and legislation
- Engage with national and provicial departments to ensure alignment
- Develop budget for the planning process

Analysis

September - October

- Gather & synthesize existing information
- Community & stakeholder issue analysis
- Reconcile xisting information & input from stakholder analysis
- Undertake situational analysis including spatial, environmental, socio-economic and institutional
- Identify & analysie priority issues
- Agree on priority issues

Strategies

November - December

- Formulate Vision & Objectives
- DEvelop local strategic guidelines
- Formulate development stratregies
- Identify projects & programmmes

Projects

December - January

- Allocate preliminnary budgets for capital and operational expenditure
- Identify sources of finance
- Design project proposals and set objectives, targets and indicators
- Develop detailed project proposals

Integration

January - March

- Sreen draft projects proposals
- Integration of projects & programmmes
- Develop draft integrated plans and programmmes
- •- Financial/Capital Investment Plan
- •- Integrated Spatial Development Framework
- •-Integrated Institutional Plan
- •-Disaster Manageemnt Plan

Approval

March and May

- Invite and incorporate comments
- Municipal Council adopts IDP

2023/2024 IDP/budget review process plan

ACTIVITY	DATE	LEGISLATION	RESPONSIBILITY
IDP Management Committee Alignment Session	08 July 2022		District and LMs IDP Managers/ Officers
1 st IDP Rep Forum (Draft IDP/Budget Framework and Process Plan)	20 July 2022	MSA Sec. 28	Municipal Manager/Executive Mayor
Approval of IDP & Budget Framework/ Process Plan	29 July 2022	MSA Sec. 27 (1) and 28 (1)	Executive Mayor/Council
Submission by departments for Budget adjustment, 2022/2023 Draft Projects and MTREF	December 2022		All Departments/ Executive Managers
Analysis of Budget (adjustment consideration)	December 2022	MFMA s 28(2)(b),(d),(e), and (f)	Budget committee
Consideration of Budget adjustment	January/February 2023		Budget committee
Draft Budget adjustment is tabled	End February 2023	MFMA s 28(2)(b),(d),(e), and (f)	Mayoral Committee and Council
Review of Budgets related policies	January - March 2023	MSA s 74, 75	Finance
Departmental Strategic Planning Sessions	24, 25, 26, 31 January and 01, 02 February 2023	MSA Sec 34 (a)	Management, Departments and Portfolio Committee
Management Strategic Planning Sessions	23 - 24 February 2023	MSA Sec 34 (a)	Management Team

Mayoral Committee Planning Session	February 2023		Executive Mayor / Members of the Mayoral Committee
Engagement with Councillors on Draft IDP/Budget	08 March 2023		Municipal Manager/Council
2 nd IDP Rep Forum (Draft 2023/24 IDP/Budget and 2 nd Quarter Performance Report)	15 March 2023	MSA Sec 29 (1) (b)	Executive Mayor
Consideration of Draft 2023/24 IDP/ Budget	March 2023	MFMA s 22 & 37; MSA Ch 4 as amended	Budget Committee
Draft IDP/Budget and Budget related policies presented to Portfolio Committees	10 March 2023		Executive Managers
Draft IDP/Budget and Budget related policies presented to Mayoral Committee	17 March 2023		Municipal Manager/CFO
Draft IDP/Budget and Budget related policies tabled to Council	22 March 2023	MFMA s 16, 22, 23, 87; MSA s 34	Executive Mayor/Council
Consultation with the Audit Committee on the Draft IDP/Budget	April 2023	MFMA Sec. 166	Audit Committee
IDP/Budget Public Consultations	18,19, 20 April 2023	MSA Sec 29 (1) (b)	Speaker's Office, Councillors, Budget Committee, Management, relevant officials and stakeholders
Organisational Strategic Planning Session	03 – 04 May 2023	MSA Sec 34 (a)	Executive Management/ Mayoral Committee
Consideration of Final Draft 2023/24 IDP/ Budget	May 2023	MFMA s 23, 24; MSA Ch 4 as amended	Budget Committee

Final Draft IDP/Budget presented to Portfolio Committee	May 2023		Executive Managers/ MMCs
Final Draft IDP/Budget presented to Mayoral Committee	May 2023		Mayoral Committee
Final Draft IDP/Budget and Budget related policies	25 May 2023	MSA Sec 25 (1) MFMA s 16, 24, 53	Executive Mayor/ Council
Approval of Draft SDBIP, and Draft Performance Agreements tabled to Council.	June 2023	MFMA Sec. 53	Executive Mayor
Submission of approved IDP/Budget to MEC for Cooperative Governance, Human Settlement and Traditional Affairs and to National and Provincial Treasury.	May 2023 Within 10 days of the adoption	MSA Sec 32 (1) (a) MFMA s 24 (3)	Municipal Manager
Publish and distribute approved IDP/Budget	June 2023 Within 14 days of the adoption	MSA Sec 25 (4) (a)	Municipal Manager and CFO

