CAPRICORN DISTRICT MUNICIPALITY



4th QUARTER
PERFORMANCE REPORT 2019/20

1. REPORTING ON SDBIP

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the Municipal administration. Both the Executive Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA requires. The reports then allow the Municipality to monitor the implementation of service delivery programs and initiatives across the District.

1.1. QUARTERLY REPORTING

- 1.1.1 Section 52 (d) of the MFMA compels the mayor to submit a report to the Council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report.
- 1.1.2 Section 42 of the Municipal Systems Act stipulate that, A municipality, in a manner determined by its Council, must make known both internally and to the general public, the key performance indicators and performance targets set by it for purposes of its performance management system.
- 1.1.3 Section 46 of the Municipal Systems Act requires a municipality to prepare, for each financial year, performance report reflecting the performance of the municipality and each external service provider during that financial year.
- 1.1.4 Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.
- 1.1.5 Section 121(b) of the MFMA requires all municipal entities to, for each financial year, prepare annual reports and submit them within nine months after the end of a financial year.
- 1.1.6 Section 72 (1) of the MFMA outlines the requirements for the mid- year reporting. The Accounting Officer is required by 25 January of each year assess the performance of the municipality during the first of the year taking into account:

- i) The monthly statements referred to in section 71 of the first half of the year
- ii) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan,
- iii) The past year's annual report, and progress on resolving problems identified in the annual report
- iv) The performance of every municipal entity under the sole or shared control of the municipalities, taking into account reports in terms of section 88 from any such entities.

2. PURPOSE

- To present the 4th quarter analysis organisational performance report
- The report was done looking at key performance areas per the departments in line with the approved revised 2019/20 SDBIP

3. SUMMARY OF DEPARTMENTAL PERFORMANCE (4TH QUARTER)

3.1 SEMS DEPARTMENT

Total targets	45
Not Applicable	05
Achieved	26
Not Achieved	14

3.2 INFRASTRUCTURE SERVICES

Total targets	34
Not Applicable	10
Achieved	13
Not achieved	11

3.3 CORPORATE SERVICES

Total targets –	45
Not Applicable	09
Achieved	28
Not Achieved	08

3.4 FINANCE

Total targets	23
Not Applicable	10
Achieved	13
Not achieved	00

3.5 DEVELOPMENT PLANNING AND ENVIRONMENTAL MANAGEMENT SERVICES

Total targets	39
Not Applicable	05
Achieved	22
Not Achieved	12

3.6 COMMUNITY SERVICES

Total targets	28
Not Applicable	08
Achieved	05
Discontinued	01
Not Achieved	14

4. OVERALL 4TH QUARTER ORGANISATIONAL PERFORMANCE

Departments	Total Targets	Targets not Applicabl e for the Quarter	Disco ntinue d Target	Quarterly Targets Achieved	Quarterly Targets not Achieved	Achievement %
Vote 1 - SEMS	45	05	00	26	14	65%
Vote 2 - Infrastructure Services	34	10	00	13	11	54%
Vote 3 - Corporate Services	45	09	00	28	08	78%
Vote 4 - Finance	23	10	00	13	00	100%
Vote 5 - DPEMS	39	05	00	22	12	65%
Vote 6 - Community Services	28	08	01	05	14	26%
Overall Organizational Performance	214	47	01	107	59	64%

1. Below is the detailed organizational scorecard for 4th Quarter 19/20 FY

1.1 STRATEGIC EXECUTIVE MANAGEMENT SERVICES - VOTE 1

Busine	ess Unit				Strategic Executive Management Services –Vote 1 Responsive, Accountable, Effective and Efficient Local Government System														
Outcor	ne 9:				•	Respons	sive, Ac	countable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	ts 5:					 Deepen democracy through a refined ward committee model Administrative and financial capability To increase the capacity of the district to deliver its mandate 													
Key St	rategic O	rganizatio	nal Obje	ectives:	•	To incre	ase the	capacity	of the o	district to	o deliver	its manda	ite						
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
SEM SD- 01	Good gover nance and public partici pation	To promot e and facilitat e effectiv e intergo vernme ntal relation s	IGR meeti ngs	Coord inatio n of IGR meeti ngs	CDM	Numb er of IGR meeti ngs coordi nated	109 IGR mee ting s coor dina ted	100 IGR meetin gs coordin ated	Tar get not revi sed	25 IGR meeti ngs coordi nated	Target not revise d	Not Achiev ed 16 IGR meetin gs coordin ated	200 00	300	168 125	Insuffici ent budget	National state of disaster regulations	IGR forum meeti ngs will proce ed as soon as the lockd own regul ations permi t gathe rings	Correspo ndence /Attendan ce registers/ Minutes/ Reports

Busine	ess Unit				Strategic Executive Management Services –Vote 1 Responsive, Accountable, Effective and Efficient Local Government System														
Outcor	me 9:				•	Respons	sive, Ad	countable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	ts 5:							racy throu			ard comn	nittee mod	lel						
Vov. Ct	mata mia C	\\	anal Ohia					and financ	-		1.11		4						
_		rganizatio						capacity						l = ·	1 _	1 =	1 0	1 -	
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
SEM SD- 02	Good gover nance and public partici pation	To promot e and facilitat e effectiv e intergo vernme ntal relation s	Distri ct Lekgo tla	Coord inatio n of Distri ct Lekgo tla	CDM	Numb er of Distri ct Lekgo tla coordi nated	1 Dist rict Lek gotl a coor dina ted	1 District Lekgotl a coordin ated	Tar get not revi sed	Distri ct Lekgo tla coordi nated	Target not revise d	Not Achiev ed 0 District Lekgotl a coordin ated	400 00	Budget not revised	0	None	National state of disaster regulations	Distri ct Lekgo tla will be held in the new financ ial year.	Correspo ndence /Attendan ce registers/ Concept documen t
SEM SD- 03	Good gover nance and public partici pation	To strengt hen accoun tability through proacti ve audit	Intern al Audit	Perfor m intern al audit	CDM	Numb er of intern al audit report s produ ced	4 inter nal audi t rep orts pro	4 internal audit reports produc ed	Tar get not revi sed	1 intern al audit report produ ced	Target not revise d	Achiev ed 1 internal audit report produc ed	10 000	Budget not revised	0	None	None	None	Internal Audit Reports

Business Unit Strategic Executive Management Services –Vote 1 Outcome 9: Responsive, Accountable, Effective and Efficient Local Government System																			
Outcor	ne 9:				•	Respons	sive, Ad	countable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	s 5:							racy throu			ard comn	nittee mod	lel						
1/ 01								and financ											
_		rganizatio						capacity						D	1	D	Ob all an an	1 0	
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
		oversig ht				duc ed ed													
SEM SD- 04	Good gover nance and public partici pation	To strengt hen accoun tability through proacti ve audit oversig ht	Audit meeti ngs	Coord inate exter nal audit proce ss, audit comm ittee activit ies and Munic ipal support	CDM	Numb er of audit meeti ngs coordi nated	15 audi t mee ting s coor dina ted	13 audit meetin gs coordin ated	Tar get not revi sed	audit meeti ngs coordi nated	Target not revise d	Achiev ed 2 audit meetin gs coordin ated	840 00 0	Budget not revised	750448 ,39	None	None	None	Correspo ndence /Attendan ce Registers /Minutes
SEM SD- 05	Good gover nance and public	To strengt hen accoun tability through	Munic ipal Supp ort	Provi de techni cal suppo rt to	CDM	Numb er of munic ipal suppo rt	4 Mun icip al sup port	4 Municip al support reports issued	Tar get not revi sed	1 Munic ipal suppo rt report	Target not revise d	Achiev ed 1 Municip al support report	OPEX	OPEX	OPEX	None	None	None	Municipal support report

Busine	ss Unit				Strategic Executive Management Services –Vote 1 Responsive, Accountable, Effective and Efficient Local Government System														
Outcor	ne 9:				•	Respons	sive, A	ccountable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	s 5:				•			racy throu			ard comm	nittee mod	del						
								and finance											
_		rganizatio				_		capacity				its manda	_						
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
	partici pation	proacti ve audit oversig ht		Local munic ipaliti es		report s issue d impro ved audit outco mes	rep orts issu ed	on improv ed audit outcom es		issue d on impro ved audit outco mes		issued on improv ed audit outcom es							
SEM SD- 06	Good gover nance and public partici pation	To protect the municip ality from potenti al risk	Risk asses sment works hop, monit oring of risk imple ment ations and trainin g of mana geme nt and	Devel op and monit or the risk mana geme nt regist er for all depar tment s and risk trainin	CDM	Numb er of risk regist ers produ ced, numb er of risk monit oring report s issue d and	risk regi ster pro duc ed, 4 Risk Mon itori ng rep orts issu ed and	1 risk register produc ed, 4 Risk Monitor ing reports issued and 1 risk training of manag ement and staff	Tar get not revi sed	1 Risk Monit oring report issue d	Target not revise d	Achiev ed 1 Risk Monitor ing report issued	OPEX	OPEX	OPEX	None	None	None	Correspo ndence /Risk Register, Attendan ce Registers /Monitori ng reports

Business Unit Strategic Executive Management Services -Vote 1 Outcome 9: • Responsive, Accountable, Effective and Efficient Local Government System																			
Outcor	ne 9:				•	Respons	sive, Ad	countable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	s 5:										ard comm	nittee mod	lel						
								and finan											
		rganizatio										its manda		•					
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
SEM SD- 07	Good gover nance	To protect the	staff on risk mana geme nt. Risk Com mittee	g of mana geme nt and staff Coord inate risk	CDM	numb er of risk trainin gs of mana geme nt and staff coordi nated Numb er of risk	1 risk train ing of man age men t and staff coor dina ted 5 risk com	coordin ated 4 risk committ ee	Tar get not	1 risk	Target not revise	Achiev ed 1 risk	OPEX	OPEX	OPEX	None	None	None	Correspo ndence/A ttendanc
07	and public partici pation	municip ality from potenti al risk	meeti ngs	comm ittee activit ies.		comm ittee meeti ngs coordi nated	mitt ee mee ting s coor dina ted	meetin gs coordin ated	revi sed	ittee meeti ng coordi nated	d	committ ee meetin g coordin ated							e Registers /Minutes

Busine	ess Unit				,	Strategio	Execu	utive Mana	agemer	t Servic	es -Vote	1							
Outco	me 9:				•	Respons	sive, Ad	ccountable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	ts 5:							racy throu			ard comn	nittee mod	lel						
16 01			101					and finance											
_		rganizatio						capacity					_	l	l _	1 _			
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
SEM SD- 08	Good gover nance and public partici pation	Reducti on of fraud and corrupti on activitie s	Fraud preve ntion progr amm es (awar eness camp aign)	Facilit ate fraud preve ntion progr amm es	CDM & LMs	Numb er of fraud preve ntion progr amm es facilit ated (Awar eness camp aign	frau d prev enti on pro gra mm es facil itate d	4 fraud prevent ion progra mmes facilitat ed (Aware ness campai gn)	Tar get not revi sed	fraud preve ntion progr am facilit ated (Awar eness camp aign)	Target not revise d	Achiev ed 1 fraud prevent ion progra m facilitat ed (Aware ness campai gn)	58 000	Budget not revised	27000	None	None	None	Correspo ndence /Attendan ce Registers /Minutes
SEM SD- 09	Good gover nance and public partici pation	Reducti on of fraud and corrupti on activitie s	Foren sic invest igatio ns	Facilit ate fraud preve ntion progr amm es	CDM & LMs	Perce ntage of invest igatio ns report s as per reque sts	100 perc ent inve stig atio ns rep orts as per req	100 percent investig ations reports as per request s	Tar get not revi sed	100 perce nt invest igatio ns report s as per reque sts	Target not revise d	Achiev ed 100 percent investig ations reports as per request s	80 000	1 080 000	0	Insuffici ent budget	None	None	investigat ions reports

Busine	ss Unit					Strategio	Ехесі	utive Mana	gemer	t Servic	es -Vote	1							
Outco	ne 9:				•	Respons	sive, Ac	countable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output)	mal Ohia	-41	•	Adminis	trative	and financ	cial cap	ability		nittee mod							
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Review ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	its manda Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
SEM SD- 10	Good gover nance and public partici pation	Prevent ion of theft and losses	Secur ity Mana geme nt servic es	Provision of sound physical security services to all municipal premises and employees	CDM	Numb er of securi ty report s issue d	12 sec urity rep orts issu ed	12 security reports issued	Tar get not revi sed	3 securi ty report s issue d	Target not revise d	Achiev ed 3 security reports issued	17 600 00 0	Budget not revised	177034 56.52	None	None	None	Security reports/R isk register

Busine	ess Unit					Strategio	с Ехесі	utive Mana	gemer	nt Servic	es -Vote	1							
Outco	me 9:				•	Respons	sive, Ad	countable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	ts 5:							racy throu			ard comn	nittee mod	lel						
16 01			101					and financ											
_		rganizatio						capacity						l = ·	1 _	1 _			l
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
SEM SD- 11	Good gover nance and public partici pation	To keep stakeho lders informe d about the affairs of the municip ality	Com munic ate munic ipal progr amm es	Revie w and Imple ment ation of comm unicat ion strate gy, event s mana geme nt guidel ine, Social Media policy and corpo rate image Manu al	CDM	Numb er of Monit oring Repor t on comm unicat ion, event s mana geme nt guidel ine, Social Media policy and corpo rate image Manu al devel oped	4 Mon itori ng Rep orts on com mun icati on, eve nts man age men t guid elin e, Soci al Med ia poli cy and corp	4 Monitor ing Report s on commu nicatio n, events manag ement guideli ne, Social Media policy and corpor ate image Manual develo ped	Tar get not revi sed	1 Monit oring Report on communication, event smana gement guideline, Social Media policy and corporate image Manu al devel oped	Target not revise d	Achiev ed 1 Monitor ing Report on commu nication , events manag ement guidelin e, Social Media policy and corpora te image Manual develop ed	OPEX	OPEX	OPEX	None	None	None	Monitorin g Report on communi cation, events manage ment guideline and corporate image strategy

Busin	ess Unit					Strategio	Execu	utive Mana	gemer	nt Servic	es -Vote	1							
Outco	me 9:				•	Respons	sive, Ac	countable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Outpu	ıts 5:										ard comr	nittee mod	lel						
16 0								and finance	-										
		Organizatio										its manda			. _	_	1	1 _	
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
SEM SD- 12	Good gover nance and public partici pation	To keep stakeho Iders informe d about the affairs of the municip ality	Com munic ation of munic ipal progr amm es (Adve rtising , public ations , public ity, stake	Com munic ation of munic ipal progr amm e	CDM	Perce ntage of comm unicat ion progr amm es coordi nated and public ised (Adve rtising , public	orat e ima ge Man ual dev elop ed 100 perc ent of mun icip al pro gra mm es coor dina ted and com mun	100 percent of commu nication progra mme coordin ated and publicis ed (Adverti sing, publicat ions, publicit y,	Tar get not revi sed	100 perce nt of comm unicat ion progr amm e coordi nated and public ised (Adve rtising , public	Target not revise d	Achiev ed 100 percent of commu nication progra mme coordin ated and publicis ed (Adverti sing were done on	3 625 00 0	4 425 000	2 722 297	Less spendin g due to Covid1 9 that trimme d down all approv ed progra mmes	Roll-over to be taken to new financial year	Roll- over to be taken to new financ ial year	Communi cation program mes/Corr esponde nce/Repo rts

Busine	ess Unit					Strategio	C Execu	utive Mana	agemer	nt Servic	es -Vote	1							
Outco					•	Respons	sive, Ad	ccountable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	ts 5:							racy throu			ard comn	nittee mod	lel						
Vov Ct	ratania C	\rankirotic	nal Ohio	ativa a .				and finan					1-						
		rganizatio						capacity						Doubou	-	Danas	Challanas	Ca	Manna
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
			holde r partici pation and media relatio n programm e)			ations, public ity, stake holde r partici pation and media relatio n progr amm e)	icat e	stakeho Ider particip ation and media relation progra mme)		ations, public ity, stake holde r partici pation and media relatio n progr amm e)		Norther n media group and website , publicat ions on Covid1 9 variety of pamphl ets, posters and stickers printed, publicit y using social media and broadc asting of covid19							

Busine	ess Unit					Strategio	с Ехесі	utive Mana	gemer	nt Servic	es -Vote	1							
Outco	me 9:				•	Respons	sive, Ad	countable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	ts 5:				•	Deepen	democ	racy throu	gh a re	efined wa	ard comn	nittee mod	lel						
								and financ											
	rategic C	Organizatio						capacity					_						
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
												was done, stakeho Ider particip ation in IDP consult ation, Covid1 9 awaren ess and roadsh ows done and media relation progra mme on print media and broadc ast includin g social							

Busine	ess Unit					Strategio	Execu	utive Mana	gemer	nt Servic	es -Vote	1							
Outco						•		ccountable	-					System					
Outpu	ts 5:							racy throu			ard comn	nittee mod	lel						
Koy St	ratogic C	rganizatio	nal Ohio	otivos:				and finance capacity			م مامائیرمه	ita manda	40						
Proje	Key	Strateg	Proje	Proje	Locati	Key	Bas	2019/2	Rev	Quart	Revie	Quarte	2019/2	Review	Expen	Reaso	Challenge	Corre	Means
ct No.	perfo rman ce Area	ic Objecti ves	ct Name	ct Desc riptio n (majo r activi ties)	on	perfo rman ce indic ator	elin e	O Annual Target s	iew ed 19/2 0 ann ual targ et	er 4 Targe ts	wed Quart er 4 Targe ts	r 4 Progre ss	0 Annual Budget	ed 2019/2 0 Annual Budget	diture	ns for review/ varianc e	S	ctive Meas ures	of verificati on
												media done)							
SEM SD- 13	Good Gover nance and Public Partic ipatio n	To keep stakeho Iders informe d about the affairs of the municip ality	Distri ct comm unicat ors progr amm e	Distri ct comm unicat ors progr amm e organ ised and coordi nated	CDM	Numb er of distric t comm unicat ors progr amm e organ ised and coordi nated	Ne w indi cato r	district commu nicators progra mme organis ed and coordin ated	Tar get not revi sed	1 distric t comm unicat ors progr amm e organ ised and coordinated	Target not revise d	Achiev ed 1 district commu nicators progra mme organis ed and coordin ated in June at Council	OPEX	OPEX	OPEX	None	None	None	Correspo ndence /District Communi cator program mes
SEM SD- 14	Good Gover nance and Public Partic ipatio n	To maximi ze custom er care and stakeho lder's	Monit oring of Thus ong Servi ce Cente rs	Monit or all Thus ong Servi ce Cente rs	CDM	Perce ntage of Thus ong Servi ce Centr es	4 Thu son g Ser vice Cen ters mon	100 percent of Thuson g Service Centres monitor ed, and	Tar get not revi sed	100 perce nt of Thus ong Servi ce Centr es	Target not revise d	Not Achiev ed 0 percent of Thuson g Service Centres	OPEX	OPEX	OPEX	None	National state of disaster regulations	Awaiti ng amen dmen t of lockd own regul ations	Consolid ated Thusong Service Centres monitorin g report

Busine	ss Unit					Strategio	с Ехесі	utive Mana	gemen	t Servic	es -Vote	1							
Outco	ne 9:				•	Respons	sive, Ad	ccountable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	s 5:										ard comn	nittee mod	lel						
Mary C4		\	anal Ohia					and financ			1.11		4.						
		rganizatio	-									its manda		l n . •	l –		0	1.0	
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
		satisfac tion				monit ored	itore d	4 consoli dated monitor ing report produc ed		monit ored, and 1 conso lidate d monit oring report produ ced		monitor ed and 0 consoli dated monitor ing report produc ed						to allow monit oring	
SEM SD- 15	Good Gover nance and Public Partic ipatio n	To maximi ze custom er care and stakeho Iders	Call Centr e for distric t hotlin e	Oper ation of call Centr e for distric t hotlin e	CDM	Perce ntage of queri es receiv ed and resolv ed	100 perc ent of rece ived hotli ne and inter nal que ries inve	100 percent of receive d hotline and internal queries investig ated and resolve d	100 perc ent of que ries rece ived and reso lved with in 30	100 perce nt of receiv ed hotlin e and intern al queri es invest igated and	100 perce nt of querie s receiv ed and resolv ed within 30 days	Not achiev ed 0 percent of queries receive d and resolve d within 30 days	80 000	Budget not revised	80 000	Target revised in line with service standar ds	National state of disaster regulations	Awaiti ng amen dmen t of regul ations to be back in the office	Queries register

Busine	ss Unit					Strategio	Execu	utive Mana	gemer	nt Servic	es -Vote	1							
Outcor						-			-			Local Go		System					
Output	s 5:										ard comm	nittee mod	el						
Key St	rategic C	rganizatio	nal Ohie	ectives:				and financ			o deliver	its manda	to						
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
SEM SD- 16	Good Gover nance and Public Partic ipatio	To enhanc e organiz ational perform ance	Distri ct Batho pele camp aign	Cond uct distric t Batho pele camp	CDM	Numb er of Distri ct Batho pele camp	stig ated and reso lved	4 District Bathop ele awaren ess campai	Tar get not revi sed	1 District Bathopele awareness	Target not revise d	Achiev ed 1 District Bathop ele awaren ess	100 000	Budget not revised	96 068	None	None	None	Correspo ndence /Attendan ce Registers /Program mes
	n	4100		aign		aign condu cted	paig n con duct ed	gns conduct ed		camp aign condu cted		campai gn conduct ed (Covid1 9 awaren ess campai gns conduct							

Busine	ss Unit					Strategio	Ехесι	utive Mana	gemer	nt Servic	es -Vote	1							
Outcor	ne 9:				•	Respons	sive, Ac	countable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	s 5:							racy throu			ard comn	nittee mod	lel						
16 01			101:					and financ											
		rganizatio	-					capacity					_				1		
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
SEM SD- 17	Good Gover nance and Public Partic	Involve ment of commu nities in the plannin	Facilit ation of Water and Sanit	Facilit ation of Proje ct Steeri	CDM	Perce ntage of appro ved water	100 perc ent of app rove	100 percent of approv ed water	Tar get not revi sed	100 perce nt of appro ved water	Target not revise d	ed were treated as Bathop ele progra mmes Not Achiev ed 0 percent of approv	OPEX	OPEX	OPEX	None	National State of Disaster and Lockdown Regulation	As soon as the regul ations are	Means of verificatio n revised from Project scope
	ipatio n	g and develop ment of water and sanitati on projects	ation Infras tructu re Proje cts	ng Com mittee s, key stake holde rs, scope of works agree		and sanita tion infrast ructur e projec ts facilit ated for	d wat er and sani tatio n infra stru ctur e	and sanitati on infrastr ucture projects facilitat ed for plannin g and implem		and sanita tion infrast ructur e projec ts facilit ated for		ed water and sanitati on infrastr ucture projects facilitat ed for plannin					S	amen ded to allow public gathe rings	agreeme nt to ISD facilitatio n report

	ess Unit					Strategio	Execu	utive Mana	agemer	t Servic	es -Vote	1							
Outco	ne 9:				•	Respons	sive, Ad	ccountable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	s 5:							racy throu			ard comn	nittee mod	lel						
								and finan											
		rganizatio	-					capacity					_		. _	1 _	1	1 -	
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
				ments , site hand overs, confli ct mana geme nt and resolu tion		planni ng and imple ment ation	proj ects facil itate d for plan ning and impl eme ntati on	entatio n		planni ng and imple ment ation		g and implem entatio n							
SEM SD- 18	Local Econ omic Devel opme nt	Facilitat ion of job opportu nities in the plannin g, implem entatio n and operati ons and mainte	Job creati on facilit ation	Facilit ation of job oppor tunitie s and trainin g in the imple ment ation of water and	CDM	Numb er of job oppor tunitie s creat ed in the imple ment ation of water and	762 job opp ortu nitie s crea ted in the impl eme ntati on of	800 job opportu nities created in the implem entatio n of water and sanitati on projects	Tar get not revi sed	100 job oppor tunitie s creat ed in the imple ment ation of water and sanita	Target not revise d	Not Achiev ed 0 job opportu nities created in the implem entatio n of water and sanitati	OPEX	OPEX	OPEX	None	National State of Disaster and Lockdown Regulation s	As soon as the regul ations are amen ded to allow public gathe rings	Job creation report

Busine	ss Unit					Strategio	Execu	utive Mana	gemer	nt Servic	es -Vote	1							
Outcor	ne 9:				•	Respons	sive, Ad	ccountable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	s 5:							racy throu			ard comn	nittee mod	lel						
Kov St	rotogio O	rganizatio	anal Ohio	otivosi				and financ				!taa.a.da	4-						
Proje			Proje				Bas	2019/2	Rev	Quart	Revie		2019/2	Review	Expen	Peace	Challange	Corro	Means
ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	elin e	0 Annual Target s	iew ed 19/2 0 ann ual targ et	er 4 Targe ts	wed Quart er 4 Targe ts	Quarte r 4 Progre ss	0 Annual Budget	ed 2019/2 0 Annual Budget	diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	of verificati on
		nance of water and sanitati on projects		sanita tion projec ts using EPW guidel ines		sanita tion projec ts	wat er and sani tatio n proj ects			tion projec ts		on projects							
SEM SD- 19	Good Gover nance and Public Partic ipatio n	To keep stakeho lders informe d about the affairs of the municip ality	Water and Sanit ation Com munit y Foru m coordi nation	Coord inatio n of Water and Sanit ation Communit y Forum	CDM	Numb er of Water and Sanit ation Com munit y Foru m	4 Wat er and San itati on Co mm unit y For um	4 Water and Sanitati on Commu nity Forum	Tar get not revi sed	1 Water and Sanit ation Com munit y Foru m	Target not revise d	Not Achiev ed 0 Water and Sanitati on Commu nity Forum	OPEX	OPEX	OPEX	None	National State of Disaster and Lockdown Regulation s	As soon as the regul ations are amen ded to allow public gathe rings	Attendan ce register
SEM SD- 20	Good Gover nance	To keep stakeho	Distri ct Sanit	Coord inatio n of	CDM	Numb er of Distri	2 Dist rict	4 District Sanitati	Tar get not	1 Distri ct	Target not	Not Achiev ed 0	OPEX	OPEX	OPEX	None	National State of Disaster	As soon as the	Attendan ce register

Busine	ss Unit					Strategio	Exec	utive Mana	agemer	nt Servic	es -Vote	1							
Outco					•	Respons	sive, A	ccountable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	s 5:							racy throu			ard comm	nittee mod	lel						
Kov St	rotogio C	rganizatio	anal Ohio	otivosi				and finan				!taa.a.a.a	4-						
Proje		Strateg	-					2019/2		Quart			2019/2	Review	Expen	Deces	Challange	Corro	Means
ct No.	Key perfo rman ce Area	ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	0 Annual Budget	ed 2019/2 0 Annual Budget	diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	of verificati on
	and Public Partic ipatio n	lders informe d about the affairs of the municip ality	ation Task Team coordi nation	Distri ct Sanit ation Task Team		ct Sanit ation Task Team Coord inated	San itati on Tas k Tea m Coo rdin ated	on Task Team Coordin ated	revi sed	Sanit ation Task Team Coord inated	revise d	District Sanitati on Task Team Coordin ated					and Lockdown Regulation s	regul ations are amen ded to allow public gathe rings	
SEM SD- 21	Good Gover nance and Public Partic ipatio n	To enhanc e organiz ational perform ance	Devel opme nt and Revie w of Servi ce Deliv ery and Budg et Imple ment	Coord inatio n of the devel opme nt and revie w of organ isatio nal Service	CDM	Numb er of Orga nizati onal Servi ce Deliv ery and Budg et Imple ment ation	2 Ser vice Deli very and Bud get Impl eme ntati on Pla ns	2 Service Deliver y and Budget Implem entatio n Plans (SDBIP) develop ed and reviewe d.	Tar get not revi sed	1 Servi ce Deliv ery and Budg et Imple ment ation Plan (SDBI P)	Target not revise d	Achiev ed 2 Service Deliver y and Budget Implem entatio n Plan (SDBIP) develop ed	OPEX	OPEX	OPEX	None	None	None	Service Delivery and Budget Impleme ntation Plans approved

	ess Unit					Strategio	Execu	utive Mana	agemer	nt Servic	es -Vote	1							
Outco						-			•				vernment	System					
Output	ts 5:							racy throu			ard comm	nittee mod	lel						
Vov Ct	rotonio C	\rankirotic	nal Ohio	ativa a .				and financ											
_		rganizatio						2019/2						Davien	Lews	Danas	Challanas	C	Means
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	of verificati on
			ation Plan (SDBI P)	Deliv ery and Budg et Imple ment ation Plan SDBI P		Plans (SDBI P) devel oped and revie wed	(SD BIP) dev elop ed and revi ewe d			devel oped									
SEM SD- 22	Munic ipal Trans forma tion and Orga nizati onal Devel opme nt	To enhanc e organiz ational perform ance	Monit oring and Evalu ation	Monit oring and evalu ation of organ isatio nal perfor manc e report s	CDM	Numb er of organ izatio nal perfor manc e report s produ ced	4 org anis atio nal perf orm anc e rep orts pro duc ed	4 organis ational perform ance reports produc ed	Tar get not revi sed	1 organ isatio nal perfor manc e report produ ced	Target not revise d	Achiev ed 1 organis ational perform ance report produc ed	OPEX	OPEX	OPEX	None	None	None	Organisa tional performa nce reports

Busine	ss Unit					Strategio	Exec	utive Mana	agemer	t Servic	es -Vote	1							
Outcor	ne 9:				•	Respons	sive, A	ccountable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	s 5:							racy throu			ard comm	nittee mod	lel						
Kov St	ratagia C	rganizatio	nal Ohio	otivos:				and finance capacity			م طمائیرم	ito mondo	40						
Proje	Key	Strateg	Proje	Proje	Locati	Key	Bas	2019/2	Rev	Quart	Revie	Quarte	2019/2	Review	Expen	Reaso	Challenge	Corre	Means
ct No.	perfo rman ce Area	ic Objecti ves	ct Name	ct Desc riptio n (majo r activi ties)	on	perfo rman ce indic ator	elin e	0 Annual Target s	iew ed 19/2 0 ann ual targ et	er 4 Targe ts	wed Quart er 4 Targe ts	r 4 Progre ss	0 Annual Budget	ed 2019/2 0 Annual Budget	diture	ns for review/ varianc e	s	ctive Meas ures	of verificati on
SEM SD- 23	Good Gover nance and Public Partic ipatio n	To enhanc e organiz ational perform ance	Back to Basic s	Comp ilation of Back to Basic s report s	CDM	Numb er of Back to Basic s report s produ ced	4 Bac k to Basi cs rep orts pro duc ed	4 Back to Basics reports produc ed	Tar get not revi sed	1 Back to Basic s report produ ced	Target not revise d	Achiev ed 1 Back to Basics report produc ed	OPEX	OPEX	OPEX	None	None	None	Back to Basics reports
SEM SD- 24	Good Gover nance and Public Partic ipatio n	To promot e the needs and interest s of special focus groupin gs	Speci al Focus Progr amm es	Special Focus Programm es Coord inatio n (Child ren, Disab ility, Gend er, Older Perso	All local municip alities	Numb er of Speci al Focus Progr amm es Coord inated	98 Spe cial Pro gra mm es coor dina ted (12 chil dre n pro gra mm	80 Special Progra mmes coordin ated (12 children progra mmes, 12 Disabilit y progra mmes, 24 gender	Tar get not revi sed	20 Speci al Progr amm es coordi nated (3 childr en progr amm es, 3 Disab ility progr	Target not revise d	Not Achiev ed 0 Special Progra mmes coordin ated (0 children progra mmes, 0 Disabilit y progra mmes, 0	529 00 0	Budget not revised	254 301.05	None	National State of Disaster and Lockdown Regulation s	As soon as the regul ations are amen ded to allow public gathe rings	Correspo ndence /Attendan ce register/ Reports

	ss Unit					Strategio	Execu	utive Mana	gemer	nt Servic	es -Vote	1							
Outcor								countable						System					
Output	s 5:							racy throu			ard comn	nittee mod	lel						
Vov St	ratagia C	vacnizatio	nal Ohia	athraa.				and financ											
		rganizatio						capacity						Boylow	Evnon	Deces	Challange	Corro	Maana
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
				ns and Youth Progr amm es)			es, 12 Dis abili ty pro gra mm es, 24 gen der pro gra mm es, 1 2 Old er pers ons pro gra mm es, 20 You th	progra mmes, 12 Older person s progra mmes, 20 Youth progra mmes)		amm es, 6 gend er progr amm es,3 Older perso ns progr amm es, 5 Youth progr amm es)		gender progra mmes, 0 Older person s progra mmes, 0 Youth progra mmes)							

Busine	ess Unit					Strategio	с Ехесі	utive Mana	gemer	nt Servic	es -Vote	1							
Outco	me 9:				•	Respons	sive, Ad	countable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Outpu	ts 5:										ard comn	nittee mod	lel						
Vov Ct	rotonio C	Organizatio	nal Ohia	ativa a .				and financ	-										
												its manda		Davien	Lews	Dance	Challanas	Ca	Manna
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
							pro gra mm es)												
SEM SD- 25	Good Gover nance and Public Partic ipatio n	To contrib ute towards the reducti on of HIV, AIDS, STI & TB Infectio ns by 2021	HIV & AIDS Programm es (Gove rnanc e, Coord inatio n, Preve ntion Care & Supp ort, Capa city Buildi ng, CBO/NGO	HIV & AIDS Programm es Coord inatio n	All local municip alities	Numb er of HIV & AIDS Progr amm es Coord inated	41 HIV & AID S Pro gra mm es coor dina ted (Go vern anc e, Coo rdin atio n, Pre vent ion,	32 HIV & AIDS Progra mmes coordin ated (Gover nance, Coordin ation, Prevent ion, Care & Support , Capacit y Buildin g, CBO/N GOs Summit and	Tar get not revi sed	8 HIV & AIDS Progr amm es coordi nated (Gove rnanc e, Coord inatio n, Preve ntion, Care & Supp ort, Capa city Buildi	Target not revise d	Not Achiev ed 0 HIV & AIDS Progra mmes coordin ated (Gover nance, Coordin ation, Prevent ion, Care & Support , Capacit y Buildin g and Monitor	481 00 0	Budget not revised	239 120	None	National State of Disaster and Lockdown Regulation s	As soon as the regul ations are amen ded to allow public gathe rings	Correspo ndence /Attendan ce registers

