

# **CAPRICORN DISTRICT MUNICIPALITY**

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## **ORIGINAL BUDGET 2015/16**

# BUDGET MTREF

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### **PART 3 - INTEGRATED DEVELOPMENT PLAN (IDP) and SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN (SDBIP)**

# **1. MAYOR'S REPORT**

## 1. MAYOR'S REPORT

### **Budget Speech 2015/16 by Executive Mayor of Capricorn District Municipality Cllr Gilbert Kganyago, Council Chamber**

26 May 2015

Honourable Speaker Cllr Maria Lekganyane;

His and Her worships, Mayors of our municipalities;

Our Chiefwhip Cllr Calvin Masoga

Members of the Mayoral Committee

Chairpersons of Section 79 and Section 80 Committees

Chairperson and leadership of the District House of Traditional Leaders;

Our esteemed traditional leaders

Leadership of the ANC and other political parties represented here

Our Municipal Manager and municipal managers of locals municipalities  
Representatives of SALGA, government departments, municipalities  
The media; Distinguished Guests;

I am humbled by the opportunity given to me as part of a collective of our district to present to the residents of Capricorn District, the State of the District Address (SODA) and the budget speech for the 2015/16.

### **Introduction**

Ladies and gentlemen, the role of a leader is to be teacher and for a leader to be a good teacher s/he must in turn be a good learner. On an occasion of this form, where the citizenry and communities are assembled, it is fit and proper to outline and explain not only what the State of the District Address is, but so also, what is and

how the municipal Council works. This is crucial in empowering the citizenry through civic education about their rights and responsibilities and how to assert and exercise such. In addition, what are the instruments that the municipal Council employs to perform its duties, functions and responsibilities.

This is in light of the fact that the local government sphere is only at its nascent stage of development, 19 years to be precise. Superfluous or condescending as it might seem to follow this route, especially to some who are educated on the structure, roles and functions of a municipal Council, it remains necessary at all times to continually conduct civic education - rather one error on the side of caution!

What we have learned in the past 21 years of freedom and democracy is a question that prompted us to state the observation that more often than not, the citizenry perceives itself as being unaffected role players and mere beneficiaries of the benevolence of a municipal Council and its Councillors on the one hand.

### **The role of Council**

While most among the community are pretty aware of their relationship to a municipal Council and / or Councillors, at times there exists a gap in terms of understanding on how to forge a close communicative or information relationship in between the municipal Council and / or Councillors and the community on the other hand. It is this gap that the brief outline and explanation on what a State of the District Address and the role and function of the municipal Council seeks to make an attempt to gradually bridge.

The value of emphasising the connection between the municipal Council and the community is that of strengthening democratic and accountable government and to promote and protect its legitimacy. It is so necessary when historic lessons are drawn to the effect that the further societies move away from freedom and independence era the younger generations tend to possess distant memory about where their country's past and history.

There are practical signs of this threat to democracy and freedom in our country. This analysis is borne out by slowing down interest in electoral processes characterised by low levels of voter registration and voter turnout as well as unpatriotic acts in the form of xenophobia, violation of women and children rights and crime that destabilises our communities.

While the causes that accounts for disinterest in governance processes by the citizenry can be rationalised, it however, remains the goal of a democratic municipal governance to do more to keep the constituency highly mobilised and participative in common quest to improve the living conditions where we reside. That is why we have assembled here to take this promise of our freedom and democracy forward as enshrined in the Constitution of the Republic of South Africa when it says, “The People Shall Govern. And that no government can justly claim authority unless it is based on the will of the people”.

Ladies and gentlemen, our gathering here today captures and explains the role and responsibility of Council to report on annual performance targets, achievements and challenges, as well as to outline Council’s programme of action for the year ahead.

Our Council is required to recognise the interdependence between the municipality and you - the people. We cannot speak of a functional Council to the exclusion of the people. It is also a role of Council to uphold and promote Batho Pele Principles as our guiding service standards. This in essence, ensures that we put people first and ensure reasonable turnaround time in projects implementation as well as attending to interruption of services we render.

### **Context of SODA - What to expect**

Madame Speaker, let me succinctly outline the highlights of this address by touching on key points.

### **Reconfiguration of boundaries**

CDM has participated in the reconfiguration of municipal boundaries in line with Section 22 notice by the minister of COGTA – which was issued to communicate the intention to realign municipal boundaries that would result in the transfer of functions.

CDM has responded accordingly to the suggested reconfiguration of boundaries and we have embraced changes that might affect Aganang, Molemole and Blouberg. Following the publication of the notice under the auspices of the Municipal Demarcations Board, certain areas will be administratively transferred to other local municipalities and some municipalities might be de-established.

It must be noted that this realignment of boundaries is to ensure effective coordination and provisioning of services by government to communities. Such changes do not suggest that people will be moved to another area. It only means administrative services will be handled at another area and the existing administrative municipal infrastructure will still be utilised.

We therefore thank the communities for their cooperation with the Municipal Demarcations Board at the recent consultative session here at Aganang; and we want to urge you to continue to cooperate.

### **Fighting corruption**

As Council we continue with our efforts to fight corruption by Councillors, staff or private companies that do business with us. Ladies and gentlemen, corruption deprives our people of the necessary resources for development. It brings instability in the institution and entrenches factions within the administration and it is for those reasons that we are firm in fighting it. To this end, we urge the communities to cooperate and work with us in rooting out crime and corruption in our district. Accordingly, we have put in measures and systems that the public may utilise in the fight against corruption. Notably, there is anti-fraud and corruption hotline (0800 20 50 53) which operates 24 hours and anonymous, available in all languages and we encourage our people to use it to protect their public resources.

### **Audit**

The Capricorn District Municipality received unqualified audit in the financial year 2013/14. This means that we complied with treasury regulations and legislation in running the financial affairs of the municipality. We followed procedures in procuring contracts for services. However, much still needs to be done. If we want to take this municipality to another level, then we must improve in performance audit. While we do well in compliance audits, we still do not do well in project implementation within

prescribed timeframes and this results in projects taking too long to complete, leading to rollovers.

We also need to strike a balance between operating expenditure and capital expenditure and reduce the gap in ratio between the two. It can't be expected as normal when Opex is higher with 68% of the budget while Capex is lower with 32% of the budget. This gap is huge and needs to be reduced, I am happy to announce that Council has paid closer attention to this matter and has decided that going forward we must level the gap.

### **Social welfare**

Madame Speaker, CDM has played its role in its public-private partnership social welfare programmes. We are pleased to report that we helped a maths and science school at Molemole, we donated school uniforms and other material to 410 learners in line with our continuous learner support programme. This we did as part of our efforts to retain our children in primary education, especially those from indigent families.

### **KEY PROVINCIAL AND NATIONAL POINTS**

Madame Speaker, CDM firmly supports the Back-to-Basics approach for local government that was adopted by government at the presidential summit last year. Both the president JG Zuma and the minister of cooperative governance and traditional affairs Pravin Gordan called on all of us Councillors being the leaders and servants of the people to recommit ourselves in providing municipal services in a professional and caring manner, and in our daily conduct, to recognize each resident as a valuable beneficiary.

The Minister said, "We must make sure that robots work, that potholes are filled, water is delivered, refuse is collected, electricity is supplied and waste management takes place in the right kind of way."

Madame Speaker, on the 12 February this year our President of the Republic Jacob Zuma pronounced the national programme of action during the State of the Nation

Address in line with the National Development Plan focusing on economic growth and employment and eradication of poverty and inequality.

Similarly, and a week later, the Premier of our province, Stan Mathabatha in his State of the Province Address where he outlined the provincial programme of action to tackle socio-economic challenges facing our province.

Both the President and the Premier presented an elaborate vision which serves as a roadmap that takes us into the next 15 years to transform our country and province into a one that is developed, safe and prosperous wherein the majority of our people from rural areas and the urban working class centres enjoy a better life for all.

Therefore, our main task as CDM is to increase access to water, sanitation and electricity to a thousands upon thousands of households, as well as emerging small business enterprises. In this way, we will ensure that inclusive economic growth leads to more creation of decent jobs for sustainable livelihoods.

This work will require that integrated development plans of our municipalities must always be geared towards achieving this goal of socio-economic freedom.

Madame Speaker, the purpose of bringing us together can be understood further if we can agree with the assessment of Duncan Green in his book *From Poverty to Power*, in which he said, *“People living in poverty must take or create power over their own lives and destinies. To develop, countries need educated, informed and healthy citizens and a state both willing and able to provide the essential services on which their well-being depends. The state must also ensure that both the quality and quantity of economic growth meets developmental needs.”*

As a developmental state and a developmental local government for that matter, to overcome unemployment, inequality and poverty, we need the active participation of the people, communities and all patriots in the course for their own development.

## **CORPORATE SERVICES**

Madame Speaker, the Capricorn District Municipality embraces the Back to Basics Programme of promoting good governance, effective administration, reducing

wasteful spending patterns, hiring competent people and ensuring transparency and accountability.

### **Organisational development**

In our efforts to get the basics right, we paid thorough attention to build and organise our administration and to ensure well functional institution, led by dynamic and capable leaders, managed and served by capable workforce in order to deliver better and quality services.

- We are pleased that our organisational structure makes a provision for the institution to allow our employees to put their skills to practice and respond to the demands and dynamics of service delivery.
- In so far as senior management in concerns, in terms of section 56 managers, we are moving speedily to fill all the positions of executive managers to operate at full speed in providing services, and this will be done to coincide with the beginning of new financial year on 1st July.
- We are also in the process of recruiting a suitably qualified and capable municipal manager.
- Of note is that gender representation at management level is fairly balanced however, more still needs to be done for the District municipality including local municipalities to transform the demographic composition of the district in order to approximate the character of our society.

### **INFRASTRUCTURE SERVICES**

Madame Speaker, the Back to Basics programme compels us to continuously expand and renew our social and technical infrastructure in order to achieve our socio-economic development agenda, which in turn implies ever-present ability to attract and retain investments and grow the local economy.

#### **Water**

Accordingly, we know the greatest plight of our people is about lack of or poor infrastructure such as gravel roads, dysfunctional water supply and drainage

systems that, owing to age and substandard workmanship, fail to serve their intended purpose.

It is for this reason that we held a district water summit earlier this month to help find sustainable solutions to water supply and sanitation challenges. The Summit was in line with the call made by the Premier in his State of the Province that all district municipalities should host district water summits that will culminate into the Provincial Water Summit that is planned for July this year.

Although the summit highlighted challenges we must surmount in order to ensure universal access to water, we are pleased with the progress made over the years to address water supply challenges in the district.

The summit also dealt with the draft district water master plan - which is a comprehensive and far-reaching framework for planning and implementation of the water and sanitation projects in our local municipalities. The plan identifies areas with high and low water tables, ideal water sources as well as water quality and the cost of future projects, amongst others.

In so far as operations and maintenance is concerned, a full-scale assessment of the value of the water infrastructure assets has provided us with insight on the health, lifespan and strength of our infrastructure. And it for this reason that we prioritised cost recovery areas such as Lebowakgomo to replace old infrastructure and so far we have replaced over 2 000 meters and the process continues within a **R1,1m** budget to ensure accurate billing and increase our water revenue.

We have completed the construction of water testing laboratory and have transferred it to the University of Limpopo. The laboratory is now operational and it will ensure that our Blue Drop standard for clean and safe water supply to communities is improved. Furthermore, we have already hired scientists and this has ended years of taking samples to Gauteng for tests. We make an invitation as CDM to other water service authorities beyond our district and even in the SADC region to consider using our water testing laboratory services.

Ladies and gentlemen, we continue with our indigent policy and free basic services programmes to ensure that poor households are not excluded from accessing clean water.

In Bulk water supply, we are making significant strides in line with our water master plan to roll out bulk infrastructure projects and ensure equitable, sustainable water supply to households, agriculture and mining and redress past water supply imbalances and re-affirm water as critical to economic development and the sustenance of human life.

For many years the communities of Zebediela under Lepelle Nkumpi Local Municipality have been complaining about lack of water services. CDM listened, heard and intervened accordingly. We are pleased to report that we handed over three water projects of over 13,000 yard connections to the communities of Matjatjie, Mshengoville and Matlharolle to improve their quality of lives. And Madame Speaker, we shall do the same with more and more villages in the near future as we further reduce the water supply backlogs in the district which now stands at 11%.

In addition to the above achievements, we have completed 12 water projects within Aganang that benefitted 2 700 households in the last financial year. In Blouberg, we completed 10 water projects that benefitted 4 356 households while in Lepelle Nkumpi we completed 11 water projects that benefitted 10 413 households. In Molemole, we completed 9 water projects that benefitted 2 801 households.

This epitomises our commitment to changing the people's encounter with poverty for the better life in spite of persistent challenges such as insufficient sources of water, growing patterns of our communities, over-dependence on underground water, ageing infrastructure and theft of water pump engines.

However, we cannot celebrate our successes without acknowledging challenges that still lie ahead, which we must overcome to achieve 100% access to water. And we believe that with the outcomes of the recent Water Summit, we are poised for expedited solutions to ensure a better life for all.

Progress is being made to improve water supply in areas that are affected by water shortages such as Blouberg and Lepelle Nkumpi. In such areas, we recurrently dispatch water tankering trucks to supply them with water while we find lasting solutions to water shortages.

With assistance of Municipal Infrastructure Support Agency, the Water Master Plan, seeks to explore the sourcing of bulk water supply from the newly opened De Hoop dam to Lepelle-Nkumpi and Polokwane. As a district, we will continue to work with the Department of Water and Sanitation around funding on a construction of a bulk water pipeline from Nandoni dam, Glen Alpine dam to provide relief of water challenges in Aganang, Blouberg and Molemole.

While we wait for these mega projects to take off, we shall continue to roll out water projects in our local municipalities. For the next financial year, we will spend a total of **R22m** for water schemes at Ga-Kolopo, Ga-Phago, Burgwal and Ramoshoane villages – all in Aganang. For Blouberg, we will spend **R88m** for water schemes at Bull-Bull, Mochemi, Bognafarm, Ga-Raweshi, Indermark, Schoongezuit, Tswatsane and Uitkyk villages. In Lepelle Nkumpi, we will spend **R59m** for new water projects at Mathibela, Moletlane at ZB, Ga-Molapo, Mafefe, Lenting and Serobaneng in Ga-Mphahlele. In Molemole, we have planned to spend **R43m** on water schemes at Dikgading, Sekonye, Mphakane, Springs, Koekoe, Maupye, Reiland and Nyakelane villages.

Madame Speaker, it is important to raise a concern on water loss and conservation. We call on our people to please treasure and protect, conserve and save water because it is a scarce resource. It is non-reusable. We must double our efforts to deal with leaks in our homes, schools, churches and businesses – and set a target. In further preventing the water loss and waste, we have term contractors on stand-by to attend to burst and leaking water and sewer pipes. In the next financial year, we shall spend **R25m** on fixing leaks by using term contractors.

Understanding the strain of water resources requires innovative thinking. In this regard, we are exploring the options of reclamation and re-use of treated effluent from our waste water treatment works, rainwater harvesting and ground water.

In the new financial year, we have set aside **R243m** for water projects, **R35m** for operations and maintenance; and additional **R49m** for bulk water purchases. The Department of Water and Sanitation has also made **R536m** available to complement our capital budget on 2015/16 water projects.

Madam Speaker, with regard to **sanitation**, one of our key infrastructure service delivery programmes aimed at restoring dignity to our people is the provision of decent sanitation facilities. To date, 61% of our households has got access to sanitation facilities. However, it will require a huge budget to clear off the 39% backlog.

In the last financial year, we completed 4 sanitation projects in all local municipalities that benefitted 850 households. Going forward, we have budgeted a total budget of **R16m** for household sanitation in the district, which will be ventilated-improved and environment friendly; and for Senwabarwana sewer.

## **DEVELOPMENT PLANNING, ENVIRONMENTAL MANAGEMENT SERVICES (DPEMS)**

Madame Speaker, apartheid spatial planning entrenched uneven development and left us saddled with an overwhelming number of economically derelict areas and attendant poverty in our villages and townships.

This is now undergoing transformation. In redressing this distorted spatial outlook, we are involving traditional leaders and other stakeholders to encourage cooperation in site demarcations and allocations of land and development.

It is for this reason that we have established district land committee. We are pleased to announce that the President has signed the Spatial Planning and Land Use Management Act (SPLUMA) proclamation. This Act will come into effect on 1<sup>st</sup> July 2015; and it will allow for the establishment of Municipal Planning Tribunal. The Tribunal will handle residential and business applications, site demarcation and allocation processes.

Ladies and gentlemen, I believe everyone is aware of the effects and outcomes of the re-configuration of the ward maps for realigned boundaries of our municipalities ahead of 2016 municipal elections. The proposal by Municipal Demarcations Board to de-establish Aganang Local Municipality was met with mixed reactions from all quarters but we are pleased that everyone has finally come to understand the proposal and its implications.

We therefore commend MDB for the effort taken to consult and involve all affected stakeholders and it is my belief that we are all ready to work with MDB in this adventure. For 2015/16, we have set aside **R3,2m** for this department, part which will be used for spatial planning awareness efforts and implementation of spatial development framework (SDF) and SPLUMA.

### **Environmental management**

Madame Speaker, we have a dream to turn the district into a liveable, green and safe environment for residents, visitors and commuters. As the population, townships and industries grow, environmental issues such as climate change, waste management, air quality, energy and open spaces increase in importance.

We should therefore introduce various initiatives to protect our environment from loss to human neglect and ignorance. Of key concern is the lack of effective management of waste in our communities and towns. Littering, illegal dumping of waste, poor management of activities such as street trading all contribute to the challenge. For this reason, we have begun with the construction of Blouberg landfill site and we are putting aside a budget of **R6.6m** in the next financial year. We have also set aside **R1,8m** to purchase a compactor truck for waste collection and disposal in Molemole.

We have also adopted the approach of environmental education as one of the key ways to ensure increased knowledge and awareness of the environment among schools across the district to influence their actions where the environment is concerned. We have accordingly partnered with Wildlife and Environmental Education (Wessa) to adopt 15 schools drawn from across the district that we gave recycle bins.

We therefore commend all schools for their endeavor in taking in the initiative to promote the culture of environmental excellence and respect for our nature. It is for that course that we feel proud as CDM to celebrate cleanliness and commitment to clean and green environment with our schools.

### **Local economic development**

According to the National Development Plan, about 90% of jobs will be created through small and expanding companies by 2030. This can only be achieved if we increase the rates of entrepreneurship activity. Therefore training, mentorship and support services are extended to local enterprises especially SMMEs, cooperatives and emerging farmers in partnership with our strategic partners such as SEDA and NYDA.

Capricorn District is one of the district with highest unemployment rates in the country and it is for this reason that we have partnered with those key stakeholders to create a conducive environment for economic growth and increase our local economic output, which stood at 24% in contribution towards Limpopo's economy.

- We are pleased to report that in the last financial year, we managed to create 2 652 jobs in our EPWP programme and the majority of beneficiaries are youth (1 377) and women (1 046). We shall continue on this path of reducing unemployment through EPWP.
- We also created partnerships with like-minded stakeholders and thus awarded bursaries to 40 students who wanted to pursue careers in engineering disciplines at FET colleges.
- Provided internship opportunity to unemployed graduates that were drawn from our database of unemployed graduates.
- We are also reviewing our tourism marketing strategy to embrace the growing dynamics of the sector for the growth of our economy.

Ladies and gentlemen, economic growth and job creation are the cornerstones of our socio-economic development and the contribution of business, especially agri-business in improving these elements is essential. We have partnered with the Department of Agriculture on agro-processing of potatoes and tomatoes in the district, especially in Molemole and Blouberg where potential is huge.

Madame Speaker, the district has signed memorandum of understanding (MoU) with the Department of Agriculture. The purpose of MoU is to develop agricultural projects such as agro-processing. The beneficiaries will be emerging farmers. We are pleased to report that a food park has been identified for the district and it will be at Aganang. This food park or the fresh produce market is the first since 1994 under the democratic government. A significant number of jobs will be created.

In the next financial year, we are setting aside **R784 000** for entrepreneurship support in schools, SMME support as well as the promotion of SMME products.

## **COMMUNITY SERVICES**

### **Disaster and emergency services**

Madame Speaker, disaster can befall any nation as a result of extreme weather patterns and human activities. It is for this reason that we need necessary resources and strength to counter the effects of disasters and rekindle the livelihood of the victims of disaster such as floods and fires.

We pride ourselves with partnerships we have with the Red Cross, SASSA and the Department of Cooperative Governance, Human Settlements and Traditional Affairs.

There are three fire stations in the district now and plans are well underway to establish the fourth fire station here in Aganang. The first phase of the station will start in the new financial year and the process will continue on a multi-year approach as we need about **R40m** to complete it. We will also continue with our efforts in the new financial year to refurbish the existing fire stations. Furthermore, plans are also underway to establish a disaster centre. In the new financial year, we will procure land and begin with the designs of the centre.

In our continued efforts to increase disaster management capacity of our local municipalities, we are allocating **R11m** to increase our disaster management capacity and build a fire station here in Aganang as well as a disaster centre in the financial year 2015/16.

### **Sport, arts and culture**

With regard to arts and culture, Capricorn is a venerated cultural capital that is rich in diverse cultural heritage and generous African pride. And we therefore should provide the much needed leadership and continue to forge partnerships with key role players to support the development of arts and culture in the district. We are also keen to involve traditional leaders as champions of our heritage to share the significance of knowing about who we are and where we come and lead us in embracing co-existence of cultures through occasions such as Heritage Day celebration.

We also use sport as a vehicle to fight crime, social ills such as alcohol abuse and teen pregnancies, build social cohesion and unity among our people. We have recently launched the Executive Mayor's soccer tournament at Tibane stadium as a platform for both male and female players to showcase their talents on the field of play.

The district will pay closer attention to promote up-and-coming cultural groups by establishing partnerships with the private sector.

## **STRATEGIC EXECUTIVE MANAGEMENT SERVICES (SEMS)**

### **Special focus**

Madame Speaker, we have engendered social transformation programmes aimed at freeing young people from the clutches of social ills, poverty and diseases so they can be nurtured, skilled, trained and prepared to play their role in the economy.

Substance abuse, crime, prostitution, joblessness, teen pregnancy and diseases such as HIV/Aids are holding young people back, inhibit their youth development, subject them to abject poverty, putting them at greater risk of death and on the edge of subsistence before they can release their potential.

It is in our best interest to fight against all these social ills and build a friendlier society in which young people can be champions of our future. As CDM, we believe in strengthening partnerships with various role players in different sectors to promote community development; safe and healthy environments; dedication to women and youth empowerment; and promoting the interests of the most vulnerable and the less

fortunate. For example, this coming week, we will be talking to young people in Molemole, Botlokwa about the dangers of substance abuse.

Our HIV and Aids prevention and care programmes promote healthy communities in order to build a district that is fully responsive to the scourge of HIV and further reduce the infection and prevalence rate. The District Aids Council is functional and closely monitors the HIV/Aids programmes in the District.

Let us re-commit ourselves to build a society that will settle for nothing less than a society that works with us to eradicate the scourge of abuse and rape against women, girls and infants. All of us have got a responsibility to fight against violence against women. For this financial year, we set aside **R1m** to for our social transformation programmes, which among others – include establishment of a youth resource centre in one of our rural municipalities to help young people with access to computer facilities such as printing, photocopying and internet access facilities at cost of **R155 000**.

### **Council support**

Madame Speaker, our administration is not the only role player in the realisation of our goal for a better life. The participation of multitudes of our people throughout the length and breadth of the district brings about excellence in the way we govern.

We have always undertaken measures through our ward committees to promote active citizenry based on our firm belief that the citizens are the ultimate guarantors of their lives who deserve feedback on development throughout the service delivery cycle. We have therefore set aside **R1,2m** for women's parliament, youth parliament, support our ward committees and other public participation programmes in the next financial year

### **Risk Management and internal audit**

In building clean administration, we continue to take a zero-tolerance approach to ill-discipline, laziness and non-performance, corruption, fraud, impropriety, deceit and deviant behaviour. In fraud prevention, we've done everything possible to identify

areas where fraudulent activities are suspected and also investigated cases as we become aware of. We therefore set aside **R13m** for risk and audit that will be used for fraud prevention, security services, audit fees and memberships.

## **Communications**

Madame Speaker, communication remains the lifeblood and backbone of our institution and we have made strides to strengthen it internally and externally by working with various stakeholders to create partnerships, engage the public through various media platforms from print to electronic and social media. Our hardwork and excellence in communication has earned us the best marketed district award in 2014 and that speaks volumes about our seriousness to sell, protect and promote the CDM brand. We have therefore set aside **R4,6m** to continue on this path.

## **FINANCE**

### **Income and revenue management**

Madam Speaker, with regard to municipal revenue, we have identified water supply as a viable cost recovery mechanism and a primary source of revenue. Insufficient collection of revenue affects growth of our budget adversely and we are moving to implement cost recovery measures where there are yard connections.

This intervention will help us collect our own revenue in Lebowakgomo (Lepelle Nkumpi), Mogwadi (Molemole) and Senwabarwana (Blouberg) township. This will help us reduce dependency on grants and improve our budget growth. However, in this financial year, we managed to raise **R39m** from water sales which we hope shall increase when we implement our cost recovery projects.

### **Spending conditional grants**

Madam Speaker, we have thrown spanner in the works to ensure that all conditional grants are spent and circumvent returning any unspent portion to National Treasury. In the last financial year, misguided assertions, exaggerations and deliberate distortions were made to the public about underspending of the MIG grant. This came after the municipality underspent a portion (R130m) of the grant following the

delays in the submission of technical reports to the Department of Water and Sanitation due to low yielding boreholes and challenges with water source development.

The truth is that the municipality spent 89% of MIG and 65% of all other conditional grants including the rollover and no portion of the grants was surrendered to Treasury. This arose from unforeseen delays in the appointment of contractors and late registration of projects from the Department of water and sanitation, among other things.

However, corrective measures were taken; and after engagements with the Department of Water and Sanitation, all projects are now registered for the 2014/15 financial year. This remedial approach showed good signs as R252m was committed for MIG expenditure in 2014/2015 and R259m MIG allocation is also committed for 2015/16 financial year. Furthermore, the municipality is currently engaging the Department of Water and Sanitation and COGHSTA to commit the 2016/17 allocation as indicated in the DORA.

We remain committed to perfecting finance management system especially in the area of supply chain management; and move with speed to implement infrastructure projects such as water, reduce backlogs and improve the lives of the people of Capricorn District.

### **Audit performance**

Madame Speaker, Capricorn District Municipality received unqualified audit opinion for the financial year 2013/14. This mammoth feat is an enormous improvement from previous audit performance and it thus embraces the Back-to-Basics approach of getting financial management right. We are pleased that the Auditor General was satisfied with our books and now the focus is on perfecting our systems towards achieving a clean audit.

We continue to work with local municipalities and the Office of the Auditor General to overcome obstacles towards clean audit. We wish not to regress to the poor audit opinions that marred the district in the past. We pride ourselves with the support of our Municipal Public Accounts Committee (MPAC), the Audit Committee,

Performance Audit as well as Risk Management Audit to boost our internal controls, risk oversight, financial reporting and compliance.

## **Budget 2015/16**

Madame Speaker, it is our firm belief that all these programmes and IDP objectives outlined will be achieved with the budget of **R928m** that was approved by Council earlier this week. This budget comprises of **R634m** for operating expenditure and **R294m** for capital budget.

## **Peace, stability and friendships**

The State of the District Address takes place a few days after we celebrated Africa Day – which reaffirms Pan-Africanism, the passion and goal of African unity, national integration, economic development, conflict resolution and the reduction of inequality and injustice amongst all of us as Africans.

Recently, the district participated in the Africa Day event at the University of Limpopo where the Premier had invited our brothers and sisters from the African continent to sport games. The purpose of the event was to strengthen ties of people to people as well as government to government; and above all reaffirm the friendship between African brothers and sisters.

We call upon the people of our district to continue to live in harmony and peace with fellow African brothers from outside the borders of South Africa. We urge all visitors in our district who come from abroad to help us sustain the ties we share by desisting from among other things illicit or unlicensed business activities and also to regularize their documented status.

## **CONCLUSION**

We strongly feel it is befitting to extend a word of gratitude to our Council, our administration and everybody in the business of public service. It is through the hard work, dedication and commitment that our district has been able to be recognised in a number of awards in this financial year. These include:

- the award from SALGA for the improved municipality in financial management

- the gender mainstreaming award for being the centre of excellence in SADC
- the award for being the best marketed district
- the EPWP awards for environmental management

We pride ourselves with the support we receive from our ward committees, traditional leaders, sector departments, business community and the communities at large. We remain indebted to all of you.

I thank you all

## **2. COUNCIL RESOLUTION**

## CAPRICORN DISTRICT MUNICIPALITY



EXTRACT FROM THE MINUTES OF COUNCIL MEETING HELD ON 26 MAY 2015

### ITEM

OC 12/15/6.1.1 IDP, Budget and Budget Related Policies 2015/2016

### RESOLUTION

*Resolved*, That

(a) The following be approved :

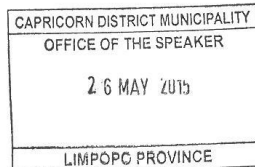
- (i) The 2015/2016 Annual Budget;
- (ii) The Reviewed 2015/2016 Integrated Development Plan;
- (iii) Adjustment of municipal tariffs for 2015/2016 by 5.9%;
- (iv) The proposed changes on the Supply Chain Management Policy, and to note that the following finance related policies previously approved remain unchanged :
  - Assets Management Policy;
  - Bad Debt Provision and Write Off Policy;
  - Delegation of Financial Powers;
  - Virement Policy;
  - Credit Control and Debt Collection Policy;
  - Indigent Policy;
  - Investment Policy; and
  - Tariffs Policy.

(v) The Budget Speech.

CERTIFIED AS A TRUE EXTRACT  
FROM THE MINUTES.

  
NM LEKGANYANE  
COUNCIL SPEAKER

26/05/2015  
DATE



### **3. EXECUTIVE SUMMARY**

## **2. EXECUTIVE SUMMARY**

### **3.1 INTRODUCTION**

The 2015/16 medium term budget was developed within the municipality budget framework, municipal budget and reporting frameworks and treasury guidelines.

The municipality has experienced a positive budget growth of 3.46% compared to the 2014/15 financial year. The 93% of the budget funding is based on grants and subsidies provided for by the national government. The grants are utilised to fund both operating and capital expenditure.

A total of **R 928 m** for 2015/16 medium term is proposed comprising of **R 627 m** for operating budget and **R 301 m** for capital budget.

The budget was prepared in line with the National, provincial and district priorities to ensure that services are planned according to planning guidelines.

### **3.2. DEMOGRAPHICS**

The municipality has five local municipalities namely Polokwane, Aganang, Blouberg, Molemole and Lepelle-Nkumpi. The district is largely made up of rural areas with a lot of infrastructural backlog.

Total population of the district is estimated at 1 243 167 with household of 342 837 with forty seven percent (47,7%) of economic population unemployed and 8% who live in an informal settlements.

### **3.3. PAST PERFORMANCE**

Capricorn District Municipality has significantly reduced its backlog on basic services provision. We have reduced our infrastructure backlog to 10.8% for water, 34.9% for sanitation (RDP level).

The municipality has budgeted R238.5 m on infrastructure projects such as water, electricity, roads, sanitations and waste management for the 2015/16 financial year.

Our level of spending on infrastructure is confirmed through the majority of households in the district having access to water and electricity.

Our strategic objectives for the medium term are as follows:

### **Water**

- By 2015/16, 100% of the citizens of the district will have affordable , clean and portable water according to RDP standard
- To increase access to free basic water services by 10% per year
- To provide clean and safe drinking water according to SANS 241

### **Sanitation**

- To provide sanitation service to 100% of the population by 2015/16

### **Electricity**

- By 2015, all people in the district will have access to electricity according to set standards

### **Roads**

- To have 5km of the District Roads surfaced by the year 2015.

## **3.4. FINANCIAL PERFORMANCE (2013/14 AND 2014/15)**

The municipality in the previous financial year have improved in terms of budget spending, hence alternative source of revenue or funding models needs to be exploited in order to realise the millennium goals.

The increased spending is attributed to utilisation of our reserve funds.

### **Budget**

Our budget was funded through grants and reserves. The impact of 2012/13 budget funding resulted in the municipality utilising available reserves. We are currently water service authority in four municipality's areas except Polokwane. The water business is currently not sustainable as it is funded from grants only.

## **3.5 BUDGET SUMMARY 2015/16 MTREF**

### **3.5.1. Operating Budget**

The operating budget increased by 3.8% from R 604m to R627m in the 2014/15 and 2015/16 financial years respectively. The budget increased in the 2015/16 budget compared to the 2014/15 financial year. The budgetary constraints realised in the 2015/16 medium term budget is due to high dependency on grant funding.

The municipality is currently the water services authority with four local municipalities operating the water business as water services provider. We have budgeted in the current year for revenue raising strategies, development and enforcement of bylaws and improving our billing systems. The projects are aimed at increasing the revenue of the district.

### **3.5.2. Capital Budget**

Our capital budget spending is projected at around R 1,006 billion over the next three years. The 2015/16 budget realised an increase. The 2013/14 and 2014/15 financial years realised a huge amount of cash injected in the capital budget. The 2015/16 financial year capital budget has increased by 2.7% and was mainly funded by grants.

### **3.5.3. Budget Analysis**

Personnel cost total 42% of the operating budget. Personnel costs increased by 5.6% in the 2015/16 financial year. Bulk water purchases totalled 8% of the operating budget and 15% was budgeted for repairs and maintenance.

The municipality has set aside 4% of the 2015/16 operating budget on contracted services and 12% on general expenses whereas 15% is budgeted for operating projects.

### **3.5.4. Capital Budget outlook and Challenges**

Our capital budget realised an increase in the 2015/16 financial year. The municipality will spend a total of R 1,006m for MTREF of infrastructure assets, 79% of our budget on water infrastructure, 16% on sanitation programmes and 5% on other capital projects like Furniture, plant and equipment, vehicles and IT equipments.

#### **3.5.4.1. WATER**

A total of R 231.5m was set aside for water infrastructure projects, this budget constitute 77% of the total 2015/16 capital budget. A further R35.7m on CAPEX and on OPEX is R158m is budgeted for water (operations and maintenance) and water quality.

Although the municipality is spending a lot of its budget on water, there are still challenges relating to water in the district:

- The district is water scarce, as it does not have many primary sources of water
- 80% of the population is dependent on ground water. The capacity of boreholes is compromised as the ground water is drying out and engines are being stolen.

The challenges has a huge implication on the medium term budget .The municipality budget is planned to eradicate the remaining backlog over the medium term.

#### **3.5.4.2. Sanitation**

A total of R7m is set aside for the 2015/16 financial year for sanitation projects and also R21.4m for the medium term household sanitation projects. The sanitation backlog is currently the largest in the district. The municipality requires a huge amount of money to clear the sanitation backlog.

## **4. ANNUAL BUDGET TABLES (A1-A10)**

DC35 Capricorn - Table A1 Budget Summary

| Description                                                          | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|----------------------------------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                                      | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>R thousands</b>                                                   |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Financial Performance</b>                                         |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Property rates                                                       | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Service charges                                                      | 34              | 29              | 27 892          | 37 654               | 37 654          | 37 654             | 39 913                                              | 42 228                 | 44 551                 |
| Investment revenue                                                   | 831             | 333             | 17 600          | 17 584               | 20 584          | 20 584             | 21 613                                              | 22 694                 | 23 829                 |
| Transfers recognised - operational                                   | 15              | 17              | 502 136         | 491 226              | 533 601         | 533 601            | 564 860                                             | 564 699                | 610 646                |
| Other own revenue                                                    | 031             | 954             | 30 267          | 57 780               | 49 766          | 49 766             | 900                                                 | 945                    | 992                    |
|                                                                      | 365             | 402             |                 |                      |                 |                    |                                                     |                        |                        |
|                                                                      | 229             | 162             |                 |                      |                 |                    |                                                     |                        |                        |
|                                                                      | 64              | 34              |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | 479             | 484             | 577 895         | 604 244              | 641 605         | 641 605            | 627 286                                             | 630 566                | 680 018                |
|                                                                      | 612             | 181             |                 |                      |                 |                    |                                                     |                        |                        |
| Employee costs                                                       | 159             | 176             | 205 496         | 249 045              | 220 650         | 220 650            | 263 160                                             | 278 414                | 293 715                |
| Remuneration of councillors                                          | 380             | 961             | 9 666           | 11 879               | 12 199          | 12 199             | 10 860                                              | 11 490                 | 12 123                 |
| Depreciation & asset impairment                                      | 8               | 9               | 79 891          | 80 790               | 80 790          | 80 790             | 81 694                                              | 82 612                 | 82 612                 |
| Finance charges                                                      | 302             | 094             | 455             | 450                  | 450             | 450                | 473                                                 | 497                    | 497                    |
| Materials and bulk purchases                                         | 111             | 64              | 49 000          | 52 000               | 52 000          | 52 000             | 52 000                                              | 51 000                 | 51 510                 |
| Transfers and grants                                                 | 191             | 349             | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Other expenditure                                                    | 441             | 213             | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
|                                                                      | 46              | 44              | 313 278         | 290 870              | 356 306         | 356 306            | 300 793                                             | 289 165                | 322 173                |
|                                                                      | 599             | 311             |                 |                      |                 |                    |                                                     |                        |                        |
|                                                                      | 1               | 800             |                 |                      |                 |                    |                                                     |                        |                        |
|                                                                      | 580             | 217             |                 |                      |                 |                    |                                                     |                        |                        |
|                                                                      | 222             | 123             |                 |                      |                 |                    |                                                     |                        |                        |
|                                                                      | 196             |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Total Expenditure</b>                                             | 549             | 512             | 657 787         | 685 034              | 722 395         | 722 395            | 708 980                                             | 713 178                | 762 630                |
|                                                                      | 688             | 852             |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Surplus/(Deficit)</b>                                             | (70)            | (28)            | (79)            | (80)                 | (80)            | (80)               | (81)                                                | (82)                   | (82)                   |
| Transfers recognised - capital                                       | 076)            | 671)            | 892)            | 790)                 | 790)            | 790)               | 694)                                                | 612)                   | 612)                   |
| Contributions recognised - capital & contributed assets              | 167             | 267             | -               | 293 554              | 454 697         | 454 697            | 280 882                                             | 327 547                | 332 164                |
|                                                                      | 088             | 995             |                 |                      |                 |                    |                                                     |                        |                        |
|                                                                      | -               | -               |                 |                      |                 |                    |                                                     |                        |                        |
|                                                                      | 97              | 239             | (79)            | 212 764              | 373 907         | 373 907            | 199 188                                             | 244 935                | 249 552                |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | 012             | 325             | 892)            |                      |                 |                    |                                                     |                        |                        |
| Share of surplus/ (deficit) of associate                             | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| <b>Surplus/(Deficit) for the year</b>                                | 97              | 239             | (79)            | 212 764              | 373 907         | 373 907            | 199 188                                             | 244 935                | 249 552                |

|                                                | 012        | 325   | 892)      |           |           |           |           |           |           |
|------------------------------------------------|------------|-------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| <b>Capital expenditure &amp; funds sources</b> |            |       |           |           |           |           |           |           |           |
| <b>Capital expenditure</b>                     | <b>224</b> | 307   |           |           |           |           |           |           |           |
| Transfers recognised - capital                 | 592        | 201   | 325 761   | 293 554   | 454 697   | 454 697   | 301 632   | 349 597   | 354 776   |
| Public contributions & donations               | 224        | 307   |           |           |           |           |           |           |           |
| Borrowing                                      | 592        | 201   | 325 761   | 293 554   | 454 697   | 454 697   | 301 632   | 349 597   | 354 776   |
| Internally generated funds                     | -          | -     | -         | -         | -         | -         | -         | -         | -         |
| <b>Total sources of capital funds</b>          | <b>224</b> | 307   |           |           |           |           |           |           |           |
|                                                | 592        | 201   | 325 761   | 293 554   | 454 697   | 454 697   | 301 632   | 349 597   | 354 776   |
| <b>Financial position</b>                      |            |       |           |           |           |           |           |           |           |
| Total current assets                           | 308        | 298   |           |           |           |           |           |           |           |
| Total non current assets                       | 856        | 740   | 879 583   | 308 369   | 166 521   | 166 521   | 165 105   | 169 929   | 175 430   |
| Total current liabilities                      | 1 348      | 1 539 |           |           |           |           |           |           |           |
| Total non current liabilities                  | 387        | 569   | 1 813 449 | 1 741 106 | 1 741 106 | 1 741 106 | 1 964 052 | 2 230 736 | 2 502 629 |
| Community wealth/Equity                        | 281        | 222   |           |           |           |           |           |           |           |
|                                                | 300        | 091   | 799 572   | 76 183    | 227 430   | 227 430   | 109 984   | 115 837   | 121 187   |
|                                                | 20         | 18    |           |           |           |           |           |           |           |
|                                                | 279        | 335   | 18 335    | 19 435    | 19 435    | 19 435    | 24 378    | 23 809    | 23 213    |
|                                                | 1 355      | 1 597 |           |           |           |           |           |           |           |
|                                                | 663        | 883   | 1 875 126 | 1 953 858 | 1 660 763 | 1 660 763 | 1 994 795 | 2 261 018 | 2 533 660 |
| <b>Cash flows</b>                              |            |       |           |           |           |           |           |           |           |
| Net cash from (used) operating                 | 311        | 247   |           |           |           |           |           |           |           |
| Net cash from (used) investing                 | 106        | 512   | 162 263   | 261 682   | 293 078   | 293 078   | 198 715   | 244 438   | 249 055   |
| Net cash from (used) financing                 | (146)      | (252) | (320)     | (293)     | (454)     | (454)     | (280)     | (327)     | (332)     |
| Cash/cash equivalents at the year end          | 487        | 068   | 957       | 554       | 697       | 697       | 882       | 547       | 164       |
|                                                | (2)        | (2)   |           |           | (1)       | (1)       | (1)       |           |           |
|                                                | 214        | 496   | -         | -         | 325       | 325       | 000       | (950)     | (850)     |
|                                                | 261        | 254   |           |           |           |           |           | (36)      | (120)     |
|                                                | 293        | 240   | 47 546    | 133 707   | 129 642   | 129 642   | 47 448    | 611       | 570       |
| <b>Cash backing/surplus reconciliation</b>     |            |       |           |           |           |           |           |           |           |
| Cash and investments available                 | 261        | 254   |           |           |           |           |           |           |           |
| Application of cash and investments            | 293        | 240   | 855 799   | 226 450   | 130 625   | 130 625   | 64 616    | 61 386    | 58 317    |
| Balance - surplus (shortfall)                  | 283        | 211   |           |           |           |           |           |           |           |
|                                                | 923        | 903   | 806 879   | 43 862    | 211 969   | 211 969   | 65 588    | 62 309    | 59 194    |
|                                                | (22)       | 42    |           |           | (81)      | (81)      |           |           |           |
|                                                | 630        | 337   | 48 920    | 182 589   | 344       | 344       | (972)     | (924)     | (878)     |
| <b>Asset management</b>                        |            |       |           |           |           |           |           |           |           |
| Asset register summary (WDV)                   | 1 348      | 1 539 |           |           |           |           |           |           |           |
|                                                | 387        | 569   | 1 813 449 | 1 741 106 | 1 741 106 | 1 741 106 | 1 964 052 | 2 230 736 | 2 502 629 |

|                                               |     |     |        |        |        |        |        |        |         |  |
|-----------------------------------------------|-----|-----|--------|--------|--------|--------|--------|--------|---------|--|
| Depreciation & asset impairment               | 111 | 64  |        |        |        |        |        |        |         |  |
|                                               | 191 | 349 | 79 891 | 80 790 | 80 790 | 80 790 | 81 694 | 82 612 | 82 612  |  |
| Renewal of Existing Assets                    | -   | -   | 36 031 | 33 575 | 47 391 | 47 391 | 44 772 | 49 248 | 37 247  |  |
|                                               | 1   | 3   |        |        |        |        |        |        |         |  |
| Repairs and Maintenance                       | 162 | 865 | 40 794 | 69 201 | 92 295 | 92 295 | 93 264 | 94 176 | 126 802 |  |
| <b>Free services</b>                          |     |     |        |        |        |        |        |        |         |  |
| Cost of Free Basic Services provided          | 9   | 9   |        |        |        |        |        |        |         |  |
|                                               | 000 | 000 | 9 000  | 9 000  | 21 206 | 21 206 | 21 206 | 21 206 | 21 206  |  |
| Revenue cost of free services provided        | 1   | 1   |        |        |        |        |        |        |         |  |
|                                               | 286 | 286 | 1 286  | 1 286  | 1 286  | 1 286  | 1 286  | 1 286  | 1 286   |  |
| <b>Households below minimum service level</b> |     |     |        |        |        |        |        |        |         |  |
| Water:                                        | -   | -   | -      | -      | -      | -      | -      | -      | -       |  |
| Sanitation/sewerage:                          | 72  | 72  | 72     | 72     | 72     | 72     | 72     | 72     | 72      |  |
| Energy:                                       | -   | -   | -      | -      | -      | -      | -      | -      | -       |  |
| Refuse:                                       | -   | -   | -      | -      | -      | -      | -      | -      | -       |  |

DC35 Capricorn - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

| Standard Classification Description  | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|--------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                      | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>Revenue - Standard</b>            |                 |                 |                 | 285                  | 315             | 315                | 257                                                 |                        |                        |
| <b>Governance and administration</b> | 163 395         | 177 533         | 270 001         | 468                  | 871             | 871                | 275                                                 | 283 550                | 284 304                |
| Executive and council                | 57 258          | 55 928          | 61 438          | 81 600               | 74 089          | 74 089             | 812                                                 | 73 200                 | 76 067                 |
| Budget and treasury office           | 43 326          | 68 496          | 64 410          | 76 952               | 75 718          | 75 718             | 800                                                 | 84 881                 | 90 752                 |
| Corporate services                   | 62 810          | 53 109          | 144 153         | 916                  | 126             | 166                | 107                                                 | 125 469                | 117 485                |
|                                      |                 |                 |                 |                      | 064             | 064                | 75                                                  |                        |                        |
| <b>Community and public safety</b>   | 40 256          | 40 286          | 46 096          | 59 896               | 58 278          | 58 278             | 553                                                 | 83 966                 | 78 079                 |
| Community and social services        | 16 510          | 9 719           | 8 584           | 18 677               | 14 344          | 14 344             | 185                                                 | 18 118                 | 18 974                 |
| Sport and recreation                 | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |

|                                            |                |                |                |                |                  |                  |                |            |                |                  |
|--------------------------------------------|----------------|----------------|----------------|----------------|------------------|------------------|----------------|------------|----------------|------------------|
| Public safety                              | 23 746         | 30 567         | 37 511         | 41 219         | 43 934           | 43 934           | 368            | 58         | 65 848         | 59 105           |
| Housing                                    | -              | -              | -              | -              | -                | -                | -              | -          | -              | -                |
| Health                                     | -              | -              | -              | -              | -                | -                | -              | -          | -              | -                |
| <b>Economic and environmental services</b> | <b>38 639</b>  | <b>10 500</b>  | <b>38 364</b>  | <b>57 245</b>  | <b>60 029</b>    | <b>60 029</b>    | <b>376</b>     | <b>28</b>  | <b>27 775</b>  | <b>24 558</b>    |
| Planning and development                   | 18 238         | 8 913          | 12 341         | 33 777         | 17 138           | 17 138           | 941            | 13         | 14 929         | 13 904           |
| Road transport                             | 6 307          | 837            | 4 074          | 5 200          | 5 790            | 5 790            | 382            | 3          | 5 223          | 3 094            |
| Environmental protection                   | 14 095         | 750            | 21 948         | 18 268         | 37 101           | 37 101           | 053            | 11         | 7 623          | 7 560            |
| <b>Trading services</b>                    | <b>404 410</b> | <b>523 857</b> | <b>223 435</b> | <b>189 495</b> | <b>125 662</b>   | <b>119 662</b>   | <b>964</b>     | <b>546</b> | <b>562 822</b> | <b>625 241</b>   |
| Electricity                                | -              | -              | 19 200         | 4 000          | 4 036            | 4 036            | -              | -          | -              | -                |
| Water                                      | 404 410        | 523 857        | 204 235        | 689 477        | 782 595          | 782 595          | 473            | 525        | 545 717        | 607 697          |
| Waste water management                     | -              | -              | -              | 13 500         | 62 306           | 62 300           | 491            | 21         | 17 105         | 17 544           |
| Waste management                           | -              | -              | -              | -              | -                | -                | -              | -          | -              | -                |
| <b>Other</b>                               | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>         | <b>-</b>         | <b>-</b>       | <b>-</b>   | <b>-</b>       | <b>-</b>         |
| <b>Total Revenue - Standard</b>            | <b>646 700</b> | <b>752 177</b> | <b>577 895</b> | <b>798 897</b> | <b>303 1 096</b> | <b>297 1 096</b> | <b>168 908</b> |            | <b>958 113</b> | <b>1 012 182</b> |
| <b>Expenditure - Standard</b>              |                |                |                |                |                  |                  |                |            |                |                  |
| <b>Governance and administration</b>       | <b>152 544</b> | <b>202 257</b> | <b>277 650</b> | <b>294 265</b> | <b>557 290</b>   | <b>557 290</b>   | <b>699 256</b> |            | <b>269 407</b> | <b>279 452</b>   |
| Executive and council                      | 44 465         | 61 313         | 61 896         | 81 414         | 74 253           | 74 253           | 657            | 69         | 73 035         | 76 067           |
| Budget and treasury office                 | 55 200         | 78 311         | 64 731         | 76 177         | 74 943           | 74 943           | 800            | 77         | 82 881         | 86 752           |
| Corporate services                         | 52 879         | 62 633         | 151 023        | 703 107        | 361 141          | 361 141          | 242            | 109        | 113 491        | 116 633          |
| <b>Community and public safety</b>         | <b>39 363</b>  | <b>45 704</b>  | <b>49 155</b>  | <b>59 666</b>  | <b>56 852</b>    | <b>56 852</b>    | <b>478</b>     | <b>61</b>  | <b>64 926</b>  | <b>68 150</b>    |
| Community and social services              | 11 745         | 11 485         | 9 343          | 18 032         | 14 499           | 14 499           | 185            | 17         | 18 118         | 18 974           |
| Sport and recreation                       | -              | -              | -              | -              | -                | -                | -              | -          | -              | -                |
| Public safety                              | 27 618         | 34 219         | 39 812         | 41 634         | 42 353           | 42 353           | 293            | 44         | 46 808         | 49 176           |
| Housing                                    | -              | -              | -              | -              | -                | -                | -              | -          | -              | -                |
| Health                                     | -              | -              | -              | -              | -                | -                | -              | -          | -              | -                |
| <b>Economic and environmental services</b> | <b>26 078</b>  | <b>17 048</b>  | <b>53 064</b>  | <b>57 245</b>  | <b>75 488</b>    | <b>75 488</b>    | <b>376</b>     | <b>28</b>  | <b>27 775</b>  | <b>24 558</b>    |
| Planning and development                   | 16 596         | 10 591         | 12 345         | 18 934         | 17 754           | 17 754           | 941            | 13         | 14 929         | 13 904           |
| Road transport                             | 6 386          | 4 587          | 18 574         | 19 845         | 20 435           | 20 435           | 382            | 3          | 5 223          | 3 094            |
| Environmental protection                   | 3 096          | 1 869          | 22 145         | 18 466         | 37 299           | 37 299           | 11             | 11         | 7 623          | 7 560            |

|                                       |                |                |                 |            |            |            |            |            |                |                |
|---------------------------------------|----------------|----------------|-----------------|------------|------------|------------|------------|------------|----------------|----------------|
|                                       |                |                |                 | 302        | 299        | 299        | 053        |            |                |                |
| <b>Trading services</b>               | <b>331 704</b> | <b>247 843</b> | <b>277 918</b>  | <b>829</b> | <b>498</b> | <b>498</b> | <b>427</b> | <b>362</b> | <b>351 070</b> | <b>390 470</b> |
| Electricity                           | -              | -              | 19 200          | 4 000      | 4 036      | 4 036      | -          | -          | -              | -              |
| Water                                 | 331 704        | 247 843        | 258 718         | 329        | 256        | 256        | 936        | 340        | 333 965        | 372 926        |
| Waste water management                | -              | -              | -               | 13 500     | 57 206     | 57 206     | 491        | 21         | 17 105         | 17 544         |
| Waste management                      | -              | -              | -               | -          | -          | -          | -          | -          | -              | -              |
| <b>Other</b>                          | <b>-</b>       | <b>-</b>       | <b>-</b>        | <b>-</b>   | <b>-</b>   | <b>-</b>   | <b>-</b>   | <b>-</b>   | <b>-</b>       | <b>-</b>       |
| <b>Total Expenditure - Standard</b>   | <b>549 688</b> | <b>512 852</b> | <b>657 787</b>  | <b>034</b> | <b>395</b> | <b>395</b> | <b>980</b> | <b>708</b> | <b>713 178</b> | <b>762 630</b> |
| <b>Surplus/(Deficit) for the year</b> | <b>97 012</b>  | <b>239 325</b> | <b>(79 892)</b> | <b>212</b> | <b>373</b> | <b>373</b> | <b>199</b> | <b>188</b> | <b>244 935</b> | <b>249 552</b> |

**DC35 Capricorn - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)**

| Standard Classification Description            | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|------------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>Revenue - Standard</b>                      |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Municipal governance and administration</b> | <b>395</b>      | <b>533</b>      | <b>001</b>      | <b>468</b>           | <b>871</b>      | <b>871</b>         | <b>275</b>                                          | <b>283 550</b>         | <b>284 304</b>         |
| Executive and council                          | 57              | 55              | 61              | 81                   | 74              | 74                 | 69                                                  |                        |                        |
| Mayor and Council                              | 258             | 928             | 438             | 600                  | 089             | 089                | 812                                                 | 73 200                 | 76 067                 |
| Municipal Manager                              | 29              | 24              | 27              | 31                   | 30              | 30                 | 31                                                  | 31 887                 | 33 058                 |
|                                                | 860             | 168             | 958             | 591                  | 842             | 842                | 135                                                 | 41 313                 | 43 009                 |
|                                                | 27              | 31              | 33              | 50                   | 43              | 43                 | 38                                                  |                        |                        |
|                                                | 399             | 760             | 480             | 009                  | 247             | 247                | 677                                                 |                        |                        |
| Budget and treasury office                     | 43              | 68              | 64              | 76                   | 75              | 75                 | 79                                                  | 84 881                 | 90 752                 |
|                                                | 326             | 496             | 410             | 952                  | 718             | 718                | 800                                                 |                        |                        |
| Corporate services                             | 62              | 53              | 144             | 126                  | 166             | 166                | 107                                                 |                        |                        |
| Human Resources                                | 810             | 109             | 153             | 916                  | 064             | 064                | 663                                                 | 125 469                | 117 485                |
| Information Technology                         | 21              | 10              | 79              | 32                   | 59              | 59                 | 40                                                  | 42 533                 | 44 078                 |
| Property Services                              | 860             | 637             | 241             | 544                  | 315             | 315                | 323                                                 | 15 906                 | 16 535                 |
| Other Admin                                    | 13              | 10              | 21              | 28                   | 37              | 37                 | 16                                                  |                        |                        |
|                                                | 186             | 242             | 799             | 989                  | 326             | 326                | 135                                                 | 67 030                 | 56 872                 |
|                                                | 27              | 32              | 43              | 65                   | 69              | 69                 | 51                                                  |                        |                        |
|                                                | 763             | 231             | 114             | 383                  | 423             | 423                | 205                                                 |                        |                        |
| <b>Community and public safety</b>             | <b>40</b>       | <b>40</b>       | <b>46</b>       | <b>59</b>            | <b>58</b>       | <b>58</b>          | <b>75</b>                                           | <b>83 966</b>          | <b>78 079</b>          |
|                                                | 256             | 286             | 096             | 896                  | 278             | 278                | 553                                                 |                        |                        |

|                                            |            |            |            |            |              |              |            |         |           |
|--------------------------------------------|------------|------------|------------|------------|--------------|--------------|------------|---------|-----------|
| Community and social services              | 16         | 9          | 8          | 18         | 14           | 14           | 17         |         |           |
| <i>Other Community</i>                     | 510        | 719        | 584        | 677        | 344          | 344          | 185        | 18 118  | 18 974    |
|                                            | 16         | 9          | 8          | 18         | 14           | 14           | 17         |         |           |
|                                            | 510        | 719        | 584        | 677        | 344          | 344          | 185        | 18 118  | 18 974    |
| Public safety                              | 23         | 30         | 37         | 41         | 43           | 43           | 58         |         |           |
| <i>Fire</i>                                | 746        | 567        | 511        | 219        | 934          | 934          | 368        | 65 848  | 59 105    |
|                                            | 16         | 23         | 27         | 30         | 32           | 32           | 48         |         |           |
|                                            | 915        | 653        | 816        | 333        | 162          | 162          | 372        | 55 306  | 48 127    |
| <i>Other</i>                               | 6          | 6          | 9          | 10         | 11           | 11           | 9          |         |           |
|                                            | 831        | 914        | 696        | 886        | 772          | 772          | 996        | 10 542  | 10 978    |
| <b>Economic and environmental services</b> | <b>38</b>  | <b>10</b>  | <b>38</b>  | <b>57</b>  | <b>60</b>    | <b>60</b>    | <b>28</b>  |         |           |
|                                            | 639        | 500        | 364        | 245        | 029          | 029          | 376        | 27 775  | 24 558    |
| Planning and development                   | 18         | 8          | 12         | 33         | 17           | 17           | 13         |         |           |
| <i>Economic Development/Planning</i>       | 238        | 913        | 341        | 777        | 138          | 138          | 941        | 14 929  | 13 904    |
|                                            | 13         | 7          | 10         | 28         | 13           | 13           | 13         |         |           |
|                                            | 790        | 441        | 510        | 803        | 263          | 263          | 941        | 14 929  | 13 904    |
| <i>Town Planning/Building enforcement</i>  | 4          | 1          | 1          | 4          | 3            | 3            |            |         |           |
|                                            | 448        | 472        | 831        | 974        | 875          | 875          | -          | -       | -         |
| Road transport                             | 6          |            | 4          | 5          | 5            | 5            | 3          |         |           |
| <i>Roads</i>                               | 307        | 837        | 074        | 200        | 790          | 790          | 382        | 5 223   | 3 094     |
|                                            | 6          |            | 4          | 5          | 5            | 5            | 3          |         |           |
|                                            | 307        | 837        | 074        | 200        | 790          | 790          | 382        | 5 223   | 3 094     |
| Environmental protection                   | 14         |            | 21         | 18         | 37           | 37           | 11         |         |           |
| <i>Other</i>                               | 095        | 750        | 948        | 268        | 101          | 101          | 053        | 7 623   | 7 560     |
|                                            | 14         |            | 21         | 18         | 37           | 37           | 11         |         |           |
|                                            | 095        | 750        | 948        | 268        | 101          | 101          | 053        | 7 623   | 7 560     |
| <b>Trading services</b>                    | <b>404</b> | <b>523</b> | <b>223</b> | <b>495</b> | <b>662</b>   | <b>662</b>   | <b>546</b> |         |           |
|                                            | 410        | 857        | 435        | 189        | 125          | 125          | 964        | 562 822 | 625 241   |
| Electricity                                | -          | -          | 19         | 4          | 4            | 4            | -          | -       | -         |
| <i>Electricity Distribution</i>            |            |            | 200        | 000        | 036          | 036          | -          | -       | -         |
|                                            |            |            | 19         | 4          | 4            | 4            | -          | -       | -         |
|                                            |            |            | 200        | 000        | 036          | 036          | -          | -       | -         |
| Water                                      | 404        | 523        | 204        | 477        | 595          | 595          | 525        |         |           |
| <i>Water Distribution</i>                  | 410        | 857        | 235        | 689        | 782          | 782          | 473        | 545 717 | 607 697   |
|                                            | 404        | 523        | 204        | 477        | 595          | 595          | 525        |         |           |
|                                            | 410        | 857        | 235        | 689        | 782          | 782          | 473        | 545 717 | 607 697   |
| <i>Water Storage</i>                       |            |            |            |            |              |              |            |         |           |
| Waste water management                     | -          | -          | -          | 13         | 62           | 62           | 21         |         |           |
| <i>Sewerage</i>                            |            |            |            | 500        | 306          | 300          | 491        | 17 105  | 17 544    |
|                                            |            |            |            | 13         | 62           | 62           | 21         |         |           |
|                                            |            |            |            | 500        | 306          | 300          | 491        | 17 105  | 17 544    |
| <b>Total Revenue - Standard</b>            | <b>646</b> | <b>752</b> | <b>577</b> | <b>897</b> | <b>1 096</b> | <b>1 096</b> | <b>908</b> |         |           |
|                                            | 700        | 177        | 895        | 798        | 303          | 303          | 168        | 958 113 | 1 012 182 |
| <b>Expenditure - Standard</b>              |            |            |            |            |              |              |            |         |           |
| Municipal governance and administration    | 152        | 202        | 277        | 265        | 290          | 290          | 256        |         |           |
| Executive and council                      | 544        | 257        | 650        | 294        | 557          | 557          | 699        | 269 407 | 279 452   |
|                                            | 44         | 61         | 61         | 81         | 74           | 74           | 69         | 73 035  | 76 067    |

|                                            |            |            |            |            |            |            |            |                |                |
|--------------------------------------------|------------|------------|------------|------------|------------|------------|------------|----------------|----------------|
| <i>Mayor and Council</i>                   | 465        | 313        | 896        | 414        | 253        | 253        | 657        |                |                |
|                                            | 22         | 27         | 27         | 30         | 30         | 30         | 30         |                |                |
| <i>Municipal Manager</i>                   | 491        | 120        | 960        | 943        | 544        | 544        | 980        | 31 722         | 33 058         |
|                                            | 21         | 34         | 33         | 50         | 43         | 43         | 38         |                |                |
|                                            | 973        | 193        | 937        | 471        | 709        | 709        | 677        | 41 313         | 43 009         |
| <b>Budget and treasury office</b>          | <b>55</b>  | <b>78</b>  | <b>64</b>  | <b>76</b>  | <b>74</b>  | <b>74</b>  | <b>77</b>  | <b>82 881</b>  | <b>86 752</b>  |
|                                            | <b>200</b> | <b>311</b> | <b>731</b> | <b>177</b> | <b>943</b> | <b>943</b> | <b>800</b> |                |                |
| Corporate services                         | 52         | 62         | 151        | 107        | 141        | 141        | 109        |                |                |
| <i>Human Resources</i>                     | 879        | 633        | 023        | 703        | 361        | 361        | 242        | 113 491        | 116 633        |
|                                            | 15         | 10         | 79         | 32         | 59         | 59         | 40         |                |                |
| <i>Information Technology</i>              | 420        | 637        | 242        | 546        | 317        | 317        | 323        | 42 533         | 44 078         |
|                                            | 8          | 12         | 23         | 25         | 32         | 32         | 14         |                |                |
| <i>Other Admin</i>                         | 831        | 531        | 025        | 128        | 725        | 725        | 938        | 15 425         | 16 100         |
|                                            | 28         | 39         | 48         | 50         | 49         | 49         | 53         |                |                |
|                                            | 628        | 465        | 757        | 029        | 319        | 319        | 981        | 55 533         | 56 455         |
| <b>Community and public safety</b>         | <b>39</b>  | <b>45</b>  | <b>49</b>  | <b>59</b>  | <b>56</b>  | <b>56</b>  | <b>61</b>  | <b>64 926</b>  | <b>68 150</b>  |
|                                            | <b>363</b> | <b>704</b> | <b>155</b> | <b>666</b> | <b>852</b> | <b>852</b> | <b>478</b> |                |                |
| Community and social services              | 11         | 11         | 9          | 18         | 14         | 14         | 17         |                |                |
| <i>Other Community</i>                     | 745        | 485        | 343        | 032        | 499        | 499        | 185        | 18 118         | 18 974         |
|                                            | 11         | 11         | 9          | 18         | 14         | 14         | 17         |                |                |
|                                            | 745        | 485        | 343        | 032        | 499        | 499        | 185        | 18 118         | 18 974         |
| Public safety                              | 27         | 34         | 39         | 41         | 42         | 42         | 44         |                |                |
| <i>Fire</i>                                | 618        | 219        | 812        | 634        | 353        | 353        | 293        | 46 808         | 49 176         |
|                                            | 22         | 26         | 30         | 30         | 30         | 30         | 34         |                |                |
| <i>Other</i>                               | 070        | 635        | 044        | 673        | 506        | 506        | 297        | 36 266         | 38 198         |
|                                            | 5          | 7          | 9          | 10         | 11         | 11         | 9          |                |                |
|                                            | 548        | 584        | 768        | 961        | 847        | 847        | 996        | 10 542         | 10 978         |
| <b>Economic and environmental services</b> | <b>26</b>  | <b>17</b>  | <b>53</b>  | <b>57</b>  | <b>75</b>  | <b>75</b>  | <b>28</b>  | <b>27 775</b>  | <b>24 558</b>  |
|                                            | <b>078</b> | <b>048</b> | <b>064</b> | <b>245</b> | <b>488</b> | <b>488</b> | <b>376</b> |                |                |
| Planning and development                   | 16         | 10         | 12         | 18         | 17         | 17         | 13         |                |                |
| <i>Economic Development/Planning</i>       | 596        | 591        | 345        | 934        | 754        | 754        | 941        | 14 929         | 13 904         |
|                                            | 14         | 8          | 10         | 13         | 13         | 13         | 13         |                |                |
| <i>Town Planning/Building enforcement</i>  | 151        | 881        | 513        | 958        | 877        | 877        | 941        | 14 929         | 13 904         |
|                                            | 2          | 1          | 1          | 4          | 3          | 3          |            |                |                |
|                                            | 445        | 711        | 833        | 976        | 877        | 877        | -          | -              | -              |
| Road transport                             | 6          | 4          | 18         | 19         | 20         | 20         | 3          |                |                |
| <i>Roads</i>                               | 386        | 587        | 574        | 845        | 435        | 435        | 382        | 5 223          | 3 094          |
|                                            | 6          | 4          | 18         | 19         | 20         | 20         | 3          |                |                |
|                                            | 386        | 587        | 574        | 845        | 435        | 435        | 382        | 5 223          | 3 094          |
| Environmental protection                   | 3          | 1          | 22         | 18         | 37         | 37         | 11         |                |                |
| <i>Other</i>                               | 096        | 869        | 145        | 466        | 299        | 299        | 053        | 7 623          | 7 560          |
|                                            | 3          | 1          | 22         | 18         | 37         | 37         | 11         |                |                |
|                                            | 096        | 869        | 145        | 466        | 299        | 299        | 053        | 7 623          | 7 560          |
| <b>Trading services</b>                    | <b>331</b> | <b>247</b> | <b>277</b> | <b>302</b> | <b>299</b> | <b>299</b> | <b>362</b> | <b>351 070</b> | <b>390 470</b> |
|                                            | <b>704</b> | <b>843</b> | <b>918</b> | <b>829</b> | <b>498</b> | <b>498</b> | <b>427</b> |                |                |
| Electricity                                | -          | -          | 19         | 4          | 4          | 4          | -          | -              | -              |
| <i>Electricity Distribution</i>            |            |            | 19         | 4          | 4          | 4          | -          | -              | -              |

|                                       |            |            |             |            |            |            |            |                |                |  |
|---------------------------------------|------------|------------|-------------|------------|------------|------------|------------|----------------|----------------|--|
|                                       |            |            | 200         | 000        | 036        | 036        |            |                |                |  |
| Water                                 | 331        | 247        | 258         | 285        | 238        | 238        | 340        |                |                |  |
| Water Distribution                    | 704        | 843        | 718         | 329        | 256        | 256        | 936        | 333 965        | 372 926        |  |
| Water Storage                         | 331        | 247        | 258         | 285        | 238        | 238        | 340        |                |                |  |
| Waste water management                | 704        | 843        | 718         | 329        | 256        | 256        | 936        | 333 965        | 372 926        |  |
| Sewerage                              | -          | -          | -           | 13         | 57         | 57         | 21         | 17 105         | 17 544         |  |
|                                       |            |            |             | 500        | 206        | 206        | 491        | 17 105         | 17 544         |  |
|                                       |            |            |             | 13         | 57         | 57         | 21         |                |                |  |
|                                       |            |            |             | 500        | 206        | 206        | 491        | 17 105         | 17 544         |  |
| <b>Total Expenditure - Standard</b>   | <b>549</b> | <b>512</b> | <b>657</b>  | <b>685</b> | <b>722</b> | <b>722</b> | <b>708</b> | <b>713 178</b> | <b>762 630</b> |  |
|                                       | <b>688</b> | <b>852</b> | <b>787</b>  | <b>034</b> | <b>395</b> | <b>395</b> | <b>980</b> | <b>713 178</b> | <b>762 630</b> |  |
|                                       | 97         | 239        | (79         | 212        | 373        | 373        | 199        |                |                |  |
| <b>Surplus/(Deficit) for the year</b> | <b>012</b> | <b>325</b> | <b>892)</b> | <b>764</b> | <b>907</b> | <b>907</b> | <b>188</b> | <b>244 935</b> | <b>249 552</b> |  |

