

# **CAPRICORN** **DISTRICT MUNICIPALITY**



## **2017/2018 Reviewed Draft IDP/Budget**

---

**2016/17 - 2020/21 Integrated Development Plan**

# CONTENTS

## LIST OF ACRONYMS

## VISION, MISSION, VALUES AND DEVELOPMENT PRIORITIES

## VISION & MISSION FOR THE DISTRICT AND 4 LOCAL MUNICIPALITIES

<b>SECTION A: THE PLANNING PROCESS</b>	<b>1</b>
1. Introduction	1
1.1. The Legislative and Contextual Framework	
1.2. The IDP Strategic Approach and Alignment with all Spheres of Government	4
1.2.1. Transforming our world: the 2030 Agenda for Sustainable Development	5
1.2.2. National Development Plan: A Vision for 2030	5
1.2.3. Medium Term Strategic Framework (MTSF)	6
1.2.4. 12 National Outcomes (in particular Outcome 9)	6
1.2.5. Back to Basics: Serving our communities better	7
1.2.6. Limpopo Development Plan (LDP)	7
1.2.7. Capricorn District 2030 Growth and Development Strategy (CDM 2030 GDS)	8
1.2.8. 2016 Medium Term Budget Policy Statement (MTBPS)	9
1.2.9. State of the Nation Address, 2017 (SONA-In-Numbers)	9
1.2.10. The IDP Alignment of Programs	11
1.3. Powers and Functions of District and Local Municipalities	14
1.4. IDP/Budget Review Process	15
1.5. Limpopo MEC's 2016/2017 IDP Assessment Findings	17
1.6. IDP/Budget Review Process Plan	17
1.7. Institutional Arrangements	20
<b>SECTION B: SITUATIONAL ANALYSIS</b>	<b>22</b>
2. Introduction	22
2.1. Description of the Municipal Area	22
2.2. Demographic Profile	26
2.2.1. Population Density	27
2.2.2. Population Growth	28
2.2.3. Gender Distribution	29
2.2.4. Age Structure	30
2.2.5. People with Disability	30
2.2.6. CDM Population/Ethnic Group Structure	31
2.2.7. Population by Home Language	32
2.2.8. Households Dynamics	33
2.2.9. Marital Status in CDM	34
2.2.10. Labour Market	35
2.2.11. Local Skills Base and Jobs creation through LED Initiatives	36
<b>2.3. KPA 1 - SPATIAL RATIONALE AND ENVIRONMENTAL ANALYSIS</b>	<b>37</b>
2.3.1. Spatial Description and Overview of the Four Local Municipalities	37
2.3.2. Spatial Density	39
2.3.3. Informal Settlements	39
2.3.4. Land Use Management	40
2.3.5. Nodal Development Points	41
2.3.6. Alignment of IDP, SDF and Budget	42
2.3.7. Tenure Status	44

2.3.8. Land Reform	44
2.3.9. Land Claims	44
2.3.10. Geo-Type in CDM	45
2.3.11. Housing	46
2.3.12. Environmental Analysis	47
2.3.13. Climate Change	49
<b>2.4. KPA 2 – BASIC SERVICES DELIVERY AND INFRASTRUCTURE ANALYSIS</b>	<b>53</b>
2.4.1. Water Services	53
2.4.2. Water Quality	56
2.4.3. Sanitation Services	57
2.4.4. Electricity Services	58
2.4.5. Free Basic Services	59
2.4.6. Roads and Transport Services	60
2.4.8. Telecommunication Services	68
2.4.9. Sport, Arts and Culture	68
2.4.10. Safety and Security	69
2.4.11. Emergency Management, Fire and Rescue Services	75
2.4.12. Disaster Risk Management Services	75
2.4.13. Municipal Health Services (MHS)	78
2.4.14. Health Facilities	78
2.4.15. HIV and Aids	79
2.4.16. Education	80
<b>2.5. KPA 3 – LOCAL ECONOMIC DEVELOPMENT</b>	<b>84</b>
2.5.1. Economic Growth Rate for CDM	84
2.5.2. Contribution by Districts to Limpopo's economy	84
2.5.3. Contribution by Local Municipalities to Capricorn's economy	85
2.5.4. Performance of Sectors in CDM'S Economy	86
2.5.5. Sectoral Size in CDM's Economy	86
2.5.6. Household Expenditure	87
2.5.7. Human Development Index (HDI)	88
2.5.8. Social Grants	89
2.5.9. Dependency Ratio	91
2.5.10. Level of Poverty in Capricorn	92
2.5.11. Human Development Index	94
2.5.12. Expanded Public Works Programme	94
2.5.13. Local Economic Development (LED) Opportunities in CDM	95
<b>2.6. KPA 4 - FINANCIAL VIABILITY ANALYSIS</b>	<b>101</b>
2.6.1. Revenue Management	101
2.6.2. Expenditure Management	102
2.6.3. Assets Management	103
2.6.4. Debt Management	103
2.6.5. Budget and Treasury Management	103
<b>2.7. KPA 5 – GOOD GOVERNANCE AND PUBLIC PARTICIPATION ANALYSIS</b>	<b>104</b>
2.7.1. Intergovernmental Relations and Structures of the Municipality	104
2.7.2. Municipal Committees	107
2.7.3. Municipal Audit Outcomes	107
2.7.4. Risk Management	108
2.7.5. Municipal Public Participation Programme/Activities	109
2.7.6. Stakeholder Analysis	109
<b>2.8. KPA 6 - MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT</b>	<b>111</b>