Busine	ess Unit					Strategio	с Ехесі	utive Mana	agemer	nt Servic	es -Vote	1							
Outco	me 9:				•	Respons	sive, Ac	countable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Outpu	ts 5:							racy throu			ard comm	nittee mod	lel						
Kev St	rategic C	Organizatio	nal Obie	ectives:							o deliver	its manda	ıte						
Proje ct No.		Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
			s Sum mit and Monit oring & Evalu ation)				Car e & Sup port , Cap acit y Buil ding , CB O/O s Su mi t and Mon itori ng & Eval uati on)	Monitor ing & Evaluat ion)		ng and Monit oring & Evalu ation		ing & Evaluat ion							

	ss Unit					Strategic Executive Management Services –Vote 1 Responsive, Accountable, Effective and Efficient Local Government System Deepen democracy through a refined ward committee model													
Outcor						•			•					System					
Output	s 5:										ard comn	nittee mod	lel						
Key St	rategic O	rganizatio	nal Ohio	octivos:				and finance capacity	-		o dolivor	ite manda	ıto.						
Proje	Key	Strateg	Proje	Proje	Locati	Key	Bas	2019/2	Rev	Quart	Revie	Quarte	2019/2	Review	Expen	Reaso	Challenge	Corre	Means
ct No.	perfo rman ce Area	ic Objecti ves	ct Name	ct Desc riptio n (majo r activi ties)	on	perfo rman ce indic ator	elin e	0 Annual Target s	iew ed 19/2 0 ann ual targ et	er 4 Targe ts	wed Quart er 4 Targe ts	r 4 Progre ss	0 Annual Budget	ed 2019/2 0 Annual Budget	diture	ns for review/ varianc e	s	ctive Meas ures	of verificati on
SEM SD- 26	Good Gover nance and Public Partic ipatio n	To build account able and transpa rent govern ance structur es respon sive to the needs of the community	Whip pery Mana geme nt meeti ngs	Coord inatio n of Whip pery meeti ngs	CDM	Numb er of Whip pery meeti ngs coordi nated	9 Whi ppe ry mee ting s coor dina ted	6 Whippe ry meetin gs coordin ated	Tar get not revi sed	Whip pery meeti ngs coordi nated	Target not revise d	Achiev ed 4 Whippe ry meetin gs coordin ated	40 000	Budget not revised	0	None	None	None	Correspo ndence /Attendan ce Registers /Minutes
SEM SD- 27	Good Gover nance and Public Partic ipatio n	To build account able and transpa rent govern	Repor ts of Chief Whip	Comp ilation of mand atory report s of the	CDM	Numb er of mand atory report s of the chief	4 rep orts of the Chi ef	4 mandat ory reports of the chief whip submitt	Tar get not revi sed	1 mand atory report of the chief whip submi	Target not revise d	Achiev ed 1 mandat ory report of the chief whip	OPEX	OPEX	OPEX	None	None	None	Mandator y Reports submitte d to Council

Busine	ss Unit							utive Mana											
Outcor						=		ccountable						System					
Output	s 5:							racy throu			ard comn	nittee mod	lel						
Key St	rategic C	Organizatio	nal Ohie	ctives:				and finance capacity			o deliver	ite manda	to						
Proje	Key	Strateg	Proje	Proje	Locati	Key	Bas	2019/2	Rev	Quart	Revie	Quarte	2019/2	Review	Expen	Reaso	Challenge	Corre	Means
ct No.	perfo rman ce Area	ic Objecti ves	ct Name	ct Desc riptio n (majo r activi ties)	on	perfo rman ce indic ator	elin e	O Annual Target s	iew ed 19/2 0 ann ual targ et	er 4 Targe ts	wed Quart er 4 Targe ts	r 4 Progre ss	0 Annual Budget	ed 2019/2 0 Annual Budget	diture	ns for review/ varianc e	s	ctive Meas ures	of verificati on
		ance structur es respon sive to the needs of the commu nity		chief whip submi tted to Coun cil		whip submi tted to Coun cil	Whi p	ed to Council		tted to Coun cil		submitt ed to Council							
SEM SD- 28	Good Gover nance and Public Partic ipatio n	To provide strategi c and adminis trative support to Council and Admini strative structur es	Coun cil meeti ngs	Coord inatio n of Coun cil meeti ngs	CDM	Numb er of Meeti ngs coordi nated	11 Cou ncil mee ting s	6 Council meetin gs coordin ated	Tar get not revi sed	2 Coun cil meeti ng coordi nated	Target not revise d	Achiev ed 4 Council meetin g coordin ated	OPEX	OPEX	OPEX	None	None	None	Correspo ndence /Attendan ce Registers /Minutes
SEM SD- 29	Good Gover nance	To provide strategi	Com mittee	Coord inatio n of	CDM	Numb er of Com	124 Co mmi	99 meetin gs	Tar get not	25 meeti ngs	Target not	Achiev ed 25 meetin	OPEX	OPEX	OPEX	None	None	None	Correspo ndence /Attendan

Busine	ess Unit					Strategio	Execu	utive Mana	gemer	nt Servic	es -Vote	1							
Outco					•	Respons	sive, Ad	countable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	ts 5:							racy throu			ard com	nittee mod	lel						
Key St	rategic C	rganizatio	nal Obje	ctives:				capacity			o deliver	its manda	ite						
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
	and Public Partic ipatio n	c and adminis trative support to Council and Admini strative structur es	Meeti ngs	Com mittee Meeti ngs		mittee Meeti ngs coordi nated	ttee mee ting s	coordin ated	revi sed	coordi nated	revise d	gs coordin ated							ce Registers /Minutes
SEM SD- 30	Good Gover nance and Public Partic ipatio n	To provide strategi c and adminis trative support to Council and Admini strative structur es	Mand atory Repor ts of the Spea ker	Comp ilation of Mand atory Repor ts of the Spea ker	CDM	Numb er of Mand atory report s of the speak er submi tted to Coun cil	4 Man dato ry rep orts of the spe aker sub mitt ed to Cou ncil	4 Mandat ory reports of the speake r submitt ed to Council	Tar get not revi sed	1 Mand atory report of the speak er submi tted to Coun cil	Target not revise d	Achiev ed 1 Mandat ory report of the speake r submitt ed to Council	OPEX	OPEX	OPEX	None	None	None	Mandator y reports

	ess Unit							utive Mana											
Outco						•		ccountable	•					System					
Output	ts 5:							racy throu			ard comn	nittee mod	lel						
Kev St	rategic C	rganizatio	nal Obie	ectives:				and finance capacity			n deliver	its manda	te						
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target S	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
SEM SD- 31	Good Gover nance and Public Partic ipatio n	To provide strategi c and adminis trative support to Council and Admini strative structur es.	Mana geme nt and Exec utive Mana geme nt meeti ngs	Coord inatio n of Mana geme nt and Exec utive Mana geme nt meeti ngs	CDM	Numb er of mana geme nt and Exec utive Mana geme nt meeti ngs coordi nated	51 man age men t and Exe cuti ve Man age men t mee ting s coor dina ted	49 manag ement and Executi ve Manag ement meetin gs coordin ated	Tar get not revi sed	13 mana geme nt and Exec utive Mana geme nt meeti ngs coordi nated	Target not revise d	Not Achiev ed 3 manag ement and Executi ve Manag ement meetin gs coordin ated	OPEX	OPEX	OPEX	None	National Lockdown restrictions	Virtua I meeti ngs to be held in the new financ ial year	Correspo ndence /Minutes/ Attendan ce Registers
SEM SD- 32	Good Gover nance and Public Partic ipatio n	To build account able and transpa rent govern	Proje ct Site visits	Coord inatio n of Com mittee s Site visits	CDM	Numb er of Site Visits coordi nated	45 Site Visit s coor dina ted	30 Site Visits coordin ated	Tar get not revi sed	8 Site Visits coordi nated	Target not revise d	Not Achiev ed 0 Site Visits coordin ated	40 000	Budget not revised	28 721.34	None	National Lockdown restrictions	As soon as the regul ations are amen ded	Correspo ndence /Attendan ce Registers /Program mes/Site

	ss Unit							utive Mana											
Outcor	ne 9:				•	Respons	sive, Ad	ccountable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	s 5:							racy throu			ard comn	nittee mod	lel						
Kov St	rotogio C	rganizatio	anal Ohio	otivosi				and financ				!taa.a.a.a	4-						
Proje	Key		Proje		Locati	Key	Bas	2019/2	Rev	Quart	Revie	Quarte	2019/2	Review	Expen	Reaso	Challenge	Corre	Means
ct No.	perfo rman ce Area	Strateg ic Objecti ves	ct Name	Proje ct Desc riptio n (majo r activi ties)	on	perfo rman ce indic ator	elin e	0 Annual Target s	iew ed 19/2 0 ann ual targ et	er 4 Targe ts	wed Quart er 4 Targe ts	r 4 Progre ss	0 Annual Budget	ed 2019/2 0 Annual Budget	diture	ns for review/ varianc e	s s	ctive Meas ures	of verificati on
		ance structur es respon sive to the needs of the commu nity																to allow public gathe rings	Visit Report
SEM SD- 33	Good Gover nance and Public Partic ipatio n	To build account able and transpa rent govern ance structur es respon sive to the needs of the	Overs ight progr amm es (MPA C)	Coord inatio n of Public Heari ngs	CDM	Numb er of Public Heari ngs coordi nated	06 Pro gra mm es coor dina ted	6 Public Hearing s/Overs ight Progra mmes Coordin ated	Tar get not revi sed	Public Heari ngs/O versig ht Progr am Coord inated	Target not revise d	Not Achiev ed 0 Public Hearing s/Overs ight Progra m Coordin ated	300 00	Budget not revised	240 438.45	None	National Lockdown restrictions	Virtua I public heari ngs to be held in the new FY until norm al opera tions comm ences	Correspo ndence /Attendan ce Registers /Reports

Busin	ess Unit					Strategio	Execu	utive Mana	gemer	nt Servic	es -Vote	1							
Outco	me 9:				•	Respons	sive, Ad	countable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Outpu	ts 5:										ard comn	nittee mod	lel						
Kov S	trotogio C	rganizatio	nal Ohia	otivos				and financ				!taa.a.a.da	4-						
Proje	Key	Strateg	Proje	Proje	• Locati	Key	Bas	2019/2	Rev	Quart	Revie	its manda Quarte	2019/2	Review	Expen	Reaso	Challenge	Corre	Means
ct No.	perfo rman ce Area	ic Objecti ves	ct Name	ct Desc riptio n (majo r activi ties)	on	perfo rman ce indic ator	elin e	0 Annual Target s	iew ed 19/2 0 ann ual targ et	er 4 Targe ts	wed Quart er 4 Targe ts	r 4 Progre ss	0 Annual Budget	ed 2019/2 0 Annual Budget	diture	ns for review/ varianc e	s	ctive Meas ures	of verificati on
SEM SD- 34	Good Gover nance and Public Partic ipatio n	To build account able and transpa rent govern ance structur es respon sive to the needs of the commu	Ethics progr amm es	Coord inatio n of Ethics progr amm es	CDM	Numb er of worki ng sessi ons coordi nated	1 Ethics Committee working ses sion coor dina ted	1 working session coordin ated	Tar get not revi sed	No target for the quart er	Target not revise d	Not Applic able	50 000	Budget not revised	0	None	None	None	Correspo ndence /program mes/Atte ndance registers

Busine	ess Unit			Strategic Executive Management Services –Vote 1															
Outco				Responsive, Accountable, Effective and Efficient Local Government System															
Output	ts 5:			Deepen democracy through a refined ward committee model															
Kov St	ratonic C)rganizatio	nal Ohio	 Administrative and financial capability To increase the capacity of the district to deliver its mandate 															
Proje	Key	Strateg	Proje	To increase the capacity of the district to deliver its mandate Locati Key Bas 2019/2 Rev Quart Revie Quarte 2019/2 Review Expen Reaso Challenge Corre Means											Means				
ct No.	perfo rman ce Area	ic Objecti ves	ct Name	Proje ct Desc riptio n (majo r activi ties)	on	perfo rman ce indic ator	elin e	0 Annual Target s	iew ed 19/2 0 ann ual targ et	er 4 Targe ts	wed Quart er 4 Targe ts	r 4 Progre ss	0 Annual Budget	ed 2019/2 0 Annual Budget	diture	ns for review/ varianc e	s	ctive Meas ures	of verificati on
SEM SD- 35	Good Gover nance and Public Partic ipatio n	To engage in Progra mmes that foster particip ation, interacti on and partner ship	Public Partic ipatio n progr amm es (Coun cil Outre aches /Imbiz o)	Coord inatio n of Coun cil Outre aches /Imbiz o	CDM	Numb er of Coun cil Outre aches /Imbiz o	4 Cou ncil Outr eac hes/ imbi zo coor dina ted	4 Council Outrea ches/im bizo coordin ated	Tar get not revi sed	1 Coun cil Outre ach/i mbizo coordi nated	Target not revise d	Achiev ed 1 Council Outrea ch/imbi zo coordin ated (virtual SODA Council sitting held)	521 00 0	1 040 950	632 009.60	Insuffici ent budget	None	None	Correspo ndence /Attendan ce Registers /Program mes/Rep orts
SEM SD- 36	Good Gover nance and Public Partic ipatio n	To engage in Progra mmes that foster particip ation, interacti on and partner ship	Youth Parlia ment	Coord inatio n of Youth Parlia ment	CDM	Numb er of Youth Parlia ment coordi nated	1 You th Parl iam ent coor dina ted	1 Youth Parliam ent coordin ated	Tar get not revi sed	1 Youth Parlia ment coordi nated	Target not revise d	Not Achiev ed 0 Youth Parliam ent coordin ated	100 000	Budget not revised	84 941.00	None	National Lockdown restrictions	As soon as the regul ations are amen ded to allow public gathe rings	Correspo ndence /Attendan ce Registers /Program mes

Busine	ss Unit			Strategic Executive Management Services -Vote 1															
Outcor				Responsive, Accountable, Effective and Efficient Local Government System															
Output	s 5:			Deepen democracy through a refined ward committee model															
Key St	rategic C	rganizatio	nal Ohie	Administrative and financial capability To increase the capacity of the district to deliver its mandate															
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo	Locati	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann	Quart er 4 Targe ts	Revie wed Quart er 4 Targe	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
				r activi ties)					ual targ et		ts								
SEM SD- 37	Good Gover nance and Public Partic ipatio n	To engage in Progra mmes that foster particip ation, interacti on and partner ship	Wom en Parlia ment	Coord inatio n Wom en Parlia ment	CDM	Numb er of Wom en Parlia ment coordi nated	1 Wo men Parl iam ent coor dina ted	1 Women Parliam ent coordin ated	Tar get not revi sed	No target for the quart er	Target not revise d	Not Applic able	85 000	Budget not revised	84 914	None	None	None	Correspo ndence /Attendan ce Registers /Program mes
SEM SD- 38	Good Gover nance and Public Partic ipatio n	To engage in Progra mmes that foster particip ation, interacti on and partner ship	Ward Com mittee Supp ort	Stren gthen capac ity of ward comm ittees	CDM	Numb er of capac ity buildi ng progr amm es coordi nated	1 War d Co mmi ttee Cap acit y Buil ding Pro gra mm	1 Ward Commit tee Capacit y Buildin g Progra mme coordin ated	Tar get not revi sed	1 Ward Com mittee Capa city Buildi ng Progr amm e coordi nated	Target not revise d	Achiev ed 1 Ward Commit tee Capacit y Buildin g Progra mme coordin ated in	400 00	431 050	430 847.20	Insuffici ent budget	None	None	Correspo ndence /Attendan ce Registers /Program mes

Busine	ss Unit					Strategio	Execu	utive Mana	gemer	t Servic	es -Vote	1							
Outcor	ne 9:				•	Respons	sive, Ad	ccountable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	s 5:				•			racy throu			ard comn	nittee mod	lel						
Key St	rategic C	rganizatio	nal Obje	ectives:	•	To incre	ase the	capacity	of the	district to	o deliver	its manda	ite						
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
							e coor dina ted					the 1 st quarter							
SEM SD- 39	Good Gover nance and Public Partic ipatio n	To engage in Progra mmes that foster particip ation, interacti on and partner ship	State of the Distri ct Addre ss	Coord inatio n of State of the Distri ct Addre ss	CDM	Numb er of State of the Distri ct Addre ss coordi nated	State of the District Address coor dina ted	1 State of the District Addres s coordin ated	Tar get not revi sed	State of the Distri ct Addre ss coordi nated	Target not revise d	Achiev ed 1State of the District Addres s coordin ated	700 00	550 000	30 434	Budget reduce d to assist with critical projects	None	None	Correspo ndence /Program mes/ Attendan ce Registers
SEM SD- 40	Good Gover nance and Public Partic ipatio n	To engage in Progra mmes that foster particip ation, interacti	Mayo ral outre ach progr amm e	Coord inatio n Mayo ral outre ach programm es	CDM	Numb er of Mayo ral outre ach progr amm es	4 May oral outr eac h pro gra mm es	4 Mayora I outreac h progra mmes coordin ated	Tar get not revi sed	1May oral outre ach progr amm es coordi nated	Target not revise d	Achiev ed 1Mayor al outreac h progra mmes coordin ated	535 00 0	385 000	167 372	Budget reduce d to assist with critical projects	None	None	Correspo ndence /Program mes/Atte ndance Registers

Busine	ess Unit					Strategio	: Ехесі	utive Mana	gemer	nt Servic	es -Vote	1							
Outcor	ne 9:				•	Respons	sive, Ad	countable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	s 5:				•						ard comn	nittee mod	lel						
Kov St	rotogio C	rganizatio	nal Ohio	otivosi				and financ				!taa.a.a.da	4-						
							Bas	2019/2	Rev	Quart		its manda		Doview	Evnon	Reaso	Challange	Corre	Means
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	elin e	2019/2 0 Annual Target s	iew ed 19/2 0 ann ual targ et	er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	ns for review/ varianc e	Challenge s	ctive Meas ures	of verificati on
		on and partner ship				coordi nated	coor dina ted												
SEM SD- 41	Good Gover nance and Public Partic ipatio n	To engage in Progra mmes that foster particip ation, interacti on and partner ship	Educ ationa I suppo rt progr amm e	Coord inatio n of educa tional suppo rt progr amm e	CDM	Numb er of educa tional suppo rt progr amm e coordi nated	l bac k to sch ool cam paig n coor dina ted	educati onal support progra mmes coordin ated	Tar get not revi sed	No target for the quart er	Target not revise d	Not Applic able	185 00 0	Budget not revised	150 000	None	None	None	Correspo ndence /Program mes/invit ations/ Attendan ce register
SEM SD- 42	Good Gover nance and Public Partic ipatio n	To promot e and facilitat e effectiv e intergo vernme ntal	Supp ort to traditi onal autho rity/M agosh i forum	Coord inatio n of suppo rt programm e to traditi onal	CDM	Numb er of traditi onal autho rity suppo rt progr amm e/foru	Ne w indi cato r	4 Magos hi Forums coordin ated	Tar get not revi sed	1 Mago shi Foru m coordi nated	Target not revise d	Achiev ed 1 Magos hi Forum coordin ated	150 000	Budget not revised	103 692	None	None	None	Correspo ndence /Program mes/invit ations/ Attendan ce register

Busine	ss Unit					Strategio	Ехесі	utive Mana	agemer	nt Servic	es -Vote	1							
Outcor					•	Respons	sive, Ac	countable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output		va on in otic	anal Ohio	ativa a	• ,	Adminis	trative	and financ	cial cap	ability		nittee mod							
Proje ct No.	Key perfo rman ce Area	Organization Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	its manda Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
		relation s		autho rity		m coordi nated													
FD- 02	Munic ipal Finan cial Viabili ty and Mana geme nt	To prepare a and submit credible financia I informa tion	Finan cial report ing	Budg et Treas ury	CDM	Numb er of Unqu alified audit opinio n	1 Unq ualif ied audi t opin ion (wit hout mat erial matt ers)	1 Unquali fied audit opinion (without materia I matters)	Tar get not revi sed	No target for the quart er	Target not revise d	Not Applic able	OPEX	OPEX	OPEX	None	None	None	Unqualifi ed audit opinion report

Busine	ess Unit					Strategio	с Ехесі	utive Mana	agemer	nt Servic	es -Vote	1							
Outcor	me 9:				•	Respons	sive, Ad	ccountable	e, Effec	tive and	Efficient	Local Go	vernment	System					
Output	ts 5:							racy throu			ard comn	nittee mod	lel						
14	1	\!						and financ											
_		rganizatio						capacity					_	l = ·	l <u> </u>	1 _		1 -	
Proje ct No.	Key perfo rman ce Area	Strateg ic Objecti ves	Proje ct Name	Proje ct Desc riptio n (majo r activi ties)	Locati on	Key perfo rman ce indic ator	Bas elin e	2019/2 0 Annual Target s	Rev iew ed 19/2 0 ann ual targ et	Quart er 4 Targe ts	Revie wed Quart er 4 Targe ts	Quarte r 4 Progre ss	2019/2 0 Annual Budget	Review ed 2019/2 0 Annual Budget	Expen diture	Reaso ns for review/ varianc e	Challenge s	Corre ctive Meas ures	Means of verificati on
FD- 06	Munic ipal Finan cial Viabili ty and Mana geme nt	To ensure that the resourc es require d to fulfil the needs identifie d in the strategi c plan of the instituti on are efficient and effectiv e (at the correct time, price and place and that the	Dema nd mana geme nt	Devel opme nt and Imple ment the procu reme nt plan	CDM	Numb er of munic ipal procu reme nt plan devel oped and imple ment ed	1 mun icip al proc ure men t plan dev elop ed and impl eme nted	1 municip al procure ment plan develop ed and implem ented	Tar get not revi sed	No target for the quart er	Target not revise d	Not Applic able	OPEX	OPEX	OPEX	None	None	None	municipal procurem ent plan

	ss Unit							utive Mana											
Outcor								ccountable						System					
Output	ts 5:							racy throu			ard comn	nittee mod	lel						
Key St	rategic C	rganizatio	nal Ohie	ctives:				and finance capacity			o deliver	ite manda	to						
Proje	Key	Strateg	Proje	Proje	Locati	Key	Bas	2019/2	Rev	Quart	Revie	Quarte	2019/2	Review	Expen	Reaso	Challenge	Corre	Means
ct No.	perfo rman ce Area	ic Objecti ves	ct Name	ct Desc riptio n (majo r activi ties)	on	perfo rman ce indic ator	elin e	O Annual Target S	iew ed 19/2 0 ann ual targ et	er 4 Targe ts	wed Quart er 4 Targe ts	r 4 Progre ss	0 Annual Budget	ed 2019/2 0 Annual Budget	diture	ns for review/ varianc e	s	ctive Meas ures	of verificati on
		quantity and quality will satisfy those needs)																	
FD- 07	Finan cial Viabili ty	Municip al Financi al Viability and Manag ement	Acqui sition mana geme nt	Comp liance to the SCM regul ations	CDM	Perce ntage of compl iance to the SCM regul ations that result in R nil irregu lar expen diture	100 perc ent of com plia nce to the SC M reg ulati ons that resu It in R nil	100 percent of complia nce to the SCM regulati ons that result in R nil irregula r expendi ture	Tar get not revi sed	100 perce nt of compl iance to the SCM regul ations that result in R nil irregu lar expen diture	Target not revise d	Achiev ed 100 percent of complia nce to the SCM regulati ons that result in R nil irregula r expendi ture	OPEX	OPEX	OPEX	None	None	None	Zero irregular expendit ure/Paym ent Vouchers

Busine	ess Unit					Strategio	с Ехесі	ıtive Mana	gemen	nt Servic	es -Vote	1					
Outcor	me 9:				•	Respons	sive, Ad	countable	e, Effec	tive and	Efficient	Local Go	vernment	System			
Output	ts 5:				•	Deepen	democ	racy throu	igh a re	efined wa	ard comn	nittee mod	lel				
						Adminis	trative	and financ	cial cap	ability							
Key St	rategic C	rganizatio	onal Obje	ectives:	•	To incre	ase the	capacity	of the	district t	o deliver	its manda	te				
ct perfo ic ct ct on perfo elin 0 iew er wed r 4 0 ed diture ns for s ctive of														verificati			
							irre gula r exp endi ture										

1.2 INFRASTRUCTURE DEPARTMENT- VOTE 2

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	nsive,	Accour	ntable, E	Effective	e and	Efficier	nt Local	Govern	nment \$	Syste	m				
Output				Impro	ving a	ccess to	basic	service	S										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina	ble bas	ic servi		nd infra	structur	e deve	lopmer						
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua l tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -01	Basic Services	To ensure tools are available for the operation and maintenan ce of water and wastewate r infrastruct ure	Procure ment of O&M Tools	Proc urem ent of O&M Tool s	CD M	Perc enta ge of requ este d tools proc ured	100 perc ent of requ este d tools proc ured	100 perc ent of requ este d O&M tools proc ured.	Ta rg et no t re vis ed	100 perc ent of requ este d O&M tools proc ured	Targe t not revis ed	Ach ieve d 100 perc ent of req uest ed O& M tool s proc ure d	220 000	Bu dg et no t re vis ed	190 678, 07	Non e	None	None	Material requisitio n/order and delivery note

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	onsive,	Accour	ntable, I	Effective	e and	Efficie	nt Local	Gover	nment	Syste	m				
Outpu	ts:			Impro	ving a	ccess to	o basic	service	S										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina	ble bas	ic servi	ces a	nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -05	Basic Services	To ensure the communit y receives basic water services by attending to all reported breakdow ns	Water infrastruc ture Repairs and Maintena nce (term contracto rs)	Repl ace ment of pipel ine, flow mete rs, majo r repai rs of wate r equi pme nt and infra	CD M	Perc enta ge of repo rted brea kdo wns atten ded	100 % of reported breakdo wns atten ded through the services of Main tenance Term	80% of reported breakdo wns atten ded through the services of Main tenance Term	Ta rg et no t re vis ed	80% of reported breakdo wns atten ded through the services of Main tenance Term	Targe t not revis ed	Ach ieve d 83 % of rep orte d bre akd own s atte nde d thro ugh the serv	20 685 000	38 1 85 0 00 .0 0	365 694 13,3 2	Insu fficie nt Bud get	None	None	Work Orders issued for repairs and maintenar ce

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	nsive,	Accour	ntable, E	Effective	e and	Efficier	nt Local	Gover	nment	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	ganizational (Objectives:	To pro	ovide s	ustaina	ble bas	ic servi	ces a	nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -06	Basic Services	To ensure that areas experienci ng breakdow n continue to receive basic water	Procure ment of O&M Material.	Proc urem ent of O&M Mate rial.	CD M	Perc enta ge of requ este d O&M mate rial	Cont racto rs 100 % of requi red O&M mate rial proc ured	70% of required O&M mate rial procured	Ta rg et no t re vis ed	70% of required O&M mate rial procured	Targe t not revis ed	ices of Mai nten anc e Ter m Con tract ors Not Ach ieve d 50 % of req uire	4 000 000	5 50 0 00 0. 00	4 833 067, 06	Insu fficie nt Bud get	Failure to acquire materia I due to lockdo wn	Materia I to be deliver ed in July 2020	Work orders issued for material supply

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	nsive,	Accour	ntable, E	Effective	e and	Efficier	nt Local	Govern	nment \$	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina	ble bas	ic servi	ces a	nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
		services and sustainabl e water supply				proc ured.						d O& M mat erial proc ure d							
INFR -07	Basic Services	To achieve 95% complianc e of drinking water supply systems to Blue drop and 70% complianc	Procure ment of Water Quality Laborator y Equipme nt /Instrume nts.	Sup ply, deliv ery & insta llatio n of Wat er Anal ysis	CD M/U nive rsity of Lim pop o	Perc enta ge of all requi red wate r quali ty labor atory	100 perc ent of all requi red wate r quali ty labor atory	95 perc ent of all requi red wate r quali ty labor atory	Ta rg et no t re vis ed	65 perc ent of all requi red wate r quali ty labor atory	Targe t not revis ed	Ach ieve d 100 perc ent of all req uire d wat	700 000	73 1 00 0. 00	692 375. 51	Insu fficie nt Bud get	None	None	Approve d TOR Appointm ent of Service provider Progress reports

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	onsive,	Accour	ntable, E	Effective	e and	Efficier	nt Local	Govern	nment	Syste	m				
Output				Impro	oving a	ccess to	basic	service	S										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina	ble basi			nd infra	structur	e deve							
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
		e of wastewate r treatment works effluent to Green Drop Assessme nt requireme nt by 2021 population by 2030		Instr ume nts		instr ume nts/ equi pme nt proc ured.	instr ume nts/ equi pme nt proc ured	instr ume nts/ equi pme nt proc ured.		instr ume nts/ equi pme nt proc ured.		er qual ity labo rato ry instr ume nts/ equi pme nt proc ure d.							
INFR -08	Basic Services		Impleme ntation of water safety	Impl eme ntati on of	CD M	Perc enta ge of inter	4 reser voirs	50 perc ent	Ta rg et no	40 perc ent of	Targe t not revis ed	Ach ieve d 57.1	525 000	53 9 00	385 015. 74	Insu fficie nt	None	None	Water safety plans report/

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	onsive,	Accour	ntable, E	Effective	e and	Efficier	nt Local	Goverr	nment	Syste	m				
Output				Impro	oving a	ccess to	basic	service	s										
Key St		anizational (Objectives:	To pro	ovide s	ustaina					structur								
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
			and security plans	wate r safet y & secu rity Plan s reco mme ndati ons		ventions on the Water Safe ty & Security Plans recomme ndations complete d	clea ned and 17 ladd ers repla ced.	of inter venti on on of wate r safet y plan s reco mme ndati	t re vis ed	inter venti on on of wate r safet y plan s reco mme ndati ons com plete d		perc ent of inter vent ion on of wat er safe ty plan s reco mm end atio ns com		0. 00		Bud get			delivery note/Pur chase orders

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outcor	me 9:			Respo	nsive,	Accour	ntable, E	Effective	e and	Efficie	nt Local	Govern	nment	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	S										
Key St	rategic Org	janizational C	Objectives:	To pro	ovide s	ustaina	ble bas	ic servi	ces a	nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -09	Basic Services	To achieve	Water Quality	Colle	CD M	Num ber	961 che	ons com plete d	Ta rg	150	Targe t not	plet ed Ach ieve	400 000	10 1	727 11.0	Insu fficie	None	None	Sample reception
-05	GEIVICES	95% complianc e of drinking water supply systems to Blue drop and 70% complianc e of	monitorin g and sampling	of wate r and wast ewat er sam ples throu ghou t the	(all LM' s)	of che mica ls and micr obiol ogic al sam ples	mica Is and 997 micr obiol ogic al sam ples	mica Is and 800 micr obiol ogic al sam ples	et no t re vis ed	che mica Is and 200 micr obiol ogic al sam ples	revis ed	d 208 che mic als and 234 micr obio logi cal	000	00 0. 00	0	nt Bud get			log sheets

	ess Unit			Infras	tructur	e Depar	rtment -	Vote 2											
Outco	me 9:			Respo	onsive,	Accou	ntable, I	Effective	e and	Efficie	nt Local	Goveri	nment	Syste	m				
Output				Impro	oving a	ccess to	o basic	service	S										
Key St	rategic Org	ganizational (Objectives:	To pro	ovide s	ustaina				nd infra	structur	e deve							
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -10	Basic Services	wastewate r treatment works effluent to Green Drop Assessme nt requireme nt by 2021 population by 2030	Procure ment of Disinfecti on chemical s	Proc urem ent of Disin fecti on che mica Is	CD M (all LM' s)	Num ber of Disin fecti on che mica Is	2000 Kg of disin fecti on che mica Is	2 500 Kg of disin fecti on che mica Is	Ta rg et no t re vis ed	1250 Kg of disin fecti on che mica ls	Targe t not revis ed	sam ples coll ecte d Ach ieve d 2 500 Kg of disi nfec tion che	210 000	37 4 00 0. 00	332 230. 91	Insu fficie nt Bud get	None	None	Approve d terms TOR Appointm ent letter Delivery note and Invoice

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outcor	me 9:			Respo	nsive,	Accour	ntable, E	Effective	and	Efficier	nt Local	Govern	nment	Syste	m				
Output				Impro	ving a	ccess to	basic	service	S										
Key St	rategic Org	anizational C	Objectives:	To pro	ovide s	ustaina	ble basi	ic servi		nd infra	structur	e deve	lopmer						
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -11	Basic Services		Procure ment of Water and Wastewa ter consuma bles.	Proc urem ent of cons uma ble reag ents	CD M/U nive rsity of Lim pop o	Perc enta ge of all requ este d wate r and	100 perc ent of all requ este d wate r and	100 perc ent of all requ este d wate r and	Ta rg et no t re vis ed	100 perc ent of all requ este d wate r and	Targe t not revis ed	mic als proc ure d Ach ieve d 100 perc ent of all req	615 000	67 5 00 0. 00	673 641. 78	Insu fficie nt Bud get	None	None	Letter to request consuma bles/ Delivery note Invoice
				to enab le funct		wast ewat er cons	wast ewat er cons	wast ewat er cons		wast ewat er cons		uest ed wat er							