PMS KEY ACTIVITIES

ACTIVITY	DATE	LEGISLATION	RESPONSIBILITY
Tabling and approval of the Annual Performance Report by Council (Sec. 52 Report, Performance Agreements and Approved SDBIP)		MSA Sec 46 (2)	Municipal Manager/ Council
Submission of 1 st quarter performance report to Council for noting (In line with Sec. 52 Report)	October 2022		Municipal Manager/ Council
Tabling and approval of the Draft Annual Report, Mid-year performance report. Adjustments	25 January 2023		Mayoral Committee/ Council

ACTIVITY	DATE	LEGISLATION	RESPONSIBILITY
Budgets, Budget Policy review plan and reviewed SDBIP to Council			
Tabling and approval of the Adjustments Budgets, Budget Policy review plan and reviewed SDBIP to Council	28 February 2023		Municipal Manager/Council
Publicise the reviewed SDBIP	28 days after the approval of IDP	MFMA s 54 (3)	
Public hearings on 2021/22 Annual Report	31 March 2023		Municipal Manager/ Council
Tabling of Oversight Report for approval	22 March 2023		Executive Mayor/ Council
Adoption of the Annual Report	31 March 2023		Executive Mayor/ Council
Approval and submission of Final 2023/24 SDBIP	28 June 2023	MFMA s 53 (1) (c) (ii)	Executive Mayor
Submission of draft performance agreements to the Executive Mayor	June 2023		Municipal Manager
Submission of final performance agreements to the Executive Mayor	July 2023		Municipal Manager

Schedule of meetings

10.1.1.1 IDP management committee meetings & strategic planning session

DATE	TIME	VENUE
08 July 2022	09:00	Lepelle-Nkumpi Local Municipality
06 October 2022	09h00	Molemole Local Municipality
03 February 2023	09h00	Polokwane Local Municipality

10.1.1.2 District development planning forum/ engagement sessions

DATE	TIME	VENUE
October - December 2022	09h00	Blouberg Local Municipality
January - March 2023	09h00	Lepelle-Nkumpi Local Municipality

10.1.1.3 IDP/ Budget steering committee meetings

DATE	TIME	VENUE
December 2022	09h00	Executive Mayor `s Boardroom
Jan/Feb 2023	09h00	Executive Mayor `s Boardroom
March 2023	09h00	Executive Mayor `s Boardroom
May 2023	09h00	Executive Mayor `s Boardroom

10.1.1.4 IDP/Budget public consultation meetings

CONSULTATION	DATE	TIME	VENUE
IDP Management Committee Strategic Planning Session	08 July 2022	09h00	To be confirmed
1 st IDP Representative Forum	20 July 2022	10h00	To be confirmed
Approval of 2023/24 Draft IDP/Budget Framework and Process Plan	29 July 2022	10h00	Council Chamber

CONSULTATION	DATE	TIME	VENUE
Engagement with Councillors on 2023/24 Draft IDP/Budget	09 March 2023	09h00	Council Chamber
2 nd IDP Representative Forum	16 March 2023	10h00	To be confirmed
Draft IDP/Budget and budget related policies tabled to Council	22 March 2023	14h00	Council Chamber
Sector Departments and NGO/CBOs	18 April 2023	10h00	To be confirmed
Traditional Leaders	19 April 2023	09h00	To be confirmed
Business and Academic Institutions	20 April 2023	18h00	To be confirmed
Final Draft IDP/Budget and budget related policies, Draft SDBIP, and Draft Performance Agreements tabled to Council.	25 May 2023	10h00	Council Chamber

10.1.1.5 Strategic planning sessions

PLANNED ACTIVITY	DATE	TIME	VENUE
Departmental Strategic Planning Session	24, 25, 26, 31 January and 01, 02 February 2023	08h30	To be confirmed
Management Strategic Planning Sessions	23 - 24 February 2023	08h30	To be confirmed
Organizational Strategic Planning Session	03 - 04 May 2023	08h30	To be confirmed

10.1.1.6 Inter-governmental relations (IGR)

PLANNED ACTIVITY	DATE	TIME	VENUE
Municipal Manage IGR Forum	August 2022	10h00	Council Chamber