2.8.1. Establishment, Category and Type of Municipality	111
2.8.2. CDM Institutional Structures	111
2.8.3. Human Resource Management	113
2.8.4. Information Management System	115
2.8.5. Performance Management System	115
2.9. Cross Cutting Issues	117
2.9.1. Special Focus	117
2.10. Consolidated SWOT Analysis	117
2.11. Consolidation of Key Development Priorities	122
2.12. Conclusion	124

## **SECTION C: OBJECTIVES, STRATEGIES, PROJECTS AND MTREF BUDGET 125**

3.1. Key Strategic Organisational Objectives	125
3.2. Key deliverables of 2030 Growth Development Strategy: Targeted 2030	125
3.3 CDM Objectives, Strategies, Projects and MTREF Budget per Department	127

## **SECTION D: INTEGRATION AND OPERATIONAL STRATEGIES 228**

6.1. Capricorn Spatial Development Framework (SDF 2011-2015)	232
6.2. Capricorn District Disaster Management Framework	234
6.3. Capricorn District Disaster Risk Management Plan	235
6.4. Local Economic Development Strategy	236
6.5. Tourism Development Strategy	237
6.5.1. The Tourism Vision for Capricorn District Municipality	237
6.5.2. The Importance of Tourism in Capricorn District Municipality	237
6.5.3. Main Challenges Identified	238
6.5.4. Key Invention Areas taking into Consideration the above Challenges	238
6.5.5. Breakdown of Strategic Goals / Intervention Projects	238
6.5.6. Priority Projects	241
6.6. CDM Investment and Marketing Strategy	241
6.7. CDM Infrastructure Framework.	242
6.8. Performance Management System	244
6.9. Water Services Development Plan	245
6.10. Energy Master Plan (EMP)	245
6.11. Air Quality Management Plan	245
6.12. Environmental Management Plan	245
6.13. Integrated Waste Management Plan	246
6.14. Poverty Alleviation and Gender Equity Plan	246
6.15. Communication Plan (Public Participation Strategy)	246
6.16. HIV/AIDS Plan	246
6.17. District Roads Master Plan	246
6.18. Integrated Transport Plan (ITP)	247
6.19. Institutional Plan	247
6.20. Human Resource Management Strategy	247
6.21. Internal Audit Plan	247
6.22. Fraud Policy and Response Plan	247
6.23. Whistle Blowing Strategy	248
6.24. Workplace Skills Development Plan	248