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	onsive,	Accour	ntable, E	Effective	e and	Efficier	nt Local	Goveri	nment	Syste	m				
Output				Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina					structur	e deve							
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
				ionin g of the Labo rator y		uma bles proc ured	uma bles proc ured	uma bles proc ured		uma bles proc ured		and was tew ater con sum able s proc ure d							
INFR -12	Basic Services		Unit Process Audit	Asse ss the capa city	CD M (All LM' s)	Num ber of Wat er	3 Wat er Sup ply &	3 Wat er Sup ply &	Ta rg et no t	No targe t for the	Targe t not revis ed	Not App lica ble	365 000	43 6 00 0. 00	313 923. 74	Insu fficie nt Bud get	None	None	Approve d TOR Appointment letter

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:								e and	Efficie	nt Local	Govern	nment	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	ganizational (Objectives:	To pro	ovide s	ustaina	ble bas			nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
				and oper ation al effec tiven ess of the Wat er Sup ply & Wast ewat er syst ems		Sup ply & Wast ewat er Syst ems Asse ssed / audit ed	Wast ewat er Syst ems Asse ssed	2 Wast ewat er Syst ems Asse ssed	re vis ed	quart er									Assessm ent reports

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outcor	me 9:			Respo	onsive,	Accour	ntable, E	Effective	and	Efficier	nt Local	Goverr	nment \$	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	S										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina	ble bas	ic servi	ces ai	nd infra	structur	e devel	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -13	Basic services		Maintena nce of Water Quality Laborator y accredita tion status.	Main tain accr edita tion statu s of the Wat er Qual ity Labo rator y	CD M/U nive rsity of Lim pop o	Perc ent age parti cipat ion on SAN AS, NLA and SAB S by the Wat er Qual ity Labo	100 perc ent parti cipat ion on SAN AS, NLA and SAB S by the Wat er Qual ity Labo	100 perc ent parti cipat ion on SAN AS, NLA and SAB S by the Wat er Qual ity Labo	Ta rg et no t re vis ed	100 perc ent parti cipat ion on SAN AS, NLA and SAB S by the Wat er Qual ity Labo	Targe t not revis ed	Ach ieve d 100 perc ent parti cipa tion on SA NA S, NLA and SA BS by the Wat	400 000	46 5 00 0. 00	392 323. 70	Insu fficie nt Bud get	None	None	SANAS, NLA and SABS reports

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	nsive,	Accour	ntable, E	Effective	and	Efficier	nt Local	Goverr	nment	Syste	m				
Output				Impro	ving a	ccess to	basic	service	S										
Key St	rategic Org	anizational C	Objectives:	To pro	ovide s	ustaina	ble basi		ces a	nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -14	Basic Services		Impleme ntation of Wastewa ter Risk Abateme nt Plans	Impl eme ntati on of Wast ewat er Risk Asse ssm ent outc	CD M (LM's)	Perc enta ge of com pleti on on Gree n Drop Inter venti ons	rator y 50 perc ent com plete d on Gree n Drop Inter venti ons	rator y 50 perc ent com plete d on Gree n Drop Inter venti ons	Ta rg et no t re vis ed	rator y 40 perc ent com plete d on Gree n Drop Inter venti ons	Targe t not revis ed	er Qua lity Lab orat ory Ach ieve d 58.3 perc ent com plet ed on Gre en Dro	300 000	Bu dg et no t re vis ed	255 510. 18	Non e	None	None	Green Drop interventi on report

Busine	ss Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	ne 9:			Respo	onsive,	Accour	ntable, E	Effective	e and	Efficier	nt Local	Goverr	nment	Syste	m				
Output	s:			Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina	ble bas			nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -15	Basic Services		Operatio ns of wastewat er treatment works	Oper ation s of wast ewat er treat ment	CD M (LM' s)	Perc enta ge of wast ewat er treat ment work	100 perc ent of wast ewat er treat ment	100 perc ent of wast ewat er treat ment	Ta rg et no t re vis ed	100 perc ent of wast ewat er treat ment	Targe t not revis ed	p Intervention s Ach ieve d 100 percent of was tew	3 200 000	3 24 5 00 0. 00	3 470 818. 10	Insu fficie nt Bud get	None	None	Wastewa ter treatment works reports

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	onsive,	Accour	ntable, E	Effective	and	Efficier	nt Local	Goverr	nment	Syste	m				
Outpu	ts:			Impro	ving a	ccess to	basic	service	5										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina	ble basi	ic servi	es a	nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -16	Basic Services	To provide 100 percent of population access to basic sanitation by 2030	Develop ment of project Manage ment Systems and Processe s	Dev elop ment of proje ct Man age ment	CD M	% of proje ct man age ment syst ems and	New Indic ator	work s oper ated 25% of the docu ment com piled (ToR s	Ta rg et no t re vis ed	work s oper ated 25% of the docu ment com piled (ToR s	Targe t not revis ed	ater trea tme nt wor ks ope rate d Not Ach ieve d 20 % of the doc	4 34 8 000	O P E X	OPE X	Non e	Bid Specifi cation was not able to assess the ToR due to	Specifi cation meetin g and Adverti se tender in July	Draft ToR/ ToR approved , and tender advertise d
			3	Syst ems		proc esse	_	Tend er		Tend er		ume					Lockdo wn		

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	onsive,	Accour	ntable, E	Effective	e and	Efficier	nt Local	Goverr	nment	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina				nd infra	structur	e deve	-						
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
				and Proc esse s		s docu ment com piled		adve rtise ment)		adve rtise ment)		com pile d (To Rs com plet ed but Ten der not adv ertis ed)							

	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outcor	me 9:			Respo	onsive,	Accour	ntable, E	Effective	e and	Efficie	nt Local	Gover	nment	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	janizational C	Objectives:	To pro	ovide s	ustaina	ble bas	ic servi		nd infra	structur	e deve							
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -17	Basic services	To ensure complianc e on MIG Requirem ents	Manage ment of the Municipal Infrastruc ture Program me	Esta blish and enfor ce proje ct man age ment stan dard s	CD M	Perc enta ge of MIG expe nditu re	100 perc ent expe nditu re on MIG fund ed proje cts	100 perc ent MIG Expe nditu re	Ta rg et no t re vis ed	100 perc ent MIG Expe nditu re	Targe t not revis ed	Ach ieve d 100 perc ent MIG Exp endi ture	226 440 000	26 0 78 80 00	260 788 000	Addi tion al Bud get	None	None	Expendit ure on MIG Report
INFR -18	Basic Services	To provide 100 percent of population	WSIG Scheme Lepelle Nkumpi	Sanit ation	Lep elle Nku mpi	Num ber of hous	430 hous ehol ds	515 hous ehol ds	Ta rg et no	115 hous ehol ds	Targe t not revis ed	Not Ach ieve d 0	4 386 000	Bu dg et no	181 283 8,5	Non e	Nationa I state of	Contra ctors resume d with	Completi on Certificat e

	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outcor	me 9:			Respo	nsive,	Accour	ntable, E	Effective	e and	Efficier	nt Local	Goveri	nment	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic :	service	s										
Key St	rategic Org	janizational C	Objectives:	To pro	ovide s	ustainal	ble basi	ic servi		nd infra	structur	e deve							
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
		access to basic sanitation by 2030	Sanitatio n			ehol ds with sanit ation acce ss	with sanit ation acce ss	with sanit ation acce ss	t re vis ed	with sanit ation acce ss		hou seh olds with sani tatio n		t re vis ed			Disaste r	activitie s from June	/Progres s reports
INFR -19	Basic Services	To provide 100 percent of population access to	Lepelle Nkumpi Sanitatio n	Lepe Ile Nku mpi	Lep elle Nku mpi	Num ber of hous ehol	488 hous ehol ds with	515 hous ehol ds with	Ta rg et no t	115 hous ehol ds with	Targe t not revis ed	Not Ach ieve d 0 hou	5 79 7 000	3 09 9 00	309 900 0	Bud get decr eas ed	Nationa I state of Disaste r	Contra ctors resume d with activitie	Completi on Certificat e

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	onsive,	Accour	ntable, E	Effective	e and	Efficie	nt Local	Goverr	nment	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	ganizational (Objectives:	To pro	ovide s	ustaina	ble bas	ic servi	ces a	nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
		basic sanitation by 2030		Sanit		ds with sanit ation acce ss	sanit ation acce ss	sanit ation acce ss	re vis ed	sanit ation acce ss		seh olds with sani tatio n		0. 00		to assi st with critic al servi ce deliv ery proj ects		s from June	/Progres s report

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	onsive,	Accour	ntable, I	Effective	e and	Efficie	nt Local	Gover	nment	Syste	m				
Output				Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina	ble bas	ic servi		nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -20	Basic Services	To provide 100 percent of population access to basic sanitation by 2030	Molemol e Sanitatio n	Mole mole Sanit ation	Mol emo le	Num ber of hous ehol ds with sanit ation acce ss	457 hous ehol ds with sanit ation acce ss	515 hous ehol ds with sanit ation acce ss	Ta rg et no t re vis ed	115 hous ehol ds with sanit ation acce ss	Targe t not revis ed	Not Ach ieve d 0 hou seh olds with sani tatio n	5 79 7 000	1 00 00 00 00	666 344, 81	Insu fficie nt bud get	Nationa I state of Disaste r	Contra ctors resume d with activitie s from June	Completi on Certificat e /Progres s report

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outcor	me 9:			Respo	nsive,	Accour	ntable, E	Effective	e and	Efficie	nt Local	Goverr	nment	Syste	m				
Output				Impro	ving a	ccess to	basic	service	S										
Key St		janizational (Objectives:	To pro	ovide s	ustainal					structur								
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -21	Basic Services	To provide 100 percent of population access to basic sanitation by 2030	Blouberg Sanitatio n	Blou berg Sanit ation	Blou berg	Num ber of hous ehol ds with sanit ation acce ss	480 hous ehol ds with sanit ation acce ss	515 hous ehol ds with sanit ation acce ss	Ta rg et no t re vis ed	115 hous ehol ds with sanit ation acce ss	Targe t not revis ed	Not Ach ieve d 0 hou seh olds with sani tatio n	5 79 7 000	50 15 0 00 .0 0	305 155 3,76	Bud get decr eas ed to assi st with critic al servi ce deliv ery proj ects	Nationa I state of Disaste r	Contra ctors resume d with activitie s from June	Completi on Certificat e /Progres s report

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	ne 9:			Respo	nsive,	Accour	ntable, E	Effective	e and	Efficier	nt Local	Goverr	nment	Syste	m				
Output				Impro	ving a	ccess to	basic	service	S										
Key St		janizational C	Objectives:	To pro	ovide s	ustainal					structur								
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -22	Basic Services	To provide affordable, clean and potable water according to 100 percent of the population by 2030	Planning and develop ment of technical reports	Dev elop ment of tech nical repo rts	CD M	Num ber of tech nical repo rts deve lope d	10 tech nical repo rts deve lope d	14 tech nical repo rts deve lope d	Ta rg et no t re vis ed	2 tech nical repo rts deve lope d	Targe t not revis ed	Ach ieve d 2 tech nica I rep orts dev elop ed	23 0 00 0 00	6 42 0 0 00 0	22 7 86 4 32.0 0	Bud get decr eas ed to assi st with critic al servi ce deliv ery proj ects	None	None	Technica I reports

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outcor	me 9:			Respo	onsive,	Accour	ntable, I	Effective	e and	Efficie	nt Local	Govern	nment	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina	ble bas	ic servi		nd infra	structur		lopmer						
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -23	Basic Services	To provide affordable, clean and potable	WSIG Schemes O&M	Impl eme ntati on of	CD M	Perc enta ge of Impl	100 perc ent of	100 perc ent Impl	Ta rg et no	100 perc ent Impl	Targe t not revis ed	Not Ach ieve d 78	36 918 000 +	14 5 00 0	84 272 507. 02	Addi tion al Bud	Constr uction of project	Contra ctors resume d with	WSIG reports
		water according to 100 percent of the population by 2030		WSI G Sche me		eme ntati on of Muni cipal Wat er Infra struc ture Gran t	WSI G Prog ram me impl eme nted	eme ntati on of WSI G as per busi ness plan	t re vis ed	eme ntati on of WSI G as per busi ness plan		ent Impl eme ntati on of WSI G as per busi	50 0 00 000	00		get	s were put on hold due to Covid-19 lockdo wn and the municip ality receive	activitie s from the month of June 2020 and budget to be spent by end Septem	

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	nsive,	Accour	ntable, E	Effective	and	Efficier	nt Local	Govern	nment	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	S										
Key St	rategic Org	anizational C	Objectives:	To pro	vide s	ustaina	ble bas	ic servi	ces a	nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR	Basic	To provide	Senwaba	Con	Blou	(MW SIG) proje ct as per Busi ness Plan	100	100	Та	100	Targe	nes s plan	8 42	9	580	Insu	d additio nal funding during March 2020	ber 2020.	Completi
-24	Services	affordable, clean and potable water according to 100 percent of the population by 2030	rwana Water Supply	struc tion of Wat er supp ly proje ct	berg War d 19	enta ge of cons tructi on of wate r supp ly proje ct	perc ent cons tructi on com plete d, 2976 hous ehol	ent cons tructi on of wate r supp ly proje ct	et no t re vis ed	perc ent cons tructi on of wate r supp ly proje ct	t not revis ed	Ach ieve d 90 perc ent con stru ctio n of wat	7 000	39 8 00 0. 00	142 7.36	fficie nt Bud get	I state of Disaste r	ctors resume d with activitie s from June	on Certificat e /Progres s report

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	onsive,	Accour	ntable, I	Effective	e and	Efficier	nt Local	Goveri	nment	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	anizational (Objectives:	To pro	ovide s	ustaina	ble bas	ic servi	ces a	nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
						Num ber of hous ehol ds with wate r acce ss	ds with wate r acce ss	2445 hous ehol ds with wate r acce ss		2445 hous ehol ds with wate r acce ss		er sup ply proj ect 0 hou seh olds with wat er acc ess							

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outcor	ne 9:			Respo	onsive,	Accour	ntable, I	Effective	e and	Efficie	nt Local	Gover	nment	Syste	m				
Output	s:			Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina	ble bas	ic servi		nd infra	structur	e deve	lopmeı	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -25	Basic Services	To provide affordable, clean and potable water according to 100 percent of the population by 2030	Grootpan , Sias,Lon den, Ramaswi kana Water Supply	Plan ning and cons tructi on of Wat er supp ly proje ct	Blou berg War d 17	Perc enta ge plan ning and cons tructi on of wate r supp ly proje ct	New indic ator	100 % plan ning of wate r supp ly proje ct.	Ta rg et no t re vis ed	No targe t for the quart er	Targe t not revis ed	Not App lica ble	17 3 92 000	6 45 8 00 0. 00	11 5 67 4 21.0 0	Bud get decr eas ed to assi st with critic al servi ce deliv ery proj ects	None	None	Completi on Certificat e /Progres s report
INFR -26	Basic Services	To provide affordable, clean and potable	Kromhoe k/Makgat ho, Devrede,	Plan ning and cons	Blou berg War d 15	Perc enta ge plan	New indic ator	100 % plan ning	Ta rg et no	No targe t for the	Targe t not revis ed	Not App lica ble	8 696 000	2 10 3 00	5 805 365, 00	Bud get decr eas	None	None	Completi on Certificat e

	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	onsive,	Accour	ntable, E	Effective	e and	Efficie	nt Local	Gover	nment	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina				nd infra	structur	e deve							
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
		water according to 100 percent of the population by 2030	Taaibosc h New Stand Water Supply	tructi on of Wat er supp ly proje ct		ning and cons tructi on of wate r supp ly proje ct		of wate r supp ly proje ct.	t re vis ed	quart er				0.		ed to assi st with critic al servi ce deliv ery proj ects			/Progres s report
INFR -28	Basic Services	To provide affordable, clean and potable water according to 100 percent of	Ga Kibi (Royston, Donkerh oek, Voorhout (Ramots ho))	Plan ning and cons tructi on of Wat er	Blou berg war d 13	Perc enta ge plan ning and cons tructi	100 % plan ning of wate r	100 % plan ning of wate r supp	Ta rg et no t re vis ed	No targe t for the quart er	Targe t not revis ed	Not App lica ble	4 44 1 000	0. 00	2 95 4 85 4.00	Proj ect com plet e	None	None	Design report & Drawings

Busine	ess Unit			Infras	tructure	e Depar	tment -	Vote 2											
Outcor	me 9:			Respo	onsive,	Accour	ntable, E	Effective	e and	Efficier	nt Local	Goverr	ment \$	Syste	m				
Output				Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	anizational (Objectives:	To pro	ovide s	ustaina	ble basi	ic servi		nd infra	structur	e deve	opmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -34	Basic Services	the population by 2030 To provide affordable, clean and potable	Water Supply Blackhill	supp ly proje ct Plan ning and cons	Blou	on of wate r supp ly proje ct Perc enta ge plan	supp ly New indic ator	ly proje ct 80% plan ning of	Ta rg et no	No Targ et for the	Targe t not revis ed	Not App lica ble	4 34 8 000	0. 00	0.00	Proj ect Com	None	None	Completi on Certificat e
		water according to 100 percent of the population by 2030		tructi on of Wat er supp ly proje ct		ning and cons tructi on of wate r supp ly		wate r supp ly proje ct.	t re vis ed	quart er						plet e			/Progres s report

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	onsive,	Accour	ntable, I	Effective	e and	Efficier	nt Local	Goverr	nment	Syste	m				
Output				Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina	ble bas				structur								
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
						proje ct													
INFR -35	Basic Services	To provide affordable, clean and potable water according to 100 percent of the population by 2030	Sadu	Plan ning and cons tructi on of Wat er supp ly proje ct	Blou berg	Perc enta ge plan ning and cons tructi on of wate r supp ly proje ct	New indic ator	80% plan ning of wate r supp ly proje ct.	Ta rg et no t re vis ed	No Targ et for the quart er	Targe t not revis ed	Not App lica ble	4 34 8 000	0.	0.00	Proj ect com plet e	None	None	Completi on Certificat e /Progres s report

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outcor	me 9:			Respo	onsive,	Accour	ntable, I	Effective	e and	Efficie	nt Local	Govern	nment	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	janizational C	Objectives:	To pro	ovide s	ustaina	ble bas	ic servi	ces a	nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -37	Basic Services	To provide affordable, clean and potable water according to 100 percent of the population by 2030	Groothoe k (Lebowa kgomo Zone B) Water Supply	Con struc tion of Wat er supp ly proje ct	Lep elle Nku mpi War d 15	Perc enta ge of cons tructi on of wate r supp ly proje ct	60 perc ent cons tructi on of wate r supp ly proje ct	85 perc ent cons tructi on of wate r supp ly proje ct 0 hous	90 % co ns tru cti on of wa ter su pp ly pr oj	85 perc ent cons tructi on of wate r supp ly proje ct 0 hous ehol	90 perce nt const ructio n of water suppl y proje ct 0 hous ehold	Not Ach ieve d, 47 perc ent con stru ctio n of wat er sup ply	28 409 000	31 6 62 00 0	261 090 00	Addi tion al Fun ds rece ived	Nationa I lockdo wn stoppe d the constru ction for more than two months	Contra ctors resume d with activitie s from June	Completi on Certificat e /Progres s report
						of hous		ehol ds	ec t	ds with	s with water	proj ect							

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	onsive,	Accour	ntable, E	Effective	and	Efficier	nt Local	Goverr	nment	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	S										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina	ble bas	ic servi		nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua l tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
						ehol ds with wate r acce ss		with wate r	0 ho us eh ol ds wit h wa ter	wate r		0 hou seh olds with wat er acc ess							

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	nsive,	Accour	ntable, E	Effective	e and	Efficie	nt Local	Gover	nment	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina	ble bas	ic servi	ces a	nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -38	Basic Services	To provide affordable, clean and potable water according to 100 percent of the population by 2030	Mphahlel e (Bolatjan e, Phalakw ane, Makurun g and Dithaban eng) RWS	Con struc tion of Wat er supp ly proje ct	Lep elle Nku mpi War d19, 21 & 23	Perc enta ge of cons tructi on of wate r supp ly proje ct Num ber of hous ehol ds	50 perc ent cons tructi on of wate r supp ly proje ct 0 hous ehol ds with wate	60% cons tructi on of wate r supp ly proje ct. 2476 hous ehol ds with wate r	75 % co ns tru cti on of wa ter su pp ly pr oj ec t	60 perc ent cons tructi on of wate r supp ly proje ct 2476 hous ehol ds with wate r	75 perce nt const ructio n of water suppl y proje ct 0 hous ehold s with water acces s	Not Ach ieve d, 51 perc ent con stru ctio n of wat er sup ply proj ect 0 hou	39 9 45 000	72 6 79 76 5	57 230 000	Addi tion al Fun ds rece ived	Nationa I lockdo wn stoppe d the constru ction for more than two months	Contra ctors resume d with activitie s from June	Completi on Certificat e /Progres s report

	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	nsive,	Accour	ntable, I	Effective	e and	Efficier	nt Local	Gover	nment	Syste	m				
Output				Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina	ble bas	ic servi	ces a	nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
						with wate r acce ss	r acce ss	acce ss	ho us eh ol ds wit h wa ter ac ce ss	acce		seh olds with wat er acc ess		t					

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outcor	me 9:			Respo	nsive,	Accour	ntable, I	Effective	e and	Efficier	nt Local	Gover	nment	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina	ble bas	ic servi	ces a	nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
INFR -39	Basic Services	To provide affordable, clean and potable water according to 100 percent of the population by 2030	Mphahlel e RWS Maijane, Sefalaolo , Makaepe a, Sedimoth ole, Moshate & Mashite	Plan ning and cons tructi on of Wat er supp ly proje ct	Lep elle Nku mpi War d 19, 23 & 24	Perc enta ge plan ning and cons tructi on of wate r supp ly proje ct	100 % plan ning of wate r supp ly proje ct.	100 % plan ning of wate r supp ly proje ct.	Ta rg et no t re vis ed	No targe t for the quart er	Targe t not revis ed	Not app lica ble	19 1 30 000	5 46 3 00 0. 00	9 39 8 08 7.00	Bud get decr eas ed to assi st with critic al servi ce deliv ery proj ects	None	None	Design reports and drawings
INFR -42	Basic Services	To provide affordable, clean and potable	Sephala, Mokopu, Thoka,	Con struc tion of	Mol emo le	Perc enta ge cons	72.5 perc ent cons	100 perc ent cons	Ta rg et no	100 perc ent cons	Targe t not revis ed	Not Ach ieve d	27 7 76 000	29 0 98	130 440 00	Insu fficie nt Bud	Nationa I lockdo wn	Contra ctors resume d with	Completi on Certificat e

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	onsive,	Accour	ntable, E	Effective	and	Efficier	nt Local	Govern	nment	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	S										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina	ble bas	ic servi		nd infra	structur	e deve	lopmer						
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua l tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
		water according to 100 percent of the population by 2030	Makwetja RWS	Wat er supp ly proje ct	War d 3&4	tructi on of wate r supp ly proje ct Num ber of hous ehol ds with wate r acce ss	tructi on of wate r supp ly proje ct 0 hous ehol ds with wate r acce ss	tructi on of wate r supp ly proje ct 3145 hous ehol ds with wate r acce ss	t re vis ed	tructi on of wate r supp ly proje ct 3145 hous ehol ds with wate r acce ss		perc ent con stru ctio n of wat er sup ply proj ect 0 hou seh olds with wat er		00 0		get (add ition al fund s to cove r shor tfall on pay men t of engi neer 's fees)	stoppe d the constru ction for more than two months	activitie s from June	/Progres s report

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outcor	me 9:			Respo	nsive,	Accour	ntable, I	Effective	e and	Efficier	nt Local	Goverr	nment	Syste	m				
Output				Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustainal	ble bas			nd infra	structur	e deve	opmer						
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
												acc ess							
INFR -46	Basic Services	To provide affordable, clean and potable water according to 100 percent of the population by 2030	Sefene Water Supply	Plan ning and cons tructi on of Wat er supp ly proje ct	Mol emo le War d 7	Perc enta ge plan ning and cons tructi on of wate r supp ly proje ct	New indic ator	100 % plan ning of wate r supp ly proje ct.	Ta rg et no t re vis ed	No targe t for the quart er	Targe t not revis ed	Not app lica ble	10 348 000	24 7 97 0 00 .0 0	7 96 5 29 4.00	Insu fficie nt bud get	None	None	Completi on Certificat e /Progres s report
FD- 02	Municipa I Financial	To prepare and	Financial reporting	Bud get	CD M	Num ber of	1 Unq ualifi	1 Unq ualifi	Ta rg et	No targe t for	Targe t not	Not app	OP EX	O P	OPE X	Non e	None	None	Unqualifi ed audit

	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	onsive,	Accour	ntable, E	Effective	e and	Efficier	nt Local	Gover	nment	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina	ble basi	ic servi	ces ai	nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
	Viability and Manage ment	submit credible financial informatio n		Trea sury		Unq ualifi ed audit opini on	ed audit opini on (with out mate rial matt ers)	ed audit opini on (with out mate rial matt ers)	no t re vis ed	the quart er	revis ed	lica ble		E X					opinion report
FD- 06	Municipa I Financial Viability and Manage ment	To prepare and submit credible financial information	Demand manage ment	Dev elop ment and Impl eme nt the	CD M	Num ber of muni cipal proc urem ent	1 muni cipal proc urem ent plan deve	1 muni cipal proc urem ent plan deve	Ta rg et no t re vis ed	No targe t for the quart er	Targe t not revis ed	Not app lica ble	OP EX	O P E X	OPE X	Non e	None	None	municipal procurem ent plan

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:			Respo	nsive,	Accour	ntable, I	Effective	e and	Efficier	nt Local	Govern	nment	Syste	m				
Output	ts:			Impro	ving a	ccess to	basic	service	s										
Key St	rategic Org	anizational (Objectives:	To pro	vide s	ustaina	ble bas	ic servi	ces a	nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge t	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
FD- 07	Municipa I Financial Viability and Manage ment	To prepare and submit credible financial informatio n	Acquisitio n manage ment	com plian ce to the SCM regul ation s	CD M	plan deve lope d and impl eme nted Perc ent of com plian ce to the SCM regul ation s that resul	lope d and impl eme nted 100 perc ent of com plian ce to the SCM regul ation s that	lope d and impl eme nted 100 perc ent of com plian ce to the SCM regul ation s that	Ta rg et no t re vis ed	100 perc ent of com plian ce to the SCM regul ation s that	Targe t not revis ed	Ach ieve d 100 perc ent of com plia nce to the SC	OP EX	O P E X	OPE X	Non e	None	None	Zero irregular expendit ure/Pay ment Vouchers

Busine	ess Unit			Infras	tructur	e Depar	tment -	Vote 2											
Outco	me 9:								e and	Efficier	nt Local	Goverr	nment	Syste	m				
Outpu	ts:			Impro	oving a	ccess to	basic	service	s										
Key St	rategic Org	janizational (Objectives:	To pro	ovide s	ustaina	ble bas	ic servi	ces a	nd infra	structur	e deve	lopmer	nt					
Proje ct Num ber	Key perform ance Area	Strategic Objective s	Project Name	Proj ect Des cript ion	Loc atio n	Key Perf orm ance Indi cato r	Bas eline	2019 /20 Ann ual Targ ets	Re vi e w ed A nn ua I tar ge	Qua rter 4 Targ ets	Revi ewed Quar ter 4 Targ ets	Qua rter 4 Pro gre ss	201 9/20 Ann ual Bud get	Re vi e w ed 20 19 /2 0 A nn ua I B ud ge t	Exp endi ture	Rea son for revi ew/ vari anc e	Challe nges	Correc tive Measu re	Means of verificati on
						t in R nil irreg ular expe nditu re	resul t in R nil irreg ular expe nditu re	resul t in R nil irreg ular expe nditu re		resul t in R nil irreg ular expe nditu re		M reg ulati ons that resu It in R nil irre gula r exp endi ture							

1.3 Corporate Services –Vote 3

Busi	ness U	nit			Corp	orate Serv	ices -Vote	3											
Outo	ome 9:				• R	esponsive	e, Account	able, Effe	ctive and	d Effici	ent Local	Governmen	t Syste	m					
Outp	uts 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ctives:	ategic	Orgai	nizational	• T	o increase	the capa	city of the	district	to deliv	er its mar	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
CP SD -01	Municip al Tra nsfo rmation and Org aniz atio nal Dev elop men t	To poid e leg al services	Litigati on Manag ement	Litigatio n and manage ment of legal expens es	CD M	Percent age of all cases defend ed and institute d	100 percent attenda nce and manag ement of all cases institute d or defend ed	100 percent of all cases defend ed and institute d by June 2020	Targe t not revise d	nda nce and ma nag em ent of all cas es institute d or def end ed	Target not revised	Achieve d 100 percent attendan ce and manage ment of all cases instituted or defended	2 70 9 00 0	4 709 000	4 003 388 .42	Insuffi cient Budg et	None	None	Litigat ion Mana geme nt Repor t/ Regis ter
CP SD -02	Mun icip al Tra nsfo	To pro vid e leg	Adviso ry Servic es	Legal advices and support	CD M	Percent age of request ed legal	100 percent of request ed legal	100 percent of request ed legal	Targe t not revise d	100 per cent of req	Target not revised	Achieve d 100 percent of requeste	OP EX	OPE X	OP EX	None	None	None	Advis ory Servi ces

	iness U				Corp	orate Serv	rices -Vote	e 3											
	come 9:	:			• R	esponsive	e, Account	able, Effe	ctive and	d Effici	ent Local	Governmen	t Syste	m					
Outp	outs 5:						tive and fi												
Key Obje	Stra ectives:			nizational	• T	o increase	the capa	city of the	district	to deliv	er its mar								
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
	rmat ion and Org aniz atio nal Dev elop men t	al ser vic es				advices and support provide d	advices and support provide d	advices and support provide d by June 2020		uest ed lega l advi ces and sup port pro vide d		d legal advices and support provided							Repor t/ Regis ter
CP SD -03	Mun icip al Tra nsfo rmat ion and Org aniz atio nal Dev elop men t	To pro vid e leg al ser vic es	Contra cts develo pment	Contrac ts develop ment or edition and signing	CD M	Percent age of request ed contrac ts develo ped or edited and signed	100 percent of request ed Contrac ts develop ed or edited and signed	100 percent of request ed Contrac ts develop ed or edited and signed by June 2020	Targe t not revise d	100 per cent of req uest ed Con trac ts dev elop ed or edit ed	Target not revised	Achieve d 100 percent of requeste d Contracts develope d or edited and signed	OP EX	OPE X	OP EX	None	None	None	Contr act Regis ter Repor t/ Regis ter

Busi	ness U	nit			Corp	orate Serv	rices -Vote	e 3											
Outo	ome 9:				• R	esponsive	e, Account	table, Effe	ctive and	d Effici	ent Local	Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ctives:	ategic	Orgai	nizational	• T	o increase	the capa	city of the	district	to deliv	er its mar	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
CP SD -04	Mun icip al Tra nsfo rmat ion and Org aniz atio nal Dev elop men t	To pro vid e leg al ser vic es	Develo pment or review of by laws	By-law develop ment or review	CD M	Percent age of request ed By- Laws develo ped or reviewe d	Not Applica ble, 0% of request er By- laws develop ed or reviewe d (No request was receive d)	100 percent of request ed By- Laws develop ed or reviewe d	Targe t not revise d	and sign ed 100 per cent of req uest ed By-Law s dev elop ed or revi ewe d	Target not revised	Achieve d 100 percent of requeste d By-Laws develope d or reviewed	50 000	Budg et not revise d	0.0	None	None	None	By- law devel opme nt or revie w Repor t
CP SD -05	Mun icip al Tra nsfo	To eff ecti vel y	Recruit ment and selecti on	Recruit and select suitable candida	CD M	Percent age of filling of all funded	88 percent filling of all funded	90 percent filling of all funded	Targe t not revise d	90 per cent fillin g of	Target not revised	Achieve d 90 percent filling of all	569 000	469 000	305 040 .93	Budg et decre ased to	None	None	Repor t on filling of funde

Busi	ness U	nit			Corp	orate Serv	rices -Vote	e 3											
Outo	ome 9:				• R	esponsive	e, Account	table, Effe	ctive and	d Efficie	ent Local (Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ctives:	ategic	Orgai	nizational	• T	o increase	the capa	city of the	district	to deliv	er its man	date							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
	rmat ion and Org aniz atio nal Dev elop men t	an d effi cie ntly rec ruit an d ret ain co mp ete nt Hu ma n Ca pita I an d sou nd lab our rel	proces	tes for position s		vacanci	vacanci	vacanci		all fun ded vac anci es		funded vacancie s				assist in critica I projec ts			d vacan t positi ons

Busi	iness U	nit			Corpo	orate Serv	rices -Vote	3											
Outo	ome 9:				• R	esponsive	e, Account	able, Effe	ctive and	l Effici	ent Local (Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:			nizational	• T	o increase	the capa		district t	o deliv	er its man	date							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
		atio ns																	
CP SD -06	Municip al Tra nsfo rmation and Org aniz atio nal Dev elop men t	To eff ecti vel y an d effi cie ntly rec ruit an d ret ain co mp ete nt Hu ma n Ca pita I	Perfor mance Manag ement Capaci ty buildin g	Coordin ation of Capacit y Building Activitie s	CD M	Numbe r of Perfor mance Manag ement support session s conduc ted	4 Perfor mance Manag ement support session s conduct ed	4 Perfor mance Manag ement support session s conduct ed	Targe t not revise d	1 Perf orm anc e Ma nag em ent sup port ses sion s con duct ed	Target not revised	Achieve d 1 Performa nce Manage ment support sessions conducte d	OP EX	OPE X	OP EX	None	None	None	Atten dance regist ers