PLANNED ACTIVITY	DATE	TIME	VENUE
	November 2022	10h00	
	February 2023	09h00	
	May 2023	09h00	
District Mayors	August 2022	10h00	To be
IGR Forum	September 2022	10h00	confirmed
	November 2022	10h00	
	March 2023	10h00	
	March 2023	10h00	
	June 2023	10h00	
District Chief	September 2022	10h00	To be
Whips IGR Forum	November 2022	10h00	confirmed
	February 2023	10h00	
	June 2023	10h00	
District Speakers	September 2022	10h00	To be
IGR Forum	November 2022	10h00	confirmed
	February 2023	10h00	
	June 2023	10h00	

10.1.1.7 Proposed adoption dates

	DATES OF ADOPTION		
MUNICIPALITY	Framework/	Draft	Final
	Process Plan	IDP/Budget	IDP/Budget
Blouberg	25 August 2022	29 March 2023	30 May 2023
Lepelle-Nkumpi	30 August 2022	30 March 2023	31 May 2023
Molemole	28 July 2022	27 March 2023	27 May 2023
Polokwane	28 July 2022	23 March 2023	29 May 2023
Capricorn	29 July 2022	22 March 2023	25 May 2023

Budget

Total budget of **R374 000.00** is allocated for the implementation of the IDP/Budget Framework and Process Plan to review the IDP/Budget.

10.8 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP

Introduction

The notion of Integrated Development Planning was introduced in the Local Government Transition Act, 1996 through the requirement that municipalities should develop Integrated Development Plans (IDPs). The content and purpose of the IDP were then further described in the White Paper on Local Government and formally introduced through the Municipal Systems Act (MSA) 32 of 2000. The MSA requires municipalities to develop five-year IDPs in order to respond to identified developmental challenges. The Act also requires municipalities to review the IDP on an annual basis to trace and reflect on progress made in responding to the identified development challenges.

The new district-based model was announced by President Cyril Ramaphosa in his state of the nation address. Addressing the need for a capable and developmental state, Ramaphosa said a district-based approach, which will focus on the 44 districts and 8 metros nationwide, will ensure that municipalities are properly supported and resourced.

The new model as "an important innovation" in the implementation of service delivery will ensure a coherent planning, budgeting and implementation of service delivery projects in all districts by all three spheres of government — national, provincial and local. The model was meant to enhance other alignment initiatives such as integrated development plans (IDPs) with "a clear focus" of implementing one plan in each district across all spheres of government.

The Legislative and Contextual Framework

The legislation was enacted to guide the establishment and functions of metropolitan, district and local municipalities, including the promulgation of integrated development planning as a tool for development were noted in district and local municipal IDP reports. Section 25 of the Municipal Systems Act requires that the IDP must be compatible with national and provincial development plans and planning requirements. This IDP is compiled within the confines of what the under listed legislation advocates for:

- 10.1.1.8 Constitution of the Republic of South Africa (Act 108 of 1996) and Regulations
- 10.1.1.9 Local Government: Municipal Systems Act, (Act 32 of 2000) and Regulations
- 10.1.1.10 Local Government: Municipal Structures Act, (Act 117 of 1998) and Regulations
- 10.1.1.11 Municipal Finance Management Act (Act 56 of 2003) and Regulations
- 10.1.1.12 Preferential Procurement Policy Framework Act (Act 5 of 2000)

- 10.1.1.12.1 Local Government: Municipal Property Rates Act, (Act 6 of 2004) and Regulations
 - 10.1.1.13 Local Government: Municipal Demarcation Act (Act 27 of 1998) and Regulations
 - 10.1.1.14 Spatial Planning and Land Use Management Act (Act 16 of 2013)
 - 10.1.1.15 White Paper of Transforming Public Service Delivery (Batho Pele White Paper of 1997)
 - 10.1.1.16 White Paper on Local Government (1998)
 - 10.1.1.17 Traditional Leadership and Government Framework Act (Act 41 of 2003) and Regulations
 - 10.1.1.18 Intergovernmental Fiscal Relations Act No. 97 of 1997
 - 10.1.1.19 Inter-Governmental Relations Framework Act (Act 13 of 2005)
 - 10.1.1.20 Local Government: Municipal Electoral Act (Act 27 of 2000) and Regulations
 - 10.1.1.21 National Environmental Management Act (Act 107 of 1998)
 - 10.1.1.22 National Environmental Management Act: Air Quality Act (Act 39 of 2004)
 - 10.1.1.23 National Land Transport Act, 2009 (Act 05 of 2009)
 - 10.1.1.24 National Environmental Management Act: Waste Management Act (Act 59 of 2008)
 - 10.1.1.25 Water Services Act (Act 108 of 1997)
 - 10.1.1.26 Disaster Management Act (Act 57 of 2002)
 - 10.1.1.27 Fire Brigade Services Act, (Act 99 of 1987)
 - 10.1.1.28 Division of Revenue Act, (Act No.03 of 2017)
 - 10.1.1.29 Employment Equity Act, 1998
 - 10.1.1.30 Basic Conditions of Employment Act, 1997
 - 10.1.1.31 Promotion of Access to Information Act, 2000
 - 10.1.1.32 Promotion of Administrative Justice Act, 2000
 - 10.1.1.33 Occupational Health and Safety Act, 1993
 - 10.1.1.34 Skills Development Act, 1998
 - 10.1.1.35 National Health Act, 2003