DC35 Capricorn - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

| Vote Description            | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|-----------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                             | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>Revenue by Vote</b>      |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Vote 1 - SEMS               | 57 258          | 55 928          | 61 438          | 81 600               | 74 089          | 74 089             | 69 812                                              | 73 200                 | 76 067                 |
| Vote 2 - INFRASTRUCTURE     | 404 410         | 523 857         | 223 435         | 495 189              | 662 125         | 662 125            | 546 964                                             | 562 822                | 625 241                |
| Vote 3 - CORPORATE SERVICES | 62 810          | 53 109          | 144 153         | 126 916              | 166 064         | 166 064            | 107 663                                             | 125 469                | 117 485                |
| Vote 4 - FINANCE            | 43 326          | 68 496          | 64 410          | 76 952               | 75 718          | 75 718             | 79 800                                              | 84 881                 | 90 752                 |
| Vote 5 - DPEMS              | 38 639          | 10 500          | 38 364          | 57 245               | 60 092          | 60 092             | 28 376                                              | 27 775                 | 24 558                 |
| Vote 6 - COMMUNITY SERVICES | 40 256          | 40 286          | 46 096          | 59 896               | 58 951          | 58 951             | 75 553                                              | 83 966                 | 78 079                 |
| Vote 7 - [NAME OF VOTE 7]   | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 8 - [NAME OF VOTE 8]   | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 9 - [NAME OF VOTE 9]   | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 10 - [NAME OF VOTE 10] | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 11 - [NAME OF VOTE 11] | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 12 - [NAME OF VOTE 12] | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 13 - [NAME OF VOTE 13] | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 14 - [NAME OF VOTE 14] | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 15 - [NAME OF VOTE 15] | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |

| <b>Total Revenue by Vote</b>                  | <b>646 700</b> | <b>752 177</b> | <b>577 895</b>  | <b>897 798</b> | <b>1 097 039</b> | <b>1 097 039</b> | <b>908 168</b> | <b>958 113</b> | <b>1 012 182</b> |
|-----------------------------------------------|----------------|----------------|-----------------|----------------|------------------|------------------|----------------|----------------|------------------|
| <b>Expenditure by Vote to be appropriated</b> |                |                |                 |                |                  |                  |                |                |                  |
| Vote 1 - SEMS                                 | 44 465         | 61 313         | 61 896          | 81 414         | 74 253           | 74 253           | 69 657         | 73 035         | 76 067           |
| Vote 2 - INFRASTRUCTURE                       | 331 704        | 247 843        | 277 918         | 302 829        | 299 498          | 299 498          | 362 427        | 351 070        | 390 470          |
| Vote 3 - CORPORATE SERVICES                   | 52 879         | 62 633         | 151 023         | 107 703        | 141 361          | 141 361          | 109 242        | 113 491        | 116 633          |
| Vote 4 - FINANCE                              | 55 200         | 78 311         | 64 731          | 76 177         | 74 943           | 74 943           | 77 800         | 82 881         | 86 752           |
| Vote 5 - DPEMS                                | 26 078         | 17 048         | 53 064          | 57 245         | 75 488           | 75 488           | 28 376         | 27 775         | 24 558           |
| Vote 6 - COMMUNITY SERVICES                   | 39 363         | 45 704         | 49 155          | 59 666         | 56 852           | 56 852           | 61 478         | 64 926         | 68 150           |
| Vote 7 - [NAME OF VOTE 7]                     | -              | -              | -               | -              | -                | -                | -              | -              | -                |
| Vote 8 - [NAME OF VOTE 8]                     | -              | -              | -               | -              | -                | -                | -              | -              | -                |
| Vote 9 - [NAME OF VOTE 9]                     | -              | -              | -               | -              | -                | -                | -              | -              | -                |
| Vote 10 - [NAME OF VOTE 10]                   | -              | -              | -               | -              | -                | -                | -              | -              | -                |
| Vote 11 - [NAME OF VOTE 11]                   | -              | -              | -               | -              | -                | -                | -              | -              | -                |
| Vote 12 - [NAME OF VOTE 12]                   | -              | -              | -               | -              | -                | -                | -              | -              | -                |
| Vote 13 - [NAME OF VOTE 13]                   | -              | -              | -               | -              | -                | -                | -              | -              | -                |
| Vote 14 - [NAME OF VOTE 14]                   | -              | -              | -               | -              | -                | -                | -              | -              | -                |
| Vote 15 - [NAME OF VOTE 15]                   | -              | -              | -               | -              | -                | -                | -              | -              | -                |
| <b>Total Expenditure by Vote</b>              | <b>549 688</b> | <b>512 852</b> | <b>657 787</b>  | <b>685 034</b> | <b>722 395</b>   | <b>722 395</b>   | <b>708 980</b> | <b>713 178</b> | <b>762 630</b>   |
| <b>Surplus/(Deficit) for the year</b>         | <b>97 012</b>  | <b>239 325</b> | <b>(79 892)</b> | <b>212 764</b> | <b>374 643</b>   | <b>374 643</b>   | <b>199 188</b> | <b>244 935</b> | <b>249 552</b>   |

**DC35 Capricorn - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A**

| Vote Description                            | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|---------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                             | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>Revenue by Vote</b>                      |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Vote 1 - SEMS</b>                        | <b>57 258</b>   | <b>55 928</b>   | <b>61 438</b>   | <b>81 600</b>        | <b>74 089</b>   | <b>74 089</b>      | <b>69 812</b>                                       | <b>73 200</b>          | <b>76 067</b>          |
| 1.1 - Executive Mayor's Office              | 16 702          | 15 406          | 14 567          | 19 103               | 17 922          | 17 922             | 18 204                                              | 18 643                 | 19 465                 |
| 1.2 - Office of the Chief Whip              | 2 297           | 1 412           | 1 582           | 2 271                | 1 875           | 1 875              | 2 181                                               | 1 885                  | 1 977                  |
| 1.3 - Council Support/Office of the Speaker | 4 179           | 3 141           | 6 417           | 5 739                | 5 962           | 5 962              | 6 130                                               | 6 488                  | 6 738                  |
| 1.4 - Special Focus                         | 6 681           | 4 209           | 5 392           | 4 478                | 5 083           | 5 083              | 4 620                                               | 4 871                  | 4 878                  |
| 1.5 - Municipal Manager's Office            | 7 521           | 8 284           | 6 449           | 20 617               | 9 687           | 9 687              | 4 771                                               | 4 730                  | 4 953                  |
| 1.6 - Communications                        | 6 723           | 6 496           | 9 794           | 9 230                | 11 219          | 11 219             | 9 618                                               | 10 126                 | 10 382                 |
| 1.7 - Internal Audit                        | 6 501           | 8 844           | 5 630           | 4 846                | 5 539           | 5 539              | 4 631                                               | 4 892                  | 5 094                  |

|                                            |                |                |                |                |                |                |                |                |                |
|--------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 1.8 - Risk Management                      | 5 453          | 6 300          | 8 243          | 11 160         | 14 370         | 14 370         | 15 116         | 16 654         | 17 474         |
| 1.9 - Inter- Governmental Relations        | 1 093          | 1 011          | 597            | 1 402          | 677            | 677            | 1 356          | 1 531          | 1 589          |
| 1.10 - Institutional Policy and Research   | 108            | 824            | 2 768          | 2 756          | 1 757          | 1 757          | 3 185          | 3 380          | 3 517          |
| <b>Vote 2 - INFRASTRUCTURE</b>             | <b>404 410</b> | <b>523 857</b> | <b>223 435</b> | <b>495 189</b> | <b>662 125</b> | <b>662 125</b> | <b>546 964</b> | <b>562 822</b> | <b>625 241</b> |
| 2.1 - Infrastructure Manager               | 30 845         | 23 660         | 42 027         | 11 426         | 34 965         | 34 965         | 1 633          | 1 726          | 1 816          |
| 2.2 - Water Development Planning           | 248 460        | 444 089        | 47 038         | 18 790         | 67 517         | 67 517         | 60 262         | 57 321         | 90 069         |
| 2.3 - Water Operations and Maintenance     | 113 625        | 48 620         | 118 752        | 229 550        | 226 948        | 226 948        | 255 467        | 266 745        | 297 052        |
| 2.4 - Water Quality                        | 6 076          | 3 322          | 7 870          | 13 138         | 13 999         | 13 999         | 15 131         | 9 759          | 9 878          |
| 2.5 - Water implementation/QS              | 1 417          | 1 120          | 3 556          | 222 285        | 318 695        | 318 695        | 200 390        | 212 470        | 210 910        |
| 2.6 - Projects ISD                         | 3 987          | 3 047          | 4 193          | -              | -              | -              | 1 147          | 1 212          | 1 269          |
| 2.7 - Project Management Unit (PMU)        | -              | -              | -              | -              | -              | -              | 12 934         | 13 589         | 14 247         |
| <b>Vote 3 - CORPORATE SERVICES</b>         | <b>62 810</b>  | <b>53 109</b>  | <b>144 153</b> | <b>126 916</b> | <b>166 064</b> | <b>166 064</b> | <b>107 663</b> | <b>125 469</b> | <b>117 485</b> |
| 3.1 - Corporate Service Manager            | 1 992          | 2 136          | 1 591          | 1 711          | 1 180          | 1 180          | 2 125          | 2 245          | 2 362          |
| 3.2 - Information and Knowledge Management | 13 186         | 10 242         | 21 799         | 28 989         | 37 326         | 37 326         | 16 135         | 15 906         | 16 535         |
| 3.3 - Human Resource Management            | 21 860         | 10 637         | 79 241         | 32 544         | 59 315         | 59 315         | 40 323         | 42 533         | 44 078         |
| 3.4 - Administration and Logistics         | 22 499         | 24 055         | 36 723         | 57 113         | 62 332         | 62 332         | 42 984         | 59 413         | 48 982         |
| 3.5 - Legal and Contracts                  | 3 273          | 6 039          | 4 799          | 6 559          | 5 911          | 5 911          | 6 096          | 5 372          | 5 528          |
| <b>Vote 4 - FINANCE</b>                    | <b>43 326</b>  | <b>68 496</b>  | <b>64 410</b>  | <b>76 952</b>  | <b>75 718</b>  | <b>75 718</b>  | <b>79 800</b>  | <b>84 881</b>  | <b>90 752</b>  |
| 4.1 - Office of the CFO                    | 3 377          | 5 026          | 5 357          | 4 336          | 5 644          | 5 644          | 5 420          | 6 803          | 6 904          |
| 4.2 - Budget and Treasury                  | 3 200          | 1 464          | 3 497          | 5 138          | 4 392          | 4 392          | 5 365          | 5 674          | 5 953          |
| 4.3 - Expenditure                          | 8 198          | 6 572          | 5 534          | 4 603          | 5 879          | 5 879          | 4 495          | 4 752          | 5 005          |
| 4.4 - Supply Chain Management              | 3 499          | 2 110          | 10 174         | 14 757         | 12 381         | 12 381         | 14 025         | 14 631         | 15 234         |
| 4.5 - Income                               | 25 052         | 53 324         | 39 848         | 48 118         | 47 422         | 47 422         | 50 495         | 53 021         | 57 656         |
| <b>Vote 5 - DPEMS</b>                      | <b>38 639</b>  | <b>10 500</b>  | <b>38 364</b>  | <b>57 245</b>  | <b>60 092</b>  | <b>60 092</b>  | <b>28 376</b>  | <b>27 775</b>  | <b>24 558</b>  |

|                                             |                |                |                |                |                  |                  |                |                |                  |
|---------------------------------------------|----------------|----------------|----------------|----------------|------------------|------------------|----------------|----------------|------------------|
| 5.1 - DPEMS Manager                         | 1 545          | 1 744          | 1 936          | 17 396         | 1 948            | 1 948            | 2 097          | 2 216          | 2 328            |
| 5.2 - Integrated Development Planning       | 3 133          | 3 169          | 4 353          | 4 902          | 4 873            | 4 873            | 8 177          | 8 809          | 7 008            |
| 5.3 - Town & Regional Planning              | 4 448          | 1 472          | 1 831          | 4 974          | 3 875            | 3 875            |                |                |                  |
| 5.4 - Local Economic Development            | 9 112          | 2 528          | 4 221          | 6 505          | 6 505            | 6 505            | 3 667          | 3 904          | 4 568            |
| 5.5 - Environmental Management              | 14 095         | 750            | 21 948         | 18 268         | 37 101           | 37 101           | 11 053         | 7 623          | 7 560            |
| 5.6 - Transport                             | 6 307          | 837            | 4 074          | 5 200          | 5 790            | 5 790            | 3 382          | 5 223          | 3 094            |
| <b>Vote 6 - COMMUNITY SERVICES</b>          | <b>40 256</b>  | <b>40 286</b>  | <b>46 096</b>  | <b>59 896</b>  | <b>58 951</b>    | <b>58 951</b>    | <b>75 553</b>  | <b>83 966</b>  | <b>78 079</b>    |
| 6.1 - Community Services Manager            | 6 582          | 2 204          | 2 989          | 3 684          | 2 284            | 2 284            | 3 123          | 3 274          | 3 417            |
| 6.2 - Fire and Rescue services              | 16 915         | 23 653         | 27 816         | 30 333         | 32 535           | 32 535           | 48 372         | 55 306         | 48 127           |
| 6.3 - Disaster Management Services          | 6 831          | 6 914          | 9 696          | 10 886         | 11 852           | 11 852           | 9 996          | 10 542         | 10 978           |
| 6.4 - Environmental Health                  | 9 928          | 7 515          | 5 595          | 14 993         | 12 280           | 12 280           | 14 062         | 14 844         | 15 557           |
| <b>Total Revenue by Vote</b>                | <b>646 700</b> | <b>752 177</b> | <b>577 895</b> | <b>897 798</b> | <b>1 097 039</b> | <b>1 097 039</b> | <b>908 168</b> | <b>958 113</b> | <b>1 012 182</b> |
| <b>Expenditure by Vote</b>                  |                |                |                |                |                  |                  |                |                |                  |
| <b>Vote 1 - SEMS</b>                        | <b>44 465</b>  | <b>61 313</b>  | <b>61 896</b>  | <b>81 414</b>  | <b>74 253</b>    | <b>74 253</b>    | <b>69 657</b>  | <b>73 035</b>  | <b>76 067</b>    |
| 1.1 - Executive Mayor's Office              | 11 838         | 16 436         | 14 567         | 18 603         | 17 922           | 17 922           | 18 204         | 18 643         | 19 465           |
| 1.2 - Office of the Chief Whip              | 1 971          | 1 412          | 1 582          | 2 271          | 1 875            | 1 875            | 2 181          | 1 885          | 1 977            |
| 1.3 - Council Support/Office of the Speaker | 3 380          | 5 594          | 6 419          | 5 741          | 5 964            | 5 964            | 6 130          | 6 488          | 6 738            |
| 1.4 - Special Focus                         | 5 302          | 3 678          | 5 392          | 4 328          | 4 783            | 4 783            | 4 465          | 4 706          | 4 878            |
| 1.5 - Municipal Manager's Office            | 9 212          | 8 284          | 6 449          | 20 618         | 9 688            | 9 688            | 4 771          | 4 730          | 4 953            |
| 1.6 - Communications                        | 5 264          | 6 791          | 9 799          | 9 235          | 11 224           | 11 224           | 9 618          | 10 126         | 10 382           |
| 1.7 - Internal Audit                        | 4 657          | 8 844          | 5 630          | 4 846          | 5 539            | 5 539            | 4 631          | 4 892          | 5 094            |
| 1.8 - Risk Management                       |                | 6 300          | 8 243          | 11 160         | 14 370           | 14 370           | 15 116         | 16 654         | 17 474           |
| 1.9 - Inter- Governmental Relations         | 1 288          | 3 149          | 1 048          | 1 858          | 1 133            | 1 133            | 1 356          | 1 531          | 1 589            |
| 1.10 - Institutional Policy and Research    | 1 552          | 824            | 2 768          | 2 756          | 1 757            | 1 757            | 3 185          | 3 380          | 3 517            |
| <b>Vote 2 - INFRASTRUCTURE</b>              | <b>331 704</b> | <b>247 843</b> | <b>277 918</b> | <b>302 829</b> | <b>299 498</b>   | <b>299 498</b>   | <b>362 427</b> | <b>351 070</b> | <b>390 470</b>   |
| 2.1 - Infrastructure Manager                | 8 569          | 21 031         | 42 027         | 11 426         | 13 490           | 13 490           | 1 633          | 1 726          | 1 816            |
| 2.2 - Water Development Planning            | 161 371        | 166 358        | 102 633        | 71 348         | 79 388           | 79 388           | 105 252        | 91 268         | 92 057           |
| 2.3 - Water Operations and Maintenance      | 128 359        | 50 693         | 120 482        | 201 923        | 188 692          | 188 692          | 219 695        | 226 497        | 263 805          |
| 2.4 - Water Quality                         | 4 676          | 5 262          | 7 870          | 11 538         | 10 185           | 10 185           | 15 131         | 9 759          | 9 878            |
| 2.5 - Water implementation/QS               | 25 669         | 1 120          | 430            | 6 307          | 7 457            | 7 457            | 6 635          | 7 019          | 7 398            |
| 2.6 - Projects ISD                          | 3 060          | 3 378          | 4 476          | 287            | 287              | 287              | 1 147          | 1 212          | 1 269            |
| 2.7 - Project Management Unit (PMU)         |                |                |                |                |                  |                  | 12 934         | 13 589         | 14 247           |

|                                            |                |                |                 |                |                |                |                |                |                |
|--------------------------------------------|----------------|----------------|-----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Vote 3 - CORPORATE SERVICES</b>         | <b>52 879</b>  | <b>62 633</b>  | <b>151 023</b>  | <b>107 703</b> | <b>141 361</b> | <b>141 361</b> | <b>109 242</b> | <b>113 491</b> | <b>116 633</b> |
| 3.1 - Corporate Service Manager            | 1 797          | 2 524          | 1 612           | 1 733          | 1 202          | 1 202          | 2 125          | 2 245          | 2 362          |
| 3.2 - Information and Knowledge Management | 8 831          | 12 531         | 23 025          | 25 128         | 32 725         | 32 725         | 14 938         | 15 425         | 16 100         |
| 3.3 - Human Resource Management            | 15 420         | 10 637         | 79 242          | 32 546         | 59 317         | 59 317         | 40 323         | 42 533         | 44 078         |
| 3.4 - Administration and Logistics         | 23 794         | 30 901         | 42 345          | 41 737         | 42 206         | 42 206         | 45 760         | 47 916         | 48 565         |
| 3.5 - Legal and Contracts                  | 3 037          | 6 039          | 4 799           | 6 559          | 5 911          | 5 911          | 6 096          | 5 372          | 5 528          |
| <b>Vote 4 - FINANCE</b>                    | <b>55 200</b>  | <b>78 311</b>  | <b>64 731</b>   | <b>76 177</b>  | <b>74 943</b>  | <b>74 943</b>  | <b>77 800</b>  | <b>82 881</b>  | <b>86 752</b>  |
| 4.1 - Office of the CFO                    | 3 082          | 5 026          | 5 357           | 4 336          | 5 644          | 5 644          | 5 420          | 6 803          | 6 904          |
| 4.2 - Budget and Treasury                  | 3 533          | 1 469          | 3 497           | 5 138          | 4 392          | 4 392          | 5 365          | 5 674          | 5 953          |
| 4.3 - Expenditure                          | 6 457          | 9 106          | 5 849           | 4 922          | 6 198          | 6 198          | 4 495          | 4 752          | 5 005          |
| 4.4 - Supply Chain Management              | 3 104          | 2 232          | 10 174          | 14 757         | 12 381         | 12 381         | 14 025         | 14 631         | 15 234         |
| 4.5 - Income                               | 39 023         | 60 478         | 39 854          | 47 024         | 46 328         | 46 328         | 48 495         | 51 021         | 53 656         |
| <b>Vote 5 - DPEMS</b>                      | <b>26 078</b>  | <b>17 048</b>  | <b>53 064</b>   | <b>57 245</b>  | <b>75 488</b>  | <b>75 488</b>  | <b>28 376</b>  | <b>27 775</b>  | <b>24 558</b>  |
| 5.1 - DPEMS Manager                        | 1 397          | 1 744          | 1 939           | 1 940          | 1 951          | 1 951          | 2 097          | 2 216          | 2 328          |
| 5.2 - Integrated Development Planning      | 7 330          | 3 961          | 4 353           | 4 902          | 4 873          | 4 873          | 8 177          | 8 809          | 7 008          |
| 5.3 - Town & Regional Planning             | 2 445          | 1 711          | 1 833           | 4 976          | 3 877          | 3 877          |                |                |                |
| 5.4 - Local Economic Development           | 5 424          | 3 175          | 4 221           | 7 116          | 7 053          | 7 053          | 3 667          | 3 904          | 4 568          |
| 5.5 - Environmental Management             | 3 096          | 1 869          | 22 145          | 18 466         | 37 299         | 37 299         | 11 053         | 7 623          | 7 560          |
| 5.6 - Transport                            | 6 386          | 4 587          | 18 574          | 19 845         | 20 435         | 20 435         | 3 382          | 5 223          | 3 094          |
| <b>Vote 6 - COMMUNITY SERVICES</b>         | <b>39 363</b>  | <b>45 704</b>  | <b>49 155</b>   | <b>59 666</b>  | <b>56 852</b>  | <b>56 852</b>  | <b>61 478</b>  | <b>64 926</b>  | <b>68 150</b>  |
| 6.1 - Community Services Manager           | 3 442          | 3 819          | 3 594           | 2 885          | 2 223          | 2 223          | 3 123          | 3 274          | 3 417          |
| 6.2 - Fire and Rescue services             | 22 070         | 26 635         | 30 044          | 30 673         | 30 506         | 30 506         | 34 297         | 36 266         | 38 198         |
| 6.3 - Disaster Management Services         | 5 548          | 7 584          | 9 768           | 10 961         | 11 847         | 11 847         | 9 996          | 10 542         | 10 978         |
| 6.4 - Environmental Health                 | 8 303          | 7 665          | 5 749           | 15 147         | 12 276         | 12 276         | 14 062         | 14 844         | 15 557         |
| <b>Total Expenditure by Vote</b>           | <b>549 688</b> | <b>512 852</b> | <b>657 787</b>  | <b>685 034</b> | <b>722 395</b> | <b>722 395</b> | <b>708 980</b> | <b>713 178</b> | <b>762 630</b> |
| <b>Surplus/(Deficit) for the year</b>      | <b>97 012</b>  | <b>239 325</b> | <b>(79 892)</b> | <b>212 764</b> | <b>374 643</b> | <b>374 643</b> | <b>199 188</b> | <b>244 935</b> | <b>249 552</b> |

DC35 Capricorn - Table A4 Budgeted Financial Performance (revenue and expenditure)

| Description | 2011/12 | 2012/13 | 2013/14 | Current Year 2014/15 | 2015/16 Medium Term Revenue & Expenditure Framework |
|-------------|---------|---------|---------|----------------------|-----------------------------------------------------|
|-------------|---------|---------|---------|----------------------|-----------------------------------------------------|

| R thousand                                                           | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2015/16 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
|----------------------------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------|---------------------|------------------------|------------------------|
| <b>Revenue By Source</b>                                             |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| Property rates                                                       | -               | -               | -               | -               | -               | -                  | -                   | -                      | -                      |
| Property rates - penalties & collection charges                      | -               | -               | -               | -               | -               | -                  | -                   | -                      | -                      |
| Service charges - electricity revenue                                | -               | -               | -               | -               | -               | -                  | -                   | -                      | -                      |
| Service charges - water revenue                                      | 34 831          | 29 333          | 27 892          | 37 654          | 37 654          | 37 654             | 35 958              | 38 043                 | 40 136                 |
| Service charges - sanitation revenue                                 | -               | -               | -               | -               | -               | -                  | 3 955               | 4 185                  | 4 415                  |
| Service charges - refuse revenue                                     | -               | -               | -               | -               | -               | -                  | -                   | -                      | -                      |
| Service charges - other                                              | -               | -               | -               | -               | -               | -                  | -                   | -                      | -                      |
| Rental of facilities and equipment                                   | -               | -               | -               | -               | -               | -                  | -                   | -                      | -                      |
| Interest earned - external investments                               | 15 031          | 17 954          | 17 600          | 17 584          | 20 584          | 20 584             | 21 613              | 22 694                 | 23 829                 |
| Interest earned - outstanding debtors                                | 4 160           | 5 444           | -               | -               | -               | -                  | -                   | -                      | -                      |
| Dividends received                                                   | -               | -               | -               | -               | -               | -                  | -                   | -                      | -                      |
| Fines                                                                | -               | -               | -               | -               | -               | -                  | -                   | -                      | -                      |
| Licences and permits                                                 | -               | -               | -               | -               | -               | -                  | -                   | -                      | -                      |
| Agency services                                                      | -               | -               | -               | -               | -               | -                  | -                   | -                      | -                      |
| Transfers recognised - operational                                   | 365             | 402             | 502             | 491             | 533             | -                  | -                   | -                      | -                      |
| Other revenue                                                        | 229             | 162             | 136             | 226             | 601             | 533 601            | 564 860             | 564 699                | 610 646                |
| Gains on disposal of PPE                                             | 60 361          | 29 035          | 30 267          | 57 780          | 49 766          | 49 766             | 900                 | 945                    | 992                    |
|                                                                      |                 | 253             | -               | -               | -               | -                  | -                   | -                      | -                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>479</b>      | <b>484</b>      | <b>577</b>      | <b>604</b>      | <b>641</b>      | <b>641 605</b>     | <b>627 286</b>      | <b>630 566</b>         | <b>680 018</b>         |
|                                                                      | <b>612</b>      | <b>181</b>      | <b>895</b>      | <b>244</b>      | <b>605</b>      |                    |                     |                        |                        |
| <b>Expenditure By Type</b>                                           |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| Employee related costs                                               | 159             | 176             | 205             | 249             | 220             | -                  | -                   | -                      | -                      |
| Remuneration of councillors                                          | 380             | 961             | 496             | 045             | 650             | 220 650            | 263 160             | 278 414                | 293 715                |
| Debt impairment                                                      | 8 302           | 9 094           | 9 666           | 11 879          | 12 199          | 12 199             | 10 860              | 11 490                 | 12 123                 |
| Depreciation & asset impairment                                      | 59 375          | 52 540          | 27 892          | 26 358          | 26 358          | 26 358             | 31 930              | 33 782                 | 35 641                 |
| Finance charges                                                      | 111             | -               | -               | -               | -               | -                  | -                   | -                      | -                      |
| Bulk purchases                                                       | 191             | 64 349          | 79 891          | 80 790          | 80 790          | 80 790             | 81 694              | 82 612                 | 82 612                 |
| Other materials                                                      | 441             | 213             | 455             | 450             | 450             | 450                | 473                 | 497                    | 497                    |
| Contracted services                                                  | 46 599          | 44 311          | 49 000          | 52 000          | 52 000          | 52 000             | 52 000              | 51 000                 | 51 510                 |
| Transfers and grants                                                 | 3 957           | 4 819           | 23 021          | 22 625          | 24 655          | 24 655             | 25 768              | 27 784                 | 28 390                 |
| Other expenditure                                                    | 1 580           | 800             | -               | -               | -               | -                  | -                   | -                      | -                      |
| Loss on disposal of PPE                                              | 158             | 158             | 262             | 241             | 305             | -                  | -                   | -                      | -                      |
|                                                                      | 791             | 594             | 366             | 887             | 293             | 305 293            | 243 095             | 227 599                | 258 142                |
|                                                                      | 72              | 1 171           | -               | -               | -               | -                  | -                   | -                      | -                      |
| <b>Total Expenditure</b>                                             | <b>549</b>      | <b>512</b>      | <b>657</b>      | <b>685</b>      | <b>722</b>      | <b>722 395</b>     | <b>708 980</b>      | <b>713 178</b>         | <b>762 630</b>         |
|                                                                      | <b>688</b>      | <b>852</b>      | <b>787</b>      | <b>034</b>      | <b>395</b>      |                    |                     |                        |                        |
| <b>Surplus/(Deficit)</b>                                             | <b>(70)</b>     | <b>(28)</b>     | <b>(79)</b>     | <b>(80)</b>     | <b>(80)</b>     | <b>(80 790)</b>    | <b>(81 694)</b>     | <b>(82 612)</b>        | <b>(82 612)</b>        |
| Transfers recognised - capital                                       | 076             | 671             | 892             | 790             | 790             | -                  | -                   | -                      | -                      |
| Contributions recognised - capital                                   | 167             | 267             | -               | 293             | 454             | 454 697            | 280 882             | 327 547                | 332 164                |
|                                                                      | 088             | 995             | -               | 554             | 697             | -                  | -                   | -                      | -                      |
|                                                                      | -               | -               | -               | -               | -               | -                  | -                   | -                      | -                      |

|                                                                      |        |            |             |            |            |         |         |         |         |
|----------------------------------------------------------------------|--------|------------|-------------|------------|------------|---------|---------|---------|---------|
| Contributed assets                                                   |        |            |             |            |            |         |         |         |         |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | 97 012 | 239<br>325 | (79<br>892) | 212<br>764 | 373<br>907 | 373 907 | 199 188 | 244 935 | 249 552 |
| Taxation                                                             |        |            |             |            |            |         |         |         |         |
| <b>Surplus/(Deficit) after taxation</b>                              | 97 012 | 239<br>325 | (79<br>892) | 212<br>764 | 373<br>907 | 373 907 | 199 188 | 244 935 | 249 552 |
| Attributable to minorities                                           |        |            |             |            |            |         |         |         |         |
| <b>Surplus/(Deficit) attributable to municipality</b>                | 97 012 | 239<br>325 | (79<br>892) | 212<br>764 | 373<br>907 | 373 907 | 199 188 | 244 935 | 249 552 |
| Share of surplus/ (deficit) of associate                             |        |            |             |            |            |         |         |         |         |
| <b>Surplus/(Deficit) for the year</b>                                | 97 012 | 239<br>325 | (79<br>892) | 212<br>764 | 373<br>907 | 373 907 | 199 188 | 244 935 | 249 552 |

**DC35 Capricorn - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding**

| Vote Description                                 | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|--------------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>R thousand</b>                                |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Capital expenditure - Vote</b>                |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Multi-year expenditure to be appropriated</b> |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Vote 1 - SEMS                                    | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 2 - INFRASTRUCTURE                          | 180 591         | 285 038         | 279 361         | 66 000               | 69 772          | 69 772             | 125 995                                             | 214 358                | 61 931                 |
| Vote 3 - CORPORATE SERVICES                      | 17 179          | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 4 - FINANCE                                 | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 5 - DPEMS                                   | 21 740          | 5 072           | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 6 - COMMUNITY SERVICES                      | 5 083           | -               | 2 280           | 2 000                | 3 996           | 3 996              | 14 075                                              | 19 040                 | 9 929                  |
| Vote 7 - [NAME OF VOTE 7]                        | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 8 - [NAME OF VOTE 8]                        | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 9 - [NAME OF VOTE 9]                        | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 10 - [NAME OF VOTE 10]                      | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 11 - [NAME OF VOTE 11]                      | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 12 - [NAME OF VOTE 12]                      | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 13 - [NAME OF VOTE 13]                      | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 14 - [NAME OF VOTE 14]                      | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Vote 15 - [NAME OF VOTE 15]                      | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |

|                                                          |                |                |                |                |                |                |                |                |                |
|----------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Capital multi-year expenditure sub-total</b>          | <b>224 592</b> | <b>290 110</b> | <b>281 641</b> | <b>68 000</b>  | <b>73 768</b>  | <b>73 768</b>  | <b>140 070</b> | <b>233 398</b> | <b>71 860</b>  |
| <b><u>Single-year expenditure to be appropriated</u></b> |                |                |                |                |                |                |                |                |                |
| Vote 1 - SEMS                                            | –              | –              | 150            | 150            | 300            | 300            | 155            | 165            | –              |
| Vote 2 - INFRASTRUCTURE                                  | –              | –              | 10 492         | 198 149        | 347 884        | 347 884        | 148 364        | 89 208         | 265 216        |
| Vote 3 - CORPORATE SERVICES                              | –              | 11 161         | 17 430         | 26 155         | 31 645         | 31 645         | 11 043         | 24 826         | 13 700         |
| Vote 4 - FINANCE                                         | –              | –              | –              | 1 100          | 1 100          | 1 100          | 2 000          | 2 000          | 4 000          |
| Vote 5 - DPEMS                                           | –              | 5 930          | 16 048         | –              | –              | –              | –              | –              | –              |
| Vote 6 - COMMUNITY SERVICES                              | –              | –              | –              | –              | –              | –              | –              | –              | –              |
| Vote 7 - [NAME OF VOTE 7]                                | –              | –              | –              | –              | –              | –              | –              | –              | –              |
| Vote 8 - [NAME OF VOTE 8]                                | –              | –              | –              | –              | –              | –              | –              | –              | –              |
| Vote 9 - [NAME OF VOTE 9]                                | –              | –              | –              | –              | –              | –              | –              | –              | –              |
| Vote 10 - [NAME OF VOTE 10]                              | –              | –              | –              | –              | –              | –              | –              | –              | –              |
| Vote 11 - [NAME OF VOTE 11]                              | –              | –              | –              | –              | –              | –              | –              | –              | –              |
| Vote 12 - [NAME OF VOTE 12]                              | –              | –              | –              | –              | –              | –              | –              | –              | –              |
| Vote 13 - [NAME OF VOTE 13]                              | –              | –              | –              | –              | –              | –              | –              | –              | –              |
| Vote 14 - [NAME OF VOTE 14]                              | –              | –              | –              | –              | –              | –              | –              | –              | –              |
| Vote 15 - [NAME OF VOTE 15]                              | –              | –              | –              | –              | –              | –              | –              | –              | –              |
| <b>Capital single-year expenditure sub-total</b>         | <b>–</b>       | <b>17 091</b>  | <b>44 119</b>  | <b>225 554</b> | <b>380 930</b> | <b>380 930</b> | <b>161 562</b> | <b>116 199</b> | <b>282 916</b> |
| <b>Total Capital Expenditure - Vote</b>                  | <b>224 592</b> | <b>307 201</b> | <b>325 761</b> | <b>293 554</b> | <b>454 697</b> | <b>454 697</b> | <b>301 632</b> | <b>349 597</b> | <b>354 776</b> |
| <b><u>Capital Expenditure - Standard</u></b>             |                |                |                |                |                |                |                |                |                |
| <b><i>Governance and administration</i></b>              | <b>17 179</b>  | <b>11 161</b>  | <b>17 760</b>  | <b>27 405</b>  | <b>33 045</b>  | <b>33 045</b>  | <b>13 198</b>  | <b>26 991</b>  | <b>17 700</b>  |
| Executive and council                                    |                |                | 150            | 150            | 300            | 300            | 155            | 165            | –              |
| Budget and treasury office                               |                |                |                | 1 100          | 1 100          | 1 100          | 2 000          | 2 000          | 4 000          |
| Corporate services                                       | 17 179         | 11 161         | 17 610         | 26 155         | 31 645         | 31 645         | 11 043         | 24 826         | 13 700         |
| <b><i>Community and public safety</i></b>                | <b>5 083</b>   | <b>–</b>       | <b>2 100</b>   | <b>2 000</b>   | <b>3 996</b>   | <b>3 996</b>   | <b>14 075</b>  | <b>19 040</b>  | <b>9 929</b>   |
| Community and social services                            |                |                |                |                |                |                |                |                |                |
| Sport and recreation                                     | 1 868          |                |                |                |                |                |                |                |                |
| Public safety                                            | 3 214          |                | 2 100          | 2 000          | 3 996          | 3 996          | 14 075         | 19 040         | 9 929          |
| Housing                                                  |                |                |                |                |                |                |                |                |                |
| Health                                                   |                |                |                |                |                |                |                |                |                |
| <b><i>Economic and environmental services</i></b>        | <b>47 465</b>  | <b>11 003</b>  | <b>16 048</b>  | <b>–</b>       | <b>5 486</b>   | <b>5 486</b>   | <b>–</b>       | <b>–</b>       | <b>–</b>       |
| Planning and development                                 |                |                |                |                |                |                |                |                |                |
| Road transport                                           | 25 725         | 5 930          | 15 890         |                | 5 486          | 5 486          |                |                |                |
| Environmental protection                                 | 21 740         | 5 072          | 158            |                |                |                |                |                |                |
| <b><i>Trading services</i></b>                           | <b>154 866</b> | <b>285 038</b> | <b>289 853</b> | <b>264 149</b> | <b>412 171</b> | <b>412 171</b> | <b>274 359</b> | <b>303 566</b> | <b>327 147</b> |

|                                             |                |                |                |                |                |                |                |                |                |
|---------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Electricity                                 |                |                |                |                |                |                |                |                |                |
| Water                                       | 127 361        | 285 038        | 279 361        | 262 549        | 407 384        | 407 384        | 267 359        | 296 566        | 327 147        |
| Waste water management                      | 27 506         |                | 10 492         | 1 600          | 4 787          | 4 787          | 7 000          | 7 000          | -              |
| Waste management                            |                |                |                |                |                |                |                |                |                |
| <b>Other</b>                                |                |                |                |                |                |                |                |                |                |
| <b>Total Capital Expenditure - Standard</b> | <b>224 592</b> | <b>307 201</b> | <b>325 761</b> | <b>293 554</b> | <b>454 697</b> | <b>454 697</b> | <b>301 632</b> | <b>349 597</b> | <b>354 776</b> |
| <b>Funded by:</b>                           |                |                |                |                |                |                |                |                |                |
| National Government                         | 224 592        | 307 201        | 325 761        | 293 554        | 454 697        | 454 697        | 301 632        | 349 597        | 354 776        |
| Provincial Government                       |                |                |                |                |                |                |                |                |                |
| District Municipality                       |                |                |                |                |                |                |                |                |                |
| Other transfers and grants                  |                |                |                |                |                |                |                |                |                |
| <b>Transfers recognised - capital</b>       | <b>224 592</b> | <b>307 201</b> | <b>325 761</b> | <b>293 554</b> | <b>454 697</b> | <b>454 697</b> | <b>301 632</b> | <b>349 597</b> | <b>354 776</b> |
| <b>Public contributions &amp; donations</b> |                |                |                |                |                |                |                |                |                |
| <b>Borrowing</b>                            |                |                |                |                |                |                |                |                |                |
| <b>Internally generated funds</b>           |                |                |                |                |                |                |                |                |                |
| <b>Total Capital Funding</b>                | <b>224 592</b> | <b>307 201</b> | <b>325 761</b> | <b>293 554</b> | <b>454 697</b> | <b>454 697</b> | <b>301 632</b> | <b>349 597</b> | <b>354 776</b> |

**DC35 Capricorn - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding**

| Vote Description                            | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|---------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                             | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>Capital expenditure - Municipal Vote</b> |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Multi-year expenditure appropriation</b> |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Vote 2 - INFRASTRUCTURE</b>              | <b>180 591</b>  | <b>285 038</b>  | <b>279 361</b>  | <b>66 000</b>        | <b>69 772</b>   | <b>69 772</b>      | <b>125 995</b>                                      | <b>214 358</b>         | <b>61 931</b>          |
| 2.1 - Infrastructure Manager                |                 |                 |                 |                      |                 |                    | -                                                   | -                      | -                      |
| 2.2 - Water Development Planning            | 138 520         | 285 038         | 249 167         | 66 000               | 69 772          | 69 772             | 125 995                                             | 214 358                | 61 931                 |
| 2.3 - Water Operations and Maintenance      | 16 346          |                 | 25 539          |                      |                 |                    | -                                                   | -                      | -                      |
| 2.4 - Water Quality                         |                 |                 | 4 656           |                      |                 |                    | -                                                   | -                      | -                      |
| 2.5 - Water implementation/QS               |                 |                 |                 |                      |                 |                    | -                                                   | -                      | -                      |

|                                                 |                |                |                |               |               |               |                |                |               |   |
|-------------------------------------------------|----------------|----------------|----------------|---------------|---------------|---------------|----------------|----------------|---------------|---|
| 2.6 - Projects ISD                              | 25 725         |                |                |               |               |               |                | -              | -             | - |
| 2.7 - Project Management Unit (PMU)             |                |                |                |               |               |               |                | -              | -             | - |
|                                                 |                |                |                |               |               |               |                | -              | -             | - |
|                                                 |                |                |                |               |               |               |                | -              | -             | - |
|                                                 |                |                |                |               |               |               |                | -              | -             | - |
| <b>Vote 3 - CORPORATE SERVICES</b>              | <b>17 179</b>  | -              | -              | -             | -             | -             | -              | -              | -             | - |
| 3.1 - Corporate Service Manager                 |                |                |                |               |               |               |                | -              | -             | - |
| 3.2 - Information and Knowledge Management      | 1 670          |                |                |               |               |               |                | -              | -             | - |
| 3.3 - Human Resource Management                 |                |                |                |               |               |               |                | -              | -             | - |
| 3.4 - Administration and Logistics              | 15 509         |                |                |               |               |               |                | -              | -             | - |
| 3.5 - Legal and Contracts                       |                |                |                |               |               |               |                | -              | -             | - |
| <b>Vote 5 - DPEMS</b>                           | <b>21 740</b>  | <b>5 072</b>   | -              | -             | -             | -             | -              | -              | -             | - |
| 5.1 - DPEMS Manager                             |                |                |                |               |               |               |                | -              | -             | - |
| 5.2 - Integrated Development Planning           |                |                |                |               |               |               |                | -              | -             | - |
| 5.3 - Town & Regional Planning                  |                |                |                |               |               |               |                | -              | -             | - |
| 5.4 - Local Economic Development                |                |                |                |               |               |               |                | -              | -             | - |
| 5.5 - Environmental Management                  | 21 740         | 5 072          |                |               |               |               |                | -              | -             | - |
| 5.6 - Transport                                 |                |                |                |               |               |               |                | -              | -             | - |
|                                                 |                |                |                |               |               |               |                | -              | -             | - |
|                                                 |                |                |                |               |               |               |                | -              | -             | - |
|                                                 |                |                |                |               |               |               |                | -              | -             | - |
| <b>Vote 6 - COMMUNITY SERVICES</b>              | <b>5 083</b>   | -              | <b>2 280</b>   | <b>2 000</b>  | <b>3 996</b>  | <b>3 996</b>  | <b>14 075</b>  | <b>19 040</b>  | <b>9 929</b>  |   |
| 6.1 - Community Services Manager                |                |                |                |               |               |               | -              | -              | -             |   |
| 6.2 - Fire and Rescue services                  | 1 868          |                |                | 2 000         | 3 996         | 3 996         | 14 075         | 19 040         | 9 929         |   |
| 6.3 - Disaster Management Services              | 3 214          |                | 2 280          |               |               |               | -              | -              | -             |   |
| 6.4 - Environmental Health                      |                |                |                |               |               |               | -              | -              | -             |   |
| <b>Capital multi-year expenditure sub-total</b> | <b>224 592</b> | <b>290 110</b> | <b>281 641</b> | <b>68 000</b> | <b>73 768</b> | <b>73 768</b> | <b>140 070</b> | <b>233 398</b> | <b>71 860</b> |   |
| <b>Capital expenditure - Municipal Vote</b>     |                |                |                |               |               |               |                |                |               |   |
| <b>Single-year expenditure appropriation</b>    |                |                |                |               |               |               |                |                |               |   |
| <b>Vote 1 - SEMS</b>                            | -              | -              | 150            | 150           | 300           | 300           | 155            | 165            | -             |   |
| 1.1 - Executive Mayor's Office                  |                |                |                |               |               |               |                |                |               |   |
| 1.2 - Office of the Chief Whip                  |                |                |                |               |               |               |                |                |               |   |
| 1.3 - Council Support/Office of the Speaker     |                |                |                |               |               |               |                |                |               |   |
| 1.4 - Special Focus                             |                |                | 150            | 150           | 300           | 300           | 155            | 165            | -             |   |
| 1.5 - Municipal Manager's Office                |                |                |                |               |               |               |                |                |               |   |

|                                            |          |               |               |               |               |               |                |               |                |
|--------------------------------------------|----------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|----------------|
| 1.6 - Communications                       |          |               |               |               |               |               |                |               |                |
| 1.7 - Internal Audit                       |          |               |               |               |               |               |                |               |                |
| 1.8 - Risk Management                      |          |               |               |               |               |               |                |               |                |
| 1.9 - Inter- Governmental Relations        |          |               |               |               |               |               |                |               |                |
| 1.10 - Institutional Policy and Research   |          |               |               |               |               |               |                |               |                |
| <b>Vote 2 - INFRASTRUCTURE</b>             | <b>-</b> | <b>-</b>      | <b>10 492</b> | <b>198</b>    | <b>347</b>    | <b>347</b>    | <b>148 364</b> | <b>89 208</b> | <b>265 216</b> |
| 2.1 - Infrastructure Manager               |          |               |               |               | 5 486         | 5 486         |                |               |                |
| 2.2 - Water Development Planning           |          |               |               |               |               |               |                |               |                |
| 2.3 - Water Operations and Maintenance     |          |               |               | 29 375        | 40 004        | 40 004        | 35 772         | 40 248        | 33 247         |
| 2.4 - Water Quality                        |          |               |               | 1 600         | 1 600         | 1 600         |                |               |                |
|                                            |          |               |               | 167           | 300           | 300           |                |               |                |
| 2.5 - Water implementation/QS              |          |               |               | 174           | 795           | 795           | 112 592        | 48 960        | 231 969        |
| 2.6 - Projects ISD                         |          |               | 10 492        |               |               |               |                |               |                |
| 2.7 - Project Management Unit (PMU)        |          |               |               |               |               |               |                |               |                |
| <b>Vote 3 - CORPORATE SERVICES</b>         | <b>-</b> | <b>11 161</b> | <b>17 430</b> | <b>26 155</b> | <b>31 645</b> | <b>31 645</b> | <b>11 043</b>  | <b>24 826</b> | <b>13 700</b>  |
| 3.1 - Corporate Service Manager            |          |               |               |               |               |               |                |               |                |
| 3.2 - Information and Knowledge Management |          | 3 074         | 2 429         | 5 100         | 5 841         | 5 841         | 2 450          | 1 746         | 1 700          |
| 3.3 - Human Resource Management            |          |               |               |               |               |               |                |               |                |
| 3.4 - Administration and Logistics         |          | 8 087         | 15 001        | 21 055        | 25 805        | 25 805        | 8 593          | 23 080        | 12 000         |
| 3.5 - Legal and Contracts                  |          |               |               |               |               |               |                |               |                |
| <b>Vote 4 - FINANCE</b>                    | <b>-</b> | <b>-</b>      | <b>-</b>      | <b>1 100</b>  | <b>1 100</b>  | <b>1 100</b>  | <b>2 000</b>   | <b>2 000</b>  | <b>4 000</b>   |
| 4.1 - Office of the CFO                    |          |               |               |               |               |               |                |               |                |
| 4.2 - Budget and Treasury                  |          |               |               |               |               |               |                |               |                |
| 4.3 - Expenditure                          |          |               |               |               |               |               |                |               |                |
| 4.4 - Supply Chain Management              |          |               |               |               |               |               |                |               |                |
| 4.5 - Income                               |          |               |               | 1 100         | 1 100         | 1 100         | 2 000          | 2 000         | 4 000          |

|                                           |         |         |         |            |            |            |         |         |         |
|-------------------------------------------|---------|---------|---------|------------|------------|------------|---------|---------|---------|
| Vote 5 - DPEMS                            | -       | 5 930   | 16 048  | -          | -          | -          | -       | -       | -       |
| 5.1 - DPEMS Manager                       |         |         |         |            |            |            |         |         |         |
| 5.2 - Integrated Development Planning     |         |         |         |            |            |            |         |         |         |
| 5.3 - Town & Regional Planning            |         |         |         |            |            |            |         |         |         |
| 5.4 - Local Economic Development          |         |         |         |            |            |            |         |         |         |
| 5.5 - Environmental Management            |         |         | 158     |            |            |            |         |         |         |
| 5.6 - Transport                           |         | 5 930   | 15 890  |            |            |            |         |         |         |
| Capital single-year expenditure sub-total | -       | 17 091  | 44 119  | 225<br>554 | 380<br>930 | 380<br>930 | 161 562 | 116 199 | 282 916 |
| Total Capital Expenditure                 | 224 592 | 307 201 | 325 761 | 293<br>554 | 454<br>697 | 454<br>697 | 301 632 | 349 597 | 354 776 |

#### DC35 Capricorn - Table A6 Budgeted Financial Position

| Description                              | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                          | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>R thousand</b>                        |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>ASSETS</b>                            |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Current assets</b>                    |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Cash                                     | 0               | 1               | 10 579          | 10                   | 10              | 10                 | 10                                                  | 10                     | 10                     |
| Call investment deposits                 | 261 293         | 254 239         | 845 221         | 226 440              | 130 615         | 130 615            | 64 606                                              | 61 376                 | 58 307                 |
| Consumer debtors                         | 33 858          | 7 822           | 16 189          | 76 642               | 30 619          | 30 619             | 94 074                                              | 102 519                | 111 429                |
| Other debtors                            | 10 235          | 32 429          | 6 022           | 5 277                | 5 277           | 5 277              | 4 749                                               | 4 274                  | 3 847                  |
| Current portion of long-term receivables |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Inventory                                | 3 470           | 4 249           | 1 572           |                      |                 |                    | 1 667                                               | 1 750                  | 1 837                  |
| <b>Total current assets</b>              | <b>308 856</b>  | <b>298 740</b>  | <b>879 583</b>  | <b>308 369</b>       | <b>166 521</b>  | <b>166 521</b>     | <b>165 105</b>                                      | <b>169 929</b>         | <b>175 430</b>         |
| <b>Non current assets</b>                |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Long-term receivables                    |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Investments                              |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |

|                                      |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Investment property                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Investment in Associate              |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Property, plant and equipment        | 1 344 913        | 1 535 810        | 1 813 449        | 1 741 106        | 1 741 106        | 1 741 106        | 1 961 044        | 2 228 029        | 2 500 193        |
| Agricultural                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Biological                           |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Intangible                           | 3 474            | 3 759            | –                |                  |                  |                  | 3 007            | 2 706            | 2 436            |
| Other non-current assets             |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| <b>Total non current assets</b>      | <b>1 348 387</b> | <b>1 539 569</b> | <b>1 813 449</b> | <b>1 741 106</b> | <b>1 741 106</b> | <b>1 741 106</b> | <b>1 964 052</b> | <b>2 230 736</b> | <b>2 502 629</b> |
| <b>TOTAL ASSETS</b>                  | <b>1 657 242</b> | <b>1 838 309</b> | <b>2 693 032</b> | <b>2 049 475</b> | <b>1 907 628</b> | <b>1 907 628</b> | <b>2 129 157</b> | <b>2 400 665</b> | <b>2 678 060</b> |
| <b>LIABILITIES</b>                   |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| <b>Current liabilities</b>           |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Bank overdraft                       |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Borrowing                            | –                | –                | –                | –                | –                | –                | –                | –                | –                |
| Consumer deposits                    |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Trade and other payables             | 273 216          | 213 336          | 788 020          | 76 183           | 227 430          | 227 430          | 100 742          | 106 042          | 110 804          |
| Provisions                           | 8 084            | 8 755            | 11 551           |                  |                  |                  | 9 241            | 9 796            | 10 383           |
| <b>Total current liabilities</b>     | <b>281 300</b>   | <b>222 091</b>   | <b>799 572</b>   | <b>76 183</b>    | <b>227 430</b>   | <b>227 430</b>   | <b>109 984</b>   | <b>115 837</b>   | <b>121 187</b>   |
| <b>Non current liabilities</b>       |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Borrowing                            | 1 110            | –                | –                | –                | –                | –                | 3 971            | 2 383            | 715              |
| Provisions                           | 19 169           | 18 335           | 18 335           | 19 435           | 19 435           | 19 435           | 20 406           | 21 427           | 22 498           |
| <b>Total non current liabilities</b> | <b>20 279</b>    | <b>18 335</b>    | <b>18 335</b>    | <b>19 435</b>    | <b>19 435</b>    | <b>19 435</b>    | <b>24 378</b>    | <b>23 809</b>    | <b>23 213</b>    |
| <b>TOTAL LIABILITIES</b>             | <b>301 580</b>   | <b>240 426</b>   | <b>817 906</b>   | <b>95 617</b>    | <b>246 865</b>   | <b>246 865</b>   | <b>134 361</b>   | <b>139 647</b>   | <b>144 400</b>   |
| <b>NET ASSETS</b>                    | <b>1 355 663</b> | <b>1 597 883</b> | <b>1 875 126</b> | <b>1 953 858</b> | <b>1 660 763</b> | <b>1 660 763</b> | <b>1 994 795</b> | <b>2 261 018</b> | <b>2 533 660</b> |
| <b>COMMUNITY WEALTH/EQUITY</b>       |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Accumulated Surplus/(Deficit)        | 1 353 675        | 1 595 895        | 1 873 138        | 1 951 870        | 1 660 763        | 1 660 763        | 1 994 795        | 2 261 018        | 2 533 660        |
| Reserves                             | 1 988            | 1 988            | 1 988            | 1 988            | –                | –                | –                | –                | –                |
| Minorities' interests                |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| <b>TOTAL COMMUNITY WEALTH/EQUITY</b> | <b>1 355 663</b> | <b>1 597 883</b> | <b>1 875 126</b> | <b>1 953 858</b> | <b>1 660 763</b> | <b>1 660 763</b> | <b>1 994 795</b> | <b>2 261 018</b> | <b>2 533 660</b> |

**DC35 Capricorn - Table A7 Budgeted Cash Flows**

| Description                                       | 2011/12          | 2012/13          | 2013/14          | Current Year 2014/15 |                  |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|---------------------------------------------------|------------------|------------------|------------------|----------------------|------------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                   | Audited Outcome  | Audited Outcome  | Audited Outcome  | Original Budget      | Adjusted Budget  | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>CASH FLOW FROM OPERATING ACTIVITIES</b>        |                  |                  |                  |                      |                  |                    |                                                     |                        |                        |
| <b>Receipts</b>                                   |                  |                  |                  |                      |                  |                    |                                                     |                        |                        |
| Property rates, penalties & collection charges    |                  | 2                |                  |                      |                  |                    | -                                                   | -                      | -                      |
| Service charges                                   | 985              | 272              | -                | 37 654               | 37 654           | 37 654             | 7 983                                               | 8 446                  | 8 910                  |
| Other revenue                                     |                  |                  |                  |                      |                  |                    | 900                                                 | 945                    | 992                    |
|                                                   | 590              | 664              |                  |                      |                  |                    |                                                     |                        |                        |
| Government - operating                            | 666              | 464              | 501 360          | 491 226              | 533 601          | 533 601            | 564 860                                             | 564 699                | 610 646                |
| Government - capital                              |                  |                  | 326 261          | 293 554              | 454 697          | 454 697            | 280 882                                             | 327 547                | 332 164                |
|                                                   | 15               | 17               |                  |                      |                  |                    |                                                     |                        |                        |
| Interest                                          | 031              | 954              | 17 600           | 17 584               | 20 584           | 20 584             | 21 613                                              | 22 694                 | 23 829                 |
| Dividends                                         |                  |                  |                  |                      |                  |                    | -                                                   | -                      | -                      |
| <b>Payments</b>                                   |                  |                  |                  |                      |                  |                    |                                                     |                        |                        |
| Suppliers and employees                           | (293 555)        | (436 964)        | (682 503)        | (577 886)            | (753 009)        | (753 009)          | (677 050)                                           | (679 396)              | (726 989)              |
| Finance charges                                   | (441)            | (213)            | (455)            | (450)                | (450)            | (450)              | (473)                                               | (497)                  | (497)                  |
| Transfers and Grants                              | (1 580)          |                  |                  |                      |                  |                    | -                                                   | -                      | -                      |
| <b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>  | <b>311 106</b>   | <b>247 512</b>   | <b>162 263</b>   | <b>261 682</b>       | <b>293 078</b>   | <b>293 078</b>     | <b>198 715</b>                                      | <b>244 438</b>         | <b>249 055</b>         |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>       |                  |                  |                  |                      |                  |                    |                                                     |                        |                        |
| <b>Receipts</b>                                   |                  |                  |                  |                      |                  |                    |                                                     |                        |                        |
| Proceeds on disposal of PPE                       |                  |                  |                  |                      |                  |                    | -                                                   | -                      | -                      |
| Decrease (Increase) in non-current debtors        |                  |                  |                  |                      |                  |                    | -                                                   | -                      | -                      |
| Decrease (increase) other non-current receivables |                  |                  |                  |                      |                  |                    | -                                                   | -                      | -                      |
| Decrease (increase) in non-current investments    |                  |                  |                  |                      |                  |                    | -                                                   | -                      | -                      |
| <b>Payments</b>                                   |                  |                  |                  |                      |                  |                    |                                                     |                        |                        |
| Capital assets                                    | (146 487)        | (252 068)        | (320 957)        | (293 554)            | (454 697)        | (454 697)          | (280 882)                                           | (327 547)              | (332 164)              |
| <b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>  | <b>(146 487)</b> | <b>(252 068)</b> | <b>(320 957)</b> | <b>(293 554)</b>     | <b>(454 697)</b> | <b>(454 697)</b>   | <b>(280 882)</b>                                    | <b>(327 547)</b>       | <b>(332 164)</b>       |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>       |                  |                  |                  |                      |                  |                    |                                                     |                        |                        |
| <b>Receipts</b>                                   |                  |                  |                  |                      |                  |                    |                                                     |                        |                        |

|                                                  |            |            |            |                  |                 |                  |                  |                 |                 |                 |
|--------------------------------------------------|------------|------------|------------|------------------|-----------------|------------------|------------------|-----------------|-----------------|-----------------|
| Short term loans                                 |            |            |            |                  |                 |                  | -                | -               | -               |                 |
| Borrowing long term/refinancing                  |            |            |            |                  |                 |                  | -                | -               | -               |                 |
| Increase (decrease) in consumer deposits         |            |            |            |                  |                 |                  | -                | -               | -               |                 |
| <b>Payments</b>                                  |            |            |            |                  |                 |                  |                  |                 |                 |                 |
| Repayment of borrowing                           | 214        | (2)        | (2)        |                  |                 | (1 325)          | (1 325)          | (1 000)         | (950)           | (850)           |
| <b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b> | <b>214</b> | <b>(2)</b> | <b>(2)</b> | <b>-</b>         | <b>-</b>        | <b>(1 325)</b>   | <b>(1 325)</b>   | <b>(1 000)</b>  | <b>(950)</b>    | <b>(850)</b>    |
| <b>NET INCREASE/ (DECREASE) IN CASH HELD</b>     | <b>405</b> | <b>162</b> | <b>(7)</b> | <b>(158 694)</b> | <b>(31 872)</b> | <b>(162 945)</b> | <b>(162 945)</b> | <b>(83 167)</b> | <b>(84 059)</b> | <b>(83 959)</b> |
| Cash/cash equivalents at the year begin:         | 888        | 98         | 261        | 206 240          | 165 579         | 292 587          | 292 587          | 130 615         | 47 448          | (36 611)        |
| Cash/cash equivalents at the year end:           | 293        | 261        | 254        | 47 546           | 133 707         | 129 642          | 129 642          | 47 448          | (36 611)        | (120 570)       |

#### DC35 Capricorn - Table A8 Cash backed reserves/accumulated surplus reconciliation

| Description                                       | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|---------------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>R thousand</b>                                 |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b><u>Cash and investments available</u></b>      |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Cash/cash equivalents at the year end             | 261 293         | 254 240         | 47 546          | 133 707              | 129 642         | 129 642            | 47 448                                              | (36 611)               | (120 570)              |
| Other current investments > 90 days               | 0               | 0               | 808 253         | 92 743               | 983             | 983                | 17 168                                              | 97 996                 | 178 887                |
| Non current assets - Investments                  | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| <b>Cash and investments available:</b>            | <b>261 293</b>  | <b>254 240</b>  | <b>855 799</b>  | <b>226 450</b>       | <b>130 625</b>  | <b>130 625</b>     | <b>64 616</b>                                       | <b>61 386</b>          | <b>58 317</b>          |
| <b><u>Application of cash and investments</u></b> |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Unspent conditional transfers                     | 112 862         | 107 168         | 151 247         | -                    | 151 247         | 151 247            | 20 751                                              | 22 050                 | 22 612                 |
| Unspent borrowing                                 | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Statutory requirements                            | 11 143          |                 | (9 691)         |                      |                 |                    |                                                     |                        |                        |
| Other working capital requirements                | 159 917         | 104 735         | 636 773         | 43 862               | 60 722          | 60 722             | 58 484                                              | 60 763                 | 63 127                 |
| Other provisions                                  |                 |                 | 28 550          |                      |                 |                    |                                                     |                        |                        |
| Long term investments committed                   | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |

|                                                   |                 |                |                |                |                |                 |               |               |               |
|---------------------------------------------------|-----------------|----------------|----------------|----------------|----------------|-----------------|---------------|---------------|---------------|
| Reserves to be backed by cash/investments         |                 |                |                |                |                |                 | (13 646)      | (20 503)      | (26 545)      |
| <b>Total Application of cash and investments:</b> | <b>283 923</b>  | <b>211 903</b> | <b>806 879</b> | <b>43 862</b>  | <b>211 969</b> | <b>211 969</b>  | <b>65 588</b> | <b>62 309</b> | <b>59 194</b> |
| <b>Surplus(shortfall)</b>                         | <b>(22 630)</b> | <b>42 337</b>  | <b>48 920</b>  | <b>182 589</b> | <b>344</b>     | <b>(81 344)</b> | <b>(972)</b>  | <b>(924)</b>  | <b>(878)</b>  |

### DC35 Capricorn - Table A9 Asset Management

| Description                             | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|-----------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                         | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>R thousand</b>                       |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>CAPITAL EXPENDITURE</b>              |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Total New Assets</b>                 | <b>224</b>      | <b>307</b>      |                 |                      |                 |                    |                                                     |                        |                        |
|                                         | <b>592</b>      | <b>201</b>      | <b>289 730</b>  | <b>259 979</b>       | <b>403 306</b>  | <b>403 306</b>     | <b>256 860</b>                                      | <b>300 349</b>         | <b>317 529</b>         |
| Infrastructure - Road transport         | 12              |                 |                 |                      |                 |                    |                                                     |                        |                        |
|                                         | 718             | -               | 15 890          | -                    | -               | -                  | -                                                   | -                      | -                      |
| Infrastructure - Electricity            | 12              |                 |                 |                      |                 |                    |                                                     |                        |                        |
|                                         | 144             | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Infrastructure - Water                  | 145             | 297             |                 |                      |                 |                    |                                                     |                        |                        |
|                                         | 207             | 606             | 253 822         | 231 574              | 372 565         | 372 565            | 231 587                                             | 256 318                | 293 900                |
| Infrastructure - Sanitation             | 31              |                 |                 |                      |                 |                    |                                                     |                        |                        |
|                                         | 360             | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Infrastructure - Other                  | 21              |                 |                 |                      |                 |                    |                                                     |                        |                        |
|                                         | 340             | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Infrastructure                          | 222             | 297             |                 |                      |                 |                    |                                                     |                        |                        |
|                                         | 768             | 606             | 269 712         | 231 574              | 372 565         | 372 565            | 231 587                                             | 256 318                | 293 900                |
| Community                               | -               | 9               |                 |                      |                 |                    |                                                     |                        |                        |
|                                         | -               | 596             | 2 250           | 2 150                | 4 296           | 4 296              | 14 230                                              | 19 205                 | 9 929                  |
| Heritage assets                         | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Investment properties                   | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Other assets                            | 1               |                 |                 |                      |                 |                    |                                                     |                        |                        |
|                                         | 824             | -               | 17 768          | 26 255               | 26 446          | 26 446             | 11 043                                              | 24 826                 | 13 700                 |
| Agricultural Assets                     | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Biological assets                       | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Intangibles                             | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| <b>Total Renewal of Existing Assets</b> | <b>-</b>        | <b>-</b>        | <b>36 031</b>   | <b>33 575</b>        | <b>47 391</b>   | <b>47 391</b>      | <b>44 772</b>                                       | <b>49 248</b>          | <b>37 247</b>          |
| Infrastructure - Road transport         | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Infrastructure - Electricity            | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |

|                                                |            |            |                |                |                |                |                |                |                |
|------------------------------------------------|------------|------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <i>Infrastructure - Water</i>                  | -          | -          | 25 539         | 30 475         | 41 104         | 41 104         | 37 772         | 42 248         | 37 247         |
| <i>Infrastructure - Sanitation</i>             | -          | -          | 10 492         | 1 600          | 4 787          | 4 787          | 7 000          | 7 000          | -              |
| <i>Infrastructure - Other</i>                  | -          | -          | -              | -              | -              | -              | -              | -              | -              |
| Infrastructure                                 | -          | -          | 36 031         | 32 075         | 45 891         | 45 891         | 44 772         | 49 248         | 37 247         |
| Community                                      | -          | -          | -              | -              | -              | -              | -              | -              | -              |
| Heritage assets                                | -          | -          | -              | -              | -              | -              | -              | -              | -              |
| Investment properties                          | -          | -          | -              | -              | -              | -              | -              | -              | -              |
| Other assets                                   | -          | -          | -              | 1 500          | 1 500          | 1 500          | -              | -              | -              |
| Agricultural Assets                            | -          | -          | -              | -              | -              | -              | -              | -              | -              |
| Biological assets                              | -          | -          | -              | -              | -              | -              | -              | -              | -              |
| Intangibles                                    | -          | -          | -              | -              | -              | -              | -              | -              | -              |
| <b>Total Capital Expenditure</b>               |            |            |                |                |                |                |                |                |                |
| <i>Infrastructure - Road transport</i>         | 12         | -          | 15 890         | -              | -              | -              | -              | -              | -              |
| <i>Infrastructure - Electricity</i>            | 718        | -          | -              | -              | -              | -              | -              | -              | -              |
| <i>Infrastructure - Water</i>                  | 144        | 297        | 279 361        | 262 049        | 413 669        | 413 669        | 269 359        | 298 566        | 331 147        |
| <i>Infrastructure - Sanitation</i>             | 145        | 606        | 10 492         | 1 600          | 4 787          | 4 787          | 7 000          | 7 000          | -              |
| <i>Infrastructure - Other</i>                  | 207        | -          | -              | -              | -              | -              | -              | -              | -              |
| Infrastructure                                 | 31         | 222        | 305 743        | 263 649        | 418 456        | 418 456        | 276 359        | 305 566        | 331 147        |
| Community                                      | 360        | 606        | 2 250          | 2 150          | 4 296          | 4 296          | 14 230         | 19 205         | 9 929          |
| Heritage assets                                | 21         | 9          | -              | -              | -              | -              | -              | -              | -              |
| Investment properties                          | 340        | -          | -              | -              | -              | -              | -              | -              | -              |
| Other assets                                   | 1          | -          | 17 768         | 27 755         | 27 946         | 27 946         | 11 043         | 24 826         | 13 700         |
| Agricultural Assets                            | -          | -          | -              | -              | -              | -              | -              | -              | -              |
| Biological assets                              | -          | -          | -              | -              | -              | -              | -              | -              | -              |
| Intangibles                                    | -          | -          | -              | -              | -              | -              | -              | -              | -              |
| <b>TOTAL CAPITAL EXPENDITURE - Asset class</b> | <b>224</b> | <b>307</b> | <b>325 761</b> | <b>293 554</b> | <b>450 697</b> | <b>450 697</b> | <b>301 632</b> | <b>349 597</b> | <b>354 776</b> |
| <b>ASSET REGISTER SUMMARY - PPE (WDV)</b>      |            |            |                |                |                |                |                |                |                |
| <i>Infrastructure - Road transport</i>         | 205        | 197        | 1 880          | 179 378        | 179 378        | 179 378        | -              | -              | -              |
| <i>Infrastructure - Electricity</i>            | 716        | 776        | -              | 879            | 879            | 879            | 791            | 712            | 641            |
| <i>Infrastructure - Water</i>                  | 1          | 1          | 1 742 785      | 1 511 602      | 1 511 602      | 1 511 602      | 1 783 661      | 2 075 997      | 2 405 207      |
|                                                | 287        | 083        |                |                |                |                |                |                |                |
|                                                | 1 013      | 1 218      |                |                |                |                |                |                |                |
|                                                | 548        | 131        |                |                |                |                |                |                |                |

|                                                       |              |              |                  |                  |                  |                  |                  |                  |                  |
|-------------------------------------------------------|--------------|--------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| <i>Infrastructure - Sanitation</i>                    | 20           | 18           |                  |                  |                  |                  |                  |                  |                  |
| <i>Infrastructure - Other</i>                         | 151          | 675          | 35 869           | 17 198           | 17 198           | 17 198           | 21 778           | 25 900           | 23 310           |
|                                                       | -            | -            |                  |                  |                  |                  |                  |                  |                  |
|                                                       | 1 240        | 1 435        |                  |                  |                  |                  |                  |                  |                  |
| Infrastructure                                        | 703          | 666          | 1 780 534        | 1 709 056        | 1 709 056        | 1 709 056        | 1 806 230        | 2 102 609        | 2 429 158        |
| Community                                             |              |              |                  |                  |                  |                  |                  |                  |                  |
| Heritage assets                                       |              |              |                  |                  |                  |                  |                  |                  |                  |
| Investment properties                                 | -            | -            | -                | -                | -                | -                | -                | -                | -                |
| Other assets                                          | 104          | 100          |                  |                  |                  |                  |                  |                  |                  |
| Agricultural Assets                                   | 210          | 144          | 32 915           | 32 050           | 32 050           | 32 050           | 154 815          | 125 421          | 71 036           |
| Biological assets                                     | -            | -            | -                | -                | -                | -                | -                | -                | -                |
| Intangibles                                           | 3            | 3            |                  |                  |                  |                  |                  |                  |                  |
|                                                       | 474          | 759          | -                | -                | -                | -                | 3 007            | 2 706            | 2 436            |
| <b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>       | <b>1 348</b> | <b>1 539</b> |                  |                  |                  |                  |                  |                  |                  |
|                                                       | <b>387</b>   | <b>569</b>   | <b>1 813 449</b> | <b>1 741 106</b> | <b>1 741 106</b> | <b>1 741 106</b> | <b>1 964 052</b> | <b>2 230 736</b> | <b>2 502 629</b> |
| <b>EXPENDITURE OTHER ITEMS</b>                        |              |              |                  |                  |                  |                  |                  |                  |                  |
| <b>Depreciation &amp; asset impairment</b>            | 111          | 64           |                  |                  |                  |                  |                  |                  |                  |
|                                                       | 191          | 349          | 79 891           | 80 790           | 80 790           | 80 790           | 81 694           | 82 612           | 82 612           |
| <b>Repairs and Maintenance by Asset Class</b>         | 1            | 3            |                  |                  |                  |                  |                  |                  |                  |
| <i>Infrastructure - Road transport</i>                | 162          | 865          | 40 794           | 69 201           | 92 295           | 92 295           | 93 264           | 94 176           | 126 802          |
| <i>Infrastructure - Electricity</i>                   | -            | -            | -                | -                | -                | -                | -                | -                | -                |
| <i>Infrastructure - Water</i>                         | -            | -            | 35 000           | 65 091           | 85 460           | 85 460           | 87 147           | 87 753           | 120 379          |
| <i>Infrastructure - Sanitation</i>                    | -            | -            | -                | -                | -                | -                | -                | -                | -                |
| <i>Infrastructure - Other</i>                         | -            | -            | -                | -                | -                | -                | -                | -                | -                |
| Infrastructure                                        | -            | -            | 35 000           | 65 091           | 85 460           | 85 460           | 87 147           | 87 753           | 120 379          |
| Community                                             | -            | -            | 5 794            | -                | -                | -                | -                | -                | -                |
| Heritage assets                                       | -            | -            | -                | -                | -                | -                | -                | -                | -                |
| Investment properties                                 | -            | -            | -                | -                | -                | -                | -                | -                | -                |
| Other assets                                          | 1            | 3            | -                | 4 110            | 6 835            | 6 835            | 6 117            | 6 423            | 6 423            |
| <b>TOTAL EXPENDITURE OTHER ITEMS</b>                  | <b>112</b>   | <b>68</b>    |                  |                  |                  |                  |                  |                  |                  |
|                                                       | <b>353</b>   | <b>214</b>   | <b>120 686</b>   | <b>149 991</b>   | <b>173 085</b>   | <b>173 085</b>   | <b>174 958</b>   | <b>176 788</b>   | <b>209 414</b>   |
| <i>Renewal of Existing Assets as % of total capex</i> | 0.0%         | 0.0%         | 11.1%            | 11.4%            | 10.5%            | 10.5%            | 14.8%            | 14.1%            | 10.5%            |
| <i>Renewal of Existing Assets as % of deprecn"</i>    | 0.0%         | 0.0%         | 45.1%            | 41.6%            | 58.7%            | 58.7%            | 54.8%            | 59.6%            | 45.1%            |
| <i>R&amp;M as a % of PPE</i>                          | 0.1%         | 0.3%         | 2.2%             | 4.0%             | 5.3%             | 5.3%             | 4.8%             | 4.2%             | 5.1%             |
| <i>Renewal and R&amp;M as a % of PPE</i>              | 0.0%         | 0.0%         | 4.0%             | 6.0%             | 8.0%             | 8.0%             | 7.0%             | 6.0%             | 7.0%             |