Busi	ness U	nit			Corpo	orate Serv	ices -Vote	e 3											
Outo	ome 9:				• R	esponsive	e, Account	table, Effe	ctive and	l Effici	ent Local (Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra	ategic	Orgai	nizational	• T	o increase	the capa	city of the	district	to deliv	er its man	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
		an d sou nd lab our rel atio ns																	
CP SD -07	Municip al Tra nsfo rmation and Org aniz atio nal Develop men t	To eff ecti vel y an d effi cie ntly rec ruit an d ret ain co mp ete nt	Perfor mance review s	Perform ance Review s	CD M	Numbe r of Perfor mance reviews conduc ted	4 Perfor mance reviews conduct ed	2 Perfor mance reviews conduct ed	Targe t not revise d	No targ et for the qua rter	Target not revised	Not Applicab le	6 411 000	Budg et not revise d		None	None	None	Perfor manc e revie w Repor t

	ness U						rices -Vote												
Outo	ome 9:				• R	esponsive	e, Account	able, Effe	ctive and	l Effici	ent Local (Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:	ategic		nizational	• T	o increase	the capa		district	to deliv	er its man	date							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
		Hu ma n Ca pita I an d sou nd lab our rel atio n																	
CP SD -08	Mun icip al Tra nsfo rmat ion and Org aniz atio nal Dev	To eff ecti vel y an d effi cie ntly rec ruit an	Medic al surveill ance	Conduc t medical surveilla nce	CD M	Numbe r of employ ees underw ent medical surveill ance	159 employ ees underw ent medical surveill ance	150 employ ees underw ent medical surveill ance	Targe t not revise d	75 em ploy ees und erw ent me dica I surv eilla nce	Target not revised	Achieve d 75 employe es underwe nt medical surveillan ce	OP EX	OPE X	OP EX	None	None	None	Atten dance Regis ter

	iness U					Prporate Services –Vote 3 Responsive, Accountable, Effective and Efficient Local Government System Administrative and financial capability													
Outo	ome 9:				• R	esponsive	e, Account	able, Effe	ctive and	l Effici	ent Local	Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:			nizational	• T	o increase	the capa		district t	to deliv	er its mar	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
	elop men t	d retain compeent H man cataan ad son da da a son da da son da s																	
CP SD -09	Mun icip al Tra nsfo rmat	To eff ecti vel y an	Hazar d Identifi cation and Risk	Conduc t HIRA	CD M	Numbe r of HIRA activitie s	2 Hira activitie s conduct ed	1 Hira activitie s conduct ed	Targe t not revise d	No targ et for the	Target not revised	Not Applicab le	OP EX	OPE X	OP EX	None	None	None	HIRA Repor t

	iness U				Corpo	orate Serv	ices -Vote	e 3											
Outo	come 9:				• R	esponsive	e, Account	table, Effe	ctive and	l Effici	ent Local	Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:			nizational	• T				district t	o deliv	er its mar								
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
	ion and Org aniz atio nal Dev elop men t	d effi cie ntly rec ruit an d ret ain co mp ete nt Hu ma n Ca pita I an d sou nd lab our rel atio n	Asses sment			conducted				qua rter									

Busi	iness U	nit			Corp	orate Serv	rices -Vote	3											
Outo	come 9:				• R	esponsive	e, Account	able, Effe	ctive and	l Effici	ent Local (Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:			nizational	• T		the capa		district	to deliv	er its man	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
CP SD -10	Municip al Tra nsfo rmation and Org aniz atio nal Develop men t	To eff ecti vel y an d effi cie ntly rec ruit an d ret ain co mp ete nt Hu ma n Ca pita I	OHS Capaci ty Buildin g	Capacit y building on OHS activitie s	CD M	Numbe r of OHS capacit y building activitie s conduc ted	2 OHS capacit y building activitie s conduct ed.	2 OHS capacit y building activitie s conduct ed.	Targe t not revise d	1 OH S cap acit y buil ding acti vitie s con duct ed.	Target not revised	Achieve d 1 OHS capacity building activities conducte d.	247 000	Budg et not revise d	100 594 .85	None	None	None	Atten dance Regis ter

Busi	ness U	nit			Corp	orate Serv	ices -Vote	e 3											
	ome 9:				• R	esponsive	e, Account	able, Effe	ctive and	l Effici	ent Local (Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:	ategic		nizational	• T	o increase	the capa	city of the	district	to deliv	er its man	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
		an d sou nd lab our rel atio n																	
CP SD -11	Mun icip al Tra nsfo rmat ion and Org aniz atio nal Dev elop men t	To eff ecti vel y an d effi cie ntly rec ruit an d ret ain co mp ete	Person nel protect ive Clothin g	Supply of protecti ve clothing to requesti ng departm ents	CD M	Percent age provision of person nel protective equipment to qualifying employ ees in line with the available budget	90 percent provisio n of person nel protecti ve equipm ent to qualifyi ng employ ees	100% provisio n of person nel protecti ve equipm ent to qualifyi ng employ ees in line with the availabl e budget	Targe t not revise d	100 % pro visi on of per son nel prot ecti ve equi pm ent to qual ifyin g	Target not revised	Achieve d 100% provision of personne I protectiv e equipme nt to qualifying employe es in line with the available budget	2 650 000	Budg et not revise d	259 028 .07	None	None	None	Perso nnel prote ctive Clothi ng report / Invoic e

	iness U				Corpo	orate Serv	ices -Vote	e 3											
	ome 9:				• R	esponsive	e, Account	table, Effe	ctive and	I Efficie	ent Local (Governmen	t Syste	m					
-	outs 5:							nancial ca	•										
Key Obje	Stra ectives:			nizational	• T	o increase	-	city of the	district	o deliv	er its man								
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
		nt Hu ma n Ca pita I an d sou nd lab our rel atio n								em ploy ees in line with the avai labl e bud get									
CP SD -12	Mun icip al Tra nsfo rmat ion and Org aniz atio nal	To eff ecti vel y an d effi cie ntly rec ruit	Emplo yee Wellne ss Progra m	Implem entation of Employ ee Wellnes s Progra mme	CD M	Percent age of implem entatio n of employ ee wellnes s interve ntions	100 percent implem entatio n of employ ee wellnes s interve ntions	100 percent implem entatio n of employ ee wellnes s interve ntions	Targe t not revise d	100 per cent impl em ent atio n of em ploy ee	Target not revised	Achieve d 100 percent impleme ntation of employe e wellness interventi ons	1 800 000	2 490 000	1 974 581 .25	Insuffi cient Budg et	None	None	Empl oyee welln ess interv ention s Repor t/ Regis ter

Busi	ness U	nit			Corp	orate Serv	ices -Vote	e 3											
	ome 9:				• R	esponsive	e, Account	table, Effe	ctive and	l Efficie	ent Local (Governmen	t Syste	m					
-	outs 5:						tive and fi												
	ctives:			nizational	• T						er its man	-							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
	Dev elop men t	an d ret ain co mp ete nt Hu ma n Ca pita I an d sou nd lab our rel atio n								well nes s inte rve ntio ns									
CP SD -13	Mun icip al Tra	To eff ecti vel	Sports activiti es	Coordin ation of Sports	CD M	Numbe r of employ ee	3 employ ee sports	2 employ ee sports	Targe t not revise d	No targ et for	Target not revised	Not Applicab le	OP EX	OPE X	OP EX	None	None	None	Sport s activit ies

Bus	iness U	nit			Corp	orate Serv	rices -Vote	e 3											
Outo	come 9:	:			• R	esponsive	e, Account	table, Effe	ctive and	d Effici	ent Local	Governmen	t Syste	m					
Out	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:			nizational	• T			city of the				,							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
	nsfo rmat ion and Org aniz atio nal Dev elop men t	y an d effi cie ntly rec ruit an d ret ain co mp ete nt Hu ma n Ca pita I an d sou nd lab our rel		Activitie s		sports activitie s coordin ated	activitie s coordin ated	activitie s coordin ated		the qua rter									Report

Bus	iness U	nit			Corpo	orate Serv	ices -Vote	3											
Out	come 9:				• R	esponsive	, Account	able, Effe	ctive and	l Effici	ent Local (Governmen	t Syste	m					
Out	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:	ategic		nizational	• T	o increase	the capa		district	to deliv	er its man	date							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
CP SD -14	Mun icip al Tra nsfo rmat ion and Org aniz atio nal Dev elop men t	To eff ecti vel y an d effi cie ntly rec ruit an d ret ain co mp ete nt Hu	Emplo yee (Labou r) Relatio ns	Effectiv e Manage ment of Labour cases	CD M	Percent age of referre d cases attende d to within the require d time frame	100 percent of referred cases attende d to within the require d time frame	100 percent of referred cases attende d to within the require d time frame	Targe t not revise d	100 per cent of refe rred cas es atte nde d to with in the req uire d time fra me	Target not revised	Achieve d 100 percent of referred cases attended to within the required time frame	360 000	260 000	215 437 .75	Budg et reduc ed to assist in critica I projec ts	None	None	Empl oyee (Labo ur) Relati ons Repor t

	ness U				Corpo	rporate Services –Vote 3 Responsive, Accountable, Effective and Efficient Local Government System													
	ome 9:	:			• R	esponsive	e, Account	table, Effe	ctive and	d Effici	ent Local (Governmen	t Syste	m					
-	outs 5:						tive and fi												
Key Obje	Stra ectives:			nizational	• T	o increase	the capa		district	to deliv	er its man								
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
		ma n Ca pita I an d sou nd lab our rel atio ns																	
CP SD -15	Mun icip al Tra nsfo rmat ion and Org aniz atio nal Dev elop	To eff ecti vel y an d effi cie ntly rec ruit an d ret	Inducti on sessio ns	Inductio n of new and employ ees	CD M	Numbe r of inductio n session s conduc ted	10 inductio n session s conduct ed	2 inductio n session s conduct ed	Targe t not revise d	1 indu ctio n ses sion s con duct ed	Target not revised	Achieve d 1 induction sessions conducte d	50 0	Budg et not revise d	0.0	None	None	None	Atten dance Regis ter

Busi	ness U	nit			Corp	orate Serv	ices -Vote	e 3											
Outo	ome 9:				• R	esponsive	e, Account	able, Effe	ctive and	l Effici	ent Local (Government	Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ctives:			nizational	• T	o increase	-	city of the	district t	o deliv	er its man								
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
	men t	ain co mp ete nt Hu ma n Ca pita I an d sou nd lab our rel atio ns																	
CP SD -16	Mun icip al Tra nsfo rmat ion and Org	To eff ecti vel y an d effi cie	Submi ssion of WSP.	Submis sion of the WSP to LGSET A	CD M	Numbe r of Workpl ace Skills Plan and Annual Trainin	1 Workpl ace skills plan and Annual Trainin g report	1 Workpl ace skills plan and Annual Trainin g report	Targe t not revise d	1 Wor kpla ce skill s plan and Ann	Target not revised	Achieve d 1 Workplac e skills plan and Annual Training report (WSP	OP EX	OPE X	OP EX	None	None	None	WSP docu ment and Proof of Subm ission

	ness U						ices -Vote												
Outc	ome 9:				• R	esponsive	e, Account	table, Effe	ctive and	l Efficie	ent Local (Governmen	t Syste	m					
Outp	uts 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ctives:			nizational	• T		-	city of the	district	o deliv	er its man	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
	aniz atio nal Dev elop men t	ntly rec it a d re in c o met e nt H m n C pit n d sou nd b our el io ns				g Report (WSP and ATR) submitt ed to LGSET A	(WSP and ATR submitt ed to LGSET A by April 2019	(WSP and ATR submitt ed to LGSET A by April 2020		ual Trai ning rep ort (WS P and AT R sub mitt et to LSE TA by Apri I 202 0		and ATR submitte d to LGSETA by April 2020							
CP SD -17	Mun icip al	To eff ecti	Trainin g of	Training of	CD M	Percent age of the	95 percent of the	90 percent of the	Targe t not	90 per cent	Target not revised	Not Achieve d 80	1 250 000	Budg et not	1 142 681	None	Misali gnme nt of	Verifi cation of	Expe nditur e

Busi	iness U	nit			Corp	orate Serv	rices -Vote	e 3											
Outo	ome 9:				• R	esponsive	e, Accoun	table, Effe	ctive and	d Effici	ent Local	Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:	ategic	Orgai	nizational	• T	o increase	the capa	city of the	district	to deliv	er its mar	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
	Tra nsfo rmat ion and Org aniz atio nal Dev elop men t	yel y an d effi cie ntly rec ruit an d ret ain co mp ete nt Hu an Ca pita I an d sou nd lab our	emplo yees	employ ees		training budget spent on training of employ ees.	training budget spent on training of employ ees	training budget spent on training of employ ees	revise d	of the trai ning bud get spe nt on trai ning of em ploy ees		percent of the training budget spent on training of employe es		revise d			trainin g budg et	budg et to avoid align ment issue s.	Repor t/Trai ning Repor t

Busi	iness U	nit			Corp	orate Serv	rices -Vote	e 3											
Outo	come 9:				• R	esponsive	e, Account	able, Effe	ctive and	l Effici	ent Local (Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:			nizational	• T		the capa		district t	to deliv	er its man	idate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
CP SD	Mun icip	rel atio ns To eff	Trainin g of	Training of	CD M	Percent age of	90 percent	100% implem	Targe t not	100 %	Target not	Achieve d 100%	1 500	Budg et not	1 451	None	None	None	Expe nditur
-18	al Tra nsfo rmat ion and Org aniz atio nal Dev elop men t	ecti vel y an d effi cie ntly rec ruit an d ret ain co mp ete nt Hu ma n Ca pita I	council lors and traditio nal leader s	Councill		the training budget spent on training of councill ors and traditio nal leaders	of the training budget spent on training of councill ors and traditio nal leaders	entatio n of identifie d training progra mmes for Council lors and Traditio nal Leader s	revise d	impl em ent atio n of iden tifie d trai ning pro gra mm es for Cou ncill ors and Tra ditio nal Lea	revised	impleme ntation of identified training program mes for Councillo rs and Tradition al Leaders	000	revise d	818				e Repor t/ trainin g report

Busi	ness U	nit			Corp	orate Serv	rices -Vote	e 3											
Outc	ome 9:	:			• R	esponsive	e, Account	table, Effe	ctive and	l Effici	ent Local (Governmen	t Syste	m					
Outp	uts 5:				• A	dministra	tive and fi	nancial ca	pability										
	Stra ctives:			nizational	• T		the capa	city of the	district	to deliv	er its man	date							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
		an d sou nd lab our rel atio ns								der s									
CP SD -19	Mun icip al Tra nsfo rmat ion and Org aniz atio nal Dev elop men t	To eff ecti vel y an d effi cie ntly rec ruit an d ret ain co mp ete	Bursar y fund Interna I	Awardin g of bursarie s to internal employ ees	CD M	Percent age of eligible employ ees awarde d with bursari es in line with availabl e budget	100 percent of eligible employ ees awarde d with bursari es in line with availabl e budget	100 percent of eligible employ ees awarde d with bursari es in line with availabl e budget	Targe t not revise d	No targ et for the qua rter	Target not revised	Not Applicab le	1 000 000	Budg et not revise d	587 802 .17	None	None	None	Bursa ry fund Repor t

Busi	iness U	nit			Corpo	orate Serv	ices -Vote	3											
Outo	come 9:				• R	esponsive	, Account	able, Effe	ctive and	d Efficie	ent Local	Government	Syste	m					
Outp	outs 5:				• A	dministra	tive and fir	nancial ca	pability										
Key Obje	Stra ectives:	ategic	Orgar	nizational	• T	o increase	the capa	city of the	district t	to deliv	er its mar	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
		nt Hu a n Ca pita I an d sou nd bour el atio n																	

Busi	ness U	nit			Corp	orate Serv	ices -Vote	e 3											
Outo	ome 9:				• R	esponsive	e, Account	able, Effe	ctive and	l Efficie	ent Local (Governmen	t Syste	m					
_	outs 5:						tive and fi		<u> </u>										
Key Obje	Stra ctives:	ategic		nizational	• T	o increase	the capa		district	o deliv	er its man	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
CP SD -20	Municip al Tra nsfo rmation and Org aniz atio nal Dev elop men t	To eff ecti vel y an d effi cie ntly rec ruit an d ret ain co mp ete nt Hu ma n Ca pita I an d sou	Bursar y fund extern al	Awardin g of bursary to external people	CD M	Percent age of eligible people awarde d with bursari es in line with availabl e budget	100 percent of eligible people awarde d with bursari es in line with availabl e budget	100 percent of eligible people awarded with bursarie in line with availabl budget	revise d	No targ et for the qua rter	Target not revised	Not Applicab le	500 000	400 000	170 014 .42	Budg et reduc ed to assist in critica I projec ts	None	None	Bursa ry fund Repor t

Busi	iness U	nit			Corpo	orate Serv	ices -Vote	e 3											
Outo	come 9:				• R	esponsive	e, Account	table, Effe	ctive and	d Effici	ent Local (Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:	ategic	Orgar	nizational	• T	o increase	the capa	city of the	district	to deliv	er its man	idate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
		nd lab our rel atio n																	
CP SD -21	Mun icip al Tra nsfo rmat ion and Org aniz atio nal Dev elop men t	To eff ecti vel y an d effi cie ntly rec ruit an d ret ain co mp ete nt Hu ma	Learne rship, Interns hips and experi ential trainin g	Capacit ate young people in the district with regard to Learner ship, internsh ip and experie ntial training	CD M	Numbe r of progra ms put in place to capacit ate young people in the district (learner ships, interns hips, or experie ntial training)	1 progra m put in place to capacit ate young people in the district (learner ships, interns hips or experie ntial training)	1 progra m put in place to capacit ate young people in the district (learner ships, interns hips or experie ntial training)	Targe t not revise d	No targ et for the qua rter	Target not revised	Not Applicab le	500 000	Budg et not revise d	0.0	None	None	None	Atten dance regist er/Pro gram mes/ Contr acts

Busi	iness U	nit			Corp	orate Serv	rices -Vote	e 3											
Outo	ome 9	:			• R	esponsive	e, Account	table, Effe	ctive and	d Effici	ent Local (Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stractives:	ategic	Orgai	nizational	• T	o increase	the capa	city of the	district	to deliv	er its man	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
		n Ca pita I an d sou nd lab our rel atio ns																	
CP SD -23	Municip al Tra nsfo rmation and Org aniz atio nal Develop ment	To eff ecti vel y an d effi cie ntly rec ruit an d ret ain	Emplo yment Equity report	Submis sion of the employ ment Equity report to Depart ment of Labour	CD M	Numbe r of employ ment equity report submitt ed to DoL	1 employ ment equity report submitt ed to DoL by Januar y 2019	Submis sion of the employ ment equity reports to DoL by Decem ber 2019	Targe t not revise d	No targ et for the qua rter	Target not revised	Not Applicab le	OP EX	OPE X	OP EX	None	None	None	Empl oyme nt Equit y Repor t. Proof of Subm ission

Busi	ness U	nit					ices -Vote												
Outo	ome 9:				• R	esponsive	, Account	able, Effe	ctive and	l Effici	ent Local (Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fir	nancial ca	pability										
Key Obje	Stra ctives:			nizational	• T	o increase	the capa		district t	o deliv	er its man	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
		co mp ete nt Hu ma n Ca pita I an d sou nd lab our rel atio ns																	
CP SD -24	Mun icip al Tra nsfo rmat ion and Org aniz	To eff ecti vel y an d effi cie ntly	Emplo yment Equity Plan	Implem entation of employ ment equity plan	CD M	Percent age of filled position s occupie d by employ ees from	95 percent of filled position s occupie d by employ ees from	95 percent of filled position s occupie d by employ ees from	Targe t not revise d	95 per cent of fille d posi tion s	Target not revised	Achieve d 97 percent of filled positions occupied by employe es from Employm	OP EX	OPE X	OP EX	None	None	None	Empl oyme nt Equit y Plan Repor t

Busi	iness U	nit			Corpo	orate Serv	ices -Vote	e 3											
Outo	come 9:				• R	esponsive	, Account	able, Effe	ctive and	l Effici	ent Local (Governmen	t Syste	m					
Outp	outs 5:				• A	dministrat	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:	ategic	Orgai	nizational	• T	o increase	the capa	city of the	district	to deliv	er its man	date							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
	atio nal Dev elop men t	rec ruit an d ret ain co mp ete nt Hu ma n Ca pita I an d sou nd lab our rel atio ns				Employ ment Equity target groups employ ed in the four highest levels of manag ement in complia nce with the Employ ment Equity Act	Employ ment Equity target groups employ ed in the four highest position s	Employ ment Equity target groups employ ed in the four highest position s		upie d by em ploy ees fro m Em ploy me nt Equ ity targ et gro ups em ploy ed in the four high est posi tion s		ent Equity target groups employe d in the four highest positions							

	ness U						rices -Vote												
	ome 9:	:			• R	esponsive	e, Account	able, Effe	ctive and	l Effici	ent Local (Governmen	t Syste	m					
Outp	uts 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ctives:			nizational	• T	o increase	the capa	city of the	district	to deliv	er its man	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
CP SD -26	Municip al Tra nsfo rmation and Org aniz atio nal Dev elop men t	To pro vid e eff ecti ve an d effi cie nt ICT ser vic es wit hin the Mu nici pali ty	Procur ement and imple mentat ion of compu ter hardw are, softwa re and networ ks	Procure ment Internal softwar e, network , switche s, tablets and comput ers	All CD M offic es	Numbe r of comput er hardwa re equipm ent, softwar e and networ ks procure d and implem ented	40 comput er hardwa re equipm ent, softwar e and network s procure d and implem ented	d8 comput er hardwa re equipm ent, softwar e and network s procure d and implem ented	Targe t not revise d	da com put er har dwa re equi pm ent, soft war e and net wor ks pro cur ed and impl em ent ed	Target not revised	Achieve d 50 computer hardware equipme nt, software and networks procured and impleme nted	1 01 0 000	1 646 000	783 618 .99	Insuffi cient Budg et	None	None	Deliv ery note/ Invoic e/Cor respo ndenc e
CP SD -27	Mun icip al Tra	To pro vid e	Procur ement of IT	Procure ment of IT equipm	Infr astr uctu re	Numbe r of IT Camer as	5 Camer a	5 Camer as	Targe t not revise d	5 Ca mer as	Target not revised	Not Achieve d 0	43 000	Budg et not revise d		None	Non- respo nsive bids	Bid to be re- adver tised	report on procu

	ness U						rices -Vote												
Outo	ome 9:				• R	esponsive	e, Account	able, Effe	ctive and	l Effici	ent Local (Governmen	t Syste	m					
Outp	uts 5:						tive and fi												
Key Obje	Stra ctives:	ategic		nizational	• T	o increase	the capa	city of the	district t	to deliv	er its man	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
	nsfo rmat ion and Org aniz atio nal Dev elop men t	eff ecti ve an d effi cie nt ICT ser vic es wit hin the Mu nici pali ty	Camer	ent for PMU		Procur ed	procure d	procure d		pro cur ed		Cameras procured					and Covid -19 delay		reme nt of came ras/in voice
CP SD -28	Mun icip al Tra nsfo rmat ion and Org	To pro vid e eff ecti ve an d	Disast er recove ry plan review and imple mentat ion	Data recover y site implem ented for disaster recover y	CD M site offic es	Numbe r of disaste r recover y replicati on	New Indicato r	Disaste r recover y plan reviewe d and implem ented	Targe t not revise d	1 Dis aste r rec ove ry plan revi	Target not revised	Achieve d 1 Disaster recovery plan reviewed and impleme nted	1 20 0 000	Proje ct compl eted	0.0	None	None	None	report on disast er recov ery/in voice

Busi	iness U	nit			Corpo	orate Serv	ices -Vote	e 3											
	ome 9:				• R	esponsive	e, Account	table, Effe	ctive and	d Effici	ent Local (Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:	ategic	Orgar	nizational	• T	o increase	the capa	city of the	district	to deliv	er its man	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
	aniz atio nal Dev elop men t	effi cie nt ICT ser vic es wit hin the Mu nici pali ty				implem ented				ewe d and impl em ent ed									
CP SD -29	Mun icip al Tra nsfo rmat ion and Org aniz atio nal Dev elop	To pro vid e eff ecti ve an d effi cie nt ICT ser vic	Mainte nance of IT system s and licence s	SAP, Teamm ate, Antiviru s, EMS/D MS, Microso ft, Telkom, MPLS (Multipr otocol label	CD M	Percent age of system s maintai ned and licence d	100 percent mainte nance of ICT system s and licencin g	100 percent mainte nance of ICT system s and licencin g	Targe t not revise d	100 per cent mai nte nan ce of ICT syst ems and lice ncin g	Target not revised	Achieve d 100 percent maintena nce of ICT systems and licencing	5 29 3 000	5 775 000. 00	3 984 817 .25	Insuffi cient Budg et	None	None	maint enanc e of ICT syste ms and licenc ing report

Busi	ness U	nit			Corpo	orate Serv	ices -Vote	3											
Outo	ome 9:				• R	esponsive	e, Account	able, Effe	ctive and	l Effici	ent Local	Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:			nizational	• To	o increase	the capa	city of the	district	to deliv	er its mar	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
	men t	es wit hin the Mu nici pali ty		switchin g)															
CP SD -30	Mun icip al Tra nsfo rmat ion and Org aniz atio nal Dev elop men t	To pro vid e eff ecti ve an d effi cie nt ICT ser vic es wit hin the Mu nici	Financ ial Syste m Upgra de, enhan cemen t and Mainte nance	Phoenix support	CD M	Percent age upgrad e, enhanc ement, mainte nance and support of Phoeni x system	100 percent upgrad e, enhanc ement, mainte nance and support of Phoeni x system	100 percent upgrad e, enhanc ement, mainte nance and support of Phoeni x system	Targe t not revise d	100 per cent upg rad e, enh anc em ent, mai nte nan ce and sup port of Pho enix	Target not revised	Achieve d 100 percent upgrade, enhance ment, maintena nce and support of Phoenix system	2 49 3 00 0 + 1 50 0 000	10 89 4 000 .00	1 025 913 .94	Insuffi cient Budg et	None	None	Phoe nix suppo rt report

Busi	iness U	nit			Corp	orate Serv	ices -Vote	e 3											
	ome 9:				• R	esponsive	e, Account	table, Effe	ctive and	d Efficie	ent Local	Governmen	t Syste	m					
Outp	outs 5:						tive and fi		<u> </u>										
Key Obje	Stra ectives:			nizational	• T	o increase	the capa	city of the	district	to deliv	er its mar	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
		pali ty								syst em									
CP SD -31	Mun icip al Tra nsfo rmat ion and Org aniz atio nal Dev elop men t	To pro vid e eff ecti ve an d effi cie nt ICT ser vic es wit hin the Mu nici pali ty	Acces s Contro	Access Control System at the remote office	CD M	Numbe r of offices installe d with access control	5 CDM offices installe d with access control	1 CDM offices installe d with access control and camera system s	Targe t not revise d	1 CD M offic es inst alle d with acc ess cont rol and cam era syst ems	Target not revised	Achieve d 1 CDM offices installed with access control and camera systems	50 000	557 0 00.00	43 178	Insuffi cient Budg et	None	None	Acces s Contr ol Syste m Repor t/ Proof of paym ent/In voice
CP SD -32	Mun icip al	To pro vid	Revie w of ICT	ICT strategy review	CD M	Numbe r of IT strateg	New Indicato r	1 IT strateg	Targe t not	1 IT stra tegy	Target not revised	Not Achieve d 0 IT	800 000	Budg et not	0.0	None	Proje ct delay	Proje ct to be	Repor t on the

Busi	ness U	nit			Corp	orate Serv	ices -Vote	e 3											
Outo	ome 9:				• R	esponsive	e, Account	able, Effe	ctive and	l Efficie	ent Local (Governmen	t Syste	m					
•	uts 5:						tive and fi												
Key Obje	Stra ctives:	ategic		nizational	• T	o increase	the capa	city of the	district t	o deliv	er its man	idate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
	Tra nsfo rmat ion and Org aniz atio nal Dev elop men t	e eff ecti ve an d effi cie nt IC er vic es wit in the Mici pali ty	Strate gy			y review		y review	revise d	revi ew		strategy review		revise d			due to Covid -19	compl eted in the mont h of July	revie w of IT strate gy/inv oice
CP SD -33	Mun icip al Tra nsfo rmat ion and Org	To pro vid e aux iliar y sup por	Office Furnitu re	Procure ment of office furniture	CD M	Numbe r of office furnitur e procure d	100 Percent age of request ed office furnitur e	100 percent of request ed office furnitur e procure	Targe t not revise d	100 per cent of req uest ed offic e	Target not revised	Achieve d100 percent of requeste d office furniture procured in line	1 700 000	3 800 000. 00	29 000	Insuffi cient Budg et	None	None	Proof of paym ent/D eliver y note

	ness U						ices -Vote												
	ome 9:				• R	esponsive	e, Account	table, Effe	ctive and	Effici	ent Local (Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ctives:		Orgai	nizational	• T	o increase	the capa	city of the	district	to deliv	er its man	date							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
	aniz atio nal Dev elop men t	t ser vic es to all de par tm ent s					procure d	d in line with availabl e budget by June 2020		furn itur e pro cur ed in line with avai labl e bud get by Jun e 202 0		with available budget by June 2020							
CP SD -34	Mun icip al Tra nsfo rmat ion and Org aniz	To pro vid e aux iliar y sup por t	Procur ement of Air- Conditi oner	Procure ment of air conditio ners	CD M	Numbe r of air- conditio ner s procure d	100 percent replace ment of air- conditio ners	10 air- conditio ners installe d	Targe t not revise d	10 air- con ditio ner s inst alle d	Target not revised	Not Achieve d 07 air- condition ers installed	450 000	749 0 00.00	340 94 6.5 0	Insuffi cient Budg et	None	None	air- condit ioners /deliv ery note/ Proof of paym ent

Busi	ness U	nit			Corpo	orate Serv	ices -Vote	e 3											
Outo	ome 9:				• R	esponsive	e, Account	table, Effe	ctive and	d Efficie	ent Local (Governmen	t Syste	m					
Outp	uts 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ctives:	ategic	Organ	nizational	• T	o increase	the capa	city of the	district	to deliv	er its man	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
	atio nal Dev elop men t	ser vic es to all de par tm ent s																	
CP SD -35	Mun icip al Tra nsfo rmat ion and Org aniz atio nal Dev elop men t	To pro vid e aux iliar y sup por t ser vic es to all de par tm	Refurb ishme nt of Fire Station s	Refurbi shment of Fire Stations	CD M Fire Stat ions	Numbe r of fire stations refurbis hed	New indicato r	2 fire station refurbis hed	Targe t not revise d	2 fire stati on refu rbis hed	Target not revised	Not Achieve d 0 fire station refurbish ed	200	Budg et not revise d	0.0	None	Natio nal Lockd own Regul ations prohi bition s.	Procu reme nt curre ntly in progr ess	Paym ent invoic es

Busi	iness U	nit			Corp	orate Serv	rices -Vote	e 3											
Outo	come 9:				• R	esponsive	e, Account	table, Effe	ctive and	l Effici	ent Local	Governmen	Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:	ategic	Orgai	nizational	• T	o increase	the capa	city of the	district	to deliv	er its mar	idate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
		ent s																	
CP SD -36	Municip al Tra nsfo rmat ion and Org aniz atio nal Dev elop men t	To pro vid e aux iliar y sup por t ser vic es to all de par tm ent s	Repair s and mainte nance of vehicle s	Repairs and mainten ance [Vehicle s]	CD M	Percent age complia nce with vehicle mainte nance	100 percent complia nce with vehicle mainte nance	100 percent complia nce with vehicle mainte nance	Targe t not revise d	100 per cent com plia nce with vehi cle mai nte nan ce	Target not revised	Achieve d 100 percent complian ce with vehicle maintena nce	7 260 000	Budg et not revise d	1 150 89 4.4 7	None	None	None	Vehicl e Comp liance report / maint enanc e plan report

Busi	ness U	nit			Corp	orate Serv	rices -Vote	3											
Outo	ome 9:				• R	esponsive	e, Account	able, Effe	ctive and	l Effici	ent Local (Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:	ategic	Orgai	nizational	• T	o increase	the capa	city of the	district	to deliv	er its man	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
CP SD -37	Municip al Tra nsfo rmation and Org aniz atio nal Dev elop men t	To pro vid e aux iliar y sup por t ser vic es to all de par tm ent s	Plant and equip ment purcha ses	Purchas ing of plants and equipm ent	CD M	Numbe r of Plant and Equipm ent purcha sed	Service Provide r appoint ed and SLA signed	1 Vehicle purcha sed	Targe t not revise d	1 Veh icle pur cha sed	Target not revised	Achieve d 1 Vehicle purchase d	1 85 0 00	7 905 000. 00	4 955 242 ,40	Insuffi cient Budg et	None	None	Repor t and proof of paym ent