Tourism Second Amendment Act, 2000

Labour Relations Act (Act 66 of 1995)

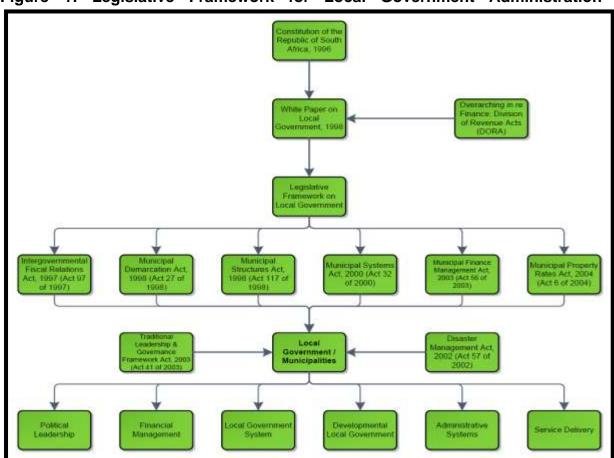


Figure 1: Legislative Framework for Local Government Administration

The development of IDP is underpinned by strategic international, national, provincial and local policies. The development objectives of these policy frameworks have influenced the development of the strategic direction of the municipality to ensure vertical and horizontal alignment. This report is also informed by relevant developmental policies listed below:

- 17 Sustainable Development Goals (SDGs)
- Agenda 2063: Africa We Want
- Ruling Party Key Manifesto priorities
- Medium Term Strategic Framework (MTSF)
- National and Provincial Policy statements (State of the Nation Address (SONA), State of the Province Address (SOPA), State of the District Address (SODA) and Budget speeches)
- Local Government Strategic Agenda
- National Development Plan (Vision 2030)
- New Growth Path
- 12 National Outcomes (Outcome 9)
- Integrated Urban Development Framework (IUDF)
- National Spatial Development Perspective (NSDP)
- Limpopo Spatial Development Framework
- Limpopo Development Plan (LDP)
- Provincial Integrated Development Framework
- Local Government Back to Basics Strategy

- Municipal Integrated Development Plans
- Municipal Spatial Development Frameworks
- Capricorn District Vision 2040 Growth and Development Strategy
- Polokwane Vision 2030 Plan
- Government Programmes (e.g., Strategic Integrated Projects (SIPs), Comprehensive Rural Development Plan (CRDP), and Integrated Development Framework)

11 MEASURABLE PERFOMANCE OBJECTIVES AND INDICATORS

11.1 INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further states that "the SDBIP provides the vital link between the Mayor, Council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Executive Managers and community."

The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Executive Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

11.2 LEGISLATIVE FRAMEWORK

According to the Municipal Finance Management Act (MFMA) the definition of a SDBIP is: "a detailed plan approved by the mayor of a municipality in terms of section 53(c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

- 11.1.1.1 projections for each month of-
- 11.1.1.1.1 revenue to be collected, by source; and
- 11.1.1.1.2 operational and capital expenditure, by vote.
 - 11.1.1.2 service delivery targets and performance indicators for e ach quarter"

Section 42 of the Municipal Systems Act stipulate that, "A municipality, through appropriate mechanisms, processes and procedures established in terms of Chapter4, must involve the local community in the development, implementation and review of the municipality's performance, management system and allow the community to participate in the setting of appropriate key performance indicators and performance targets for the municipality.

Section 42 of the Municipal Systems Act stipulate that, "A municipality, in a manner determined by its council, must make known both internally and to the general public, the key performance indicators and performance targets set by it for purposes of its performance management system.

Section 46 of the Municipal Systems Act requires a municipality to prepare, for each financial year, performance report reflecting the performance of the municipality and each external service provider during that financial year.

Section 53 of the MFMA stipulates that "the mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets, and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

Section 121(b) of the MFMA requires all municipal entities to, for each financial year, prepare annual reports and submit them within nine months after the end of a financial year.