DC35 Capricorn - Table A10 Basic service delivery measurement

| Description                                      | 2011/12            | 2012/13            | 2013/14            | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|--------------------------------------------------|--------------------|--------------------|--------------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                  | Outcome            | Outcome            | Outcome            | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>Household service targets</b>                 |                    |                    |                    |                      |                 |                    |                                                     |                        |                        |
| <u>Water:</u>                                    |                    |                    |                    |                      |                 |                    |                                                     |                        |                        |
| Piped water inside dwelling                      | 12<br>000          | 12<br>000          | 12<br>000          | 12 000               | 12 000          | 12 000             | 12 000                                              | 12 000                 | 12 000                 |
| Piped water inside yard (but not in dwelling)    | 61<br>000          | 61<br>000          | 61<br>000          | 61 000               | 61 000          | 61 000             | 61 000                                              | 61 000                 | 61 000                 |
| Using public tap (at least min.service level)    | 59<br>000          | 59<br>000          | 59<br>000          | 59 000               | 59 000          | 59 000             | 59 000                                              | 59 000                 | 59 000                 |
| Other water supply (at least min.service level)  | 20<br>000          | 20<br>000          | 20<br>000          | 20 000               | 20 000          | 20 000             | 20 000                                              | 20 000                 | 20 000                 |
| <i>Minimum Service Level and Above sub-total</i> | 152<br>000         | 152<br>000         | 152<br>000         | 152 000              | 152 000         | 152 000            | 152 000                                             | 152 000                | 152 000                |
| Using public tap (< min.service level)           |                    |                    |                    |                      |                 |                    |                                                     |                        |                        |
| Other water supply (< min.service level)         |                    |                    |                    |                      |                 |                    |                                                     |                        |                        |
| No water supply                                  |                    |                    |                    |                      |                 |                    |                                                     |                        |                        |
| <i>Below Minimum Service Level sub-total</i>     | -                  | -                  | -                  | -                    | -               | -                  | -                                                   | -                      | -                      |
| <b>Total number of households</b>                | <b>152<br/>000</b> | <b>152<br/>000</b> | <b>152<br/>000</b> | <b>152 000</b>       | <b>152 000</b>  | <b>152 000</b>     | <b>152 000</b>                                      | <b>152 000</b>         | <b>152 000</b>         |
| <u>Sanitation/sewerage:</u>                      |                    |                    |                    |                      |                 |                    |                                                     |                        |                        |
| Flush toilet (connected to sewerage)             |                    |                    |                    |                      |                 |                    |                                                     |                        |                        |
| Flush toilet (with septic tank)                  |                    |                    |                    |                      |                 |                    |                                                     |                        |                        |
| Chemical toilet                                  |                    |                    |                    |                      |                 |                    |                                                     |                        |                        |
| Pit toilet (ventilated)                          |                    |                    |                    |                      |                 |                    |                                                     |                        |                        |
| Other toilet provisions (> min.service level)    | 88<br>000          | 88<br>000          | 88<br>000          | 88 000               | 88 000          | 88 000             | 88 000                                              | 88 000                 | 88 000                 |

|                                                  |                    |                    |                    |                |                |                |                |                |                |
|--------------------------------------------------|--------------------|--------------------|--------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <i>Minimum Service Level and Above sub-total</i> | 88<br>000          | 88<br>000          | 88<br>000          | 88 000         | 88 000         | 88 000         | 88 000         | 88 000         | 88 000         |
| Bucket toilet                                    |                    |                    |                    |                |                |                |                |                |                |
| Other toilet provisions (< min.service level)    | 66<br>000          | 66<br>000          | 66<br>000          | 66 000         | 66 000         | 66 000         | 66 000         | 66 000         | 66 000         |
| No toilet provisions                             | 6<br>000           | 6<br>000           | 6<br>000           | 6 000          | 6 000          | 6 000          | 6 000          | 6 000          | 6 000          |
| <i>Below Minimum Service Level sub-total</i>     | 72<br>000          | 72<br>000          | 72<br>000          | 72 000         | 72 000         | 72 000         | 72 000         | 72 000         | 72 000         |
| <b>Total number of households</b>                | <b>160<br/>000</b> | <b>160<br/>000</b> | <b>160<br/>000</b> | <b>160 000</b> | <b>160 000</b> | <b>160 000</b> | <b>160 000</b> | <b>160 000</b> | <b>160 000</b> |
| <b><u>Energy:</u></b>                            |                    |                    |                    |                |                |                |                |                |                |
| Electricity (at least min.service level)         |                    |                    |                    |                |                |                |                |                |                |
| Electricity - prepaid (min.service level)        |                    |                    |                    |                |                |                |                |                |                |
| <i>Minimum Service Level and Above sub-total</i> | -                  | -                  | -                  | -              | -              | -              | -              | -              | -              |
| Electricity (< min.service level)                |                    |                    |                    |                |                |                |                |                |                |
| Electricity - prepaid (< min. service level)     |                    |                    |                    |                |                |                |                |                |                |
| Other energy sources                             |                    |                    |                    |                |                |                |                |                |                |
| <i>Below Minimum Service Level sub-total</i>     | -                  | -                  | -                  | -              | -              | -              | -              | -              | -              |
| <b>Total number of households</b>                | -                  | -                  | -                  | -              | -              | -              | -              | -              | -              |
| <b><u>Refuse:</u></b>                            |                    |                    |                    |                |                |                |                |                |                |
| Removed at least once a week                     |                    |                    |                    |                |                |                |                |                |                |
| <i>Minimum Service Level and Above sub-total</i> | -                  | -                  | -                  | -              | -              | -              | -              | -              | -              |
| Removed less frequently than once a week         |                    |                    |                    |                |                |                |                |                |                |
| Using communal refuse dump                       |                    |                    |                    |                |                |                |                |                |                |
| Using own refuse dump                            |                    |                    |                    |                |                |                |                |                |                |
| Other rubbish disposal                           |                    |                    |                    |                |                |                |                |                |                |
| No rubbish disposal                              |                    |                    |                    |                |                |                |                |                |                |
| <i>Below Minimum Service Level sub-total</i>     | -                  | -                  | -                  | -              | -              | -              | -              | -              | -              |
| <b>Total number of households</b>                | -                  | -                  | -                  | -              | -              | -              | -              | -              | -              |

|                                                              |            |          |            |          |            |          |              |               |               |               |
|--------------------------------------------------------------|------------|----------|------------|----------|------------|----------|--------------|---------------|---------------|---------------|
| <b><u>Households receiving Free Basic Service</u></b>        |            |          |            |          |            |          |              |               |               |               |
| Water (6 kilolitres per household per month)                 | 694        | 33       | 694        | 33       | 694        | 33       | 33 694       | 33 694        | 33 694        | 33 694        |
| Sanitation (free minimum level service)                      |            |          |            |          |            |          |              |               |               |               |
| Electricity/other energy (50kwh per household per month)     |            |          |            |          |            |          |              |               |               |               |
| Refuse (removed at least once a week)                        |            |          |            |          |            |          |              |               |               |               |
| <b><u>Cost of Free Basic Services provided (R'000)</u></b>   |            |          |            |          |            |          |              |               |               |               |
| Water (6 kilolitres per household per month)                 | 000        | 9        | 000        | 9        | 000        | 9        | 9 000        | 21 206        | 21 206        | 21 206        |
| Sanitation (free sanitation service)                         |            |          |            |          |            |          |              |               |               |               |
| Electricity/other energy (50kwh per household per month)     |            |          |            |          |            |          |              |               |               |               |
| Refuse (removed once a week)                                 |            |          |            |          |            |          |              |               |               |               |
| <b>Total cost of FBS provided (minimum social package)</b>   | <b>000</b> | <b>9</b> | <b>000</b> | <b>9</b> | <b>000</b> | <b>9</b> | <b>9 000</b> | <b>21 206</b> | <b>21 206</b> | <b>21 206</b> |
| <b><u>Highest level of free service provided</u></b>         |            |          |            |          |            |          |              |               |               |               |
| Property rates (R value threshold)                           |            |          |            |          |            |          |              |               |               |               |
| Water (kilolitres per household per month)                   | 164        | 202      | 164        | 202      | 164        | 202      | 202 164      | 202 164       | 202 164       | 202 164       |
| Sanitation (kilolitres per household per month)              |            |          |            |          |            |          |              |               |               |               |
| Sanitation (Rand per household per month)                    |            |          |            |          |            |          |              |               |               |               |
| Electricity (kwh per household per month)                    |            |          |            |          |            |          |              |               |               |               |
| Refuse (average litres per week)                             |            |          |            |          |            |          |              |               |               |               |
| <b><u>Revenue cost of free services provided (R'000)</u></b> |            |          |            |          |            |          |              |               |               |               |
| Property rates (R15 000 threshold rebate)                    |            |          |            |          |            |          |              |               |               |               |
| Property rates (other exemptions, reductions and rebates)    |            |          |            |          |            |          |              |               |               |               |
| Water                                                        | 286        | 1        | 286        | 1        | 286        | 1        | 1 286        | 1 286         | 1 286         | 1 286         |
| Sanitation                                                   |            |          |            |          |            |          |              |               |               |               |

|                                                                            |            |            |            |              |              |              |              |              |              |
|----------------------------------------------------------------------------|------------|------------|------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Electricity/other energy                                                   |            |            |            |              |              |              |              |              |              |
| Refuse                                                                     |            |            |            |              |              |              |              |              |              |
| Municipal Housing - rental rebates                                         |            |            |            |              |              |              |              |              |              |
| Housing - top structure subsidies                                          |            |            |            |              |              |              |              |              |              |
| Other                                                                      |            |            |            |              |              |              |              |              |              |
| <b>Total revenue cost of free services provided (total social package)</b> | <b>286</b> | <b>286</b> | <b>286</b> | <b>1 286</b> | <b>1 286</b> | <b>1 286</b> | <b>1 286</b> | <b>1 286</b> | <b>1 286</b> |

## **5. PROJECT LIST FOR MTREF PROJECTS**

**CAPRICORN DISTRICT MUNICIPALITY**

| <b>OPEX PROJECTS</b>                      |        |                                   |                                |                                |                                |
|-------------------------------------------|--------|-----------------------------------|--------------------------------|--------------------------------|--------------------------------|
| <b>C-000001 Executive Mayor 's office</b> |        |                                   | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
| O-2014-001                                | 414200 | State of the district address     | 500 000                        | 541 000                        | 540 000                        |
| O-2014-002                                | 415010 | Mayoral outreach programme        | 1 000 000                      | 385 000                        | 385 000                        |
|                                           |        | Back to school outreach programme | 300 000                        | 385 000                        | 385 000                        |
|                                           |        |                                   | <b>1 800 000</b>               | <b>1 311 000</b>               | <b>1 310 000</b>               |
|                                           |        |                                   | -                              | -                              | -                              |
| <b>C-000002 OFFICE OF THE CHIEF WHIP</b>  |        |                                   | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
| O-2014-003                                | 415010 | Whippery management               | 500 000                        | 108 000                        | 110 000                        |
|                                           |        |                                   | <b>500 000</b>                 | <b>108 000</b>                 | <b>110 000</b>                 |
|                                           |        |                                   | -                              | -                              | -                              |
| <b>C-000008 COUNCIL SUPPORT</b>           |        |                                   | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
| O-2014-004                                | 415010 | Women parliament                  | 100 000                        | 108 000                        | 110 000                        |
| O-2014-005                                | 415010 | Youth parliament                  | 100 000                        | 108 000                        | 110 000                        |
| O-2014-006                                | 415010 | Public participation programmes   | 468 000                        | 487 000                        | 485 000                        |
| O-2014-007                                | 415010 | Project visits                    | 22 000                         | 23 000                         | 25 000                         |
| O-2014-008                                | 415010 | Ward committee support            | 500 000                        | 541 000                        | 540 000                        |
|                                           |        |                                   | <b>1 190 000</b>               | <b>1 267 000</b>               | <b>1 270 000</b>               |
|                                           |        |                                   | -                              | -                              | -                              |

| <b>C-000075 SPECIAL FOCUS</b> |        |                                    | <b>ORIGINAL<br/>BUDGET<br/>2015/16</b> | <b>ORIGINAL<br/>BUDGET<br/>2016/17</b> | <b>ORIGINAL<br/>BUDGET<br/>2017/18</b> |
|-------------------------------|--------|------------------------------------|----------------------------------------|----------------------------------------|----------------------------------------|
| O-2014-009                    | 415010 | HIV&AIDS Co-ordination Programmes  | 52 000                                 | 54 000                                 | 55 000                                 |
| O-2014-010                    | 511130 | HIV & Aids Planning                | 105 000                                | 110 000                                | 110 000                                |
| O-2014-011                    | 511130 | HIV&AIDS Prevention programmes     | 156 000                                | 162 000                                | 160 000                                |
| O-2014-012                    | 511130 | HIV&AIDS Capacity Building         | 63 000                                 | 66 000                                 | 65 000                                 |
| O-2014-013                    | 511130 | HIV&AIDS Care & Support            | 105 000                                | 110 000                                | 110 000                                |
| O-2014-014                    | 414000 | CBO/NGO Summit                     | 73 000                                 | 76 000                                 | 75 000                                 |
| O-2014-015                    | 414000 | Children development Programme     | 73 000                                 | 76 000                                 | 75 000                                 |
| O-2014-016                    | 414000 | Disability development programme   | 73 000                                 | 76 000                                 | 75 000                                 |
| O-2014-017                    | 414000 | Gender development programme       | 155 000                                | 162 000                                | 160 000                                |
| O-2014-018                    | 414000 | Older person development programme | 73 000                                 | 76 000                                 | 75 000                                 |
| O-2014-019                    | 414000 | Youth Development Programme        | 155 000                                | 162 000                                | 160 000                                |
|                               |        |                                    | <b>1 083 000</b>                       | <b>1 130 000</b>                       | <b>1 120 000</b>                       |

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| <b>C-000003 OFFICE OF THE MUNICIPAL MANAGER</b> |        |                            | <b>ORIGINAL<br/>BUDGET<br/>2015/16</b> | <b>ORIGINAL<br/>BUDGET<br/>2016/17</b> | <b>ORIGINAL<br/>BUDGET<br/>2017/18</b> |
|-------------------------------------------------|--------|----------------------------|----------------------------------------|----------------------------------------|----------------------------------------|
| O-2014-020                                      | 414000 | Inward and Outward mission | 500 000                                | 162 000                                | 160 000                                |
|                                                 |        |                            | <b>500 000</b>                         | <b>162 000</b>                         | <b>160 000</b>                         |

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| <b>C-000004 COMMUNICATIONS</b> |        |                                             | <b>ORIGINAL<br/>BUDGET<br/>2015/16</b> | <b>ORIGINAL<br/>BUDGET<br/>2016/17</b> | <b>ORIGINAL<br/>BUDGET<br/>2017/18</b> |
|--------------------------------|--------|---------------------------------------------|----------------------------------------|----------------------------------------|----------------------------------------|
| O-2014-021                     | 415010 | Stakeholder Participant (Events management) | 416 000                                | 433 000                                | 435 000                                |

|            |        |                 |                |                |                |
|------------|--------|-----------------|----------------|----------------|----------------|
| O-2014-022 | 415010 | Media relations | 337 000        | 350 000        | 350 000        |
|            |        |                 | <b>753 000</b> | <b>783 000</b> | <b>785 000</b> |

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| <b>C-000079 I G R</b> |        |                   | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|-----------------------|--------|-------------------|--------------------------------|--------------------------------|--------------------------------|
| O-2014-023            | 414300 | IGR meetings      | 150 000                        | 210 000                        | 210 000                        |
| O-2014-024            | 415010 | District Lekgotla | 150 000                        | 205 000                        | 205 000                        |
|                       |        |                   | <b>300 000</b>                 | <b>415 000</b>                 | <b>415 000</b>                 |

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| <b>C-000062 Strategic management and institutional development</b> |         |                                | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|--------------------------------------------------------------------|---------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| O-2014-026                                                         | 4132 00 | Customer satisfaction survey   | 300 000                        | 700 000                        | 700 000                        |
| O-2014-026                                                         | 4132 00 | District Customer care hotline | 350 000                        |                                |                                |
|                                                                    |         |                                | <b>650 000</b>                 | <b>700 000</b>                 | <b>700 000</b>                 |

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|                                            |  |  |                  |                  |                  |
|--------------------------------------------|--|--|------------------|------------------|------------------|
| <b>TOTAL EXECUTIVE MANAGEMENT PROJECTS</b> |  |  | <b>6 776 000</b> | <b>5 876 000</b> | <b>5 870 000</b> |
|--------------------------------------------|--|--|------------------|------------------|------------------|

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| <b>C-000011 WATER PLANNING &amp; DESIGN</b> |        |                           | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|---------------------------------------------|--------|---------------------------|--------------------------------|--------------------------------|--------------------------------|
| O-2014-036                                  | 412000 | Lepelle-Nkumpi Sanitation | 8 333 000                      | 3 947 000                      | 4 386 000                      |
| O-2014-037                                  | 412000 | Molemole Sanitation       | 4 386 000                      | 4 386 000                      | 4 386 000                      |

|            |        |                                   |                   |                   |                   |
|------------|--------|-----------------------------------|-------------------|-------------------|-------------------|
| O-2014-038 | 412000 | Aganang Sanitation                | 4 386 000         | 4 386 000         | 4 386 000         |
| O-2014-039 | 412000 | Blouberg Sanitation               | 4 386 000         | 4 386 000         | 4 386 000         |
| O-2014-040 | 412000 | District wide ground water study  | 11 000 000        | 500 000           | -                 |
| O-2014-043 | 412000 | Water services developmental plan | -                 | -                 | 660 000           |
|            |        |                                   | <b>32 491 000</b> | <b>17 605 000</b> | <b>18 204 000</b> |

| <b>C-000012 WATER O&amp;M</b> |        |                                         | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|-------------------------------|--------|-----------------------------------------|--------------------------------|--------------------------------|--------------------------------|
| O-2015-036                    | 411210 | Operations & maintenance term contracts | 36 000 000                     | 40 000 000                     | 70 000 000                     |
| O-2015-037                    | 411220 | Free Basic Water                        | 8 000 000                      | 9 990 000                      | 10 090 000                     |
| O-2015-038                    | 417001 | Bulk Water purchases                    | 52 000 000                     | 51 000 000                     | 51 510 000                     |
| O-2015-039                    | 414100 | Electrification of boreholes            | 2 000 000                      | 3 120 000                      | 3 120 000                      |
| O-2015-040                    | 411220 | MWIG Schemes O&M                        | 51 147 000                     | 47 753 000                     | 50 379 000                     |
|                               |        |                                         | <b>149 147 000</b>             | <b>151 863 000</b>             | <b>185 099 000</b>             |

| <b>C-000013 WATER QUALITY</b> |        |                                                                             | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|-------------------------------|--------|-----------------------------------------------------------------------------|--------------------------------|--------------------------------|--------------------------------|
| O-2015-041                    | 510180 | Accreditation and management of water quality laboratory                    | 3 500 000                      | -                              |                                |
| O-2015-042                    | 413125 | Water Quality Monitoring & Sampling                                         | 600 000                        | 400 000                        | 400 000                        |
| O-2015-043                    | 413135 | Procurement of online Disinfection Reservoir Floaters and Refill Cartridges | 200 000                        | 210 000                        | 210 000                        |
| O-2015-044                    | 510180 | Procurement of water and wastewater consumables                             | 350 000                        | 350 000                        | 350 000                        |
| O-2015-045                    | 413135 | Unit Process Audit                                                          | 350 000                        | 365 000                        | 365 000                        |

|            |        |                                                                    |                  |                  |                  |
|------------|--------|--------------------------------------------------------------------|------------------|------------------|------------------|
| O-2015-046 | 510180 | Implementation of Water Safety and Security Plans Recommendations  | 600 000          | 625 000          | 625 000          |
| C-2015-086 |        | Laboratory equipment/instruments                                   | 2 000 000        | 1 000 000        | 1 000 000        |
| C-2015-087 | 414250 | Water Quality Laboratory landscaping design, furniture & fittings. | 1 300 000        | 220 000          | -                |
|            |        |                                                                    | <b>8 900 000</b> | <b>3 170 000</b> | <b>2 950 000</b> |

|                                      |  |  |                    |                    |                    |
|--------------------------------------|--|--|--------------------|--------------------|--------------------|
| <b>TOTAL INFRASTRUCTURE PROJECTS</b> |  |  | <b>190 538 000</b> | <b>172 638 000</b> | <b>206 253 000</b> |
|--------------------------------------|--|--|--------------------|--------------------|--------------------|

| <b>INFORMATION MANAGEMENT</b> |        |                                       | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|-------------------------------|--------|---------------------------------------|--------------------------------|--------------------------------|--------------------------------|
| O-2015-050                    | 500500 | SAP upgrade and enhancement           | 2 900 000                      | 2 600 000                      | 3 000 000                      |
|                               |        | IT Service Management Solution        | 800 000                        | 832 000                        | 830 000                        |
| O-2015-051                    |        | Disaster recovery plan implementation | 300 000                        | -                              | -                              |
| <b>TOTAL IKM</b>              |        |                                       | <b>4 000 000</b>               | <b>3 432 000</b>               | <b>3 830 000</b>               |

| <b>C-000032 HUMAN RESOURCES</b> |        |                                | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|---------------------------------|--------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| O-2015-052                      | 510180 | Job Evaluation                 | 200 000                        | 200 000                        | 200 000                        |
| O-2015-053                      | 510180 | Retention and succession plans | 155 000                        | 160 000                        | 160 000                        |
| <b>TOTAL HR</b>                 |        |                                | <b>355 000</b>                 | <b>360 000</b>                 | <b>360 000</b>                 |

| <b>C-000033 ADMINISTRATION AND LOGISTICS</b> |        |                           | <b>ORIGINAL<br/>BUDGET<br/>2015/16</b> | <b>ORIGINAL<br/>BUDGET<br/>2016/17</b> | <b>ORIGINAL<br/>BUDGET<br/>2017/18</b> |
|----------------------------------------------|--------|---------------------------|----------------------------------------|----------------------------------------|----------------------------------------|
| O-2015-055                                   | 412080 | Fleet management solution | 1 480 000                              | 1 480 000                              | 1 500 000                              |
|                                              |        |                           | <b>1 480 000</b>                       | <b>1 480 000</b>                       | <b>1 500 000</b>                       |

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|                                          |  |  |                  |                  |                  |
|------------------------------------------|--|--|------------------|------------------|------------------|
| <b>TOTAL CORPORATE SERVICES PROJECTS</b> |  |  | <b>5 835 000</b> | <b>5 272 000</b> | <b>5 690 000</b> |
|------------------------------------------|--|--|------------------|------------------|------------------|

| <b>C-000044 EXPENDITURE</b> |        |                    | <b>ORIGINAL<br/>BUDGET<br/>2015/16</b> | <b>ORIGINAL<br/>BUDGET<br/>2016/17</b> | <b>ORIGINAL<br/>BUDGET<br/>2017/18</b> |
|-----------------------------|--------|--------------------|----------------------------------------|----------------------------------------|----------------------------------------|
| O-2015-060                  | 510180 | Employees benefits | 75 000                                 | 75 000                                 | 75 000                                 |
|                             |        |                    | <b>75 000</b>                          | <b>75 000</b>                          | <b>75 000</b>                          |

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| <b>C-000046 SUPPLY CHAIN MANAGEMENT</b> |        |                  | <b>ORIGINAL<br/>BUDGET<br/>2015/16</b> | <b>ORIGINAL<br/>BUDGET<br/>2016/17</b> | <b>ORIGINAL<br/>BUDGET<br/>2017/18</b> |
|-----------------------------------------|--------|------------------|----------------------------------------|----------------------------------------|----------------------------------------|
| O-2015-061                              | 513000 | Asset management | 3 000 000                              | 3 000 000                              | 3 000 000                              |
| O-2015-062                              | 513000 | Asset disposals  | 105 000                                | 110 000                                | 100 000                                |
| <b>Total SCM</b>                        |        |                  | <b>3 105 000</b>                       | <b>3 110 000</b>                       | <b>3 100 000</b>                       |

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| <b>C-000047 INCOME</b> |        |                    | <b>ORIGINAL<br/>BUDGET<br/>2015/16</b> | <b>ORIGINAL<br/>BUDGET<br/>2016/17</b> | <b>ORIGINAL<br/>BUDGET<br/>2017/18</b> |
|------------------------|--------|--------------------|----------------------------------------|----------------------------------------|----------------------------------------|
| O-2015-063             | 513000 | Revenue management | 4 900 000                              | 4 900 000                              | 5 000 000                              |

|                     |                  |                  |                  |
|---------------------|------------------|------------------|------------------|
| <b>TOTAL INCOME</b> | <b>4 900 000</b> | <b>4 900 000</b> | <b>5 000 000</b> |
|---------------------|------------------|------------------|------------------|

|                               |                  |                  |                  |
|-------------------------------|------------------|------------------|------------------|
| <b>TOTAL FINANCE PROJECTS</b> | <b>8 080 000</b> | <b>8 085 000</b> | <b>8 175 000</b> |
|-------------------------------|------------------|------------------|------------------|

| <b>C-000061 IDP UNIT</b> |        |                                     | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|--------------------------|--------|-------------------------------------|--------------------------------|--------------------------------|--------------------------------|
| O-2015-070               | 414310 | Strategic planning                  | 551 000                        | 573 000                        | 575 000                        |
| O-2015-071               | 510010 | Review of the Budget/IDP            | 624 000                        | 649 000                        | 650 000                        |
| O-2015-072               |        | Implementation of 2030 G&D Strategy | -                              | -                              | -                              |
|                          |        | Review of 2030 G&D strategy         | -                              | 2 000 000                      | -                              |
|                          |        | IDP Awareness Sessions              | 70 000                         | 74 000                         | 79 000                         |
| O-2015-073               | 413200 | Spatial planning awareness sessions | 73 000                         | 76 000                         | 76 000                         |
| O-2015-074               |        | SDF Review                          | 832 000                        | 865 000                        | 865 000                        |
| O-2015-076               |        | Implementation of SPLUMA            | 832 000                        | 865 000                        | 865 000                        |
| <b>TOTAL IDP</b>         |        |                                     | <b>4 667 000</b>               | <b>5 102 000</b>               | <b>3 110 000</b>               |

| <b>C-000028 L E D</b> |        |                                                                   | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|-----------------------|--------|-------------------------------------------------------------------|--------------------------------|--------------------------------|--------------------------------|
| O-2015-080            | 413100 | Entrepreneurship support for schools & SMME'S                     | 110 000                        | 114 000                        | 115 000                        |
| O-2015-081            | 413100 | SMME support (exhibition and transport)                           | 364 000                        | 379 000                        | 379 000                        |
| O-2015-085            |        | LED skills Training Crafters-bead makers & Community cooperatives | 310 000                        | 362 000                        | -                              |

|                  |  |                                                        |                |                |                  |
|------------------|--|--------------------------------------------------------|----------------|----------------|------------------|
|                  |  | Development of the Tourism Skills development Strategy | -              | -              | 865 000          |
| <b>TOTAL LED</b> |  |                                                        | <b>784 000</b> | <b>855 000</b> | <b>1 359 000</b> |

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| <b>C-000029 TRANSPORT</b> |        |                                                            | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|---------------------------|--------|------------------------------------------------------------|--------------------------------|--------------------------------|--------------------------------|
| O-2015-086                | 512000 | Development of district road master plan                   | 556 000                        | -                              | -                              |
| O-2015-087                | 512000 | Road safety awareness campaign                             | 80 000                         | 80 000                         | 80 000                         |
| O-2014-086                | 512000 | Review and alignment of ITP with Public Transport Strategy | -                              | 2 000 000                      | -                              |
| O-2015-088                | 512000 | Public Transport Rural Infrastructure Planning             | 1 921 000                      | 1 971 000                      | 2 100 000                      |
|                           |        | Transport Indaba                                           | -                              | 300 000                        |                                |
| <b>TOTAL</b>              |        |                                                            | <b>2 557 000</b>               | <b>4 351 000</b>               | <b>2 180 000</b>               |

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| <b>C-000073 ENVIRONMENTAL MANAGEMENT</b> |        |                                            | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|------------------------------------------|--------|--------------------------------------------|--------------------------------|--------------------------------|--------------------------------|
| O-2014-115                               |        | Lepelle Nkumpi Landfill site               | -                              | -                              | -                              |
| O-2014-114                               |        | Construction of Blouberg Landfill site     | -                              | -                              | -                              |
| O-2014-095                               |        | Strategic Environmental analysis (SEA)     | -                              | -                              | -                              |
| O-2015-090                               | 412900 | Management of Lepelle-Nkumpi landfill site | 2 600 000                      | -                              | -                              |
| O-2015-091                               | 412900 | Management of Blouberg Land Fill Site      | -                              | -                              | -                              |
| O-2015-092                               | 414350 | Construction of Blouberg Landfill          | -                              | -                              | -                              |

|                             |        |                                                                                 |                   |                   |                   |
|-----------------------------|--------|---------------------------------------------------------------------------------|-------------------|-------------------|-------------------|
| O-2015-093                  | 412900 | Laboratory analysis air quality (Air quality monitoring)                        | 21 000            | 22 000            | 22 000            |
| O-2015-094                  | 412900 | Air quality monitoring (Repair & Calibration of equipment)                      | 115 000           | 119 000           | 119 000           |
| O-2015-095                  | 412900 | Support to WESSA Eco-Schools Environmental Education Campaign                   | 151 000           | 157 000           | -                 |
| O-2015-096                  | 412900 | Strategic Environmental Analysis (SEA) for SDFs                                 | 728 000           | 757 000           | -                 |
| O-2015-097                  | 412900 | Development of Environmental Management training course materials and resources | -                 | -                 | -                 |
| O-2015-098                  | 412900 | Alien plant eradication project                                                 | 1 145 000         | 1 839 000         | -                 |
| O-2015-099                  | 412900 | Green and beautifying the district                                              | 250 000           | 250 000           | -                 |
| O-2015-100                  | 412900 | Purchasing of 10 Recycling units                                                | 186 000           | 200 000           | -                 |
| O-2015-101                  | 412900 | Rain harvesting at schools                                                      | 208 000           | 216 000           | -                 |
| O-2015-102                  |        | Purchasing of 12m compactor trucks (Molemole Blouberg)                          | 1 800 000         | -                 | -                 |
| O-2015-103                  | 412900 | Environmental awareness campaign                                                | 312 000           | 324 000           | -                 |
| O-2015-104                  | 412900 | Development of a District Climate Change Adaptation Strategy                    | -                 | -                 | -                 |
|                             |        | Vehicle emission testing                                                        | -                 | -                 | 300 000           |
|                             |        | Purchase of 2 continuous air quality monitoring stations                        | -                 | -                 | 2 100 000         |
|                             |        | Operation and maintenance of continuous air quality monitoring stations         | -                 | -                 | 1 100 000         |
|                             |        |                                                                                 | <b>7 516 000</b>  | <b>3 884 000</b>  | <b>3 641 000</b>  |
|                             |        |                                                                                 | -                 | -                 | -                 |
| <b>TOTAL DPEMS PROJECTS</b> |        |                                                                                 | <b>15 524 000</b> | <b>14 192 000</b> | <b>10 290 000</b> |

| <b>C-000070 COMMUNITY SERVICES MANAGER</b> |        |                                         | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|--------------------------------------------|--------|-----------------------------------------|--------------------------------|--------------------------------|--------------------------------|
| O-2015-110                                 | 510600 | Coordination of community safety forums | 45 000                         | 45 000                         | 45 000                         |
| O-2015-111                                 | 510600 | Heritage celebration                    | 115 000                        | 115 000                        | 115 000                        |
| O-2015-112                                 | 510600 | Refurbishment of community assets       | 215 000                        | 215 000                        | 215 000                        |
| O-2015-113                                 | 510600 | Sports and recreation development       | 115 000                        | 115 000                        | 115 000                        |
|                                            |        |                                         | <b>490 000</b>                 | <b>490 000</b>                 | <b>490 000</b>                 |

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| <b>C-000071 FIRE AND RESCUE</b> |        |                                 | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|---------------------------------|--------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|
| O-2015-114                      | 414330 | SABS and NFPA codes licences    | 73 000                         | 75 000                         | 75 000                         |
| O-2015-115                      | 414330 | Fire Safety Awareness Programme | 200 000                        | 210 000                        | 210 000                        |
|                                 |        |                                 | <b>273 000</b>                 | <b>285 000</b>                 | <b>285 000</b>                 |

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| <b>C-000072 DISASTER MANAGEMENT</b> |        |                                                                                           | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|-------------------------------------|--------|-------------------------------------------------------------------------------------------|--------------------------------|--------------------------------|--------------------------------|
| O-2015-117                          | 414330 | Non-accredited workshop on disaster management for Tribal Authorities and Ward Committees | 50 000                         | 50 000                         | 50 000                         |
| O-2015-118                          | 414330 | Disaster relieve material & shelters                                                      | 1 560 000                      | 1 620 000                      | 1 620 000                      |

|            |        |                                                                                    |                  |                  |                  |
|------------|--------|------------------------------------------------------------------------------------|------------------|------------------|------------------|
| O-2015-120 | 414330 | Recruitment, engagement and registration of disaster management volunteers         | 200 000          | 210 000          | 210 000          |
|            |        |                                                                                    |                  |                  |                  |
| O-2015-121 | 414330 | Disaster Management Co-ordination Services (Advisory Forum)                        | 60 000           | 70 000           | 70 000           |
| O-2015-122 | 414330 | Disaster Management Awareness Services (International Disaster Risk Reduction Day) | 200 000          | 210 000          | 210 000          |
|            |        |                                                                                    | <b>2 070 000</b> | <b>2 160 000</b> | <b>2 160 000</b> |

| <b>C-000074 ENVIRONMENTAL HEALTH</b> |        |                                               | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|--------------------------------------|--------|-----------------------------------------------|--------------------------------|--------------------------------|--------------------------------|
| O-2015-123                           | 413010 | Food and water quality monitoring accessories | 85 000                         | 85 000                         | 85 000                         |
| O-2015-124                           | 413010 | Food and water quality monitoring equipment   | 400 000                        | 500 000                        | 500 000                        |
| O-2015-125                           | 413010 | Food and water quality control                | 85 000                         | 125 000                        | 125 000                        |
| O-2015-126                           | 413010 | Moore Pad Planting                            | 105 000                        | 105 000                        | 105 000                        |
|                                      |        | World Environmental Health Day Commemoration  | 120 000                        | -                              | -                              |
|                                      |        |                                               | <b>795 000</b>                 | <b>815 000</b>                 | <b>815 000</b>                 |

|                                 |                  |                  |                  |
|---------------------------------|------------------|------------------|------------------|
| <b>TOTAL PROJECTS COMMUNITY</b> | <b>3 628 000</b> | <b>3 750 000</b> | <b>3 750 000</b> |
|---------------------------------|------------------|------------------|------------------|

|                            |                    |                    |                    |
|----------------------------|--------------------|--------------------|--------------------|
| <b>TOTAL OPEX PROJECTS</b> | <b>230 381 000</b> | <b>209 813 000</b> | <b>240 028 000</b> |
|----------------------------|--------------------|--------------------|--------------------|

| <b>CAPITAL BUDGET PROJECT LIST</b>     |  |                            |                                |                                |                                |
|----------------------------------------|--|----------------------------|--------------------------------|--------------------------------|--------------------------------|
| <b>C-000010 INFRASTRUCTURE MANAGER</b> |  |                            | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
| C-2015-001                             |  | Planning 2015-16 projects  | 16 000 000                     | 18 000 000                     | 20 000 000                     |
| C-2015-002                             |  | Water projects OLD         | 2 082 000                      | 3 000 000                      | 3 000 000                      |
|                                        |  | Equitable share co-funding | 6 000 000                      | 14 817 000                     | 44 776 000                     |
|                                        |  |                            | <b>24 082 000</b>              | <b>35 817 000</b>              | <b>67 776 000</b>              |

| <b>WATER PROJECTS - AGANANG MUNICIPALITY</b> |        |                                                                | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|----------------------------------------------|--------|----------------------------------------------------------------|--------------------------------|--------------------------------|--------------------------------|
| C-2015-019                                   | 412000 | Aganang Cluster C (Mandela, Utjane & Venus)                    | 10 526 000                     | 4 389 000                      |                                |
|                                              | 412000 | Ceres, Rosenkrantz, Maribana and Lonsdale Water Supply         |                                | 13 158 000                     | 24 169 000                     |
|                                              | 412000 | Farlie WS                                                      |                                |                                | 3 509 000                      |
|                                              | 412000 | Juno WS                                                        |                                |                                | 4 386 000                      |
|                                              | 412000 | Kolopo, Ga-Phago, Burgwal and Ramoshoane Villages Water Scheme | 13 158 000                     | 17 292 000                     |                                |
|                                              | 412000 | Kordon WS                                                      |                                |                                | 4 386 000                      |
| C-2015-026                                   | 412000 | Mohlajeng & Extension WS                                       | 945 000                        |                                |                                |
|                                              | 412000 | Sebora, Glenrooi, Madiba and Setumong                          | 4 123 000                      | 28 825 000                     | 8 772 000                      |
|                                              | 412000 | Sechaba WS                                                     |                                |                                | 3 509 000                      |
| C-2015-017                                   | 412000 | Segwahleng WS                                                  | 219 000                        |                                |                                |
|                                              |        |                                                                | <b>28 971 000</b>              | <b>63 664 000</b>              | <b>48 731 000</b>              |

| WATER PROJECTS - BLOUBERG MUNICIPALITY |        |                                                                                          | ORIGINAL<br>BUDGET<br>2015/16 | ORIGINAL<br>BUDGET<br>2016/17 | ORIGINAL<br>BUDGET<br>2017/18 |
|----------------------------------------|--------|------------------------------------------------------------------------------------------|-------------------------------|-------------------------------|-------------------------------|
| C-2015-057                             | 412000 | Alldays WS                                                                               | 4 386 000                     | 5 670 000                     |                               |
| C-2015-032                             | 412000 | Blackhill WS                                                                             | 7 018 000                     | 20 091 000                    | 14 872 000                    |
|                                        | 412000 | Blouberg Cluster C - Broadhill (Mochemi)<br>Water Supply and Bull-Bull (Manaka)<br>Water | 7 836 000                     | 3 114 000                     |                               |
|                                        | 412000 | Bognafarm WS                                                                             | 4 386 000                     | 6 889 000                     |                               |
| C-2015-042                             | 412000 | Burgerreght Matlona? The Grange<br>(Glefirnes phase 5) WS                                |                               | 6 140 000                     |                               |
|                                        | 412000 | Essorinca (Mmaijang) Ws                                                                  | 3 670 000                     | 5 645 000                     |                               |
| C-2014-027                             | 412000 | Ga-Kibi WS                                                                               |                               |                               |                               |
|                                        | 412000 | Ga-Raweshi WS                                                                            | 5 263 000                     | 4 210 000                     |                               |
|                                        | 412000 | Hlako WS                                                                                 |                               |                               | 22 484 000                    |
| C-2015-035                             | 412000 | Indermark BWS                                                                            | 9 389 000                     |                               |                               |
|                                        | 412000 | Langlaagte (Rammutla/ Vergelegen) WS                                                     |                               |                               | 10 993 000                    |
| C-2015-046                             | 412000 | Lesfontein (Sekhung) / Springfield / La-<br>Rochel WS                                    | 877 000                       |                               |                               |
|                                        | 412000 | Lethaleng, Puraspan (Ga Machaba) Ext<br>Water Supply                                     |                               |                               | 18 643 000                    |
|                                        | 412000 | Letswatla Water Supply                                                                   | 3 648 000                     | 7 035 000                     |                               |
|                                        | 412000 | Lipzight (Sesalong) WS                                                                   |                               |                               | 11 653 000                    |
|                                        | 412000 | Pax WS                                                                                   | 3 510 000                     | 7 215 000                     |                               |
|                                        | 412000 | Sadu WS                                                                                  |                               |                               | 10 399 000                    |
|                                        | 412000 | Schoorngesig Ext WS                                                                      | 9 524 000                     |                               |                               |
|                                        | 412000 | Senwabarwana Water Supply                                                                |                               |                               | 10 242 000                    |
|                                        | 412000 | Slaaphoek WS                                                                             | 4 386 000                     | 6 555 000                     |                               |
|                                        | 412000 | Tswatsane BWS                                                                            | 5 259 000                     |                               |                               |

|            |        |                        |                   |                   |                   |
|------------|--------|------------------------|-------------------|-------------------|-------------------|
|            | 412000 | Uitkyk 1&2 WS          | 7 565 000         |                   |                   |
| C-2015-047 | 412000 | Witten (900 sites) BWS | 161 000           |                   |                   |
|            |        |                        | <b>76 878 000</b> | <b>72 564 000</b> | <b>99 286 000</b> |

| <b>WATER PROJECTS - LEPELLE-NKUMPI MUNICIPALITY</b> |        |                                                                             | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|-----------------------------------------------------|--------|-----------------------------------------------------------------------------|--------------------------------|--------------------------------|--------------------------------|
| C-2015-061                                          | 412000 | Groothoek (Ga-Molapo reticulation) Phase 2                                  | 6 497 000                      |                                |                                |
| C-2015-054                                          | 412000 | Groothoek (Ga-Rafiri )                                                      | 4 386 000                      |                                |                                |
|                                                     | 412000 | Groothoek (Gedroogte)                                                       |                                |                                | 4 386 000                      |
| C-2014-038                                          | 412000 | Groothoek (Lebowakgomo) Water Supply                                        | 3 505 000                      |                                |                                |
|                                                     | 412000 | Groothoek Lebowakgomo Zone B                                                |                                |                                | 5 263 000                      |
|                                                     | 412000 | Groothoek (Ledwaba & Matome)                                                | 4 386 000                      | 6 486 000                      |                                |
| C-2015-051                                          | 412000 | Groothoek (Madisha Ditoro )                                                 |                                |                                |                                |
|                                                     | 412000 | Groothoek (Makgophong)                                                      |                                | 2 548 000                      | 5 346 000                      |
| C-2015-060                                          | 412000 | Groothoek (Mathibela)                                                       | 5 562 000                      | 7 895 000                      |                                |
|                                                     | 412000 | Groothoek (Mogoto)                                                          |                                |                                | 3 509 000                      |
| C-2014-032                                          | 412000 | Groothoek (Moletlane Yard Access ) Connection                               | 4 368 000                      |                                |                                |
| C-2014-036                                          | 412000 | Groothoek (Sehlabeng and Moshengoville)                                     |                                |                                | 2 018 000                      |
| C-2015-050                                          | 412000 | Mafefe WS (Dublin and Mahlatjane)                                           | 5 933 000                      |                                |                                |
|                                                     | 412000 | Mphahlele (Bolatjane)                                                       |                                | 7 895 000                      | 8 772 000                      |
|                                                     | 412000 | Mphahlele (Hweleshaneng water supply)                                       | 3 509 000                      | 3 341 000                      |                                |
|                                                     | 412000 | Mphahlele (Serobaneng)                                                      | 5 841 000                      |                                |                                |
|                                                     | 412000 | Mphahlele (Thamagane, Morotse, Marulaneng, Lenting and Tjiane water supply) | 13 933 000                     | 5 427 000                      |                                |

|  |        |                                 |                   |                   |                   |
|--|--------|---------------------------------|-------------------|-------------------|-------------------|
|  | 412000 | Mphahlele (Tooseng water supply | 5 507 000         | 7 632 000         |                   |
|  |        |                                 | <b>63 427 000</b> | <b>41 224 000</b> | <b>29 294 000</b> |

| <b>WATER PROJECTS - MOLEMOLE MUNICIPALITY</b> |        |                                                                 | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|-----------------------------------------------|--------|-----------------------------------------------------------------|--------------------------------|--------------------------------|--------------------------------|
| C-2015-073                                    | 412000 | Dikgading Sekonye Mphakane and Springs                          | 8 743 000                      | 10 068 000                     |                                |
|                                               |        | Ga-Sako WS                                                      |                                |                                | 3 070 000                      |
| C-2015-074                                    | 412000 | Koekoe WS, Maupye WS, Schellenburg WS & Rehiland WS             | 12 602 000                     |                                |                                |
| C-2015-075                                    | 412000 | Mamotshana Makgato Sekalegolo RWS                               | 4 439 000                      |                                |                                |
|                                               |        | Matseke WS                                                      |                                |                                | 3 070 000                      |
| C-2013-055                                    |        | Matseke, Sefene and Ramajowe WS                                 |                                |                                | 3 158 000                      |
| C-2015-070                                    | 412000 | Mogwadi Borehole Development(Rita/Bethesda)                     | 1 755 000                      | 4 924 000                      |                                |
|                                               |        | Mohodi WS                                                       | 3 509 000                      | 10 004 000                     |                                |
|                                               |        | Molemole Cluster A (Makgato, Ga Mokganya A & B and Molotong) WS |                                | 3 509 000                      | 9 649 000                      |
| C-2015-067                                    | 412000 | Nthabiseng Capricorn park WS                                    |                                |                                | 1 754 000                      |
|                                               |        | Nyakelane                                                       | 4 474 000                      | 11 313 000                     |                                |
| C-2013-056                                    |        | Nyakelane and Sekhokho RWS                                      |                                |                                | 4 386 000                      |
|                                               |        | Schellenburg WS                                                 |                                |                                | 3 509 000                      |
|                                               |        | Sekakeni                                                        |                                |                                | 3 070 000                      |
| C-2013-053                                    | 412000 | Sekakeni, Polata, Sione and Dikgolaneng RWS                     |                                |                                | 6 140 000                      |
|                                               |        | Sekhokho WS                                                     |                                |                                | 4 867 000                      |
|                                               |        | Sekonye WS                                                      | 2 707 000                      | 3 231 000                      |                                |
| C-2014-046                                    | 412000 | Sephala,Mokopu, Thoka,Makwetja RWS Phase 2                      |                                |                                | 6 140 000                      |

|                                    |                   |                   |                   |
|------------------------------------|-------------------|-------------------|-------------------|
| <b>TOTAL MOLEMOLE MUNICIPALITY</b> | <b>38 229 000</b> | <b>43 049 000</b> | <b>48 813 000</b> |
|------------------------------------|-------------------|-------------------|-------------------|

|                             |                    |                    |                    |
|-----------------------------|--------------------|--------------------|--------------------|
| <b>TOTAL WATER PROJECTS</b> | <b>231 587 000</b> | <b>256 318 000</b> | <b>293 900 000</b> |
|-----------------------------|--------------------|--------------------|--------------------|

| <b>C-000012 WATER O&amp;M</b> |        |                                   | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|-------------------------------|--------|-----------------------------------|--------------------------------|--------------------------------|--------------------------------|
| C-2015-080                    |        | Boreholes concrete pump houses    | 1 870 000                      | 1 950 000                      | 1 950 000                      |
| C-2015-081                    |        | Refurbishments of water           | 30 702 000                     | 35 088 000                     | 27 127 000                     |
| C-2015-084                    |        | Construction of operator houses   | 1 560 000                      | 1 560 000                      | 1 560 000                      |
| C-2015-085                    |        | Fencing of boreholes (reservoirs) | 460 000                        | 460 000                        | 460 000                        |
| C-2015-082                    | 411240 | O & M Tools                       | 140 000                        | 150 000                        | 150 000                        |
| C-2015-083                    |        | Engines                           | 1 040 000                      | 1 040 000                      | 2 000 000                      |
|                               |        |                                   | <b>35 772 000</b>              | <b>40 248 000</b>              | <b>33 247 000</b>              |

| <b>SANITATION PROJECTS</b> |  |                | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|----------------------------|--|----------------|--------------------------------|--------------------------------|--------------------------------|
|                            |  | Blouberg Sewer | 7 000 000                      | 7 000 000                      |                                |
|                            |  |                | <b>7 000 000</b>               | <b>7 000 000</b>               | <b>-</b>                       |

|                                 |                    |                    |                    |
|---------------------------------|--------------------|--------------------|--------------------|
| <b>TOTAL FOR INFRASTRUCTURE</b> | <b>274 359 000</b> | <b>303 566 000</b> | <b>327 147 000</b> |
|---------------------------------|--------------------|--------------------|--------------------|

| <b>SEMS - YOUTH PROJECTS</b> |  |                                         | <b>ORIGINAL<br/>BUDGET<br/>2015/16</b> | <b>ORIGINAL<br/>BUDGET<br/>2016/17</b> | <b>ORIGINAL<br/>BUDGET<br/>2017/18</b> |
|------------------------------|--|-----------------------------------------|----------------------------------------|----------------------------------------|----------------------------------------|
| C-2015-090                   |  | Establishment of youth resource centres | 155 000                                | 165 000                                |                                        |
|                              |  |                                         | <b>155 000</b>                         | <b>165 000</b>                         | <b>-</b>                               |

| <b>FINANCE - WATER COST RECOVERY</b> |  |                       | <b>ORIGINAL<br/>BUDGET<br/>2015/16</b> | <b>ORIGINAL<br/>BUDGET<br/>2016/17</b> | <b>ORIGINAL<br/>BUDGET<br/>2017/18</b> |
|--------------------------------------|--|-----------------------|----------------------------------------|----------------------------------------|----------------------------------------|
| C-2015-094                           |  | Cost recovery capital | 2 000 000                              | 2 000 000                              | 4 000 000                              |
| <b>TOTAL FINANCE</b>                 |  |                       | <b>2 000 000</b>                       | <b>2 000 000</b>                       | <b>4 000 000</b>                       |

| <b>COMMUNNITY - Disaster &amp; Emergency Services</b> |  |                                           | <b>ORIGINAL<br/>BUDGET<br/>2015/16</b> | <b>ORIGINAL<br/>BUDGET<br/>2016/17</b> | <b>ORIGINAL<br/>BUDGET<br/>2017/18</b> |
|-------------------------------------------------------|--|-------------------------------------------|----------------------------------------|----------------------------------------|----------------------------------------|
| C-2015-096                                            |  | Establishment of Aganang Fire station     | 8 075 000                              | 18 000 000                             | 9 929 000                              |
|                                                       |  | Development of disaster Management Centre | 5 000 000                              | -                                      |                                        |
|                                                       |  | BE Safe mobile unit                       | 1 000 000                              | 1 040 000                              |                                        |
|                                                       |  |                                           | <b>14 075 000</b>                      | <b>19 040 000</b>                      | <b>9 929 000</b>                       |

| <b>CORPORATE SERVICES - IKM PROJECTS</b> |        |                       | <b>ORIGINAL<br/>BUDGET<br/>2015/16</b> | <b>ORIGINAL<br/>BUDGET<br/>2016/17</b> | <b>ORIGINAL<br/>BUDGET<br/>2017/18</b> |
|------------------------------------------|--------|-----------------------|----------------------------------------|----------------------------------------|----------------------------------------|
| C-2015-100                               | 412117 | IT Security (Cameras) | 50 000                                 | 312 000                                | 100 000                                |

|            |        |                                   |                  |                  |                  |
|------------|--------|-----------------------------------|------------------|------------------|------------------|
| C-2015-101 | 412117 | IT hardware                       | 850 000          | 884 000          | 900 000          |
| C-2015-102 | 500500 | IT Software                       | 200 000          | 100 000          | 200 000          |
| C-2015-103 | 412117 | IT networks Infrastructure        | 300 000          | 450 000          | 500 000          |
|            |        | Mobile device Management Solution | 800 000          |                  |                  |
|            |        | Biometric Access Control System   | 250 000          | -                | -                |
|            |        |                                   | <b>2 450 000</b> | <b>1 746 000</b> | <b>1 700 000</b> |

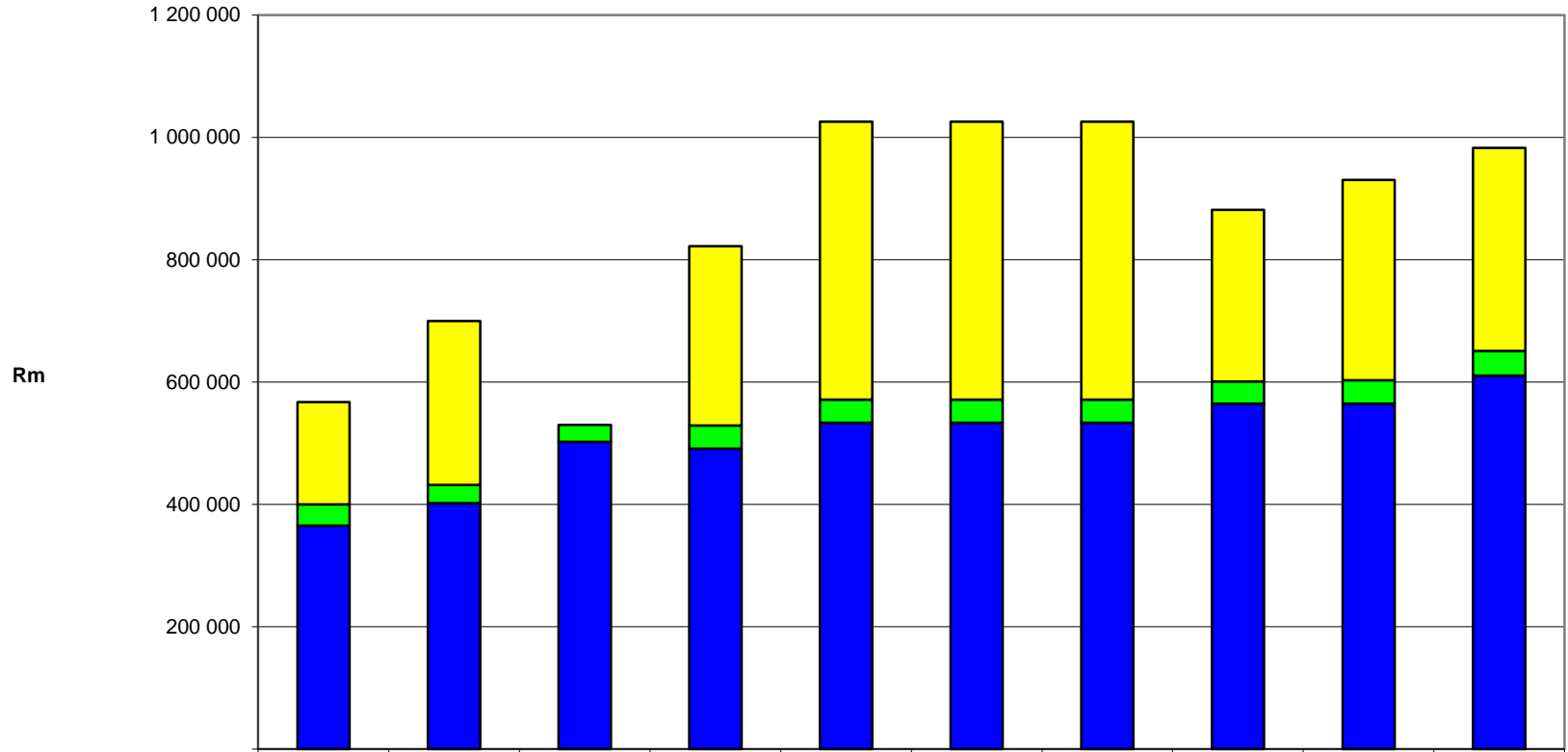
| <b>ADMIN &amp; LOGISTICS PROJECTS</b>       |        |                                                  | <b>ORIGINAL BUDGET 2015/16</b> | <b>ORIGINAL BUDGET 2016/17</b> | <b>ORIGINAL BUDGET 2017/18</b> |
|---------------------------------------------|--------|--------------------------------------------------|--------------------------------|--------------------------------|--------------------------------|
| C-2015-114                                  | Land   | Professional fees & Office Accommodation         | 1 000 000                      | 9 030 000                      |                                |
| C-2015-119                                  | Land   | Construction molemole offices                    | -                              | 3 100 000                      | -                              |
| C-2015-112                                  | Office | Office Furniture                                 | 1 800 000                      | 2 000 000                      | 2 000 000                      |
| C-2015-111                                  | Plant  | Plants & Equipment's                             | 2 393 000                      | 8 950 000                      | 10 000 000                     |
|                                             | Plant  | Parking shades for remote office                 | 850 000                        | -                              |                                |
|                                             | Plant  | Installation of air-conditioners                 | 300 000                        | -                              |                                |
|                                             | Plant  | Off-site storage                                 | 1 000 000                      | -                              |                                |
|                                             | Plant  | Purchase and /installation of fire extinguishers | 250 000                        | -                              |                                |
|                                             | Vehi   | Refurbishment of Fleet                           | 1 000 000                      | -                              |                                |
| <b>TOTAL ADMIN &amp; LOGISTICS PROJECTS</b> |        |                                                  | <b>8 593 000</b>               | <b>23 080 000</b>              | <b>12 000 000</b>              |
|                                             |        |                                                  | <b>11 043 000</b>              | <b>24 826 000</b>              | <b>13 700 000</b>              |

|                    |                    |                    |                    |
|--------------------|--------------------|--------------------|--------------------|
| <b>TOTAL CAPEX</b> | <b>301 632 000</b> | <b>349 597 000</b> | <b>354 776 000</b> |
|--------------------|--------------------|--------------------|--------------------|

|                                                  |                    |                    |                    |
|--------------------------------------------------|--------------------|--------------------|--------------------|
| <b>OVERALL TOTAL FOR OPEX AND CAPEX PROJECTS</b> | <b>532 013 000</b> | <b>559 410 000</b> | <b>594 804 000</b> |
|--------------------------------------------------|--------------------|--------------------|--------------------|

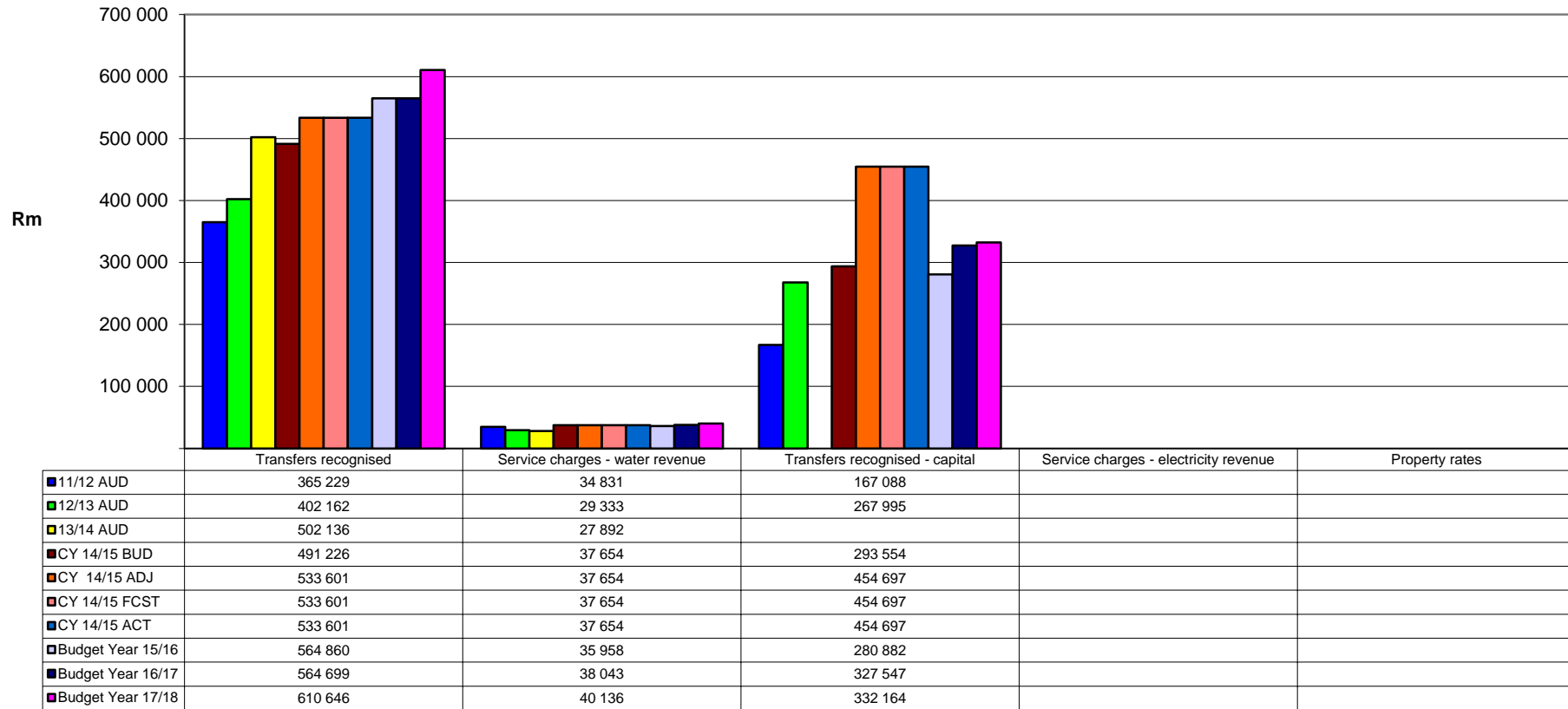
## **6. ANNUAL BUDGET CHARTS**

Revenue by Source - Major - Chart A5(a)

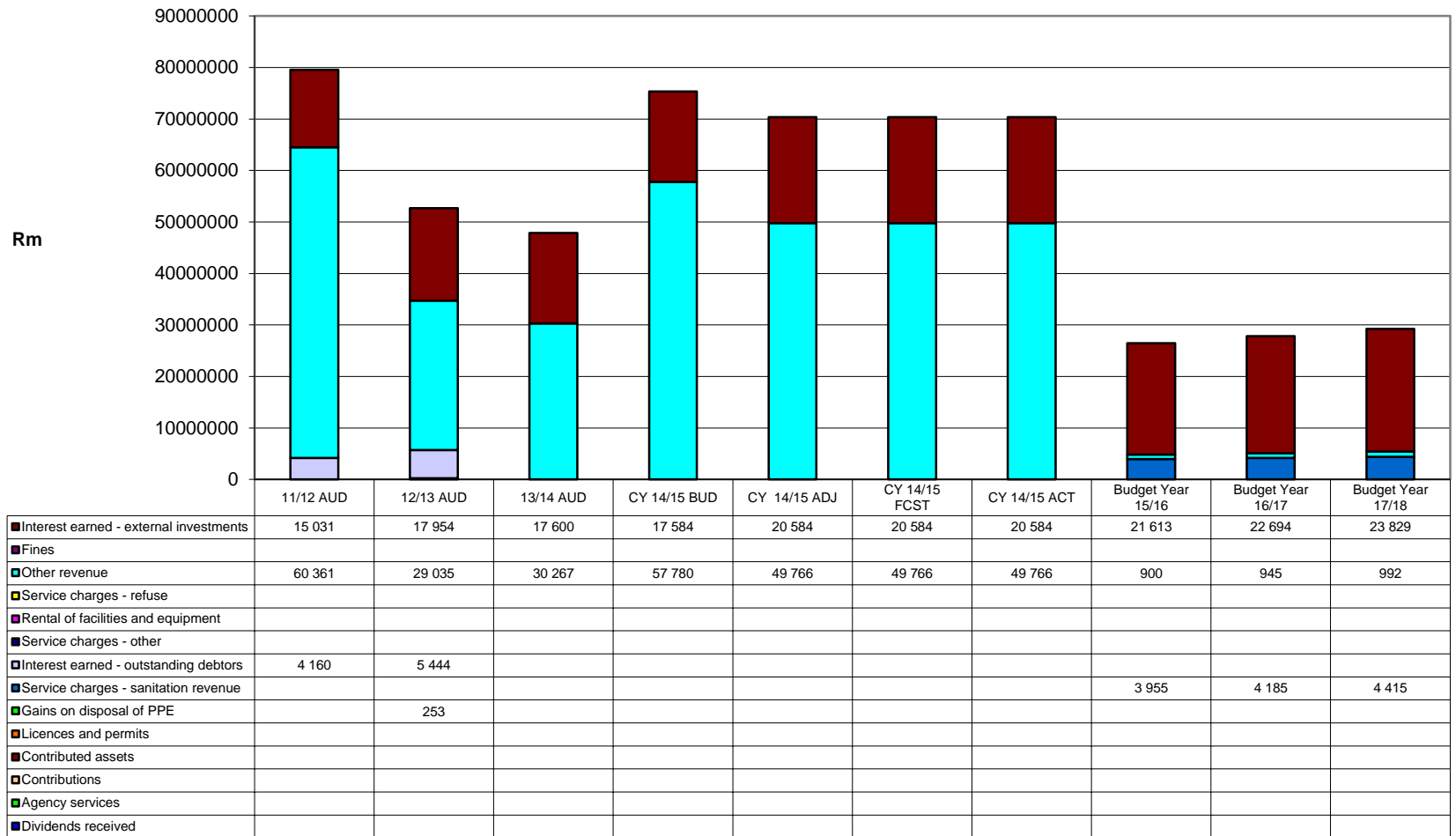


|                                         | 11/12 AUD | 12/13 AUD | 13/14 AUD | CY 14/15<br>BUD | CY 14/15<br>ADJ | CY 14/15<br>FCST | CY 14/15 ACT | Budget Year<br>15/16 | Budget Year<br>16/17 | Budget Year<br>17/18 |
|-----------------------------------------|-----------|-----------|-----------|-----------------|-----------------|------------------|--------------|----------------------|----------------------|----------------------|
| ■ Property rates                        |           |           |           |                 |                 |                  |              |                      |                      |                      |
| ■ Service charges - electricity revenue |           |           |           |                 |                 |                  |              |                      |                      |                      |
| ■ Transfers recognised - capital        | 167 088   | 267 995   |           | 293 554         | 454 697         | 454 697          | 454 697      | 280 882              | 327 547              | 332 164              |
| ■ Service charges - water revenue       | 34 831    | 29 333    | 27 892    | 37 654          | 37 654          | 37 654           | 37 654       | 35 958               | 38 043               | 40 136               |
| ■ Transfers recognised                  | 365 229   | 402 162   | 502 136   | 491 226         | 533 601         | 533 601          | 533 601      | 564 860              | 564 699              | 610 646              |