Busi	iness U	nit			Corp	orate Serv	rices -Vote	e 3											
Outo	ome 9:				• R	esponsive	e, Accoun	table, Effe	ctive and	d Effici	ent Local	Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:			nizational	• T	o increase	the capa	city of the	district	to deliv	er its mar	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
CP SD -39	Mun icip al Tra nsfo rmat ion and Org aniz atio nal Dev elop men t	To pro vid e aux iliar y sup por t ser vic es to all de par tm ent s	Water Tanker s	Purchas ing of water tankers	CD M	Numbe r of water tankers purcha sed	Service provide r appoint ed and SLA signed	4 water vehicle s purcha sed	Targe t not revise d	4 wat er vehi cles pur cha sed	Target not revised	Not Achieve d 0 water vehicles purchase d	3 000 000	5 860 000. 00	0.0	Insuffi cient Budg et	Tend er close d and its validit y perio d has expire d	Awaiti ng decisi on to secur e appro val to exten d the validit y perio d or new adver t	Progr ess and proof of paym ent
CP SD -41	Mun icip al Tra nsfo rmat ion and	To pro vid e aux iliar y sup	Paving of fire station	Installati on of paving at remote offices	CD M fire stati ons	Numbe r of remote offices paved.	Service provide r not appoint ed, and SLA not signed	2 remote office paved	Targe t not revise d	rem ote offic e pav ed	Target not revised	Not Achieve d 0 remote office paved	500 000	1 209 000	0.0	Insuffi cient Budg et	Covid -19 relate d challe nges	Procu reme nt curre ntly in progr ess	Progr ess and proof of paym ent

Busi	ness U	nit			Corp	orate Serv	rices -Vote	e 3											
Outo	ome 9:				• R	esponsive	e, Account	table, Effe	ctive and	d Effici	ent Local	Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:		Orgai	nizational	• T	o increase	the capa	city of the	district	to deliv	er its mar	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
	Org aniz atio nal Dev elop men t	por t ser vic es to all de par tm ent s																	
CP SD -42	Mun icip al Tra nsfo rmat ion and Org aniz atio nal Dev elop men t	To pro vid e aux iliar y sup por t ser vic es to all de	Purcha sing of backu p genera tor	Purchas ing of backup generat or	CD M Offi ces	Numbe r of backup generat or purcha sed	Service Provide r appoint ed and SLA signed	1 backup generat or purcha sed (Molem ole Satelite Office)	Targe t not revise d	1 bac kup gen erat or pur cha sed (Mol em ole Sat elite Offi ce)	Target not revised	Achieve d 1 backup generator purchase d (Molemol e Satelite Office)	650 000	Budg et not revise d	539 000 ,00	None	None	None	Progr ess and proof of paym ent

Busi	ness U	nit			Corpo	orate Serv	ices -Vote	3											
	ome 9:				• R	esponsive	e, Account	able, Effe	ctive and	l Effici	ent Local (Government	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:	ategic		nizational	• T	o increase	the capa			to deliv		date							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
CP SD	Mun icip	par tm ent s	Refurb ishme	Refurbi shment	CD M	Numbe r of	Service provide	2 vehicle	Targe t not	2 vehi	Target not	Not Achieve	2 20	3 250 000.		Insuffi cient	Covid -19	Procu reme	Progr ess
-43	al Tra nsfo rmat ion and Org aniz atio nal Dev elop men t	vid e aux iliar y sup por t ser vic es to all de par tm ent s	nt of fire vehicle s	of fire vehicles	Offices	vehicle s refurbis hed	r appoint ed and SLA signed	s refurbis hed	revise d	cles refu rbis hed	revised	d 0 vehicles refurbish ed	000	00		Budg et	relate d challe nges	nt curre ntly in progr ess	and proof of paym ent

Bus	iness U	nit			Corpo	orate Serv	ices -Vote	3											
Outo	ome 9:				• R	esponsive	e, Account	able, Effe	ctive and	l Effici	ent Local (Governmen	t Syste	m					
Out	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:	ategic		nizational	• T	o increase	the capa	city of the	district	to deliv	er its man	date							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
CP SD -44	Mun icip al Tra nsfo rmat ion and Org anis atio nal Dev elop men t	To pro vid e sus tain abl e rec ord s ma na ge me nt ser vic es	PAIA Compli ance	Annual PAIA report submitt ed to South African Human Rights Commis sion	CD M	Numbe r of PAIA reports compile d and submitt ed to Human rights Commi ssion and Dept. of Justice	4 PAIA reports compile d and submitt ed to Human rights Commi ssion and Dept. of Justice	1 PAIA reports compile d and submitt ed to Human rights Commi ssion and Dept. of Justice	Targe t not revise d	1 PAI A rep orts com pile d and sub mitt ed to Hu ma n righ ts Co mmi ssio n and	Target not revised	Achieve d 1 PAIA reports compiled and submitte d to Human rights Commiss ion and Dept. of Justice	OP EX	OPE X	OP EX	None	None	None	PAIA report s and Proof of submi ssion

Busi	ness U	nit			Corpo	orate Serv	ices -Vote	3											
Outo	ome 9:				• R	esponsive	, Account	able, Effe	ctive and	d Efficie	ent Local (Governmen	t Syste	m					
_	outs 5:				• A	dministrat	ive and fi	nancial ca	pability										
Key Obje	Stra ectives:			nizational	• T	o increase	the capa			to deliv	er its man	date							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
										Dep t. of Just ice									
CP SD -45	Municip al Tra nsfo rmation and Org anis atio nal Dev elop men t	To pro vid e sus tain abl e rec ord s ma ge me nt ser vic es	Recor ds Manag ement	Implem entation of records manage ment	CDM	Numbe r of complia nce reports submitt ed on file plan	complia nce reports submitt ed on file	4 complia nce reports submitt ed on file plan	Targe t not revise d	1 com plia nce rep orts sub mitt ed on file plan	Target not revised	Achieve d 1 complian ce reports submitte d on file plan	OP EX	OPE X	OP EX	None	None	None	Recor d Mana geme nt compl iance report

Busi	ness U	nit					ices -Vote												
	ome 9:				• R	esponsive	e, Account	able, Effe	ctive and	l Effici	ent Local (Governmen	t Syste	m					
	uts 5:						tive and fi												
Key Obje	Stra ctives:	ategic		nizational	• T	o increase	the capa		district	to deliv	er its man	idate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
СР	Mun	To	PAIA	PAIA	CD	Numbe	New	200 of	Targe	200	Target	Achieve	350	60 00	57	Budg	None	None	Copie
SD -46	icip al Tra nsfo rmat ion and Org aniz atio nal Dev elop men t	provide ax illar y support services to all departments	Transl ation	printed in (English)	Μ	r of PAIA printed (Englis h)	Indicato r	PAIA printed (Englis h)	t not revise d	of PAI A prin ted (En glis h)	not revised	d 200 of PAIA printed (English)	000	0.00	,00	et reduc ed to assist critica I projec ts			s of PAIA printe d
FD -02	Mun icip al Tra nsfo rmat	To pre par e a cre dibl	Financ ial reporti ng	Budget Treasur y	CD M	Numbe r of Unquali fied audit opinion	1 Unquali fied audit opinion (without	1 Unquali fied audit opinion (without	Targe t not revise d	No targ et for the	Target not revised	Not Applicab le	OP EX	OPE X	OP EX	None	None	None	Unqu alified audit opinio n report

Busi	ness U	nit			Corpo	orate Serv	ices -Vote	3											
Outo	ome 9:				• R	esponsive	, Account	able, Effe	ctive and	l Effici	ent Local (Governmen	t Syste	m					
Outp	uts 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ctives:			nizational	• T	o increase	the capa	city of the	district t	to deliv	er its man	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
	ion and Org anis atio nal Dev elop men t	e an d rea listi c bu dg et in line wit h MF MA tim elin es					materia I matters)	materia I matters)		qua rter									
FD -06	Loc al Eco nom ic Dev elop men t	To ens ure tha t the res our ces req uir	Dema nd manag ement	Develop ment and Implem ent the procure ment plan	CD M	Numbe r of municip al procure ment plan develo ped and	nunicip al procure ment plan develop ed and implem ented	nunicip al procure ment plan develop ed and implem ented	Targe t not revise d	No targ et for the qua rter	Target not revised	Not Applicab le	OP EX	OPE X	OP EX	None	None	None	Munic ipal procu reme nt plan

Bus	ness U	nit			Corp	orate Serv	rices -Vote	e 3											
Outo	ome 9:				• R	esponsive	e, Accoun	table, Effe	ctive and	l Efficie	ent Local	Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	Stra ectives:		_	nizational				city of the		o deliv		,							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
		ed to fulfi I the ne eds ide ntifi ed in the str ate gic pla of the instituti on are effi cie nt an d eff ecti				implem ented													

Bus	iness U	nit			Corp	orate Serv	ices -Vote	e 3											
Out	come 9:				• R	esponsive	e, Account	table, Effe	ctive and	I Efficie	ent Local (Governmen	t Syste	m					
Out	puts 5:				• A	dministra	tive and fi	nancial ca	pability										
Key Obje	ectives:			nizational	• T	o increase	the capa	city of the	district t	o deliv	er its man	ndate							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	4	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
		ve (at the cor rec t tim e, pric e an d pla ce an t the qu anti ty an d qu alit y will sati																	

Busi	ness U	nit			Corpo	orate Serv	ices -Vote	3											
Outo	ome 9:				• R	esponsive	, Account	able, Effe	ctive and	l Efficie	ent Local (Governmen	t Syste	m					
Outp	outs 5:				• A	dministra	tive and fir	nancial ca	pability										
Key Obje	Stra ectives:	ategic		nizational	• T	o increase	the capa	city of the	district t	o deliv	er its man	date							
Pr oje ct No	Key perf orm anc e Are a	Str ate gic Ob jec tiv es	Projec t Name	Project Descrip tion (major activiti es)	Loc atio n	Key perfor mance indicat or	Baseli ne	2019/2 0Annu al Target s	Revie wed Annu al Targe t	Qu arte r 4 Tar get s	Review ed Quarte r 4 Target s	Quarter 4 Progres s	201 9/20 Ann ual Bud get	Revie wed 2019/ 20 Annu al Budg et	Exp end itur e	Reas ons for revie w/ varia nce	Chall enge s	Corre ctive Meas ures	Mean s of verifi catio n
		sfy tho se ne eds)																	
FD -07	Fina ncia I Viab ility	To mo nito r de par tm exp en ditu re	Acquis ition manag ement	Complia nce to the SCM regulati ons	CD M	Percent of complia nce to the SCM regulati ons that result in R nil irregula r expend iture	100 percent of complia nce to the SCM regulati ons that result in R nil irregula r expendi ture	100 percent of complia nce to the SCM regulati ons that result in R nil irregula r expendi ture	Targe t not revise d	100 per cent of com plia nce to the SC M reg ulati ons that res ult in R nil irre gula r exp	Target not revised	Achieve d100 percent of complian ce to the SCM regulatio ns that result in R nil irregular expendit ure	OP EX	OPE X	OP EX	None	None	None	Zero irregu lar expen diture /Pay ment Vouc hers

Busi	iness U	nit			Corp	orate Serv	ices -Vote	e 3										
Outo	come 9:				• R	esponsive	e, Account	table, Effe	ctive and	l Efficie	ent Local (Governmen	t Syste	m				
Outp	outs 5:				• A	dministra	tive and fi	nancial ca	pability									
Key Obje		ategic	Orgai	nizational	• T	o increase	the capa	city of the	district t	o deliv	er its man	date						
oje perf ate t Descrip atio perfor ne OAnnu wed arte ed 4 9/20 wed end ons enge ctive ct orm gic Name tion n mance al Annu r Quarte Progres Ann 2019/ itur for s Me												Corre ctive Meas ures	Mean s of verifi catio n					
										endi ture								

1.4 FINANCE DEPARTMENT VOTE- 4

Busi	ness Uni	t			Fi	nance -V	ote 4												
Outo	ome 9:				• R	esponsive	e, Accour	ntable, Ef	fective	and Effici	ient Loc	cal Gover	nment	System					
Key	outs 5: Strate	gic Or	ganizatio	onal	• A	eepen der dministra o increase	tive and f	inancial o	capabili	ty									
Pr oje ct No.	Key perfor manc e Area	Proje ct Strate gic Objec tives	Proje ct Name	Project Descri ption	Loc atio n	Key perfor manc e Indica tor	Baseli ne	2019/2 0 Annu al Target	Revi ewe d Ann ual Targ et	Quart er 4 Target	Revi ewe d Qua rter 4 Targ et	Quart er 4 Progr ess	201 9/20 Ann ual Bud get	Revi ewe d Ann ual Bud get	Expe nditu re	Rea son for revi ew/ vari ance s	Chall enge s	Corr ectiv e Mea sure s	Mean s of verific ation
FD -01	Munici pal Finan cial Viabili ty and Mana geme nt	To prepar e a credib le and realisti c budge t in line with MFMA timelin es	Budg et Comp liance	Budget Treasur y	CD M	Numb er of approv ed credibl e adjust ment budget as per Munici pal Financ e Manag ement Act (MFM A) by 28 Febru ary	approved credible adjust ment budget as per Munici pal Finance Management Act (MFM A) by 28 Febru ary	approved credible adjust ment budget as per Munici pal Finance Management Act (MFM A) by 28 Febru ary	Targ et not revis ed	No target for the quarte r	Targ et not revis ed	Not Applic able	OPE X	OPE X	OPEX	Non e	None	None	approv ed credibl e adjust ment budget

	ness Uni	t				nance -V													
	ome 9:					-	•	ntable, Ef					nment	System	ı				
Outp	outs 5:							through a			ommitte	e model							
Key	Strate	aic Or	ganizatio	onal				financial of the			ver its r	mandate							
-	ctives:		gamzam	Jilai	• 10		the cap	·	ic distr	ict to dell	VCI ILG I	nandate							
Pr oje ct No.	Key perfor manc e Area	Proje ct Strate gic Objec tives	Proje ct Name	Project Descri ption	Loc atio n	Key perfor manc e Indica tor	Baseli ne	2019/2 0 Annu al Target	Revi ewe d Ann ual Targ et	Quart er 4 Target	Revi ewe d Qua rter 4 Targ et	Quart er 4 Progr ess	9/20 Ann ual Bud get	Revi ewe d Ann ual Bud get	Expe nditu re	Rea son for revi ew/ vari ance s	Chall enge s	Corr ectiv e Mea sure s	Mean s of verific ation
FD - 1.1	Munici pal Finan cial Viabili ty and Mana geme nt	To prepar e a credib le and realisti c budge t in line with MFMA timelin es	Budg et Comp liance	Budget Treasur y	CD M	Numb er of draft credibl e annual budget s tabled as per Munici pal Financ e Manag ement Act (MFM A) by 31 March	1 draft credibl e annual budget tabled as per Munici pal Financ e Manag ement Act (MFM A) by 31 March	1 draft credibl e annual budget tabled as per Munici pal Financ e Manag ement Act (MFM A) by 31 March	Targ et not revis ed	No target for the quarte r	Targ et not revis ed	Not Applic able	OPE X	OPE X	OPEX	Non e	None	None	draft credibl e annual budget tabled
FD - 1.2	Munici pal Finan cial Viabili ty and	To prepar e a credib le and realisti	Budg et Comp liance	Budget Treasur y	CD M	Numb er of credibl e annual budget	1 credibl e annual budget adopte	1 credibl e annual budget adopte	Targ et not revis ed	1 credibl e annual budget adopte	Targ et not revis ed	Achie ved 1 credibl e annual budget	OPE X	OPE X	OPEX	Non e	None	None	credibl e annual budget adopte d as

	ness Uni	it			Fi	nance -V	ote 4												
Outo	ome 9:				• R	esponsive	e, Accour	ntable, Ef	fective	and Effic	ient Loc	cal Gover	nment	System					
Outp	uts 5:					eepen de					mmitte	e model							
Vov	Ctroto	aio O	ganizatio	enel		dministra					!								
Key Obje	Strate ctives:	gic Or	ganizatio	onai	• To	increase	tne cap	acity of tr	ie aistr	ict to dell	ver its i	nandate							
Pr oje ct No.	Key perfor manc e Area	Proje ct Strate gic Objec tives	Proje ct Name	Project Descri ption	Loc atio n	Key perfor manc e Indica tor	Baseli ne	2019/2 0 Annu al Target	Revi ewe d Ann ual Targ et	Quart er 4 Target	Revi ewe d Qua rter 4 Targ et	Quart er 4 Progr ess	201 9/20 Ann ual Bud get	Revi ewe d Ann ual Bud get	Expe nditu re	Rea son for revi ew/ vari ance s	Chall enge s	Corr ectiv e Mea sure s	Mean s of verific ation
	Mana geme nt	c budge t in line with MFMA timelin es				s adopte d as per Munici pal Financ e Manag ement Act (MFM A) by 30 May	d as per Munici pal Financ e Manag ement Act (MFM A) by 30 May	d as per Munici pal Financ e Manag ement Act (MFM A) by 30 May		d as per Munici pal Financ e Manag ement Act (MFM A) by 30 May		adopte d as per Munici pal Financ e Manag ement Act (MFM A) by 30 May							per Munici pal Financ e Manag ement Act
FD -02	Munici pal Finan cial Viabili ty and Mana geme nt	To prepar e and submi t credib le financi al inform ation	Finan cial reporti ng	Budget Treasur y	CD M	Numb er of quarte rly financi al state ments submi tted to stake holder s	quarte rly financi al state ments submi tted to stake holder s within	quarte rly financi al state ments submi tted to stake holder s within	Targ et not revis ed	1 quarte rly financi al statem ent submit ted to stakeh olders within 25	Targ et not revis ed	Achie ved 1 quarte rly financi al statem ent submit ted to stakeh olders within	OPE X	OPE X	OPEX	Non e	None	None	quarte rly financi al state ments

	ness Uni	t				nance -V													
Outo	ome 9:				• R	esponsiv	e, Accou	ntable, Ef	fective	and Effic	ient Loc	cal Gover	nment	System	l				
	uts 5:				• A	eepen dei dministra	tive and	financial	capabil	ity									
Key Obje	Strate ctives:	gic Or	ganizatio	onal	• To	increase	e the cap	acity of th	ne distr	ict to deli	ver its r	nandate							
Pr oje ct No.	Key perfor manc e Area	Proje ct Strate gic Objec tives	Proje ct Name	Project Descri ption	Loc atio n	Key perfor manc e Indica tor	Baseli ne	2019/2 0 Annu al Target	Revi ewe d Ann ual Targ et	Quart er 4 Target	Revi ewe d Qua rter 4 Targ et	Quart er 4 Progr ess	201 9/20 Ann ual Bud get	Revi ewe d Ann ual Bud get	Expe nditu re	Rea son for revi ew/ vari ance s	Chall enge s	Corr ectiv e Mea sure s	Mean s of verific ation
						within 25 workin g days after the end of the quarte r	25wor king days after the end of the quarte r	25 workin g days after the end of the quarte r		workin g days after the end of the quarte r		workin g days after the end of the quarte r							
FD - 2.1	Munici pal Finan cial Viabili ty and Mana geme nt	To prepar e and submi t credib le financi al inform ation	Finan cial reporti ng	Budget Treasur y	CD M	Numb er of Unqua lified audit opinio n	1 Unqua lified audit opinio n (witho ut materi al matter s)	1 Unqua lified audit opinio n (witho ut materi al matter s)	Targ et not revis ed	No target for the quarte r	Targ et not revis ed	Not Applic able	OPE X	OPE X	OPEX	Non e	None	None	Unqua lified audit opinio n report

	ness Uni	t				nance -V													
Outo	ome 9:					esponsiv							nment	System					
Outp	outs 5:					eepen de					ommitte	e model							
Key	Strate	aic Or	ganizatio	onal		dministra o increase					ver its r	mandate							
_	ctives:		gamzam	onai	• 10		the cap	·	ic disti	iot to dell	VCI ILG I								
Pr oje ct No.	Key perfor manc e Area	Proje ct Strate gic Objec tives	Proje ct Name	Project Descri ption	Loc atio n	Key perfor manc e Indica tor	Baseli ne	2019/2 0 Annu al Target	Revi ewe d Ann ual Targ et	Quart er 4 Target	Revi ewe d Qua rter 4 Targ et	Quart er 4 Progr ess	9/20 Ann ual Bud get	Revi ewe d Ann ual Bud get	Expe nditu re	Rea son for revi ew/ vari ance s	Chall enge s	Corr ectiv e Mea sure s	Mean s of verific ation
FD - 2.2	Munici pal Finan cial Viabili ty and Mana geme nt	To prepar e and submi t credib le financi al inform ation	Finan cial reporti ng	Budget Treasur y	CD M	Numb er of annual financi al statem ents and perfor mance report s submit ted to the Audito r Gener al by 31st Augus t	1 annual financi al statem ent and perfor mance report s submit ted to the Audito r Gener al by 31st Augus t	1 annual financi al statem ent and perfor mance report s submit ted to the Audito r Gener al by 31st Augus t	Targ et not revis ed	No target for the quarte r	Targ et not revis ed	Not Applic able	OPE X	OPE X	OPEX	Non e	None	None	annual financi al statem ent and perfor mance report s
FD - 2.3	Munici pal Finan cial Viabili ty and	To prepar e and submi t credib	Finan cial reporti ng	Budget Treasur y	CD M	Numb er of draft budget s submit	1 draft budget submit ted to Treas ury	1 draft budget submit ted to Treas ury	Targ et not revis ed	1 draft budget submit ted to Treas ury	Targ et not revis ed	Achie ved 1 draft budget submit ted to	OPE X	OPE X	OPEX	Non e	None	None	draft budget submit ted to Treas ury

	ness Uni	t			Fi	nance -V	ote 4												
Outo	ome 9:				• R	esponsive	e, Accoui	ntable, Ef	fective	and Effic	ient Lo	cal Gover	nment	System					
Outp	uts 5:					eepen dei dministra					ommitte	e model							
Key Obje	Strate ctives:	gic Or	ganizatio	onal		o increase					ver its ı	nandate							
Pr oje ct No.	Key perfor manc e Area	Proje ct Strate gic Objec tives	Proje ct Name	Project Descri ption	Loc atio n	Key perfor manc e Indica tor	Baseli ne	2019/2 0 Annu al Target	Revi ewe d Ann ual Targ et	Quart er 4 Target	Revi ewe d Qua rter 4 Targ et	Quart er 4 Progr ess	9/20 Ann ual Bud get	Revi ewe d Ann ual Bud get	Expe nditu re	Rea son for revi ew/ vari ance s	Chall enge s	Corr ectiv e Mea sure s	Mean s of verific ation
	Mana geme nt	le financi al inform ation				ted to Treas ury within 10 workin g days after tabling	within 10 workin g days after tabling	within 10 workin g days after tabling		within 10 workin g days after tabling		Treas ury within 10 workin g days after tabling							
FD - 2.4	Munici pal Finan cial Viabili ty and Mana geme nt	To prepar e and submi t credib le financi al inform ation	Finan cial reporti ng	Budget Treasur y	CD M	Numb er of final budget s submit ted to Treas ury within 10 workin g days after approv al	1 final budget submit ted to Treas ury within 10 workin g days after approv al	1 final budget submit ted to Treas ury within 10 workin g days after approv al	Targ et not revis ed	No target for the quarte r	final budg et sub mitte d to Trea sury withi n 10 work ing days after appr oval	Achie ved 1 final budget submit ted to Treas ury within 10 workin g days after approv al	OPE X	OPE X	OPEX	Targ et revis ed to the corre ct quart er.	None	None	Appro ved budget submit ted to Treas ury

	ness Uni	t				nance -V													
	ome 9:					•	<u>, </u>	ntable, Ef					nment	System					
Outp	uts 5:							through a			mmitte	e model							
Key	Strate	gic Or	ganizatio	onal				acity of th			ver its r	mandate							
Pr oje ct No.	Key perfor manc e Area	Proje ct Strate gic Objec tives	Proje ct Name	Project Descri ption	Loc atio n	Key perfor manc e Indica tor	Baseli ne	2019/2 0 Annu al Target	Revi ewe d Ann ual Targ et	Quart er 4 Target	Revi ewe d Qua rter 4 Targ et	Quart er 4 Progr ess	201 9/20 Ann ual Bud get	Revi ewe d Ann ual Bud get	Expe nditu re	Rea son for revi ew/ vari ance s	Chall enge s	Corr ectiv e Mea sure s	Mean s of verific ation
FD - 2.5	Munici pal Finan cial Viabili ty and Mana geme nt	To prepar e and submi t credib le financi al inform ation	Finan cial reporti ng	Budget Treasur y	CD M	Numb er of budget return submit ted to treasu ry	1 set of budget return submit ted to treasu ry by 20 July	1 set of budget return submit ted to treasu ry by 20 July	Targ et not revis ed	No target for the quarte r	Targ et not revis ed	Not Applic able	OPE X	OPE X	OPEX	Non e	None	None	Set of budget return submit ted to treasu ry
FD - 2.6	Munici pal Finan cial Viabili ty and Mana geme nt	To prepar e and submi t credib le financi al inform ation	Finan cial reporti ng	Budget Treasur y	CD M	Numb er of quarte rly MFMA budget return submit ted to Treas ury within 30	4 quarte rly MFMA budget return submit ted to Treas ury within 30	4 quarte rly MFMA budget return submit ted to Treas ury within 30	Targ et not revis ed	1 quarte rly MFMA budget return submit ted to Treas ury within 30	Targ et not revis ed	Achie ved 1 quarte rly MFMA budget return submit ted to Treas ury within 30	OPE X	OPE X	OPEX	Non e	None	None	Approved set of budget return s

Busi	ness Uni	t			Fi	nance -V	ote 4												
Outo	ome 9:				• R	esponsiv	e, Accoui	ntable, Ef	fective	and Effic	ient Loc	cal Gover	nment	System					
Outp	outs 5:					eepen de dministra					ommitte	e model							
Key Obje	Strate ctives:	_	ganizatio		• To	increase	the cap	•		ict to deli	ver its r	mandate							
Pr oje ct No.	Key perfor manc e Area	Proje ct Strate gic Objec tives	Proje ct Name	Project Descri ption	Loc atio n	Key perfor manc e Indica tor	Baseli ne	2019/2 0 Annu al Target	Revi ewe d Ann ual Targ et	Quart er 4 Target	Revi ewe d Qua rter 4 Targ et	Quart er 4 Progr ess	9/20 Ann ual Bud get	Revi ewe d Ann ual Bud get	Expe nditu re	Rea son for revi ew/ vari ance s	Chall enge s	Corr ectiv e Mea sure s	Mean s of verific ation
						workin g days	workin g days	workin g days		workin g days		workin g days							
FD - 2.7	Munici pal Finan cial Viabili ty and Mana geme nt	To prepar e and submi t credib le financi al inform ation	Finan cial reporti ng	Budget Treasur y	CD M	Numb er of monthl y budget statem ents submit ted to Treas ury within 10 workin g days after month -end	monthl y budget statem ents submit ted to Treas ury within 10 workin g days after month -end	monthly budget statem ents submit ted to Treas ury within 10 workin g days after month -end	Targ et not revis ed	3 monthl y budget statem ents submit ted to Treas ury within 10 workin g days after month -end	Targ et not revis ed	Achie ved 3 monthl y budget statem ents submit ted to Treas ury within 10 workin g days after month -end	OPE X	OPE X	OPEX	Non e	None	None	Approved budget statem ents submit ted to Treas ury
FD -03	Munici pal Finan cial Viabili ty and Mana	To prepar e and submi t credib le	Treas ury mana geme nt	Monthly monitor ing over the financia	CD M	Numb er of monthl y cash flow project ions,	cash flow project ions bank and	cash flow project ions bank and	Targ et not revis ed	3 cash flow project ions bank and invest	Targ et not revis ed	Achie ved 3 cash flow project ions bank	OPE X	OPE X	OPEX	Non e	None	None	cash flow project ions bank and invest

Busi	ness Uni	it				nance -V													
Outo	ome 9:				• R	esponsiv	e, Accoui	ntable, Ef	fective	and Effic	ient Loc	cal Gover	nment	System	l				
Outp	outs 5:					eepen de dministra					ommitte	e model							
Key Obje	Strate ctives:	gic Or	ganizati	onal	• To	increase	e the cap	acity of th	ne distr	ict to deli	ver its r	mandate							
Pr oje ct No.	Key perfor manc e Area	Proje ct Strate gic Objec tives	Proje ct Name	Project Descri ption	Loc atio n	Key perfor manc e Indica tor	Baseli ne	2019/2 0 Annu al Target	Revi ewe d Ann ual Targ et	Quart er 4 Target	Revi ewe d Qua rter 4 Targ et	Quart er 4 Progr ess	9/20 Ann ual Bud get	Revi ewe d Ann ual Bud get	Expe nditu re	Rea son for revi ew/ vari ance s	Chall enge s	Corr ectiv e Mea sure s	Mean s of verific ation
	geme nt	financi al inform ation		process es regardi ng cash flow manag ement		bank and invest ment reconc iliation s prepar ed	invest ment reconc iliation s prepar ed	invest ment reconc iliation s prepar ed		ment reconc iliation s prepar ed		and invest ment reconc iliation s prepar ed							ment reconc iliation s report
FD -04	Munici pal Finan cial Viabili ty and Mana geme nt	To ensur e effecti ve and efficie nt paym ent of liabiliti es within set time frame and in compli ance	Payab les	Adhere to service standar ds and MFMA for payme nt of liabilitie s	CD M	Perce ntage credito rs reconc iled and paid within 30 days	100 percen t credito rs reconc iled and paid within 30 days	100 percen t credito rs reconc iled and paid within 30 days	Targ et not revis ed	100 percen t credito rs reconc iled and paid within 30 days	Targ et not revis ed	Achie ved 100 percen t credito rs reconc iled and paid within 30 days	OPE X	OPE X	OPEX	Non e	None	None	credito rs reconc iled report

	ness Uni	t				nance -V													
Outc	ome 9:				• R	esponsive	e, Accour	ntable, Ef	fective	and Effic	ient Loc	cal Gover	nment	System					
Outp	uts 5:					eepen de					ommitte	e model							
Key	Strate	aic Or	ganizatio	onal		dministra o increase					var its r	mandate							
_	ctives:	gic Oi	garnzan	Jilai	• 10	liiciease	tile cap	acity of th	ie uisti	ict to deli	vei its i	nanuate							
Pr oje ct No.	Key perfor manc e Area	Proje ct Strate gic Objec tives	Proje ct Name	Project Descri ption	Loc atio n	Key perfor manc e Indica tor	Baseli ne	2019/2 0 Annu al Target	Revi ewe d Ann ual Targ et	Quart er 4 Target	Revi ewe d Qua rter 4 Targ et	Quart er 4 Progr ess	201 9/20 Ann ual Bud get	Revi ewe d Ann ual Bud get	Expe nditu re	Rea son for revi ew/ vari ance s	Chall enge s	Corr ectiv e Mea sure s	Mean s of verific ation
		with MFMA																	
FD -05	Munici pal Finan cial Viabili ty and Mana geme nt	To ensur e effecti ve and effecti ve paym ent of salari es and relate d costs	Emplo yee benefi ts	Accurat e payme nt of salaries and related costs monthly	CD M	Numb er of payroll s runs and reconc iliation s perfor med	12 payroll runs and reconc iliation s perfor med	12 payroll runs and reconc iliation s perfor med	Targ et not revis ed	3 payroll runs and reconc iliation s perfor med	Targ et not revis ed	Achie ved 3 payroll runs and reconc iliation s perfor med	OPE X	OPE X	OPEX	Non e	None	None	payroll runs and reconc iliation s report
FD - 5.1	Munici pal Finan cial Viabili ty and Mana	To ensur e effecti ve and effecti ve	Emplo yee benefi ts	Accurat e Employ ee cost benefit evaluat ed	CD M	Numb er of emplo yee cost benefit evalua tions	1 Emplo yee cost benefit evalua tion	1 Emplo yee cost benefit evalua tion	Targ et not revis ed	No target for the quarte r	Targ et not revis ed	Not Applic able	50 0 00	25 000	23 513	Non e	None	None	Emplo yee cost benefit evalua tion report

	ness Uni	t				nance -V													
	ome 9:							ntable, Ef					nment	System					
Outp	outs 5:				• A	dministra	tive and	through a	capabil	ity									
Key Obje	Strate ctives:		ganizatio		• To		•	acity of th											
Pr oje ct No.	Key perfor manc e Area	Proje ct Strate gic Objec tives	Proje ct Name	Project Descri ption	Loc atio n	Key perfor manc e Indica tor	Baseli ne	2019/2 0 Annu al Target	Revi ewe d Ann ual Targ et	Quart er 4 Target	Revi ewe d Qua rter 4 Targ et	Quart er 4 Progr ess	9/20 Ann ual Bud get	Revi ewe d Ann ual Bud get	Expe nditu re	Rea son for revi ew/ vari ance s	Chall enge s	Corr ectiv e Mea sure s	Mean s of verific ation
	geme nt	paym ent of salari es and relate d costs				perfor med	perfor med	perfor med											
FD -06	Munici pal Finan cial Viabili ty and Mana geme nt	To ensur e that the resour ces requir ed to fulfil the needs identified in the strate gic plan of the institut ion	Dema nd mana geme nt	Develo pment and Implem ent the procure ment plan	CD M	Numb er of munici pal procur ement plan develo ped and imple mente d	1 munici pal procur ement plan develo ped and imple mente d	1 munici pal procur ement plan develo ped and imple mente d	Targ et not revis ed	No target for the quarte r	Targ et not revis ed	Not Applic able	OPE X	OPE X	OPEX	Non e	None	None	munici pal procur ement plan