Section 72 (1) of the MFMA outlines the requirements for the mid- year reporting. The Accounting Officer is required by the 25th of January of each year assess the performance of the municipality during the first of the year considering:

- 11.1.1.3 the monthly statements referred to in section 71 of the first half of the year
- 11.1.1.4 the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan,
- 11.1.1.5 the past year's annual report, and progress on resolving problems identified in the annual report
- 11.1.1.6 the performance of every municipal entity under the sole or shared control of the municipalities, considering reports in terms of section 88 from any such entities.

Section 1 of the MFMA defines a "vote" as:

- 11.1.1.7 one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and
- 11.1.1.8 which specifies the total amount that is appropriated for the purposes of the department or functional area concerned.

Municipal Finance Management Act Chapter 8: section 61, Fiduciary responsibilities of accounting officers

- 11.1.1.9 The accounting officer of a municipality must—
- 11.1.1.9.1 act with fidelity, honesty, integrity and in the best interests of the municipality in managing its financial affairs.
- 11.1.1.9.2 disclose to the municipal council and the mayor all material facts which are available to the accounting officer or discoverable, and which in any way might influence the decisions or actions of the council or the mayor; and
- 11.1.1.9.3 seek, within the sphere of influence of the accounting officer, to prevent any prejudice to the financial interests of the municipality.
 - 11.1.1.10 An accounting officer may not-

- 11.1.1.10.1 act in a way that is inconsistent with the duties assigned to accounting officers of municipalities in terms of this Act; or
- 11.1.1.10.2 use the position or privileges of, or confidential information obtained as, accounting officer for personal gain or to improperly benefit another person.

11.3 RISK MANAGEMENT

The organisation is in a continuous process of ensuring pro-activeness by putting in place preventative and protective measures which will mitigate business risks, thus ensuring that all the objectives set out in the IDP are achieved. The Risk Management Strategy, Fraud Prevention Plan and the Whistle blowing policy are in place and being implemented. The risk management committee has been established to monitor the implementation of risk mitigation strategies employed by departments on a quarterly basis. The fraud hotline is also fully functional with reported cases being investigated continuously. Awareness campaigns are conducted annually. There is provision of physical security to all municipal premises, assets and employees. Vetting of potential employees on critical positions is done as part of our security procedures.

11.4 PRESCRIPTS

The following National Treasury prescripts, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Capricorn District Municipality:

Monthly projections of revenue to be collected by source,

Monthly projections of expenditure (operating and capital) and revenue for each vote,

Quarterly projections of service delivery targets and performance indicators for each vote and

Detailed capital works plan over three years.

11.5 VISION, MISSION AND VALUES

Vision: "Capricorn District, the Home of excellence and opportunities for a better life"

Mission: to provide quality services, in a cost effective and efficient manner, through competent people, partnerships, information, knowledge management creating sustainability of economic development in the interest of all stakeholders.

Values are derived from the Integrated Development Plan.

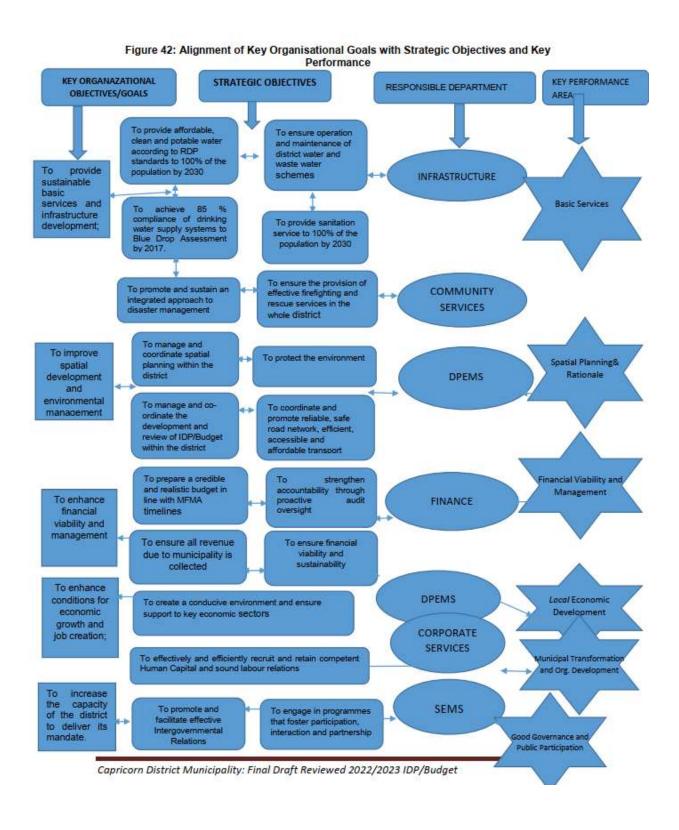
VALUES

I - RESPECT

- I Integrity
- R Responsibility
- E Excellence
- S Service
- P Partnership
- E Empowerment
- C Communication/Commitment
- T Trust