## **ANNEXURE A: CAPRICORN DISTRICT MUNICIPALITY DRAFT 2017/18 - 2019/20 BUDGET SUMMARY 249**

## **ANNEXURE B: LOCAL MUNICIPALITIES 2017/2018 PROJECTS LIST 252**

## TABLES

Table 1: List of Legislations applicable to CDM	1
Table 2: List of Policy Frameworks applicable to CDM	4
Table 3: Summary of MTSF Outcomes for the IDP Revision Process	8
Table 4: Alignment of CDM Key Strategic Priorities, 2030 GDS Key Levers, LDP, NDP and Back to Basics	13
Table 5: Critical Phases of the IDP Review/Development	15
Table 6: Limpopo MEC's IDP Assessment Ratings Trends	17
Table 7: Key Activities for the 2016/17 IDP/Budget Review Process Plan	18
Table 8: Capricorn District and Four Local Municipalities	22
Table 9: Population Trend per Municipality	27
Table 10: Households Trend per Municipality	27
Table 11: Number of Settlement, Wards and Traditional Leaders per Municipality	27
Table 12: CDM Population Density per Municipality	27
Table 13: Local Municipalities comprising the CDM	28
Table 14: CDM Population Growth Rate per Municipality	28
Table 15: Population Projections 2011-2030	29
Table 16: Gender and Sex Ratio per Municipality	29
Table 17: Distribution of Population by Age Group per Municipality, 2016	30
Table 18: Persons with Disability in CDM – 2011	31
Table 19: Persons with Disability in CDM – 2016	31
Table 20: CDM Population/Ethnic Group Structure	31
Table 21: Population by Home Language	32
Table 22: Households Dynamics in CDM	33
Table 23: Marital Status in CDM – 2011	34
Table 24: Marital Status in CDM – 2016	34
Table 25: Unemployment Rate (Official)	35
Table 26: Employment in formal and informal sector in 2014	35
Table 27: Dependency ratio by municipality: 1996 – 2016	36
Table 28: Informal Settlements within CDM	39
Table 29: Status of LUM Tools within CDM	41
Table 30: Capricorn Nodal Hierarchy as per Limpopo SDF, 2016	41
Table 31: Alignment between the SDF, IDP and Budget.	42
Table 32: Proposed Infrastructure Investments in the identified Growth Points - 2017/2018 Financial Year	43
Table 33: Claimed Land in Hectares per	44
Table 34: Number of Land Claims in CDM	44
Table 35: Geo-Type in CDM	46
Table 36: Percentage Distribution of Households by Type of Main Dwelling – 1996, 2001, 2011, 2016	46
Table 37: Distribution of Households by Type of Main Dwelling, 2016	46
Table 38: Estimated Subsidized Housing Demand per District and Local Municipality 2011-2015	46
Table 39: Percentage Distribution of Households with Access to Refuse Removal in CDM, 1996 – 2011	48
Table 40: Percentage Distribution of Households with type of Refuse Removal, 2016	48
Table 41: Refuse Disposal	48
Table 42: Status of Landfill/Waste Disposal Sites in CDM	49
Table 43: Summary of likely Climate Change Risks and Impacts for the Capricorn District Municipality	51
Table 44: KPA 1: Spatial Rationale Challenges and Interventions	52
Table 45: Access to Basic Services in CDM, 1996 – 2016	53
Table 46: Percentage Distribution of Households that have Access to Piped Water in CDM, 1996 – 2016	53
Table 47: Distribution of Households by Main Source of Drinking Water, 2016	54
Table 48: Source of Water in CDM	54
Table 49: Provincial Blue Drop Performance Trends per Water Service Authority, 2009-2014	56
Table 50: Water Challenges and Proposed Interventions	57
Table 51: Percentage Distribution of Households that have Access to Sanitation in CDM, 1996 – 2016	58