Busi	ness Uni	t			Fi	nance -V	ote 4												
Outc	ome 9:				• R	esponsiv	e, Accoui	ntable, Ef	fective	and Effic	ient Loc	cal Gover	nment	System	1				
Outp	uts 5:					eepen de					ommitte	e model							
Vov	Ctroto	aia Or	anni-ati	enel		dministra					!								
Key Obie	Strate ctives:	gic Or	ganizatio	onai	• To	increase	tne cap	acity of tr	ie aistri	ict to deli	ver its i	nandate							
Pr	Key	Proje		Project	Loc	Key	Baseli	2019/2	Revi	Quart	Revi	Quart	201	Revi	Expe	Rea	Chall	Corr	Mean
oje ct	perfor manc	ct Strate	Proje ct	Descri ption	atio n	perfor	ne	0 Annu	ewe d	er 4 Target	ewe	er 4 Progr	9/20 Ann	ewe	nditu re	son for	enge s	ectiv	s of verific
No.	e	gic	Name	ption	"	manc e		al	Ann	Target	d Qua	ess	ual	Ann	1e	revi	5	e Mea	ation
	Area	Objec				Indica		Target	ual		rter		Bud	ual		ew/		sure	
		tives				tor			Targ		4		get	Bud		vari		S	
									et		Targ et			get		ance			
		are																	
		efficie																	
		nt and effecti																	
		ve (at																	
		the																	
		correc																	
		t time, price																	
		and																	
		place																	
		and																	
		that the																	
		quanti																	
		ty and																	
		quality																	
		will satisfy																	
		those																	
		needs																	
	N A) Tl	D	0	00		400	400	T	400	T	Ashis	ODE	ODE	ODEY	Nissa	NI	Niere	0
FD -	Munici pal	The optim	Dema nd	Supply Chain	CD M	Perce	100 percen	100 percen	Targ et	100 percen	Targ et	Achie ved	OPE X	OPE X	OPEX	Non e	None	None	Supply Chain
6.1	Finan	um	mana	Manag	IVI	ntage	t	t	not	t	not	100		^					Manag
	cial	metho	geme	ement		of	Supply	Supply	revis	Supply	revis	percen							ement
	Viabili	d to	nt	(SCM)		Supply	Chain	Chain	ed	Chain	ed	t							report
	ty and	satisfy		require	<u> </u>	Chain	Manag	Manag	<u> </u>	Manag	<u> </u>	Supply	I	<u> </u>				<u> </u>	linked

	ness Uni	t			Fi	nance -V	ote 4												
Outo	ome 9:				• R	esponsive	e, Accoui	ntable, Ef	fective	and Effic	ient Lo	cal Gover	nment	System					
Outp	uts 5:					eepen de					ommitte	e model							
Kev	Strate	aic Or	ganizati	onal		dministra o increase					vor ito i	mandata							
-	ctives:	gic Oi	yanızanı	oriai	• 10	lliciease	е ше сар	acity of th	ie aisti	ict to dell	vei its i	nanuate							
Pr oje ct No.	Key perfor manc e Area	Proje ct Strate gic Objec tives	Proje ct Name	Project Descri ption	Loc atio n	Key perfor manc e Indica tor	Baseli ne	2019/2 0 Annu al Target	Revi ewe d Ann ual Targ et	Quart er 4 Target	Revi ewe d Qua rter 4 Targ et	Quart er 4 Progr ess	201 9/20 Ann ual Bud get	Revi ewe d Ann ual Bud get	Expe nditu re	Rea son for revi ew/ vari ance s	Chall enge s	Corr ectiv e Mea sure s	Mean s of verific ation
	Mana geme nt	the need is consid ered, includi ng the possib ility of procur ing goods , works or servic es from other institut ions.		ments linked to the budget		Manag ement (SCM) requir ement s that are linked to the budget	ement (SCM) requir ement s that are linked to the budget	ement (SCM) requir ement s that are linked to the budget		ement (SCM) requir ement s that are linked to the budget		Chain Manag ement (SCM) requir ement s that are linked to the budget							to budget
FD -07	Munici pal Finan cial Viabili ty and Mana	To ensur e that resour ces requir ed to	Acqui sition mana geme nt	Compli ance to the SCM regulati ons	CD M	Perce ntage of compli ance to the	100 percen t of compli ance to the SCM	100 percen t of compli ance to the SCM	Targ et not revis ed	100 percen t of compli ance to the SCM	Targ et not revis ed	Achie ved 100 percen t of compliance	OPE X	OPE X	OPEX	Non e	None	None	SCM compli ance report

Busi	ness Uni	it				nance -V													
Outo	ome 9:				• R	esponsiv	e, Accoui	ntable, Ef	fective	and Effic	ient Lo	cal Gover	nment	System	1				
Outp	uts 5:					eepen de					ommitte	e model							
Vov	Ctroto	aio Or	ganizati	enel		dministra					!4								
Key Obie	Strate ctives:	gic Or	ganizati	onai	• To	increase	e tne cap	acity of th	ie aistr	ict to dell	ver its i	nandate							
Pr oje ct No.	Key perfor manc e Area	Proje ct Strate gic Objec tives	Proje ct Name	Project Descri ption	Loc atio n	Key perfor manc e Indica tor	Baseli ne	2019/2 0 Annu al Target	Revi ewe d Ann ual Targ et	Quart er 4 Target	Revi ewe d Qua rter 4 Targ	Quart er 4 Progr ess	201 9/20 Ann ual Bud get	Revi ewe d Ann ual Bud get	Expe nditu re	Rea son for revi ew/ vari ance s	Chall enge s	Corr ectiv e Mea sure s	Mean s of verific ation
	geme nt	fulfil the needs identifi ed in the strate gic plan of the institut ion are efficie nt and effecti ve				SCM regulat ions that result in R nil irregul ar expen diture	regulat ions that result in R nil irregul ar expen diture	regulat ions that result in R nil irregul ar expen diture		regulat ions that result in R nil irregul ar expen diture		to the SCM regulat ions that result in R nil irregul ar expen diture				3			
FD - 7.1	Munici pal Finan cial Viabili ty and Mana geme nt	To ensur e that resour ces requir ed to fulfil the needs	Acqui sition mana geme nt	Prepar e and submit bid docum ents for evaluati on, adjudic ation	CD M	Numb er of days taken to appoin t servic e provid	90 days taken to appoin t servic e provid ers	90 days taken to appoin t servic e provid ers	Targ et not revis ed	90 days taken to appoin t servic e provid ers	Targ et not revis ed	Achie ved 90 days taken to appoin t servic e	OPE X	OPE X	OPEX	Non e	None	None	Report on appoin t servic e provid ers

	ness Uni	t			Fi	nance -V	ote 4												
Outo	ome 9:				• R	esponsiv	e, Accour	ntable, Ef	fective	and Effici	ient Loc	cal Gover	nment	System					
Outp	uts 5:					eepen de					mmitte	e model							
Key	Strate	gic Or	ganizatio	onal		dministra o increase					ver its r	nandate							
Pr oje ct No.	Key perfor manc e Area	Proje ct Strate gic Objec tives	Proje ct Name	Project Descri ption	Loc atio n	Key perfor manc e Indica tor	Baseli ne	2019/2 0 Annu al Target	Revi ewe d Ann ual Targ et	Quart er 4 Target	Revi ewe d Qua rter 4 Targ et	Quart er 4 Progr ess	201 9/20 Ann ual Bud get	Revi ewe d Ann ual Bud get	Expe nditu re	Rea son for revi ew/ vari ance s	Chall enge s	Corr ectiv e Mea sure s	Mean s of verific ation
		identifi ed in the strate gic plan of the institut ion are efficie nt and effecti ve		award and contrac ting		ers since adverti sing of goods and servic es	since adverti sing of goods and servic es	since adverti sing of goods and servic es		since adverti sing of goods and servic es		provid ers since adverti sing of goods and servic es							
FD -08	Munici pal Finan cial Viabili ty and Mana geme nt	To ensur e proper valuati on, safeg uardin g, optimi sation and dispos al of	Asset s and logisti cs mana geme nt	Periodi c asset countin g	CD M	Numb er of asset verific ations perfor med	2 asset verific ation perfor med	1 asset verific ation perfor med	Targ et not revis ed	No target for the quarte r	Targ et not revis ed	Not Applic able	OPE X	OPE X	OPEX	Non e	None	None	asset verific ation report

	ness Uni	t				nance -V													
	ome 9:					esponsiv							nment	System					
Outp	uts 5:					eepen de					ommitte	e model							
Key	Strate	aic Or	ganizati	onal		dministra o increase					vor ite r	mandato							
	ctives:	gic Oi	garnzan	Jilai	• 10	liicieasi	e tile cap	acity of th	ie uisti	ict to deli	vei its i	nanuate							
Pr oje ct No.	Key perfor manc e Area	Proje ct Strate gic Objec tives	Proje ct Name	Project Descri ption	Loc atio n	Key perfor manc e Indica tor	Baseli ne	2019/2 0 Annu al Target	Revi ewe d Ann ual Targ et	Quart er 4 Target	Revi ewe d Qua rter 4 Targ et	Quart er 4 Progr ess	9/20 Ann ual Bud get	Revi ewe d Ann ual Bud get	Expe nditu re	Rea son for revi ew/ vari ance s	Chall enge s	Corr ectiv e Mea sure s	Mean s of verific ation
FD - 8.1	Munici pal Finan cial Viabili ty and Mana geme nt	munici pal assets in compli ance with releva nt legisla tion To ensur e proper valuati on, safeg uardin g, optimi sation and dispos al of munici pal assets	Asset s and logisti cs mana geme nt	Regula r update and/or mainte nance of asset register	CD M	Numb er of invent ory and asset registe rs compil ed and update d	1 invent ory and one asset registe r compil ed and update d	1 invent ory and one asset registe r compil ed and update d	Targ et not revis ed	No target for the quarte r	Targ et not revis ed	Not Applic able	OPE X	OPE X	OPEX	Non e	None	None	Invent ory and one asset registe r report

	ness Uni	t				nance -V													
	ome 9:					esponsiv							nment	System	1				
Outp	uts 5:					eepen de					ommitte	e model							
Key	Strate	aic Or	ganizatio	onal		dministra o increase					vor ite r	nandato							
	ctives:	gic Oi	garnzan	Oliai	• 10	liicieasi	e tile cap	acity of th	ie uistii	ict to deli	vei its i	iiaiiuale							
Pr oje ct No.	Key perfor manc e Area	Proje ct Strate gic Objec tives	Proje ct Name	Project Descri ption	Loc atio n	Key perfor manc e Indica tor	Baseli ne	2019/2 0 Annu al Target	Revi ewe d Ann ual Targ et	Quart er 4 Target	Revi ewe d Qua rter 4 Targ et	Quart er 4 Progr ess	201 9/20 Ann ual Bud get	Revi ewe d Ann ual Bud get	Expe nditu re	Rea son for revi ew/ vari ance s	Chall enge s	Corr ectiv e Mea sure s	Mean s of verific ation
FD -09	Munici pal Finan cial Viabili ty and Mana geme nt	in compli ance with releva nt legisla tion To ensur e that resour ces required to fulfil the	Asset s mana geme nt (Unbu ndling of infrast	Unbun dling of infrastr ucture assets	CD M	Perce ntage of infrastr ucture assets unbun dled in	100 percen t of infrastr ucture assets unbun dled in accord	100 percen t of infrastr ucture assets unbun dled in accord	Targ et not revis ed	No target for the quarte r	Targ et not revis ed	Not Applic able	3 00 0 00 0	Bud get not revis ed	1 500 427	Non e	None	None	Infrast ructur e assets unbun dled report
		needs identifi ed in the strate gic plan of the institut ion are	ructur e asset s)			accord ance with the accou nting frame work	ance with the accou nting frame work	ance with the accou nting frame work											

Busi	ness Uni	t			Fi	nance -V	ote 4												
Outc	ome 9:				• R	esponsive	e, Accour	ntable, Ef	fective	and Effic	ient Loc	cal Gover	nment	System					
Outp	uts 5:					eepen der dministra					ommitte	e model							
Key Obje	Strate ctives:	_	ganizatio	onal	• To	increase	e the capa	•	ne distr	ict to deli	ver its r	mandate							
Pr oje ct No.	Key perfor manc e Area	Proje ct Strate gic Objec tives	Proje ct Name	Project Descri ption	Loc atio n	Key perfor manc e Indica tor	Baseli ne	2019/2 0 Annu al Target	Revi ewe d Ann ual Targ et	Quart er 4 Target	Revi ewe d Qua rter 4 Targ et	Quart er 4 Progr ess	9/20 Ann ual Bud get	Revi ewe d Ann ual Bud get	Expe nditu re	Rea son for revi ew/ vari ance s	Chall enge s	Corr ectiv e Mea sure s	Mean s of verific ation
		efficie nt and effecti ve																	
FD -10	Munici pal Finan cial Viabili ty and Mana geme nt	To ensur e reven ue of the munici pality is collect ed	Water reven ue collect ion	Collect revenu e billed and VAT due to municip ality.	CD M	Perce ntage of water collecti on from servic e charge	14 percen t of water collecti on from servic e charge s billed	25 percen t of water collecti on from servic e charge s billed	Targ et not revis ed	5 percen t of water collecti on from servic e charge s billed	Targ et not revis ed	Achie ved 15,25 percen t of water collecti on from servic e charge	5 950 000	10 6 07 000	2 719 000	Insuf ficie nt Bud get	None	None	water collecti on from servic e charge s billed report

Business Unit	Finance -\	ote 4							
Outcome 9:	 Responsiv 	e, Accountable, Ef	ffective and Effic	ient Local Gove	nment Syst	em			
Outputs 5: Key Strategic Organizational Objectives:	Administra	mocracy through a tive and financial e the capacity of the	capability						
•		Baseli 2019/2 ne 0 Annu al Target	Revi Quart ewe er 4 d Target Ann ual Targ et	Revi Quart ewe er 4 d Progr Qua ess rter 4 Targ et	201 Re 9/20 ew Ann d ual An Bud ual get Bu get	e nditu re	son	Chall Correnge ective e Mea sure s	Mean s of verific ation
	s billed			s billed					

1.5 DEVELOPMENT, PLANNING AND ENVIRONMENTAL MANAGEMENT SERVICES DEPARTMENT-VOTE 5

Busi	ness Un	it		Develo	pment, Planı	ning and E	nvironm	ental Ma	nagen	nent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ntable, Eff	fective a	nd Efficie	ent Loc	cal Gove	rnment	t System	١						
Key		7: c Organiz	zational	Actions	nentation of supportive	of human	settleme	ent outco	ome										
Pro ject No.	Ctive: Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
DP EM S- 01	Basic servi ce deliv ery	To coordi nate and prom ote reliabl e, safe road netwo rk, efficie nt, acces sible and afford able	Develo pment of Rural Roads Assets Manag ement Syste m (Public Transp ort Rural Infrastr ucture Planni ng)	Rural Road s Asset s Mana geme nt Syste ms (Traffi c data, bridge condit ion surve y, mappi	CDM	Numbe r of Rural Roads Asset Manag ement System s implem ented and update d	1 Rural Road s Asset s Mana geme nt Syste m imple mente d and updat ed	1 Rural Road s Asset s Mana geme nt Syste m imple mente d and updat ed	Tar get not revi sed	1 Rural roads Asset s mana geme nt syste m imple mente d and updat ed	Tar get not revi sed	Not Achie ved 0 Rural roads Asset s mana geme nt syste m imple mente d and updat ed	2 23 1 00 0	Bud get not revi sed		Non e	Unab le to perfo rm quart er four activi ties due to Lock- down Regu lation s	The rema ining scop e distri bute d in the first quart er of the next finan cial year 2020	Rural Roads Asset Managem ent Systems report

Busi	ness Un	it		Develo	pment, Plani	ning and E	nvironm	ental Ma	nagem	ent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ntable, Ef	fective a	nd Efficie	ent Loc	al Gove	nment	t System							
-	uts 1 &				nentation of supportive														
	Strategion	c Organi	zational	To enha	ance conditi	ons of eco	onomic g		nd job (creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
		trans port servic es		ng of visual condit ions, Exten ded visual condit ion asses sment														/202	
DP EM S- 02	Basic servi ce deliv ery	To coordi nate and prom ote reliabl e, safe	Monito ring of public transp ort facilitie s	Monit oring of public transp ort faciliti es	Blouberg, Lepelle- Nkumpi, Molemole and Polokwan e	Numbe r of Public Transp ort Facilitie s monitor ed	16 public transp ort faciliti es monit ored in all	16 public transp ort faciliti es monit ored in all	Tar get not revi sed	public transp ort faciliti es monit ored in all	Tar get not revi sed	Achie ved 4 public transp ort faciliti es monit ored	OP EX	OP EX	OPE X	Non e	None	None	Monitorin g Reports

Busi	ness Un	it		Develo	pment, Planı	ning and E	nvironm	ental Ma	nagen	nent Serv	rices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ntable, Eff	ective a	nd Effici	ent Loc	cal Gove	rnment	t System							
-	uts 1 &				nentation of the supportive)									
	Strategion ctive:	: Organi		To enha	ance conditi	ons of eco	nomic g	rowth ar	nd job (creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
		road netwo rk ,effici ent, acces sible and afford able trans port servic es					the munic ipaliti es (Blou berg, Mole mole, Lepell e-Nkum pi and Polok wane	the munic ipaliti es (Blou berg, Mole mole, Lepell e-Nkum pi and Polok wane)		the munic ipality		in all the munic ipality							
DP EM S- 03	Basic servi ce deliv ery	To coordi nate and prom ote reliabl	Road safety aware ness campa ign	Cond uct Road safety aware ness camp	CDM	Numbe r of road safety awaren ess campai	5 road safet y awar enes s	8 road safet y awar enes s	Tar get not revi sed	2 road safety aware ness camp aign	Tar get not revi sed	Not Achie ved 0 road safety aware ness	50 00 0	Bud get not revi sed		Non e	Unab le to perfo rm quart er four	Scho lar Patro I Rain Gear on	Program mes/Atten dance register

Busi	ness Un	it		Develo	pment, Plan	ning and E	nvironm	ental Ma	nagen	nent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ıntable, Eff	fective a	nd Effici	ent Loc	cal Gove	rnment	t System							
-	uts 1 &				nentation of s supportive					•									
	Strategion	o Organi			ance conditi	ons of eco	onomic g	rowth ar	nd job (creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
		e, safe road netwo rk, efficie nt, acces sible and afford able trans port servic es		aign to promo te road safety in the distric t.		gn coordin ated	camp aign cond ucted	camp aign coord inate d		coordi nated		camp aign coordi nated					activi ties due to Natio nal Lock- down Regu lation s	adve rt stage	
DP EM S- 04	Basic servi ce deliv ery	To coordi nate and prom ote reliabl e,	Transp ort Forum Engag ement	Cond uct Trans port Foru m Enga	CDM	Numbe r of Transp ort Forum engage ment	4 Trans port Foru m enga geme nt	4 Trans port Foru m enga geme nts	Tar get not revi sed	1 Trans port Foru m engag ement s	Tar get not revi sed	Not Achie ved 0 Trans port Foru m engag	OP EX	OP EX	OPE X	Non e	Unab le to perfo rm quart er four activi	Foru m enga gem ents will proc eed	Minutes/ Attendanc e register

Busi	ness Un	it		Develo	pment, Plan	ning and E	nvironm	ental Ma	nagen	nent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ntable, Ef	fective a	nd Effici	ent Lo	cal Gove	rnmen	t System							
_	uts 1 &				nentation of supportive)									
	Strategion ctive:	o Organi	zational	To enh	ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
		safe road netwo rk ,effici ent, acces sible and afford able trans port servic es		geme nt		coordin ated	coord inate d	coord inate d		coordi nated		ement s coordi nated					ties due to Natio nal Lock- down Regu lation s	in the new FY when the lockd own regul ation perm it gath ering s	
DP EM S- 05	Spati al Plan ning and Ratio nale	To prote ct the enviro nmen t	Manag ement of Bloube rg Landfil I site	Provid e financ ial suppo rt to Bloub erg	Senwabar wana,Blo uberg LM	Numbe r of landfill manag ement reports compile d	4 landfil I mana geme nt report s	4 landfil I mana geme nt report s	Tar get not revi sed	1 landfil l mana geme nt report s	Tar get not revi sed	Achie ved 1 landfil I mana geme nt report	3 0 00 00 0	Bud get not revi sed		Non e	None	None	Landfill managem ent reports

Busi	ness Un	it		Develo	pment, Plan	ning and E	nvironm	ental Ma	anagen	nent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respon	nsive, Accou	ıntable, Ef	fective a	nd Effici	ent Loc	cal Gove	rnmen	t System							
-	uts 1 &				nentation of s supportive)									
	Strategion ctive:	c Organi	zational	To enh	ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
				LM for the mana geme nt of the Senw abarw ana landfill			compi led	compi led		compi led		s compi led							
DP EM S- 06	Spati al Plan ning and Ratio nale	To prote ct the enviro nmen t	Provisi on of waste equip ment for local munici palities	Provision of waste equipment for localmunic ipalities	All municipal areas	Numbe r of progres s reports on waste equipm ent provide d to local municip alities	New indica tor	4 projec t progr ess report s on local munic ipaliti es provid ed with	Tar get not revi sed	1 projec t progr ess report s on local munic ipaliti es provid ed with	Tar get not revi sed	Achie ved 1 projec t progr ess report s on local munic ipaliti es provid ed	2 26 8 00 0	1 3 68 000		Bud get red uce d to assi st in criti cal proj ects	Unre spon sive Bids as well as Covi d-19 Lock down restri ction s	Proje ct comp letion date move d to new finan cial year in term s of	Project progress reports

Busi	ness Un	it		Develo	pment, Plan	ning and E	nvironm	ental Ma	nagen	nent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ntable, Ef	fective a	nd Effici	ent Loc	al Gove	rnmen	t System							
-	uts 1 &				nentation of supportive					•									
	Strategion	o Organi	zational	To enh	ance conditi	ons of eco	onomic g	rowth ar	nd job (creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
						compile d		waste equip ment compi led		waste equip ment compi led		with waste equip ment compi led					caus ed delay s but servi ce provi der appoi nted, and SLA signe d on 13 May 2020	SLA' s and all equip ment shoul d be deliv ered by end Augu st 2020	
DP EM S- 07	Spati al Plan ning and Ratio nale	To prote ct the enviro nmen t	Provid e recycli ng units / depots	Provis ion of 20 recycli ng units/ depot	All municipal areas	Numbe r of progres s reports on recyclin	New indica tor	projec t progr ess report s on	Tar get not revi sed	projec t progr ess report s on	Tar get not revi sed	Achie ved 1 projec t progr ess report	60 0 0 00	900		Insu ffici ent Bud get	Unre spon sive Bids as well as	Proje ct comp letion date move d to	Project progress reports

Busi	iness Un	it		Develo	pment, Plani	ning and E	nvironm	ental Ma	nagen	nent Serv	rices D	epartme	nt - Vo	ote 5					
Outo	come 9:			Respor	nsive, Accou	ıntable, Eff	fective a	nd Effici	ent Loc	al Gove	rnment	System							
-	outs 1 &				nentation of supportive					•									
	Strategic ective:	c Organi	zational	To enha	ance conditi	ons of eco	nomic g	rowth ar	nd job (creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
				s for munic ipalitie s		g units provide d to local municip alities compile d		local munic ipaliti es provid ed with recycl ing units compi led		local munic ipaliti es provid ed with recycl ing units compi led		s on local munic ipaliti es provid ed with recycl ing units compi led					Covi d-19 Lock down restri ction s caus ed delay s but a servi ce provi der appoi nted, and SLA signe d on 15	new finan cial year in term s of signe d SLA and all equip ment shoul d be deliv ered durin g Augu st 2020	

Busi	ness Un	it		Develo	pment, Planı	ning and E	nvironm	ental Ma	nagen	nent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ntable, Eff	fective a	nd Effici	ent Loc	cal Gove	rnment	t System							
-	uts 1 &				nentation of supportive					•									
	Strategion ctive:	c Organi	zational	To enha	ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
																	June 2020		
DP EM S- 08	Spati al Plan ning and Ratio nale	To prote ct the enviro nmen t	Labora tory analysi s air quality (Air quality monito ring)	Passi ve ambie nt air qualit y monit oring (Labo ratory Analy sis Air Qualit y)	All municipal areas	Numbe r of reports on passive ambien t air quality monitor ing results compile d	4 Reports on passive ambie nt air quality monit oring results compiled	4 Reports on passive ambie nt air quality monit oring results compiled	Tar get not revi sed	1 Repor t on passi ve ambie nt air qualit y monit oring result s compi led	Tar get not revi sed	Not Achie ved 0 Repor t on passi ve ambie nt air qualit y monit oring result s compi led	23 00 0	Bud get not revi sed		Non e	Durin g Covi d-19 lockd own and restri ction s, repai red equip ment could not be colle cted	After Covi d-19 lockd own was lifted, 3 sets of equip ment colle cted durin g June and deplo yed	Reports on passive ambient air quality monitorin g results

Busi	ness Un	it		Develo	pment, Plani	ning and E	nvironm	ental Ma	nagen	nent Serv	ices D	epartme	nt - Vo	ote 5					
Outo	ome 9:			Respor	nsive, Accou	ıntable, Ef	fective a	nd Effici	ent Loc	al Gove	rnmen	t System							
_	outs 1 &				nentation of supportive														
	Strategion	c Organi	zational	To enha	ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
DP EM S- 09	Spati al Plan ning and Ratio nale	To prote ct the enviro nmen t	Air quality monito ring (Calibr ation and repair of equip ment)	Calibr ation & repair of air qualit y monit oring equip ment	CDM	Numbe r of air quality monitor ing equipm ent calibrat ed and repaire d	5 Monit oring statio ns calibr ated and repair ed	5 Air qualit y monit oring equip ment calibr and repair ed	Tar get not revi sed	2 air qualit y monit oring equip ment calibr and repair ed	Tar get not revi sed	Not Achie ved 0 air qualit y monit oring equip ment calibr ated and repair ed	12 7 00 0	122 000		Bud get red uce d to assi st in criti cal proj ects	Covi d-19 Lock down restri ction s preve nted repai r work by appoi nted servi ce provi der	Devi ation for repai rs to be obtai ned durin g July for repai rs to be finali sed by end Sept emb er 2020	Invoice for calibratio n and repair of equipmen t

Busi	ness Un	it		Develo	pment, Planı	ning and E	nvironm	ental Ma	nagen	ent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ntable, Eff	fective a	nd Effici	ent Loc	al Gove	nmen	t System							
Outp	uts 1 &	7:			nentation of supportive)									
	Strategion	c Organi	zational	To enha	ance conditi	ons of eco	nomic g	rowth ar	nd job (creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
DP EM S- 11	Spati al Plan ning and Ratio nale	To prote ct the enviro nmen t	Operat ion of a contin uous ambie nt air quality monito ring station	Opera tion of a contin uous ambie nt air qualit y monit oring statio n	Polokwan e LM	Numbe r of continu ous air quality monitor ing reports compile d	New Indica tor	5 contin uous air qualit y monit oring report s compi led	Tar get not revi sed	3 contin uous air qualit y monit oring report s compi led	Tar get not revi sed	Achie ved 3 contin uous air qualit y monit oring report s compi led	15 00 00 0	Bud get not revi sed		Non e	None	None	Air quality monitorin g reports
DP EM S- 12	Spati al Plan ning and Ratio nale	To prote ct the enviro nmen t	Enviro nment al compli ance monito ring inspec	Under take compl iance monit oring inspe ctions	CDM	Numbe r of environ mental complia nce monitor ing	26 Envir onme ntal comp lianc e inspe	12 Envir onme ntal comp lianc e inspe	Tar get not revi sed	3 Envir onme ntal compl iance monit oring	Tar get not revi sed	Not Achie ved 0 Envir onme ntal compl iance	20 00 0	31 000		Insu ffici ent Bud get	Covi d-19 Lock down restri ction s preve	Norm al dutie s will resu me after end	Environm ental complianc e monitorin g inspection reports

Busi	ness Un	it		Develo	pment, Planı	ning and E	nvironm	ental Ma	anagen	nent Serv	rices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ntable, Eff	fective a	nd Effici	ent Loc	cal Gove	rnmen	t System							
_	uts 1 &				nentation of supportive					•									
	Strategion ctive:	c Organi	zational	To enh	ance conditi	ons of eco	nomic g	rowth a	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
			tions and enforc ement	and enforc ement action s		inspecti on reports compile d	ction cond ucted	ction monit oring repor ts comp iled		inspe ction report s compi led		monit oring inspe ction report s compi led					nted staff from cond uctin g inspe ction s	of Lock down and lifting of restri ction s	
DP EM S- 13	Spati al Plan ning and Ratio nale	To prote ct the enviro nmen t	Greeni ng and beautif ying the district	Planti ng of trees	All municipal areas	Numbe r of trees planted	800 trees purch ased and deliv ered	800 trees plant ed	Tar get not revi sed	No target for the quart er	Tar get not revi sed	Not Appli cable	53 5 0 00	601 000		Insu ffici ent Bud get	None	None	Tree Planting reports
DP EM S- 14	Spati al Plan ning and	To prote ct the enviro nmen t	Renew able energy source s	Provid e bioma ss digest ers,	All municipal areas	Numbe r of premis es (house holds	New Indica tor	1 Prem ise equip ped with	Tar get not revi sed	1 premi se equip ped with	Tar get not revi sed	Achie ved 1 premi se equip ped	60 0 00 0	Bud get not revi sed		Non e	Covi d-19 Lock down halte d the	Durin g stake holde r inter	Project progress reports

Busi	ness Un	it		Develo	pment, Plani	ning and E	nvironm	ental Ma	nagen	nent Serv	ices D	epartme	nt - Vo	ote 5					
Outo	ome 9:			Respon	nsive, Accou	ıntable, Ef	fective a	nd Effici	ent Loc	cal Gove	rnment	t System							
-	outs 1 &				nentation of supportive)									
	Strategion	c Organi	zational	To enha	ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
	Ratio			solar cooke rs and solar geyse rs to house holds and schoo Is		and schools) provide d with alternat ive energy source s		altern ative energ y sourc es		altern ative energ y sourc es		with altern ative energ y sourc es					proje ct since middl e Marc h until middl e June and the death of Quee n Makg oba also mean t a slow start	actio ns late June new proje ct timef rame s have been agre ed on and traini ng, bene ficiar y identi ficati on	

Busi	ness Un	it		Develo	pment, Plan	ning and E	Environm	ental Ma	anagen	nent Serv	rices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ntable, Ef	fective a	nd Effici	ent Loc	cal Gove	rnmen	t System							
-	uts 1 &				nentation of supportive					•									
	Strategion	c Organi			ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
																	up again durin g June	follo wed by const ructio n are unde rway	
DP EM S- 16	Spati al Plan ning and Ratio nale	To prote ct the enviro nmen t	Suppo rt to Wildlif e and Enviro nment al Societ y of South Africa (WES SA) Eco School	Supp ort provid ed to WES SA Eco Schoo Is Enviro nment al Educa tion	CDM	Numbe r of signed MoUs for transfer of funds to WESS A	1 Signe d MoU and 4 progr ess report s on Eco- Scho ol activiti es	1 signe d MoU and 4 progr ess report s on Eco-Scho ol activiti es	Tar get not revi sed	1 progr ess report on Eco- Scho ol activiti es	Tar get not revi sed	Achie ved 1 progr ess report on Eco-Scho ol activiti es	27 0 0 00	Bud get not revi sed		Non e	With scho ols close d durin g Covi d-19 Lock down no activi ties were	Norm al dutie s will resu me after end of Lock down and lifting of restri	Signed MoU/Proo f of transfer of funds/ progress reports

Busi	ness Un	it		Develo	pment, Plan	ning and E	nvironm	ental Ma	anagen	nent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			•	nsive, Accou	*					rnmen	t System							
-	uts 1 &				nentation of s supportive)									
	Strategion ctive:	c Organi	zational	To enh	ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
			s Enviro nment al Educat ion aware ness campa	camp aign													possi ble	ction s	
DP EM S- 17	Spati al Ratio nale	To prote ct the enviro nmen t	Enviro nment al aware ness campa igns	Cond uct enviro nment al aware ness camp aigns	All municipal areas	Numbe r of environ mental awaren ess campai gns conduc ted	12 Envir onme ntal aware ness camp aigns condu cted.	12 Envir onme ntal aware ness camp aigns condu cted.	Tar get not revi sed	3 Envir onme ntal aware ness camp aigns condu cted.	Tar get not revi sed	Not Achie ved 0 Envir onme ntal aware ness camp aigns condu cted.	40 0 0 00	559 000		Insu ffici ent Bud get	Covi d-19 Lock down restri ction s preve nted staff from cond uctin g any	Norm al dutie s will resu me after end of Lock down and lifting of	Environm ental awarenes s campaign reports

Busi	ness Un	it		Develo	pment, Planı	ning and E	nvironm	ental Ma	nagen	nent Serv	rices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ntable, Ef	fective a	nd Effici	ent Loc	al Gove	rnmen	t System							
-	uts 1 &				nentation of supportive														
	Strategion	c Organia	zational		ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
																	awar enes s progr amm es	restri ction s	
DP EM S- 18	Local Econ omic Deve lopm ent	To creat e a condu cive enviro nmen t and ensur e	LED stakeh older engag ement	Hostin g of LED forum meeti ngs to integr ate plans	CDM	Numbe r of LED Forum Meetin gs held.	4 LED Foru m Meeti ngs held.	4 LED Foru m Meeti ngs held.	Tar get not revi sed	1 LED Foru m Meeti ngs held.	Tar get not revi sed	Achie ved 1 LED Foru m Meeti ngs held.	OP EX	OP EX	OPE X	Non e	None	None	Means of verificatio n revised from forum reports to Attendanc e register and minutes
DP EM S- 19	Local Econ omic Deve lopm ent	suppo rt to key econo mic sector s Agric	CDM Econo mic Profile	Comp ilation of distric t econo mic profile	CDM	Numbe r of district Econo mic Profiles produc ed.	1 econo mic profile produ ced	1 econo mic profile produ ced.	Tar get not revi sed	1 Econ omic Profil e Produ ced	Tar get not revi sed	Achie ved 1 Econ omic Profil e Produ ced	OP EX	OP EX	OPE X	Non e	None	None	Data collection report/Dra ft District economic profile/Dis trict