11.6 PRIORITIES AND STRATEGIC OBJECTIVES

The Strategic Objectives of Capricorn District Municipality are indicated on the strategy map below. These objectives serve as the road map on how the municipality plans to be the Home of excellence and opportunities for a better life. These objectives were positioned in terms of the Departments. All outputs contained in the SDBIP are aligned to the attainment of one or more of these objectives below:



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12 BUDGET RELATED POLICIES

Overview of budget related policies

The MFMA and the Municipal Budget and Reporting requirements require the municipality to review and update budget related policies annually. Council has approved any amendments or deletions on 25 May 2023 as final policies.

The budget related policies form greater part of the budget process as it gives guidance towards the direction on the financial management within an institution. Below are the list of the budget related policies and their objectives individually.

12.1 Credit control and debt collection policy

To document the processes and procedures that must be followed to ensure accounts receivable are collected in a timely, fair and cost-effective manner.

No changes were made to the policy.

12.2 Cash and investment policy

Ensures an appropriate, prudent, and effective cash management and investment arrangement.

No changes were made to the policy.

12.3Tariff policy

To prescribe the accounting, administrative policies, and procedures relating to the determining and levying of tariffs.

No changes were made to the policy.

12.4 Virement policy

To provide guidelines to be followed, to effect virement of approved budget during the financial year.

No changes were made to the policy.

12.5 Petty cash policy

The purpose is to ensure the cost-effective and efficient use of petty cash funds while maintaining the required level of control in the municipality.

No changes were made to the policy.

12.6 Supply chain management policy

Enable municipality to manage the supply of goods, services and works in a manner that is fair, equitable, transparent, competitive and cost effective.

No changes were made to the policy.

12.7 Asset management policy

Ensures that all assets are effectively and efficiently controlled, utilised, guarded and managed. Its focuses on the planning, acquisition, operations and maintenance and disposal activities.

No changes were made to the policy.

12.8 Delegations of financial powers

The purpose of this policy is to establish a framework for delegating authority within the municipality. The policy is designed to facilitate efficiency and effectiveness and increase the accountability of staff for their performance. The policy applies to formal delegations where the individual to whom authority has been delegated can commit the municipality and/or incur liabilities on behalf of the municipality.

No changes were made to the policy.

12.9 Indigent policy

Allow municipalities to target the delivery of essential services to citizens who experience a poor quality of life. Ensure that the indigent can have aces to the package of services included in the FBS programme

The indigent level for the district is R3500

12.10 Bad debts provision and write off policy

To ensure that sufficient provision for bad debt is provided for.

No changes were made to the policy.

12.11 Cost containment policy

The object of these Regulations, in line with sections 62(1)(a), 78(1)(b), 95(a) and 105(1)(b) of the Local Government Municipal Finance Management Act 2003, is to ensure that resources of a municipality are used effectively, efficiently and economically by implementing cost containment measures.

No changes were made to the policy.

12.12 Tariff Structure

The Council of Capricorn District Municipality tabled the tariff structure with effect from 1 July 2023 as set out as follows:

Tariff for water supply charges

Tariff for sewerage charges

Tariff for industrial effluent

Tariff for tender document fees

The tariff for 2023/24, 2024/25 and 2025/26 increased by 6% as per the guidelines in the budget circular issued by Treasury.

12.13 Retention Policy

To ensure sound, uniformity, and proper administration of all retention money retained by the Municipality.

No changes were made to the policy.

13 BUDGET ASSUMPTIONS

The municipality should comply with Section 18 of the MFMA and ensure that they fund their 2023/2024 MTREF budget from realistically anticipated revenue to be collected. The following budget assumptions was considered when preparing the budget:

13.1 General Inflation Outlook

The National Treasury projects real economic growth of 1.4 per cent in the first half of 2022, Real GDP grew more than expected in the first quarter of 2022. Real GDP growth is expected to moderate to 1.6 per cent from 2023-2025.

13.2 Local government conditional grants allocations

Over the 2023 MTEF period, transfers to municipalities will grow below inflation. Over the next three years, local government resources increase by 4.1 per cent.

13.3 Classification of the Skills Development Levy

Employers must pay 1 per cent of their employees pay to the skills development levy. This is a contribution of 1 per cent of the total amount paid in respect of salaries to employees, which includes overtime payments, leave pay, bonuses etc. Therefore, this does not constitute employee related cost because it is not a compensation to employees, nor social contributions. Skills Development levy must be classified as operational costs as indicated in the mSCOA Project Summary Document (PSD).