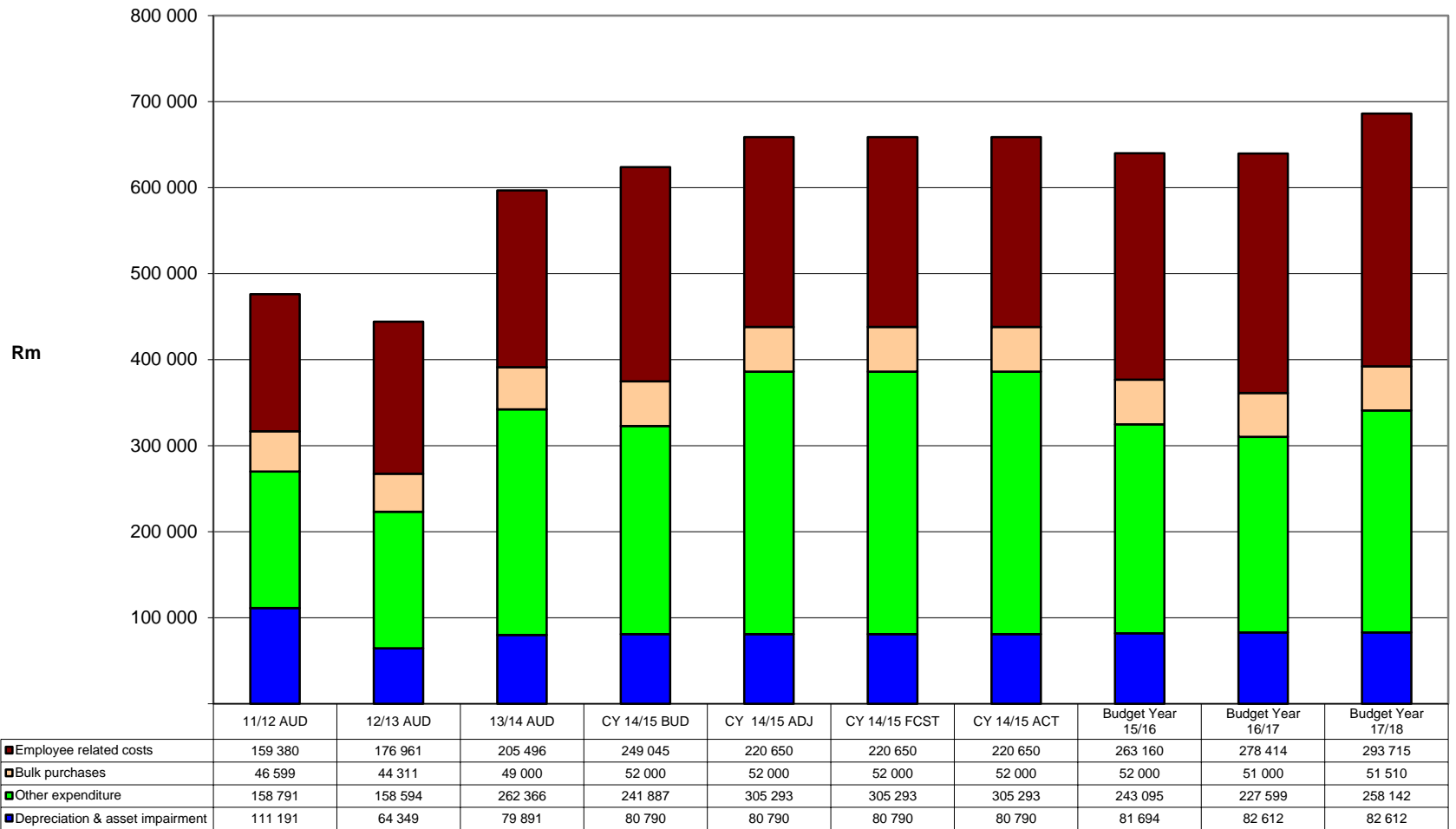
Revenue by Source - Major - Chart A5(b) - source trend



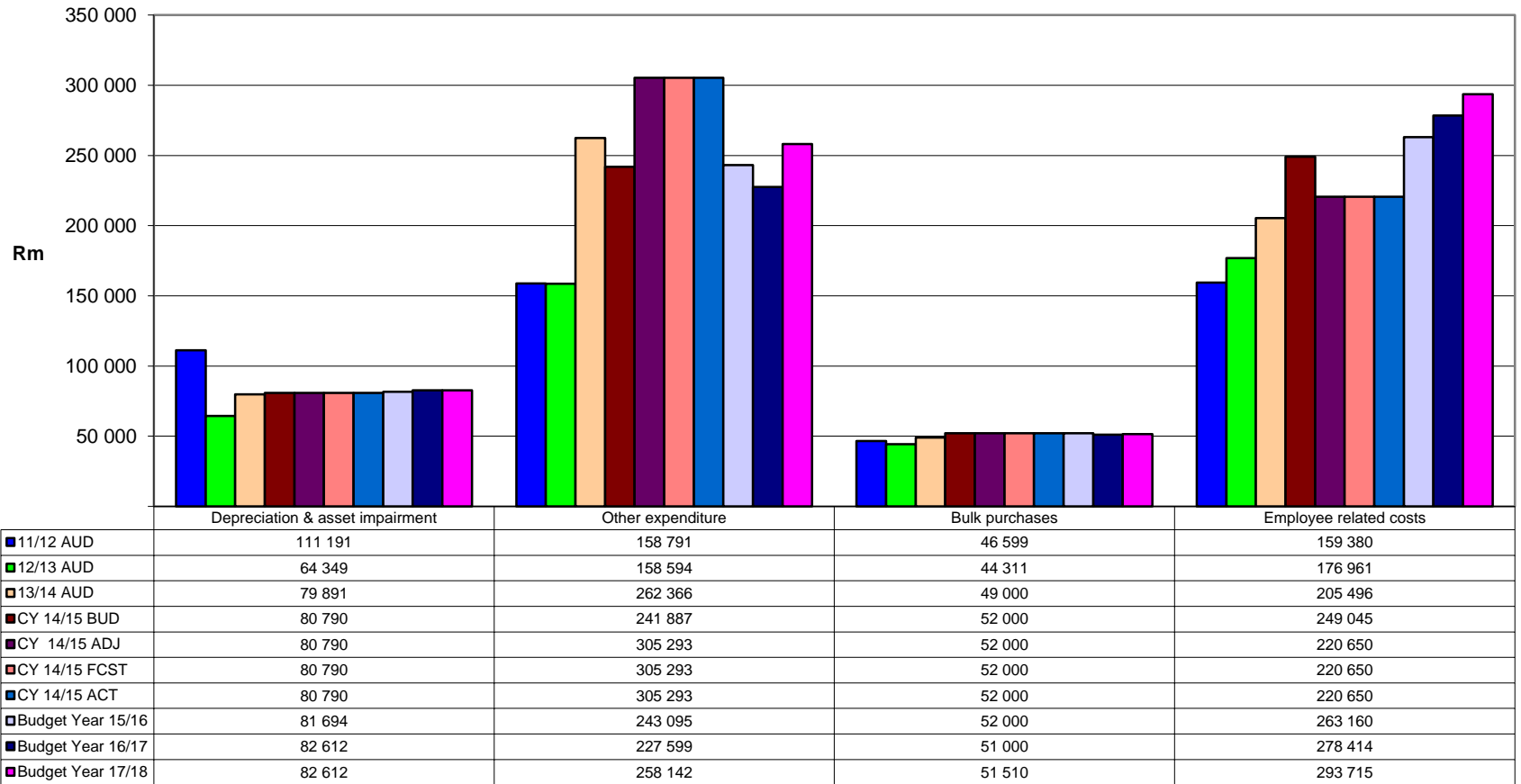
Revenue by Source - Minor - Chart A6



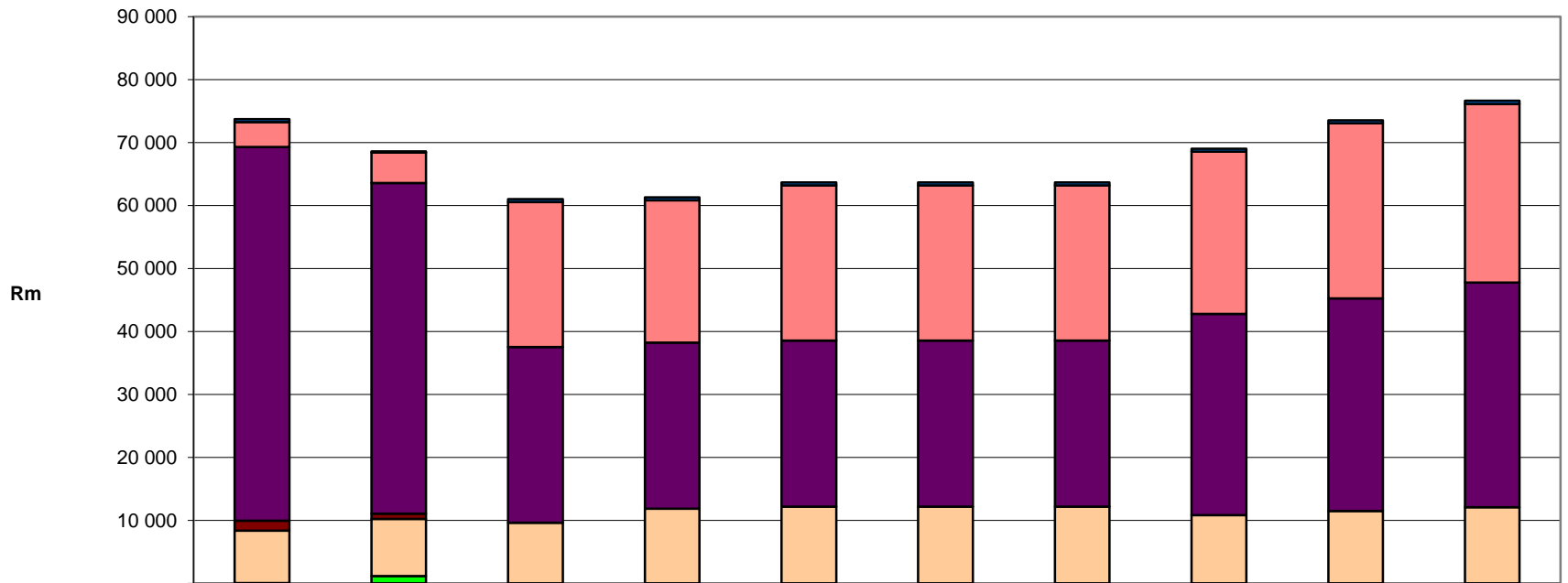
Expenditure by Type - Major - Chart A7



**Expenditure by Type - Major - Chart A7**

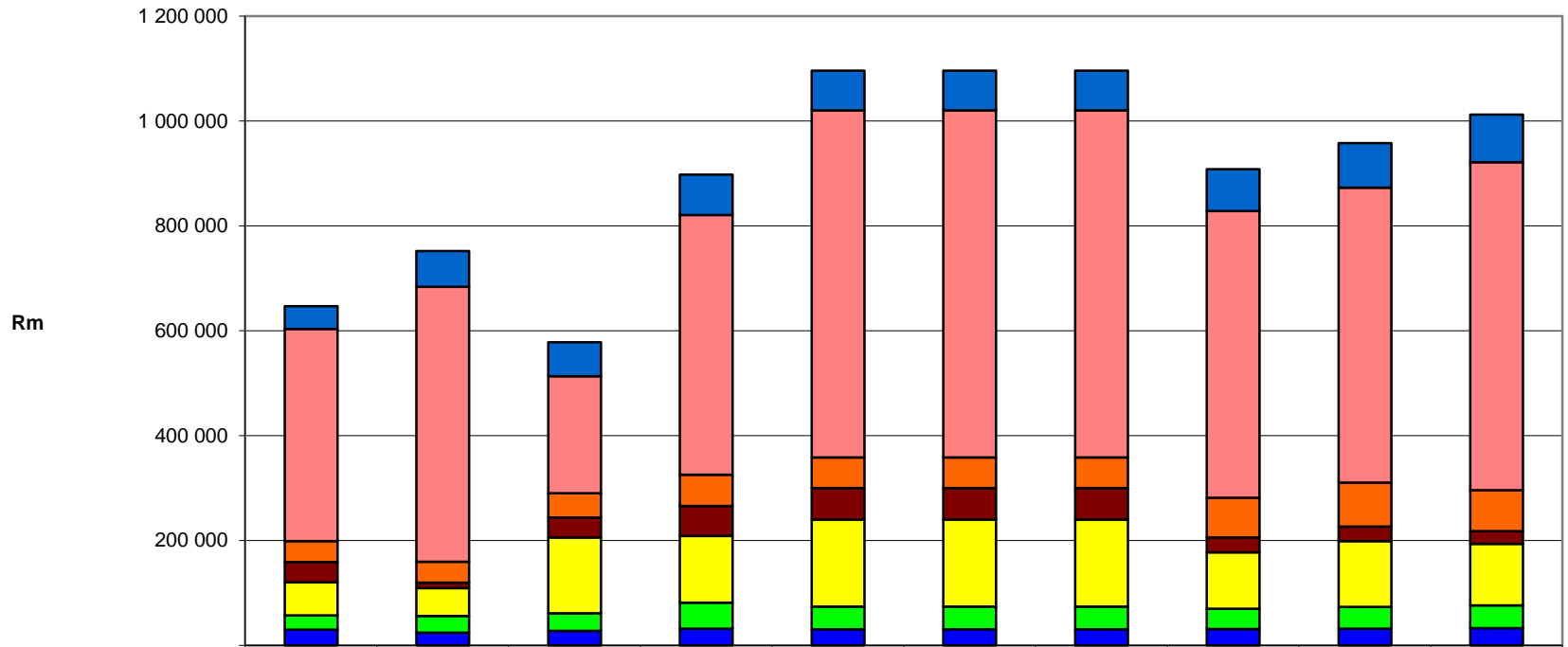


**Expenditure by Type - Minor - Chart A7**



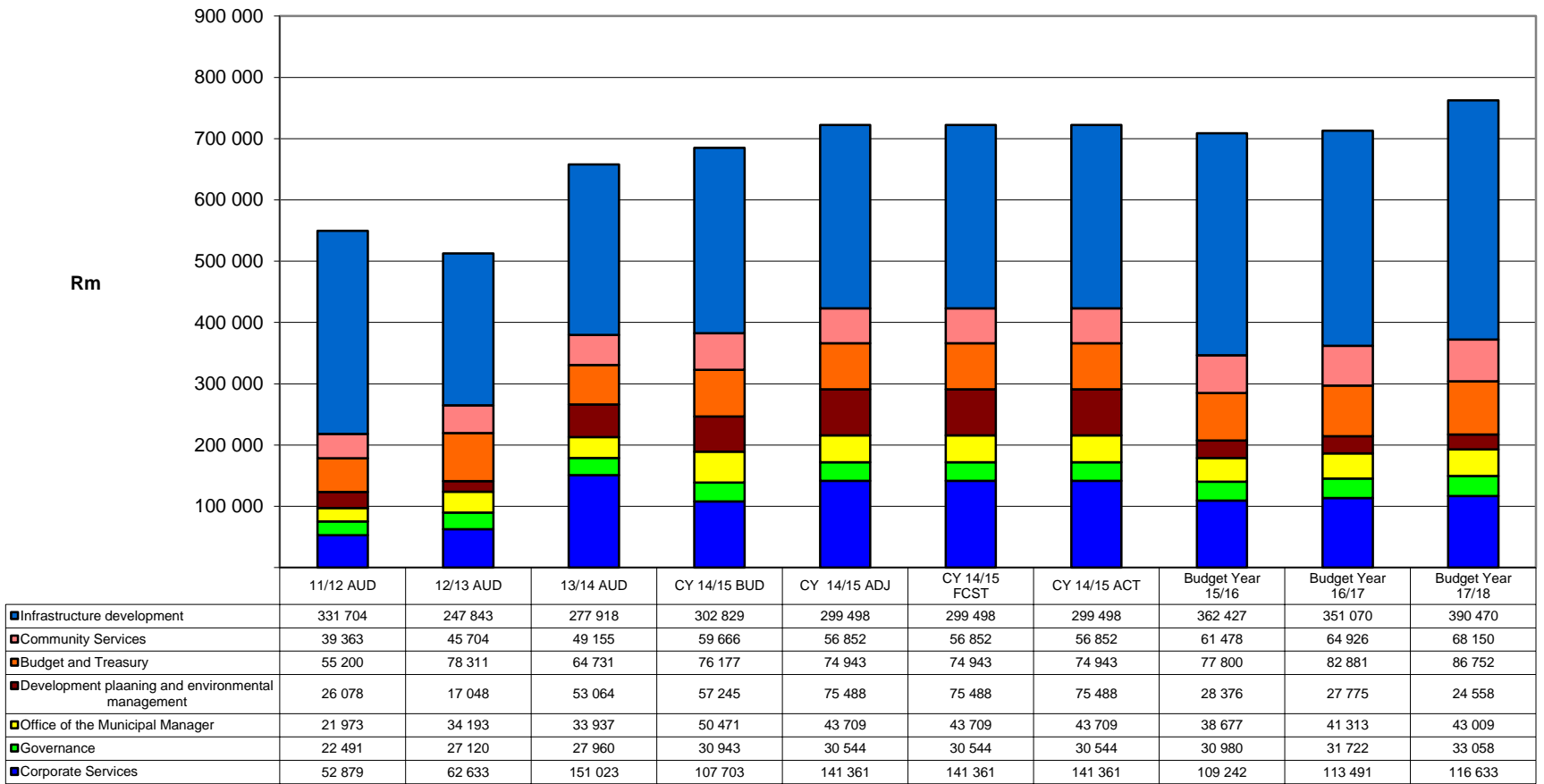
|                               | 11/12 AUD | 12/13 AUD | 13/14 AUD | CY 14/15 BUD | CY 14/15 ADJ | CY 14/15 FCST | CY 14/15 ACT | Budget Year 15/16 | Budget Year 16/17 | Budget Year 17/18 |
|-------------------------------|-----------|-----------|-----------|--------------|--------------|---------------|--------------|-------------------|-------------------|-------------------|
| ■ Finance charges             | 441       | 213       | 455       | 450          | 450          | 450           | 450          | 473               | 497               | 497               |
| ■ Contracted services         | 3 957     | 4 819     | 23 021    | 22 625       | 24 655       | 24 655        | 24 655       | 25 768            | 27 784            | 28 390            |
| ■ Debt impairment             | 59 375    | 52 540    | 27 892    | 26 358       | 26 358       | 26 358        | 26 358       | 31 930            | 33 782            | 35 641            |
| ■ Grants and subsidies        | 1 580     | 800       |           |              |              |               |              |                   |                   |                   |
| ■ Remuneration of councillors | 8 302     | 9 094     | 9 666     | 11 879       | 12 199       | 12 199        | 12 199       | 10 860            | 11 490            | 12 123            |
| ■ Loss on disposal of PPE     | 72        | 1 171     |           |              |              |               |              |                   |                   |                   |
| ■ Other materials             |           |           |           |              |              |               |              |                   |                   |                   |

Revenue by Municipal Vote classification - Chart A1

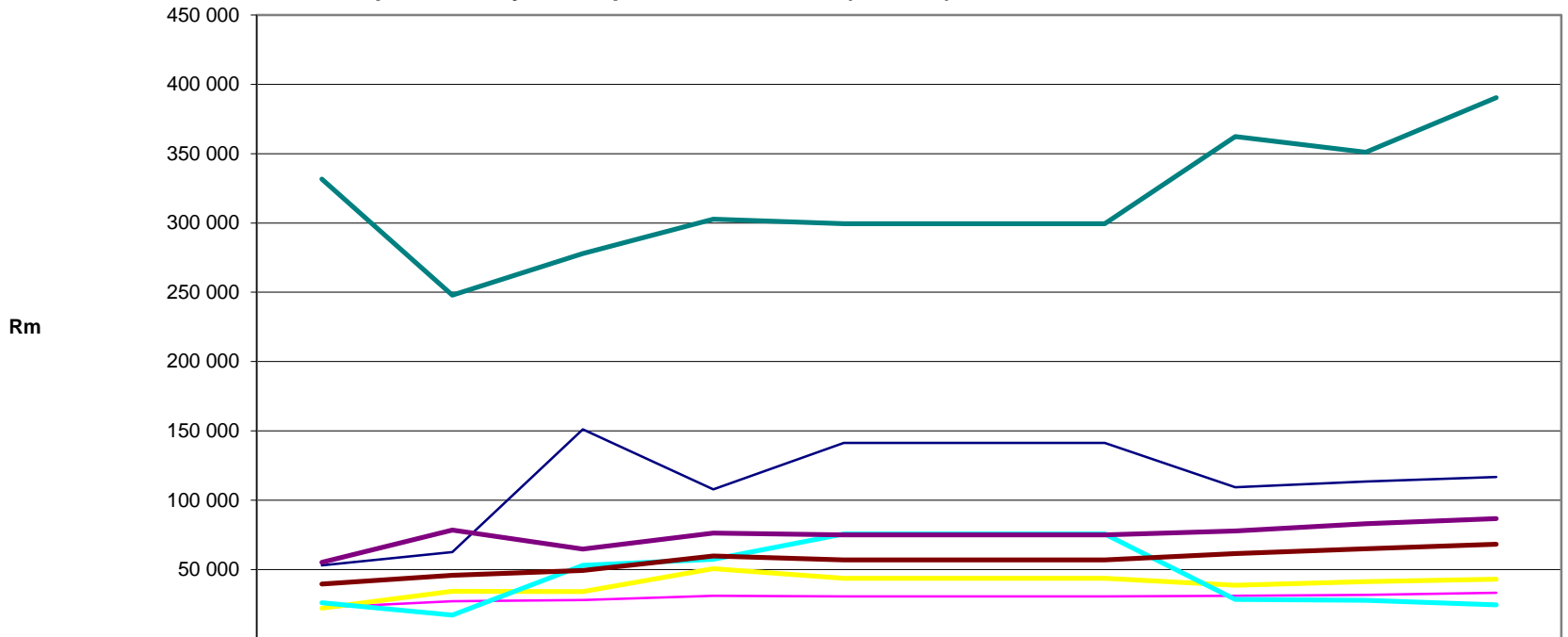


|                                                   | 11/12 AUD | 12/13 AUD | 13/14 AUD | CY 14/15 BUD | CY 14/15 ADJ | CY 14/15 FCST | CY 14/15 ACT | Budget Year 15/16 | Budget Year 16/17 | Budget Year 17/18 |
|---------------------------------------------------|-----------|-----------|-----------|--------------|--------------|---------------|--------------|-------------------|-------------------|-------------------|
| ■ Budget and Treasury                             | 43 326    | 68 496    | 64 410    | 76 952       | 75 718       | 75 718        | 75 718       | 79 800            | 84 881            | 90 752            |
| ■ Infrastructure development                      | 404 410   | 523 857   | 223 435   | 495 189      | 662 125      | 662 125       | 662 125      | 546 964           | 562 822           | 625 241           |
| ■ Community services                              | 40 256    | 40 286    | 46 096    | 59 896       | 58 278       | 58 278        | 58 278       | 75 553            | 83 966            | 78 079            |
| ■ Development planning and Environment management | 38 639    | 10 500    | 38 364    | 57 245       | 60 029       | 60 029        | 60 029       | 28 376            | 27 775            | 24 558            |
| ■ Corporate Services                              | 62 810    | 53 109    | 144 153   | 126 916      | 166 064      | 166 064       | 166 064      | 107 663           | 125 469           | 117 485           |
| ■ Office of the Municipal Manager                 | 27 399    | 31 760    | 33 480    | 50 009       | 43 247       | 43 247        | 43 247       | 38 677            | 41 313            | 43 009            |
| ■ Governance                                      | 29 860    | 24 168    | 27 958    | 31 591       | 30 842       | 30 842        | 30 842       | 31 135            | 31 887            | 33 058            |

**Expenditure by Municipal Vote - Chart A2a**

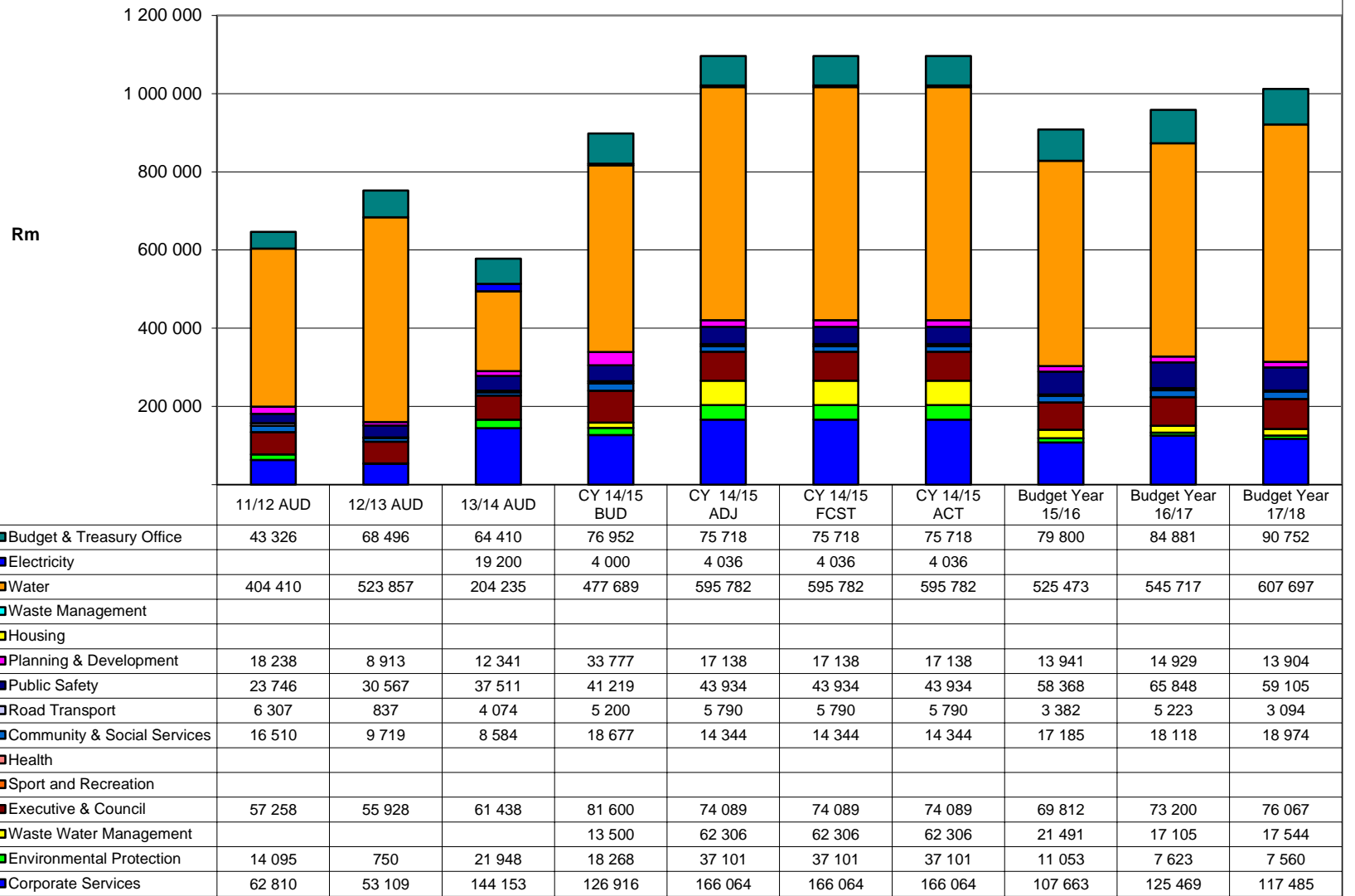


**Expenditure by Municipal Vote - Chart A2 (b Trend)**

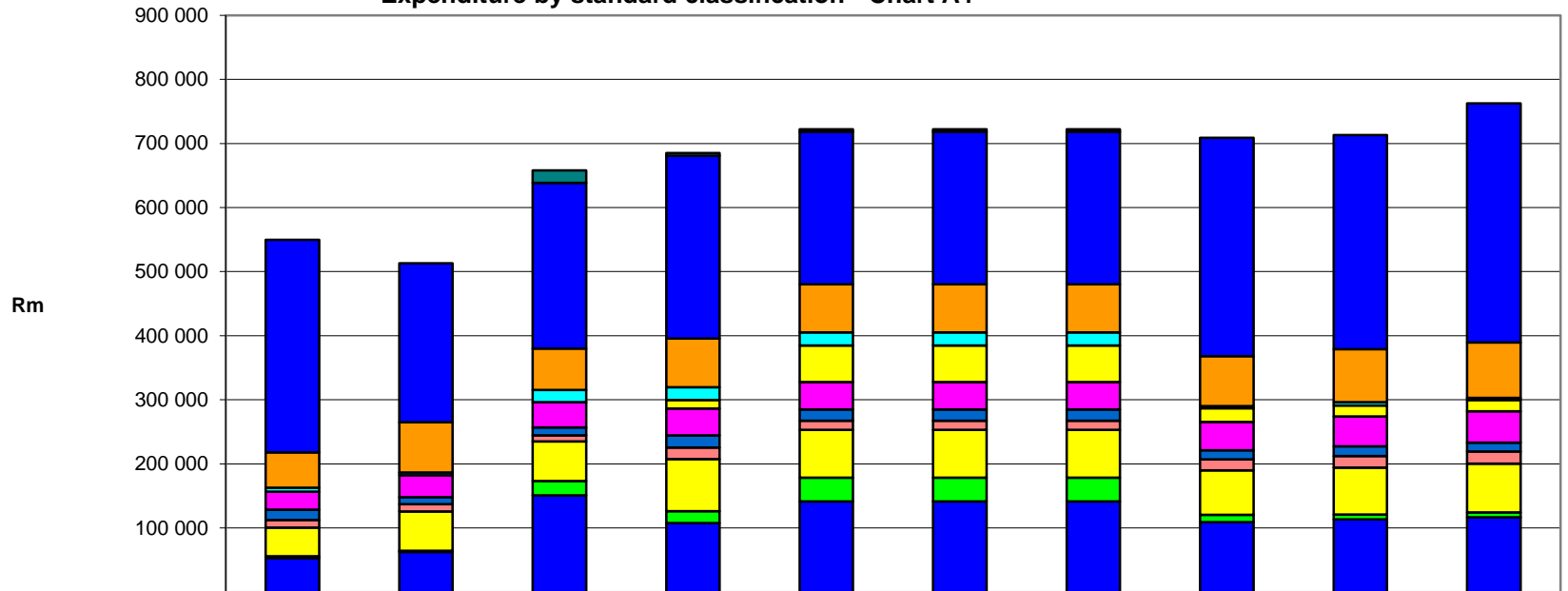


|                                                   | 11/12 AUD | 12/13 AUD | 13/14 AUD | CY 14/15 BUD | CY 14/15 ADJ | CY 14/15 FCST | CY 14/15 ACT | Budget Year 15/16 | Budget Year 16/17 | Budget Year 17/18 |
|---------------------------------------------------|-----------|-----------|-----------|--------------|--------------|---------------|--------------|-------------------|-------------------|-------------------|
| Corporate Services                                | 52 879    | 62 633    | 151 023   | 107 703      | 141 361      | 141 361       | 141 361      | 109 242           | 113 491           | 116 633           |
| Governance                                        | 22 491    | 27 120    | 27 960    | 30 943       | 30 544       | 30 544        | 30 544       | 30 980            | 31 722            | 33 058            |
| Office of the Municipal Manager                   | 21 973    | 34 193    | 33 937    | 50 471       | 43 709       | 43 709        | 43 709       | 38 677            | 41 313            | 43 009            |
| Development planning and environmental management | 26 078    | 17 048    | 53 064    | 57 245       | 75 488       | 75 488        | 75 488       | 28 376            | 27 775            | 24 558            |
| Budget and Treasury                               | 55 200    | 78 311    | 64 731    | 76 177       | 74 943       | 74 943        | 74 943       | 77 800            | 82 881            | 86 752            |
| Community Services                                | 39 363    | 45 704    | 49 155    | 59 666       | 56 852       | 56 852        | 56 852       | 61 478            | 64 926            | 68 150            |
| Infrastructure development                        | 331 704   | 247 843   | 277 918   | 302 829      | 299 498      | 299 498       | 299 498      | 362 427           | 351 070           | 390 470           |

Revenue by standard classification - Chart A3

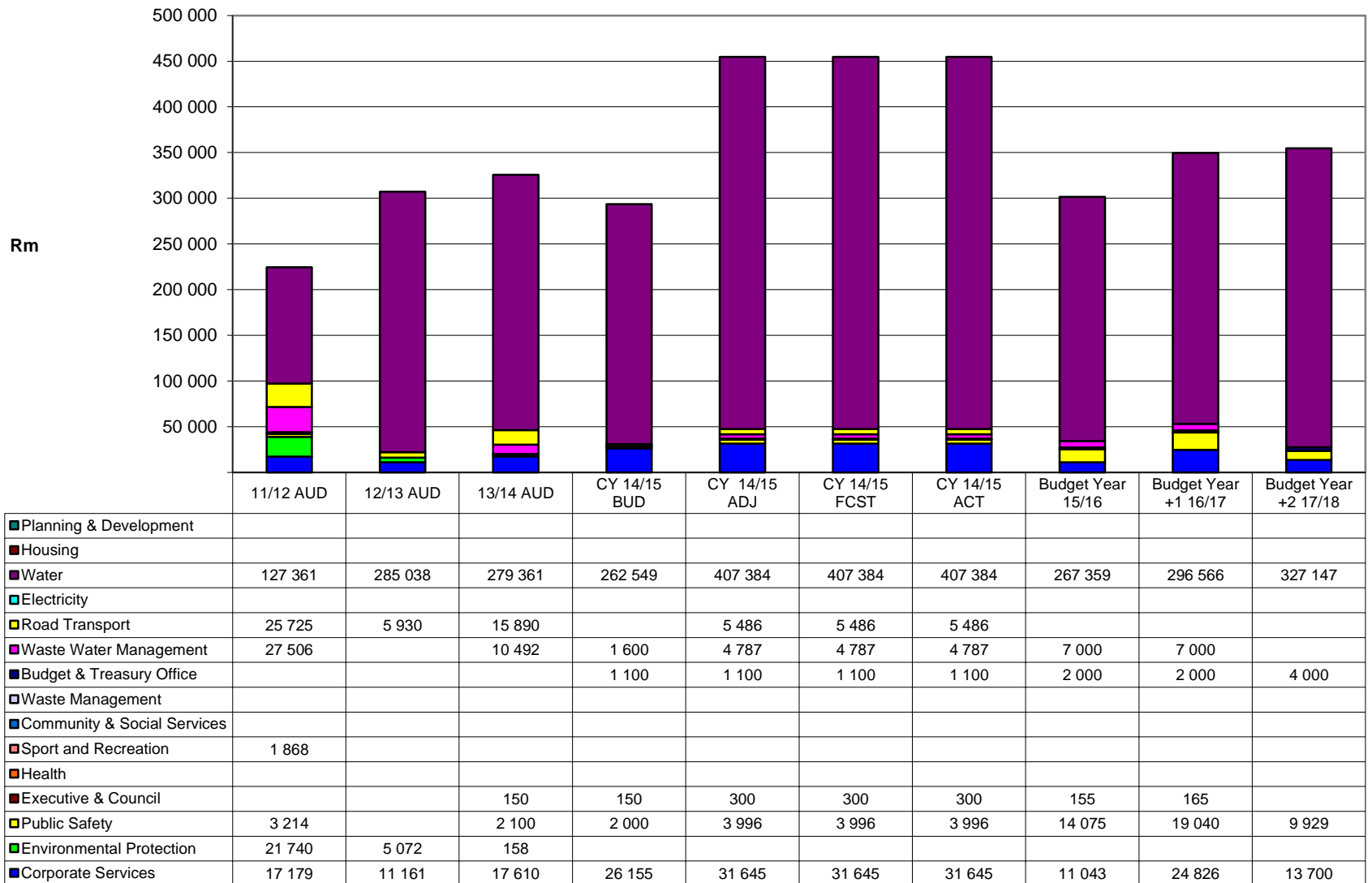


Expenditure by standard classification - Chart A4

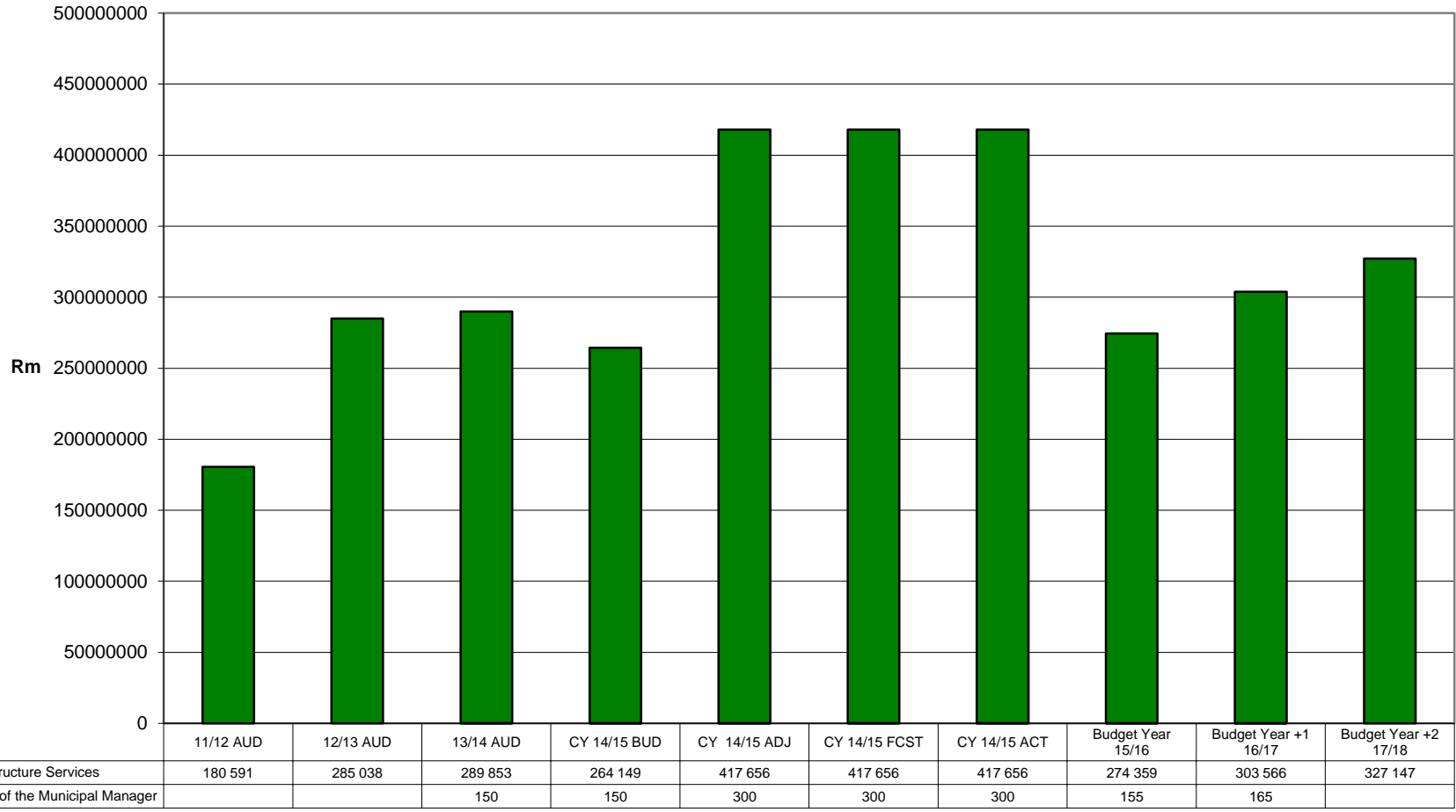


|                             | 11/12 AUD | 12/13 AUD | 13/14 AUD | CY 14/15 BUD | CY 14/15 ADJ | CY 14/15 FCST | CY 14/15 ACT | Budget Year 15/16 | Budget Year 16/17 | Budget Year 17/18 |
|-----------------------------|-----------|-----------|-----------|--------------|--------------|---------------|--------------|-------------------|-------------------|-------------------|
| Electricity                 |           |           | 19 200    | 4 000        | 4 036        | 4 036         | 4 036        |                   |                   |                   |
| Water                       | 331 704   | 247 843   | 258 718   | 285 329      | 238 256      | 238 256       | 238 256      | 340 936           | 333 965           | 372 926           |
| Budget & Treasury Office    | 55 200    | 78 311    | 64 731    | 76 177       | 74 943       | 74 943        | 74 943       | 77 800            | 82 881            | 86 752            |
| Road Transport              | 6 386     | 4 587     | 18 574    | 19 845       | 20 435       | 20 435        | 20 435       | 3 382             | 5 223             | 3 094             |
| Waste Water Management      |           |           |           | 13 500       | 57 206       | 57 206        | 57 206       | 21 491            | 17 105            | 17 544            |
| Public Safety               | 27 618    | 34 219    | 39 812    | 41 634       | 42 353       | 42 353        | 42 353       | 44 293            | 46 808            | 49 176            |
| Sport and Recreation        |           |           |           |              |              |               |              |                   |                   |                   |
| Waste Management            |           |           |           |              |              |               |              |                   |                   |                   |
| Planning & Development      | 16 596    | 10 591    | 12 345    | 18 934       | 17 754       | 17 754        | 17 754       | 13 941            | 14 929            | 13 904            |
| Community & Social Services | 11 745    | 11 485    | 9 343     | 18 032       | 14 499       | 14 499        | 14 499       | 17 185            | 18 118            | 18 974            |
| Health                      |           |           |           |              |              |               |              |                   |                   |                   |
| Housing                     |           |           |           |              |              |               |              |                   |                   |                   |
| Executive & Council         | 44 465    | 61 313    | 61 896    | 81 414       | 74 253       | 74 253        | 74 253       | 69 657            | 73 035            | 76 067            |
| Environmental Protection    | 3 096     | 1 869     | 22 145    | 18 466       | 37 299       | 37 299        | 37 299       | 11 053            | 7 623             | 7 560             |
| Corporate Services          | 52 879    | 62 633    | 151 023   | 107 703      | 141 361      | 141 361       | 141 361      | 109 242           | 113 491           | 116 633           |

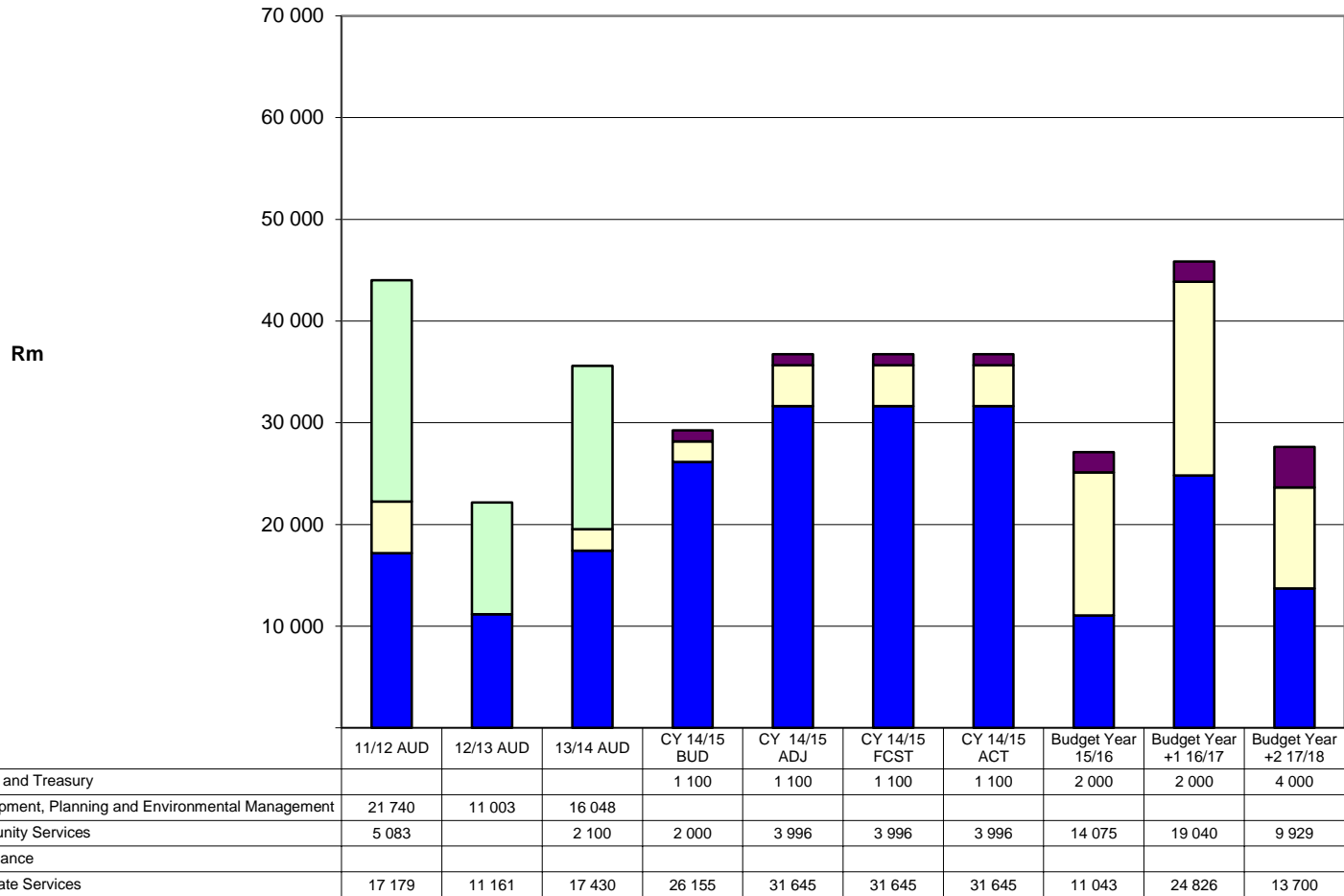
**Capital expenditure by Standard Classification - Chart A11**



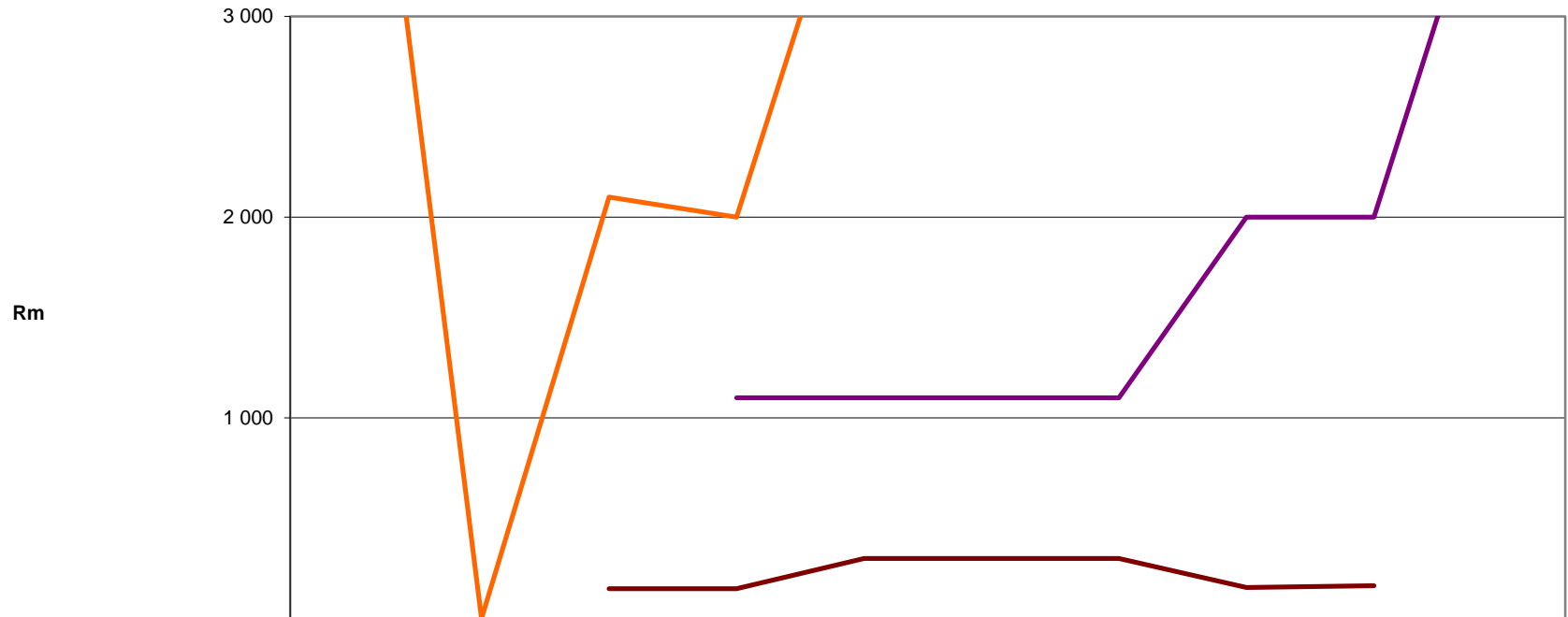
**Capital expenditure by Municipal Vote (Major) - Chart A9**



**Capital expenditure by Municipal Vote (Minor) - Chart A10**

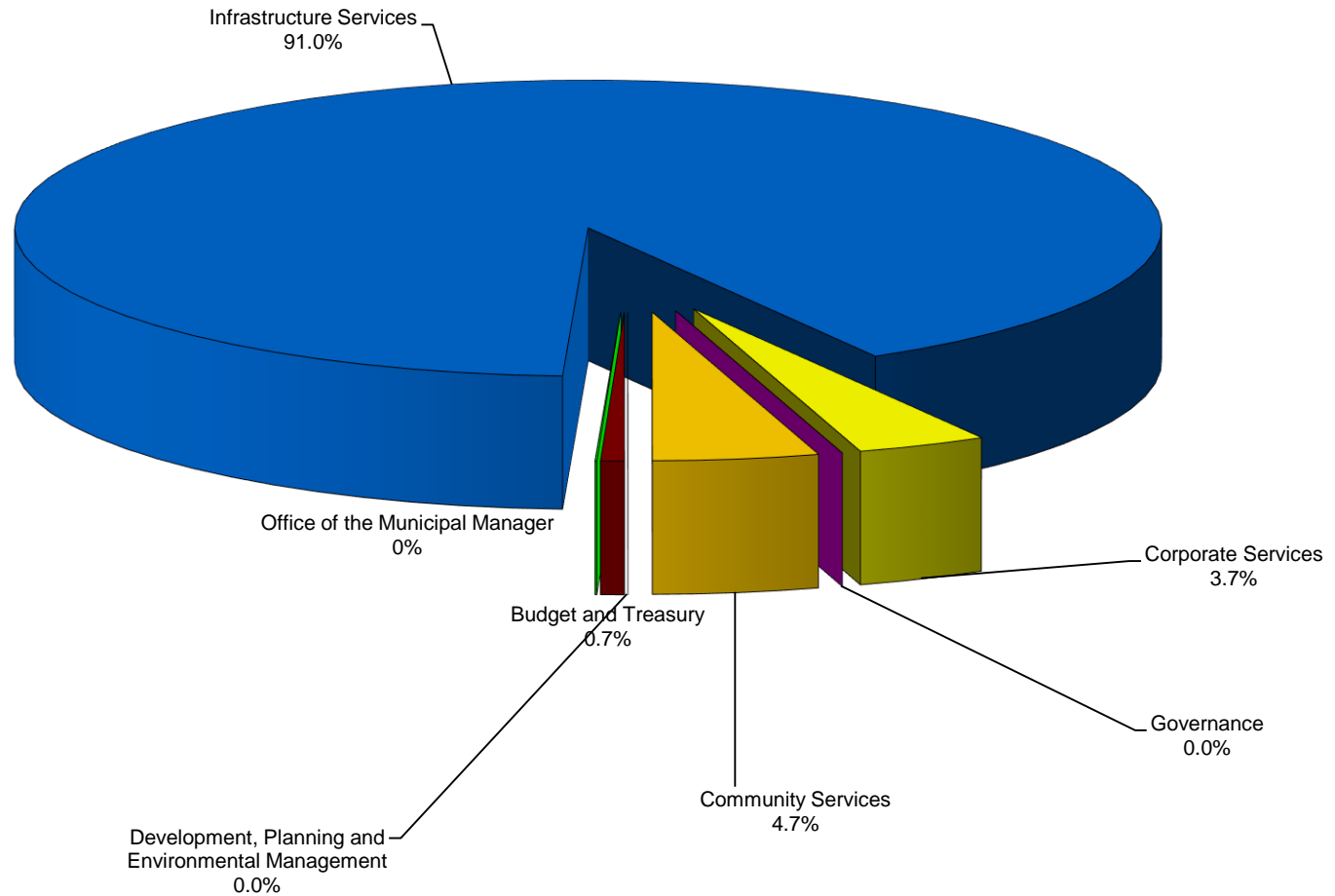


**Capital expenditure by Municipal Vote (Major - Trend) - Chart A12**

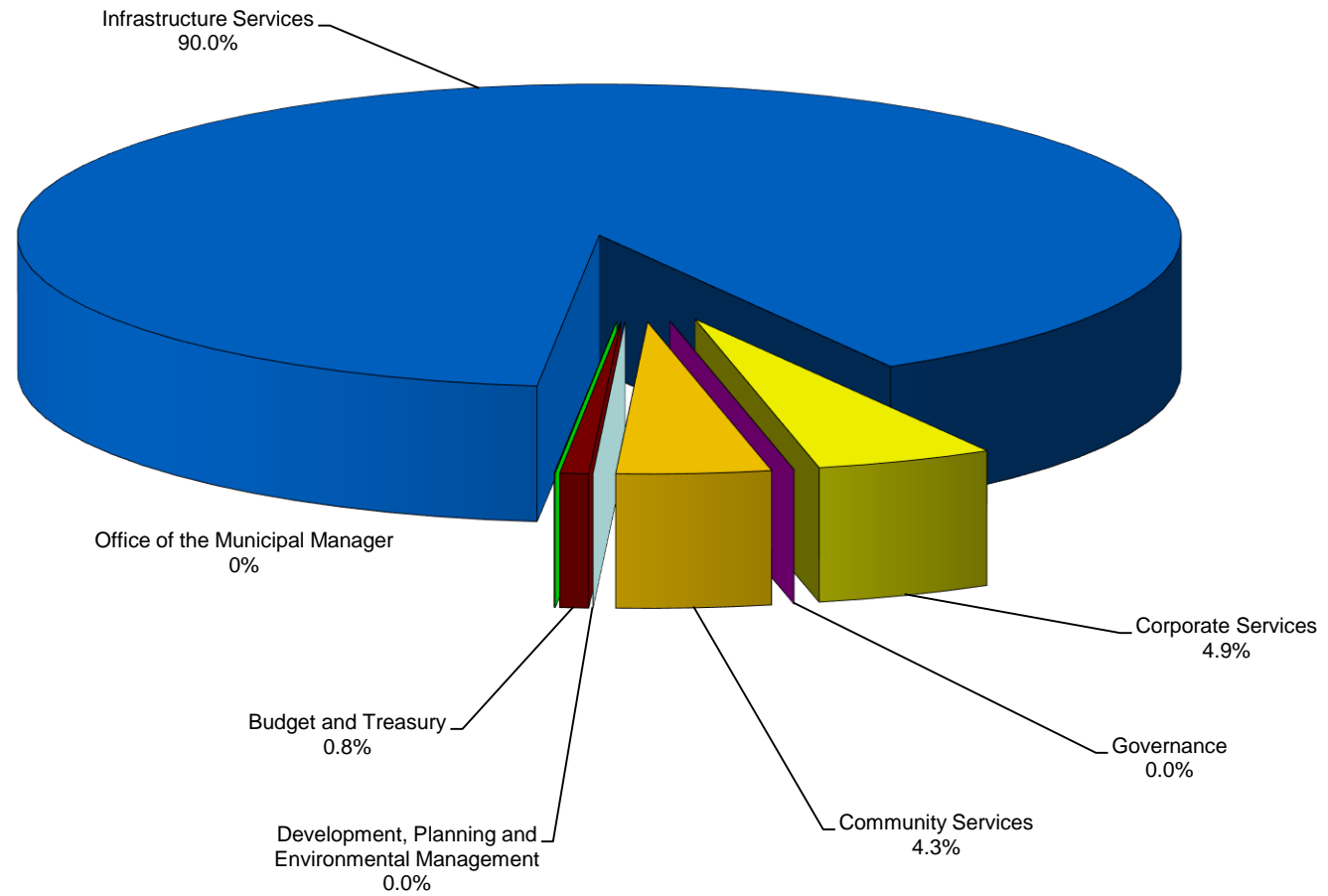


|                                                    | 11/12 AUD | 12/13 AUD | 13/14 AUD | CY 14/15 BUD | CY 14/15 ADJ | CY 14/15 FCST | CY 14/15 ACT | Budget Year 15/16 | Budget Year +1 16/17 | Budget Year +2 17/18 |
|----------------------------------------------------|-----------|-----------|-----------|--------------|--------------|---------------|--------------|-------------------|----------------------|----------------------|
| Corporate Services                                 | 17 179    | 11 161    | 17 430    | 26 155       | 31 645       | 31 645        | 31 645       | 11 043            | 24 826               | 13 700               |
| Governance                                         |           |           |           |              |              |               |              |                   |                      |                      |
| Community Services                                 | 5 083     |           | 2 100     | 2 000        | 3 996        | 3 996         | 3 996        | 14 075            | 19 040               | 9 929                |
| Development, Planning and Environmental Management | 21 740    | 11 003    | 16 048    |              |              |               |              |                   |                      |                      |
| Budget and Treasury                                |           |           |           | 1 100        | 1 100        | 1 100         | 1 100        | 2 000             | 2 000                | 4 000                |
| Office of the Municipal Manager                    |           |           | 150       | 150          | 300          | 300           | 300          | 155               | 165                  |                      |
| Infrastructure Services                            | 180 591   | 285 038   | 289 853   | 264 149      | 417 656      | 417 656       | 417 656      | 274 359           | 303 566              | 327 147              |

**2014/15 Budget Year  
Capital expenditure program per vote**



**2014/15 MTREF (3 year total)  
Capital expenditure program per vote**

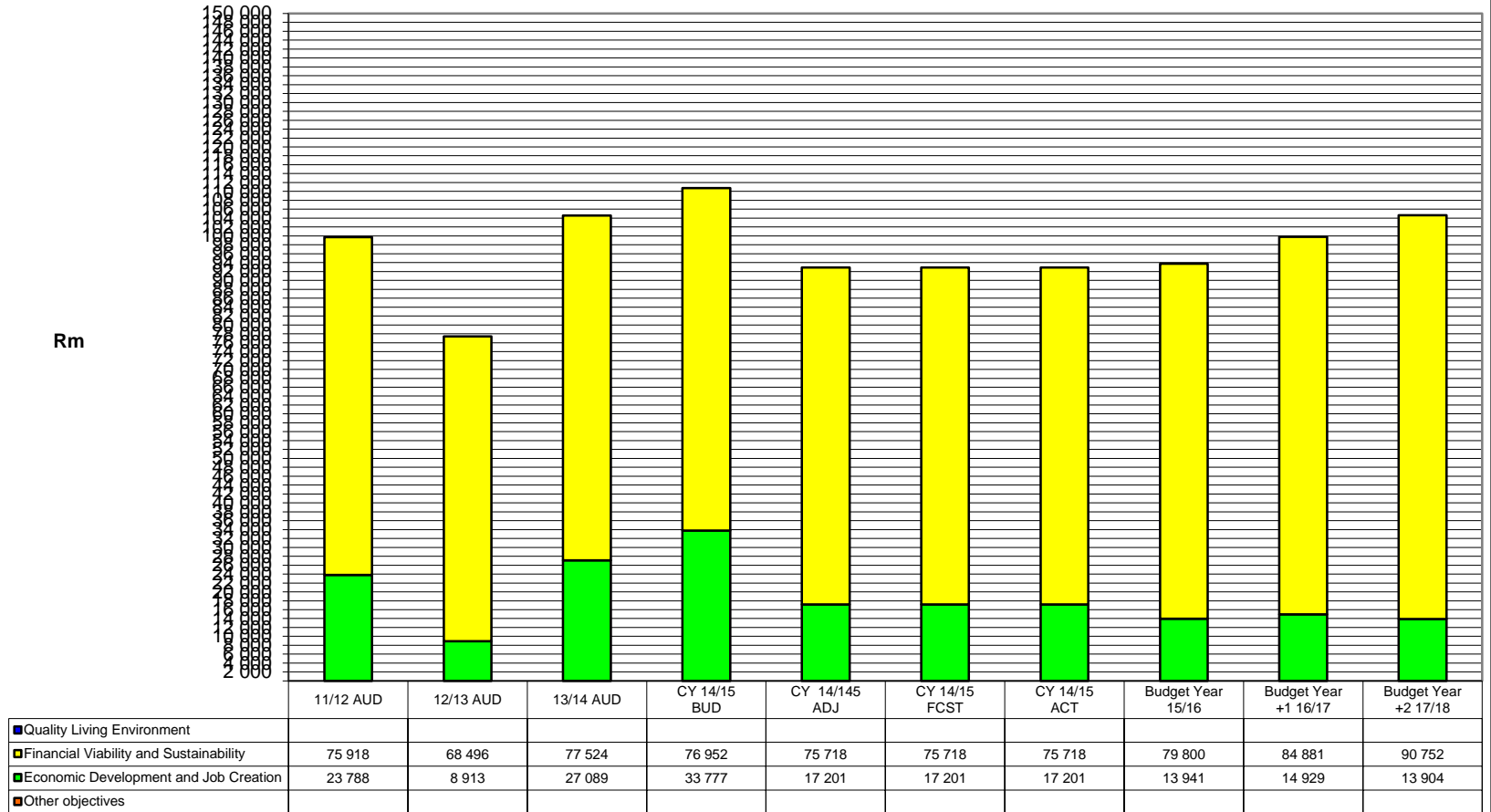


**Capital funding by source - Chart A13**

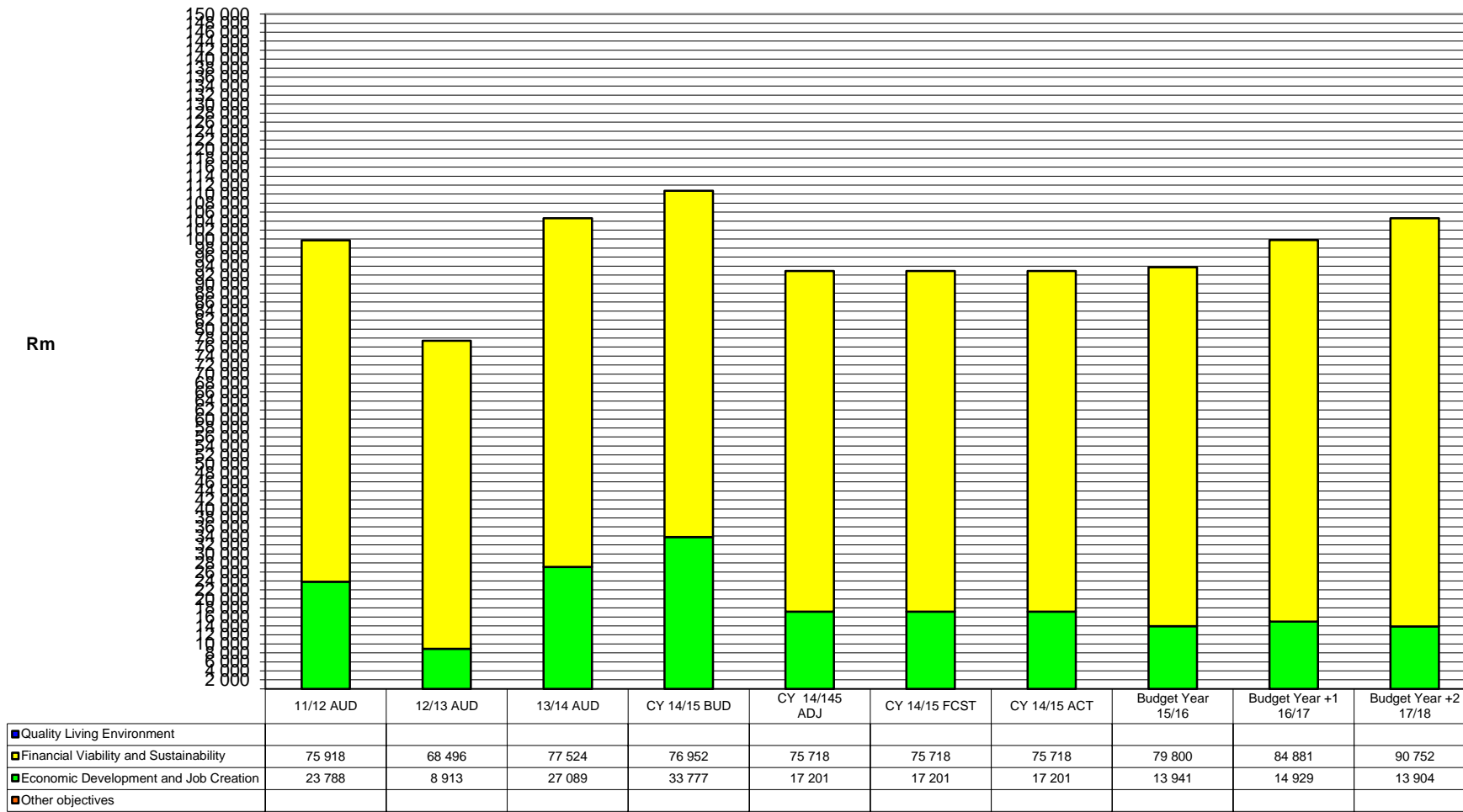


|                                  |  |  |  |  |  |  |  |         |         |         |
|----------------------------------|--|--|--|--|--|--|--|---------|---------|---------|
| Capital transfers recognised     |  |  |  |  |  |  |  | 301 632 | 349 597 | 354 776 |
| Internally generated funds       |  |  |  |  |  |  |  |         |         |         |
| Borrowing                        |  |  |  |  |  |  |  |         |         |         |
| Public contributions & donations |  |  |  |  |  |  |  |         |         |         |

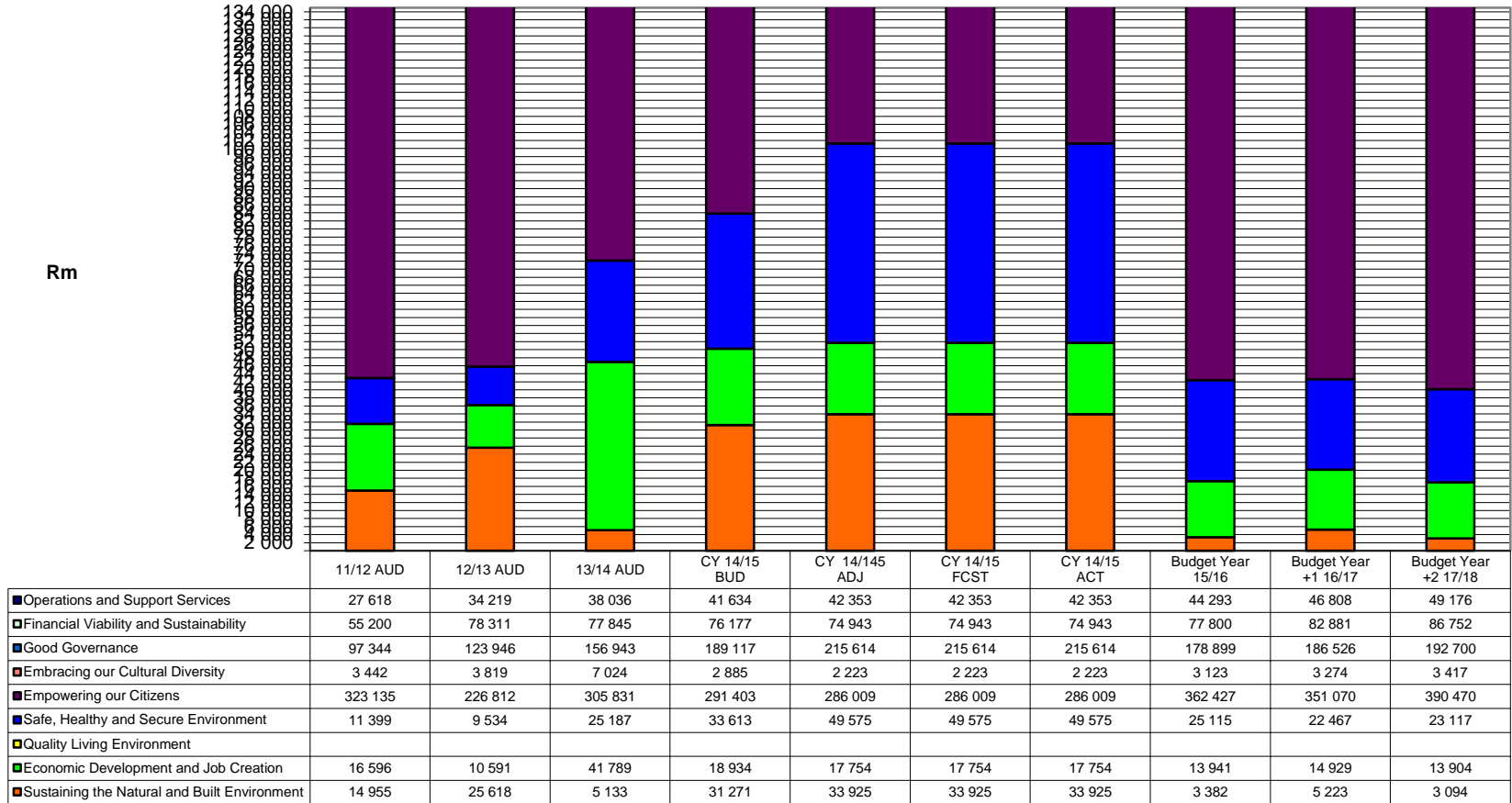
IDP Strategic Objectives - Revenue - Chart A14



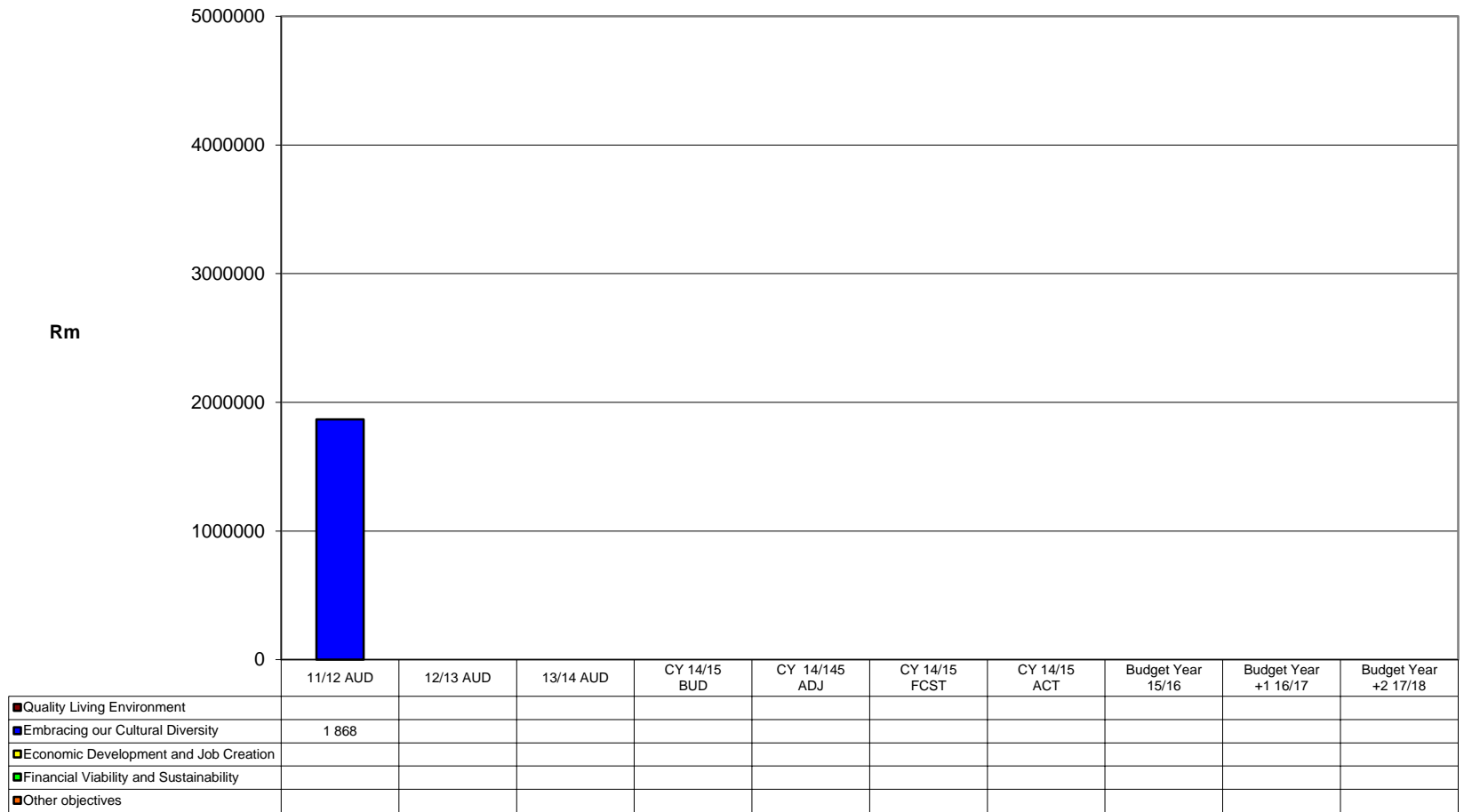
IDP Strategic Objectives - Revenue - Chart A14



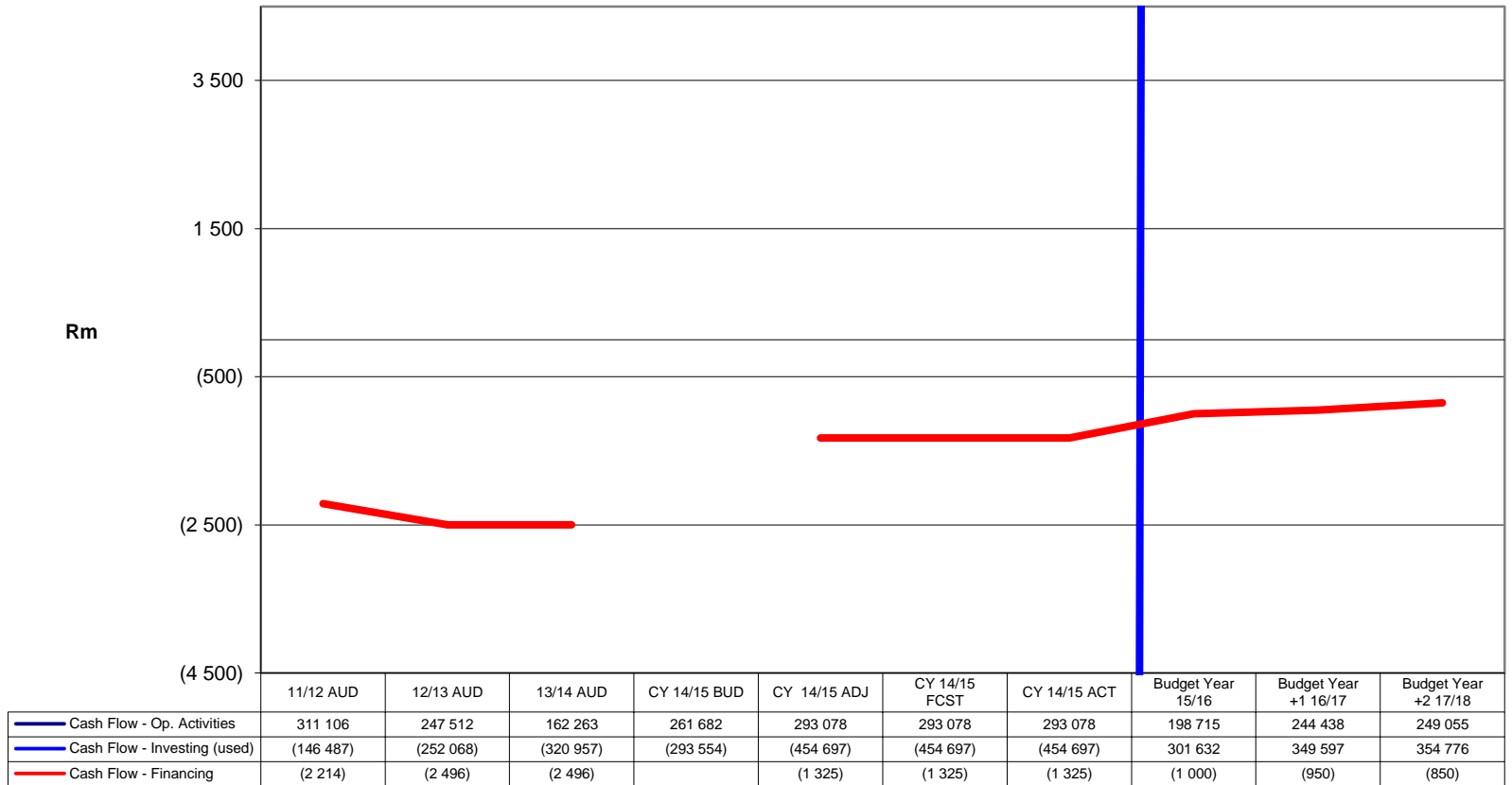
IDP Strategic Objectives - Expenditure - Chart A15



**IDP Strategic Objectives - Capital Expenditure - Chart A16**



IDP Strategic Objectives - Revenue - Chart A14



## **7. OVERVIEW: BUDGET PROCESS**

### **7. BUDGET PROCESS**

#### **7.1 OVERVIEW**

The budget process as stipulated in MFMA is an effective process that every municipality must undertake to ensure good governance, planning and accountability. The process outlines the direction that the municipality should take in order to meet the legislative time-lines

for approval of budget

It further enables the municipality to fully consult with all its stakeholders.