Table 52: Percentage Distribution of Households by Type of Toilet Facilities, Capricorn	58
Table 53: Sanitation Challenges and Interventions	58
Table 54: Percentage Distribution of Households that have Access to Electricity in CDM, 1996 – 2016	59
Table 55: Distribution of Households by Energy Source – 2011	59
Table 56: Electricity Challenges and Proposed Interventions	59
Table 57: Households with Access to Free Basic Water	60
Table 58: Households with access to Free Basic Sanitation	60
Table 59: Households with access to Free Basic Electricity	60
Table 60: Road Agencies/Authorities within CDM	61
Table 61: Road Network (District Roads)	62
Table 62: Road Network (Municipal Roads)	62
Table 63: Municipal Roads	63
Table 64: Storm Water Structures in CDM	64
Table 65: Roads and Transport Challenges and Proposed Interventions	67
Table 66: Distribution of Households with access to Telecommunication Services – 2011	68
Table 67: Sport, Recreation, Arts and Culture Challenges and Proposed Interventions	68
Table 68: Crime Statistics per Category and Police Station (April 2015 - March 2016)	70
Table 69: Number of Police Stations in CDM	73
Table 70: Safety and Security Challenges and Proposed Interventions	74
Table 71: Emergency Services Management Challenges and Interventions	75
Table 72: Disaster Risk Management Challenges and Proposed Interventions	77
Table 73: Municipal Health Services Challenges and Proposed Interventions	78
Table 74: Health Facilities in CDM	79
Table 75: Sexually Transmitted Infection Cases	79
Table 76: Distribution of Population by Level of Education Attained per Local Municipality, 2016	81
Table 77: Distribution of Population by Level of Education Attained, 2011	81
Table 78: Public Schools per Quintile and Municipality	82
Table 79: Learner: Educator Ratio in Public Ordinary Schools per Municipality	82
Table 80: Public Tertiary Institutions in CDM	83
Table 81: Sectoral Contribution to CDM's Economy in 2014 Households Income	87
Table 82: Capricorn DM: Individual Monthly Income by Local Municipality, Census 2011	87
Table 83: Households Annual Expenditure Social Grants	88
Table 84: Number of Recipients of Social Grants in Capricorn District Municipality	90
Table 85: Disbursements of Social Grants	90
Table 86: Percentage Share of people living below the Food Poverty Line (FPL)	92
Table 87: Human Development Index – CDM & Limpopo	94
Table 88: Anchor Projects Researched up to Pre-Feasibility Study Level	96
Table 89: Tourism Activities in Capricorn	98
Table 90: Tourism Related Events in Capricorn	99
Table 91: Tourist attraction Areas in Capricorn	99
Table 92: Nature Reserves in Capricorn	99
Table 93: KPA 3: LED Challenges and Interventions	100
Table 94: CDM Financial Management Policies	101
Table 95: Source of Income in CDM	102
Table 96: Municipal Infrastructure Grant (MIG) Expenditure as at 30 June 2016	103
Table 97: Municipal Infrastructure Grant (MIG) Expenditure as at 31 Dec 2016	103
Table 98: KPA 4: Financial Viability Challenges and Interventions	104
Table 99: CDM Political and Non-Political Structures and Functions	104
Table 100: Established Structures and Committees within CDM	107
Table 101: Audit Opinions within CDM	107
Table 102: Strategic Risks facing Capricorn District Municipality	108
Table 103: KPA 5: Good Governance and Public Participation Challenges and Interventions	110
Table 104: List of Portfolio Committees within CDM	111
Table 105: Number of Posts on the Organisational Structure	113
Table 106: CDM Employment Equity Status	114



Table 107: Employment Equity Status per Occupational Category	114
Table 108: Human Resource Management Policies	114
Table 109: KPA 6: Municipal Transformation and Organisational Development	116
Table 110: Special Focus Challenges and interventions	117
Table 111: CDM Consolidated SWOT Analysis	118
Table 112: Key Development Priorities per Municipality	123
Table 113: Key deliverables of 2030 Growth Development Strategy	125
Table 114: Development Planning and Environmental Management Services (DPEMS): Objectives, Strategies, Proposed Projects and 5 years targets.	127
Table 115: Development Planning and Environmental Management Services Department (DPEMS): Projects List and Budget for 2017/18-2019/20 MTERF Budget.	134
Table 116: Infrastructure Department: Objectives, Strategies, Proposed Projects and 5 years targets	141
Table 117: Infrastructure Services Department: Project List and Budget for 2017/18-2019/20 MTERF Budget	149
Table 118: Strategic Executive Management Services Department (SEMS): Objectives, Strategies, Proposed Projects and 5 year targets	167
Table 119: Strategic Executive Management Services Department: Project List and Budget for 2017/18-2019/20 MTERF Budget	174
Table 120: Community Services Department (SEMS): Objectives, Strategies, Proposed Projects and 5 year targets	182
Table 121: Community Services Department: Project List and Budget for 2017/18-2019/20 MTERF Budget	189
Table 122: Corporate Services Department: Objectives, Strategies, and Proposed Projects and 5 year targets	194
Table 123: Corporate Services Department: Project List and Budget for 2017/18-2019/20 MTERF	204
Table 124: Finance Department: Objectives, Strategies, Proposed Projects and 5 year targets	214
Table 125: Finance Department: Project List and Budget for 2017/18-2019/20 MTERF Budget	221
Table 126: Horizontal and Vertical Integration	228
Table 127: Municipal Sector Plans	229
Table 128: Summary of identified Opportunities and Constraints in CDM	233