13.4 Revenue budget

National Treasury encourages municipalities to maintain tariff increases at levels that reflect an appropriate balance between the affordability to poorer households and other customers while ensuring the financial sustainability of the municipality. The Consumer Price Index (CPI) inflation is forecasted to be within the lower limit of the 3 to 6 per cent target band; therefore, municipalities are required to justify all increases in excess of the projected inflation target for 2023/24 in their budget narratives and pay careful attention to tariff increases across all consumer groups. In addition, municipalities should include a detail of their revenue growth assumptions for the different service charges in the budget narrative.

Municipalities are under pressure to generate revenue because of the economic landscape, the COVID-19 pandemic, weak tariff setting and increases in key cost drivers to provide basic municipal services. The ability of customers to pay for services is declining and this means that less revenue will be collected. Therefore, municipalities must consider the following when compiling their 2023/24 MTREF budgets:

Improving the effectiveness of revenue management processes and procedures.

Cost containment measures to, amongst other things, control unnecessary spending on nice-to-have items and non-essential activities as highlighted in the Municipal Cost

Containment Regulations read with MFMA Circular No. 82;

Ensuring value for money through the procurement process;

The affordability of providing free basic services to all households;

Not taking on unfunded mandates;

Strictly control the use of costly water tankers and fix the water infrastructure to enable the sustainable provision of water;

Prioritise the filling of critical vacant posts, especially linked to the delivery of basic services; and

Curbing the consumption of water by the indigents to ensure that they do not exceed their allocation.

13.5 Setting cost-reflective tariffs

Reference is made to MFMA Circular No. 98, paragraph 4.2. The setting of cost-reflective tariffs is a requirement of Section 74(2) of the Municipal Systems Act which is meant to ensure that municipalities set tariffs that enable them to recover the full cost of rendering the service. This forms the basis of compiling a credible budget. A credible budget is one that ensures the funding of all approved items and is anchored in sound, timely and reliable information on expenditure and service delivery (Financial and Fiscal Commission (FFC), 2011). Credible budgets are critical for local government to fulfil its mandate and ensure financial sustainability. A credible expenditure budget reflects the costs necessary to provide a service efficiently and effectively, namely:

A budget adequate to deliver a service of the necessary quality on a sustainable basis; and a budget that delivers services at the lowest possible cost.

13.6 Interest rates

An assumption on the amount to be invested, the period of investment and interest rates should be determined to realistically budget for interest income from investments. The assumption should further consider the economic factors for realistic projection. Interest on investments was increased by 4%.

13.7 Average Salary Increases

The Salary and Wage Collective Agreement for the period 01 July 2021 to 30 June 2024 dated 15 September 2021 through the agreement that was approved by the Bargaining Committee of the Central Council in terms of Clause 17.3 of the Constitution should be used when budgeting for employee related costs for the 2022/23 MTREF. In terms of the agreement, all employees covered by this agreement shall receive with effect from 01 July 2023 and 01 July 2024 an increase based on the projected average CPI percentages for 2023 and 2024. The forecasts of the Reserve Bank, in terms of the January 2023, shall be used to determine the projected average CPI. Municipalities are encouraged to perform an annual head count and payroll verification process by undertaking a once-a-year manual salary disbursement, in order to root out ghost employees.

Increases on salaries was done in accordance with the Collective agreement, filling of vacant posts was also included.

13.8 Remuneration of Councillors

Municipalities are advised to budget for the actual costs approved in accordance with the Government Gazette on the Remuneration of Public Office Bearers Act: Determination of Upper Limits of Salaries, Allowances and Benefits of different members of municipal councils published annually between December and January by the Department of Cooperative Governance. It is anticipated that this salary determination will also take into account the fiscal constraints. Municipalities should also consider guidance provided above on salary increases for municipal officials during this process. Any overpayment to councillors contrary to the upper limits as published by the Minister of Cooperative Governance and Traditional Affairs will be irregular expenditure in terms of Section 167 of the MFMA and must be recovered from the councilor(s) concerned.

Increases of remuneration of councillors was done at 6%.

13.9 Bulk water purchases

The increase on bulk water purchases was done at 10% of the adjusted budget of 2022/23, taking into consideration the increase in consumers.

13.10 Ability of the municipality to spend and multi-year budgeting.

The municipality should further assess the spending percentage that is targeted and cash flow prediction for payments to allow proper budgeting. We should further consider programmes that are designed to be implemented over several financial years to curb rollover and encourage good planning.

13.11 Capital grants and subsidies

The capital infrastructure projects are being financed from grants received. These projects that are being executed are limited from the income sourcing provided by MIG allocations to Budget.

13.12 Policy formulation and Review

Policy review process was aligned to the budget and IDP.