The budget process plan to be incorporated with the IDP process plan and the steering committee should be appointed to oversee the process.

The process should commence with the adoption of the process plan by 30 August by the Council.

## 7.2 IDP/BUDGET REVIEW PROCESS PLAN 2015/2016

Below is a summary of the key activities to take place in terms of the 2014/15 IDP Process:

| Activity                                                                                        | Date                | Responsibility             |
|-------------------------------------------------------------------------------------------------|---------------------|----------------------------|
| Approval of draft IDP & Budget Process plan                                                     | 30 July 2014        | Executive Mayor/Council    |
| Tabling and approval of the Annual Performance Report by Council                                | 29 August 2014      | Municipal Manager /Council |
| 1 <sup>st</sup> IDP Rep Forum (to present IDP/Budget Process Plan)                              | 20 August 2014      | Municipal Manager          |
| Tabling Budget policy framework                                                                 | 30 September 2014   | Municipal Manager/ CFO     |
| Submission of 1 <sup>st</sup> quarter performance report to council for noting                  | 30 October 2014     | Municipal Manager/Council  |
| Departmental Strategic Planning Sessions (review status quo, analysis, strategies and projects) | 11-26 November 2014 | All Departments            |
| 2013/14 Draft Annual Report                                                                     | 12 December 2014    | Mayoral Committee/Council  |

|                                                                                                                                                                  |                        |                                    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|------------------------------------|
| Public hearings on 2013/14 Annual Report                                                                                                                         | January- February 2015 | Municipal Manager /Council         |
| Submission by departments for budget adjustment, 2015/2016 draft projects and MTREF budget plans                                                                 | 15 January 2015        | All Departments/Executive Managers |
| First 2015/16 MTREF Draft IDP/Budget                                                                                                                             | 20 January 2015        | Budget Committee                   |
| Consideration of budget adjustment                                                                                                                               | 23 January 2015        | Mayoral Committee                  |
| Tabling and approval of the Draft Annual Report, Mid-year performance report, Policy review process plan and SDBIP process plan to Mayoral Committee and Council | 30 January 2015        | Mayoral Committee/ Council         |
| Review of 2014/15 Organizational Performance on IDP and Budget                                                                                                   | January 2015           | Management/Municipal Manager       |
| Submission of reviewed 2014/15 SDBIP aligned to budget adjustment to Council for noting                                                                          | 30 January 2015        | Executive Mayor/ Council           |
| Review of budgets related policies                                                                                                                               | January-March 2015     | All Departments                    |
| 2 <sup>nd</sup> IDP Rep Forum (IDP Status Quo Report and 2 <sup>nd</sup> Quarter Report)                                                                         | 25 February 2015       | Executive Mayor                    |
| Management Strategic Planning Sessions(Review strategies and projects and 1 <sup>st</sup> Quarter report)                                                        | 10-11 February 2015    | Management Team                    |
| Draft IDP, Budget and budget related policies presented to portfolio committees                                                                                  | March 2015             | Executive Managers                 |
| Consideration of draft budget.                                                                                                                                   | 17 March 2015          | Budget Committee                   |

|                                                                                                                                                       |                  |                                                                                                   |
|-------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|---------------------------------------------------------------------------------------------------|
| IDP/Budget engagement with Councillors (1 <sup>st</sup> Draft)                                                                                        | 19 March 2015    | Municipal Manager/Council                                                                         |
| Tabling of Draft Budget/IDP and budget related policies to Mayoral Committee                                                                          | 24 March 2015    | Municipal Manager/CFO                                                                             |
| Tabling of 1 <sup>st</sup> Draft IDP and budget related policies to Council                                                                           | 30 March 2015    | Executive Mayor/Council                                                                           |
| Tabling of 13/14 Annual Report                                                                                                                        | 30 March 2015    | Executive Mayor/Council                                                                           |
| IDP/Budget Public Consultations                                                                                                                       | 10-16 April 2015 | Speaker's Office, Councillors, Budget Committee , Management, relevant officials and stakeholders |
| 3 <sup>rd</sup> IDP Rep Forum (Draft IDP/Budget and 3 <sup>rd</sup> Quarter report)                                                                   | 22 April 2015    | Executive Mayor                                                                                   |
| Organisational Strategic Planning Session ( finalize the Budget after inputs from public consultation)                                                | 30 April 2015    | Executive Management/Mayoral Committee                                                            |
| Final draft IDP/Budget engagement with councillors                                                                                                    | 14 May 2015      | Executive Mayor/Municipal Manager                                                                 |
| Tabling of Final 2015/16 Reviewed IDP/budget, draft SDBIP, and draft performance agreements.                                                          | 26 May 2015      | Executive Mayor/Council                                                                           |
| Submission of approved IDP/Budget to MEC for Cooperative Governance, Human Settlement and Traditional Affairs and to National and Provincial Treasury | 05 June 2015     | Municipal Manager                                                                                 |
| Publish and distribute approved IDP/Budget                                                                                                            | 11 June 2015     | Municipal Manager and CFO                                                                         |

|                                                                   |              |                   |
|-------------------------------------------------------------------|--------------|-------------------|
| Approval and submission of Final 2015/16 SDBIP                    | 28 June 2015 | Executive Mayor   |
| Submission of draft performance agreements to the Executive Mayor | 30 June 2015 | Municipal Manager |
| Submission of final performance agreements to the Executive Mayor | 15 July 2015 | Municipal Manager |

## 7.2 SCHEDULE OF MEETINGS

### IDP MANAGEMENT MEETINGS

| Date             | Time  | Venue                        |
|------------------|-------|------------------------------|
| 24 25 July 2014  | 08h30 | To be confirmed              |
| 09 October 2014  | 09h00 | Polokwane Local Municipality |
| 06 February 2015 | 09h00 | Aganang Local Municipality   |
| 26 June 2015     | 09h00 | Blouberg Local Municipality  |

### DISTRICT DEVELOPMENT PLANNING/ IDP ENGAGEMENT FORUMS

| Date                 | Time  | Venue                        |
|----------------------|-------|------------------------------|
| 08-09 September 2014 | 10h00 | Aganang Local Municipality   |
| 10-11 November 2014  | 10h00 | Polokwane Local Municipality |
| 04 February 2015     | 10h00 | Molemole Local Municipality  |

### IDP/BUDGET REVIEW STEERING COMMITTEE MEETINGS

| Date                | Time        | Venue                        |
|---------------------|-------------|------------------------------|
| 8 December 2014     | 14h00       | Executive Mayor `s Boardroom |
| 8 & 15 January 2015 | 10h00/14h00 | Executive Mayor `s Boardroom |
| 9 & 18 March 2015   | 14h00/10h00 | Executive Mayor `s Boardroom |
| 8 & 19 May 2015     | 14h00/14h00 | Executive Mayor `s Boardroom |

## IDP/BUDGET PUBLIC CONSULTATION MEETINGS

| Consultation                             | Date             | Time  | Venue           |
|------------------------------------------|------------------|-------|-----------------|
| 1 <sup>st</sup> IDP Representative Forum | 20 August 2014   | 09h00 | To be confirmed |
| 2 <sup>nd</sup> IDP Representative Forum | 25 February 2015 | 09h00 | To be confirmed |
| Sector Departments and Parastatals       | 10 April 2015    | 09h00 | To be confirmed |
| Traditional Leaders                      | 14 April 2015    | 09h00 | To be confirmed |
| Business and Academic Institutions       | 15 April 2015    | 18h00 | To be confirmed |
| NGO/CBOs                                 | 16 April 2015    | 10h00 | To be confirmed |
| 3 <sup>rd</sup> IDP Representative Forum | 22 April 2015    | 09h00 | To be confirmed |
| IDP/Budget Engagement with Councilors    | 14 May 2015      | 10h00 | Council Chamber |
| IDP/Budget Adoption by Council           | 26 May 2015      | 10h00 | Council Chamber |

## STRATEGIC PLANNING SESSIONS

| Planned Activity                                              | Date             | Time        | Venue           |
|---------------------------------------------------------------|------------------|-------------|-----------------|
| IDP Management Strategic Planning Session                     | 24- 25 July 2014 | 08:30       | To be confirmed |
| Departmental Strategic Planning Sessions                      |                  |             |                 |
| 1. Development Planning and Environmental Management Services | 11 November 2014 | 08h00-16h30 | To be confirmed |
| 2. Community Services                                         | 12 November 2014 | 08h00-16h30 | To be confirmed |
| 3. Corporate Services                                         | 13 November 2014 | 08h00-16h30 | To be confirmed |
| 4. Infrastructure Services                                    | 21 November 2014 | 08h00-16h30 | To be confirmed |

|                                            |                     |             |                 |
|--------------------------------------------|---------------------|-------------|-----------------|
| 5. Finance                                 | 20 November 2014    | 08h00-16h30 | To be confirmed |
| 6. Strategic Executive Management Services | 26 November 2014    | 08h00-16h30 | To be confirmed |
| Management Strategic Planning Sessions     | 10-11 February 2015 | 08h00-16h30 | To be confirmed |
| Organisational Strategic Planning Session  | 29 April 2015       | 08h00       | To be confirmed |

### INTER-GOVERNMENTAL RELATIONS (IGR)

| Planned Activity                  | Date                                                                                                                                                 | Venue                | Responsible Unit |
|-----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|------------------|
| MM's Forum                        | <ul style="list-style-type: none"> <li>• 21 August 2014,</li> <li>• 13 November 2014,</li> <li>• 12 February 2015,</li> <li>• 20 May 2015</li> </ul> | CDM, Council Chamber | IGR Unit/SEMS    |
| District IGR Forum(Mayor's) Forum | <ul style="list-style-type: none"> <li>• 27 August 2014</li> <li>• 25 November 2014</li> <li>• 26 February 2015</li> <li>• 17 May 2015</li> </ul>    | Council Chamber      | IGR Unit/SEMS    |

### PROPOSED IDP & BUDGET ADOPTION DATES

| MUNICIPALITY   | 2014/15 IDP/BUDGET ADOPTION DATES |                |
|----------------|-----------------------------------|----------------|
|                | 1 <sup>st</sup> Drafts            | Final Adoption |
| Aganang        | 28 March 2015                     | 30 May 2015    |
| Blouberg       | 28 March 2015                     | 30 May 2015    |
| Lepelle-Nkumpi | 28 March 2015                     | 30 May 2015    |
| Molemole       | 28 March 2015                     | 30 May 2015    |
| Polokwane      | 28 March 2015                     | 30 May 2015    |
| Capricorn      | 30 March 2015                     | 26 May 2015    |

Note: Dates can be reviewed subject to Council approval and or Executive/Mayoral resolution in case of unforeseen clashes.

## **8. BUDGET ASSUMPTIONS**

## **8. BUDGET ASSUMPTIONS**

The following budget assumptions need to be considered when preparing the budget:

### **a. General Inflation Outlook**

The municipality should be able to analyse the impact of economic forces when preparing the budget. The impact on economic meltdown as experienced and the general inflation outlook in order to determine our spending patterns

### **b. Average Salary Increases**

Personnel costs needs to be analysed and the average increase needs to be looked at taking into account the inflation and the SALGBC agreements on salary increases. The percentage for salary increases was provided for 5.4% in 15/16 and 5.8% for 16/17 and 5.5% for 17/18 financial years.

### **c. Price Movements**

The increase on bulk water purchases also needs to be determined and budgeted accordingly.

### **d. Interest rates**

An assumption on the amount to be invested, the period of investment and interest rates should be determined in order to realistically budget for interest income from investments. The assumption should further take into account the economic factors for realistic projection.

**e. Ability of the municipality to spend and multi-year budgeting.**

The municipality should further assess the spending percentage that is targeted and cash flow prediction for payments in order to allow proper budgeting. We should further take into account programmes that are designed to be implemented over a number of financial years in order to curb roll-over and encourage good planning.

Currently the municipality has appointed consulting engineers to do designs and plan for construction for 15/16 and 16/17 during the year 13/14. This will enable the municipality to kick-start the construction as early as possible in the financial year 15/16. It will also avoid more roll overs.

**f. Policy formulation and Review**

Policy review process was aligned to the budget and IDP. The following budget related policies have been reviewed with no changes except for the Supply Chain Management Policy and Tariff Structure:

- Asset Management Policy
- Bad Debt Provision and Write Off Policy
- Delegation of Financial Powers
- Virement Policy
- Credit Control and Debt Collection Policy
- Indigent Policy
- Investment Policy and;
- Tariffs Policy

## **9. SUPPORTING TABLES (SA1-SA37)**

DC35 Capricorn - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

| Description                                         | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|-----------------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>R thousand</b>                                   |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>REVENUE ITEMS:</b>                               |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b><u>Property rates</u></b>                        |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Total Property Rates                                |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>less Revenue Foregone</i>                        |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Net Property Rates</b>                           | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| <b><u>Service charges - electricity revenue</u></b> |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Total Service charges - electricity revenue         |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>less Revenue Foregone</i>                        |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Net Service charges - electricity revenue</b>    | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| <b><u>Service charges - water revenue</u></b>       |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Total Service charges - water revenue               | 34 831          | 29 333          | 27 892          | 37 654               | 37 654          | 37 654             | 35 958                                              | 38 043                 | 40 136                 |
| <i>less Revenue Foregone</i>                        | 34              | 29              | 27              | 37                   | 37              | 37                 |                                                     |                        |                        |
| <b>Net Service charges - water revenue</b>          | 831             | 333             | 892             | 654                  | 654             | 654                | 35 958                                              | 38 043                 | 40 136                 |
| <b><u>Service charges - sanitation revenue</u></b>  |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Total Service charges - sanitation revenue          |                 |                 |                 |                      |                 |                    | 3 955                                               | 4 185                  | 4 415                  |
| <i>less Revenue Foregone</i>                        |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Net Service charges - sanitation revenue</b>     | -               | -               | -               | -                    | -               | -                  | 3 955                                               | 4 185                  | 4 415                  |
| <b><u>Service charges - refuse revenue</u></b>      |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Total refuse removal revenue                        |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Total landfill revenue                              |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>less Revenue Foregone</i>                        |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Net Service charges - refuse revenue</b>         | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| <b><u>Other Revenue by source</u></b>               |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>List other revenue by source</i>                 | 60 361          | 29 035          | 30 267          | 57 780               | 49 766          | 49 766             | 900                                                 | 945                    | 992                    |

|                                                        |            |            |            |            |            |            |                |                |                |
|--------------------------------------------------------|------------|------------|------------|------------|------------|------------|----------------|----------------|----------------|
|                                                        |            |            |            |            |            |            |                |                |                |
|                                                        | 60         | 29         | 30         | 57         | 49         | 49         |                |                |                |
| <b>Total 'Other' Revenue</b>                           | <b>361</b> | <b>035</b> | <b>267</b> | <b>780</b> | <b>766</b> | <b>766</b> | <b>900</b>     | <b>945</b>     | <b>992</b>     |
| <b>EXPENDITURE ITEMS:</b>                              |            |            |            |            |            |            |                |                |                |
| <b><u>Employee related costs</u></b>                   |            |            |            |            |            |            |                |                |                |
| Basic Salaries and Wages                               | 106 836    | 119 540    | 128 039    | 154 570    | 139 970    | 139 970    | 165 843        | 175 463        | 185 111        |
| Pension and UIF Contributions                          | 17 531     | 27 932     | 18 592     | 29 756     | 23 516     | 23 516     | 32 269         | 34 140         | 36 016         |
| Medical Aid Contributions                              | 8 029      | 4 209      | 1 852      | 14 172     | 8 607      | 8 607      | 11 652         | 12 330         | 13 012         |
| Overtime                                               | 2 483      | 2 993      | 10 698     | 9 800      | 10 760     | 10 760     | 11 115         | 11 760         | 12 408         |
| Performance Bonus                                      | 4 059      | 4 881      | 5 810      | 6 000      | 7 400      | 7 400      | 8 140          | 8 612          | 9 086          |
| Motor Vehicle Allowance                                | 4 168      | 5 574      | 17 853     | 19 326     | 18 386     | 18 386     | 19 480         | 20 609         | 21 741         |
| Cellphone Allowance                                    |            |            | 135        | 1 759      |            |            | 1 817          | 1 917          | 2 017          |
| Housing Allowances                                     | 5 736      | 2 308      | 2 650      | 3 832      | 3 782      | 3 782      | 3 980          | 4 210          | 4 440          |
| Other benefits and allowances                          | 10 037     | 9 524      | 11 021     | 6 668      | 4 317      | 4 317      | 5 320          | 5 623          | 5 928          |
| Payments in lieu of leave                              | 502        |            | 1 590      | 2 000      | 2 300      | 2 300      | 2 500          | 2 645          | 2 790          |
| Long service awards                                    |            |            | 352        | 500        |            |            | 600            | 635            | 670            |
| Post-retirement benefit obligations                    |            |            | 6 904      | 662        | 1 612      | 1 612      | 444            | 470            | 496            |
| <b>sub-total</b>                                       | <b>159</b> | <b>176</b> | <b>205</b> | <b>249</b> | <b>220</b> | <b>220</b> | <b>263 160</b> | <b>278 414</b> | <b>293 715</b> |
| <b><u>Less: Employees costs capitalised to PPE</u></b> |            |            |            |            |            |            |                |                |                |
| <b>Total Employee related costs</b>                    | <b>159</b> | <b>176</b> | <b>205</b> | <b>249</b> | <b>220</b> | <b>220</b> | <b>263 160</b> | <b>278 414</b> | <b>293 715</b> |
| <b><u>Contributions recognised - capital</u></b>       |            |            |            |            |            |            |                |                |                |
| <i>List contributions by contract</i>                  |            |            |            |            |            |            |                |                |                |
| <b>Total Contributions recognised - capital</b>        | <b>-</b>   | <b>-</b>   | <b>-</b>   | <b>-</b>   | <b>-</b>   | <b>-</b>   | <b>-</b>       | <b>-</b>       | <b>-</b>       |

|                                                   |            |            |            |            |            |            |               |               |               |
|---------------------------------------------------|------------|------------|------------|------------|------------|------------|---------------|---------------|---------------|
| <b><u>Depreciation &amp; asset impairment</u></b> |            |            |            |            |            |            |               |               |               |
| Depreciation of Property, Plant & Equipment       | 111 191    | 64 349     | 79 891     | 80 790     | 80 790     | 80 790     | 81 694        | 82 612        | 82 612        |
| Lease amortisation                                |            |            |            |            |            |            |               |               |               |
| Capital asset impairment                          |            |            |            |            |            |            |               |               |               |
| Depreciation resulting from revaluation of PPE    |            |            |            |            |            |            |               |               |               |
|                                                   | <b>111</b> | <b>64</b>  | <b>79</b>  | <b>80</b>  | <b>80</b>  | <b>80</b>  |               |               |               |
| <b>Total Depreciation &amp; asset impairment</b>  | <b>191</b> | <b>349</b> | <b>891</b> | <b>790</b> | <b>790</b> | <b>790</b> | <b>81 694</b> | <b>82 612</b> | <b>82 612</b> |
| <b><u>Bulk purchases</u></b>                      |            |            |            |            |            |            |               |               |               |
| Electricity Bulk Purchases                        |            |            |            |            |            |            |               |               |               |
| Water Bulk Purchases                              | 46 599     | 44 311     | 49 000     | 52 000     | 52 000     | 52 000     | 52 000        | 51 000        | 51 510        |
|                                                   | <b>46</b>  | <b>44</b>  | <b>49</b>  | <b>52</b>  | <b>52</b>  | <b>52</b>  |               |               |               |
| <b>Total bulk purchases</b>                       | <b>599</b> | <b>311</b> | <b>000</b> | <b>000</b> | <b>000</b> | <b>000</b> | <b>52 000</b> | <b>51 000</b> | <b>51 510</b> |
| <b><u>Transfers and grants</u></b>                |            |            |            |            |            |            |               |               |               |
| Cash transfers and grants                         | 580        | 800        | -          | -          | -          | -          | -             | -             | -             |
| Non-cash transfers and grants                     | -          | -          | -          | -          | -          | -          | -             | -             | -             |
|                                                   | <b>1</b>   |            |            |            |            |            |               |               |               |
| <b>Total transfers and grants</b>                 | <b>580</b> | <b>800</b> | <b>-</b>   | <b>-</b>   | <b>-</b>   | <b>-</b>   | <b>-</b>      | <b>-</b>      | <b>-</b>      |
| <b><u>Contracted services</u></b>                 |            |            |            |            |            |            |               |               |               |
| 500090 Cleaning Services                          | 3 957      | 4 819      | 400        | 270        | 620        | 620        | 683           | 717           | 717           |
| 512030 Security Services                          |            |            | 5 000      | 8 000      | 11 000     | 11 000     | 11 550        | 12 128        | 12 734        |
| 416300 Water & Electricity                        |            |            | 2 501      | 2 525      | 1 525      | 1 525      | 1 601         | 1 889         | 1 889         |
| 510200 Rental- External Equip                     |            |            | 3 090      | 3 306      | 1 806      | 1 806      | 1 896         | 1 991         | 1 991         |
| 510220 Rental - Offices                           |            |            | 3 717      | 4 014      | 4 764      | 4 764      | 5 002         | 5 252         | 5 252         |
| 513010 Maint - Air Condit.                        |            |            | 400        | 350        | 850        | 850        | 468           | 491           | 491           |
| 513150 Rent & Maintain 2-Way Radio                |            |            | 160        | 160        | 120        | 120        | 168           | 176           | 176           |
| 412080 Plants & Equipment's (Leasing)             |            |            | 3 323      |            |            |            |               |               |               |
| 500510 Computer Services                          |            |            | 4 430      | 4 000      | 3 970      | 3 970      | 4 400         | 5 140         | 5 140         |

|                                         |            |            |            |            |            |            |               |               |               |
|-----------------------------------------|------------|------------|------------|------------|------------|------------|---------------|---------------|---------------|
|                                         |            |            |            |            |            |            |               |               |               |
|                                         | 3          | 4          | 23         | 22         | 24         | 24         |               |               |               |
| <i>sub-total</i>                        | 957        | 819        | 021        | 625        | 655        | 655        | 25 768        | 27 784        | 28 390        |
| <b>Allocations to organs of state:</b>  |            |            |            |            |            |            |               |               |               |
| Electricity                             |            |            |            |            |            |            |               |               |               |
| Water                                   |            |            |            |            |            |            |               |               |               |
| Sanitation                              |            |            |            |            |            |            |               |               |               |
| Other                                   |            |            |            |            |            |            |               |               |               |
| <b>Total contracted services</b>        | <b>957</b> | <b>819</b> | <b>021</b> | <b>625</b> | <b>655</b> | <b>655</b> | <b>25 768</b> | <b>27 784</b> | <b>28 390</b> |
| <b><u>Other Expenditure By Type</u></b> |            |            |            |            |            |            |               |               |               |
| Collection costs                        | 38 988     | 9 044      | 8 363      | 11 296     | 11 296     | 11 296     | 7 983         | 8 446         | 8 910         |
| Contributions to 'other' provisions     |            |            |            |            |            |            |               |               |               |
| Consultant fees                         |            |            | 19 400     | 7 500      | 1 500      | 1 500      |               |               |               |
| Audit fees                              | 2 316      | 2 127      | 2 500      | 2 725      | 2 725      | 2 725      | 3 632         | 4 911         | 4 911         |
| General expenses                        | 117 488    | 147 422    | 232 103    | 220 366    | 289 772    | 289 772    | 231 480       | 214 242       | 244 321       |
| <i>List Other Expenditure by Type</i>   |            |            |            |            |            |            |               |               |               |

|                                  |            |            |            |            |            |            |         |         |         |  |
|----------------------------------|------------|------------|------------|------------|------------|------------|---------|---------|---------|--|
|                                  |            |            |            |            |            |            |         |         |         |  |
| <b>Total 'Other' Expenditure</b> | 158<br>791 | 158<br>594 | 262<br>366 | 241<br>887 | 305<br>293 | 305<br>293 | 243 095 | 227 599 | 258 142 |  |

|                                                    |          |          |           |           |           |           |        |        |         |
|----------------------------------------------------|----------|----------|-----------|-----------|-----------|-----------|--------|--------|---------|
| <b>Repairs and Maintenance by Expenditure Item</b> |          |          |           |           |           |           |        |        |         |
| Employee related costs                             |          |          |           |           |           |           |        |        |         |
| Other materials                                    |          |          |           |           |           |           |        |        |         |
| Contracted Services                                |          |          |           |           |           |           |        |        |         |
| Other Expenditure                                  | 1<br>162 | 3<br>865 | 40<br>794 | 69<br>201 | 92<br>295 | 92<br>295 | 93 264 | 94 176 | 126 802 |
| <b>Total Repairs and Maintenance Expenditure</b>   | 1<br>162 | 3<br>865 | 40<br>794 | 69<br>201 | 92<br>295 | 92<br>295 | 93 264 | 94 176 | 126 802 |

check - - - - -

**DC35 Capricorn - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)**

| Description                                     | Vote 1 - SEMS | Vote 2 - INFRASTRUCTURE | Vote 3 - CORPORATE SERVICES | Vote 4 - FINANCE | Vote 5 - DPEMS | Vote 6 - COMMUNITY SERVICES | Vote 7 - [NAME OF VOTE 7] | Vote 8 - [NAME OF VOTE 8] | Vote 9 - [NAME OF VOTE 9] | Vote 10 - [NAME OF VOTE 10] | Vote 11 - [NAME OF VOTE 11] | Vote 12 - [NAME OF VOTE 12] | Vote 13 - [NAME OF VOTE 13] | Vote 14 - [NAME OF VOTE 14] | Vote 15 - [NAME OF VOTE 15] | Total  |
|-------------------------------------------------|---------------|-------------------------|-----------------------------|------------------|----------------|-----------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|--------|
| <b>R thousand</b>                               |               |                         |                             |                  |                |                             |                           |                           |                           |                             |                             |                             |                             |                             |                             |        |
| <b>Revenue By Source</b>                        |               |                         |                             |                  |                |                             |                           |                           |                           |                             |                             |                             |                             |                             |                             |        |
| Property rates                                  |               |                         |                             |                  |                |                             |                           |                           |                           |                             |                             |                             |                             |                             |                             | -      |
| Property rates - penalties & collection charges |               |                         |                             |                  |                |                             |                           |                           |                           |                             |                             |                             |                             |                             |                             | -      |
| Service charges - electricity revenue           |               |                         |                             |                  |                |                             |                           |                           |                           |                             |                             |                             |                             |                             |                             | -      |
| Service charges - water revenue                 |               | 39 913                  |                             |                  |                |                             |                           |                           |                           |                             |                             |                             |                             |                             |                             | 39 913 |
| Service charges - sanitation revenue            |               |                         |                             |                  |                |                             |                           |                           |                           |                             |                             |                             |                             |                             |                             | -      |
| Service charges - refuse revenue                |               |                         |                             |                  |                |                             |                           |                           |                           |                             |                             |                             |                             |                             |                             | -      |

|                                                                      |                   |                |               |            |           |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   |   |                    |
|----------------------------------------------------------------------|-------------------|----------------|---------------|------------|-----------|---------------|---------------|---|---|---|---|---|---|---|---|---|---|---|---|---|---|--------------------|
| Service charges - other                                              |                   |                |               |            |           |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   | - |                    |
| Rental of facilities and equipment                                   |                   |                |               |            |           |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   |   | -                  |
| Interest earned - external investments                               |                   |                |               | 613        | 21        |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   |   | 21 613             |
| Interest earned - outstanding debtors                                |                   |                |               |            |           |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   |   | -                  |
| Dividends received                                                   |                   |                |               |            |           |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   |   | -                  |
| Fines                                                                |                   |                |               |            |           |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   |   | -                  |
| Licences and permits                                                 |                   |                |               |            |           |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   |   | -                  |
| Agency services                                                      |                   |                |               |            |           |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   |   | -                  |
| Other revenue                                                        |                   |                |               | 900        |           |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   |   | 900                |
| Transfers recognised - operational                                   | 69<br>657         | 253 442        | 96 620        | 287        | 55        | 28 376        | 61 478        |   |   |   |   |   |   |   |   |   |   |   |   |   |   | 564<br>860         |
| Gains on disposal of PPE                                             |                   |                |               |            |           |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   |   | -                  |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>69<br/>657</b> | <b>293 355</b> | <b>96 620</b> | <b>800</b> | <b>77</b> | <b>28 376</b> | <b>61 478</b> | - | - | - | - | - | - | - | - | - | - | - | - | - | - | <b>627<br/>286</b> |
| <b><u>Expenditure By Type</u></b>                                    |                   |                |               |            |           |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   |   |                    |
| Employee related costs                                               | 30<br>984         | 99 439         | 44 248        | 263        | 21        | 11 837        | 55 389        |   |   |   |   |   |   |   |   |   |   |   |   |   |   | 263<br>160         |
| Remuneration of councillors                                          | 10<br>860         |                |               |            |           |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   |   | 10 860             |
| Debt impairment                                                      |                   |                |               | 930        | 31        |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   |   | 31 930             |
| Depreciation & asset impairment                                      | -                 | 69 072         | 12 622        | -          | -         | -             | -             |   |   |   |   |   |   |   |   |   |   |   |   |   |   | 81 694             |
| Finance charges                                                      |                   |                | 473           |            |           |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   |   | 473                |
| Bulk purchases                                                       |                   | 52 000         |               |            |           |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   |   | 52 000             |
| Other materials                                                      |                   |                |               |            |           |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   |   | -                  |
| Contracted services                                                  |                   |                | 14 218        |            |           |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   |   | 14 218             |
| Transfers and grants                                                 |                   |                |               |            |           |               |               |   |   |   |   |   |   |   |   |   |   |   |   |   |   | -                  |

|                                                                      |                   |                |                          |                         |               |               |   |   |   |   |   |   |   |   |   |   |                    |
|----------------------------------------------------------------------|-------------------|----------------|--------------------------|-------------------------|---------------|---------------|---|---|---|---|---|---|---|---|---|---|--------------------|
| Other expenditure                                                    | 27<br>813         | 141 916        | 37 681                   | 624 <sup>16</sup>       | 16 539        | 6 089         |   |   |   |   |   |   |   |   |   |   | 246<br>662         |
| Loss on disposal of PPE                                              |                   |                |                          |                         |               |               |   |   |   |   |   |   |   |   |   |   | -                  |
| <b>Total Expenditure</b>                                             | <b>69<br/>657</b> | <b>362 427</b> | <b>242<sup>109</sup></b> | <b>817<sup>69</sup></b> | <b>28 376</b> | <b>61 478</b> | - | - | - | - | - | - | - | - | - | - | <b>700<br/>997</b> |
| <b>Surplus/(Deficit)</b>                                             | -                 | (69 072)       | (12<br>622)              | 983 <sup>7</sup>        | -             | -             | - | - | - | - | - | - | - | - | - | - | (73<br>711)        |
| Transfers recognised - capital                                       | 155               | 274 359        | 11 043                   | 000 <sup>2</sup>        |               | 14 075        |   |   |   |   |   |   |   |   |   |   | 301<br>632         |
| Contributions recognised - capital                                   |                   |                |                          |                         |               |               |   |   |   |   |   |   |   |   |   |   | -                  |
| Contributed assets                                                   |                   |                |                          |                         |               |               |   |   |   |   |   |   |   |   |   |   | -                  |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>155</b>        | <b>205 287</b> | (1<br>579)               | 983 <sup>9</sup>        | -             | 14 075        | - | - | - | - | - | - | - | - | - | - | <b>227<br/>921</b> |

**DC35 Capricorn - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'**

| Description                           | 2011/12            | 2012/13         | 2013/14         | Current Year 2014/15 |                    |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|---------------------------------------|--------------------|-----------------|-----------------|----------------------|--------------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                       | Audited Outcome    | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget    | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>R thousand</b>                     |                    |                 |                 |                      |                    |                    |                                                     |                        |                        |
| <b>ASSETS</b>                         |                    |                 |                 |                      |                    |                    |                                                     |                        |                        |
| <b>Call investment deposits</b>       |                    |                 |                 |                      |                    |                    |                                                     |                        |                        |
| Call deposits < 90 days               | 261<br>293         | 254 239         | 845 221         | 226<br>440           | 130<br>615         | 130<br>615         | 64 606                                              | 61 376                 | 58 307                 |
| Other current investments > 90 days   |                    |                 |                 |                      |                    |                    |                                                     |                        |                        |
| <b>Total Call investment deposits</b> | <b>261<br/>293</b> | <b>254 239</b>  | <b>845 221</b>  | <b>226<br/>440</b>   | <b>130<br/>615</b> | <b>130<br/>615</b> | <b>64 606</b>                                       | <b>61 376</b>          | <b>58 307</b>          |
| <b>Consumer debtors</b>               |                    |                 |                 |                      |                    |                    |                                                     |                        |                        |
| Consumer debtors                      | 122                | 155 935         | 183 827         | 121                  | 86 091             | 86                 | 126 004                                             | 136 302                | 147 070                |

|                                                   |                      |                  |                  |                      |                      |                      |                      |                  |                  |                  |
|---------------------------------------------------|----------------------|------------------|------------------|----------------------|----------------------|----------------------|----------------------|------------------|------------------|------------------|
|                                                   | 747                  |                  |                  | 335                  |                      | 091                  |                      |                  |                  |                  |
| <u>Less: Provision for debt impairment</u>        | (88<br>890)          | (148<br>113)     | (167<br>638)     | (44<br>693)          | (55<br>471)          | (55<br>471)          |                      | (31 930)         | (33 782)         | (35 641)         |
| <b>Total Consumer debtors</b>                     | <b>33 858</b>        | <b>7 822</b>     | <b>16 189</b>    | <b>76 642</b>        | <b>30 619</b>        | <b>619</b>           | <b>30</b>            | <b>94 074</b>    | <b>102 519</b>   | <b>111 429</b>   |
| <b><u>Debt impairment provision</u></b>           |                      |                  |                  |                      |                      |                      |                      |                  |                  |                  |
| Balance at the beginning of the year              | 73 308               | 88 890           | 148 113          | 51 733               | 62 511               | 511                  | 62                   | 55 471           | 31 930           | 33 782           |
| Contributions to the provision                    | 15 581               | 59 224           | 19 524           | 18 827<br>(25)       | 18 827<br>(25)       | 827                  | 18                   | 31 930           | 33 782           | 35 641           |
| Bad debts written off                             |                      |                  |                  | 866)                 | 866)                 | 866)                 | (25)                 | (55 471)         | (31 930)         | (33 782)         |
| <b>Balance at end of year</b>                     | <b>88 890</b>        | <b>148 113</b>   | <b>167 638</b>   | <b>44 693</b>        | <b>55 471</b>        | <b>471</b>           | <b>55</b>            | <b>31 930</b>    | <b>33 782</b>    | <b>35 641</b>    |
| <b><u>Property, plant and equipment (PPE)</u></b> |                      |                  |                  |                      |                      |                      |                      |                  |                  |                  |
| PPE at cost/valuation (excl. finance leases)      | 1 760<br>549         | 2 013 006        | 2 332 882        | 2 307<br>306         | 2 307<br>306         | 2 307<br>306         | 2 307<br>306         | 2 608 938        | 2 958 535        | 3 313 311        |
| Leases recognised as PPE                          |                      |                  | 6 385            |                      |                      |                      |                      |                  |                  |                  |
| <u>Less: Accumulated depreciation</u>             | 415<br>636           | 477 196          | 525 818          | 566<br>199           | 566<br>199           | 566<br>199           | 566<br>199           | 647 893          | 730 505          | 813 117          |
| <b>Total Property, plant and equipment (PPE)</b>  | <b>1 344<br/>913</b> | <b>1 535 810</b> | <b>1 813 449</b> | <b>1 741<br/>106</b> | <b>1 741<br/>106</b> | <b>1 741<br/>106</b> | <b>1 741<br/>106</b> | <b>1 961 044</b> | <b>2 228 029</b> | <b>2 500 193</b> |
| <b>LIABILITIES</b>                                |                      |                  |                  |                      |                      |                      |                      |                  |                  |                  |
| <b><u>Current liabilities - Borrowing</u></b>     |                      |                  |                  |                      |                      |                      |                      |                  |                  |                  |
| Short term loans (other than bank overdraft)      |                      |                  |                  |                      |                      |                      |                      |                  |                  |                  |
| Current portion of long-term liabilities          |                      |                  |                  |                      |                      |                      |                      |                  |                  |                  |
| <b>Total Current liabilities - Borrowing</b>      | <b>-</b>             | <b>-</b>         | <b>-</b>         | <b>-</b>             | <b>-</b>             | <b>-</b>             | <b>-</b>             | <b>-</b>         | <b>-</b>         | <b>-</b>         |
| <b><u>Trade and other payables</u></b>            |                      |                  |                  |                      |                      |                      |                      |                  |                  |                  |
| Trade and other creditors                         | 160<br>354           | 106 168          | 636 773          | 76 183               | 76 183               | 76                   | 76                   | 79 992           | 83 992           | 88 191           |
| Unspent conditional transfers                     | 112<br>862           | 107 168          | 151 247          | -                    | 151                  | 151                  | 151                  | 20 751           | 22 050           | 22 612           |
| VAT                                               |                      |                  |                  |                      | 247                  | 247                  | 247                  |                  |                  |                  |
| <b>Total Trade and other payables</b>             | <b>273<br/>216</b>   | <b>213 336</b>   | <b>788 020</b>   | <b>76 183</b>        | <b>430</b>           | <b>227</b>           | <b>227</b>           | <b>100 742</b>   | <b>106 042</b>   | <b>110 804</b>   |
| <b><u>Non current liabilities - Borrowing</u></b> |                      |                  |                  |                      |                      |                      |                      |                  |                  |                  |
| Borrowing                                         |                      |                  |                  |                      |                      |                      |                      |                  |                  |                  |
| Finance leases (including PPP asset element)      | 1 110                |                  |                  |                      |                      |                      |                      | 3 971            | 2 383            | 715              |
| <b>Total Non current liabilities - Borrowing</b>  | <b>1 110</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>             | <b>-</b>             | <b>-</b>             | <b>-</b>             | <b>3 971</b>     | <b>2 383</b>     | <b>715</b>       |

|                                                 |               |                  |                  |               |               |              |           |                  |                  |                  |
|-------------------------------------------------|---------------|------------------|------------------|---------------|---------------|--------------|-----------|------------------|------------------|------------------|
| <b>Provisions - non-current</b>                 |               |                  |                  |               |               |              |           |                  |                  |                  |
| Retirement benefits                             | 19 169        | 18 335           | 18 335           | 19 435        | 19 435        | 435          | 19        | 20 406           | 21 427           | 22 498           |
| <i>List other major provision items</i>         |               |                  |                  |               |               |              |           |                  |                  |                  |
| Refuse landfill site rehabilitation             |               |                  |                  |               |               |              |           |                  |                  |                  |
| Other                                           |               |                  |                  |               |               |              |           |                  |                  |                  |
| <b>Total Provisions - non-current</b>           | <b>19 169</b> | <b>18 335</b>    | <b>18 335</b>    | <b>19 435</b> | <b>19 435</b> | <b>435</b>   | <b>19</b> | <b>20 406</b>    | <b>21 427</b>    | <b>22 498</b>    |
| <b>CHANGES IN NET ASSETS</b>                    |               |                  |                  |               |               |              |           |                  |                  |                  |
| <b>Accumulated Surplus/(Deficit)</b>            |               |                  |                  |               |               |              |           |                  |                  |                  |
| Accumulated Surplus/(Deficit) - opening balance | 1 006         |                  |                  | 1 739         | 1 450         | 1 450        |           |                  |                  |                  |
|                                                 | 809           | 1 353 675        | 1 953 030        | 106           | 603           | 603          |           | 1 796 580        | 2 048 937        | 2 350 699        |
| GRAP adjustments                                | 249           |                  |                  |               |               |              |           |                  |                  |                  |
|                                                 | 854           | 2 895            |                  |               |               |              |           |                  |                  |                  |
| Restated balance                                | 1 256         |                  |                  | 1 739         | 1 450         | 1 450        |           |                  |                  |                  |
|                                                 | 663           | 1 356 570        | 1 953 030        | 106           | 603           | 603          |           | 1 796 580        | 2 048 937        | 2 350 699        |
| Surplus/(Deficit)                               | 97 012        | 239 325          | 892)             | 764           | 212           | 373          | 907       | 199 188          | 244 935          | 249 552          |
| Appropriations to Reserves                      |               |                  |                  |               |               |              |           |                  |                  |                  |
| Transfers from Reserves                         |               |                  |                  |               |               |              |           |                  |                  |                  |
| Depreciation offsets                            |               |                  |                  |               |               |              |           |                  |                  |                  |
| Other adjustments                               |               |                  |                  |               |               |              |           |                  |                  |                  |
| <b>Accumulated Surplus/(Deficit)</b>            | <b>1 353</b>  |                  |                  | <b>1 951</b>  | <b>1 824</b>  | <b>1 824</b> |           |                  |                  |                  |
|                                                 | <b>675</b>    | <b>1 595 895</b> | <b>1 873 138</b> | <b>870</b>    | <b>510</b>    | <b>510</b>   |           | <b>1 995 768</b> | <b>2 293 872</b> | <b>2 600 250</b> |
| <b>Reserves</b>                                 |               |                  |                  |               |               |              |           |                  |                  |                  |
| Housing Development Fund                        |               |                  |                  |               |               |              |           |                  |                  |                  |
| Capital replacement                             |               |                  |                  |               |               |              |           |                  |                  |                  |
| Self-insurance                                  |               |                  |                  |               |               |              |           |                  |                  |                  |
| Other reserves                                  |               |                  |                  |               |               |              |           |                  |                  |                  |
| Revaluation                                     | 1 988         | 1 988            | 1 988            | 1 988         |               |              |           |                  |                  |                  |
| <b>Total Reserves</b>                           | <b>1 988</b>  | <b>1 988</b>     | <b>1 988</b>     | <b>1 988</b>  | <b>-</b>      | <b>-</b>     | <b>-</b>  | <b>-</b>         | <b>-</b>         | <b>-</b>         |
| <b>TOTAL COMMUNITY WEALTH/EQUITY</b>            | <b>1 355</b>  |                  |                  | <b>1 953</b>  | <b>1 824</b>  | <b>1 824</b> |           | <b>1 995 768</b> | <b>2 293 872</b> | <b>2 600 250</b> |
|                                                 | <b>663</b>    | <b>1 597 883</b> | <b>1 875 126</b> | <b>858</b>    | <b>510</b>    | <b>510</b>   |           |                  |                  |                  |

**Total capital expenditure includes expenditure on nationally significant priorities:**

|                             |  |  |  |  |  |  |  |  |  |  |
|-----------------------------|--|--|--|--|--|--|--|--|--|--|
| Provision of basic services |  |  |  |  |  |  |  |  |  |  |
|-----------------------------|--|--|--|--|--|--|--|--|--|--|

**DC35 Capricorn - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)**

| Strategic Objective                         | Goal                                                               | Goal Code | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|---------------------------------------------|--------------------------------------------------------------------|-----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                             |                                                                    |           | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>R thousand</b>                           |                                                                    |           |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Good governance & Administration            | To have an enhanced productivity & technical capacity by 2014/15   |           | 131<br>680      | 109<br>037      | 149<br>615      | 208<br>516           | 240<br>153      | 240 153            | 177 475                                             | 198 669                | 193 552                |
| Municipal Health & Environmental management | To provide municipal health and environment to communities         |           | 44<br>969       | 8<br>265        | 25<br>033       | 33<br>261            | 49<br>381       | 49 381             | 25 115                                              | 22 467                 | 23 117                 |
| Access to Energy                            | To increase access to electricity by 2014/15                       |           | 16<br>031       | 23<br>660       | -               | 11<br>426            | 34<br>965       | 34 965             |                                                     |                        |                        |
| Municipal Roads and Transport               | To provide, efficient, safe & affordable transport services to all |           | 43<br>560       | 837             | 5<br>133        | 5<br>200             | 5<br>790        | 5 790              | 3 382                                               | 5 223                  | 3 094                  |
| Sports, Arts & Culture                      | To improve access to sports facilities and recreational facilities |           | 2<br>895        |                 | 1<br>750        |                      |                 |                    |                                                     |                        |                        |
| Fire & Rescue                               | To develop an improved fire and rescue services centres            |           | 30<br>982       | 30<br>567       | 38<br>036       | 41<br>219            | 44<br>387       | 44 387             | 58 368                                              | 65 848                 | 59 105                 |
| Basic Service Delivery                      | To provide clean water and sanitation to                           |           | 222<br>769      | 500<br>198      | 251<br>347      | 483<br>763           | 627<br>160      | 627 160            | 546 964                                             | 562 822                | 625 241                |

|                                                                      |                                                                                            |            |            |            |            |              |                  |                |                |                  |
|----------------------------------------------------------------------|--------------------------------------------------------------------------------------------|------------|------------|------------|------------|--------------|------------------|----------------|----------------|------------------|
| Planning, economic & Development                                     | the communities<br>To create an environment that stimulate economic growth and development | 23         | 8          | 27         | 33         | 17           | 17 201           | 13 941         | 14 929         | 13 904           |
| Financial Viability                                                  | To enhance financial management                                                            | 75         | 68         | 77         | 76         | 75           | 75 718           | 79 800         | 84 881         | 90 752           |
| Community and social services                                        | To improve access to sports facilities and other social facilities                         | 54         | 2          | 2          | 3          | 2            | 2 284            | 3 123          | 3 274          | 3 417            |
| Allocations to other priorities                                      |                                                                                            |            |            |            |            |              |                  |                |                |                  |
| <b>Total Revenue (excluding capital transfers and contributions)</b> |                                                                                            | <b>646</b> | <b>752</b> | <b>577</b> | <b>897</b> | <b>1 097</b> | <b>1 097 039</b> | <b>908 168</b> | <b>958 113</b> | <b>1 012 182</b> |
|                                                                      |                                                                                            | <b>700</b> | <b>177</b> | <b>895</b> | <b>798</b> | <b>039</b>   |                  |                |                |                  |

**DC35 Capricorn - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)**

| Strategic Objective              | Goal                                                             | Goal Code | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|----------------------------------|------------------------------------------------------------------|-----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                  |                                                                  |           | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| Good governance & Administration | To have an enhanced productivity & technical capacity by 2015/16 |           | 97 344          | 123 946         | 156 943         | 189 117              | 215 614         | 215 614            | 178 899                                             | 186 526                | 192 700                |

|                                             |                                                                         |     |        |        |        |        |        |        |            |         |         |
|---------------------------------------------|-------------------------------------------------------------------------|-----|--------|--------|--------|--------|--------|--------|------------|---------|---------|
| Municipal Health & Environmental management | To provide municipal health and environment to communities              |     | 11 399 | 9 534  | 25 187 | 33 613 | 49 575 | 49 575 | 25<br>115  | 22 467  | 23 117  |
| Acces to Energy                             | To increase access to electricity by 2015/16                            |     | 8 569  | 21 031 | –      | 11 426 | 13 490 | 13 490 |            |         |         |
| Municipal Roads and Transport               | To provide, efficient, safe & affordable tranport services to all       |     | 6 386  | 4 587  | 5 133  | 19 845 | 20 435 | 20 435 | 3<br>382   | 5 223   | 3 094   |
| Sports, Arts & Culture                      | To improve access to sports facilities and recreational facilities      |     | –      | –      | 1 750  | –      | –      | –      |            |         |         |
| Fire & Rescue                               | To develop an improved fire and rescue services centres                 |     | 27 618 | 34 219 | 38 036 | 41 634 | 42 353 | 42 353 | 44<br>293  | 46 808  | 49 176  |
| Basic Service Delivery                      | To provide clean water and sanitation to the communities                | 135 | 323    | 226    | 305    | 291    | 286    | 286    | 362<br>427 | 351 070 | 390 470 |
| Planning, economic & Development            | To create an environment that stimulate economic growth and development |     | 16 596 | 10 591 | 41 789 | 18 934 | 17 754 | 17 754 | 13<br>941  | 14 929  | 13 904  |
| Financial Viability                         | To enhance financial management                                         |     | 55 200 | 78 311 | 77 845 | 76 177 | 74 943 | 74 943 | 77<br>800  | 82 881  | 86 752  |
| Community and social services               | To improve access to sports facilities and other social facilities      |     | 3 442  | 3 819  | 5 274  | 2 885  | 2 223  | 2 223  | 3<br>123   | 3 274   | 3 417   |

|                                 |  |     |     |     |     |     |     |     |         |         |  |
|---------------------------------|--|-----|-----|-----|-----|-----|-----|-----|---------|---------|--|
|                                 |  |     |     |     |     |     |     |     |         |         |  |
| Allocations to other priorities |  |     |     |     |     |     |     |     |         |         |  |
| Total Expenditure               |  | 688 | 852 | 787 | 034 | 395 | 395 | 980 | 713 178 | 762 630 |  |

**DC35 Capricorn - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)**

| Strategic Objective | Goal | Goal Code | 2011/12 | 2012/13 | 2013/14 | Current Year 2014/15 | 2015/16 Medium Term Revenue & Expenditure Framework |
|---------------------|------|-----------|---------|---------|---------|----------------------|-----------------------------------------------------|
|---------------------|------|-----------|---------|---------|---------|----------------------|-----------------------------------------------------|

| R thousand                                  |                                                                    |   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2015/16 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
|---------------------------------------------|--------------------------------------------------------------------|---|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------|---------------------|------------------------|------------------------|
| Good governance & Administration            | To have an enhanced productivity & technical capacity by 2015/16   | A | 17 179          | 16 233          | 21 974          | 27 405          | 33 045          | 33 045             | 13 198              | 26 991                 | 17 700                 |
| Municipal Health & Environmental management | To provide municipal health and environment to communities         | B | 21 740          | 5 930           | 158             |                 |                 |                    |                     |                        |                        |
| Municipal Roads and Transport               | To provide, efficient, safe & affordable transport services to all | C | 25 725          |                 | 15 890          |                 |                 |                    |                     |                        |                        |
| Sports, Arts & Culture                      | To improve access to sports facilities and recreational facilities | D | 1 868           |                 |                 |                 |                 |                    |                     |                        |                        |
| Fire & Rescue                               | To develop an improved fire and rescue services centres            | E | 3 214           |                 | 2 280           | 2 000           | 3 996           | 3 996              | 14 075              | 19 040                 | 9 929                  |
| Basic Service Delivery                      | To provide clean water and sanitation to the communities           | F | 154             | 285             | 285             | 264             | 417             | 417                | 274 359             | 303 566                | 327 147                |
|                                             |                                                                    | G | 866             | 038             | 459             | 149             | 656             | 656                |                     |                        |                        |
|                                             |                                                                    | H |                 |                 |                 |                 |                 |                    |                     |                        |                        |
|                                             |                                                                    | I |                 |                 |                 |                 |                 |                    |                     |                        |                        |

|                                 |   |            |            |            |            |            |            |         |         |         |
|---------------------------------|---|------------|------------|------------|------------|------------|------------|---------|---------|---------|
|                                 | J |            |            |            |            |            |            |         |         |         |
|                                 | K |            |            |            |            |            |            |         |         |         |
|                                 | L |            |            |            |            |            |            |         |         |         |
|                                 | M |            |            |            |            |            |            |         |         |         |
|                                 | N |            |            |            |            |            |            |         |         |         |
|                                 | O |            |            |            |            |            |            |         |         |         |
|                                 | P |            |            |            |            |            |            |         |         |         |
| Allocations to other priorities |   |            |            |            |            |            |            |         |         |         |
| Total Capital Expenditure       |   | 224<br>592 | 307<br>201 | 325<br>761 | 293<br>554 | 454<br>697 | 454<br>697 | 301 632 | 349 597 | 354 776 |

**DC35 Capricorn - Supporting Table SA7 Measureable performance objectives**

| Description | Unit of measurement | 2011/12 | 2012/13 | 2013/14 | Current Year 2014/15 | 2015/16 Medium Term Revenue & Expenditure Framework |
|-------------|---------------------|---------|---------|---------|----------------------|-----------------------------------------------------|
|-------------|---------------------|---------|---------|---------|----------------------|-----------------------------------------------------|

|                                     |     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2015/16 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
|-------------------------------------|-----|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------|---------------------|------------------------|------------------------|
| <b>Vote 1 - vote name</b>           | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <b>Function 1 - (name)</b>          | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <b>Sub-function 1 - (name)</b>      | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <i>Insert measure/s description</i> | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
|                                     | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <b>Sub-function 2 - (name)</b>      | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <i>Insert measure/s description</i> | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
|                                     | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <b>Sub-function 3 - (name)</b>      | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <i>Insert measure/s description</i> | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
|                                     | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <b>Function 2 - (name)</b>          | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <b>Sub-function 1 - (name)</b>      | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <i>Insert measure/s description</i> | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
|                                     | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <b>Sub-function 2 - (name)</b>      | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <i>Insert measure/s description</i> | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
|                                     | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <b>Sub-function 3 - (name)</b>      | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <i>Insert measure/s description</i> | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
|                                     | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <b>Vote 2 - vote name</b>           | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <b>Function 1 - (name)</b>          | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <b>Sub-function 1 - (name)</b>      | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <i>Insert measure/s description</i> | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
|                                     | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <b>Sub-function 2 - (name)</b>      | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <i>Insert measure/s description</i> | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
|                                     | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <b>Sub-function 3 - (name)</b>      | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <i>Insert measure/s description</i> | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
|                                     | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <b>Function 2 - (name)</b>          | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <b>Sub-function 1 - (name)</b>      | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
| <i>Insert measure/s description</i> | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |
|                                     | n/a | n/a             | n/a             | n/a             | n/a             | n/a             | n/a                | n/a                 | n/a                    | n/a                    |

|                                            |     |     |     |     |     |     |     |     |     |     |     |
|--------------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| <b>Sub-function 2 - (name)</b>             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <i>Insert measure/s description</i>        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|                                            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Sub-function 3 - (name)</b>             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <i>Insert measure/s description</i>        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|                                            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Vote 3 - vote name</b>                  | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Function 1 - (name)</b>                 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Sub-function 1 - (name)</b>             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <i>Insert measure/s description</i>        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|                                            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Sub-function 2 - (name)</b>             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <i>Insert measure/s description</i>        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|                                            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Sub-function 3 - (name)</b>             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <i>Insert measure/s description</i>        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|                                            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Function 2 - (name)</b>                 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Sub-function 1 - (name)</b>             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <i>Insert measure/s description</i>        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|                                            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Sub-function 2 - (name)</b>             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <i>Insert measure/s description</i>        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|                                            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Sub-function 3 - (name)</b>             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <i>Insert measure/s description</i>        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|                                            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>And so on for the rest of the Votes</b> | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |

1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))
2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities
3. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

DC35 Capricorn - Entities measureable performance objectives

| Description                                   | Unit of measurement | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|-----------------------------------------------|---------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                               |                     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>Entity 1 - (name of entity)</b>            | n/a                 | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| <i>Insert measure/s description</i>           | n/a                 | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                               | n/a                 | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                               | n/a                 | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| <b>Entity 2 - (name of entity)</b>            | n/a                 | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| <i>Insert measure/s description</i>           | n/a                 | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                               | n/a                 | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                               | n/a                 | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| <b>Entity 3 - (name of entity)</b>            | n/a                 | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| <i>Insert measure/s description</i>           | n/a                 | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                               | n/a                 | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                               | n/a                 | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| <b>And so on for the rest of the Entities</b> | n/a                 | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |

1. Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))
2. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

DC35 Capricorn - Supporting Table SA8 Performance indicators and benchmarks

| Description of financial indicator       | Basis of calculation                             | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|------------------------------------------|--------------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                          |                                                  | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b><u>Borrowing Management</u></b>       |                                                  |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Credit Rating                            |                                                  | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                |                                                     |                        |                        |
| Capital Charges to Operating Expenditure | Interest & Principal Paid /Operating Expenditure | 0.5%            | 0.5%            | 0.1%            | 0.1%                 | 0.2%            | 0.2%               | 0.2%                                                | 0.2%                   | 0.2%                   |

|                                                                                |                                                                                        |       |       |         |       |       |       |        |         |        |
|--------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|-------|-------|---------|-------|-------|-------|--------|---------|--------|
| Capital Charges to Own Revenue                                                 | Finance charges & Repayment of borrowing /Own Revenue                                  | 2.3%  | 3.3%  | 0.6%    | 0.4%  | 1.6%  | 1.6%  | 2.4%   | 2.2%    | 1.9%   |
| Borrowed funding of 'own' capital expenditure                                  | Borrowing/Capital expenditure excl. transfers and grants and contributions             | 0.0%  | 0.0%  | 0.0%    | 0.0%  | 0.0%  | 0.0%  | 0.0%   | 0.0%    | 0.0%   |
| <b>Safety of Capital</b>                                                       |                                                                                        |       |       |         |       |       |       |        |         |        |
| Gearing                                                                        | Long Term Borrowing/ Funds & Reserves                                                  | 55.8% | 0.0%  | 0.0%    | 0.0%  | 0.0%  | 0.0%  | 0.0%   | 0.0%    | 0.0%   |
| <b>Liquidity</b>                                                               |                                                                                        |       |       |         |       |       |       |        |         |        |
| Current Ratio                                                                  | Current assets/current liabilities                                                     | 1.1   | 1.3   | 1.1     | 4.0   | 0.7   | 0.7   | 1.5    | 1.5     | 1.4    |
| Current Ratio adjusted for aged debtors                                        | Current assets less debtors > 90 days/current liabilities                              | 1.1   | 1.3   | 1.1     | 4.0   | 0.7   | 0.7   | 1.5    | 1.5     | 1.4    |
| Liquidity Ratio                                                                | Monetary Assets/Current Liabilities                                                    | 0.9   | 1.1   | 1.1     | 3.0   | 0.6   | 0.6   | 0.6    | 0.5     | 0.5    |
| <b>Revenue Management</b>                                                      |                                                                                        |       |       |         |       |       |       |        |         |        |
| Annual Debtors Collection Rate (Payment Level %)                               | Last 12 Mths Receipts/Last 12 Mths Billing                                             |       | 1.0%  | 3.6%    | 0.0%  | 39.5% | 43.1% | 0.0%   | 21.8%   | 21.8%  |
| Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue) |                                                                                        | 1.0%  | 3.6%  | 0.0%    | 39.5% | 43.1% | 43.1% | 21.8%  | 21.8%   | 21.7%  |
| Outstanding Debtors to Revenue                                                 | Total Outstanding Debtors to Annual Revenue                                            | 9.2%  | 8.3%  | 3.8%    | 13.6% | 5.6%  | 5.6%  | 15.8%  | 16.9%   | 17.0%  |
| Longstanding Debtors Recovered                                                 | Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old                              | n/a   | n/a   | n/a     | n/a   | n/a   | n/a   | n/a    | n/a     | n/a    |
| <b>Creditors Management</b>                                                    |                                                                                        |       |       |         |       |       |       |        |         |        |
| Creditors System Efficiency                                                    | % of Creditors Paid Within Terms (within MFMA' s 65(e))                                | 90.0% | 90.0% | 90.0%   | 90.0% | 90.0% | 90.0% | 90.0%  | 90.0%   | 90.0%  |
| Creditors to Cash and Investments                                              |                                                                                        | 61.4% | 41.8% | 1339.3% | 57.0% | 58.8% | 58.8% | 168.6% | -229.4% | -73.1% |
| <b>Other Indicators</b>                                                        |                                                                                        |       |       |         |       |       |       |        |         |        |
|                                                                                | Total Volume Losses (kW)                                                               | n/a   | n/a   | n/a     | n/a   | n/a   | n/a   | n/a    | n/a     | n/a    |
|                                                                                | Total Cost of Losses (Rand '000)                                                       | n/a   | n/a   | n/a     | n/a   | n/a   | n/a   | n/a    | n/a     | n/a    |
| Electricity Distribution Losses (2)                                            | % Volume (units purchased and generated less units sold)/units purchased and generated | n/a   | n/a   | n/a     | n/a   | n/a   | n/a   | n/a    | n/a     | n/a    |
| Water Distribution Losses (2)                                                  | Total Volume Losses (kℓ)                                                               | n/a   | n/a   | n/a     | n/a   | n/a   | n/a   | n/a    | n/a     | n/a    |

|                                                      |                                                                                              |        |        |        |        |        |        |        |        |        |
|------------------------------------------------------|----------------------------------------------------------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|                                                      | Total Cost of Losses (Rand '000)                                                             | n/a    | 18 447 | 18 144 | 17 237 | 17 237 | 17 237 | 16 375 | 15 556 | 14 778 |
|                                                      | % Volume (units purchased and generated less units sold)/units purchased and generated       | n/a    | n/a    | n/a    | n/a    | n/a    | n/a    | n/a    | n/a    | n/a    |
| Employee costs                                       | Employee costs/(Total Revenue - capital revenue)                                             | 33.2%  | 36.5%  | 35.6%  | 41.2%  | 34.4%  | 34.4%  | 42.0%  | 44.2%  | 43.2%  |
| Remuneration                                         | Total remuneration/(Total Revenue - capital revenue)                                         | 38.6%  | 38.4%  | 37.2%  | 43.2%  | 36.5%  | 36.5%  | 44.0%  | 46.3%  | 45.3%  |
| Repairs & Maintenance                                | R&M/(Total Revenue excluding capital revenue)                                                | 0.2%   | 0.8%   | 7.1%   | 11.5%  | 14.4%  | 14.4%  | 14.9%  | 14.9%  | 18.6%  |
| Finance charges & Depreciation                       | FC&D/(Total Revenue - capital revenue)                                                       | 23.3%  | 13.3%  | 13.9%  | 13.4%  | 12.7%  | 12.7%  | 13.1%  | 13.2%  | 12.2%  |
| <b>IDP regulation financial viability indicators</b> |                                                                                              |        |        |        |        |        |        |        |        |        |
| i. Debt coverage                                     | (Total Operating Revenue - Operating Grants)/Debt service payments due within financial year | 5.6    | 4.7    | 4.3    | 5.2    | 5.2    | 5.2    | 2.6    | 2.7    | 2.8    |
| ii. O/S Service Debtors to Revenue                   | Total outstanding service debtors/annual revenue received for services                       | 126.6% | 137.2% | 79.6%  | 217.6% | 95.3%  | 95.3%  | 247.6% | 252.9% | 258.8% |
| iii. Cost coverage                                   | (Available cash + Investments)/monthly fixed operational expenditure                         | 9.2    | 8.7    | 1.4    | 3.5    | 3.4    | 3.4    | 1.2    | (0.9)  | (2.8)  |