## FIGURES

Figure 1: Legislative Framework for Local Government Administration	4
Figure 2: Alignment of Strategic Plans	12
Figure 3: Phases of the IDP Review/Development	15
Figure 4: Internal Role Players and Responsibilities	20
Figure 5: External Role Players and Responsibilities	21
Figure 6: Percentage Population Distribution per District Municipalities	26
Figure 7: Population per Local Municipality	26
Figure 8: Population Growth Rate 1996 - 2001 and 2001 - 2011, Limpopo and 5 Districts	28
Figure 9: Gender Distribution in CDM	29
Figure 10: CDM Population Distribution by Age Group - 1996, 2001, 2011 and 2016	30
Figure 11: CDM Population Group	32
Figure 12: Language	33
Figure 13: Marital Status in CDM	34
Figure 14: Percentage of People Employed in the Formal Sector	36
Figure 15: Land Use Management System	41
Figure 16: Projected Climate Change: Temperatures & Precipitation	51
Figure 17: CDM Roads Condition	62
Figure 18: Crime Statistics per Category (April 2015 - March 2016)	73
Figure 19: Risk Rating per Local Municipality	76
Figure 20: Distribution of population aged 20 years + by highest level of education attained, 1996-2011	80
Figure 21: Distribution of Population by Level of Education Attained per Local Municipality, 2016	81
Figure 22: Annual Growth Rate for SA, Limpopo and Capricorn (2014)	84

Figure 23: Annual Growth Rate Performances of Districts in Limpopo (2014)	84
Figure 24: District Contribution to Limpopo's Economy	85
Figure 25: Local Municipalities' Contribution to Capricorn's Economy	85
Figure 26: Annual Growth Rate of CDM's Sectors (2014)	86
Figure 27: Number of Households by Income Category (2012)	88
Figure 28: Growth in beneficiaries of Grants in Capricorn District	90
Figure 29: Disbursement of social grants in Capricorn District	91
Figure 30: Dependency Ratio	92
Figure 31: Level of Poverty in Capricorn	93
Figure 32: People Living below Food Poverty Line	93
Figure 33: Share below Food Poverty Line for Capricorn District and its local municipalities.	93
Figure 34: Comparison of people living below the Food Poverty Line in Capricorn, Limpopo and South Africa	94
Figure 35: Source of Income in CDM	102
Figure 36: CDM Stakeholder Map	110
Figure 37: Departments and Constituting Sections	112
Figure 38: Top Structure of CDM	113
Figure 39: Alignment of Key Organisational Goals with Strategic Objectives and Key Performance	126

## MAPS

Map 1: Capricorn District Municipality Regional Context	24
Map 2: Capricorn District Municipality Local Context	25
Map 3: CDM Spatial Development Framework	37
Map 4: Town Hierarchy	42
Map 5: Land Claims	45
Map 6: Strategic Level Climate Hazard Prediction	50
Map 7: CDM Water Infrastructure Bulk and Reticulation	55
Map 8: CDM Water Infrastructure Boreholes	55
Map 9: Road Network	61
MAP 10: Public Transport	65
Map 11: Community Facilities in CDM	73
Map 12: CDM Health Facilities	79
Map 13: School Facilities in CDM	83