Busi	ness Un	it		Develo	pment, Planı	ning and E	nvironm	ental Ma	nagem	nent Serv	rices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respon	nsive, Accou	ntable, Ef	fective a	nd Effici	ent Loc	al Gove	rnmen	t System							
-	uts 1 &				nentation of the supportive														
	Strategion	o Organi:	zational	To enha	ance conditi	ons of eco	onomic g	rowth ar	nd job (creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
		ulture , touris m, manu facturi ng and minin g																	Economic profile
DP EM S- 21	Local Econ omic Deve lopm ent		Job creatio n monito ring	Monit or and report on the numb er of jobs create d in the	CDM	Numbe r of job creatio n reports develo ped	4 job creati on report s devel oped	4 job creati on report s devel oped	Tar get not revi sed	1 job creati on report devel oped	Tar get not revi sed	Achie ved 1 job creati on report devel oped	OP EX	OP EX	OPE X	Non e	None	None	Job creation reports

Busi	ness Un	it		Develo	pment, Planı	ning and E	nvironm	ental Ma	nagem	ent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respon	nsive, Accou	ntable, Eff	fective a	nd Effici	ent Loc	al Gove	rnmen	t System							
_	uts 1 & :				nentation of the supportive)									
	Strategion	o Organiz	zational	To enha	ance conditi	ons of eco	onomic g		nd job (creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
				distric t.															
DP EM S- 22	Local Econ omic Deve lopm ent		Entrep reneur ship Suppo rt (farme rs)	Supp orting farme rs with linkag es and inform ation	CDM	Numbe r of SMMEs support ed in farming	farme rs suppo rted with linkag e to marke ts and inform ation	farme rs suppo rted with linkag e to marke ts and inform ation	Tar get not revi sed	5 farme rs suppo rted with linkag e to marke ts and inform ation	Tar get not revi sed	Achie ved 17 farme rs suppo rted with linkag e to marke ts and inform ation	11 0 0 00	Bud get not revi sed		Non e	None	None	Reports on markets and informatio n
PE MS -23	Local Econ omic Deve	To creat e a condu	Entrep reneur ship Suppo	Incub ation of	CDM	Numbe r of SMMEs	15 SMM Es	15 SMM Es	Tar get not	Incub ation report	Tar get not	Achie ved Incub	17 5 0 00	Bud get not		Non e	None	None	Project charter/Li st of farmers/in

Busi	ness Un	it		Develo	pment, Plan	ning and E	nvironm	ental Ma	anagen	nent Serv	rices D	epartme	nt - Vo	ote 5					
Outo	ome 9:			-	nsive, Accou	•					rnment	t System	1						
-	outs 1 &				nentation of s supportive					•									
	Strategion	o Organiz	zational	To enha	ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
	lopm ent	cive enviro nmen t and ensur e suppo rt to key econo mic sector s Agric ulture , touris m, manu facturi ng and minin g	rt for(SM ME's incuba tion)	SMM Es		incubat ed	incub ated	incub ated	revi		revi	ation report		revi					cubation report

Busi	ness Un	it		Develo	pment, Planı	ning and E	nvironm	ental Ma	nagen	ent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ntable, Ef	fective a	nd Effici	ent Loc	al Gove	rnmen	t System							
•	outs 1 &				nentation of s s supportive														
	Strategion	o Organiz	zational	To enh	ance conditi	ons of eco	onomic g	rowth ar	nd job (creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
DP EM S- 24	Local Econ omic Deve lopm ent	To creat e a condu cive enviro nmen t and ensur e suppo rt to	Entrep reneur ship suppor t(SMME s exhibiti ons)	Coord inatio n of SMM E exhibitions	CDM	Numbe r of SMME exhibiti ons coordin ated	4 exhibi tions coordi nated	5 exhibi tions coordi nated	Tar get not revi sed	2 exhibi tions coordi nated	Tar get not revi sed	Not Achie ved 0 exhibi tions coordi nated	23 9 0 00	264 000		Insu ffici ent Bud get	Exhibitions could not be held due to Covid-19 disease	To be held in 2020 / 21	SMME exhibition report
DP EM S- 26	Local Econ omic Deve lopm ent	key econo mic sector s Agric ulture	Motum o Tradin g Post	Devel opme nt of Motu mo Tradin g Post	CDM	Numbe r of monitor ing reports develo ped	Monit oring Repor ts devel oped	Monit oring Repor ts devel oped	Tar get not revi sed	Monit oring Repor t devel oped	Tar get not revi sed	Achie ved 1 Monit oring Repor t devel oped	OP EX	OP EX	OPE X	Non e	None	None	Monitorin g report

Busi	ness Un	it		Develo	pment, Plani	ning and E	nvironm	ental Ma	nagen	nent Serv	ices D	epartme	nt - Vo	ote 5					
Outo	ome 9:			Respor	nsive, Accou	ntable, Eff	fective a	nd Effici	ent Loc	al Gove	rnmen	t System							
-	outs 1 &				nentation of supportive					•									
	Strategion	c Organi	zational	To enh	ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
DP EM S- 27	Local Econ omic Deve lopm ent	touris m, manu facturi ng and minin g	Agri- Parks	Devel opme nt of an Agri- Park in the Distric t	CDM	Numbe r of monitor ing reports develo ped.	4 Monit oring Repor ts devel oped	4 monit oring report s devel oped	Tar get not revi sed	1 monit oring report devel oped	Tar get not revi sed	Not Achie ved 1 monit oring report devel oped but there was no devel opme nt or progr ess in the quart er due to COVI D 19	OP EX	OP EX	OPE X	Non e	Ther e was no progr ess due to the coron a virus pand emic	Progress to start in the mont h of July	Monitorin g report

Busi	ness Un	it		Develo	pment, Planı	ning and E	nvironm	ental Ma	nagen	nent Serv	rices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respon	nsive, Accou	ntable, Eff	fective a	nd Efficie	ent Loc	cal Gove	rnment	t System							
-	outs 1 &				nentation of supportive					•									
	Strategion	: Organi	zational	To enha	ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
DP EM S- 28	Local Econ omic Deve lopm ent	To creat e a condu cive enviro nmen t and ensur e suppo rt to key econo mic sector s Agric ulture , touris m, manu facturi	Monito ring of SETA S initiatives in the district	Monit oring of SETA S initiati ves in the distric t	CDM	Numbe r of monitor ing reports develo ped	4 monit oring report s devel oped	4 monit oring report s devel oped	Tar get not revi sed	1 monit oring report devel oped	Tar get not revi sed	Achie ved 1 monit oring report devel oped	OP EX	OP EX	OPE X	Non e	None	None	monitorin g reports

Busi	ness Un	it		Develo	oment, Plani	ning and E	nvironm	ental Ma	nagen	nent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respon	sive, Accou	ntable, Eff	fective a	nd Effici	ent Lo	al Gove	rnment	t System							
_	uts 1 &				entation of supportive														
	Strategion ctive:	c Organiz	zational	To enha	ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
		ng and minin g																	
DP EM S- 29	Local Econ omic Deve lopm ent	To creat e a condu cive enviro nmen t and ensur e suppo rt to key econo mic sector s Agric ulture	Invest ment Attracti on	Marke ting of Invest ment Oppor tunitie s	CDM	Numbe r of Invest ment initiativ es underta ken	1 Invest ment initiati ve under taken	1 Invest ment initiati ve under taken	Tar get not revi sed	1 Invest ment initiati ve under taken	Tar get not revi sed	Not Achie ved 0 Invest ment initiati ve under taken	16 0 0 00	585 000		Insu ffici ent Bud get	Targ et could not be achie ved due to Covi d- 19 disea se	Norm al dutie s will resu me after end of Lock down and lifting of restri ction s	Means of verificatio n revised from Appointm ent letter/Draf t Diagnosti c Report/Dr aft Investme nt and Marketing Strategy Report/ Reviewed Investme

Busi	ness Un	it		Develo	pment, Plani	ning and E	nvironm	ental Ma	nagen	nent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	intable, Ef	fective a	nd Effici	ent Loc	al Gove	rnmen	t System							
-	uts 1 &				nentation of supportive														
	Strategion ctive:	c Organi	zational	To enha	ance conditi	ons of eco	onomic g		nd job (creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
		touris m, manu facturi ng and minin g																	nt and Marketing Strategy to Appointm ent letter/Draf t Diagnosti c Report/Dr aft Investme nt and Marketing Strategy Report/Fi nal investme nt brochure/ Report on investme nt

Busi	ness Un	it		Develo	pment, Plan	ning and E	nvironm	ental Ma	anagen	nent Serv	ices D	epartme	nt - V	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ıntable, Ef	fective a	nd Effici	ent Loc	cal Gove	rnmen	t System							
•	uts 1 &				nentation of supportive)									
	Strategion	o Organi	zational	To enha	ance conditi	ons of eco	onomic g		nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
																			undertake n
DP EM S- 30	Loca I Econ omic Dev elop ment	To addre ss unem ploy ment throu gh EPW P	EPWP Coordi nation	EPW P Foru ms	CDM	Numbe r of EPWP Forums coordin ated	4 EPW P Foru ms coordi nated	4 EPW P Foru ms coordi nated incurr ed	Tar get not revi sed	1 EPW P Foru m coordi nated	Tar get not revi sed	Achie ved 1 EPW P Foru m coordi nated	OP EX	OP EX	OPE X	Non e	None	None	EPWP Report/ Attendanc e Register
DP EM S- 31	Loca I Econ omic Dev elop ment	To addre ss unem ploym ent throu gh	EPWP Coordi nation	EPW P work opport unitie s create d	CDM	Numbe r of EPWP work opportu nities created	2646 EPW P work oppor tunitie s create d	2700 EPW P work oppor tunitie s create d	Tar get not revi sed	675 EPW P work oppor tunitie s create d	Tar get not revi sed	Achie ved 692 EPW P work oppor tunitie s	OP EX	OP EX	OPE X	Non e	None	None	EPWP Reports

Busi	ness Un	it		Develo	pment, Planı	ning and E	nvironm	ental Ma	nagen	nent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ntable, Eff	fective a	nd Effici	ent Loc	al Gove	rnment	t System							
_	uts 1 &				nentation of supportive														
	Strategion ctive:	o Organi	zational	To enha	ance conditi	ons of eco	onomic g	rowth ar	nd job (creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
		EPW P										create d							
DP EM S- 32	Local Econ omic Deve lopm ent		Imple mentat ion of EPWP grant project s	Imple menta tion of EPW P grant projec ts	CDM	Numbe r of EPWP grant project s implem ented	22 Expa nded Work s Progr amme s projec ts imple mente d	8 Expa nded Work s Progr amme s projec ts imple mente d	Tar get not revi sed	2 Expa nded Work s Progr amme s projec ts	Tar get not revi sed	Achie ved 9 Expa nded Work s Progr amme s projec ts	4 3 40 00 0	Bud get not revi sed		Non e	None	None	EPWP RS Reports/ EPWP projects reports
DP EM S- 33	Spati al Plan ning	To mana ge and coord inate spati	Imple mentat ion of SPLU MA (Distric t	Coord inatio n of Distric t Munic ipal	CDM	Numbe r of reports on the District Municip al	2 Distric t Munic ipal Planni ng	report s on the Distric t Munic	Tar get not revi sed	report on the Distric t Munic ipal	Tar get not revi sed	Achie ved 1 report on the Distric t Munic	15 0 0 00	1 1 50 000		Insu ffici ent Bud get	Proc ess of the appoi ntme nt of the	Finali se the appoi ntme nt of the	Progress Reports / Attendanc e Registers

Busi	ness Un	it		Develo	pment, Plani	ning and E	nvironm	ental Ma	nagen	nent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	intable, Ef	fective a	nd Effici	ent Loc	al Gove	rnmen	t System							
-	uts 1 &				nentation of supportive					•									
	Strategion	o Organia			ance conditi	ons of eco	onomic g	rowth ar	nd job (creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
		al plann ing within the distri ct	Munici pal Planni ng Tribun al)	Planni ng Tribun al		Plannin g Tribuna I	Tribu nal establ ishme nt of the Distric t Munic ipal Planni ng Tribu nal receiv ed	ipal Planni ng Tribu nal meeti ngs coordi nated		Planni ng Tribu nal		ipal Planni ng Tribu nal					Distri ct Muni cipal Plan ning Tribu nal unde rway	Distri ct Muni cipal Plan ning Tribu nal	
DP EM S- 34	Spati al Plan ning	To mana ge and coord inate spati	Imple mentat ion of SDF	Imple menta tion of the Spatia I Devel	CDM	Numbe r of SDF project s implem ented	1 SDF projec ts imple mente d	1 SDF proje ct imple ment ed	Tar get not revi sed	1 SDF proje ct imple ment ed	Tar get not revi sed	Not Achi eved 0 SDF proje ct	50 0 0 00	Bud get not revi sed		Non e	Proje ct not comp leted due to the Decl	Proje ct be rolled over to the 2020	Means of verificatio n revised from Spatial Developm ent

Busi	ness Un	it		Develo	pment, Planı	ning and E	Environm	ental Ma	anagen	nent Serv	ices D	epartme	nt - V	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ntable, Ef	fective a	nd Effici	ent Loc	cal Gove	rnment	t System	ı						
_	uts 1 & :				nentation of supportive)									
	Strategion	o Organia			ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
		al plann ing within the distri ct		opme nt Fram ework								imple ment ed					aratio n of the Natio nal Lock down and the restri ction s of gathe rings	/202 1 finan cial year	Framewor k to Progress report on Spatial Developm ent
DP EM S- 35	Spati al Plan ning	To mana ge and coord	Spatial Planni ng Aware ness	Co- ordina tion of spatia	CDM	Numb er of aware ness sessio	2 aware ness sessi ons	3 spatia I planni ng	Tar get not revi sed	No target for the quart er	Tar get not revi sed	Not Appli cable	50 00 0	Bud get not revi sed		Non e	None	None	Awarenes s session package/ Attendanc e Register

Busi	ness Un	it		Develo	pment, Plani	ning and E	nvironm	ental Ma	nagen	nent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respon	nsive, Accou	ıntable, Ef	fective a	nd Effici	ent Lo	cal Gove	rnment	t System							
_	uts 1 &				nentation of supportive					•									
	Strategion	c Organi			ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
		inate spati al plann ing within the distri ct	Sessio ns	aware ness sessio ns		ns co- ordinat ed	co- ordina ted	aware ness sessi ons co- ordina ted											
DP EM S- 36	Spati al Plan ning and Rati onal e	To captu re the imple ment ed CDM Depa rtmen ts and proje cts data into	Manag ement of CDM GIS Syste ms	Integration of GIS syste m with CDM depart menta I and releva nt stake holder	CDM	Num ber of repo rts on GIS coor dinat ion	100 perce nt integr ation of GIS syste m with CDM depar tment al and releva	4 report s on GIS coordi nation	Tar get not revi sed	1 report on GIS coordi nation	Tar get not revi sed	Achie ved 1 report on GIS coordi nation	50 00 0	Bud get not revi sed		Non e	None	None	Means of verificatio n revised from integratio n of GIS system to progress report on GIS system

Busi	ness Un	it		Develo	pment, Plani	ning and E	nvironm	ental Ma	nagen	nent Serv	rices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respon	nsive, Accou	intable, Ef	fective a	nd Effici	ent Loc	al Gove	rnment	t System							
-	uts 1 &				nentation of supportive														
	Strategion ctive:	c Organia	zational	To enha	ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
		CDM GIS Syste m		's data.			nt stake holder 's data.												
DP EM S- 37	Good Gove rnanc e and publi c partic ipatio n	To mana ge and coordi nate the devel opme nt and revie	Revie w of IDP/B udget	Revie w of Integr ated Devel opme nt Plan	CDM	Numb er of IDP/B udget review ed	1 IDP/B udget devel oped	1 IDP/B udget revie wed	Tar get not revi sed	1 (one) 2020/ 21 Final IDP/B udget revie wed	Tar get not revi sed	Achie ved 1 (one) 2020/ 21 Final IDP/B udget revie wed	62 4 0 00	Bud get not revi sed		Non e	None	None	IDP/Budg et

Busi	ness Un	it		Develo	pment, Plan	ning and E	nvironm	ental Ma	anagen	nent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			-	nsive, Accou	•					rnment	t System							
_	uts 1 &				nentation of supportive														
	Strategion ctive:	c Organia	zational	To enha	ance conditi	ons of eco	nomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
DP EM S- 38	Good Gove rnanc e and Publi c Parti cipati on	w of IDP/B udget within the Distric t	Strate gic Planni ng Sessio ns	Coord inatio n of strate gic planni ng sessio ns	CDM	Numb er of strateg ic planni ng sessio ns coordi nated	8 strate gic planni ng sessi ons coordi nated	8 strate gic planni ng sessi ons coordi nated	Tar get not revi sed	2 strate gic planni ng sessi ons coordi nated	Tar get not revi sed	Not Achie ved 0 strate gic planni ng sessi ons coordi nated	77 5 0 00	Bud get not revi sed		Non e	Proje ct not comp leted due to the Decl aratio n of the Natio nal Lock down and the restri ction s of gathe rings	Norm al dutie s will resu me after end of Lock down and lifting of restri ction s	Strategic planning session packages / Attendanc e register/ Strat Plan reports

Busi	ness Un	it		Develo	pment, Plan	ning and E	nvironm	ental Ma	nagen	nent Serv	rices D	epartme	nt - V	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ıntable, Ef	fective a	nd Effici	ent Lo	cal Gove	rnmen	t System	ı						
_	uts 1 & 1				nentation of supportive)									
	Strategion	o Organia	zational		ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
DP EM S- 39	Good Gove rnanc e and Publi c Parti cipati on	To mana ge and coordinate the devel opme nt and revie w of IDP/B udget within the District	IDP Aware ness Sessio ns	Co- ordina tion of IDP aware ness sessio ns	CDM	Numb er of IDP aware ness sessio ns co- ordinat ed	5 IDP aware ness sessi ons co- ordina ted	4 IDP aware ness sessi ons co- ordina ted	Tar get not revi sed	No target for the quart er	Tar get not revi sed	Not Appli cable	70 00 0	Bud get not revi sed		Non e	None	None	IDP awarenes s report/Att endance register
DP EM S- 40	Good Gove rnanc e and Publi	To mana ge and co-	Imple mentat ion of 2040 GDS	Imple menta tion of 2040 GDS	CDM	Numbe r of reports on implem	4 report s on imple menta	4 report s on imple menta	Tar get not revi sed	1 report on imple menta	Tar get not revi sed	Achie ved 1 report on imple	OP EX	OP EX	OPE X	Non e	None	None	reports on implemen tation of 2040 GDS

Busi	ness Un	it		Develo	pment, Planı	ning and E	nvironm	ental Ma	nagen	nent Serv	rices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ntable, Eff	fective a	nd Effici	ent Loc	cal Gove	rnmen	t System							
_	uts 1 &				nentation of supportive														
	Strategion ctive:	c Organi	zational	To enh	ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
	c Parti cipati on	ordin ate the devel opme nt and revie w of IDP/B udget within the distric t				entatio n of 2040 GDS develo ped.	tion of 2040 GDS	tion of 2040 GDS		tion of 2040 GDS		menta tion of 2040 GDS							
FD- 02	Muni cipal Finan cial Viabil ity and Mana geme nt	To prepa re and submi t credib le financ ial	Financ ial reporti ng	Budg et Treas ury	CDM	Numbe r of Unquali fied audit opinion	1 Unqu alified audit opinio n (witho ut materi al	1 Unqu alified audit opinio n (witho ut materi al	Tar get not revi sed	No target for the quart er	Tar get not revi sed	Not Appli cable	OP EX	OP EX	OPE X	Non e	None	None	Unqualifie d audit opinion report

Busi	ness Un	it		Develo	oment, Planr	ning and E	nvironm	ental Ma	nagen	nent Serv	rices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	sive, Accou	ntable, Eff	fective a	nd Effici	ent Loc	cal Gove	rnment	t System							
_	uts 1 & :				entation of to supportive														
	Strategion	: Organi			ance conditi	ons of eco	onomic g		nd job (creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
		infor matio n					matte rs)	matte rs)											
FD- 06	Muni cipal Finan cial Viabil	To ensur e that the resou	Dema nd manag ement	Devel opme nt and Imple ment	CDM	Numbe r of municip al procure	1 munic ipal procu reme	1 munic ipal procu reme	Tar get not revi sed	No target for the	Tar get not revi sed	Not Appli cable	OP EX	OP EX	OPE X	Non e	None	None	Municipal procurem ent plan

Busi	ness Un	it		Develo	oment, Plani	ning and E	nvironm	ental Ma	nagen	nent Serv	rices D	epartme	nt - Vo	ote 5					
Outo	ome 9:			Respon	sive, Accou	ıntable, Ef	fective a	nd Effici	ent Loc	cal Gove	rnment	System							
Outp	outs 1 &	7:			nentation of supportive)									
	Strategion	c Organia	zational	To enha	ance conditi	ons of eco	onomic g	rowth ar	nd job (creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
	ity and Mana geme nt	rces requir ed to fulfil the needs identif ied in the strate gic plan of the institu tion are efficie nt and effecti ve (at the corre ct time,		the procur ement plan		ment plan develo ped and implem ented	nt plan devel oped and imple mente d	nt plan devel oped and imple mente d		quart er									

Busi	ness Un	it		Develo	pment, Planı	ning and E	nvironm	ental Ma	nagen	nent Serv	rices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ıntable, Ef	fective a	nd Effici	ent Loc	cal Gove	rnmen	t System							
_	uts 1 &				nentation of supportive)									
	Strategion ctive:	c Organi	zational	To enha	ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
FD- 07	Muni cipal	price and place and that the quanti ty and qualit y will satisf y those needs) To ensur	Acquis	Comp	CDM	Percent	100 perce	100 perce	Tar	100 perce	Tar	Achie ved	OP EX	OP EX	OPE X	Non e	None	None	Zero irregular
	Finan cial Viabil ity and Mana	e that the resou rces requir ed to fulfil	manag ement	to the SCM regula tions		age of complia nce to the SCM regulati ons	nt of compl iance to the SCM regula tions	nt of compl iance to the SCM regula tions	not revi sed	nt of compl iance to the SCM regula tions	not revi sed	100 perce nt of compl iance to the SCM							expenditu re/Payme nt Vouchers

Busi	ness Un	it		Develo	pment, Plan	ning and E	nvironm	ental Ma	nagen	nent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ıntable, Ef	fective a	nd Effici	ent Loc	cal Gove	rnmen	t System							
-	outs 1 &				nentation of supportive)									
	Strategion	o Organia	zational	To enha	ance conditi	ons of eco	onomic g	rowth ar	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
	geme nt	the needs identified in the strate gic plan of the institution are efficient and effective (at the correct time, price and place				that result in R nil irregula r expend iture	that result in R nil irregul ar expen diture	that result in R nil irregul ar expen diture		that result in R nil irregul ar expen diture		regula tions that result in R nil irregul ar expen diture							

Busi	ness Un	it		Develo	pment, Plan	ning and E	Environm	nental Ma	nagen	nent Serv	ices D	epartme	nt - Vo	ote 5					
Outc	ome 9:			Respor	nsive, Accou	ıntable, Ef	fective a	nd Effici	ent Lo	al Gove	rnmen	t System							
Outp	outs 1 &	7:			nentation of supportive					•									
	Strategio	o Organi:	zational	To enha	ance conditi	ons of eco	onomic g	rowth a	nd job	creation									
Pro ject No.	Key Perf orma nce Area	Strat egic Obje ctive s	Projec t Name	Proje ct Descr iption (majo r activi ties)	Location	Key perfor mance indicat or	Basel ine	2019/ 20 Annu al Targe ts	Rev iew ed An nua I Tar get	Quart er 4 Targe ts	Rev iew ed Qu arte r 4 Tar get s	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/2 0 An nua I Bu dge t	Exp endi ture	Rea son for Rev iew	Chall enge s	Corr ectiv e Mea sure s	Means of verificati on
		and that the quanti ty and qualit y will satisf y those needs)																	

1.6 COMMUNITY SERVICES- VOTE 6

Busi	iness Un	it		Commu	nity Se	rvices De	epartmer	nt - Vote	6										
Outo	come 9:			Respon	sive, A	ccountab	ole, Effec	tive and	Efficient	Local G	overnm	ent Syste	m						
-	outs 1 &	7:				ccess to rtive of h		rvice ttlement	outcom	e									
Key Orga	anisatior		Strategic ctives:	• To p	rovide	sustaina	ble basic	services	and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
C M SD -01	Basic Servi ces Deliv ery	To ensur e provi sion of effect ive firefig and rescu e servi	Fire and rescue infrastr ucture	Establi shmen t of Fire Station in the former Agana ng (Tshol o Fire Station)	Polo kwa ne	Perce ntage of establ ishme nt of Agan ang Fire Statio n	80 perce nt of Fire statio n establ ished	100 perce nt of Fire station establi shed	Targ et not revis ed	No target for the quarte r	Targ et not revis ed	Not Appli cable	15 50 0 00 0	Bud get not revi sed		None	Dispu te betw een cons ultant and contr actor, termi natio n of cons ultant	Appo intme nt of new cons ultant and appr oval of variat ions	Progress Report and Completio n certificate

	iness Un	nit		Commu	nity Se	rvices De	epartmer	t - Vote	6										
	come 9:								Efficient	Local G	overnme	ent Syste	m						
Out	outs 1 &	7:					basic se												
Key			Strategic					ttlement											
	anisation			• To p	rovide s	sustaina	ble basic	services	and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
		ces in the distri ct															COVI D-19 lockd own		
C M SD -03	Basic Servi ces Deliv ery	To ensur e provi sion of effect	Fire safety aware ness progra mme	Fire safety week	CD M area	Numb er of Fire safety aware ness week	1 fire safety week - aware ness	1 fire safety aware ness event held	Targ et not revis ed	1 fire safety aware ness event held	Targ et not revis ed	Not Achie ved 0 fire safety aware ness	25 0 0 00	Bud get not revi sed	0	None	Natio nal state disas ter COVI D-19	Norm al dutie s will resu me after	Agenda Attendanc e register

Bus	iness Un	it		Commu	nity Se	rvices De	epartmer	t - Vote	6										
Outo	come 9:			Respons	sive, A	ccountab	ole, Effec	tive and	Efficient	Local G	overnm	ent Syste	em						
Out	outs 1 &	7:					basic se												
				Actions	suppo	rtive of h	uman se	ttlement	outcom	e									
Key Orga	anisation		Strategic ctives:	• To p	rovide	sustaina	ble basic	services	s and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
		ive firefig hting and rescu e servi ces in the distri ct				event s held.	event held.					event held					Lock down	end of Lock down and lifting of restri ction s	

Busi	iness Un	it		Commu	nity Se	rvices De	epartmer	nt - Vote	6										
	ome 9:			•			•		Efficient	Local G	overnme	ent Syste	m						
Outp	outs 1 &	7 :					basic se												
Key			Strategic					ttlement											
	anisation			To pi	rovide	sustainal	ble basic	services	and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
C M SD -04	Basic Servi ces Deliv ery	To ensur e provi sion of effect ive firefig hting and rescu e servi ces in the distri ct	Miscell aneou s equip ment	Procur ement of small gear equip ment and tools	CD M	Numb er of misce llaneo us equip ment procu red	New indica tor	1 set of miscel laneo us equip ment procur ed	Targ et not revis ed	1 set of miscel laneo us equip ment procur ed	Targ et not revis ed	Not Achie ved 0 set of miscel laneo us equip ment procur ed	40 0 00 0	600 000	0	Insuff icient Budg et	Natio nal state disas ter COVI D-19 Lock down	Norm al dutie s will resu me after end of Lock down and lifting of restriction s	Invoices
C M SD -05	Basic servic es delive ry	To prom ote and susta in an integrated	Disast er risk manag ement capacit y buildin g	Capaci ty buildin g worksh ops on disaste r	LMs	Numb er of Disast er Mana geme nt buildi	disast er mana geme nt capac ity	disast er mana geme nt capaci ty	Targ et not revis ed	disast er mana geme nt capaci ty	Targ et not revis ed	Not Achie ved 0 disast er mana geme nt	60 00 0	74 000	3359 0.00	Insuff icient Budg et	Natio nal state disas ter COVI D-19	Norm al dutie s will resu me after end	Agenda Attendanc e register

Bus	iness Un	nit		Commu	nity Se	rvices De	epartmer	nt - Vote	6										
Outo	come 9:			Respon	sive, A	ccountab	ole, Effec	tive and	Efficient	Local G	overnme	ent Syste	m						
Out	outs 1 &	7:					basic se uman se	rvice ttlement	outcom	e									
Key Orga	anisatior		Strategic ctives:	• To p	rovide	sustaina	ble basic	services	and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
		appr oach to disas ter mana geme nt conti nuum in CDM	worksh ops for comm unity- based structu res	manag ement for comm unity- based structu res		ng works hops condu cted	buildi ng works hops condu cted	buildin g works hops condu cted		buildin g works hop condu cted		capaci ty buildin g works hop condu cted					Lock down	of Lock down and lifting of restri ction s	
C M SD -06	Basic servic es delive ry	To prom ote and susta in an integr ated appr oach to disas ter mana geme	Recruit ment, engag ement and registr ation of disaste r manag ement volunt eers	Recruit ment, engag ement and registr ation of disaste r manag ement volunte ers	CD M	Numb er of Disast er mana geme nt volunt eers engag ed and monit ored	51 Disast er mana geme nt volunt eers, engag ed and regist ered	50 Disast er mana geme nt volunt eers engag ed and monit ored	Targ et not revis ed	12 Disast er mana geme nt volunt eers engag ed and monit ored	Targ et not revis ed	Achie ved 52 Disast er mana geme nt volunt eers engag ed and monit ored	23 0 0 00	Bud get not revi sed	230 000.0 0	None	None	None	List of volunteers engaged (per quarter)

Bus	iness Un	nit		Commu	nity Se	rvices De	epartmer	t - Vote	6										
Outo	come 9:			Respons	sive, A	ccountab	ole, Effec	tive and	Efficient	Local G	overnme	ent Syste	m						
Out	outs 1 &	7:				ccess to		rvice ttlement	outcom	e									
Key Orga	anisatior		Strategic ctives:	• To p	rovide	sustainal	ble basic	services	and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
		nt conti nuum in CDM																	
C M SD -07	Basic Servi ces	To prom ote and susta in an integr ated appr oach to disas ter mana geme nt conti nuum in CDM	Procur ement of Disast er relief materi als and shelter s	7.1. Procur ement of disaste r relief materi al (tents, sleepin g mattre ss, blanke st, lamps, salvag e sheets, foldabl	CD M	Numb er of Disast er relief materi al and shelte rs procu red	Procureme nt of 150 sleepi ng mats, 800 blank ets, 100 lamps not procured	Procur ement of 90, tents, 150 sleepi ng mats, 800 blanke ts, 100 lamps, and 100 salvag e sheets , 5 foldabl	Targ et not revis ed	Procur ement of 90, tents, 150 sleepi ng mats, 800 blanke ts, 100 lamps, and 100 salvag e sheets , 5	Proc urem ent of 90, tents, 150 sleep ing mats, 800 blank ets, 100 lamp s, and 100 salva ge sheet	Not Achie ved 0 procur ement done	1 40 0 00 0	1 88 9 00 0	1 143 3 68.79	Insuff icient Budg et	Natio nal state disas ter COVI D-19 Lock down	Norm al dutie s will resu me after end of Lock down and lifting of restri ction s	Delivery note and invoice/

	iness Ur	it		Commu	nity Se	rvices De	epartmer	nt - Vote	6										
	come 9:			-					Efficient	Local G	overnm	ent Syste	m						
Out	outs 1 &	7:				ccess to													
Key			Strategic					ttlement											
	anisatior			• To p	rovide	sustainal	ble basic	services	s and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg	Rev iew ed 201 9/20 Ann ual Bud	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
				e shacks)				e shack s		foldabl e shack s	s, 5 folda ble		et	get					
				7.2. Procur ement of COVID -19 protect ive materi al (PPE and Hygien e packs: hand sanitis ers, surfac e sanitis	CD M	Numb er of COVI D-19 protec tive materi al procu red	N/A	N/A	Proc urem ent of COVI D-19 prote ctive mate rial: 1200 0 Mask s, 500 Glov es, 200 Disp osabl e Apro	N/A	Proc urem ent of COVI D-19 prote ctive mate rial: 1200 0 Mask s, 500 Glov es, 200 Disp osabl e Apro	Achie ved Procur ement of COVI D-19 protec tive materi al: 12000 Masks , 500 Glove s, 200 Dispo sable Apron, 100 Goggl	0	(453 000 OP EX)	62 580.0 0	Fund s recei ved due to COVI D-19	None	None	Delivery note and invoice/