#### DC35 Capricorn - Supporting Table SA9 Social, economic and demographic statistics and assumptions

| Description of economic indicator | Ref. | Basis of calculation | 2001 Census | 2007 Survey | 2011 Census | 2011/12 | 2012/13 | 2013/14 | Current Year 2014/15 | 2015/16 Medium Term Revenue & Expenditure Framework |         |         |
|-----------------------------------|------|----------------------|-------------|-------------|-------------|---------|---------|---------|----------------------|-----------------------------------------------------|---------|---------|
|                                   |      |                      |             |             |             | Outcome | Outcome | Outcome | Original Budget      | Outcome                                             | Outcome | Outcome |
| <b>Demographics</b>               |      |                      |             |             | 1           | 1       | 1       | 1       | 1                    | 1                                                   | 1       | 1       |
| Population                        |      |                      | 715         | 715         | 261         | 243     | 310     | 376     | 450                  | 528                                                 | 614     | 611     |
| Females aged 5 - 14               |      |                      | 162         | 236         | 132         | 236     | 249     | 261     | 275                  | 290                                                 | 306     | 306     |
| Males aged 5 - 14                 |      |                      | 161         | 235         | 136         | 235     | 248     | 260     | 274                  | 289                                                 | 305     | 305     |

|                                                     |       |   |     |     |       |     |     |     |     |     |     |     |
|-----------------------------------------------------|-------|---|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|
| Females aged 15 - 34                                |       |   | 211 | 224 | 241   | 224 | 236 | 248 | 262 | 276 | 291 | 291 |
| Males aged 15 - 34                                  |       |   | 180 | 210 | 221   | 210 | 221 | 232 | 244 | 258 | 272 | 272 |
| Unemployment                                        |       |   | 125 | 277 | 132   | 277 | 292 | 307 | 323 | 341 | 360 | 359 |
| <b>Monthly household income (no. of households)</b> | 1, 12 | - |     |     |       |     |     |     |     |     |     |     |
| No income                                           |       | - | 416 | 593 | 522   | 593 | 625 | 657 | 692 | 730 | 770 | 812 |
| R1 - R1 600                                         |       |   | 116 | 768 | 213   | 768 | 831 | 123 | 608 | 009 | 889 | 517 |
| R1 601 - R3 200                                     |       |   | 157 | 515 | 167   | 515 | 543 | 570 | 601 | 634 | 669 | 705 |
| R3 201 - R6 400                                     |       |   | 070 | 821 | 829   | 821 | 675 | 859 | 685 | 177 | 690 | 854 |
| R6 401 - R12 800                                    |       |   | 26  | 30  | 49    | 30  | 32  | 33  | 35  | 37  | 39  | 41  |
| R12 801 - R25 600                                   |       |   | 251 | 365 | 235   | 365 | 005 | 605 | 420 | 332 | 423 | 552 |
| R25 601 - R51 200                                   |       |   | 23  | 29  | 31    | 29  | 30  | 32  | 34  | 36  | 38  | 40  |
| R51 201 - R102 400                                  |       |   | 163 | 297 | 764   | 297 | 879 | 423 | 174 | 019 | 036 | 090 |
| R102 401 - R204 800                                 |       |   | 9   | 27  | 32    | 27  | 28  | 29  | 31  | 33  | 35  | 36  |
| R204 801 - R409 600                                 |       |   | 838 | 018 | 947   | 018 | 477 | 901 | 515 | 217 | 077 | 972 |
| R409 601 - R819 200                                 |       |   | 2   | 9   | 26    | 9   | 9   | 10  | 10  | 11  | 11  | 12  |
| > R819 200                                          |       |   | 445 | 213 | 158   | 213 | 711 | 196 | 747 | 327 | 961 | 607 |
|                                                     |       |   | 891 | 626 | 708   | 626 | 768 | 906 | 063 | 229 | 409 | 593 |
|                                                     |       |   | 492 | 792 | 855   | 792 | 835 | 877 | 924 | 974 | 028 | 084 |
|                                                     |       |   | 281 | 953 | 669   | 953 | 004 | 055 | 112 | 172 | 237 | 304 |
|                                                     |       |   | 138 | 72  | 157   | 72  | 76  | 80  | 84  | 89  | 93  | 99  |
|                                                     |       |   | -   | -   | -     |     |     |     |     |     |     |     |
|                                                     |       |   | -   | -   |       |     |     |     |     |     |     |     |
| <b>Poverty profiles (no. of households)</b>         |       |   |     |     |       |     |     |     |     |     |     |     |
| < R2 060 per household per month                    | 13    |   | n/a | n/a | n/a   | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Insert description                                  | 2     |   | n/a | n/a | n/a   | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Household/demographics (000)</b>                 |       |   |     |     |       |     |     |     |     |     |     |     |
| Number of people in municipal area                  |       |   | n/a | n/a | 1 261 | 1   | 1   | 1   | 1   | 1   | 1   | 1   |
| Number of poor people in municipal area             |       |   | n/a | n/a | 463   | 261 | 330 | 396 | 471 | 551 | 638 | 726 |
| Number of households in municipal area              |       |   | n/a | n/a | 057   | 584 | 616 | 646 | 681 | 718 | 758 | 799 |

|                                             |   |          |          |            |            |            |            |            |            |            |            |
|---------------------------------------------|---|----------|----------|------------|------------|------------|------------|------------|------------|------------|------------|
| Number of poor households in municipal area |   | n/a      | n/a      | 837<br>138 | 343<br>138 | 361<br>146 | 379<br>153 | 400<br>161 | 343<br>170 | 343<br>179 | 343<br>189 |
| Definition of poor household (R per month)  |   | n/a      | n/a      | -          | -          | -          |            |            |            |            |            |
| <b>Housing statistics</b>                   | 3 |          |          |            |            |            |            |            |            |            |            |
| Formal                                      |   | n/a      | n/a      | 315<br>411 | 315<br>411 | 332<br>443 | 349<br>065 | 367<br>915 | 387<br>782 | 409<br>498 | 431<br>611 |
| Informal                                    |   | n/a      | n/a      | 26<br>056  | 26<br>056  | 27<br>463  | 28<br>836  | 30<br>393  | 32<br>034  | 33<br>828  | 35<br>655  |
| <b>Total number of households</b>           |   |          |          | 341<br>467 | 341<br>467 | 359<br>906 | 377<br>901 | 398<br>308 | 419<br>816 | 443<br>326 | 467<br>266 |
| Dwellings provided by municipality          | 4 | -<br>n/a | -<br>n/a | 21<br>078  | 21<br>078  | 22<br>216  | 23<br>327  | 24<br>587  | 25<br>914  | 27<br>366  | 28<br>843  |
| Dwellings provided by province/s            |   | n/a      | n/a      | 73<br>712  | 73<br>712  | 77<br>692  | 81<br>577  | 85<br>982  | 90<br>625  | 95<br>700  | 100<br>868 |
| Dwellings provided by private sector        | 5 | n/a      | n/a      | n/a        | n/a        | n/a        | n/a        | n/a        | n/a        | n/a        | n/a        |
| <b>Total new housing dwellings</b>          |   | -        | -        | 94<br>790  | 94<br>790  | 99<br>909  | 104<br>904 | 110<br>569 | 116<br>540 | 123<br>066 | 129<br>711 |
| <b>Economic</b>                             | 6 |          |          |            |            |            |            |            |            |            |            |
| Inflation/inflation outlook (CPIX)          |   |          |          |            | 3.9%       | 4.6%       | 5.0%       | 5.4%       |            |            |            |
| Interest rate - borrowing                   |   |          |          |            | n/a        | n/a        | n/a        | n/a        | n/a        | n/a        | n/a        |
| Interest rate - investment                  |   | -        | -        | -          | 3.9%       | 4.6%       | 5.3%       | 5.5%       |            |            |            |
| Remuneration increases                      |   |          |          |            | n/a        | 6.5%       | 6.8%       | 6.8%       |            |            |            |
| Consumption growth (electricity)            |   |          |          |            | n/a        | n/a        | n/a        | n/a        | n/a        | n/a        | n/a        |
| Consumption growth (water)                  |   |          |          |            | 3.9%       | 4.6%       | 5.0%       | 5.4%       |            |            |            |
| <b>Collection rates</b>                     | 7 |          |          |            |            |            |            |            |            |            |            |
| Property tax/service charges                |   |          |          |            | n/a        | n/a        | n/a        | n/a        | n/a        | n/a        | n/a        |
| Rental of facilities & equipment            |   |          |          |            | n/a        | n/a        | n/a        | n/a        | n/a        | n/a        | n/a        |
| Interest - external investments             |   |          |          |            | n/a        | n/a        | n/a        | n/a        | n/a        | n/a        | n/a        |
| Interest - debtors                          |   |          |          |            | n/a        | n/a        | n/a        | n/a        | n/a        | n/a        | n/a        |
| Revenue from agency services                |   |          |          |            | n/a        | n/a        | n/a        | n/a        | n/a        | n/a        | n/a        |

## Detail on the provision of municipal services for A10

| Total municipal services | Ref. |                                                  | 2011/12    | 2012/13    | 2013/14    | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |  |
|--------------------------|------|--------------------------------------------------|------------|------------|------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|--|
|                          |      |                                                  | Outcome    | Outcome    | Outcome    | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |  |
|                          |      | <b>Household service targets (000)</b>           |            |            |            |                      |                 |                    |                                                     |                        |                        |  |
|                          |      | <b><u>Water:</u></b>                             |            |            |            |                      |                 |                    |                                                     |                        |                        |  |
|                          |      |                                                  | 213        | 213        | 224        | 236                  | 236             | 236                | 248                                                 | 262                    | 276                    |  |
|                          |      | Piped water inside dwelling                      | 348        | 348        | 015        | 112                  | 112             | 112                | 862                                                 | 799                    | 990                    |  |
|                          |      |                                                  | 92         | 92         | 97         | 102                  | 102             | 102                | 107                                                 | 113                    | 120                    |  |
|                          | 8    | Piped water inside yard (but not in dwelling)    | 495        | 495        | 120        | 364                  | 364             | 364                | 892                                                 | 934                    | 086                    |  |
|                          |      | Using public tap (at least min.service level)    | n/a        | n/a        | n/a        | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |  |
|                          | 10   | Other water supply (at least min.service level)  | n/a        | n/a        | n/a        | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |  |
|                          |      | <i>Minimum Service Level and Above sub-total</i> | 305        | 305        | 321        | 338                  | 338             | 338                | 356                                                 | 376                    | 397                    |  |
|                          |      |                                                  | 843        | 843        | 135        | 476                  | 476             | 476                | 754                                                 | 732                    | 076                    |  |
|                          | 9    | Using public tap (< min.service level)           | n/a        | n/a        | n/a        | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |  |
|                          | 10   | Other water supply (< min.service level)         | n/a        | n/a        | n/a        | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |  |
|                          |      |                                                  | 36         | 36         | 38         | 40                   | 40              | 40                 | 43                                                  | 45                     | 48                     |  |
|                          |      | No water supply                                  | 995        | 995        | 845        | 942                  | 942             | 942                | 153                                                 | 570                    | 031                    |  |
|                          |      |                                                  | 36         | 36         | 38         | 40                   | 40              | 40                 | 43                                                  | 45                     | 48                     |  |
|                          |      | <i>Below Minimum Service Level sub-total</i>     | 995        | 995        | 845        | 942                  | 942             | 942                | 153                                                 | 570                    | 031                    |  |
|                          |      | <b>Total number of households</b>                | <b>342</b> | <b>342</b> | <b>359</b> | <b>379</b>           | <b>379</b>      | <b>379</b>         | <b>399</b>                                          | <b>422</b>             | <b>445</b>             |  |
|                          |      |                                                  | <b>838</b> | <b>838</b> | <b>980</b> | <b>419</b>           | <b>419</b>      | <b>419</b>         | <b>907</b>                                          | <b>302</b>             | <b>107</b>             |  |
|                          |      | <b><u>Sanitation/sewerage:</u></b>               |            |            |            |                      |                 |                    |                                                     |                        |                        |  |
|                          |      |                                                  | 104        | 104        | 104        | 110                  | 110             | 110                | 116                                                 | 122                    | 129                    |  |
|                          |      | Flush toilet (connected to sewerage)             | 804        | 804        | 804        | 463                  | 463             | 463                | 428                                                 | 948                    | 587                    |  |
|                          |      | Flush toilet (with septic tank)                  | n/a        | n/a        | n/a        | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |  |
|                          |      | Chemical toilet                                  | n/a        | n/a        | n/a        | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |  |
|                          |      |                                                  | 234        | 234        | 234        | 246                  | 246             | 246                | 260                                                 | 274                    | 289                    |  |
|                          |      | Pit toilet (ventilated)                          | 327        | 327        | 327        | 981                  | 981             | 981                | 318                                                 | 896                    | 740                    |  |
|                          |      | Other toilet provisions (> min.service level)    | n/a        | n/a        | n/a        | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |  |
|                          |      | <i>Minimum Service Level and Above sub-total</i> | 339        | 339        | 339        | 357                  | 357             | 357                | 376                                                 | 397                    | 419                    |  |
|                          |      |                                                  | 131        | 131        | 131        | 444                  | 444             | 444                | 746                                                 | 844                    | 328                    |  |
|                          |      |                                                  | 2          | 2          | 2          | 2                    | 2               | 2                  | 2                                                   | 2                      | 2                      |  |
|                          |      | Bucket toilet                                    | 123        | 123        | 123        | 238                  | 238             | 238                | 359                                                 | 491                    | 625                    |  |
|                          |      | Other toilet provisions (< min.service level)    | n/a        | n/a        | n/a        | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |  |
|                          |      |                                                  | 15         | 15         | 15         | 15                   | 15              | 15                 | 16                                                  | 17                     | 18                     |  |
|                          |      | No toilet provisions                             | 032        | 032        | 032        | 844                  | 844             | 844                | 699                                                 | 634                    | 586                    |  |
|                          |      |                                                  | 17         | 17         | 17         | 18                   | 18              | 18                 | 19                                                  | 20                     | 21                     |  |
|                          |      | <i>Below Minimum Service Level sub-total</i>     | 155        | 155        | 155        | 081                  | 081             | 081                | 058                                                 | 125                    | 212                    |  |
|                          |      | <b>Total number of households</b>                | <b>356</b> | <b>356</b> | <b>356</b> | <b>375</b>           | <b>375</b>      | <b>375</b>         | <b>395</b>                                          | <b>417</b>             | <b>440</b>             |  |
|                          |      |                                                  | <b>286</b> | <b>286</b> | <b>286</b> | <b>525</b>           | <b>525</b>      | <b>525</b>         | <b>804</b>                                          | <b>969</b>             | <b>539</b>             |  |
|                          |      | <b><u>Energy:</u></b>                            |            |            |            |                      |                 |                    |                                                     |                        |                        |  |

|                                    |      |                                                  |                |                |                |                             |                        |                           |                                                                |                               |
|------------------------------------|------|--------------------------------------------------|----------------|----------------|----------------|-----------------------------|------------------------|---------------------------|----------------------------------------------------------------|-------------------------------|
|                                    |      | Electricity (at least min.service level)         | n/a            | n/a            | n/a            | n/a                         | n/a                    | n/a                       | n/a                                                            | n/a                           |
|                                    |      | Electricity - prepaid (min.service level)        | n/a            | n/a            | n/a            | n/a                         | n/a                    | n/a                       | n/a                                                            | n/a                           |
|                                    |      | <i>Minimum Service Level and Above sub-total</i> | -              | -              | -              | -                           | -                      | -                         | -                                                              | -                             |
|                                    |      | Electricity (< min.service level)                | n/a            | n/a            | n/a            | n/a                         | n/a                    | n/a                       | n/a                                                            | n/a                           |
|                                    |      | Electricity - prepaid (< min. service level)     | n/a            | n/a            | n/a            | n/a                         | n/a                    | n/a                       | n/a                                                            | n/a                           |
|                                    |      | Other energy sources                             | n/a            | n/a            | n/a            | n/a                         | n/a                    | n/a                       | n/a                                                            | n/a                           |
|                                    |      | <i>Below Minimum Service Level sub-total</i>     | -              | -              | -              | -                           | -                      | -                         | -                                                              | -                             |
|                                    |      | <b>Total number of households</b>                | -              | -              | -              | -                           | -                      | -                         | -                                                              | -                             |
|                                    |      | <b><u>Refuse:</u></b>                            |                |                |                |                             |                        |                           |                                                                |                               |
|                                    |      | Removed at least once a week                     | n/a            | n/a            | n/a            | n/a                         | n/a                    | n/a                       | n/a                                                            | n/a                           |
|                                    |      | <i>Minimum Service Level and Above sub-total</i> | -              | -              | -              | -                           | -                      | -                         | -                                                              | -                             |
|                                    |      | Removed less frequently than once a week         | n/a            | n/a            | n/a            | n/a                         | n/a                    | n/a                       | n/a                                                            | n/a                           |
|                                    |      | Using communal refuse dump                       | n/a            | n/a            | n/a            | n/a                         | n/a                    | n/a                       | n/a                                                            | n/a                           |
|                                    |      | Using own refuse dump                            | n/a            | n/a            | n/a            | n/a                         | n/a                    | n/a                       | n/a                                                            | n/a                           |
|                                    |      | Other rubbish disposal                           | n/a            | n/a            | n/a            | n/a                         | n/a                    | n/a                       | n/a                                                            | n/a                           |
|                                    |      | No rubbish disposal                              | n/a            | n/a            | n/a            | n/a                         | n/a                    | n/a                       | n/a                                                            | n/a                           |
|                                    |      | <i>Below Minimum Service Level sub-total</i>     | -              | -              | -              | -                           | -                      | -                         | -                                                              | -                             |
|                                    |      | <b>Total number of households</b>                | -              | -              | -              | -                           | -                      | -                         | -                                                              | -                             |
| <b>Municipal in-house services</b> |      |                                                  | <b>2011/12</b> | <b>2012/13</b> | <b>2013/14</b> | <b>Current Year 2014/15</b> |                        |                           | <b>2015/16 Medium Term Revenue &amp; Expenditure Framework</b> |                               |
|                                    | Ref. |                                                  | <b>Outcome</b> | <b>Outcome</b> | <b>Outcome</b> | <b>Original Budget</b>      | <b>Adjusted Budget</b> | <b>Full Year Forecast</b> | <b>Budget Year 2015/16</b>                                     | <b>Budget Year +1 2016/17</b> |
|                                    |      | <b><u>Household service targets (000)</u></b>    |                |                |                |                             |                        |                           |                                                                |                               |
|                                    |      | <b><u>Water:</u></b>                             |                |                |                |                             |                        |                           |                                                                |                               |
|                                    |      | Piped water inside dwelling                      | n/a            | n/a            | n/a            | n/a                         | n/a                    | n/a                       | n/a                                                            | n/a                           |
|                                    |      | Piped water inside yard (but not in dwelling)    | n/a            | n/a            | n/a            | n/a                         | n/a                    | n/a                       | n/a                                                            | n/a                           |
| 8                                  |      | Using public tap (at least min.service level)    | n/a            | n/a            | n/a            | n/a                         | n/a                    | n/a                       | n/a                                                            | n/a                           |
| 10                                 |      | Other water supply (at least min.service level)  | n/a            | n/a            | n/a            | n/a                         | n/a                    | n/a                       | n/a                                                            | n/a                           |
|                                    |      | <i>Minimum Service Level and Above sub-total</i> | -              | -              | -              | -                           | -                      | -                         | -                                                              | -                             |
| 9                                  |      | Using public tap (< min.service level)           | n/a            | n/a            | n/a            | n/a                         | n/a                    | n/a                       | n/a                                                            | n/a                           |
| 10                                 |      | Other water supply (< min.service level)         | n/a            | n/a            | n/a            | n/a                         | n/a                    | n/a                       | n/a                                                            | n/a                           |
|                                    |      | No water supply                                  | n/a            | n/a            | n/a            | n/a                         | n/a                    | n/a                       | n/a                                                            | n/a                           |
|                                    |      | <i>Below Minimum Service Level sub-total</i>     | -              | -              | -              | -                           | -                      | -                         | -                                                              | -                             |

|                                                  |     |     |     |     |     |     |     |     |     |
|--------------------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| -                                                | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| <b>Total number of households</b>                | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| <b><u>Sanitation/sewerage:</u></b>               |     |     |     |     |     |     |     |     |     |
| Flush toilet (connected to sewerage)             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Flush toilet (with septic tank)                  | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Chemical toilet                                  | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Pit toilet (ventilated)                          | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Other toilet provisions (> min.service level)    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <i>Minimum Service Level and Above sub-total</i> | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| Bucket toilet                                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Other toilet provisions (< min.service level)    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No toilet provisions                             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <i>Below Minimum Service Level sub-total</i>     | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| <b>Total number of households</b>                | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| <b><u>Energy:</u></b>                            |     |     |     |     |     |     |     |     |     |
| Electricity (at least min.service level)         | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Electricity - prepaid (min.service level)        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <i>Minimum Service Level and Above sub-total</i> | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| Electricity (< min.service level)                | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Electricity - prepaid (< min. service level)     | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Other energy sources                             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <i>Below Minimum Service Level sub-total</i>     | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| <b>Total number of households</b>                | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| <b><u>Refuse:</u></b>                            |     |     |     |     |     |     |     |     |     |
| Removed at least once a week                     | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <i>Minimum Service Level and Above sub-total</i> | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| Removed less frequently than once a week         | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Using communal refuse dump                       | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Using own refuse dump                            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Other rubbish disposal                           | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No rubbish disposal                              | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <i>Below Minimum Service Level sub-total</i>     | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| <b>Total number of households</b>                | -   | -   | -   | -   | -   | -   | -   | -   | -   |

| Municipal entity services                        | Ref.    |                                                  | 2011/12 | 2012/13                     | 2013/14 | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|--------------------------------------------------|---------|--------------------------------------------------|---------|-----------------------------|---------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                  |         |                                                  | Outcome | Outcome                     | Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| Name of municipal entity                         | 8<br>10 | <b>Household service targets (000)</b>           |         |                             |         |                      |                 |                    |                                                     |                        |                        |
|                                                  |         | <b>Water:</b>                                    |         |                             |         |                      |                 |                    |                                                     |                        |                        |
|                                                  |         | Piped water inside dwelling                      | n/a     | n/a                         | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                                  |         | Piped water inside yard (but not in dwelling)    | n/a     | n/a                         | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                                  |         | Using public tap (at least min.service level)    | n/a     | n/a                         | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                                  |         | Other water supply (at least min.service level)  | n/a     | n/a                         | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                                  |         | <i>Minimum Service Level and Above sub-total</i> | -       | -                           | -       | -                    | -               | -                  | -                                                   | -                      | -                      |
|                                                  |         | Using public tap (< min.service level)           | n/a     | n/a                         | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                                  |         | Other water supply (< min.service level)         | n/a     | n/a                         | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                                  |         | No water supply                                  | n/a     | n/a                         | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                                  |         | <i>Below Minimum Service Level sub-total</i>     | -       | -                           | -       | -                    | -               | -                  | -                                                   | -                      | -                      |
|                                                  |         | <b>Total number of households</b>                | -       | -                           | -       | -                    | -               | -                  | -                                                   | -                      | -                      |
|                                                  |         | Name of municipal entity                         |         | <b>Sanitation/sewerage:</b> |         |                      |                 |                    |                                                     |                        |                        |
| Flush toilet (connected to sewerage)             | n/a     |                                                  |         | n/a                         | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| Flush toilet (with septic tank)                  | n/a     |                                                  |         | n/a                         | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| Chemical toilet                                  | n/a     |                                                  |         | n/a                         | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| Pit toilet (ventilated)                          | n/a     |                                                  |         | n/a                         | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| Other toilet provisions (> min.service level)    | n/a     |                                                  |         | n/a                         | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| <i>Minimum Service Level and Above sub-total</i> | -       |                                                  |         | -                           | -       | -                    | -               | -                  | -                                                   | -                      | -                      |
| Bucket toilet                                    | n/a     |                                                  |         | n/a                         | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| Other toilet provisions (< min.service level)    | n/a     |                                                  |         | n/a                         | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| No toilet provisions                             | n/a     |                                                  |         | n/a                         | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| <i>Below Minimum Service Level sub-total</i>     | -       |                                                  |         | -                           | -       | -                    | -               | -                  | -                                                   | -                      | -                      |
| <b>Total number of households</b>                | -       |                                                  |         | -                           | -       | -                    | -               | -                  | -                                                   | -                      | -                      |
| Name of municipal entity                         |         |                                                  |         | <b>Energy:</b>              |         |                      |                 |                    |                                                     |                        |                        |
|                                                  |         | Electricity (at least min.service level)         | n/a     | n/a                         | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                                  |         | Electricity - prepaid (min.service level)        | n/a     | n/a                         | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                                  |         | <i>Minimum Service Level and Above sub-total</i> | -       | -                           | -       | -                    | -               | -                  | -                                                   | -                      | -                      |
|                                                  |         | Electricity (< min.service level)                | n/a     | n/a                         | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |

|                                              |                                                  |                                                  |         |         |                      |                 |                    |                                                     |                        |                        |
|----------------------------------------------|--------------------------------------------------|--------------------------------------------------|---------|---------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
| Name of municipal entity                     | Electricity - prepaid (< min. service level)     | n/a                                              | n/a     | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                              | Other energy sources                             | n/a                                              | n/a     | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                              | <i>Below Minimum Service Level sub-total</i>     | -                                                | -       | -       | -                    | -               | -                  | -                                                   | -                      | -                      |
|                                              | <b>Total number of households</b>                | -                                                | -       | -       | -                    | -               | -                  | -                                                   | -                      | -                      |
|                                              | <b>Refuse:</b>                                   |                                                  |         |         |                      |                 |                    |                                                     |                        |                        |
|                                              | Removed at least once a week                     | n/a                                              | n/a     | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                              | <i>Minimum Service Level and Above sub-total</i> | -                                                | -       | -       | -                    | -               | -                  | -                                                   | -                      | -                      |
|                                              | Removed less frequently than once a week         | n/a                                              | n/a     | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                              | Using communal refuse dump                       | n/a                                              | n/a     | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                              | Using own refuse dump                            | n/a                                              | n/a     | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| Other rubbish disposal                       | n/a                                              | n/a                                              | n/a     | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    |                        |
| No rubbish disposal                          | n/a                                              | n/a                                              | n/a     | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    |                        |
| <i>Below Minimum Service Level sub-total</i> | -                                                | -                                                | -       | -       | -                    | -               | -                  | -                                                   | -                      |                        |
| <b>Total number of households</b>            | -                                                | -                                                | -       | -       | -                    | -               | -                  | -                                                   | -                      |                        |
| Services provided by 'external mechanisms'   | Ref.                                             | 2011/12                                          | 2012/13 | 2013/14 | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|                                              |                                                  | Outcome                                          | Outcome | Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| Names of service providers                   |                                                  | <b>Household service targets (000)</b>           |         |         |                      |                 |                    |                                                     |                        |                        |
|                                              |                                                  | <b>Water:</b>                                    |         |         |                      |                 |                    |                                                     |                        |                        |
|                                              |                                                  | Piped water inside dwelling                      | n/a     | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                              |                                                  | Piped water inside yard (but not in dwelling)    | n/a     | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| 8                                            |                                                  | Using public tap (at least min.service level)    | n/a     | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| 10                                           |                                                  | Other water supply (at least min.service level)  | n/a     | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                              |                                                  | <i>Minimum Service Level and Above sub-total</i> | -       | -       | -                    | -               | -                  | -                                                   | -                      | -                      |
| 9                                            |                                                  | Using public tap (< min.service level)           | n/a     | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| 10                                           |                                                  | Other water supply (< min.service level)         | n/a     | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                              |                                                  | No water supply                                  | n/a     | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
|                                              |                                                  | <i>Below Minimum Service Level sub-total</i>     | -       | -       | -                    | -               | -                  | -                                                   | -                      | -                      |
|                                              |                                                  | <b>Total number of households</b>                | -       | -       | -                    | -               | -                  | -                                                   | -                      | -                      |
| Names of service providers                   |                                                  | <b>Sanitation/sewerage:</b>                      |         |         |                      |                 |                    |                                                     |                        |                        |
|                                              |                                                  | Flush toilet (connected to sewerage)             | n/a     | n/a     | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |

|  |                                                  |     |     |     |     |     |     |     |     |     |
|--|--------------------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|
|  | Flush toilet (with septic tank)                  | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|  | Chemical toilet                                  | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|  | Pit toilet (ventilated)                          | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|  | Other toilet provisions (> min.service level)    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|  | <i>Minimum Service Level and Above sub-total</i> | -   | -   | -   | -   | -   | -   | -   | -   | -   |
|  | Bucket toilet                                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|  | Other toilet provisions (< min.service level)    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|  | No toilet provisions                             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|  | <i>Below Minimum Service Level sub-total</i>     | -   | -   | -   | -   | -   | -   | -   | -   | -   |
|  | <b>Total number of households</b>                | -   | -   | -   | -   | -   | -   | -   | -   | -   |
|  | <b><u>Energy:</u></b>                            |     |     |     |     |     |     |     |     |     |
|  | Electricity (at least min.service level)         | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|  | Electricity - prepaid (min.service level)        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|  | <i>Minimum Service Level and Above sub-total</i> | -   | -   | -   | -   | -   | -   | -   | -   | -   |
|  | Electricity (< min.service level)                | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|  | Electricity - prepaid (< min. service level)     | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|  | Other energy sources                             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|  | <i>Below Minimum Service Level sub-total</i>     | -   | -   | -   | -   | -   | -   | -   | -   | -   |
|  | <b>Total number of households</b>                | -   | -   | -   | -   | -   | -   | -   | -   | -   |
|  | <b><u>Refuse:</u></b>                            |     |     |     |     |     |     |     |     |     |
|  | Removed at least once a week                     | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|  | <i>Minimum Service Level and Above sub-total</i> | -   | -   | -   | -   | -   | -   | -   | -   | -   |
|  | Removed less frequently than once a week         | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|  | Using communal refuse dump                       | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|  | Using own refuse dump                            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|  | Other rubbish disposal                           | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|  | No rubbish disposal                              | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
|  | <i>Below Minimum Service Level sub-total</i>     | -   | -   | -   | -   | -   | -   | -   | -   | -   |
|  | <b>Total number of households</b>                | -   | -   | -   | -   | -   | -   | -   | -   | -   |

| Description                                                   | MFMA section | 2011/12            | 2012/13          | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|---------------------------------------------------------------|--------------|--------------------|------------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                               |              | Audited Outcome    | Audited Outcome  | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>Funding measures</b>                                       | -            |                    |                  |                 |                      |                 |                    |                                                     |                        |                        |
| Cash/cash equivalents at the year end - R'000                 | 18(1)b       | 261<br>293<br>(22) | 254<br>240<br>42 | 47 546          | 133 707              | 129 642<br>(81) | 129 642            | 47 448                                              | (36)<br>611)           | (120)<br>570)          |
| Cash + investments at the yr end less applications - R'000    | 18(1)b       | 630)               | 337              | 48 920          | 182 589              | 344)            | (81 344)           | (972)                                               | (924)                  | (878)                  |
| Cash year end/monthly employee/supplier payments              | 18(1)b       | 9.2<br>97          | 8.7<br>239       | 1.4             | 3.5                  | 3.4             | 3.4                | 1.2                                                 | (0.9)                  | (2.8)                  |
| Surplus/(Deficit) excluding depreciation offsets: R'000       | 18(1)        | 012                | 325              | (79 892)        | 212 764              | 373 907         | 373 907            | 199 188                                             | 244 935                | 249 552                |
| Service charge rev % change - macro CPIX target exclusive     | 18(1)a,(2)   | N.A.               | (21.8%)          | (10.9%)         | 29.0%                | (6.0%)          | (6.0%)             | (0.0%)                                              | (0.2%)                 | (0.5%)                 |
| Cash receipts % of Ratepayer & Other revenue                  | 18(1)a,(2)   | 1.0%               | 3.6%             | 0.0%            | 39.5%                | 43.1%           | 43.1%              | 21.8%                                               | 21.8%                  | 21.7%                  |
| Debt impairment expense as a % of total billable revenue      | 18(1)a,(2)   | 170.5%             | 179.1%           | 100.0%          | 70.0%                | 70.0%           | 70.0%              | 80.0%                                               | 80.0%                  | 80.0%                  |
| Capital payments % of capital expenditure                     | 18(1)c;19    | 65.2%              | 82.1%            | 98.5%           | 100.0%               | 100.0%          | 100.0%             | 93.1%                                               | 93.7%                  | 93.6%                  |
| Borrowing receipts % of capital expenditure (excl. transfers) | 18(1)c       | 0.0%               | 0.0%             | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%                                                | 0.0%                   | 0.0%                   |
| Grants % of Govt. legislated/gazetted allocations             | 18(1)a       |                    |                  |                 |                      |                 |                    | 0.0%                                                | 0.0%                   | 0.0%                   |
| Current consumer debtors % change - incr(decr)                | 18(1)a       | N.A.               | (8.7%)           | (44.8%)         | 268.8%               | (56.2%)         | 0.0%               | 175.3%                                              | 8.1%                   | 7.9%                   |
| Long term receivables % change - incr(decr)                   | 18(1)a       | N.A.               | 0.0%             | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%                                                | 0.0%                   | 0.0%                   |
| R&M % of Property Plant & Equipment                           | 20(1)(vi)    | 0.1%               | 0.3%             | 2.2%            | 4.0%                 | 5.3%            | 5.3%               | 4.8%                                                | 4.2%                   | 5.1%                   |
| Asset renewal % of capital budget                             | 20(1)(vi)    | 0.0%               | 0.0%             | 11.1%           | 11.4%                | 10.4%           | 10.4%              | 14.8%                                               | 14.1%                  | 10.5%                  |
| % incr Service charges - refuse revenue                       | 18(1)a       |                    | 0.0%             | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%                                                | 0.0%                   | 0.0%                   |
| % incr in Service charges - other                             | 18(1)a       |                    | 0.0%             | 0.0%            | 0.0%                 | 0.0%            | 0.0%               | 0.0%                                                | 0.0%                   | 0.0%                   |
| Total billable revenue                                        | 18(1)a       | 34<br>831          | 29<br>333        | 27 892          | 37 654               | 37 654          | 37 654             | 39 913                                              | 42 228                 | 44 551                 |
| Service charges                                               |              | 34<br>831          | 29<br>333        | 27 892          | 37 654               | 37 654          | 37 654             | 39 913                                              | 42 228                 | 44 551                 |
| Property rates                                                |              | -                  | -                | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Service charges - electricity revenue                         |              | -                  | -                | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Service charges - water revenue                               |              | 34<br>831          | 29<br>333        | 27 892          | 37 654               | 37 654          | 37 654             | 35 958                                              | 38 043                 | 40 136                 |
| Service charges - sanitation revenue                          |              | -                  | -                | -               | -                    | -               | -                  | 3 955                                               | 4 185                  | 4 415                  |
| Service charges - refuse removal                              |              | -                  | -                | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Service charges - other                                       |              | -                  | -                | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Rental of facilities and equipment                            |              | -                  | -                | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Capital expenditure excluding capital grant funding           |              | -                  | -                | -               | -                    | -               | -                  | -                                                   | -                      | -                      |

|                                                                 |           |      |       |          |          |         |         |                |                |                |
|-----------------------------------------------------------------|-----------|------|-------|----------|----------|---------|---------|----------------|----------------|----------------|
| Cash receipts from ratepayers                                   | 18(1)a    | 985  | 2 272 | –        | 37 654   | 37 654  | 37 654  | 8 883          | 9 391          | 9 902          |
|                                                                 |           | 99   | 63    |          |          |         |         |                |                |                |
| Ratepayer & Other revenue                                       | 18(1)a    | 352  | 812   | 58 159   | 95 434   | 87 420  | 87 420  | 40 813         | 43 173         | 45 543         |
|                                                                 |           | (5)  | (3)   |          |          |         |         |                |                |                |
| Change in consumer debtors (current and non-current)            |           | 513) | 842)  | (18 039) | 59 707   | 13 685  | 13 685  | 16 904         | 7 971          | 8 483          |
|                                                                 |           | 532  | 670   |          |          |         |         |                |                |                |
| Operating and Capital Grant Revenue                             | 18(1)a    | 317  | 157   | 502 136  | 784 780  | 988 298 | 988 298 | 845 742        | 892 246        | 942 810        |
|                                                                 |           | 224  | 307   |          |          |         |         |                |                |                |
| Capital expenditure - total                                     | 20(1)(vi) | 592  | 201   | 325 761  | 293 554  | 454 697 | 454 697 | 301 632        | 349 597        | 354 776        |
| Capital expenditure - renewal                                   | 20(1)(vi) | –    | –     | 36 031   | 33 575   | 47 391  | 47 391  | 44 772         | 49 248         | 37 247         |
| <b>Supporting benchmarks</b>                                    |           |      |       |          |          |         |         |                |                |                |
| Growth guideline maximum                                        |           | 6.0% | 6.0%  | 6.0%     | 6.0%     | 6.0%    | 6.0%    | 6.0%           | 6.0%           | 6.0%           |
| CPI guideline                                                   |           | 4.3% | 3.9%  | 4.6%     | 5.0%     | 5.0%    | 5.0%    | 5.4%           | 5.6%           | 5.4%           |
| DoRA operating grants total MFY                                 |           |      |       |          |          |         |         |                |                |                |
| DoRA capital grants total MFY                                   |           |      |       |          |          |         |         |                |                |                |
| Provincial operating grants                                     |           |      |       |          |          |         |         |                |                |                |
| Provincial capital grants                                       |           |      |       |          |          |         |         |                |                |                |
| District Municipality grants                                    |           |      |       |          |          |         |         |                |                |                |
| Total gazetted/advised national, provincial and district grants |           |      |       |          |          |         |         | –              | –              | –              |
| Average annual collection rate (arrears inclusive)              |           |      |       |          |          |         |         |                |                |                |
| <b>DoRA operating</b>                                           |           |      |       |          |          |         |         |                |                |                |
| Local Government Equitable Share                                |           |      |       |          |          |         |         | 289 401        | 279 099        | 305 121        |
| RSC Levy Replacement                                            |           |      |       |          |          |         |         | 180 250        | 195 499        | 210 885        |
| Finance Management                                              |           |      |       |          |          |         |         | 1 250          | 1 250          | 1 250          |
| Municipal Systems Improvement                                   |           |      |       |          |          |         |         | 940            | 960            | 1 033          |
|                                                                 |           |      |       |          |          |         |         | <b>471 841</b> | <b>476 808</b> | <b>518 289</b> |
| <b>DoRA capital</b>                                             |           |      |       |          |          |         |         |                |                |                |
| Municipal Infrastructure Grant (MIG)                            |           |      |       |          |          |         |         | 233 866        | 244 263        | 259 930        |
| WATER SERVICES OPERATING GRANTS                                 |           |      |       |          |          |         |         | 32 766         | 65 334         | 63 921         |
| Equitable Share                                                 |           |      |       |          |          |         |         | 35 000         | 40 000         | 30 925         |
|                                                                 |           |      |       |          |          |         |         | <b>301 632</b> | <b>349 597</b> | <b>354 776</b> |
| <b>Trend</b>                                                    |           |      |       |          |          |         |         |                |                |                |
| Change in consumer debtors (current and non-current)            |           | (5)  | (3)   | (18 039) | (22 211) | 16 904  | 7 971   | –              | –              | –              |
|                                                                 |           | 513) | 842)  |          |          |         |         |                |                |                |

|                                                            |  |                    |                    |             |             |                        |                        |             |                        |                        |
|------------------------------------------------------------|--|--------------------|--------------------|-------------|-------------|------------------------|------------------------|-------------|------------------------|------------------------|
| <b>Total Operating Revenue</b>                             |  | 479<br>612<br>549  | 484<br>181<br>512  | 577 895     | 604 244     | 641 605                | 641 605                | 627 286     | 630 566                | 680 018                |
| <b>Total Operating Expenditure</b>                         |  | 688<br>(70<br>076) | 852<br>(28<br>671) | 657 787     | 685 034     | 722 395<br>(80<br>790) | 722 395<br>(80<br>790) | 708 980     | 713 178<br>(82<br>612) | 762 630<br>(82<br>612) |
| <b>Operating Performance Surplus/(Deficit)</b>             |  |                    |                    | (79 892)    | (80 790)    |                        |                        | (81 694)    |                        |                        |
| <b>Cash and Cash Equivalents (30 June 2012)</b>            |  |                    |                    |             |             |                        |                        | 47 448      |                        |                        |
| <b>Revenue</b>                                             |  |                    |                    |             |             |                        |                        |             |                        |                        |
| % Increase in Total Operating Revenue                      |  |                    | 1.0%               | 19.4%       | 4.6%        | 6.2%                   | 0.0%                   | (2.2%)      | 0.5%                   | 7.8%                   |
| % Increase in Property Rates Revenue                       |  |                    | 0.0%               | 0.0%        | 0.0%        | 0.0%                   | 0.0%                   | 0.0%        | 0.0%                   | 0.0%                   |
| % Increase in Electricity Revenue                          |  |                    | 0.0%               | 0.0%        | 0.0%        | 0.0%                   | 0.0%                   | 0.0%        | 0.0%                   | 0.0%                   |
| % Increase in Property Rates & Services Charges            |  |                    | (15.8%)            | (4.9%)      | 35.0%       | 0.0%                   | 0.0%                   | 6.0%        | 5.8%                   | 5.5%                   |
| <b>Expenditure</b>                                         |  |                    |                    |             |             |                        |                        |             |                        |                        |
| % Increase in Total Operating Expenditure                  |  |                    | (6.7%)             | 28.3%       | 4.1%        | 5.5%                   | 0.0%                   | (1.9%)      | 0.6%                   | 6.9%                   |
| % Increase in Employee Costs                               |  |                    | 11.0%              | 16.1%       | 21.2%       | (11.4%)                | 0.0%                   | 19.3%       | 5.8%                   | 5.5%                   |
| % Increase in Electricity Bulk Purchases                   |  |                    | 0.0%               | 0.0%        | 0.0%        | 0.0%                   | 0.0%                   | 0.0%        | 0.0%                   | 0.0%                   |
| Average Cost Per Budgeted Employee Position (Remuneration) |  |                    |                    | 226817.1909 | 198917.7316 |                        |                        | 209689.243  |                        |                        |
| Average Cost Per Councillor (Remuneration)                 |  |                    |                    | 247846.1538 | 304589.7436 |                        |                        | 264878.0488 |                        |                        |
| R&M % of PPE                                               |  | 0.1%               | 0.3%               | 2.2%        | 4.0%        | 5.3%                   | 5.3%                   | 4.8%        | 4.2%                   | 5.1%                   |
| Asset Renewal and R&M as a % of PPE                        |  | 0.0%               | 0.0%               | 4.0%        | 6.0%        | 8.0%                   | 8.0%                   | 7.0%        | 6.0%                   | 7.0%                   |
| Debt Impairment % of Total Billable Revenue                |  | 170.5%             | 179.1%             | 100.0%      | 70.0%       | 70.0%                  | 70.0%                  | 80.0%       | 80.0%                  | 80.0%                  |
| <b>Capital Revenue</b>                                     |  |                    |                    |             |             |                        |                        |             |                        |                        |
| Internally Funded & Other (R'000)                          |  | -                  | -                  | -           | -           | -                      | -                      | -           | -                      | -                      |
| Borrowing (R'000)                                          |  | -                  | -                  | -           | -           | -                      | -                      | -           | -                      | -                      |
|                                                            |  | 224                | 307                |             |             |                        |                        |             |                        |                        |
| Grant Funding and Other (R'000)                            |  | 592                | 201                | 325 761     | 293 554     | 454 697                | 454 697                | 301 632     | 349 597                | 354 776                |
| Internally Generated funds % of Non Grant Funding          |  | 0.0%               | 0.0%               | 0.0%        | 0.0%        | 0.0%                   | 0.0%                   | 0.0%        | 0.0%                   | 0.0%                   |
| Borrowing % of Non Grant Funding                           |  | 0.0%               | 0.0%               | 0.0%        | 0.0%        | 0.0%                   | 0.0%                   | 0.0%        | 0.0%                   | 0.0%                   |
| Grant Funding % of Total Funding                           |  | 100.0%             | 100.0%             | 100.0%      | 100.0%      | 100.0%                 | 100.0%                 | 100.0%      | 100.0%                 | 100.0%                 |
| <b>Capital Expenditure</b>                                 |  |                    |                    |             |             |                        |                        |             |                        |                        |
| Total Capital Programme (R'000)                            |  | 224<br>592         | 307<br>201         | 325 761     | 293 554     | 454 697                | 454 697                | 301 632     | 349 597                | 354 776                |
| Asset Renewal                                              |  | -                  | -                  | 36 031      | 33 575      | 47 391                 | 47 391                 | 44 772      | 49 248                 | 37 247                 |
| Asset Renewal % of Total Capital Expenditure               |  | 0.0%               | 0.0%               | 11.1%       | 11.4%       | 10.4%                  | 10.4%                  | 14.8%       | 14.1%                  | 10.5%                  |
| <b>Cash</b>                                                |  |                    |                    |             |             |                        |                        |             |                        |                        |
| Cash Receipts % of Rate Payer & Other                      |  | 1.0%               | 3.6%               | 0.0%        | 39.5%       | 43.1%                  | 43.1%                  | 21.8%       | 21.8%                  | 21.7%                  |

|                                                                           |  |             |             |             |             |             |             |             |             |             |
|---------------------------------------------------------------------------|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Cash Coverage Ratio                                                       |  | 0           | 0           | 0           | 0           | 0           | 0           | 0           | (0)         | (0)         |
| <b>Borrowing</b>                                                          |  |             |             |             |             |             |             |             |             |             |
| Credit Rating (2009/10)                                                   |  |             |             |             |             |             |             | n/a         |             |             |
| Capital Charges to Operating                                              |  | 0.5%        | 0.5%        | 0.1%        | 0.1%        | 0.2%        | 0.2%        | 0.2%        | 0.2%        | 0.2%        |
| Borrowing Receipts % of Capital Expenditure                               |  | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        |
| <b>Reserves</b>                                                           |  |             |             |             |             |             |             |             |             |             |
| Surplus/(Deficit)                                                         |  | (22<br>630) | 42<br>337   | 48 920      | 182 589     | (81<br>344) | (81 344)    | (972)       | (924)       | (878)       |
| <b>Free Services</b>                                                      |  |             |             |             |             |             |             |             |             |             |
| Free Basic Services as a % of Equitable Share                             |  | 5.9%        | 4.0%        | 3.1%        | 3.5%        | 7.3%        | 7.3%        | 7.3%        | 7.6%        | 7.0%        |
| Free Services as a % of Operating Revenue<br>(excl operational transfers) |  | 1.1%        | 1.6%        | 1.7%        | 1.1%        | 1.2%        | 1.2%        | 2.1%        | 2.0%        | 1.9%        |
| <b>High Level Outcome of Funding Compliance</b>                           |  |             |             |             |             |             |             |             |             |             |
| Total Operating Revenue                                                   |  | 479<br>612  | 484<br>181  | 577<br>895  | 604<br>244  | 641<br>605  | 641<br>605  | 627<br>286  | 630<br>566  | 680<br>018  |
| Total Operating Expenditure                                               |  | 549<br>688  | 512<br>852  | 657<br>787  | 685<br>034  | 722<br>395  | 722<br>395  | 708<br>980  | 713<br>178  | 762<br>630  |
| Surplus/(Deficit) Budgeted Operating Statement                            |  | (70<br>076) | (28<br>671) | (79<br>892) | (80<br>790) | (80<br>790) | (80<br>790) | (81<br>694) | (82<br>612) | (82<br>612) |
| Surplus/(Deficit) Considering Reserves and Cash<br>Backing                |  | (22<br>630) | 42<br>337   | 48<br>920   | 182<br>589  | (81<br>344) | (81<br>344) | (972)       | (924)       | (878)       |
| <b>MTREF Funded (1) / Unfunded (0)</b>                                    |  | 0           | 1           | 1           | 1           | 0           | 0           | 0           | 0           | 0           |
| <b>MTREF Funded ✓ / Unfunded ✗</b>                                        |  | ✗           | ✓           | ✓           | ✓           | ✗           | ✗           | ✗           | ✗           | ✗           |

References

15. Subject to figures provided in Schedule.

**DC35 Capricorn - Supporting Table SA11 Property rates summary**

| Description | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|-------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|             | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |

|                                                  |     |     |     |     |     |     |     |     |     |
|--------------------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| <b>Valuation:</b>                                |     |     |     |     |     |     |     |     |     |
| Date of valuation:                               | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Financial year valuation used                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Municipal by-laws s6 in place? (Y/N)             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Municipal/assistant valuer appointed? (Y/N)      | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Municipal partnership s38 used? (Y/N)            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of assistant valuers (FTE)                   | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of data collectors (FTE)                     | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of internal valuers (FTE)                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of external valuers (FTE)                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of additional valuers (FTE)                  | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Valuation appeal board established? (Y/N)        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Implementation time of new valuation roll (mths) | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of properties                                | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of sectional title values                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of unreasonably difficult properties s7(2)   | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of supplementary valuations                  | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of valuation roll amendments                 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of objections by rate payers                 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of appeals by rate payers                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of successful objections                     | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of successful objections > 10%               | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Supplementary valuation                          | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Public service infrastructure value (Rm)         | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Municipality owned property value (Rm)           | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Valuation reductions:</b>                     |     |     |     |     |     |     |     |     |     |
| Valuation reductions-public infrastructure (Rm)  | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Valuation reductions-nature reserves/park (Rm)   | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Valuation reductions-mineral rights (Rm)         | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Valuation reductions-R15,000 threshold (Rm)      | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Valuation reductions-public worship (Rm)         | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Valuation reductions-other (Rm)                  | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Total valuation reductions:</b>               | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| Total value used for rating (Rm)                 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Total land value (Rm)                            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Total value of improvements (Rm)                 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Total market value (Rm)                          | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |

|                                                                     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |
|---------------------------------------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| <b>Rating:</b>                                                      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |
| Residential rate used to determine rate for other categories? (Y/N) | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Differential rates used? (Y/N)                                      | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Limit on annual rate increase (s20)? (Y/N)                          | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Special rating area used? (Y/N)                                     | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Phasing-in properties s21 (number)                                  | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rates policy accompanying budget? (Y/N)                             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Fixed amount minimum value (R'000)                                  | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Non-residential prescribed ratio s19? (%)                           | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Rate revenue:</b>                                                |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |
| Rate revenue budget (R '000)                                        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rate revenue expected to collect (R'000)                            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Expected cash collection rate (%)                                   | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Special rating areas (R'000)                                        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rebates, exemptions - indigent (R'000)                              | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rebates, exemptions - pensioners (R'000)                            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rebates, exemptions - bona fide farm. (R'000)                       | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rebates, exemptions - other (R'000)                                 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Phase-in reductions/discounts (R'000)                               | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Total rebates, exemptns, reductns, discs (R'000)</b>             | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   |

**DC35 Capricorn - Supporting Table SA12a Property rates by category (current year)**

| Description                                    | Resi. | Indust. | Bus. & Comm. | Farm props. | State-owned | Muni props. | Public service infra. | Private owned towns | Formal & Informal Settle. | Comm. Land | State trust land | Section 8(2)(n) (note 1) | Protect. Areas | National Monum/ts | Public benefit organs. | Mining Props. |
|------------------------------------------------|-------|---------|--------------|-------------|-------------|-------------|-----------------------|---------------------|---------------------------|------------|------------------|--------------------------|----------------|-------------------|------------------------|---------------|
| <b>Current Year 2014/15</b>                    |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| <b>Valuation:</b>                              |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of properties                              | n/a   | n/a     | n/a          | n/a         | n/a         | n/a         | n/a                   | n/a                 | n/a                       | n/a        | n/a              | n/a                      | n/a            | n/a               | n/a                    | n/a           |
| No. of sectional title property values         | n/a   | n/a     | n/a          | n/a         | n/a         | n/a         | n/a                   | n/a                 | n/a                       | n/a        | n/a              | n/a                      | n/a            | n/a               | n/a                    | n/a           |
| No. of unreasonably difficult properties s7(2) | n/a   | n/a     | n/a          | n/a         | n/a         | n/a         | n/a                   | n/a                 | n/a                       | n/a        | n/a              | n/a                      | n/a            | n/a               | n/a                    | n/a           |

|                                                    |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |
|----------------------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| No. of supplementary valuations                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Supplementary valuation (Rm)                       | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of valuation roll amendments                   | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of objections by rate-payers                   | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of appeals by rate-payers                      | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of appeals by rate-payers finalised            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of successful objections                       | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| No. of successful objections > 10%                 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Estimated no. of properties not valued             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Years since last valuation (select)                | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Frequency of valuation (select)                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Method of valuation used (select)                  | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Base of valuation (select)                         | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Phasing-in properties s21 (number)                 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Combination of rating types used?<br>(Y/N)         | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Flat rate used? (Y/N)                              | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Is balance rated by uniform<br>rate/variable rate? | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Valuation reductions:</b>                       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |
| Valuation reductions-public<br>infrastructure (Rm) | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Valuation reductions-nature<br>reserves/park (Rm)  | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Valuation reductions-mineral rights<br>(Rm)        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Valuation reductions-R15,000 threshold<br>(Rm)     | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Valuation reductions-public worship<br>(Rm)        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Valuation reductions-other (Rm)                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Total valuation reductions:</b>                 |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |
| Total value used for rating (Rm)                   | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Total land value (Rm)                              | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Total value of improvements (Rm)                   | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Total market value (Rm)                            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Rating:</b>                                     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |
| Average rate                                       | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rate revenue budget (R '000)                       | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rate revenue expected to collect<br>(R'000)        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |

|                                                      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |
|------------------------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| Expected cash collection rate (%)                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Special rating areas (R'000)                         | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rebates, exemptions - indigent (R'000)               | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rebates, exemptions - pensioners (R'000)             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rebates, exemptions - bona fide farm. (R'000)        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rebates, exemptions - other (R'000)                  | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Phase-in reductions/discounts (R'000)                | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Total rebates,exemptns,reductns,discs (R'000)</b> |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |

**DC35 Capricorn - Supporting Table SA12b Property rates by category (budget year)**

| Description                                    | Resi. | Indust. | Bus. & Comm. | Farm props. | State-owned | Muni props. | Public service infra. | Private owned towns | Formal & Informal Settle. | Comm. Land | State trust land | Section 8(2)(n) (note 1) | Protect. Areas | National Monum/ts | Public benefit organs. | Mining Props. |
|------------------------------------------------|-------|---------|--------------|-------------|-------------|-------------|-----------------------|---------------------|---------------------------|------------|------------------|--------------------------|----------------|-------------------|------------------------|---------------|
| <b>Budget Year 2015/16</b>                     |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| <b>Valuation:</b>                              |       |         |              |             |             |             |                       |                     |                           |            |                  |                          |                |                   |                        |               |
| No. of properties                              | n/a   | n/a     | n/a          | n/a         | n/a         | n/a         | n/a                   | n/a                 | n/a                       | n/a        | n/a              | n/a                      | n/a            | n/a               | n/a                    | n/a           |
| No. of sectional title property values         | n/a   | n/a     | n/a          | n/a         | n/a         | n/a         | n/a                   | n/a                 | n/a                       | n/a        | n/a              | n/a                      | n/a            | n/a               | n/a                    | n/a           |
| No. of unreasonably difficult properties s7(2) | n/a   | n/a     | n/a          | n/a         | n/a         | n/a         | n/a                   | n/a                 | n/a                       | n/a        | n/a              | n/a                      | n/a            | n/a               | n/a                    | n/a           |
| No. of supplementary valuations                | n/a   | n/a     | n/a          | n/a         | n/a         | n/a         | n/a                   | n/a                 | n/a                       | n/a        | n/a              | n/a                      | n/a            | n/a               | n/a                    | n/a           |
| Supplementary valuation (Rm)                   | n/a   | n/a     | n/a          | n/a         | n/a         | n/a         | n/a                   | n/a                 | n/a                       | n/a        | n/a              | n/a                      | n/a            | n/a               | n/a                    | n/a           |
| No. of valuation roll amendments               | n/a   | n/a     | n/a          | n/a         | n/a         | n/a         | n/a                   | n/a                 | n/a                       | n/a        | n/a              | n/a                      | n/a            | n/a               | n/a                    | n/a           |
| No. of objections by rate-payers               | n/a   | n/a     | n/a          | n/a         | n/a         | n/a         | n/a                   | n/a                 | n/a                       | n/a        | n/a              | n/a                      | n/a            | n/a               | n/a                    | n/a           |
| No. of appeals by rate-payers                  | n/a   | n/a     | n/a          | n/a         | n/a         | n/a         | n/a                   | n/a                 | n/a                       | n/a        | n/a              | n/a                      | n/a            | n/a               | n/a                    | n/a           |
| No. of appeals by rate-payers finalised        | n/a   | n/a     | n/a          | n/a         | n/a         | n/a         | n/a                   | n/a                 | n/a                       | n/a        | n/a              | n/a                      | n/a            | n/a               | n/a                    | n/a           |
| No. of successful objections                   | n/a   | n/a     | n/a          | n/a         | n/a         | n/a         | n/a                   | n/a                 | n/a                       | n/a        | n/a              | n/a                      | n/a            | n/a               | n/a                    | n/a           |
| No. of successful objections > 10%             | n/a   | n/a     | n/a          | n/a         | n/a         | n/a         | n/a                   | n/a                 | n/a                       | n/a        | n/a              | n/a                      | n/a            | n/a               | n/a                    | n/a           |
| Estimated no. of properties not valued         | n/a   | n/a     | n/a          | n/a         | n/a         | n/a         | n/a                   | n/a                 | n/a                       | n/a        | n/a              | n/a                      | n/a            | n/a               | n/a                    | n/a           |
| Years since last valuation ( <b>select</b> )   | n/a   | n/a     | n/a          | n/a         | n/a         | n/a         | n/a                   | n/a                 | n/a                       | n/a        | n/a              | n/a                      | n/a            | n/a               | n/a                    | n/a           |
| Frequency of valuation ( <b>select</b> )       | n/a   | n/a     | n/a          | n/a         | n/a         | n/a         | n/a                   | n/a                 | n/a                       | n/a        | n/a              | n/a                      | n/a            | n/a               | n/a                    | n/a           |
| Method of valuation used ( <b>select</b> )     | n/a   | n/a     | n/a          | n/a         | n/a         | n/a         | n/a                   | n/a                 | n/a                       | n/a        | n/a              | n/a                      | n/a            | n/a               | n/a                    | n/a           |

|                                                         |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |
|---------------------------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| Base of valuation (select)                              | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Phasing-in properties s21 (number)                      | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Combination of rating types used? (Y/N)                 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Flat rate used? (Y/N)                                   | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Is balance rated by uniform rate/variable rate?         | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Valuation reductions:</b>                            |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |
| Valuation reductions-public infrastructure (Rm)         | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Valuation reductions-nature reserves/park (Rm)          | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Valuation reductions-mineral rights (Rm)                | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Valuation reductions-R15,000 threshold (Rm)             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Valuation reductions-public worship (Rm)                | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Valuation reductions-other (Rm)                         | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Total valuation reductions:</b>                      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |
| Total value used for rating (Rm)                        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Total land value (Rm)                                   | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Total value of improvements (Rm)                        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Total market value (Rm)                                 | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Rating:</b>                                          |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |
| Average rate                                            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rate revenue budget (R'000)                             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rate revenue expected to collect (R'000)                | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Expected cash collection rate (%)                       | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Special rating areas (R'000)                            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rebates, exemptions - indigent (R'000)                  | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rebates, exemptions - pensioners (R'000)                | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rebates, exemptions - bona fide farm. (R'000)           | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rebates, exemptions - other (R'000)                     | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Phase-in reductions/discounts (R'000)                   | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Total rebates, exemptns, reductns, discs (R'000)</b> |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |

**DC35 Capricorn - Supporting Table SA13a Service Tariffs by category**

| Description                                       | Provide description of tariff structure where appropriate | 2011/12 | 2012/13 | 2013/14 | Current Year 2014/15 | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|---------------------------------------------------|-----------------------------------------------------------|---------|---------|---------|----------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                   |                                                           |         |         |         |                      | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>Property rates (rate in the Rand)</b>          |                                                           |         |         |         |                      |                                                     |                        |                        |
| Residential properties                            | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Residential properties - vacant land              | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Formal/informal settlements                       | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Small holdings                                    | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Farm properties - used                            | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Farm properties - not used                        | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Industrial properties                             | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Business and commercial properties                | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Communal land - residential                       | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Communal land - small holdings                    | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Communal land - farm property                     | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Communal land - business and commercial           | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Communal land - other                             | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| State-owned properties                            | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Municipal properties                              | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Public service infrastructure                     | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Privately owned towns serviced by the owner       | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| State trust land                                  | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Restitution and redistribution properties         | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Protected areas                                   | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| National monuments properties                     | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| <b>Exemptions, reductions and rebates (Rands)</b> |                                                           |         |         |         |                      |                                                     |                        |                        |
| <b>Residential properties</b>                     |                                                           |         |         |         |                      |                                                     |                        |                        |
| R15 000 threshold rebate                          |                                                           | 15 000  | 15 000  | 15 000  | 15 000               | 15 000                                              | 15 000                 | 15 000                 |
| General residential rebate                        | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Indigent rebate or exemption                      | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
| Pensioners/social grants rebate or exemption      | N/A                                                       | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |

|                                           |                         |     |     |     |     |     |     |     |     |
|-------------------------------------------|-------------------------|-----|-----|-----|-----|-----|-----|-----|-----|
| Temporary relief rebate or exemption      | N/A                     | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Bona fide farmers rebate or exemption     | N/A                     | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b>Other rebates or exemptions</b>        | N/A                     | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b>Water tariffs</b>                      |                         |     |     |     |     |     |     |     |     |
| <b>Domestic</b>                           |                         |     |     |     |     |     |     |     |     |
| Basic charge/ fixed fee (Rands/month)     | N/A                     | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Service point - vacant land (Rands/month) | N/A                     | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Water usage - flat rate tariff (c/kl)     | N/A                     | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Water usage - life line tariff            | (describe structure)    | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                           | (fill in thresholds)    |     |     | 7   | 0   | 8   | 8   |     |     |
| Water usage - Block 1 (c/kl)              |                         | 6   | 7   |     |     |     |     |     | 0   |
|                                           | (fill in thresholds)    |     |     | 11  | 0   | 12  | 12  |     | 0   |
| Water usage - Block 2 (c/kl)              |                         | 10  | 10  |     |     |     |     |     | 0   |
|                                           | (fill in thresholds)    |     |     | 18  | 0   | 20  | 21  |     | 0   |
| Water usage - Block 3 (c/kl)              |                         | 16  | 17  |     |     |     |     |     | 0   |
|                                           | (fill in thresholds)    |     |     | 23  | 0   | 26  | 28  |     | 0   |
| Water usage - Block 4 (c/kl)              |                         | 21  | 22  |     |     |     |     |     | 0   |
| <b>Other</b>                              |                         | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b>Waste water tariffs</b>                |                         |     |     |     |     |     |     |     |     |
| <b>Domestic</b>                           |                         |     |     |     |     |     |     |     |     |
| Basic charge/ fixed fee (Rands/month)     |                         | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Service point - vacant land (Rands/month) |                         | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                           |                         |     |     | 53  | 0   | 59  | 63  |     | 0   |
| Waste water - flat rate tariff (c/kl)     |                         | 48  | 50  |     |     |     |     |     |     |
|                                           | (fill in structure)     |     |     |     |     |     |     |     |     |
| Volumetric charge - Block 1 (c/kl)        |                         | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                           | (fill in structure)     |     |     |     |     |     |     |     |     |
| Volumetric charge - Block 2 (c/kl)        |                         | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                           | (fill in structure)     |     |     |     |     |     |     |     |     |
| Volumetric charge - Block 3 (c/kl)        |                         | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                           | (fill in structure)     |     |     |     |     |     |     |     |     |
| Volumetric charge - Block 4 (c/kl)        |                         | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                           | (fill in structure)     |     |     |     |     |     |     |     |     |
| <b>Other</b>                              |                         |     |     |     |     |     |     |     |     |
| <b>Electricity tariffs</b>                |                         |     |     |     |     |     |     |     |     |
| <b>Domestic</b>                           |                         |     |     |     |     |     |     |     |     |
| Basic charge/ fixed fee (Rands/month)     |                         | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Service point - vacant land (Rands/month) |                         | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| FBE                                       | (how is this targeted?) | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Life-line tariff - meter                  | (describe structure)    | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |

|                                        |                      |     |     |     |     |     |     |     |
|----------------------------------------|----------------------|-----|-----|-----|-----|-----|-----|-----|
| Life-line tariff - prepaid             | (describe structure) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Flat rate tariff - meter (c/kwh)       |                      | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Flat rate tariff - prepaid(c/kwh)      |                      | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Meter - IBT Block 1 (c/kwh)            | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Meter - IBT Block 2 (c/kwh)            | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Meter - IBT Block 3 (c/kwh)            | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Meter - IBT Block 4 (c/kwh)            | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Meter - IBT Block 5 (c/kwh)            | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Prepaid - IBT Block 1 (c/kwh)          | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Prepaid - IBT Block 2 (c/kwh)          | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Prepaid - IBT Block 3 (c/kwh)          | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Prepaid - IBT Block 4 (c/kwh)          | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Prepaid - IBT Block 5 (c/kwh)          | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b>Other</b>                           |                      | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b><u>Waste management tariffs</u></b> |                      |     |     |     |     |     |     |     |
| <b>Domestic</b>                        |                      |     |     |     |     |     |     |     |
| Street cleaning charge                 |                      | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Basic charge/fixed fee                 |                      | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| 80l bin - once a week                  |                      | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| 250l bin - once a week                 |                      | N/A | N/A | N/A | N/A | N/A | N/A | N/A |