## LIST OF ACRONYMS

ABBREVIATION	INTERPRETATION
AGSA	Auditor General South Africa
ALM	Aganang Local Municipality
ARV	Antiretroviral
ASS	Annual Schools Survey
BBBEE	Broad Based Black Economic Empowerment
BLM	Blouberg Local Municipality
BWS	Bulk Water Supply
CAPEX	Capital Expenditure
CBD	Central Business District
CDM	Capricorn District Municipality
CFO	Chief Financial Officer
CGDS	Capricorn Growth & Development Strategy
CHC	Community Health Centres
CO	Carbon Monoxide
COGHSTA	Limpopo Department of Co-Operative Governance, Human Settlement and Traditional Affairs
CPF	Community Policing Forum
CSF	Community Safety Forum
DPIs	Development Priority Issues
DAFF	Department of Agriculture, Forestry and Fisheries
DC	District Code
DEA	Department of Environmental Affairs
DFA	Development Facilitation Act 65 of 1995
DGP	District Growth Point
DHSD	Department of Health and Social Development
DMR	Department of Minerals Resources
DoA	Department of Agriculture
DoE	Department of Education
DPW	Department of Public Works, Roads and Infrastructure
DRMF	Disaster Risk Management Forum
DSAC	Department of Sports Arts & Culture
DTI	Department of Trade and Investment
DWA	Department of Water and Sanitation
EEDG	Energy Efficiency Demand Grant
EEP	Employment Equity Plan
EHS	Environmental Health Services
EIA	Environmental Impact Assessment
EM	Executive Mayor
EMP	Environmental Management Plan
EPWP	Expanded Public Works Programme
ERP	Enterprise Resource Planning
FET	Further Education & Training
FMG	Financial Management Grant
GDIP	Green Drop Improvement Plan
GDP	Gross Domestic Product
GDS	Growth and Development Strategy

ABBREVIATION	INTERPRETATION
GIS	Geographical Information System
GRAP	Generally Recognized Accounting Practice
HDI	Human Development Index
HIV/AIDS	Human Immunodeficiency Virus/Acquired Immunodeficiency Syndrome
HH	Households
HR	Human Resource
ICT	Information and Communication Technology
IDC	Industrial Development Corporation
IDRR	International Day for Disaster Risk Reduction
IDP	Integrated Development Plan
IGR	Intergovernmental Relations
IT	Information & Technology
ITP	Integrated Transport Plan
KPA	Key Performance Area
KPI	Key Performance Indicator
LARP	Land and Agrarian Reform Project
LDV	Light Delivery Vehicles
LED	Local Economic Development
LEDA	Limpopo Economic Development Agency
LEDET	Limpopo Economic Development, Environment and Tourism
LDP	Limpopo Development Plan
LGSETA	Local Government Sector Education and Training Authority
LM	Local Municipality
LNLM	Lepelle-Nkumpi Local Municipality
LTP	Limpopo Tourism & Parks
LUM	Land Use Management
SDGs	Sustainable Development Goals
MDMC	Municipal Disaster Management Centre
MFMA	Municipal Finance Management Act 56 of 2003
MGP	Municipal Growth Point
MPAC	Municipal Public Accounts Committee
M&E	Monitoring and Evaluation
MEC	Member of Executive Committee
MHS	Municipal Health Services
MIG	Municipal Infrastructure Grant
MLM	Molemole Local Municipality
MM	Municipal Manager
MMC	Member of Mayoral Committee
MOU	Memorandum of Understanding
MPAC	Municipal Public Account Committee
MPLS	Multiprotocol Label Switching Solution
MSA	Municipal Systems Act 32 of 2000
MSIG	Municipal System Improvement Grant
MTEF	Medium Term Expenditure Framework
MTREF	Medium Term Revenue and Expenditure Framework
MTSF	Medium Term Strategic Framework
MWIG	Municipal Water Infrastructure Grant
NEMA	National Environmental Management Act 107 of 1998