14 BUDGET FUNDING

14.1 Overview of Budget Funding

Funding of Operating Revenue

Funding of operating revenue is made from different sources such as service charges for water and sanitation, interest from investment, operational grants and other revenue from tender and license fees.

The following table is the operational revenue per revenue source for the 2023/2024 financial year

The municipality should improve in collecting revenue. The municipality has developed the revenue enhancement strategy that comprises of the following components:

- Revenue enhancement and management
- National Treasury guidelines
- Achievement of 95% collection rate from rates and service charges
- Tariff Policy of the municipality

Operating grants contribute a huge percentage of operating revenue in 2023/24 financial year and is increased to R3.6 billion over medium term.

The following table indicates the breakdown of various operating grants as per Division of Revenue Act.

OPEX FUNDING					
Source ADJB 2022/23		ORIGINAL	ORIGINAL	ORIGINAL	
		BUDGET	BUDGET	BUDGET	
		2023/24	2024/25	2025/26	
Equitable share	730 232 000	777 252 000	820 329 000	855 085 000	
LG Seta	285 000	•	•	-	
FMG	1 000 000	1 000 000	1 000 000	1 000 000	
RRAMS	3 191 000	2 601 000	2 718 000	2 839 000	
MIG	20 683 000	20 817 000	47 405 000	70 106 000	
EPWP	3 747 000	3 303 000	-	-	
WSIG	8 696 000	8 696 000	8 696 000	8 696 000	

Funding of Capital Revenue

Capital budget is funded by the allocation made to the municipality by National Treasury and internally generated funds. 96% of the capital budget has been channelled to water for infrastructure projects which is the core function of the municipality.

CAPEX FUNDING						
COSTS ELEMENTS	ADJB 2022/23	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26		
WSIG	156 304 000	149 329 000	99 116 000	103 945 000		
MIG	222 864 000	257 170 000	243 819 000	234 917 000		
Transfer (to)/from Operational Revenue	28 075 000	13 854 000	(6 150 000)	(34 004 000)		
·	407 243 000	420 353 000	336 785 000	304 858 000		

The following table indicate capital budget per vote

CAPITAL BUDGET					
COSTS ELEMENTS	ADJB 2022/23	ORIGINAL BUDGET 2023/24	ORIGINAL BUDGET 2024/25	ORIGINAL BUDGET 2025/26	
WATER	378 226 000	370 097 000	311 390 000	294 924 000	
WATER-O&M and Quality	45 844 000	37 263 000	14 745 000	9 934 000	
EMERGENCY & DISASTER	14 509 000	488 000	-	-	
CORPORATE SERVICES	22 787 000	12 505 000	10 650 000	-	
	461 366 000	420 353 000	336 785 000	304 858 000	

Capital Budget is R 420 353 000 and consists of the following:

Capital Budget has projects funded by own funding, Water Services Infrastructure Grant (WSIG) and Municipal Infrastructure Grant (MIG).

The Capital budget includes O&M of R 37 263 000

The corporate services have a budget of R 12 505 000 that will cover IT related expenses, purchase of furniture, vehicles, and fire services fleet.

15 QUALITY CERTIFICATE

QUALITY CERTIFICATE

I, Ramakuntwane Selepe, the Municipal Manager of Capricorn District

Municipality, hereby certify that the Final Budget for 2023/24 and supporting documentation have been prepared in accordance with the Municipal Finance

Management Act and the regulations made under Act, and that the Final Budget and supporting documents are consistent with the Integrated Development Plan of the Municipality.

Print Name

Municipal

Manager of

CAPRICORN DISTRICT MUNICIPALITY (DC35)

Signature

Date

16	6 BUDGET LOCKING CERTIFICATE	
DC	DC35 CDM FINAL BUDGET 2023-24 Page 132 of	133

Certification that the Final budget for 2023/24 is correctly captured and locked on the municipality's financial management system

I Ramakuntwane Selepe, in my capacity as accounting officer of the municipality, hereby certify that:

- The adopted final budget has been captured on the municipality's financial system.
- There is 100 per cent reconciliation between the budget on the system and the budget adopted by council.
- The adopted final budget on the municipality's financial system is locked and will not be changed as it serves as the baseline against which to monitor and measure performance; and
- The relevant budget strings have been submitted to LG Upload Portal.

I, further certify that at the municipality has in place controls to ensure that any changes to the adopted budget will be captured separately and only in accordance with:

- A virement authorized by the municipal manager, or duly delegated official, in terms
 of a council approved virement policy; and
- · An adjustments budget approved by council.

Print Name

Ramakuntwane Selepe

Municipal Manager of CAPRICORN DISTRICT MUNICIPALITY- DC35

Signature

Date