**DC35 Capricorn - Supporting Table SA13b Service Tariffs by category - explanatory**

| Description                                                                                     | Provide description of tariff structure where appropriate | 2011/12 | 2012/13 | 2013/14 | Current Year 2014/15 | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|-------------------------------------------------------------------------------------------------|-----------------------------------------------------------|---------|---------|---------|----------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                                                                 |                                                           |         |         |         |                      | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b><u>Exemptions, reductions and rebates</u></b> (Rands)<br><i>[Insert lines as applicable]</i> |                                                           | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
|                                                                                                 |                                                           | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |
|                                                                                                 |                                                           | N/A     | N/A     | N/A     | N/A                  | N/A                                                 | N/A                    | N/A                    |

|                                      |                      |     |     |     |     |     |     |     |
|--------------------------------------|----------------------|-----|-----|-----|-----|-----|-----|-----|
|                                      |                      | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      |                      | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      |                      | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      |                      | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      |                      | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b>Water tariffs</b>                 |                      |     |     |     |     |     |     |     |
| <i>[Insert blocks as applicable]</i> | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b>Waste water tariffs</b>           |                      |     |     |     |     |     |     |     |
| <i>[Insert blocks as applicable]</i> | (fill in structure)  | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in structure)  | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in structure)  | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in structure)  | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in structure)  | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in structure)  | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in structure)  | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in structure)  | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in structure)  | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in structure)  | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b>Electricity tariffs</b>           |                      |     |     |     |     |     |     |     |
| <i>[Insert blocks as applicable]</i> | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                                      | (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A |

|                      |     |     |     |     |     |     |     |     |     |
|----------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| (fill in thresholds) | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|                      |     |     |     |     |     |     |     |     | N/A |

**DC35 Capricorn - Supporting Table SA14 Household bills**

| Description                                                  | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                     |                        |                        |
|--------------------------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|---------------------|------------------------|------------------------|
|                                                              | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16 % incr.                         | Budget Year 2015/16 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| Rand/cent                                                    |                 |                 |                 |                      |                 |                    |                                                     |                     |                        |                        |
| <b>Monthly Account for Household - 'Middle Income Range'</b> |                 |                 |                 |                      |                 |                    |                                                     |                     |                        |                        |
| <b>Rates and services charges:</b>                           |                 |                 |                 |                      |                 |                    |                                                     |                     |                        |                        |
| Property rates                                               | N/A             | N/A             | N/A             | N/A                  | N/A             | N/A                | N/A                                                 | N/A                 | N/A                    | N/A                    |
| Electricity: Basic levy                                      | N/A             | N/A             | N/A             | N/A                  | N/A             | N/A                | N/A                                                 | N/A                 | N/A                    | N/A                    |
| Electricity: Consumption                                     | N/A             | N/A             | N/A             | N/A                  | N/A             | N/A                | N/A                                                 | N/A                 | N/A                    | N/A                    |
| Water: Basic levy                                            | N/A             | N/A             | N/A             | N/A                  | N/A             | N/A                | N/A                                                 | N/A                 | N/A                    | N/A                    |
| Water: Consumption                                           | N/A             | N/A             | N/A             | N/A                  | N/A             | N/A                | N/A                                                 | N/A                 | N/A                    | N/A                    |
| Sanitation                                                   | N/A             | N/A             | N/A             | N/A                  | N/A             | N/A                | N/A                                                 | N/A                 | N/A                    | N/A                    |
| Refuse removal                                               | N/A             | N/A             | N/A             | N/A                  | N/A             | N/A                | N/A                                                 | N/A                 | N/A                    | N/A                    |
| Other                                                        | N/A             | N/A             | N/A             | N/A                  | N/A             | N/A                | N/A                                                 | N/A                 | N/A                    | N/A                    |
| <b>sub-total</b>                                             | -               | -               | -               | -                    | -               | -                  | -                                                   | -                   | -                      | -                      |

|                                                                                           |     |     |     |     |     |     |     |     |     |     |
|-------------------------------------------------------------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| VAT on Services                                                                           | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b>Total large household bill:</b>                                                        | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| <b>% increase/-decrease</b>                                                               |     | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| <b>Monthly Account for Household - 'Affordable Range'</b>                                 |     |     |     |     |     |     |     |     |     |     |
| <b>Rates and services charges:</b>                                                        |     |     |     |     |     |     |     |     |     |     |
| Property rates                                                                            | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Electricity: Basic levy                                                                   | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Electricity: Consumption                                                                  | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Water: Basic levy                                                                         | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Water: Consumption                                                                        | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Sanitation                                                                                | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Refuse removal                                                                            | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Other                                                                                     | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b>sub-total</b>                                                                          | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| VAT on Services                                                                           | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b>Total small household bill:</b>                                                        | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| <b>% increase/-decrease</b>                                                               |     | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| <b>Monthly Account for Household - 'Indigent' Household receiving free basic services</b> |     |     |     |     |     |     |     |     |     |     |
| <b>Rates and services charges:</b>                                                        |     |     |     |     |     |     |     |     |     |     |
| Property rates                                                                            | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Electricity: Basic levy                                                                   | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Electricity: Consumption                                                                  | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Water: Basic levy                                                                         | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Water: Consumption                                                                        | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Sanitation                                                                                | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Refuse removal                                                                            | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Other                                                                                     | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b>sub-total</b>                                                                          | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| VAT on Services                                                                           | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b>Total small household bill:</b>                                                        | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| <b>% increase/-decrease</b>                                                               |     | -   | -   | -   | -   | -   | -   | -   | -   | -   |

**DC35 Capricorn - Supporting Table SA15 Investment particulars by type**

| Investment type                                            | 2011/12           | 2012/13           | 2013/14           | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|------------------------------------------------------------|-------------------|-------------------|-------------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                            | Audited Outcome   | Audited Outcome   | Audited Outcome   | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>R thousand</b>                                          |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| <b>Parent municipality</b>                                 |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| Securities - National Government<br>Listed Corporate Bonds | 261               | 254               | 845               | 226                  |                 |                    |                                                     |                        |                        |
| Deposits - Bank                                            | 293               | 239               | 221               | 440                  | 130 615         | 130 615            | 64 606                                              | 61 376                 | 58 307                 |
| Deposits - Public Investment Commissioners                 |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| Deposits - Corporation for Public Deposits                 |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| Bankers Acceptance Certificates                            |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| Negotiable Certificates of Deposit - Banks                 |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| Guaranteed Endowment Policies (sinking)                    |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| Repurchase Agreements - Banks                              |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| Municipal Bonds                                            |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| <b>Municipality sub-total</b>                              | <b>261</b><br>293 | <b>254</b><br>239 | <b>845</b><br>221 | <b>226</b><br>440    | <b>130 615</b>  | <b>130 615</b>     | <b>64 606</b>                                       | <b>61 376</b>          | <b>58 307</b>          |
| <b>Entities</b>                                            |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| Securities - National Government                           |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| Listed Corporate Bonds                                     |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| Deposits - Bank                                            |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| Deposits - Public Investment Commissioners                 |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| Deposits - Corporation for Public Deposits                 |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| Bankers Acceptance Certificates                            |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| Negotiable Certificates of Deposit - Banks                 |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| Guaranteed Endowment Policies (sinking)                    |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| Repurchase Agreements - Banks                              |                   |                   |                   |                      |                 |                    |                                                     |                        |                        |
| <b>Entities sub-total</b>                                  | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>                                            | <b>-</b>               | <b>-</b>               |
| <b>Consolidated total:</b>                                 | <b>261</b><br>293 | <b>254</b><br>239 | <b>845</b><br>221 | <b>226</b><br>440    | <b>130 615</b>  | <b>130 615</b>     | <b>64 606</b>                                       | <b>61 376</b>          | <b>58 307</b>          |

DC35 Capricorn - Supporting Table SA16 Investment particulars by maturity

| Investments by Maturity                                     | Period of Investment | Type of Investment    | Capital Guarantee (Yes/ No) | Variable or Fixed interest rate | Interest Rate 3. | Commission Paid (Rands) | Commission Recipient | Expiry date of investment | Opening balance | Interest to be realised | Partial / Premature Withdrawal (4) | Investment Top Up | Closing Balance |
|-------------------------------------------------------------|----------------------|-----------------------|-----------------------------|---------------------------------|------------------|-------------------------|----------------------|---------------------------|-----------------|-------------------------|------------------------------------|-------------------|-----------------|
| Name of institution & investment ID                         | Yrs/Months           |                       |                             |                                 |                  |                         |                      |                           |                 |                         |                                    |                   |                 |
| <u>Parent municipality</u><br>Absa/FNB/Investec and Nedbank | 7-30 days            | short term investment | yes                         | variable interest               | 5% - 6%          | no                      | no                   | variable expiry date      | 642 129         | 21 613                  | (953 141)                          | 866 492           | 64 606          |
| <b>Municipality sub-total</b>                               |                      |                       |                             |                                 |                  |                         |                      |                           | 642 129         |                         | (953 141)                          | 866 492           | 64 606          |
| <u>Entities</u>                                             |                      |                       |                             |                                 |                  |                         |                      |                           |                 |                         |                                    |                   | -               |
|                                                             |                      |                       |                             |                                 |                  |                         |                      |                           |                 |                         |                                    |                   | -               |
|                                                             |                      |                       |                             |                                 |                  |                         |                      |                           |                 |                         |                                    |                   | -               |
|                                                             |                      |                       |                             |                                 |                  |                         |                      |                           |                 |                         |                                    |                   | -               |
|                                                             |                      |                       |                             |                                 |                  |                         |                      |                           |                 |                         |                                    |                   | -               |
|                                                             |                      |                       |                             |                                 |                  |                         |                      |                           |                 |                         |                                    |                   | -               |
| <b>Entities sub-total</b>                                   |                      |                       |                             |                                 |                  |                         |                      |                           | -               |                         | -                                  | -                 | -               |
| <b>TOTAL INVESTMENTS AND INTEREST</b>                       |                      |                       |                             |                                 |                  |                         |                      |                           | 642 129         |                         | (953 141)                          | 866 492           | 64 606          |

| Description                                  | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|----------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                              | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>R thousand</b>                            |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>RECEIPTS:</b>                             |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b><u>Operating Transfers and Grants</u></b> |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>National Government:</b>                  | <b>317 097</b>  | <b>413 364</b>  | <b>454 260</b>  | <b>436 158</b>       | <b>467 403</b>  | <b>467 403</b>     | <b>474 031</b>                                      | <b>479 055</b>         | <b>520 683</b>         |
| Local Government Equitable Share             | 152 179         | 223 145         | 289 784         | 260 013              | 290 741         | 290 741            | 289 401                                             | 279 099                | 305 121                |
| RSC Levy Replacement                         | 121 743         | 141 214         | 153 923         | 167 777              | 167 777         | 167 777            | 180 250                                             | 195 499                | 210 885                |
| Finance Management                           | 1 250           | 1 162           | 1 516           | 1 250                | 1 767           | 1 767              | 1 250                                               | 1 250                  | 1 250                  |
| Municipal Systems Improvement                | 790             | 1 517           | 890             | 934                  | 934             | 934                | 940                                                 | 960                    | 1 033                  |
| Water Services Operating Subsidy             | 39 447          | 43 619          | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| Energy Efficiency and Demand Management      |                 |                 | 5 000           | 4 000                | 4 000           | 4 000              |                                                     |                        |                        |
| Rural Transport Infrastructure               | 1 688           | 2 707           | 3 147           | 2 184                | 2 184           | 2 184              | 2 190                                               | 2 247                  | 2 394                  |
| <b>Provincial Government:</b>                | <b>6 551</b>    | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>                                            | <b>-</b>               | <b>-</b>               |
| Health subsidy                               | 6 551           |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>District Municipality:</b>                | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>                                            | <b>-</b>               | <b>-</b>               |
| <i>[insert description]</i>                  |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Other grant providers:</b>                | <b>-</b>        | <b>-</b>        | <b>47 876</b>   | <b>55 068</b>        | <b>66 197</b>   | <b>66 197</b>      | <b>90 829</b>                                       | <b>85 644</b>          | <b>89 963</b>          |
| MIG                                          |                 |                 | 38 412          | 21 225               | 28 648          | 28 648             | 26 100                                              | 26 706                 | 27 531                 |
| RHIG                                         |                 |                 |                 | 4 500                | 8 207           | 8 207              | 4 500                                               | 4 500                  | 5 000                  |
| EPWP                                         |                 |                 |                 | 1 964                | 1 964           | 1 964              | 1 921                                               | -                      | -                      |

|                                                       |                |                |                |                |                |                |                |                |                |
|-------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <i>MWIG</i>                                           |                |                | 9 464          | 27 379         | 27 379         | 27 379         | 58 308         | 54 438         | 57 432         |
| <b>Total Operating Transfers and Grants</b>           | <b>323 648</b> | <b>413 364</b> | <b>502 136</b> | <b>491 226</b> | <b>533 601</b> | <b>533 601</b> | <b>564 860</b> | <b>564 699</b> | <b>610 646</b> |
| <b>Capital Transfers and Grants</b>                   |                |                |                |                |                |                |                |                |                |
| <b>National Government:</b>                           | <b>265 221</b> | <b>254 183</b> | <b>303 513</b> | <b>268 554</b> | <b>421 698</b> | <b>421 698</b> | <b>266 632</b> | <b>309 597</b> | <b>323 851</b> |
| Municipal Infrastructure Grant (MIG)                  | 173 914        | 216 380        | 247 877        | 230 834        | 349 012        | 349 012        | 233 866        | 244 263        | 259 930        |
| Regional Bulk Infrastructure                          |                |                |                |                |                |                |                |                |                |
| Equitable Share                                       | 91 307         | 37 803         | 55 636         | 37 720         | 72 686         | 72 686         | 32 766         | 65 334         | 63 921         |
| <b>Provincial Government:</b>                         | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| Other capital transfers/grants [insert description]   |                |                |                |                |                |                |                |                |                |
| <b>District Municipality:</b><br>[insert description] | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| <b>Other grant providers:</b>                         | <b>1 108</b>   | <b>1 846</b>   | <b>22 247</b>  | <b>25 000</b>  | <b>33 000</b>  | <b>33 000</b>  | <b>35 000</b>  | <b>40 000</b>  | <b>30 925</b>  |
| WATER SERVICES OPERATING GRANTS                       |                |                | 20 169         | 25 000         | 33 000         | 33 000         | 35 000         | 40 000         | 30 925         |
| EPWP                                                  | 1 108          | 1 846          | 2 078          |                |                |                |                |                |                |
| <b>Total Capital Transfers and Grants</b>             | <b>266 329</b> | <b>256 028</b> | <b>325 761</b> | <b>293 554</b> | <b>454 697</b> | <b>454 697</b> | <b>301 632</b> | <b>349 597</b> | <b>354 776</b> |
| <b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>       | <b>589 977</b> | <b>669 393</b> | <b>827 897</b> | <b>784 780</b> | <b>988 298</b> | <b>988 298</b> | <b>866 492</b> | <b>914 296</b> | <b>965 422</b> |

**DC35 Capricorn - Supporting Table SA19 Expenditure on transfers and grant programme**

| Description                                            | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|--------------------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                        | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| R thousand                                             |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>EXPENDITURE:</b>                                    |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| - <b>Operating expenditure of Transfers and Grants</b> |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |

|                                                              |            |            |            |            |            |            |            |            |            |            |                |                |                |                |
|--------------------------------------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|----------------|----------------|----------------|----------------|
| <b>National Government:</b>                                  | <b>289</b> | <b>354</b> | <b>172</b> | <b>498</b> | <b>260</b> | <b>454</b> | <b>158</b> | <b>436</b> | <b>403</b> | <b>467</b> | <b>467 403</b> | <b>474 031</b> | <b>479 055</b> | <b>520 683</b> |
| Local Government Equitable Share                             | 513        | 205        | 339        | 289        | 260        | 290        | 013        | 260        | 741        | 290        | 290 741        | 289 401        | 279 099        | 305 121        |
| RSC Levy Replacement                                         | 743        | 121        | 141        | 153        | 167        | 167        | 777        | 777        | 777        | 167        | 167 777        | 180 250        | 195 499        | 210 885        |
| Finance Management                                           | 071        | 1          | 1          | 1          | 1          | 1          | 250        | 250        | 767        | 767        | 1 767          | 1 250          | 1 250          | 1 250          |
| Municipal Systems Improvement                                | 273        |            | 1          |            |            |            |            |            |            |            | 934            | 934            | 940            | 960            |
| Water Services Operating Subsidy                             | 423        | 25         | 11         |            |            |            |            |            |            |            | 934            | 940            | 960            | 1 033          |
| Energy Efficiency and Demand Management                      |            |            |            | 5          | 4          | 4          | 000        | 000        | 000        | 000        | 4 000          |                |                |                |
| Rural Transport Infrastructure                               | 266        |            | 2          | 3          | 2          | 2          | 184        | 184        | 184        | 184        | 2 184          | 2 190          | 2 247          | 2 394          |
| <b>Provincial Government:</b>                                | <b>709</b> | <b>5</b>   |            |            |            |            |            |            |            |            |                |                |                |                |
| Health subsidy                                               | 709        | 5          |            |            |            |            |            |            |            |            |                |                |                |                |
| <b>District Municipality:</b><br><i>[insert description]</i> |            |            |            |            |            |            |            |            |            |            |                |                |                |                |
| <b>Other grant providers:</b>                                |            |            |            |            |            |            |            |            |            |            |                |                |                |                |
| MIG                                                          |            |            | 13         | 47         | 55         | 66         |            |            |            |            |                |                |                |                |
| RHIG                                                         |            |            | 9          | 21         | 28         | 28         |            |            |            |            |                |                |                |                |
| EPWP                                                         |            |            |            | 4          | 8          | 8          |            |            |            |            |                |                |                |                |
| MWIG                                                         |            |            |            | 1          | 1          | 1          |            |            |            |            |                |                |                |                |
|                                                              |            |            | 38         | 27         | 27         | 27         |            |            |            |            |                |                |                |                |
| <b>Total operating expenditure of Transfers and Grants:</b>  | <b>999</b> | <b>359</b> | <b>512</b> | <b>502</b> | <b>491</b> | <b>533</b> | <b>226</b> | <b>491</b> | <b>601</b> | <b>533</b> | <b>533 601</b> | <b>564 860</b> | <b>564 699</b> | <b>610 646</b> |
| <b>Capital expenditure of Transfers and Grants</b>           |            |            |            |            |            |            |            |            |            |            |                |                |                |                |
| <b>National Government:</b>                                  | <b>203</b> | <b>208</b> | <b>240</b> | <b>303</b> | <b>268</b> | <b>421</b> |            |            |            |            |                |                |                |                |
| Municipal Infrastructure Grant (MIG)                         | 896        | 116        | 202        | 247        | 230        | 349        |            |            |            |            |                |                |                |                |

|                                                          |                    |                    |                    |                    |                    |                |                |                |                |
|----------------------------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|----------------|----------------|----------------|----------------|
| Regional Bulk Infrastructure                             |                    |                    |                    |                    |                    |                |                |                |                |
| Equitable Share                                          | 91<br>307          | 37<br>803          | 55<br>636          | 37<br>720          | 72<br>686          | 72 686         | 32 766         | 65 334         | 63 921         |
| <b>Provincial Government:</b>                            | -                  | -                  | -                  | -                  | -                  | -              | -              | -              | -              |
| MWIG                                                     |                    |                    |                    |                    |                    |                |                |                |                |
| <b>District Municipality:</b>                            | -                  | -                  | -                  | -                  | -                  | -              | -              | -              | -              |
| <i>[insert description]</i>                              |                    |                    |                    |                    |                    |                |                |                |                |
| <b>Other grant providers:</b>                            | 27<br>668          | 33<br>809          | 42<br>416          | 25<br>000          | 33<br>000          | 33 000         | 35 000         | 40 000         | 30 925         |
| WATER SERVICES OPERATING GRANTS                          | 24<br>769          | 31<br>963          | 22<br>247          | 25<br>000          | 33<br>000          | 33 000         | 35 000         | 40 000         | 30 925         |
| EPWP                                                     | 2<br>899           | 1<br>846           | 20<br>169          |                    |                    |                |                |                |                |
| <b>Total capital expenditure of Transfers and Grants</b> | <b>235<br/>871</b> | <b>274<br/>076</b> | <b>345<br/>930</b> | <b>293<br/>554</b> | <b>454<br/>697</b> | <b>454 697</b> | <b>301 632</b> | <b>349 597</b> | <b>354 776</b> |
| <b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>         | <b>595<br/>870</b> | <b>786<br/>163</b> | <b>848<br/>066</b> | <b>784<br/>780</b> | <b>988<br/>298</b> | <b>988 298</b> | <b>866 492</b> | <b>914 296</b> | <b>965 422</b> |

#### DC35 Capricorn - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

| Description                                             | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|---------------------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                         | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>Operating transfers and grants:</b>                  |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>National Government:</b>                             |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Balance unspent at beginning of the year                |                 |                 | 14 966          | 436                  | 467             | 467                |                                                     |                        |                        |
| Current year receipts                                   |                 |                 | 477 706         | 158                  | 403             | 403                | 474 031                                             | 479 055                | 520 683                |
| <b>Conditions met - transferred to revenue</b>          | -               | -               | <b>492 672</b>  | <b>158</b>           | <b>403</b>      | <b>403</b>         | <b>474 031</b>                                      | <b>479 055</b>         | <b>520 683</b>         |
| Conditions still to be met - transferred to liabilities |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |

|                                                         |   |   |                |                |                |                |                |                |                |
|---------------------------------------------------------|---|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Provincial Government:</b>                           |   |   |                |                |                |                |                |                |                |
| Balance unspent at beginning of the year                |   |   |                |                |                |                |                |                |                |
| Current year receipts                                   |   |   |                |                |                |                |                |                |                |
| <b>Conditions met - transferred to revenue</b>          | - | - | -              | -              | -              | -              | -              | -              | -              |
| Conditions still to be met - transferred to liabilities |   |   |                |                |                |                |                |                |                |
| <b>District Municipality:</b>                           |   |   |                |                |                |                |                |                |                |
| Balance unspent at beginning of the year                |   |   |                |                |                |                |                |                |                |
| Current year receipts                                   |   |   |                |                |                |                |                |                |                |
| <b>Conditions met - transferred to revenue</b>          | - | - | -              | -              | -              | -              | -              | -              | -              |
| Conditions still to be met - transferred to liabilities |   |   |                |                |                |                |                |                |                |
| <b>Other grant providers:</b>                           |   |   |                |                |                |                |                |                |                |
| Balance unspent at beginning of the year                |   |   |                |                |                |                |                |                |                |
| Current year receipts                                   |   |   | 9 464          | 55 068         | 66 197         | 66 197         | 90 829         | 85 644         | 89 963         |
| <b>Conditions met - transferred to revenue</b>          | - | - | <b>9 464</b>   | <b>55 068</b>  | <b>66 197</b>  | <b>66 197</b>  | <b>90 829</b>  | <b>85 644</b>  | <b>89 963</b>  |
| Conditions still to be met - transferred to liabilities |   |   |                |                |                |                |                |                |                |
| <b>Total operating transfers and grants revenue</b>     | - | - | <b>502 136</b> | <b>226 491</b> | <b>601 533</b> | <b>601 533</b> | <b>564 860</b> | <b>564 699</b> | <b>610 646</b> |
| <b>Total operating transfers and grants - CTBM</b>      | - | - | -              | -              | -              | -              | -              | -              | -              |
| <b>Capital transfers and grants:</b>                    |   |   |                |                |                |                |                |                |                |
| <b>National Government:</b>                             |   |   |                |                |                |                |                |                |                |
| Balance unspent at beginning of the year                |   |   | 110 432        | 110 432        |                |                |                |                |                |
| Current year receipts                                   |   |   | 193 081        | 193 081        | 698 421        | 698 421        | 266 632        | 309 597        | 323 851        |
| <b>Conditions met - transferred to revenue</b>          | - | - | <b>303 513</b> | <b>303 513</b> | <b>698 421</b> | <b>698 421</b> | <b>266 632</b> | <b>309 597</b> | <b>323 851</b> |
| Conditions still to be met - transferred to liabilities |   |   |                |                |                |                |                |                |                |
| <b>Provincial Government:</b>                           |   |   |                |                |                |                |                |                |                |
| Balance unspent at beginning of the year                |   |   |                |                |                |                |                |                |                |
| Current year receipts                                   |   |   |                |                |                |                |                |                |                |
| <b>Conditions met - transferred to revenue</b>          | - | - | -              | -              | -              | -              | -              | -              | -              |
| Conditions still to be met - transferred to liabilities |   |   |                |                |                |                |                |                |                |
| <b>District Municipality:</b>                           |   |   |                |                |                |                |                |                |                |
| Balance unspent at beginning of the year                |   |   |                |                |                |                |                |                |                |
| Current year receipts                                   |   |   |                |                |                |                |                |                |                |
| <b>Conditions met - transferred to revenue</b>          | - | - | -              | -              | -              | -              | -              | -              | -              |
| Conditions still to be met - transferred to liabilities |   |   |                |                |                |                |                |                |                |
| <b>Other grant providers:</b>                           |   |   |                |                |                |                |                |                |                |
| Balance unspent at beginning of the year                |   |   |                |                |                |                |                |                |                |

|                                                         |   |   |                |                |                |                |                |                |                |
|---------------------------------------------------------|---|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Current year receipts                                   |   |   | 22 247         | 25 000         | 33 000         | 33 000         | 35 000         | 40 000         | 30 925         |
| <b>Conditions met - transferred to revenue</b>          | - | - | <b>22 247</b>  | <b>25 000</b>  | <b>33 000</b>  | <b>33 000</b>  | <b>35 000</b>  | <b>40 000</b>  | <b>30 925</b>  |
| Conditions still to be met - transferred to liabilities |   |   |                |                |                |                |                |                |                |
| <b>Total capital transfers and grants revenue</b>       | - | - | <b>325 761</b> | <b>293 554</b> | <b>454 697</b> | <b>454 697</b> | <b>301 632</b> | <b>349 597</b> | <b>354 776</b> |
| <b>Total capital transfers and grants - CTBM</b>        | - | - | -              | -              | -              | -              | -              | -              | -              |
| <b>TOTAL TRANSFERS AND GRANTS REVENUE</b>               | - | - | <b>827 897</b> | <b>784 780</b> | <b>988 298</b> | <b>988 298</b> | <b>866 492</b> | <b>914 296</b> | <b>965 422</b> |
| <b>TOTAL TRANSFERS AND GRANTS - CTBM</b>                | - | - | -              | -              | -              | -              | -              | -              | -              |

**DC35 Capricorn - Supporting Table SA21 Transfers and grants made by the municipality**

| Description                                                 | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|-------------------------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                             | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>Cash Transfers to other municipalities</b>               |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>Transfer to locals for free basic water</i>              | 1 580           | 800             | -               | N/A                  | N/A             | N/A                | N/A                                                 | N/A                    | N/A                    |
| <b>Total Cash Transfers To Municipalities:</b>              | <b>1 580</b>    | <b>800</b>      | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>                                            | <b>-</b>               | <b>-</b>               |
| <b>Cash Transfers to Entities/Other External Mechanisms</b> |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>Transfer to locals for free basic water</i>              | N/A             | N/A             | N/A             | N/A                  | N/A             | N/A                | N/A                                                 | N/A                    | N/A                    |
| <b>Total Cash Transfers To Entities/Ems'</b>                | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>                                            | <b>-</b>               | <b>-</b>               |
| <b>Cash Transfers to other Organs of State</b>              |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>Transfer to locals for free basic water</i>              | N/A             | N/A             | N/A             | N/A                  | N/A             | N/A                | N/A                                                 | N/A                    | N/A                    |
| <b>Total Cash Transfers To Other Organs Of State:</b>       | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>                                            | <b>-</b>               | <b>-</b>               |

|                                                                 |              |            |     |     |     |     |     |     |     |
|-----------------------------------------------------------------|--------------|------------|-----|-----|-----|-----|-----|-----|-----|
|                                                                 |              |            |     | -   |     |     |     |     |     |
| <b>Cash Transfers to Organisations</b>                          |              |            |     |     |     |     |     |     |     |
| <i>Transfer to locals for free basic water</i>                  | N/A          | N/A        | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b>Total Cash Transfers To Organisations</b>                    | -            | -          | -   | -   | -   | -   | -   | -   | -   |
| <b>Cash Transfers to Groups of Individuals</b>                  |              |            |     |     |     |     |     |     |     |
| <i>Transfer to locals for free basic water</i>                  | N/A          | N/A        | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b>Total Cash Transfers To Groups Of Individuals:</b>           | -            | -          | -   | -   | -   | -   | -   | -   | -   |
| <b>TOTAL CASH TRANSFERS AND GRANTS</b>                          | <b>1 580</b> | <b>800</b> | -   | -   | -   | -   | -   | -   | -   |
| <b>Non-Cash Transfers to other municipalities</b>               |              |            |     |     |     |     |     |     |     |
| <i>Insert description</i>                                       | N/A          | N/A        | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b>Total Non-Cash Transfers To Municipalities:</b>              | -            | -          | -   | -   | -   | -   | -   | -   | -   |
| <b>Non-Cash Transfers to Entities/Other External Mechanisms</b> |              |            |     |     |     |     |     |     |     |
| <i>Transfer to locals for free basic water</i>                  | N/A          | N/A        | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b>Total Non-Cash Transfers To Entities/Ems'</b>                | -            | -          | -   | -   | -   | -   | -   | -   | -   |
| <b>Non-Cash Transfers to other Organs of State</b>              |              |            |     |     |     |     |     |     |     |
| <i>Transfer to locals for free basic water</i>                  | N/A          | N/A        | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b>Total Non-Cash Transfers To Other Organs Of State:</b>       | -            | -          | -   | -   | -   | -   | -   | -   | -   |
| <b>Non-Cash Grants to Organisations</b>                         |              |            |     |     |     |     |     |     |     |
| <i>Transfer to locals for free basic water</i>                  | N/A          | N/A        | N/A | N/A | N/A | N/A | N/A | N/A | N/A |

|                                                        |       |     |     |     |     |     |     |     |     |
|--------------------------------------------------------|-------|-----|-----|-----|-----|-----|-----|-----|-----|
| <b>Total Non-Cash Grants To Organisations</b>          | -     | -   | -   | -   | -   | -   | -   | -   | -   |
| <b>Groups of Individuals</b>                           |       |     |     |     |     |     |     |     |     |
| <i>Transfer to locals for free basic water</i>         | N/A   | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| <b>Total Non-Cash Grants To Groups Of Individuals:</b> | -     | -   | -   | -   | -   | -   | -   | -   | -   |
| <b>TOTAL NON-CASH TRANSFERS AND GRANTS</b>             | -     | -   | -   | -   | -   | -   | -   | -   | -   |
| <b>TOTAL TRANSFERS AND GRANTS</b>                      | 1 580 | 800 | -   | -   | -   | -   | -   | -   | -   |

#### DC35 Capricorn - Supporting Table SA22 Summary councillor and staff benefits

| Summary of Employee and Councillor remuneration          | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|----------------------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                          | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| R thousand                                               | A               | B               | C               | D                    | E               | F                  | G                                                   | H                      | I                      |
| <b>Councillors (Political Office Bearers plus Other)</b> |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Basic Salaries and Wages                                 | 4 550           | 5 232           | 6 331           | 7 784                | 8 304           | 8 304              | 8 339                                               | 8 797                  | 9 281                  |
| Pension and UIF Contributions                            | 988             | 748             | 745             | 1 066                | 1 066           | 1 066              | 1 167                                               | 1 244                  | 1 312                  |
| Medical Aid Contributions                                | 199             | 240             | 47              | 57                   | 57              | 57                 | 64                                                  | 68                     | 72                     |
| Motor Vehicle Allowance                                  | 3 427           | 2 535           | 2 248           | 2 368                | 2 728           | 2 728              | 2 457                                               | 2 615                  | 2 759                  |
| Cellphone Allowance                                      | 12              | 14              | 270             | 588                  | 28              | 28                 | 596                                                 | 631                    | 666                    |
| Housing Allowances                                       | 253             | 325             | 25              | 16                   | 16              | 16                 | 17                                                  | 18                     | 19                     |
| Other benefits and allowances                            |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Sub Total - Councillors</b>                           | <b>9 429</b>    | <b>9 094</b>    | <b>9 666</b>    | <b>11 879</b>        | <b>12 199</b>   | <b>12 199</b>      | <b>12 640</b>                                       | <b>13 373</b>          | <b>14 109</b>          |
| <b>% increase</b>                                        |                 | <b>(3.5%)</b>   | <b>6.3%</b>     | <b>22.9%</b>         | <b>2.7%</b>     | <b>-</b>           | <b>3.6%</b>                                         | <b>5.8%</b>            | <b>5.5%</b>            |
| <b>Senior Managers of the Municipality</b>               |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Basic Salaries and Wages                                 | 5 353           | 4 562           | 5 714           | 6 344                | 6 344           | 6 344              | 6 687                                               | 7 075                  | 7 464                  |
| Pension and UIF Contributions                            | 526             | 657             | 548             | 927                  | 927             | 927                | 977                                                 | 1 033                  | 1 090                  |

|                                                    |              |                |              |              |                |                |                |                |                |         |
|----------------------------------------------------|--------------|----------------|--------------|--------------|----------------|----------------|----------------|----------------|----------------|---------|
| Medical Aid Contributions                          | 137          | 220            | 152          | 86           | 86             | 86             | 91             | 96             | 101            |         |
| Overtime                                           |              |                |              |              |                |                | -              | -              | -              |         |
| Performance Bonus                                  |              | 253            | 429          | 667          | 667            | 667            | 703            | 744            | 785            |         |
| Motor Vehicle Allowance                            | 1 124        | 1 134          | 1 179        | 1 500        | 1 500          | 1 500          | 1 581          | 1 673          | 1 765          |         |
| Cellphone Allowance                                |              |                |              | 155          |                |                | -              | -              | -              |         |
| Housing Allowances                                 | 89           |                | 99           | 28           | 28             | 28             | 29             | 31             | 33             |         |
| Other benefits and allowances                      |              |                |              |              |                |                |                |                |                |         |
| Payments in lieu of leave                          |              |                |              |              |                |                |                |                |                |         |
| Long service awards                                |              |                |              |              |                |                |                |                |                |         |
| Post-retirement benefit obligations                |              |                |              |              |                |                |                |                |                |         |
| <b>Sub Total - Senior Managers of Municipality</b> | <b>7 230</b> | <b>6 826</b>   | <b>8 120</b> | <b>9 707</b> | <b>9 552</b>   | <b>9 552</b>   | <b>10 068</b>  | <b>10 652</b>  | <b>11 237</b>  |         |
| <b>% increase</b>                                  |              | <b>(5.6%)</b>  | <b>19.0%</b> | <b>19.5%</b> | <b>(1.6%)</b>  | <b>-</b>       | <b>5.4%</b>    | <b>5.8%</b>    | <b>5.5%</b>    |         |
| <b><u>Other Municipal Staff</u></b>                |              |                |              |              |                |                |                |                |                |         |
| Basic Salaries and Wages                           | 834          | 106 917        | 325          | 148          | 226            | 134 826        | 134 826        | 159 156        | 168 388        | 177 647 |
| Pension and UIF Contributions                      | 19 777       | 19 926         | 18 045       | 28 829       | 22 589         | 22 589         | 31 292         | 33 107         | 34 926         |         |
| Medical Aid Contributions                          | 7 455        | 7 510          | 3 595        | 14 086       | 8 521          | 8 521          | 11 561         | 12 234         | 12 911         |         |
| Overtime                                           | 2 783        | 2 822          | 10 698       | 9 800        | 10 760         | 10 760         | 11 115         | 11 760         | 12 408         |         |
| Performance Bonus                                  | 5 336        | 4 881          | 5 381        | 5 333        | 6 733          | 6 733          | 7 437          | 7 868          | 8 301          |         |
| Motor Vehicle Allowance                            | 20 207       | 20 565         | 16 674       | 17 826       | 16 886         | 16 886         | 17 899         | 18 936         | 19 976         |         |
| Cellphone Allowance                                |              |                | 135          | 1 604        | (155)          | (155)          | 1 817          | 1 917          | 2 017          |         |
| Housing Allowances                                 | 4 358        | 4 453          | 2 552        | 3 804        | 3 754          | 3 754          | 3 951          | 4 179          | 4 407          |         |
| Other benefits and allowances                      | 2 959        | 3 062          | 10 813       | 6 668        | 4 317          | 4 317          | 5 320          | 5 623          | 5 928          |         |
| Payments in lieu of leave                          |              |                | 1 590        | 2 000        | 2 300          | 2 300          | 2 500          | 2 645          | 2 790          |         |
| Long service awards                                |              |                | 352          | 500          |                |                | 600            | 635            | 670            |         |
| Post-retirement benefit obligations                |              |                | 5 215        | 662          | 1 612          | 1 612          | 444            | 470            | 496            |         |
| <b>Sub Total - Other Municipal Staff</b>           | <b>709</b>   | <b>170 135</b> | <b>376</b>   | <b>338</b>   | <b>212 143</b> | <b>212 143</b> | <b>253 092</b> | <b>267 762</b> | <b>282 478</b> |         |
| <b>% increase</b>                                  |              | <b>0.8%</b>    | <b>16.0%</b> | <b>21.3%</b> | <b>(11.4%)</b> | <b>-</b>       | <b>19.3%</b>   | <b>5.8%</b>    | <b>5.5%</b>    |         |
| <b>Total Parent Municipality</b>                   | <b>185</b>   | <b>186 055</b> | <b>215</b>   | <b>260</b>   | <b>233 894</b> | <b>233 894</b> | <b>275 800</b> | <b>291 787</b> | <b>307 824</b> |         |
|                                                    |              | <b>0.4%</b>    | <b>15.6%</b> | <b>21.3%</b> | <b>(10.4%)</b> | <b>-</b>       | <b>17.9%</b>   | <b>5.8%</b>    | <b>5.5%</b>    |         |
| <b><u>Board Members of Entities</u></b>            |              |                |              |              |                |                |                |                |                |         |
| Basic Salaries and Wages                           |              |                |              |              |                |                |                |                |                |         |
| Pension and UIF Contributions                      |              |                |              |              |                |                |                |                |                |         |
| Medical Aid Contributions                          |              |                |              |              |                |                |                |                |                |         |

|                                                |   |   |   |   |   |   |   |   |   |
|------------------------------------------------|---|---|---|---|---|---|---|---|---|
| Overtime                                       |   |   |   |   |   |   |   |   |   |
| Performance Bonus                              |   |   |   |   |   |   |   |   |   |
| Motor Vehicle Allowance                        |   |   |   |   |   |   |   |   |   |
| Cellphone Allowance                            |   |   |   |   |   |   |   |   |   |
| Housing Allowances                             |   |   |   |   |   |   |   |   |   |
| Other benefits and allowances                  |   |   |   |   |   |   |   |   |   |
| Board Fees                                     |   |   |   |   |   |   |   |   |   |
| Payments in lieu of leave                      |   |   |   |   |   |   |   |   |   |
| Long service awards                            |   |   |   |   |   |   |   |   |   |
| Post-retirement benefit obligations            |   |   |   |   |   |   |   |   |   |
| <b>Sub Total - Board Members of Entities</b>   | - | - | - | - | - | - | - | - | - |
| <b>% increase</b>                              |   | - | - | - | - | - | - | - | - |
| <b><u>Senior Managers of Entities</u></b>      |   |   |   |   |   |   |   |   |   |
| Basic Salaries and Wages                       |   |   |   |   |   |   |   |   |   |
| Pension and UIF Contributions                  |   |   |   |   |   |   |   |   |   |
| Medical Aid Contributions                      |   |   |   |   |   |   |   |   |   |
| Overtime                                       |   |   |   |   |   |   |   |   |   |
| Performance Bonus                              |   |   |   |   |   |   |   |   |   |
| Motor Vehicle Allowance                        |   |   |   |   |   |   |   |   |   |
| Cellphone Allowance                            |   |   |   |   |   |   |   |   |   |
| Housing Allowances                             |   |   |   |   |   |   |   |   |   |
| Other benefits and allowances                  |   |   |   |   |   |   |   |   |   |
| Payments in lieu of leave                      |   |   |   |   |   |   |   |   |   |
| Long service awards                            |   |   |   |   |   |   |   |   |   |
| Post-retirement benefit obligations            |   |   |   |   |   |   |   |   |   |
| <b>Sub Total - Senior Managers of Entities</b> | - | - | - | - | - | - | - | - | - |
| <b>% increase</b>                              |   | - | - | - | - | - | - | - | - |
| <b><u>Other Staff of Entities</u></b>          |   |   |   |   |   |   |   |   |   |
| Basic Salaries and Wages                       |   |   |   |   |   |   |   |   |   |
| Pension and UIF Contributions                  |   |   |   |   |   |   |   |   |   |
| Medical Aid Contributions                      |   |   |   |   |   |   |   |   |   |
| Overtime                                       |   |   |   |   |   |   |   |   |   |
| Performance Bonus                              |   |   |   |   |   |   |   |   |   |
| Motor Vehicle Allowance                        |   |   |   |   |   |   |   |   |   |
| Cellphone Allowance                            |   |   |   |   |   |   |   |   |   |
| Housing Allowances                             |   |   |   |   |   |   |   |   |   |
| Other benefits and allowances                  |   |   |   |   |   |   |   |   |   |
| Payments in lieu of leave                      |   |   |   |   |   |   |   |   |   |
| Long service awards                            |   |   |   |   |   |   |   |   |   |

|                                                |            |         |            |            |         |         |         |         |         |
|------------------------------------------------|------------|---------|------------|------------|---------|---------|---------|---------|---------|
| Post-retirement benefit obligations            |            |         |            |            |         |         |         |         |         |
| <b>Sub Total - Other Staff of Entities</b>     | -          | -       | -          | -          | -       | -       | -       | -       | -       |
| <b>% increase</b>                              |            | -       | -          | -          | -       | -       | -       | -       | -       |
| <b>Total Municipal Entities</b>                | -          | -       | -          | -          | -       | -       | -       | -       | -       |
| <b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b> | 185<br>367 | 186 055 | 215<br>162 | 260<br>924 | 233 894 | 233 894 | 275 800 | 291 787 | 307 824 |
| <b>% increase</b>                              |            | 0.4%    | 15.6%      | 21.3%      | (10.4%) | -       | 17.9%   | 5.8%    | 5.5%    |
| <b>TOTAL MANAGERS AND STAFF</b>                | 175<br>938 | 176 961 | 205<br>496 | 249<br>045 | 221 695 | 221 695 | 263 160 | 278 414 | 293 715 |

**DC35 Capricorn - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)**

| Disclosure of Salaries, Allowances & Benefits 1.                       |  | No. | Salary           | Contributions    | Allowances       | Performance Bonuses | In-kind benefits | Total Package     |
|------------------------------------------------------------------------|--|-----|------------------|------------------|------------------|---------------------|------------------|-------------------|
| Rand per annum                                                         |  |     |                  | 1.               |                  |                     |                  | 2.                |
| <b>Councillors</b>                                                     |  |     |                  |                  |                  |                     |                  |                   |
| Speaker                                                                |  |     | 463 980          | 91 580           | 162 282          |                     |                  | 717 842           |
| Chief Whip                                                             |  |     | 453 233          | 85 140           | 154 385          |                     |                  | 692 758           |
| Executive Mayor                                                        |  |     | 686 615          | 118 264          | 193 192          |                     |                  | 998 071           |
| Deputy Executive Mayor                                                 |  |     |                  |                  |                  |                     |                  | -                 |
| Executive Committee                                                    |  |     | 2 310 093        | 359 796          | 955 680          |                     |                  | 3 625 569         |
| Total for all other councillors                                        |  |     | 4 425 558        | 575 992          | 1 604 210        |                     |                  | 6 605 760         |
| <b>Total Councillors</b>                                               |  | -   | <b>8 339 479</b> | <b>1 230 772</b> | <b>3 069 749</b> |                     |                  | <b>12 640 000</b> |
| <b>Senior Managers of the Municipality</b>                             |  |     |                  |                  |                  |                     |                  |                   |
| Municipal Manager (MM)                                                 |  |     | 1 175 406        | 282 120          | 258 652          | 116 520             |                  | 1 832 698         |
| Chief Finance Officer                                                  |  |     | 997 251          | 29 520           | 182 468          | 98 520              |                  | 1 307 759         |
| Executive Manager Strategic Support Services                           |  |     | 792 280          | 198 120          | 225 704          | 68 778              |                  | 1 284 882         |
| Executive Manager Infrastructure Services                              |  |     | 758 344          | 60 800           | 158 468          | 53 890              |                  | 1 031 502         |
| Executive Manager Community Services                                   |  |     | 583 213          | 11 400           | 439 211          | 55 568              |                  | 1 089 392         |
| Executive Manager Corporate Services                                   |  |     | 928 251          | 62 280           | 158 468          | 56 330              |                  | 1 205 329         |
| <i>List of each official with packages &gt;= senior manager</i>        |  |     |                  |                  |                  |                     |                  |                   |
| Executive Manager Development Planning Environment Management Services |  |     | 912 000          | 62 280           | 208 150          | 79 312              |                  | 1 261 742         |

|                                                                              |   |                   |                  |                  |                |  |                   |
|------------------------------------------------------------------------------|---|-------------------|------------------|------------------|----------------|--|-------------------|
| Deputy Chief Financial Officer                                               |   | 863 858           | 148 900          | 137 863          | 66 960         |  | 1 217 581         |
|                                                                              |   |                   |                  |                  |                |  | -                 |
|                                                                              |   |                   |                  |                  |                |  | -                 |
|                                                                              |   |                   |                  |                  |                |  | -                 |
|                                                                              |   |                   |                  |                  |                |  | -                 |
|                                                                              |   |                   |                  |                  |                |  | -                 |
|                                                                              |   |                   |                  |                  |                |  | -                 |
|                                                                              |   |                   |                  |                  |                |  | -                 |
|                                                                              |   |                   |                  |                  |                |  | -                 |
| <b>Total Senior Managers of the Municipality</b>                             | - | <b>7 010 603</b>  | <b>855 420</b>   | <b>1 768 984</b> | <b>595 878</b> |  | <b>10 230 885</b> |
| <b>A Heading for Each Entity</b><br>List each member of board by designation |   |                   |                  |                  |                |  | -                 |
|                                                                              |   |                   |                  |                  |                |  | -                 |
|                                                                              |   |                   |                  |                  |                |  | -                 |
|                                                                              |   |                   |                  |                  |                |  | -                 |
|                                                                              |   |                   |                  |                  |                |  | -                 |
|                                                                              |   |                   |                  |                  |                |  | -                 |
|                                                                              |   |                   |                  |                  |                |  | -                 |
|                                                                              |   |                   |                  |                  |                |  | -                 |
|                                                                              |   |                   |                  |                  |                |  | -                 |
|                                                                              |   |                   |                  |                  |                |  | -                 |
| <b>Total for municipal entities</b>                                          | - | -                 | -                | -                | -              |  | -                 |
|                                                                              |   |                   |                  |                  |                |  |                   |
| <b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b>         | - | <b>15 350 082</b> | <b>2 086 192</b> | <b>4 838 733</b> | <b>595 878</b> |  | <b>22 870 885</b> |

DC35 Capricorn - Supporting Table SA24 Summary of personnel numbers

| Summary of Personnel Numbers                                  |              | 2013/14             |                    | Current Year 2014/15 |                     |                    | Budget Year 2015/16 |                     |                    |
|---------------------------------------------------------------|--------------|---------------------|--------------------|----------------------|---------------------|--------------------|---------------------|---------------------|--------------------|
| Number                                                        | Positions    | Permanent employees | Contract employees | Positions            | Permanent employees | Contract employees | Positions           | Permanent employees | Contract employees |
| <b>Municipal Council and Boards of Municipal Entities</b>     |              |                     |                    |                      |                     |                    |                     |                     |                    |
| Councillors (Political Office Bearers plus Other Councillors) | 39           | -                   | 36                 | 39                   | -                   | 39                 | 41                  | -                   | 41                 |
| Board Members of municipal entities                           |              |                     |                    |                      |                     |                    |                     | -                   | -                  |
| <b>Municipal employees</b>                                    |              |                     |                    |                      |                     |                    |                     |                     |                    |
| Municipal Manager and Senior Managers                         | 7            | -                   | 5                  | 7                    | -                   | 5                  | 7                   | -                   | 7                  |
| Other Managers                                                | 28           | 26                  | -                  | 28                   | 28                  | -                  | 33                  | 31                  | 1                  |
| Professionals                                                 | 46           | 34                  | -                  | 46                   | 46                  | -                  | 69                  | 69                  | -                  |
| <i>Finance</i>                                                | 6            | 4                   | -                  | 6                    | 6                   | -                  | 11                  | 11                  | -                  |
| <i>Spatial/town planning</i>                                  | 5            | 5                   | -                  | 5                    | 5                   | -                  | 11                  | 11                  | -                  |
| <i>Information Technology</i>                                 | 3            | 2                   | -                  | 3                    | 3                   | -                  | 2                   | 2                   | -                  |
| <i>Roads</i>                                                  | 1            | 1                   | -                  | 1                    | 1                   | -                  |                     |                     | -                  |
| <i>Electricity</i>                                            | -            | -                   | -                  | -                    | -                   | -                  |                     |                     | -                  |
| <i>Water</i>                                                  | 18           | 14                  | -                  | 18                   | 18                  | -                  | 18                  | 18                  | -                  |
| <i>Sanitation</i>                                             | -            | -                   | -                  | -                    | -                   | -                  | 14                  | 14                  | -                  |
| <i>Refuse</i>                                                 | -            | -                   | -                  | -                    | -                   | -                  | -                   | -                   | -                  |
| <i>Other</i>                                                  | 13           | 8                   | -                  | 13                   | 13                  | -                  | 13                  | 13                  | -                  |
| Technicians                                                   | 66           | 48                  | -                  | 66                   | 55                  | 1                  | 88                  | 75                  | 13                 |
| <i>Finance</i>                                                | 9            | 8                   | -                  | 9                    | 8                   | 1                  | 13                  | 6                   | 7                  |
| <i>Spatial/town planning</i>                                  | 2            | 2                   | -                  | 2                    | 2                   | -                  | 2                   | 2                   | -                  |
| <i>Information Technology</i>                                 | 1            | 1                   | -                  | 1                    | 1                   | -                  | 2                   | 2                   | -                  |
| <i>Roads</i>                                                  | -            | -                   | -                  | -                    | -                   | -                  |                     |                     | -                  |
| <i>Electricity</i>                                            | -            | -                   | -                  | -                    | -                   | -                  |                     |                     | -                  |
| <i>Water</i>                                                  | 8            | 4                   | -                  | 8                    | 4                   | -                  | 25                  | 25                  | -                  |
| <i>Sanitation</i>                                             | -            | -                   | -                  | -                    | -                   | -                  |                     |                     | -                  |
| <i>Refuse</i>                                                 | -            | -                   | -                  | -                    | -                   | -                  |                     |                     | -                  |
| <i>Other</i>                                                  | 46           | 33                  | -                  | 46                   | 40                  | -                  | 46                  | 40                  | 6                  |
| Clerks (Clerical and administrative)                          | 164          | 136                 | -                  | 164                  | 136                 | -                  | 141                 | 138                 | -                  |
| Service and sales workers                                     | 374          | 161                 | -                  | 374                  | 250                 | -                  | 374                 | 202                 | -                  |
| Skilled agricultural and fishery workers                      | -            | -                   | -                  | -                    | -                   | -                  |                     |                     | -                  |
| Craft and related trades                                      | -            | -                   | -                  | -                    | -                   | -                  |                     |                     | -                  |
| Plant and Machine Operators                                   | 357          | 333                 | -                  | 357                  | 333                 | -                  | 333                 | 220                 | -                  |
| Elementary Occupations                                        | 210          | 166                 | -                  | 210                  | 170                 | -                  | 210                 | 168                 | -                  |
| <b>TOTAL PERSONNEL NUMBERS</b>                                | <b>1 291</b> | <b>904</b>          | <b>41</b>          | <b>1 291</b>         | <b>1 018</b>        | <b>45</b>          | <b>1 296</b>        | <b>903</b>          | <b>62</b>          |
| <b>% increase</b>                                             |              |                     |                    | -                    | 12.6%               | 9.8%               | 0.4%                | (11.3%)             | 37.8%              |

|                                            |  |    |    |   |    |    |   |    |    |   |  |  |  |  |  |
|--------------------------------------------|--|----|----|---|----|----|---|----|----|---|--|--|--|--|--|
| <b>Total municipal employees headcount</b> |  |    |    |   |    |    |   |    |    |   |  |  |  |  |  |
| Finance personnel headcount                |  | 53 | 32 | - | 53 | 32 | - | 58 | 49 | 9 |  |  |  |  |  |
| Human Resources personnel headcount        |  | 30 | 27 | - | 30 | 27 | - | 24 | 24 |   |  |  |  |  |  |

**DC35 Capricorn - Supporting Table SA25 Budgeted monthly revenue and expenditure**

| Description                                     | Budget Year 2015/16 |        |       |         |          |          |         |          |       |       |     |      | Medium Term Revenue and Expenditure Framework |                        |                        |
|-------------------------------------------------|---------------------|--------|-------|---------|----------|----------|---------|----------|-------|-------|-----|------|-----------------------------------------------|------------------------|------------------------|
|                                                 | July                | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2015/16                           | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>Revenue By Source</b>                        |                     |        |       |         |          |          |         |          |       |       |     |      |                                               |                        |                        |
| Property rates                                  |                     |        |       |         |          |          |         |          |       |       |     | -    | -                                             | -                      | -                      |
| Property rates - penalties & collection charges |                     |        |       |         |          |          |         |          |       |       |     | -    | -                                             | -                      | -                      |
| Service charges - electricity revenue           |                     | 2      | 3     | 3       | 2        | 3        | 2       | 2        | 3     | 2     | 4   | 3    | 35                                            | 38                     | 40                     |
| Service charges - water revenue                 | 2 500               | 326    | 281   | 371     | 826      | 026      | 126     | 300      | 652   | 276   | 376 | 897  | 958                                           | 043                    | 136                    |
| Service charges - sanitation revenue            | 330                 | 325    | 330   | 322     | 328      | 323      | 333     | 327      | 321   | 335   | 340 | 342  | 955                                           | 185                    | 415                    |
| Service charges - refuse revenue                |                     |        |       |         |          |          |         |          |       |       |     | -    | -                                             | -                      | -                      |
| Service charges - other                         |                     |        |       |         |          |          |         |          |       |       |     | -    | -                                             | -                      | -                      |
| Rental of facilities and equipment              |                     |        |       |         |          |          |         |          |       |       |     | -    | -                                             | -                      | -                      |
| Interest earned - external investments          | 901                 | 301    | 846   | 325     | 301      | 050      | 950     | 890      | 890   | 500   | 500 | 159  | 613                                           | 694                    | 829                    |
| Interest earned - outstanding debtors           |                     |        |       |         |          |          |         |          |       |       |     | -    | -                                             | -                      | -                      |
| Dividends received                              |                     |        |       |         |          |          |         |          |       |       |     | -    | -                                             | -                      | -                      |
| Fines                                           |                     |        |       |         |          |          |         |          |       |       |     | -    | -                                             | -                      | -                      |
| Licences and permits                            |                     |        |       |         |          |          |         |          |       |       |     | -    | -                                             | -                      | -                      |
| Agency services                                 |                     |        |       |         |          |          |         |          |       |       |     | -    | -                                             | -                      | -                      |

|                                                                      |                    |                     |                     |                     |                    |                     |                     |                     |                    |                     |                     |                     |                     |                     |                     |
|----------------------------------------------------------------------|--------------------|---------------------|---------------------|---------------------|--------------------|---------------------|---------------------|---------------------|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Transfers recognised - operational                                   | 235<br>680         |                     |                     | 35<br>200           | 136<br>920         |                     |                     |                     | 104<br>346         |                     |                     | 52<br>714           | 564<br>860          | 564<br>699          | 610<br>646          |
| Other revenue                                                        | 80                 | 45                  | 70                  | 85                  | 80                 | 85                  | 72                  | 95                  | 80                 | 90                  | 61                  | 57                  | 900                 | 945                 | 992                 |
| Gains on disposal of PPE                                             |                    |                     |                     |                     |                    |                     |                     |                     |                    |                     |                     | -                   | -                   | -                   | -                   |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>239<br/>491</b> | <b>4<br/>997</b>    | <b>5<br/>527</b>    | <b>41<br/>303</b>   | <b>142<br/>455</b> | <b>5<br/>484</b>    | <b>4<br/>481</b>    | <b>4<br/>612</b>    | <b>110<br/>289</b> | <b>4<br/>201</b>    | <b>6<br/>277</b>    | <b>58<br/>168</b>   | <b>627<br/>286</b>  | <b>630<br/>566</b>  | <b>680<br/>018</b>  |
| <b>Expenditure By Type</b>                                           |                    |                     |                     |                     |                    |                     |                     |                     |                    |                     |                     |                     |                     |                     |                     |
| Employee related costs                                               | 21<br>930          | 21<br>930           | 21<br>930           | 21<br>930           | 21<br>930          | 21<br>930           | 21<br>930           | 21<br>930           | 21<br>930          | 21<br>930           | 21<br>930           | 21<br>930           | 263<br>160          | 278<br>414          | 293<br>715          |
| Remuneration of councillors                                          | 905                | 905                 | 905                 | 905                 | 905                | 905                 | 905                 | 905                 | 905                | 905                 | 905                 | 905                 | 860                 | 490                 | 123                 |
| Debt impairment                                                      |                    |                     |                     |                     |                    |                     |                     |                     |                    |                     |                     | 31<br>930           | 31<br>930           | 33<br>782           | 35<br>641           |
| Depreciation & asset impairment                                      | 6 808              | 808                 | 808                 | 808                 | 808                | 808                 | 808                 | 808                 | 808                | 808                 | 808                 | 808                 | 694                 | 612                 | 612                 |
| Finance charges                                                      | 45                 | 44                  | 43                  | 42                  | 41                 | 40                  | 39                  | 38                  | 37                 | 36                  | 35                  | 33                  | 473                 | 497                 | 497                 |
| Bulk purchases                                                       | 3 000              | 480                 | 273                 | 333                 | 714                | 439                 | 538                 | 436                 | 344                | 640                 | 343                 | 458                 | 000                 | 000                 | 510                 |
| Other materials                                                      |                    |                     |                     |                     |                    |                     |                     |                     |                    |                     |                     |                     |                     |                     |                     |
| Contracted services                                                  | 2 001              | 200                 | 258                 | 270                 | 229                | 240                 | 235                 | 231                 | 237                | 232                 | 234                 | 401                 | 768                 | 784                 | 390                 |
| Transfers and grants                                                 |                    |                     |                     |                     |                    |                     |                     |                     |                    |                     |                     |                     |                     |                     |                     |
| Other expenditure                                                    | 20 000             | 20 009              | 20 795              | 20 791              | 20 715             | 20 845              | 20 740              | 20 783              | 20 763             | 20 767              | 20 762              | 16 125              | 243 095             | 227 599             | 258 142             |
| Loss on disposal of PPE                                              |                    |                     |                     |                     |                    |                     |                     |                     |                    |                     |                     |                     |                     |                     |                     |
| <b>Total Expenditure</b>                                             | <b>54<br/>689</b>  | <b>55<br/>376</b>   | <b>57<br/>011</b>   | <b>57<br/>079</b>   | <b>57<br/>342</b>  | <b>57<br/>207</b>   | <b>57<br/>195</b>   | <b>57<br/>131</b>   | <b>57<br/>024</b>  | <b>57<br/>319</b>   | <b>57<br/>018</b>   | <b>84<br/>590</b>   | <b>708<br/>980</b>  | <b>713<br/>178</b>  | <b>762<br/>630</b>  |
| <b>Surplus/(Deficit)</b>                                             | <b>184<br/>802</b> | <b>(50<br/>379)</b> | <b>(51<br/>484)</b> | <b>(15<br/>776)</b> | <b>85<br/>113</b>  | <b>(51<br/>723)</b> | <b>(52<br/>714)</b> | <b>(52<br/>519)</b> | <b>53<br/>265</b>  | <b>(53<br/>118)</b> | <b>(50<br/>741)</b> | <b>(26<br/>422)</b> | <b>(81<br/>694)</b> | <b>(82<br/>612)</b> | <b>(82<br/>612)</b> |
| Transfers recognised - capital                                       | -                  | -                   | 24<br>632           | 24<br>564           | 24<br>477          | 44<br>079           | 22<br>879           | 24<br>540           | 24<br>729          | 24<br>684           | 26<br>419           | 39<br>880           | 280<br>882          | 327<br>547          | 332<br>164          |
| Contributions recognised - capital                                   |                    |                     |                     |                     |                    |                     |                     |                     |                    |                     |                     |                     |                     |                     |                     |

|                                                                      |                    |                     |                     |                  |                    |                    |                     |                     |                   |                     |                     |                   |                    |                    |                    |
|----------------------------------------------------------------------|--------------------|---------------------|---------------------|------------------|--------------------|--------------------|---------------------|---------------------|-------------------|---------------------|---------------------|-------------------|--------------------|--------------------|--------------------|
| Contributed assets                                                   |                    |                     |                     |                  |                    |                    |                     |                     |                   |                     |                     | -                 | -                  | -                  | -                  |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>184<br/>802</b> | <b>(50<br/>379)</b> | <b>(26<br/>852)</b> | <b>8<br/>788</b> | <b>109<br/>590</b> | <b>(7<br/>644)</b> | <b>(29<br/>835)</b> | <b>(27<br/>979)</b> | <b>77<br/>994</b> | <b>(28<br/>434)</b> | <b>(24<br/>321)</b> | <b>13<br/>458</b> | <b>199<br/>188</b> | <b>244<br/>935</b> | <b>249<br/>552</b> |
| Taxation                                                             |                    |                     |                     |                  |                    |                    |                     |                     |                   |                     |                     | -                 | -                  | -                  | -                  |
| Attributable to minorities                                           |                    |                     |                     |                  |                    |                    |                     |                     |                   |                     |                     | -                 | -                  | -                  | -                  |
| Share of surplus/ (deficit) of associate                             |                    |                     |                     |                  |                    |                    |                     |                     |                   |                     |                     | -                 | -                  | -                  | -                  |
| <b>Surplus/(Deficit)</b>                                             | <b>184<br/>802</b> | <b>(50<br/>379)</b> | <b>(26<br/>852)</b> | <b>8<br/>788</b> | <b>109<br/>590</b> | <b>(7<br/>644)</b> | <b>(29<br/>835)</b> | <b>(27<br/>979)</b> | <b>77<br/>994</b> | <b>(28<br/>434)</b> | <b>(24<br/>321)</b> | <b>13<br/>458</b> | <b>199<br/>188</b> | <b>244<br/>935</b> | <b>249<br/>552</b> |

**DC35 Capricorn - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)**

| Description                 | Budget Year 2015/16 |        |       |         |          |          |         |          |       |       |     |      | Medium Term Revenue and Expenditure Framework |                        |                        |
|-----------------------------|---------------------|--------|-------|---------|----------|----------|---------|----------|-------|-------|-----|------|-----------------------------------------------|------------------------|------------------------|
|                             | July                | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2015/16                           | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>Revenue by Vote</b>      | 5                   |        | 1     | 5       | 15       | 5        | 2       | 5        | 5     | 2     | 5   | 12   | 69                                            | 73                     | 76                     |
| Vote 1 - SEMS               | 818                 |        | 218   | 818     | 818      | 818      | 818     | 818      | 818   | 272   | 818 | 781  | 812                                           | 200                    | 067                    |
| Vote 2 - INFRASTRUCTURE     | 214                 | 1      | 14    | 36      | 109      | 21       | 9       | 91       |       |       | 6   | 42   | 546                                           | 562                    | 625                    |
| Vote 3 - CORPORATE SERVICES | 243                 | 301    | 630   | 087     | 364      | 377      | 141     | 290      | 306   | -     | 417 | 807  | 964                                           | 822                    | 241                    |
| Vote 4 - FINANCE            | 8                   |        | 2     | 8       | 18       | 9        | 5       | 8        | 18    | 7     | 8   | 10   | 107                                           | 125                    | 117                    |
| Vote 5 - DPEMS              | 842                 |        | 700   | 700     | 710      | 126      | 300     | 726      | 853   | 693   | 685 | 328  | 663                                           | 469                    | 485                    |
| Vote 6 - COMMUNITY SERVICES | 6                   |        | 2     | 6       | 16       | 6        | 3       | 6        | 10    | 6     | 5   | 8    | 79                                            | 84                     | 90                     |
| Vote 7 - [NAME OF VOTE 7]   | 950                 |        | 650   | 849     | 300      | 655      | 500     | 750      | 125   | 513   | 156 | 353  | 800                                           | 881                    | 752                    |
| Vote 8 - [NAME OF VOTE 8]   | 2                   |        | 2     | 2       | 2        | 2        | 2       | 3        | 2     | 2     | 2   | 5    | 28                                            | 27                     | 24                     |
| Vote 9 - [NAME OF VOTE 9]   | 380                 |        | 192   | 070     | 225      | 245      | 153     | 002      | 185   | 163   | 190 | 570  | 376                                           | 775                    | 558                    |
| Vote 10 - [NAME OF VOTE 10] | 5                   |        | 3     | 5       | 15       | 6        | 2       | 5        | 8     | 8     | 5   | 6    | 75                                            | 83                     | 78                     |
| Vote 11 - [NAME OF VOTE 11] | 954                 |        | 600   | 889     | 868      | 318      | 798     | 885      | 513   | 125   | 718 | 884  | 553                                           | 966                    | 079                    |
| Vote 12 - [NAME OF VOTE 12] |                     |        |       |         |          |          |         |          |       |       |     |      |                                               |                        |                        |
| Vote 13 - [NAME OF VOTE 13] |                     |        |       |         |          |          |         |          |       |       |     |      |                                               |                        |                        |
| Vote 14 - [NAME OF VOTE 14] |                     |        |       |         |          |          |         |          |       |       |     |      |                                               |                        |                        |
| Vote 15 - [NAME OF VOTE 15] |                     |        |       |         |          |          |         |          |       |       |     |      |                                               |                        |                        |

|                                                      |            |            |            |            |            |            |            |            |            |            |            |            |            |            |              |
|------------------------------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|--------------|
| Vote 10 - [NAME OF VOTE 10]                          |            |            |            |            |            |            |            |            |            |            |            | -          | -          | -          | -            |
| Vote 11 - [NAME OF VOTE 11]                          |            |            |            |            |            |            |            |            |            |            |            | -          | -          | -          | -            |
| Vote 12 - [NAME OF VOTE 12]                          |            |            |            |            |            |            |            |            |            |            |            | -          | -          | -          | -            |
| Vote 13 - [NAME OF VOTE 13]                          |            |            |            |            |            |            |            |            |            |            |            | -          | -          | -          | -            |
| Vote 14 - [NAME OF VOTE 14]                          |            |            |            |            |            |            |            |            |            |            |            | -          | -          | -          | -            |
| Vote 15 - [NAME OF VOTE 15]                          |            |            |            |            |            |            |            |            |            |            |            | -          | -          | -          | -            |
| <b>Total Revenue by Vote</b>                         | <b>244</b> | <b>1</b>   | <b>26</b>  | <b>65</b>  | <b>178</b> | <b>51</b>  | <b>25</b>  | <b>30</b>  | <b>136</b> | <b>26</b>  | <b>33</b>  | <b>86</b>  | <b>908</b> | <b>958</b> | <b>1 012</b> |
|                                                      | <b>187</b> | <b>301</b> | <b>990</b> | <b>412</b> | <b>286</b> | <b>540</b> | <b>710</b> | <b>470</b> | <b>799</b> | <b>765</b> | <b>984</b> | <b>723</b> | <b>168</b> | <b>113</b> | <b>182</b>   |
| <b><u>Expenditure by Vote to be appropriated</u></b> |            |            |            |            |            |            |            |            |            |            |            |            |            |            |              |
|                                                      | 5          | 5          | 1          | 5          | 15         | 5          | 2          | 5          | 5          | 2          | 5          | 6          | 69         | 73         | 76           |
| Vote 1 - SEMS                                        | 818        | 818        | 218        | 818        | 818        | 818        | 818        | 818        | 818        | 272        | 818        | 808        | 657        | 035        | 067          |
|                                                      | 30         | 23         | 30         | 28         | 30         | 30         | 30         | 30         | 30         | 30         | 30         | 38         | 362        | 351        | 390          |
| Vote 2 - INFRASTRUCTURE                              | 506        | 296        | 097        | 451        | 284        | 513        | 256        | 091        | 259        | 211        | 256        | 205        | 427        | 070        | 470          |
|                                                      | 8          | 8          | 8          | 8          | 8          | 8          | 8          | 8          | 8          | 8          | 8          | 11         | 109        | 113        | 116          |
| Vote 3 - CORPORATE SERVICES                          | 957        | 819        | 897        | 852        | 936        | 953        | 857        | 857        | 877        | 917        | 608        | 712        | 242        | 491        | 633          |
|                                                      | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 77         | 82         | 86           |
| Vote 4 - FINANCE                                     | 584        | 498        | 508        | 378        | 380        | 559        | 403        | 410        | 544        | 551        | 593        | 391        | 800        | 881        | 752          |
|                                                      | 2          | 2          | 2          | 2          | 2          | 2          | 2          | 2          | 2          | 2          | 2          | 4          | 28         | 27         | 24           |
| Vote 5 - DPEMS                                       | 381        | 171        | 045        | 100        | 202        | 225        | 176        | 198        | 188        | 213        | 020        | 457        | 376        | 775        | 558          |
|                                                      | 5          | 5          | 5          | 5          | 5          | 5          | 5          | 5          | 5          | 5          | 5          | 5          | 61         | 64         | 68           |
| Vote 6 - COMMUNITY SERVICES                          | 140        | 077        | 077        | 025        | 076        | 115        | 035        | 075        | 119        | 035        | 010        | 692        | 478        | 926        | 150          |
| Vote 7 - [NAME OF VOTE 7]                            |            |            |            |            |            |            |            |            |            |            |            | -          | -          | -          | -            |
| Vote 8 - [NAME OF VOTE 8]                            |            |            |            |            |            |            |            |            |            |            |            | -          | -          | -          | -            |
| Vote 9 - [NAME OF VOTE 9]                            |            |            |            |            |            |            |            |            |            |            |            | -          | -          | -          | -            |
| Vote 10 - [NAME OF VOTE 10]                          |            |            |            |            |            |            |            |            |            |            |            | -          | -          | -          | -            |
| Vote 11 - [NAME OF VOTE 11]                          |            |            |            |            |            |            |            |            |            |            |            | -          | -          | -          | -            |
| Vote 12 - [NAME OF VOTE 12]                          |            |            |            |            |            |            |            |            |            |            |            | -          | -          | -          | -            |
| Vote 13 - [NAME OF VOTE 13]                          |            |            |            |            |            |            |            |            |            |            |            | -          | -          | -          | -            |
| Vote 14 - [NAME OF VOTE 14]                          |            |            |            |            |            |            |            |            |            |            |            | -          | -          | -          | -            |
| Vote 15 - [NAME OF VOTE 15]                          |            |            |            |            |            |            |            |            |            |            |            | -          | -          | -          | -            |
| <b>Total Expenditure by Vote</b>                     | <b>59</b>  | <b>51</b>  | <b>53</b>  | <b>56</b>  | <b>68</b>  | <b>59</b>  | <b>55</b>  | <b>58</b>  | <b>58</b>  | <b>55</b>  | <b>58</b>  | <b>73</b>  | <b>708</b> | <b>713</b> | <b>762</b>   |
|                                                      | <b>385</b> | <b>680</b> | <b>843</b> | <b>624</b> | <b>696</b> | <b>183</b> | <b>545</b> | <b>449</b> | <b>806</b> | <b>199</b> | <b>305</b> | <b>265</b> | <b>980</b> | <b>178</b> | <b>630</b>   |

|                                                                           |            |             |             |          |            |            |             |             |           |             |             |           |            |            |            |
|---------------------------------------------------------------------------|------------|-------------|-------------|----------|------------|------------|-------------|-------------|-----------|-------------|-------------|-----------|------------|------------|------------|
| Surplus/(Deficit) before assoc.                                           | 184<br>802 | (50<br>379) | (26<br>852) | 8<br>788 | 109<br>590 | (7<br>644) | (29<br>835) | (27<br>979) | 77<br>994 | (28<br>434) | (24<br>321) | 13<br>458 | 199<br>188 | 244<br>935 | 249<br>552 |
| Taxation                                                                  |            |             |             |          |            |            |             |             |           |             |             | -         | -          | -          | -          |
| Attributable to minorities<br>Share of surplus/ (deficit) of<br>associate |            |             |             |          |            |            |             |             |           |             |             | -         | -          | -          | -          |
| Surplus/(Deficit)                                                         | 184<br>802 | (50<br>379) | (26<br>852) | 8<br>788 | 109<br>590 | (7<br>644) | (29<br>835) | (27<br>979) | 77<br>994 | (28<br>434) | (24<br>321) | 13<br>458 | 199<br>188 | 244<br>935 | 249<br>552 |