<b>ABBREVIATION</b>	<b>INTERPRETATION</b>
NGO	Non-Governmental Organisation
NLTA	National Land Transport Transition Act 22 of 2000
NMT	Non-Motorised Transport
NPO	Non-Profit Organisation
NSDP	National Spatial Development Perspectives
O&M	Operations & Maintenance
OPEX	Operational Expenditure
OTP	Office of the Premier
PAIA	Promotion of Access to Information Act
PCP	Population Concentration Point
PGP	Provincial Growth Point
PLM	Polokwane Local Municipality
PMS	Performance Management System
PMU	Project Management Unit
PPPs	Public Private Partnerships
PRASA	Passenger Rail Agency of South Africa
RA	Road Assessment
RAL	Roads Agency Limpopo
RRAMS	Rural Road Asset Management System
RDP	Reconstruction & Development Programme
REAL	Revenue, Expenditure, Assets & Liability
RHIG	Rural Households Infrastructure Grant
RSC levies	Regional Services Councils Levy
RWS	Regional Water Scheme
SANRAL	South African National Road Agency Limited
SANS	South African National Standards
SAP	Systems Applications and Products
SAPS	South African Police Services
SASSA	South African Social Security Agency
SCM	Supply Chain Management
SDBIP	Service Delivery & Budget Implementation Plan
SDF	Spatial Development Framework
SDI	Spatial Development Initiatives
SEA	Strategic Environmental Assessment
SETA	Skills Education Training Authority
SIPs	Strategic Integrated Projects
SLA	Service Level Agreement
SMMEs	Small Medium & Micro Enterprises
SO <sub>2</sub>	Sulphur Oxide
SONA	State of the Nation Address
SOPA	State of the Province Address
SPLUMA	Spatial Planning and Land Use Management Act
STATSSA	Statistic South Africa
SWOT	Strength, Weaknesses, Opportunities and Threats
VAT	Value Added Tax
VOCS	Victim of Crime Survey
VIP	Ventilated Improved Pit Latrine
WESSA	Wildlife and Environmental Society of South Africa

<b>ABBREVIATION</b>	<b>INTERPRETATION</b>
<b>WSA</b>	Water Service Authority
<b>WSDP</b>	Water Services Development Plan
<b>WSIG</b>	Water Services Infrastructure Grant
<b>WSP</b>	Work Skills Plan
<b>WTP</b>	Water Treatment Plant
<b>WWRAP</b>	Wastewater Risk Abatement Plan
<b>WWTW</b>	Waste Water Treatment Works
<b>ZCC</b>	Zion Christian Church

## VISION

- "Capricorn District, the home of excellence and opportunities for a better life"

## MISSION

- "To provide quality services, in a cost effective and efficient manner, through competent people, partnerships, information and knowledge management creating sustainability of economic development in the interest of all stakeholders"

## VALUES

- Our vision and mission is based on the following values:

- **I-RESPECT**
- Integrity
- Responsibility
- Excellence
- Service
- Partnership
- Empowerment
- Communication/Commitment
- Trust

## DEVELOPMENT PRIORITY ISSUES

- The District conceptualised the Development Priority Issues as long term goals, which are linked to the vision and mission, as follows:
- Health and Dignity
- Secure Living Conditions
- Education
- Financial Security
- Good Governance

## VISION & MISSION FOR THE DISTRICT AND 4 LOCAL MUNICIPALITIES



### CAPRICORN DISTRICT MUNICIPALITY

**Vision:** "Capricorn District, the home of excellence and opportunities for a better life"

**Mission:** "To provide quality services, in a cost effective and efficient manner, through competent people, partnerships, information and knowledge management creating sustainability of economic development in the interest of all stakeholders"

"Re šoma le setšhaba"



### BLOUBERG LOCAL MUNICIPALITY

**Vision:** "A participatory municipality that turns prevailing challenges into opportunities for growth and development through optimal utilisation of available resources"

**Mission:** "To ensure the delivery of quality services through community participation and creation of an enabling environment for economic growth and job creation"

"Kodumela moepa thutse"



### LEPELLE-NKUMPI LOCAL MUNICIPALITY

**Vision:** "Be financially viable municipality, geared towards the improvement of quality of life of the people by providing sustainable services"

**Mission:** "To effectively provide quality services and thus make a significant contribution to social and economic development of the community"

"Motho ke motho ka batho"



### MOLEMOLE LOCAL MUNICIPALITY

**Vision:** "A developmental people driven organisation that serves its community"

**Mission:** "To provide essential and sustainable services in an efficient and effective manner"

"Kopano ke maatla go aga setshaba se kaone"



### POLOKWANE LOCAL MUNICIPALITY

**Vision:** "Ultimate in innovation and sustainable development"

**Mission:** "Provision of cost effective services which promote socio-economic development, a safe and healthy environment through good governance and active community participation"