Bus	iness Ur	nit		Commu	nity Se	rvices De	epartmer	nt - Vote	6										
	come 9:			_					Efficient	Local G	overnme	ent Syste	m						
Out	puts 1 &	7:					basic se												
1/			M1!-	Actions	suppo	rtive of h	uman se	ttlement	outcom	е									
Key	anisatior		Strategic	• To p	rovide	sustaina	ble basic	services	s and inf	rastructu	ıre deve	lopment							
Pr	Key	Strat	Projec	Projec	Loc	Key	Basel	2019/	Revi	Quart	Revi	Quart	20	Rev	Expe	Reas	Chall	Corr	Means of
oje	Perfo	egic	t	t	atio	perfo	ine	20	ewed	er 4	ewed	er 4	19/	iew	nditu	on	enge	ectiv	verificatio
ct	rman	Obje	Name	Descri	n	rman		Annu	Ann	Targe	Quar	Progr	20	ed	re	for	S	е	n
No	ce Area	ctive s		ption (major		ce indic		al Targe	ual Targ	ts	ter 4 Targ	ess	An nu	201 9/20		Revi ew		Mea sure	
•	Aica	3		activiti		ator		ts	et		ets		al	Ann				S	
				es)									Bu	ual					
													dg	Bud					
				ers,					n,		n,	e/Fac	et	get					
				surgica					100		100	e							
				I hand					Gogg		Gogg	shield							
				gloves,					le/Fa		le/Fa	s, 2000							
				hand wipes,					ce shiel		ce shiel	Hand							
				paddle					ds,		ds,	Saniti							
				bins,					2000		2000	zers,							
				protect ive					Hand Saniti		Hand Saniti	100 Wipes							
				goggle					zers,		zers,	, 2000							
				s)					100		100	Surfac							
									Wipe		Wipe	е							
									s, 2000		s, 2000	Saniti zers,							
									Surfa		Surfa	200							
									се		се	Reflec							
									Saniti		Saniti	tor							
									zers, 200		zers, 200	Jacket s, 100							
									Refle		Refle	Boot							
									ctor		ctor	covers							
									Jack		Jack	, 10X10							
									ets, 100		ets, 100	10X10							
									Boot		Boot	Spray							
									cover		cover	Pump							

	iness Ur	it		Commu	nity Se	rvices Do	epartmer	nt - Vote	6										
	come 9:			_				tive and	Efficient	Local G	overnme	ent Syste	em						
Out	outs 1 &	7:					basic se												
Kov			Strategic	Actions	suppo	rtive of h	uman se	ttlement	outcom	<u>e</u>									
Key	anisatior			• To p	rovide	sustaina	ble basic	services	s and inf	rastructu	ıre deve	lopment							
Pr	Key	Strat	Projec	Projec	Loc	Key	Basel	2019/	Revi	Quart	Revi	Quart	20	Rev	Expe	Reas	Chall	Corr	Means of
oje	Perfo	egic	t	t	atio	perfo	ine	20	ewed	er 4	ewed	er 4	19/	iew	nditu	on	enge	ectiv	verificatio
ct No	rman	Obje	Name	Descri	n	rman		Annu	Ann	Targe	Quar ter 4	Progr	20 An	ed	re	for Revi	S	e Mea	n
NO	ce Area	ctive s		ption (major		ce indic		al Targe	ual Targ	ts	Targ	ess	nu	201 9/20		ew		sure	
-	71100	Ü		activiti		ator		ts	et		ets		al	Ann				S	
				es)									Bu	ual					
													dg et	Bud					
									S,		S,	S,	eı	get					
									10X1		10X1	300X							
									0Lt		0Lt	25L							
									Spra		Spra	Refill contai							
									y Pum		y Pum	ner							
									ps,		ps,								
									300X		300X								
									25L Refill		25L Refill								
									conta		conta								
									iner		iner								
									buck		buck								
									ets, 50		ets, 50								
									Peda		Peda								
									1		1								
									bins, 10		bins, 10								
									water		water								
									boots		boots								
									, Diag-		, Diag-								
									Bleac h		Bleac h								
									20*2		20*2								
									5Lt,		5Lt,								
									10		10								

Busi	iness Ur	nit		Commu	nity Se	rvices De	epartmer	t - Vote	6										
	come 9:			-					Efficient	Local G	overnme	ent Syste	em						
Outp	outs 1 &	7:					basic se uman se	rvice ttlement	outcom	e									
Key Orga	anisatior		Strategic ctives:							rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
									Long Sleev e Over alls, 23 Wipe saniti zer stand s		Long Sleev e Over alls, 23 Wipe saniti zer stand s								
C M SD -08	Basic Servi ces	To prom ote and susta in an integr ated appr oach to disas ter mana geme nt	Disast er manag ement aware ness service s	Comm emorat ion of Interna tional day for disaste r risk reducti on (IDDR R)	CD M	Numb er of Intern ationa I Day for Disast er Risk Redu ction (IDDR R) aware ness	1 IDDR R aware ness and disast er risk mana geme nt summ it held	1 IDDR R aware ness and summi t event held	Targ et not revis ed	No target for the quarte r	Targ et not revis ed	Not Appli cable	15 0 0 00	208 000	199 168.0 0	Insuff icient Budg et	None	None	Attendanc e register/Ag enda/Repo rt

	iness Un	nit		Commu	nity Se	rvices De	epartmer	t - Vote	6										
	ome 9:								Efficient	Local G	overnme	ent Syste	m						
Outp	outs 1 &	7:				ccess to													
Key			Strategic					ttlement											
	anisation			• To p	rovide	sustainal	ble basic	services	and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
		conti nuum in CDM				event held													
C M SD -09	Basic Servi ces	To prom ote and susta in an integr ated appr oach to disas ter mana geme nt conti nuum in CDM	Disast er Risk Manag ement Suppo rt School s Comp etition for Learne rs	Disast er Risk Manag ement Suppor t School s Compe tition for Learne rs	CD M	Numb er of Disast er Risk Mana geme nt Supp ort Scho ols Comp etition for Learn ers coordi nated	1 Disast er Risk Mana geme nt Supp ort Scho ols Comp etition for Learn ers coordi nated	1 Disast er Risk Mana geme nt Suppo rt Schoo Is Comp etition for Learn ers coordi nated	Targ et not revis ed	No target for the quarte r	Targ et not revis ed	Not Appli cable	10 0 00 0	202 000	111 500.0 0	Insuff icient Budg et	None	None	Disaster Risk Managem ent Support Schools Competitio n Report
C M	Basic Servi ces	To prom ote	School suppor t	Disast er Manag	CD M	Numb er of schoo	New Indica tor	8 Schoo Is	Targ et not	8 Schoo Is	Targ et not	Not Achie ved 0	70 00 0	Bud get not	2 194.3 8	None	Natio nal State	Norm al dutie	Attendanc e Register/C

Busi	iness Un	it		Commu	nity Se	rvices De	epartmer	nt - Vote	6										
Outo	come 9:			Respon	sive, A	ccountab	le, Effec	tive and	Efficient	Local G	overnme	ent Syste	m						
Outp	outs 1 &	7:				ccess to		rvice ttlement	outcom	e									
Key Orga	anisation		Strategic ctives:	• To p	rovide	sustainal	ble basic	services	and inf	rastructu	re deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
SD -10		and susta in an integrated approach to disas ter mana geme nt continuum in CDM	progra ms	ement safety and resilien ce progra ms implem ented at school s		Is assist ed to imple ment disast er risk reduct ion progr ams		suppo rted on imple menta tion of disast er risk reduct ion progra ms	revis ed	suppo rted on imple menta tion of disast er risk reduct ion progra ms	revis ed	Schoo Is suppo rted on imple menta tion of disast er risk reduct ion progra ms		revi sed			of Disas ter Regu lation s	s will resu me after end of Lock down and lifting of restri ction s	orrespond ence
C M SD -11	Basic Servi ces	To prom ote and susta in an integr ated appr oach	Disast er Manag ement operati ng equip ment	Procur ement of disaste r manag ement of operati ng	CD M	Numb er Disast er Mana geme nt opera ting, and	New indica tor	4 Disast er Mana geme nt operat ing acces sories	Targ et not revis ed	No target for the quarte r	Targ et not revis ed	Not Appli cable	70 00 0	0.00		Budg et reallo cated to IT.	None	None	Invoices

	iness Ur	nit		Commu	nity Se	rvices Do	epartmer	nt - Vote	6										
	come 9:			-				tive and	Efficient	t Local G	overnm	ent Syste	m						
Outp	outs 1 &	7 :					basic se												
Vov			Strategic	Actions	suppo	rtive of h	uman se	ttlement	outcom	<u>e</u>									
Key	anisatior			• To p	rovide	sustaina	ble basic	services	and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
		to disas ter mana geme nt conti nuum in CDM		equip ment		monit oring acces sories procu red		procur ed											
C M SD -12	Basic servic e delive ry	To ensur e provi sion of effect ive Muni cipal Healt h Servi ces in the Distri ct	Food handli ng facilitie s monito ring for	Food handlin g facilitie s monito ring	AII LM's	Numb er of report s on monit ored food handli ng faciliti es	report s on monit ored food handli ng faciliti es	report s on monit ored food handli ng faciliti es	Targ et not revis ed	report s on monit ored food handli ng faciliti es	Targ et not revis ed	Not Achie ved 0 report s on monit ored food handli ng faciliti es	OP EX	OP EX	OPE X	None	Natio nal State of Disas ter Regu lation s. No Monit oring was done	Norm al dutie s will resu me after end of Lock down and lifting of restri ction s	Food handling facilities monitoring report

Bus	iness Un	it		Commu	nity Se	rvices De	epartmer	t - Vote	6										
	come 9:								Efficient	Local G	overnme	ent Syste	m						
Out	puts 1 &	7:					basic se												
I/ av			Nata ala	Actions	suppo	rtive of h	uman se	ttlement	outcom	<u>e </u>									
Cra	anisatior		Strategic	• To p	rovide	sustaina	ble basic	services	and inf	rastructu	ıre deve	lopment							
Pr	Key	Strat	Projec	Projec	Loc	Key	Basel	2019/	Revi	Quart	Revi	Quart	20	Rev	Expe	Reas	Chall	Corr	Means of
oje ct	Perfo rman	egic Obje	t Name	t Descri	atio n	perfo	ine	20 Annu	ewed Ann	er 4 Targe	ewed Quar	er 4 Progr	19/ 20	iew ed	nditu re	on for	enge	ectiv	verificatio n
No	ce	ctive	Name	ption	"	rman		al	ual	ts	ter 4	ess	An	201	Te	Revi	S	e Mea	"
	Area	s		(major		indic		Targe	Targ		Targ		nu	9/20		ew		sure	
				activiti		ator		ts	et		ets		al	Ann				S	
				es)									Bu dg	ual Bud					
													et	get					
		that																	
		effici																	
		ently addr																	
		ess																	
		all																	
		the																	
		felt need																	
		s and																	
		aspir																	
		ation																	
		s of local																	
		com																	
		munit																	
		ies																	
С	Basic	То	Cleane	Cleane	Mol	Numb	1	1	Targ	No	Targ	Not	20	277	70 36	Insuff	None	None	Agenda/Att
M	servic	ensur	st	st	emo	er of	Clean	Clean	et not	target	et not	Appli	0 0	000	6.46	icient	140116	140116	endance
SD	е	е	school	school	le	Clean	est	est	revis	for the	revis	cable	00			Budg			register
-13	delive	provi	compe	compe		est	schoo	school	ed	quarte	ed					et			
	ry	sion of	tition	tition		schoo	comp	comp etition		r									
		effect				comp	etition	coordi											
		ive				etition	coordi	nated											
		Muni					nated		<u> </u>										

Bus	iness Un	it		Commu	nity Se	rvices De	partmer	nt - Vote	6										
Out	come 9:									Local G	overnme	ent Syste	m						
Out	outs 1 &	7:					basic se												
				Actions	suppo	tive of h	uman se	ttlement	outcom	е									
Key			Strategic	• To p	rovide s	sustainal	ble basic	services	s and inf	rastructu	ıre deve	lopment							
Pr	anisatior Key	Strat	Projec	Projec	Loc	Key	Basel	2019/	Revi	Quart	Revi	Quart	20	Rev	Expe	Reas	Chall	Corr	Means of
oje	Perfo	egic	t	t	atio	perfo	ine	2019/	ewed	er 4	ewed	er 4	19/	iew	nditu	on	enge	ectiv	verificatio
ct	rman	Obje	Name	Descri	n	rman		Annu	Ann	Targe	Quar	Progr	20	ed	re	for	S	е	n
No	се	ctive		ption		ce		al	ual	ts	ter 4	ess	An	201		Revi		Mea	
•	Area	s		(major		indic		Targe	Targ		Targ		nu	9/20		ew		sure	
				activiti es)		ator		ts	et		ets		al Bu	Ann ual				S	
				(5)									dg	Bud					
													et	get					
		cipal				coordi													
		Healt				nated													
		h Servi																	
		ces in																	
		the																	
		Distri																	
		ct																	
		that effici																	
		ently																	
		addr																	
		ess																	
		all the																	
		felt																	
		need																	
		s and																	
		aspir																	
		ation s of																	
		local																	
		com																	
		munit																	
		ies																	

Bus	iness Un	nit		Commu	nity Se	rvices De	epartmer	nt - Vote	6										
	come 9:							tive and	Efficient	Local G	overnm	ent Syste	m						
Out	outs 1 &	7:					basic se uman se	rvice ttlement	outcom	e									
Key Orga	anisatior		Strategic ctives:					services			ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
C M SD -14	Basic servic e delive ry	To ensur e provi sion of effect ive Muni cipal Healt h Servi ces in the Distri ct that effici ently addr ess all the felt need s and	Health aware ness campa ign	Health aware ness campai gn	Blouberg	Numb er of health aware ness camp aign condu cted	1 health aware ness camp aign condu cted	1 health aware ness camp aign condu cted	Targ et not revis ed	1 health aware ness camp aign condu cted	Targ et not revis ed	Not Achie ved 0 health aware ness camp aign condu cted	15 0 0 00	206 000	148 0 82.00	Insuff icient Budg et	Natio nal State of Disas ter Regu lation s. No camp aign was done	Norm al dutie s will resu me after end of Lock down and lifting of restri ction s	Agendas, Attendanc e registers

Busi	iness Ur	nit		Commu	nity Se	rvices Do	epartmer	t - Vote	6										
Outo	come 9:			Respons	sive, A	ccountal	ole, Effec	tive and	Efficient	Local G	overnme	ent Syste	m						
Outp	outs 1 &	7:					basic se uman se	rvice ttlement	outcom	e									
Key Orga	anisatior		Strategic ctives:	• To p	rovide	sustaina	ble basic	services	and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
		aspir ation s of local com munit ies																	
C M SD -15	Basic servic e delive ry	To ensur e provi sion of effect ive Muni cipal Healt h Servi ces in the Distri ct that effici	Water quality inspect ed/test ed at source s	Monito ring of water source s	All LM's	Numb er of report s on water sourc es inspe cted	report s on water sourc es inspe cted	report s on water sourc es inspec ted	Targ et not revis ed	1 report on water sourc es inspec ted	Targ et not revis ed	Not Achie ved 0 report on water sourc es inspec ted	OP EX	OP EX	OPE X	None	Natio nal State of Disas ter Regu lation s. No inspe ction was done	Norm al dutie s will resu me after end of Lock down and lifting of restri ction s	Water source inspected reports

Busi	iness Un	it		Commu	nity Se	rvices De	epartmen	t - Vote	6										
	come 9:			_				tive and	Efficient	Local G	overnme	ent Syste	m						
Outp	outs 1 &	7:					basic se												
I/av			'Anatania	Actions	suppor	rtive of h	uman se	ttlement	outcom	<u>e</u>									
Key	anisatior		Strategic ctives:	• То рі	rovide	sustainal	ble basic	services	and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
С	Basic	ently addr ess all the felt need s and aspir ation s of local com munit ies	Food	Procur	CD	Numb	18	1 Set	Targ	1 Set	Targ	Not	85	Bud		None	Natio	Norm	Delivery
M SD -16	servic e delive ry	ensur e provi sion of effect ive Muni cipal Healt	and Water quality monito ring access ories	ement of Food and Water quality monito ring access ories	M	er of sets of food and water qualit y monit oring	Chlori ne meter s. 18 oil test kit, 36 boxes gauze swab	of food and water quality monit oring acces sories	et not revis ed	of food and water quality monit oring acces sories	et not revis ed	Achie ved 0 Set of food and water quality monit oring acces	00 0	get not revi sed			nal State of Disas ter Regu lation s. Proc urem	al dutie s will resu me after end of Lock down	note, Invoice/

Busi	iness Un	it		Commu	nity Se	rvices De	epartmer	nt - Vote	6										
Outo	come 9:			Respons	sive, A	ccountab	le, Effec	tive and	Efficient	Local G	overnm	ent Syste	m						
Outp	outs 1 &	7:				ccess to rtive of h		rvice ttlement	outcom	e									
Key Orga	anisation		Strategic ctives:					services			ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
		h Servi ces in the Distri ct that effici ently addr ess all the felt need s and aspir ation s of local com munit ies				acces sories procu red	s, 18 butan e gas cartrid ge, 36 boxes latex glove s, 36 twine cotton string s procu red	procur		procur		sories procur ed					ent not done	and lifting of restri ction s	
C M	Basic servic e	To ensur e	Food and water	Procur ement of	CD M	Numb er of food	50 food and	10 food and	Targ et not	10 food and	Targ et not	Not Achie ved 0	10 0 0 00	150 000		Insuff icient	Natio nal State	Norm al dutie	Delivery note, Invoice

	iness Un	nit		Commu	nity Se	rvices D	epartmer	nt - Vote	6										
	come 9:							tive and	Efficien	t Local G	overnm	ent Syste	em						
Out	outs 1 &	7:				ccess to rtive of h		rvice ttlement	outcom	e									
Key Orga	anisatior		Strategic ctives:	• To p	rovide	sustaina	ble basio	services	s and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
SD -17	delive ry	provi sion of effect ive Muni cipal Healt h Servi ces in the Distri ct that effici ently addr ess all the felt need s and aspir ation s of	quality monito ring equip ment	Food and water quality monito ring equip ment		and water qualit y monit oring equip ment procu red	water qualit y monit oring equip ment procu red	water quality monit oring equip ment procur ed	revis ed	water quality monit oring equip ment procur ed	revis ed	food and water quality monit oring equip ment procur ed				Budg et	of Disas ter Regu lation s. Proc urem ent not done.	s will resu me after end of Lock down and lifting of restri ction s	

Bus	iness Ur	nit		Commu	nity Se	rvices D	epartmer	nt - Vote	6										
	come 9:			_					Efficien	Local G	overnme	ent Syste	m						
•	outs 1 &						basic se uman se	rvice ttlement	outcom	e									
Key Orga	anisatior		Strategic ctives:	• To p	rovide	sustaina	ble basic	services	s and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
		local com munit ies																	
C M SD -18	Basic servic e delive ry	To ensur e provi sion of effect ive Muni cipal Healt h Servi ces in the Distri ct that effici ently addr ess	Water quality sampli ng	Water sampli ng	All	Numb er of report s water sampl ing	12 report s on food and water sampl ing	12 report s on water sampli ng	Targ et not revis ed	3 report s on water sampli ng	Targ et not revis ed	Achie ved 3 report s on water sampli ng	50 00 0	Bud get not revi sed		None	None	None	water sampling report

Bus	iness Un	nit		Commu	nity Se	rvices De	epartmer	t - Vote	6										
Outo	come 9:			Respon	sive, A	ccountab	ole, Effec	tive and	Efficient	Local G	overnme	ent Syste	m						
Out	outs 1 &	7:					basic se uman se	rvice ttlement	outcom	e									
Key Orga	anisatior		Strategic ctives:	• To p	rovide	sustainal	ble basic	services	and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
		all the felt need s and aspir ation s of local com munit ies																	
C M SD -19	Basic servic e delive ry	To ensur e provi sion of effect ive Muni cipal Healt h Servi ces in	Food sampli ng and of Moore pads plantin g	Plantin g of Moore pads for choler a surveill ance	All LMs	Numb er of food sampl ing and analy sis report s on Moor e pads	12 analy sis report s on Moor e pads plante d	12 food sampli ng and analys is report s on Moore pads plante d	Targ et not revis ed	3 food sampli ng and analys is report s on Moore pads plante d	Targ et not revis ed	Not Achie ved 0 food sampli ng and analys is report s on Moore pads	15 5 0 00	238 000	106 8 93.99	Insuff icient Budg et	Natio nal State of Disas ter Regu lation s. Proc urem ent not done.	Norm al dutie s will resu me after end of Lock down and lifting of	Food sampling /Moore pads planted report

Busi	ness Un	it		Commu	nity Se	rvices De	epartmer	t - Vote	6										
Outo	ome 9:							tive and	Efficient	Local G	overnme	ent Syste	m						
Outp	outs 1 &	7:				ccess to		rvice ttlement	outcom	e									
Key Orga	nisation		Strategic ctives:					services			ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
		the Distri ct that effici ently addr ess all the felt need s and aspir ation s of local com munit ies				plante d						plante d						restri ction s	
C M	Basic servic e	To ensur e	Comm unicabl e	Follow- up of reporte	All LMs	Numb er of report	12 report s on	12 report s on	Targ et not	3 report s on	Targ et not	Achie ved 3 report	OP EX	OP EX	OPE X	None	None	None	communic able diseases

	iness Un	nit						nt - Vote											
	come 9:			_					Efficien	t Local G	overnm	ent Syste	m						
Out	outs 1 &	7:				ccess to			0.110.000										
Key		ç	Strategic					ttlement											
	anisatior			• To p	rovide	sustaina	ble basic	services	and inf	rastructu	ire deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
SD -20	delive	provision of effect ive Municipal Healt h Services in the District that efficiently address all the felt need s and aspiration s of	diseas e monito ring and control	d comm unicabl e diseas es		s on report ed comm unica ble disea ses cases follow ed up	report ed comm unica ble disea ses follow ed up	report ed comm unicab le diseas es follow ed up	revis ed	report ed comm unicab le diseas es follow ed up	revis ed	s on report ed comm unicab le diseas es follow ed up	et	gei.					followed up report

	iness Un	nit					-	nt - Vote											
	come 9:			-				tive and	Efficient	t Local G	overnme	ent Syste	m						
Outp	outs 1 &	7:					basic se												
Key			Strategic					ttlement											
	anisatior			• То рі	rovide	sustaina	ble basic	services	s and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
		local com munit ies																	
C M SD -21	Basic servic e delive ry	To ensur e provi sion of effect ive Muni cipal Healt h Servi ces in the Distri ct that effici ently addr ess	Monito ring compli ance with health legislat ion of non- food handli ng premis es	Monito ring of non- food handlin g premis es	CD M	Numb er of report s on non- food handli ng premi ses monit ored	12 report s on non- food handli ng premi ses monit ored	12 report s on non- food handli ng premi ses monit ored	Targ et not revis ed	3 report s on non- food handli ng premi ses monit ored	Targ et not revis ed	Not Achie ved 0 report s on non- food handli ng premi ses monit ored	OP EX	OP EX	OPE X	None	Natio nal State of Disas ter Regu lation s. Monit oring not done.	Norm al dutie s will resu me after end of Lock down and lifting of restriction s	non-food handling premises monitored report

	iness Un	nit		Commu	nity Se	rvices De	epartmer	nt - Vote	6										
	come 9:			-				tive and	Efficient	Local G	overnme	ent Syste	m						
Out	outs 1 &	7:					basic se												
Key		ç	Strategic					ttlement											
	anisatior			• To p	rovide	sustaina	ble basic	services	and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
		all the felt need s and aspir ation s of local com munit ies																	
C M SD -22	Basic servic e delive ry	To ensur e co-ordin ation and promotion of sport s and recreation, arts	Coordi nation of Comm unity Safety Forum s	Coordi nation of four comm unity safety forums	CD M	Numb er of Com munit y safety forum s coordi nated	2 Com munit y safety forum s coordi nated	2 Comm unity safety forum s coordi nated	Targ et not revis ed	1 Comm unity safety forum coordi nated	Targ et not revis ed	Not Achie ved 0 Comm unity safety forum coordi nated	10 0 0 00	Bud get not revi sed		None	Natio nal State of Disas ter Regu lation s. Foru m not coord inate d.	Norm al dutie s will resu me after end of Lock down and lifting of	Agenda Attendanc e register/ Correspon dence

	iness Ur	nit					•	nt - Vote											
	come 9:			-				tive and	Efficient	t Local G	overnm	ent Syste	em						
Outp	outs 1 &	7:					basic se												
Key			Strategic					ttlement											
	anisatior			• To p	rovide	sustaina	ble basic	services	s and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
		and cultur e in Capri corn Distri ct Muni cipali ty																restri ction s	
C M SD -23	Basic servic e delive ry	To ensur e co-ordin ation and prom otion of sport s and recre ation, arts and	Herita ge event celebr ation	Celebr ation of one heritag e event	LMs	Numb er of herita ge event s celebr ated	1 herita ge event celebr ated	1 herita ge event celebr ated	Targ et not revis ed	No target for the quarte r	Targ et not revis ed	Not Appli cable	22 5 0 00	280 000	280 000	Insuff icient Budg et	None	None	Agenda Attendanc e register

Bus	iness Un	nit		Commu	nity Se	rvices De	epartmer	nt - Vote	6										
	come 9:			-				tive and	Efficient	t Local G	overnm	ent Syste	m						
Out	outs 1 &	7:					basic se												
I/au			\4=4==!=	Actions	suppo	rtive of h	uman se	ttlement	outcom	e									
Key	anisatior		Strategic ctives:	• To p	rovide	sustaina	ble basic	services	s and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
		cultur e in Capri corn Distri ct Muni cipali																	
C M SD -24	Basic servic e delive ry	To ensur e co-ordin ation and prom otion of sport s and recre ation, arts and cultur	Refurb ishme nt of comm unity assets.	Refurbi shmen t of identifi ed comm unity sport and recreat ion, arts and culture facilitie s in	LMs	Numb er of comm unity sport and recre ation, arts and cultur e faciliti es refurb ished	O comm unity sport and recre ation, arts and cultur e facility refurb ished	1 comm unity sport and recrea tion, arts and cultur e facility refurbi shed	Targ et not revis ed	1 comm unity sport and recrea tion, arts and cultur e facility refurbi shed	Proje ct disco ntinu ed	Proje ct disco ntinu ed	30 0 00 0	0.00	0.00	Proje ct disco ntinu ed due to cost conta inme nt	None	None	community sport and recreation, arts and culture facility refurbishe d report

Bus	iness Un	nit		Commu	nity Se	rvices De	epartmer	nt - Vote	6										
	come 9:			Respons	sive, A	ccountab	ole, Effec	tive and	Efficient	t Local G	overnm	ent Syste	m						
Out	outs 1 &	7 :					basic se												
Vov			trotonio	Actions	suppo	rtive of h	uman se	ttlement	outcom	e									
Key	anisatior		Strategic ctives:	• To p	rovide	sustaina	ble basic	services	and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
C M SD -25	Basic servic e delive ry	e in Capri corn Distri ct Muni cipali ty To ensur e co- ordin ation and prom otion of sport s and recre ation, arts and cultur e in Capri	Sport and Recre ation, Arts and Cultur e Devel opme nt progra mme(s)	local munici palities Organi sing sport and recreat ion develo pment event in collabo ration with releva nt stakeh olders	LM	Numb er of sport and recre ation, arts and cultur e devel opme nt progr amme s organi sed	2 sport and recre ation, arts and cultur e devel opme nt progr amme organi sed	2 sport and recrea tion, arts and cultur e develo pment progra mme organi sed	Targ et not revis ed	1 sport and recrea tion, arts and cultur e develo pment progra mme organi sed	Targ et not revis ed	Not Achie ved 0 sport and recrea tion, arts and cultur e develo pment progra mme organi sed	55 0 00 0	495 000	4069 25	Budg et alloc ated to critic al proje cts	Natio nal State of Disas ter Regu lation s. Devel opme nt progr amm es not organ ised.	Norm al dutie s will resu me after end of Lock down and lifting of restri ction s	sport and recreation, arts and culture developme nt programm es

	iness Un	iit		Commu	nity Se	rvices De	epartmer	nt - Vote	6										
	come 9:			-				tive and	Efficient	Local G	overnme	ent Syste	m						
Out	outs 1 &	7:				ccess to rtive of h		rvice ttlement	outcom	e									
Key Orga	anisatior		Strategic ctives:	• To p	rovide	sustainal	ble basic	services	and inf	rastructu	ıre deve	lopment							
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
		Distri ct Muni cipali ty																	
FD -02	Munic ipal Finan cial Viabili ty and Mana geme nt	To prep are and subm it credi ble finan cial infor matio n	Financ ial reporti ng	Budget Treasu ry	CD M	Numb er of Unqu alified audit opinio n	1 Unqu alified audit opinio n (witho ut materi al matte rs)	1 Unqua lified audit opinio n (witho ut materi al matter s)	Targ et not revis ed	No target for the quarte r	Targ et not revis ed	Not Appli cable	OP EX	OP EX	OPE X	None	None	None	Unqualifie d audit opinion report
FD -06	Munic ipal Finan cial Viabili ty and Mana	To ensur e that the resou rces required to	Dema nd manag ement	Develo pment and Imple ment the procur	CD M	Numb er of munic ipal procu reme nt plan	1 munic ipal procu reme nt plan devel	munici pal procur ement plan develo ped	Targ et not revis ed	No target for the quarte r	Targ et not revis ed	Not Appli cable	OP EX	OP EX	OPE X	None	None	None	municipal procureme nt plan

Bus	iness Un	it		Community Services Department - Vote 6															
Out	come 9:			Responsive, Accountable, Effective and Efficient Local Government System															
Out	outs 1 &	7:		Improving access to basic service															
				Actions supportive of human settlement outcome															
Key			Strategic	To provide sustainable basic services and infrastructure development															
Pr	anisatior Key	Strat	Projec	Projec	Loc	Key	Basel	2019/	Revi	Quart	Revi	Quart	20	Rev	Expe	Reas	Chall	Corr	Means of
oje	Perfo	egic	t	t	atio	perfo	ine	20	ewed	er 4	ewed	er 4	19/	iew	nditu	on	enge	ectiv	verificatio
ct	rman	Obje	Name	Descri	n	rman		Annu	Ann	Targe	Quar	Progr	20	ed	re	for	s	е	n
No	ce	ctive		ption		ce		al	ual	ts	ter 4	ess	An	201		Revi		Mea	
•	Area	S		(major		indic		Targe	Targ		Targ		nu	9/20		ew		sure	
				activiti es)		ator		ts	et		ets		al Bu	Ann ual				S	
				55,									dg	Bud					
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	geme	fulfil		ement		devel	oped	and											
	nt	the		plan		oped	and	imple											
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		identi				mente	d	u											
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		and																	
		place																	

Bus	iness Un	it		Community Services Department - Vote 6															
Outo	come 9:			Responsive, Accountable, Effective and Efficient Local Government System															
Out	Outputs 1 & 7:				Improving access to basic service Actions supportive of human settlement outcome														
Key Orga	anisatior		Strategic ctives:	To provide sustainable basic services and infrastructure development															
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel ine	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg et	Rev iew ed 201 9/20 Ann ual Bud get	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verificatio n
		and that the quant ity and qualit y will satisf y those need s)																	
FD -07	Munic ipal Finan cial Viabili ty and Mana geme nt	To ensur e that the resou rces requi red to fulfil the need s identi	Acqui sition mana geme nt	Compli ance to the SCM regulat ions	CD M	100 perce nt of compl iance to the SCM regula tions that result in R nil irregul	100 perce nt of compl iance to the SCM regula tions that result in R nil irregul	100 perce nt of compli ance to the SCM regula tions that result in R nil irregul	Targ et not revis ed	100 perce nt of compli ance to the SCM regula tions that result in R nil irregul	Targ et not revis ed	Achie ved 100 perce nt of compli ance to the SCM regula tions that result in R	OP EX	OP EX	OPE X	None	None	None	Zero irregular, fruitless and irregular expenditur e

	ness Un	it		Community Services Department - Vote 6															
Outc	ome 9:			Responsive, Accountable, Effective and Efficient Local Government System															
Outp	Outputs 1 & 7:				Improving access to basic service														
				Actions supportive of human settlement outcome															
Key	nicotion	s nal Obje	Strategic	To provide sustainable basic services and infrastructure development															
Pr	Key	Strat	Projec	Projec	Loc	Key	Basel	2019/	Revi	Quart	Revi	Quart	20	Rev	Expe	Reas	Chall	Corr	Means of
oje ct No	Perfo rman ce Area	egic Obje ctive s	t Name	t Descri ption (major activiti es)	atio n	perfo rman ce indic ator	ine	20 Annu al Targe ts	ewed Ann ual Targ et	er 4 Targe ts	ewed Quar ter 4 Targ ets	er 4 Progr ess	19/ 20 An nu al Bu	iew ed 201 9/20 Ann ual Bud	nditu re	on for Revi ew	enge s	ectiv e Mea sure s	verificatio n
													dg et	get					
		fied in the strate gic plan of the instit ution are effici ent and effect ive (at the corre ct time, price and place and that the quant ity				ar, fruitle ss and unaut horise d	ar, fruitle ss and unaut horise d	ar, fruitles s and unaut horise d		ar, fruitles s and unaut horise d expen diture		nil irregul ar, fruitles s and unaut horise d expen diture							

Bus	iness U	nit		Commu	inity Se	rvices D	epartme	nt - Vote	6					0.00000					
Outputs 1 & 7:					Responsive, Accountable, Effective and Efficient Local Government System Improving access to basic service Actions supportive of human settlement outcome To provide sustainable basic services and infrastructure development														
				· Impr															
Pr oje ct No	Key Perfo rman ce Area	Strat egic Obje ctive s	Projec t Name	Projec t Descri ption (major activiti es)	Loc atio n	Key perfo rman ce indic ator	Basel	2019/ 20 Annu al Targe ts	Revi ewed Ann ual Targ et	Quart er 4 Targe ts	Revi ewed Quar ter 4 Targ ets	Quart er 4 Progr ess	20 19/ 20 An nu al Bu dg	Rev iew ed 201 9/20 Ann ual Bud	Expe nditu re	Reas on for Revi ew	Chall enge s	Corr ectiv e Mea sure s	Means of verification
		and qualit y will satisf y those need s)				Q. Jeograp	To Spire			Carried States		China Control	et	get					

Nokuthula Karelse Municipal Manager 30 07 2020 Date