**DC35 Capricorn - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)**

| Description                          | Budget Year 2015/16 |        |       |         |          |          |         |          |       |       |     |      | Medium Term Revenue and Expenditure Framework |                        |                        |
|--------------------------------------|---------------------|--------|-------|---------|----------|----------|---------|----------|-------|-------|-----|------|-----------------------------------------------|------------------------|------------------------|
|                                      | July                | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2015/16                           | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>Revenue - Standard</b>            | 21                  |        | 6     | 21      | 50       | 21       | 11      | 21       | 34    | 16    | 19  | 31   | 257                                           | 283                    | 284                    |
| <b>Governance and administration</b> | 610                 | -      | 568   | 366     | 828      | 599      | 618     | 293      | 795   | 477   | 658 | 462  | 275                                           | 550                    | 304                    |
| Executive and council                | 5                   |        | 1     | 5       | 15       | 5        | 2       | 5        | 5     | 2     | 5   | 12   | 69                                            | 73                     | 76                     |
| Budget and treasury office           | 818                 | -      | 218   | 818     | 818      | 818      | 818     | 818      | 818   | 272   | 818 | 781  | 812                                           | 200                    | 067                    |
| Budget and treasury office           | 6                   |        | 2     | 6       | 16       | 6        | 3       | 6        | 10    | 6     | 5   | 8    | 79                                            | 84                     | 90                     |
| Corporate services                   | 950                 | -      | 650   | 849     | 300      | 655      | 500     | 750      | 125   | 513   | 156 | 353  | 800                                           | 881                    | 752                    |
| Corporate services                   | 8                   |        | 2     | 8       | 18       | 9        | 5       | 8        | 18    | 7     | 8   | 10   | 107                                           | 125                    | 117                    |
| Community and public safety          | 842                 | -      | 700   | 700     | 710      | 126      | 300     | 726      | 853   | 693   | 685 | 328  | 663                                           | 469                    | 485                    |
| Community and public safety          | 5                   |        | 3     | 5       | 15       | 6        | 2       | 5        | 8     | 8     | 5   | 6    | 75                                            | 83                     | 78                     |
| Community and social services        | 954                 | -      | 600   | 889     | 868      | 318      | 798     | 885      | 513   | 125   | 718 | 884  | 553                                           | 966                    | 079                    |
| Community and social services        | 1                   |        |       |         | 2        |          |         |          |       | 4     | 2   | 4    | 17                                            | 18                     | 18                     |
| Community and social services        | 033                 | -      | 279   | 289     | 517      | 457      | 298     | 181      | 254   | 814   | 409 | 653  | 185                                           | 118                    | 974                    |
| Sport and recreation                 |                     |        |       |         |          |          |         |          |       |       |     |      |                                               |                        |                        |
| Sport and recreation                 | 4                   |        | 3     | 5       | 13       | 5        | 2       | 5        | 8     | 3     | 3   | 2    | 58                                            | 65                     | 59                     |
| Public safety                        | 922                 | -      | 321   | 600     | 352      | 861      | 500     | 703      | 260   | 311   | 309 | 231  | 368                                           | 848                    | 105                    |
| Housing                              |                     |        |       |         |          |          |         |          |       |       |     |      |                                               |                        |                        |
| Housing                              |                     |        |       |         |          |          |         |          |       |       |     |      |                                               |                        |                        |
| Health                               |                     |        |       |         |          |          |         |          |       |       |     |      |                                               |                        |                        |
| Health                               |                     |        |       |         |          |          |         |          |       |       |     |      |                                               |                        |                        |

|                                            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
|--------------------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| <i>Economic and environmental services</i> | 2          |            | 2          | 2          | 2          | 2          | 2          | 3          | 2          | 2          | 2          | 5          | 28         | 27         | 24         |
|                                            | 380        | -          | 192        | 070        | 225        | 245        | 153        | 002        | 185        | 163        | 190        | 570        | 376        | 775        | 558        |
|                                            | 1          |            | 1          | 1          | 1          | 1          | 1          | 2          | 1          | 1          | 1          | 1          | 13         | 14         | 13         |
| Planning and development                   | 352        | -          | 198        | 084        | 230        | 218        | 174        | 016        | 174        | 181        | 197        | 116        | 941        | 929        | 904        |
|                                            |            |            |            |            |            |            |            |            |            |            |            |            | 3          | 5          | 3          |
| Road transport                             | 294        | -          | 284        | 277        | 275        | 296        | 273        | 273        | 297        | 297        | 285        | 531        | 382        | 223        | 094        |
|                                            |            |            |            |            |            |            |            |            |            |            |            | 3          | 11         | 7          | 7          |
| Environmental protection                   | 734        | -          | 710        | 708        | 720        | 731        | 706        | 713        | 714        | 685        | 709        | 922        | 053        | 623        | 560        |
|                                            | 214        | 1          | 14         | 36         | 109        | 21         | 9          |            | 91         |            | 6          | 42         | 546        | 562        | 625        |
| <i>Trading services</i>                    | 243        | 301        | 630        | 087        | 364        | 377        | 141        | 290        | 306        | -          | 417        | 807        | 964        | 822        | 241        |
|                                            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
| Electricity                                |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
|                                            | 210        | 1          | 13         | 35         | 99         | 20         | 7          |            | 90         |            | 5          | 41         | 525        | 545        | 607        |
| Water                                      | 911        | 301        | 592        | 006        | 293        | 116        | 974        | 290        | 154        | -          | 316        | 521        | 473        | 717        | 697        |
|                                            | 3          |            | 1          | 1          | 10         | 1          | 1          |            | 1          |            | 1          | 1          | 21         | 17         | 17         |
| Waste water management                     | 333        | -          | 038        | 082        | 072        | 262        | 167        | -          | 152        | -          | 101        | 286        | 491        | 105        | 544        |
|                                            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
| Waste management                           |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
| <i>Other</i>                               |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
|                                            | 244        | 1          | 26         | 65         | 178        | 51         | 25         | 30         | 136        | 26         | 33         | 86         | 908        | 958        | 1 012      |
| <b>Total Revenue - Standard</b>            | <b>187</b> | <b>301</b> | <b>990</b> | <b>412</b> | <b>286</b> | <b>540</b> | <b>710</b> | <b>470</b> | <b>799</b> | <b>765</b> | <b>984</b> | <b>723</b> | <b>168</b> | <b>113</b> | <b>182</b> |
| <b>Expenditure - Standard</b>              | <b>21</b>  | <b>21</b>  | <b>16</b>  | <b>21</b>  | <b>31</b>  | <b>21</b>  | <b>18</b>  | <b>21</b>  | <b>21</b>  | <b>17</b>  | <b>21</b>  | <b>24</b>  | <b>256</b> | <b>269</b> | <b>279</b> |
| <i>Governance and administration</i>       | 358        | 135        | 623        | 048        | 134        | 330        | 077        | 085        | 239        | 740        | 019        | 912        | 699        | 407        | 452        |
|                                            | 5          | 5          | 1          | 5          | 15         | 5          | 2          | 5          | 5          | 2          | 5          | 6          | 69         | 73         | 76         |
| Executive and council                      | 818        | 818        | 218        | 818        | 818        | 818        | 818        | 818        | 818        | 272        | 818        | 808        | 657        | 035        | 067        |
|                                            | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 77         | 82         | 86         |
| Budget and treasury office                 | 584        | 498        | 508        | 378        | 380        | 559        | 403        | 410        | 544        | 551        | 593        | 391        | 800        | 881        | 752        |
|                                            | 8          | 8          | 8          | 8          | 8          | 8          | 8          | 8          | 8          | 8          | 8          | 11         | 109        | 113        | 116        |
| Corporate services                         | 957        | 819        | 897        | 852        | 936        | 953        | 857        | 857        | 877        | 917        | 608        | 712        | 242        | 491        | 633        |
|                                            | 2          | 2          | 4          | 3          | 2          | 5          | 5          | 5          | 5          | 7          | 4          | 12         | 61         | 64         | 68         |
| <i>Community and public safety</i>         | 317        | 362        | 990        | 883        | 517        | 159        | 138        | 272        | 022        | 317        | 914        | 587        | 478        | 926        | 150        |
|                                            | 1          |            |            |            | 2          |            |            |            |            | 4          | 2          | 4          | 17         | 18         | 18         |
| Community and social services              | 033        | -          | 279        | 289        | 517        | 457        | 298        | 181        | 254        | 814        | 409        | 653        | 185        | 118        | 974        |
|                                            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
| Sport and recreation                       |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
|                                            | 1          | 2          | 4          | 3          |            | 4          | 4          | 5          | 4          | 2          | 2          | 7          | 44         | 46         | 49         |
| Public safety                              | 284        | 362        | 711        | 594        | -          | 702        | 840        | 091        | 768        | 503        | 505        | 934        | 293        | 808        | 176        |
|                                            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
| Housing                                    |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
|                                            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
| Health                                     |            |            |            |            |            |            |            |            |            |            |            |            |            |            |            |
| <i>Economic and environmental services</i> | 2          |            | 2          | 2          | 2          | 2          | 2          | 3          | 2          | 2          | 2          | 5          | 28         | 27         | 24         |
|                                            | 380        | -          | 192        | 070        | 225        | 245        | 153        | 002        | 185        | 163        | 190        | 570        | 376        | 775        | 558        |
|                                            | 1          |            | 1          | 1          | 1          | 1          | 1          | 2          | 1          | 1          | 1          | 1          | 13         | 14         | 13         |
| Planning and development                   | 352        | -          | 198        | 084        | 230        | 218        | 174        | 016        | 174        | 181        | 197        | 116        | 941        | 929        | 904        |

|                                          |            |             |             |            |            |             |             |             |            |             |             |            |            |            |            |
|------------------------------------------|------------|-------------|-------------|------------|------------|-------------|-------------|-------------|------------|-------------|-------------|------------|------------|------------|------------|
| Road transport                           | 294        | –           | 284         | 277        | 275        | 296         | 273         | 273         | 297        | 297         | 285         | 531        | 382        | 223        | 094        |
| Environmental protection                 | 734        | –           | 710         | 708        | 720        | 731         | 706         | 713         | 714        | 685         | 709         | 922        | 053        | 623        | 560        |
| <b>Trading services</b>                  | <b>330</b> | <b>28</b>   | <b>30</b>   | <b>29</b>  | <b>32</b>  | <b>30</b>   | <b>30</b>   | <b>29</b>   | <b>30</b>  | <b>27</b>   | <b>30</b>   | <b>30</b>  | <b>362</b> | <b>351</b> | <b>390</b> |
| Electricity                              | 29         | 28          | 29          | 28         | 22         | 29          | 29          | 29          | 29         | 27          | 29          | –          | –          | –          | –          |
| Water                                    | 998        | 182         | 000         | 542        | 748        | 188         | 010         | 090         | 208        | 979         | 081         | 909        | 936        | 965        | 926        |
| Waste water management                   | 333        | –           | 038         | 082        | 072        | 262         | 167         | –           | 152        | –           | 101         | 286        | 491        | 105        | 544        |
| Waste management                         |            |             |             |            |            |             |             |             |            |             |             |            |            |            |            |
| <b>Other</b>                             |            |             |             |            |            |             |             |             |            |             |             |            |            |            |            |
| <b>Total Expenditure - Standard</b>      | <b>59</b>  | <b>51</b>   | <b>53</b>   | <b>56</b>  | <b>68</b>  | <b>59</b>   | <b>55</b>   | <b>58</b>   | <b>58</b>  | <b>55</b>   | <b>58</b>   | <b>73</b>  | <b>708</b> | <b>713</b> | <b>762</b> |
|                                          | <b>385</b> | <b>680</b>  | <b>843</b>  | <b>624</b> | <b>696</b> | <b>183</b>  | <b>545</b>  | <b>449</b>  | <b>806</b> | <b>199</b>  | <b>305</b>  | <b>265</b> | <b>980</b> | <b>178</b> | <b>630</b> |
| <b>Surplus/(Deficit) before assoc.</b>   | <b>184</b> | <b>(50</b>  | <b>(26</b>  | <b>8</b>   | <b>109</b> | <b>(7</b>   | <b>(29</b>  | <b>(27</b>  | <b>77</b>  | <b>(28</b>  | <b>(24</b>  | <b>13</b>  | <b>199</b> | <b>244</b> | <b>249</b> |
|                                          | <b>802</b> | <b>379)</b> | <b>852)</b> | <b>788</b> | <b>590</b> | <b>644)</b> | <b>835)</b> | <b>979)</b> | <b>994</b> | <b>434)</b> | <b>321)</b> | <b>458</b> | <b>188</b> | <b>935</b> | <b>552</b> |
| Share of surplus/ (deficit) of associate |            |             |             |            |            |             |             |             |            |             |             |            |            |            |            |
| <b>Surplus/(Deficit)</b>                 | <b>184</b> | <b>(50</b>  | <b>(26</b>  | <b>8</b>   | <b>109</b> | <b>(7</b>   | <b>(29</b>  | <b>(27</b>  | <b>77</b>  | <b>(28</b>  | <b>(24</b>  | <b>13</b>  | <b>199</b> | <b>244</b> | <b>249</b> |
|                                          | <b>802</b> | <b>379)</b> | <b>852)</b> | <b>788</b> | <b>590</b> | <b>644)</b> | <b>835)</b> | <b>979)</b> | <b>994</b> | <b>434)</b> | <b>321)</b> | <b>458</b> | <b>188</b> | <b>935</b> | <b>552</b> |

**DC35 Capricorn - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)**

| Description                                      | Budget Year 2015/16 |        |       |         |      |      |         |      |       |       |     |      | Medium Term Revenue and Expenditure Framework |                        |                        |
|--------------------------------------------------|---------------------|--------|-------|---------|------|------|---------|------|-------|-------|-----|------|-----------------------------------------------|------------------------|------------------------|
|                                                  | July                | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2015/16                           | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>Multi-year expenditure to be appropriated</b> |                     |        |       |         |      |      |         |      |       |       |     |      |                                               |                        |                        |
| Vote 1 - SEMS                                    |                     |        | 13    | 13      | 13   | 11   | 13      | 13   | 11    | 12    | 12  | –    | –                                             | –                      | –                      |
| Vote 2 - INFRASTRUCTURE                          |                     |        | 660   | 670     | 650  | 800  | 630     | 656  | 805   | 675   | 692 | 760  | 995                                           | 358                    | 931                    |
| Vote 3 - CORPORATE SERVICES                      |                     |        |       |         |      |      |         |      |       |       |     | –    | –                                             | –                      | –                      |

|                                                          |   |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                    |                    |                   |
|----------------------------------------------------------|---|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------------|-------------------|
| Vote 4 - FINANCE                                         |   |                  |                   |                   |                   |                   |                   |                   |                   |                   | -                 | -                 | -                  | -                  |                   |
| Vote 5 - DPEMS                                           |   |                  |                   |                   |                   |                   |                   |                   |                   |                   | -                 | -                 | -                  | -                  |                   |
| Vote 6 - COMMUNITY SERVICES                              |   |                  |                   | 011 <sup>4</sup>  |                   | 544 <sup>4</sup>  |                   | 501 <sup>2</sup>  |                   | 020 <sup>3</sup>  | 075 <sup>14</sup> | 040 <sup>19</sup> | 929 <sup>9</sup>   |                    |                   |
| Vote 7 - [NAME OF VOTE 7]                                |   |                  |                   |                   |                   |                   |                   |                   |                   |                   | -                 | -                 | -                  | -                  |                   |
| Vote 8 - [NAME OF VOTE 8]                                |   |                  |                   |                   |                   |                   |                   |                   |                   |                   | -                 | -                 | -                  | -                  |                   |
| Vote 9 - [NAME OF VOTE 9]                                |   |                  |                   |                   |                   |                   |                   |                   |                   |                   | -                 | -                 | -                  | -                  |                   |
| Vote 10 - [NAME OF VOTE 10]                              |   |                  |                   |                   |                   |                   |                   |                   |                   |                   | -                 | -                 | -                  | -                  |                   |
| Vote 11 - [NAME OF VOTE 11]                              |   |                  |                   |                   |                   |                   |                   |                   |                   |                   | -                 | -                 | -                  | -                  |                   |
| Vote 12 - [NAME OF VOTE 12]                              |   |                  |                   |                   |                   |                   |                   |                   |                   |                   | -                 | -                 | -                  | -                  |                   |
| Vote 13 - [NAME OF VOTE 13]                              |   |                  |                   |                   |                   |                   |                   |                   |                   |                   | -                 | -                 | -                  | -                  |                   |
| Vote 14 - [NAME OF VOTE 14]                              |   |                  |                   |                   |                   |                   |                   |                   |                   |                   | -                 | -                 | -                  | -                  |                   |
| Vote 15 - [NAME OF VOTE 15]                              |   |                  |                   |                   |                   |                   |                   |                   |                   |                   | -                 | -                 | -                  | -                  |                   |
| <b>Capital multi-year expenditure sub-total</b>          | - | -                | 660 <sup>13</sup> | 670 <sup>13</sup> | 660 <sup>17</sup> | 800 <sup>11</sup> | 630 <sup>13</sup> | 199 <sup>18</sup> | 805 <sup>11</sup> | 176 <sup>15</sup> | 692 <sup>12</sup> | 779 <sup>11</sup> | 070 <sup>140</sup> | 398 <sup>233</sup> | 860 <sup>71</sup> |
| <b><u>Single-year expenditure to be appropriated</u></b> |   |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                    |                    |                   |
| Vote 1 - SEMS                                            |   |                  |                   |                   |                   | 155 <sup>30</sup> |                   |                   |                   |                   |                   | -                 | 155 <sup>127</sup> | 165 <sup>89</sup>  | - <sup>265</sup>  |
| Vote 2 - INFRASTRUCTURE                                  |   | 052 <sup>9</sup> | 944 <sup>9</sup>  | 887 <sup>5</sup>  | 054 <sup>1</sup>  | 332 <sup>8</sup>  | 540 <sup>5</sup>  | 114 <sup>10</sup> | 575 <sup>8</sup>  | 762 <sup>12</sup> | 354 <sup>27</sup> | 614 <sup>11</sup> | 208 <sup>24</sup>  | 216 <sup>13</sup>  |                   |
| Vote 3 - CORPORATE SERVICES                              |   | 920 <sup>1</sup> | 950               | 930               | 070 <sup>1</sup>  | 917               | 800               | 810 <sup>1</sup>  | 932               | 965               | 747               | 043 <sup>2</sup>  | 826 <sup>2</sup>   | 700 <sup>4</sup>   |                   |
| Vote 4 - FINANCE                                         |   |                  |                   |                   | 000 <sup>1</sup>  |                   |                   | 000 <sup>1</sup>  |                   |                   |                   | -                 | 000 <sup>2</sup>   | 000                | 000               |
| Vote 5 - DPEMS                                           |   |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   | -                 | -                  | -                  | -                 |
| Vote 6 - COMMUNITY SERVICES                              |   |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   | -                 | -                  | -                  | -                 |
| Vote 7 - [NAME OF VOTE 7]                                |   |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   | -                 | -                  | -                  | -                 |
| Vote 8 - [NAME OF VOTE 8]                                |   |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   | -                 | -                  | -                  | -                 |
| Vote 9 - [NAME OF VOTE 9]                                |   |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   | -                 | -                  | -                  | -                 |
| Vote 10 - [NAME OF VOTE 10]                              |   |                  |                   |                   |                   |                   |                   |                   |                   |                   |                   | -                 | -                  | -                  | -                 |

|                                                  |   |   |     |     |     |     |     |     |     |     |     |     |     |     |     |   |
|--------------------------------------------------|---|---|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|---|
| Vote 11 - [NAME OF VOTE 11]                      |   |   |     |     |     |     |     |     |     |     |     |     | -   | -   | -   | - |
| Vote 12 - [NAME OF VOTE 12]                      |   |   |     |     |     |     |     |     |     |     |     |     | -   | -   | -   | - |
| Vote 13 - [NAME OF VOTE 13]                      |   |   |     |     |     |     |     |     |     |     |     |     | -   | -   | -   | - |
| Vote 14 - [NAME OF VOTE 14]                      |   |   |     |     |     |     |     |     |     |     |     |     | -   | -   | -   | - |
| Vote 15 - [NAME OF VOTE 15]                      |   |   |     |     |     |     |     |     |     |     |     |     | -   | -   | -   | - |
| <b>Capital single-year expenditure sub-total</b> | - | - | 10  | 10  | 6   | 32  | 9   | 6   | 12  | 9   | 13  | 28  | 140 | 116 | 282 |   |
|                                                  |   |   | 972 | 894 | 817 | 279 | 249 | 340 | 924 | 508 | 728 | 101 | 812 | 199 | 916 |   |
| <b>Total Capital Expenditure</b>                 | - | - | 24  | 24  | 24  | 44  | 22  | 24  | 24  | 24  | 26  | 39  | 280 | 349 | 354 |   |
|                                                  |   |   | 632 | 564 | 477 | 079 | 879 | 540 | 729 | 684 | 419 | 880 | 882 | 597 | 776 |   |

**DC35 Capricorn - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)**

| Description                           | Budget Year 2015/16 |      |        |       |         |      |      |         |      |       |       |     | Medium Term Revenue and Expenditure Framework |                     |                        |
|---------------------------------------|---------------------|------|--------|-------|---------|------|------|---------|------|-------|-------|-----|-----------------------------------------------|---------------------|------------------------|
|                                       | R thousand          | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June                                          | Budget Year 2015/16 | Budget Year +1 2016/17 |
| <b>Capital Expenditure - Standard</b> |                     |      |        | 1     |         |      | 2    |         | 2    |       |       |     | 13                                            | 26                  | 17                     |
| <i>Governance and administration</i>  | -                   | -    | 920    | 950   | 930     | 225  | 917  | 800     | 810  | 932   | 965   | 747 | 198                                           | 991                 | 700                    |
| Executive and council                 |                     |      |        |       |         | 155  |      |         |      |       |       | -   | 155                                           | 165                 | -                      |
| Budget and treasury office            | -                   | -    | -      | -     | -       | 000  | -    | -       | 000  | -     | -     | -   | 000                                           | 000                 | 000                    |
| Corporate services                    | -                   | -    | 920    | 950   | 930     | 070  | 917  | 800     | 810  | 932   | 965   | 747 | 11                                            | 24                  | 13                     |
| <i>Community and public safety</i>    | -                   | -    | -      | -     | 011     | -    | -    | 544     | -    | 501   | -     | 020 | 14                                            | 19                  | 9                      |
| Community and social services         |                     |      |        |       |         |      |      |         |      |       |       | -   | -                                             | -                   | -                      |
| Sport and recreation                  |                     |      |        |       |         |      |      |         |      |       |       | -   | -                                             | -                   | -                      |

|                                             |   |   |     |     |     |     |     |     |     |     |     |     |     |     |     |
|---------------------------------------------|---|---|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| Public safety                               | - | - | -   | -   | 011 | -   | -   | 544 | -   | 501 | -   | 020 | 075 | 040 | 929 |
| Housing                                     |   |   |     |     |     |     |     |     |     |     |     |     |     |     |     |
| Health                                      |   |   |     |     |     |     |     |     |     |     |     |     |     |     |     |
| <b>Economic and environmental services</b>  | - | - | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| Planning and development                    |   |   |     |     |     |     |     |     |     |     |     |     |     |     |     |
| Road transport                              |   |   |     |     |     |     |     |     |     |     |     |     |     |     |     |
| Environmental protection                    |   |   |     |     |     |     |     |     |     |     |     |     |     |     |     |
| <b>Trading services</b>                     | - | - | 22  | 23  | 19  | 41  | 21  | 19  | 21  | 21  | 25  | 36  | 253 | 303 | 327 |
| Electricity                                 |   |   |     |     |     |     |     |     |     |     |     |     |     |     |     |
| Water                                       |   |   | 21  | 22  | 19  | 40  | 20  | 19  | 20  | 21  | 24  | 35  | 246 | 296 | 327 |
| Waste water management                      |   |   | 674 | 532 | 536 | 592 | 795 | 196 | 766 | 251 | 353 | 914 | 609 | 566 | 147 |
| Waste management                            |   |   | 038 | 082 |     | 262 | 167 | -   | 152 | -   | 101 | 200 | 000 | 000 | -   |
| <b>Other</b>                                |   |   |     |     |     |     |     |     |     |     |     |     |     |     |     |
| <b>Total Capital Expenditure - Standard</b> | - | - | 24  | 24  | 24  | 44  | 22  | 24  | 24  | 24  | 26  | 39  | 280 | 349 | 354 |
|                                             | - | - | 632 | 564 | 477 | 079 | 879 | 540 | 729 | 684 | 419 | 880 | 882 | 597 | 776 |
| <b>Funded by:</b>                           |   |   |     |     |     |     |     |     |     |     |     |     |     |     |     |
| National Government                         | - | - | 24  | 24  | 24  | 44  | 22  | 24  | 24  | 24  | 26  | 39  | 280 | 349 | 354 |
| Provincial Government                       |   |   |     |     |     |     |     |     |     |     |     |     |     |     |     |
| District Municipality                       |   |   |     |     |     |     |     |     |     |     |     |     |     |     |     |
| Other transfers and grants                  |   |   |     |     |     |     |     |     |     |     |     |     |     |     |     |
| <b>Transfers recognised - capital</b>       | - | - | 24  | 24  | 24  | 44  | 22  | 24  | 24  | 24  | 26  | 39  | 280 | 349 | 354 |
|                                             | - | - | 632 | 564 | 477 | 079 | 879 | 540 | 729 | 684 | 419 | 880 | 882 | 597 | 776 |
| <b>Public contributions &amp; donations</b> |   |   |     |     |     |     |     |     |     |     |     |     |     |     |     |
| <b>Borrowing</b>                            |   |   |     |     |     |     |     |     |     |     |     |     |     |     |     |
| <b>Internally generated funds</b>           |   |   |     |     |     |     |     |     |     |     |     |     |     |     |     |
| <b>Total Capital Funding</b>                | - | - | 24  | 24  | 24  | 44  | 22  | 24  | 24  | 24  | 26  | 39  | 280 | 349 | 354 |
|                                             | - | - | 632 | 564 | 477 | 079 | 879 | 540 | 729 | 684 | 419 | 880 | 882 | 597 | 776 |

**DC35 Capricorn - Supporting Table SA30 Budgeted monthly cash flow**

| MONTHLY CASH FLOWS                              | Budget Year 2015/16 |                  |                  |                   |                    |                  |                  |                  |                    |                  |                  |                   | Medium Term Revenue and Expenditure Framework |                     |                        |                        |
|-------------------------------------------------|---------------------|------------------|------------------|-------------------|--------------------|------------------|------------------|------------------|--------------------|------------------|------------------|-------------------|-----------------------------------------------|---------------------|------------------------|------------------------|
|                                                 | R thousand          | July             | August           | Sept.             | October            | November         | December         | January          | February           | March            | April            | May               | June                                          | Budget Year 2015/16 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>Cash Receipts By Source</b>                  |                     |                  |                  |                   |                    |                  |                  |                  |                    |                  |                  |                   |                                               |                     |                        |                        |
| Property rates                                  | -                   | -                | -                | -                 | -                  | -                | -                | -                | -                  | -                | -                | -                 | -                                             | -                   | -                      | -                      |
| Property rates - penalties & collection charges | -                   | -                | -                | -                 | -                  | -                | -                | -                | -                  | -                | -                | -                 | -                                             | -                   | -                      | -                      |
| Service charges - electricity revenue           | -                   | -                | -                | -                 | -                  | -                | -                | -                | -                  | -                | -                | -                 | -                                             | -                   | -                      | -                      |
| Service charges - water revenue                 | 500                 | 465              | 656              | 674               | 565                | 605              | 425              | 460              | 730                | 455              | 875              | 779               | 192                                           | 609                 | 027                    |                        |
| Service charges - sanitation revenue            | 66                  | 65               | 66               | 64                | 66                 | 65               | 67               | 65               | 64                 | 67               | 68               | 68                | 791                                           | 837                 | 883                    |                        |
| Service charges - refuse revenue                | -                   | -                | -                | -                 | -                  | -                | -                | -                | -                  | -                | -                | -                 | -                                             | -                   | -                      | -                      |
| Service charges - other                         | -                   | -                | -                | -                 | -                  | -                | -                | -                | -                  | -                | -                | -                 | -                                             | -                   | -                      | -                      |
| Rental of facilities and equipment              | -                   | -                | -                | -                 | -                  | -                | -                | -                | -                  | -                | -                | -                 | -                                             | -                   | -                      | -                      |
| Interest earned - external investments          | 901                 | 301              | 846              | 325               | 301                | 050              | 950              | 890              | 890                | 500              | 500              | 159               | 613                                           | 694                 | 829                    |                        |
| Interest earned - outstanding debtors           | -                   | -                | -                | -                 | -                  | -                | -                | -                | -                  | -                | -                | -                 | -                                             | -                   | -                      | -                      |
| Dividends received                              | -                   | -                | -                | -                 | -                  | -                | -                | -                | -                  | -                | -                | -                 | -                                             | -                   | -                      | -                      |
| Fines                                           | -                   | -                | -                | -                 | -                  | -                | -                | -                | -                  | -                | -                | -                 | -                                             | -                   | -                      | -                      |
| Licences and permits                            | -                   | -                | -                | -                 | -                  | -                | -                | -                | -                  | -                | -                | -                 | -                                             | -                   | -                      | -                      |
| Agency services                                 | -                   | -                | -                | -                 | -                  | -                | -                | -                | -                  | -                | -                | -                 | -                                             | -                   | -                      | -                      |
| Transfer receipts - operational                 | 235<br>680          | -                | -                | 35<br>200         | 136<br>920         | -                | -                | -                | 104<br>346         | -                | -                | 52<br>714         | 564<br>860                                    | 564<br>699          | 610<br>646             |                        |
| Other revenue                                   | 80                  | 45               | 70               | 85                | 80                 | 85               | 72               | 95               | 80                 | 90               | 61               | 57                | 900                                           | 945                 | 992                    |                        |
| <b>Cash Receipts by Source</b>                  | <b>237<br/>227</b>  | <b>2<br/>876</b> | <b>2<br/>638</b> | <b>38<br/>349</b> | <b>139<br/>932</b> | <b>2<br/>805</b> | <b>2<br/>514</b> | <b>2<br/>510</b> | <b>107<br/>111</b> | <b>2<br/>112</b> | <b>2<br/>504</b> | <b>54<br/>777</b> | <b>595<br/>356</b>                            | <b>596<br/>784</b>  | <b>644<br/>377</b>     |                        |
| <b>Other Cash Flows by Source</b>               |                     |                  |                  |                   |                    |                  |                  |                  |                    |                  |                  |                   |                                               |                     |                        |                        |
| Transfer receipts - capital                     | -                   | -                | 24<br>632        | 24<br>564         | 24<br>477          | 44<br>079        | 22<br>879        | 24<br>540        | 24<br>729          | 24<br>684        | 26<br>419        | 39<br>880         | 280<br>882                                    | 327<br>547          | 332<br>164             |                        |

|                                                         |                          |                         |                         |                         |                          |                         |                         |                         |                          |                         |                         |                         |                          |                          |                          |
|---------------------------------------------------------|--------------------------|-------------------------|-------------------------|-------------------------|--------------------------|-------------------------|-------------------------|-------------------------|--------------------------|-------------------------|-------------------------|-------------------------|--------------------------|--------------------------|--------------------------|
| Contributions recognised - capital & Contributed assets | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                        | -                        |
| Proceeds on disposal of PPE                             | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                        | -                        |
| Short term loans                                        | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                        | -                        |
| Borrowing long term/refinancing                         | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                        | -                        |
| Increase (decrease) in consumer deposits                | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                        | -                        |
| Decrease (Increase) in non-current debtors              | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                        | -                        |
| Decrease (increase) other non-current receivables       | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                        | -                        |
| Decrease (increase) in non-current investments          | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                        | -                        |
| <b>Total Cash Receipts by Source</b>                    | <b>237</b><br><b>227</b> | <b>2</b><br><b>876</b>  | <b>27</b><br><b>270</b> | <b>62</b><br><b>912</b> | <b>164</b><br><b>409</b> | <b>46</b><br><b>884</b> | <b>25</b><br><b>393</b> | <b>27</b><br><b>050</b> | <b>131</b><br><b>839</b> | <b>26</b><br><b>796</b> | <b>28</b><br><b>924</b> | <b>94</b><br><b>657</b> | <b>876</b><br><b>237</b> | <b>924</b><br><b>331</b> | <b>976</b><br><b>541</b> |
| <b>Cash Payments by Type</b>                            |                          |                         |                         |                         |                          |                         |                         |                         |                          |                         |                         |                         |                          |                          |                          |
| Employee related costs                                  | 21<br>930                | 21<br>930               | 21<br>930               | 21<br>930               | 21<br>930                | 21<br>930               | 21<br>930               | 21<br>930               | 21<br>930                | 21<br>930               | 21<br>930               | 21<br>930               | 263<br>160               | 278<br>414               | 293<br>715               |
| Remuneration of councillors                             | 905                      | 905                     | 905                     | 905                     | 905                      | 905                     | 905                     | 905                     | 905                      | 905                     | 905                     | 905                     | 10<br>860                | 11<br>490                | 12<br>123                |
| Finance charges                                         | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                       | -                       | 473                     | 473                      | 497                      | 497                      |
| Bulk purchases - Electricity                            | 6<br>808                 | 6<br>808                | 6<br>808                | 6<br>808                | 6<br>808                 | 6<br>808                | 6<br>808                | 6<br>808                | 6<br>808                 | 6<br>808                | 6<br>808                | 6<br>808                | 81<br>694                | 82<br>612                | 82<br>612                |
| Bulk purchases - Water & Sewer                          | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                       | -                       | 473                     | 473                      | 497                      | 497                      |
| Other materials                                         | 3<br>000                 | 3<br>480                | 4<br>273                | 4<br>333                | 4<br>714                 | 4<br>439                | 4<br>538                | 4<br>436                | 4<br>344                 | 4<br>640                | 4<br>343                | 5<br>458                | 52<br>000                | 51<br>000                | 51<br>510                |
| Contracted services                                     | 2<br>001                 | 2<br>200                | 2<br>258                | 2<br>270                | 2<br>229                 | 2<br>240                | 2<br>235                | 2<br>231                | 2<br>237                 | 2<br>232                | 2<br>234                | 1<br>401                | 25<br>768                | 27<br>784                | 28<br>390                |
| Transfers and grants - other municipalities             | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                        | -                        |
| Transfers and grants - other                            | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                        | -                        |
| Other expenditure                                       | 20<br>000                | 20<br>009               | 20<br>795               | 20<br>791               | 20<br>715                | 20<br>845               | 20<br>740               | 20<br>783               | 20<br>763                | 20<br>767               | 20<br>762               | 16<br>125               | 243<br>095               | 227<br>599               | 258<br>142               |
| <b>Cash Payments by Type</b>                            | <b>54</b><br><b>644</b>  | <b>55</b><br><b>332</b> | <b>56</b><br><b>968</b> | <b>57</b><br><b>037</b> | <b>57</b><br><b>301</b>  | <b>57</b><br><b>167</b> | <b>57</b><br><b>156</b> | <b>57</b><br><b>093</b> | <b>56</b><br><b>987</b>  | <b>57</b><br><b>283</b> | <b>56</b><br><b>983</b> | <b>53</b><br><b>573</b> | <b>677</b><br><b>523</b> | <b>679</b><br><b>893</b> | <b>727</b><br><b>486</b> |
| <b>Other Cash Flows/Payments by Type</b>                |                          |                         |                         |                         |                          |                         |                         |                         |                          |                         |                         |                         |                          |                          |                          |
| Capital assets                                          | -                        | -                       | 24<br>632               | 24<br>564               | 24<br>477                | 44<br>079               | 22<br>879               | 24<br>540               | 24<br>729                | 24<br>684               | 26<br>419               | 39<br>880               | 280<br>882               | 327<br>547               | 332<br>164               |
| Repayment of borrowing                                  | -                        | -                       | -                       | -                       | -                        | -                       | -                       | -                       | -                        | -                       | -                       | 1<br>000                | 1<br>000                 | 950                      | 850                      |

|                                                |                          |                           |                           |                           |                         |                           |                           |                           |                         |                           |                           |                         |                           |                            |                            |
|------------------------------------------------|--------------------------|---------------------------|---------------------------|---------------------------|-------------------------|---------------------------|---------------------------|---------------------------|-------------------------|---------------------------|---------------------------|-------------------------|---------------------------|----------------------------|----------------------------|
| Other Cash Flows/Payments                      | -                        | -                         | -                         | -                         | -                       | -                         | -                         | -                         | -                       | -                         | -                         | -                       | -                         | -                          | -                          |
| <b>Total Cash Payments by Type</b>             | <b>54</b><br><b>644</b>  | <b>55</b><br><b>332</b>   | <b>81</b><br><b>600</b>   | <b>81</b><br><b>601</b>   | <b>81</b><br><b>778</b> | <b>101</b><br><b>245</b>  | <b>80</b><br><b>035</b>   | <b>81</b><br><b>632</b>   | <b>81</b><br><b>716</b> | <b>81</b><br><b>967</b>   | <b>83</b><br><b>402</b>   | <b>94</b><br><b>452</b> | <b>959</b><br><b>404</b>  | <b>1 008</b><br><b>390</b> | <b>1 060</b><br><b>500</b> |
| <b>NET INCREASE/(DECREASE) IN CASH HELD</b>    | <b>182</b><br><b>584</b> | <b>(52)</b><br><b>456</b> | <b>(54)</b><br><b>330</b> | <b>(18)</b><br><b>688</b> | <b>82</b><br><b>631</b> | <b>(54)</b><br><b>362</b> | <b>(54)</b><br><b>642</b> | <b>(54)</b><br><b>582</b> | <b>50</b><br><b>123</b> | <b>(55)</b><br><b>171</b> | <b>(54)</b><br><b>479</b> | <b>205</b>              | <b>(83)</b><br><b>167</b> | <b>(84)</b><br><b>059</b>  | <b>(83)</b><br><b>959</b>  |
| Cash/cash equivalents at the month/year begin: | 130<br>615               | 313<br>199                | 260<br>743                | 206<br>413                | 187<br>725              | 270<br>356                | 215<br>994                | 161<br>351                | 106<br>769              | 156<br>893                | 101<br>722                | 47<br>243               | 130<br>615                | 47<br>448                  | (36)<br>611                |
| Cash/cash equivalents at the month/year end:   | 313<br>199               | 260<br>743                | 206<br>413                | 187<br>725                | 270<br>356              | 215<br>994                | 161<br>351                | 106<br>769                | 156<br>893              | 101<br>722                | 47<br>243                 | 47<br>448               | 47<br>448                 | (36)<br>611                | (120)<br>570               |

**DC35 Capricorn - NOT REQUIRED - municipality does not have entities**

| Description                                                          | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|----------------------------------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                                      | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>R million</b>                                                     |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Financial Performance</b>                                         |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Property rates                                                       | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| Service charges                                                      | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| Investment revenue                                                   | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| Transfers recognised - operational                                   | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| Other own revenue                                                    | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| Contributions recognised - capital & contributed assets              | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>                                            | <b>-</b>               | <b>-</b>               |
| Employee costs                                                       | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| Remuneration of Board Members                                        | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| Depreciation & asset impairment                                      | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| Finance charges                                                      | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| Materials and bulk purchases                                         | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| Transfers and grants                                                 | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| Other expenditure                                                    | n/a             | n/a             | n/a             | n/a                  | n/a             | n/a                | n/a                                                 | n/a                    | n/a                    |
| <b>Total Expenditure</b>                                             | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>             | <b>-</b>        | <b>-</b>           | <b>-</b>                                            | <b>-</b>               | <b>-</b>               |

|                                                       |     |     |     |     |     |     |     |     |     |
|-------------------------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| <b>Surplus/(Deficit)</b>                              | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| <b><u>Capital expenditure &amp; funds sources</u></b> |     |     |     |     |     |     |     |     |     |
| <b><i>Capital expenditure</i></b>                     | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Transfers recognised - operational                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Public contributions & donations                      | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Borrowing                                             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Internally generated funds                            | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Total sources</b>                                  | -   | -   | -   | -   | -   | -   | -   | -   | -   |
| <b><u>Financial position</u></b>                      |     |     |     |     |     |     |     |     |     |
| Total current assets                                  | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Total non current assets                              | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Total current liabilities                             | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Total non current liabilities                         | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Equity                                                | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b><u>Cash flows</u></b>                              |     |     |     |     |     |     |     |     |     |
| Net cash from (used) operating                        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Net cash from (used) investing                        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Net cash from (used) financing                        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| <b>Cash/cash equivalents at the year end</b>          | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |



DC35 Capricorn - Supporting Table SA33 Contracts having future budgetary implications

| Description                                              | Preceding Years  | Current Year 2014/15 | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        | Forecast 2018/19 | Forecast 2019/20 | Forecast 2020/21 | Forecast 2021/22 | Forecast 2022/23 | Forecast 2023/24 | Forecast 2024/25 | Total Contract Value |
|----------------------------------------------------------|------------------|----------------------|-----------------------------------------------------|------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------------|
|                                                          | Total            | Original Budget      | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 | Estimate         | Estimate         | Estimate         | Estimate         | Estimate         | Estimate         | Estimate         | Estimate             |
| <b>R thousand</b>                                        |                  |                      |                                                     |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| <b>Parent Municipality:</b>                              |                  |                      |                                                     |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| <b><u>Revenue Obligation By Contract</u></b>             |                  |                      |                                                     |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Telephone                                                | 2<br>905         | 2<br>050             | 1<br>628                                            | 1<br>709               | 1<br>709               | 1 812            | 1 920            | 2 035            | 2 158            | 2 287            | 2 424            | 2 570            | 25 207               |
| Rent equipment                                           | 3<br>090         | 3<br>090             | 1<br>896                                            | 1<br>991               | 1<br>991               | 2 110            | 2 237            | 2 371            | 2 514            | 2 664            | 2 824            | 2 994            | 29 773               |
| Rent offices                                             | 3<br>717         | 3<br>717             | 5<br>002                                            | 5<br>252               | 5<br>252               | 5 567            | 5 901            | 6 255            | 6 631            | 7 028            | 7 450            | 7 897            | 69 670               |
| <b>Total Operating Revenue Implication</b>               | <b>9<br/>712</b> | <b>8<br/>857</b>     | <b>8<br/>526</b>                                    | <b>8<br/>952</b>       | <b>8<br/>952</b>       | <b>9 489</b>     | <b>10 058</b>    | <b>10 662</b>    | <b>11 302</b>    | <b>11 980</b>    | <b>12 699</b>    | <b>13 460</b>    | 124 649              |
| <b><u>Expenditure Obligation By Contract</u></b>         |                  |                      |                                                     |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Telephone                                                | 2<br>905         | 2<br>050             | 1<br>628                                            | 1<br>709               | 1<br>709               | 1 812            | 1 920            | 2 035            | 2 158            | 2 287            | 2 424            | 2 570            | 25 207               |
| Rent equipment                                           | 3<br>090         | 3<br>090             | 1<br>896                                            | 1<br>991               | 1<br>991               | 2 110            | 2 237            | 2 371            | 2 514            | 2 664            | 2 824            | 2 994            | 29 773               |
| Rent offices                                             | 3<br>717         | 3<br>717             | 5<br>002                                            | 5<br>252               | 5<br>252               | 5 567            | 5 901            | 6 255            | 6 631            | 7 028            | 7 450            | 7 897            | 69 670               |
| <b>Total Operating Expenditure Implication</b>           | <b>9<br/>712</b> | <b>8<br/>857</b>     | <b>8<br/>526</b>                                    | <b>8<br/>952</b>       | <b>8<br/>952</b>       | <b>9 489</b>     | <b>10 058</b>    | <b>10 662</b>    | <b>11 302</b>    | <b>11 980</b>    | <b>12 699</b>    | <b>13 460</b>    | 124 649              |
| <b><u>Capital Expenditure Obligation By Contract</u></b> |                  |                      |                                                     |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1                                               | n/a              | n/a                  | n/a                                                 | n/a                    | n/a                    | n/a              | n/a              | n/a              | n/a              | n/a              | n/a              | n/a              | -                    |
| Contract 2                                               | n/a              | n/a                  | n/a                                                 | n/a                    | n/a                    | n/a              | n/a              | n/a              | n/a              | n/a              | n/a              | n/a              | -                    |
| Contract 3 etc                                           | n/a              | n/a                  | n/a                                                 | n/a                    | n/a                    | n/a              | n/a              | n/a              | n/a              | n/a              | n/a              | n/a              | -                    |
| <b>Total Capital Expenditure Implication</b>             | <b>-</b>         | <b>-</b>             | <b>-</b>                                            | <b>-</b>               | <b>-</b>               | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | -                    |
| <b>Total Parent Expenditure Implication</b>              | <b>9<br/>712</b> | <b>8<br/>857</b>     | <b>8<br/>526</b>                                    | <b>8<br/>952</b>       | <b>8<br/>952</b>       | <b>9 489</b>     | <b>10 058</b>    | <b>10 662</b>    | <b>11 302</b>    | <b>11 980</b>    | <b>12 699</b>    | <b>13 460</b>    | 124 649              |
| <b>- Entities:</b>                                       |                  |                      |                                                     |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| <b><u>Revenue Obligation By Contract</u></b>             |                  |                      |                                                     |                        |                        |                  |                  |                  |                  |                  |                  |                  |                      |
| Contract 1                                               | n/a              | n/a                  | n/a                                                 | n/a                    | n/a                    | n/a              | n/a              | n/a              | n/a              | n/a              | n/a              | n/a              | -                    |
| Contract 2                                               | n/a              | n/a                  | n/a                                                 | n/a                    | n/a                    | n/a              | n/a              | n/a              | n/a              | n/a              | n/a              | n/a              | -                    |
| Contract 3 etc                                           | n/a              | n/a                  | n/a                                                 | n/a                    | n/a                    | n/a              | n/a              | n/a              | n/a              | n/a              | n/a              | n/a              | -                    |

|                                                          |     |     |     |     |     |     |     |     |     |     |     |     |   |
|----------------------------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|---|
| <b>Total Operating Revenue Implication</b>               | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | - |
| <b><u>Expenditure Obligation By Contract</u></b>         |     |     |     |     |     |     |     |     |     |     |     |     |   |
| <i>Contract 1</i>                                        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | - |
| <i>Contract 2</i>                                        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | - |
| <i>Contract 3 etc</i>                                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | - |
| <b>Total Operating Expenditure Implication</b>           | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | - |
| <b><u>Capital Expenditure Obligation By Contract</u></b> |     |     |     |     |     |     |     |     |     |     |     |     |   |
| <i>Contract 1</i>                                        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | - |
| <i>Contract 2</i>                                        | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | - |
| <i>Contract 3 etc</i>                                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | - |
| <b>Total Capital Expenditure Implication</b>             | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | - |
| <b>Total Entity Expenditure Implication</b>              | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | - |

**DC35 Capricorn - Supporting Table SA34a Capital expenditure on new assets by asset class**

| Description                                                              | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|--------------------------------------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                                          | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>R thousand</b>                                                        |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b><u>Capital expenditure on new assets by Asset Class/Sub-class</u></b> |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| -                                                                        | 222             | 297             | 269             | 231                  | 372             | 372                |                                                     |                        |                        |
| <b><u>Infrastructure</u></b>                                             | <b>768</b>      | <b>606</b>      | <b>712</b>      | <b>574</b>           | <b>565</b>      | <b>565</b>         | <b>231 587</b>                                      | <b>256 318</b>         | <b>293 900</b>         |
| Infrastructure - Road transport                                          | 12              |                 | 15              |                      |                 |                    |                                                     |                        |                        |
| <i>Roads, Pavements &amp; Bridges</i>                                    | 718             | -               | 890             | -                    | -               | -                  | -                                                   | -                      | -                      |
| <i>Storm water</i>                                                       | 12              |                 | 15              |                      |                 |                    |                                                     |                        |                        |
| Infrastructure - Electricity                                             | 144             |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>Generation</i>                                                        |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |

|                             |     |          |          |          |          |          |               |               |              |
|-----------------------------|-----|----------|----------|----------|----------|----------|---------------|---------------|--------------|
| Transmission & Reticulation | 12  |          |          |          |          |          |               |               |              |
| Street Lighting             | 144 |          |          |          |          |          |               |               |              |
| Infrastructure - Water      | 145 | 297      | 253      | 231      | 372      | 372      |               |               |              |
| Dams & Reservoirs           | 207 | 606      | 822      | 574      | 565      | 565      | 231 587       | 256 318       | 293 900      |
| Water purification          |     |          |          |          |          |          |               |               |              |
| Reticulation                | 145 | 297      | 253      | 231      | 372      | 372      |               |               |              |
| Infrastructure - Sanitation | 207 | 606      | 822      | 574      | 565      | 565      | 231 587       | 256 318       | 293 900      |
| Reticulation                | 31  |          |          |          |          |          |               |               |              |
| Sewerage purification       | 360 | -        | -        | -        | -        | -        | -             | -             | -            |
| Infrastructure - Other      | 31  |          |          |          |          |          |               |               |              |
| Waste Management            | 360 |          |          |          |          |          |               |               |              |
| Transportation              | 21  |          |          |          |          |          |               |               |              |
| Gas                         | 340 | -        | -        | -        | -        | -        | -             | -             | -            |
| Other                       | 21  |          |          |          |          |          |               |               |              |
| <b>Community</b>            | -   | <b>9</b> | <b>2</b> | <b>2</b> | <b>4</b> | <b>4</b> | <b>14 230</b> | <b>19 205</b> | <b>9 929</b> |
| Parks & gardens             |     |          |          |          |          |          |               |               |              |
| Sportsfields & stadia       |     |          |          |          |          |          |               |               |              |
| Swimming pools              |     |          |          |          |          |          |               |               |              |
| Community halls             |     |          | 150      | 150      | 300      | 300      | 155           | 165           | -            |
| Libraries                   |     |          |          |          |          |          |               |               |              |
| Recreational facilities     |     |          |          |          |          |          |               |               |              |
| Fire, safety & emergency    |     |          | 100      | 2        | 000      | 2        | 996           | 3             | 996          |
| Security and policing       |     |          |          |          |          |          |               |               |              |
| Buses                       |     |          |          |          |          |          |               |               |              |
| Clinics                     |     |          |          |          |          |          |               |               |              |
| Museums & Art Galleries     |     |          |          |          |          |          |               |               |              |
| Cemeteries                  |     |          |          |          |          |          |               |               |              |
| Social rental housing       |     |          |          |          |          |          |               |               |              |
| Other                       |     | 9        | -        |          |          |          |               |               |              |

|                                            |          |            |            |            |            |               |               |               |               |
|--------------------------------------------|----------|------------|------------|------------|------------|---------------|---------------|---------------|---------------|
| <b>Heritage assets</b>                     | -        | -          | -          | -          | -          | -             | -             | -             | -             |
| Buildings                                  |          |            |            |            |            |               |               |               |               |
| Other                                      |          |            |            |            |            |               |               |               |               |
| <b>Investment properties</b>               | -        | -          | -          | -          | -          | -             | -             | -             | -             |
| Housing development                        |          |            |            |            |            |               |               |               |               |
| Other                                      |          |            |            |            |            |               |               |               |               |
| <b>Other assets</b>                        | <b>1</b> |            | <b>17</b>  | <b>26</b>  | <b>26</b>  | <b>26</b>     | <b>11 043</b> | <b>24 826</b> | <b>13 700</b> |
| <b>824</b>                                 | <b>-</b> | <b>768</b> | <b>255</b> | <b>446</b> | <b>446</b> | <b>11 043</b> | <b>24 826</b> | <b>13 700</b> |               |
| General vehicles                           |          |            | 1          | 1          | 1          | 1 300         | 1 300         | 1 300         |               |
| Specialised vehicles                       | 524      | -          | -          | -          | -          | -             | -             | -             |               |
| Plant & equipment                          |          | 5          | 4          | 4          | 4          | 1 093         | 7 650         | 8 700         |               |
| Computers - hardware/equipment             |          | 736        | 400        | 121        | 121        | 2 450         | 1 746         | 1 700         |               |
| Furniture and other office equipment       | 300      | 2          | 5          | 441        | 441        | 1 800         | 2 000         | 2 000         |               |
| Abattoirs                                  |          | 837        | 100        | 441        | 441        |               |               |               |               |
| Markets                                    |          | 2          | 1          | 1          | 1          |               |               |               |               |
| Civic Land and Buildings                   |          |            | 13         | 13         | 13         | 1 000         | 12 130        | -             |               |
| Other Buildings                            |          | 6          | 955        | 955        | 955        |               |               |               |               |
| Other Land                                 |          | 500        |            |            |            |               |               |               |               |
| Surplus Assets - (Investment or Inventory) |          |            |            |            |            | 3 400         |               |               |               |
| Other                                      |          |            |            |            |            |               |               |               |               |
| <b>Agricultural assets</b>                 | -        | -          | -          | -          | -          | -             | -             | -             | -             |
| List sub-class                             |          |            |            |            |            |               |               |               |               |
| <b>Biological assets</b>                   | -        | -          | -          | -          | -          | -             | -             | -             | -             |
| List sub-class                             |          |            |            |            |            |               |               |               |               |
| <b>Intangibles</b>                         | -        | -          | -          | -          | -          | -             | -             | -             | -             |
| Computers - software & programming         |          |            |            |            |            |               |               |               |               |
| Other (list sub-class)                     |          |            |            |            |            |               |               |               |               |

|                                                |            |            |            |            |            |            |                |                |                |
|------------------------------------------------|------------|------------|------------|------------|------------|------------|----------------|----------------|----------------|
|                                                | 224        | 307        | 289        | 259        | 403        | 403        |                |                |                |
| <b>Total Capital Expenditure on new assets</b> | <b>592</b> | <b>201</b> | <b>730</b> | <b>979</b> | <b>306</b> | <b>306</b> | <b>256 860</b> | <b>300 349</b> | <b>317 529</b> |

|                             |     |   |   |   |   |   |   |   |   |
|-----------------------------|-----|---|---|---|---|---|---|---|---|
| <b>Specialised vehicles</b> | 524 | - | - | - | - | - | - | - | - |
| Refuse                      |     |   |   |   |   |   |   |   |   |
| Fire                        | 524 |   |   |   |   |   |   |   |   |
| Conservancy                 |     |   |   |   |   |   |   |   |   |
| Ambulances                  |     |   |   |   |   |   |   |   |   |

**DC35 Capricorn - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class**

| Description                                                                       | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|-----------------------------------------------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                                                   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>R thousand</b>                                                                 |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b> |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| -                                                                                 |                 |                 | 36              | 32                   | 45              | 45                 | 44                                                  |                        |                        |
| <b>Infrastructure</b>                                                             | -               | -               | 031             | 075                  | 891             | 891                | 772                                                 | 49 248                 | 37 247                 |
| Infrastructure - Road transport                                                   | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| <i>Roads, Pavements &amp; Bridges</i>                                             |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>Storm water</i>                                                                |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Infrastructure - Electricity                                                      | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| <i>Generation</i>                                                                 |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>Transmission &amp; Reticulation</i>                                            |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>Street Lighting</i>                                                            |                 |                 | 25              | 30                   | 41              | 41                 | 37                                                  |                        |                        |
| Infrastructure - Water                                                            | -               | -               | 539             | 475                  | 104             | 104                | 772                                                 | 42 248                 | 37 247                 |
| <i>Dams &amp; Reservoirs</i>                                                      |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>Water purification</i>                                                         |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>Reticulation</i>                                                               |                 |                 | 25              | 30                   | 41              | 41                 | 37                                                  |                        |                        |
| Infrastructure - Sanitation                                                       | -               | -               | 492             | 600                  | 787             | 787                | 000                                                 | 7 000                  | -                      |

|                              |   |   |                   |                  |                  |                  |                  |       |   |
|------------------------------|---|---|-------------------|------------------|------------------|------------------|------------------|-------|---|
| <i>Reticulation</i>          |   |   | 492 <sup>10</sup> | 600 <sup>1</sup> | 787 <sup>4</sup> | 787 <sup>4</sup> | 000 <sup>7</sup> | 7 000 | - |
| <i>Sewerage purification</i> |   |   |                   |                  |                  |                  |                  |       |   |
| Infrastructure - Other       | - | - | -                 | -                | -                | -                | -                | -     | - |
| <i>Waste Management</i>      |   |   |                   |                  |                  |                  |                  |       |   |
| <i>Transportation</i>        |   |   |                   |                  |                  |                  |                  |       |   |
| <i>Gas</i>                   |   |   |                   |                  |                  |                  |                  |       |   |
| <i>Other</i>                 |   |   |                   |                  |                  |                  |                  |       |   |
| <b>Community</b>             | - | - | -                 | -                | -                | -                | -                | -     | - |
| Parks & gardens              |   |   |                   |                  |                  |                  |                  |       |   |
| Sportsfields & stadia        |   |   |                   |                  |                  |                  |                  |       |   |
| Swimming pools               |   |   |                   |                  |                  |                  |                  |       |   |
| Community halls              |   |   |                   |                  |                  |                  |                  |       |   |
| Libraries                    |   |   |                   |                  |                  |                  |                  |       |   |
| Recreational facilities      |   |   |                   |                  |                  |                  |                  |       |   |
| Fire, safety & emergency     |   |   |                   |                  |                  |                  |                  |       |   |
| Security and policing        |   |   |                   |                  |                  |                  |                  |       |   |
| Buses                        |   |   |                   |                  |                  |                  |                  |       |   |
| Clinics                      |   |   |                   |                  |                  |                  |                  |       |   |
| Museums & Art Galleries      |   |   |                   |                  |                  |                  |                  |       |   |
| Cemeteries                   |   |   |                   |                  |                  |                  |                  |       |   |
| Social rental housing        |   |   |                   |                  |                  |                  |                  |       |   |
| Other                        |   |   |                   |                  |                  |                  |                  |       |   |
| <b>Heritage assets</b>       | - | - | -                 | -                | -                | -                | -                | -     | - |
| Buildings                    |   |   |                   |                  |                  |                  |                  |       |   |
| Other                        |   |   |                   |                  |                  |                  |                  |       |   |
| <b>Investment properties</b> | - | - | -                 | -                | -                | -                | -                | -     | - |
| Housing development          |   |   |                   |                  |                  |                  |                  |       |   |
| Other                        |   |   |                   |                  |                  |                  |                  |       |   |
| <b>Other assets</b>          | - | - | -                 | 500 <sup>1</sup> | 500 <sup>1</sup> | 500 <sup>1</sup> | -                | -     | - |
| General vehicles             |   |   |                   |                  |                  |                  |                  |       |   |
| Specialised vehicles         | - | - | -                 |                  |                  |                  |                  | -     | - |

|                                                                |   |   |     |     |     |     |    |    |        |        |
|----------------------------------------------------------------|---|---|-----|-----|-----|-----|----|----|--------|--------|
| Plant & equipment                                              |   |   |     | -   | -   | -   | -  |    |        |        |
| Computers - hardware/equipment                                 |   |   |     |     |     |     |    |    |        |        |
| Furniture and other office equipment                           |   |   |     |     |     |     |    |    |        |        |
| Abattoirs                                                      |   |   |     |     |     |     |    |    |        |        |
| Markets                                                        |   |   |     |     |     |     |    |    |        |        |
| Civic Land and Buildings                                       |   |   |     | 500 | 500 | 500 | -  | -  | -      |        |
| Other Buildings                                                |   |   |     |     |     |     |    |    |        |        |
| Other Land                                                     |   |   |     |     |     |     |    |    |        |        |
| Surplus Assets - (Investment or Inventory)                     |   |   |     |     |     |     |    |    |        |        |
| Other                                                          |   |   |     |     |     |     |    |    |        |        |
| <b>Agricultural assets</b>                                     | - | - | -   | -   | -   | -   | -  | -  | -      |        |
| <i>List sub-class</i>                                          |   |   |     |     |     |     |    |    |        |        |
| <b>Biological assets</b>                                       | - | - | -   | -   | -   | -   | -  | -  | -      |        |
| <i>List sub-class</i>                                          |   |   |     |     |     |     |    |    |        |        |
| <b>Intangibles</b>                                             | - | - | -   | -   | -   | -   | -  | -  | -      |        |
| Computers - software & programming                             |   |   |     |     |     |     |    |    |        |        |
| Other ( <i>list sub-class</i> )                                |   |   |     |     |     |     |    |    |        |        |
| <b>Total Capital Expenditure on renewal of existing assets</b> | - | - | 031 | 36  | 33  | 47  | 47 | 44 | 49 248 | 37 247 |

|                                                       |      |      |       |       |       |       |       |       |       |
|-------------------------------------------------------|------|------|-------|-------|-------|-------|-------|-------|-------|
| <b>Specialised vehicles</b>                           | -    | -    | -     | -     | -     | -     | -     | -     | -     |
| Refuse                                                |      |      |       |       |       |       |       |       |       |
| Fire                                                  |      |      |       |       |       |       |       |       |       |
| Conservancy                                           |      |      |       |       |       |       |       |       |       |
| Ambulances                                            |      |      |       |       |       |       |       |       |       |
| <b>Renewal of Existing Assets as % of total capex</b> | 0.0% | 0.0% | 11.1% | 11.4% | 10.5% | 10.5% | 14.8% | 14.1% | 10.5% |
| <b>Renewal of Existing Assets as % of deprecn"</b>    | 0.0% | 0.0% | 45.1% | 41.6% | 58.7% | 58.7% | 54.8% | 59.6% | 45.1% |

DC35 Capricorn - Supporting Table SA34c Repairs and maintenance expenditure by asset class

| Description                                                         | 2011/12         | 2012/13         | 2013/14         | Current Year 2014/15 |                 |                    | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        |
|---------------------------------------------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                                     | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget      | Adjusted Budget | Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>R thousand</b>                                                   |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <b>Repairs and maintenance expenditure by Asset Class/Sub-class</b> |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| -                                                                   |                 |                 | 35              | 65                   | 85              | 85                 |                                                     |                        |                        |
| <b>Infrastructure</b>                                               | -               | -               | 000             | 091                  | 460             | 460                | 87 147                                              | 87 753                 | 120 379                |
| Infrastructure - Road transport                                     | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| <i>Roads, Pavements &amp; Bridges</i>                               |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>Storm water</i>                                                  |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Infrastructure - Electricity                                        | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| <i>Generation</i>                                                   |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>Transmission &amp; Reticulation</i>                              |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>Street Lighting</i>                                              |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Infrastructure - Water                                              | -               | -               | 35              | 65                   | 85              | 85                 | 87 147                                              | 87 753                 | 120 379                |
| <i>Dams &amp; Reservoirs</i>                                        |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>Water purification</i>                                           |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>Reticulation</i>                                                 |                 |                 | 000             | 091                  | 460             | 460                | 87 147                                              | 87 753                 | 120 379                |
| Infrastructure - Sanitation                                         | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| <i>Reticulation</i>                                                 |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>Sewerage purification</i>                                        |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| Infrastructure - Other                                              | -               | -               | -               | -                    | -               | -                  | -                                                   | -                      | -                      |
| <i>Waste Management</i>                                             |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>Transportation</i>                                               |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>Gas</i>                                                          |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |
| <i>Other</i>                                                        |                 |                 |                 |                      |                 |                    |                                                     |                        |                        |

|                                      |                  |                  |                  |                  |                  |                  |       |       |       |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------|-------|-------|
| <b>Community</b>                     | -                | -                | 794 <sup>5</sup> | -                | -                | -                | -     | -     | -     |
| Parks & gardens                      |                  |                  |                  |                  |                  |                  |       |       |       |
| Sportsfields & stadia                |                  |                  |                  |                  |                  |                  |       |       |       |
| Swimming pools                       |                  |                  |                  |                  |                  |                  |       |       |       |
| Community halls                      |                  |                  |                  |                  |                  |                  |       |       |       |
| Libraries                            |                  |                  |                  |                  |                  |                  |       |       |       |
| Recreational facilities              |                  |                  |                  |                  |                  |                  |       |       |       |
| Fire, safety & emergency             |                  |                  |                  |                  |                  |                  |       |       |       |
| Security and policing                |                  |                  |                  |                  |                  |                  |       |       |       |
| Buses                                |                  |                  |                  |                  |                  |                  |       |       |       |
| Clinics                              |                  |                  |                  |                  |                  |                  |       |       |       |
| Museums & Art Galleries              |                  |                  |                  |                  |                  |                  |       |       |       |
| Cemeteries                           |                  |                  |                  |                  |                  |                  |       |       |       |
| Social rental housing                |                  |                  |                  |                  |                  |                  |       |       |       |
| Other                                |                  |                  | 794 <sup>5</sup> |                  |                  |                  |       |       |       |
| <b>Heritage assets</b>               | -                | -                | -                | -                | -                | -                | -     | -     | -     |
| Buildings                            |                  |                  |                  |                  |                  |                  |       |       |       |
| Other                                |                  |                  |                  |                  |                  |                  |       |       |       |
| <b>Investment properties</b>         | -                | -                | -                | -                | -                | -                | -     | -     | -     |
| Housing development                  |                  |                  |                  |                  |                  |                  |       |       |       |
| Other                                |                  |                  |                  |                  |                  |                  |       |       |       |
| <b>Other assets</b>                  | 162 <sup>1</sup> | 865 <sup>3</sup> | -                | 110 <sup>4</sup> | 835 <sup>6</sup> | 835 <sup>6</sup> | 6 117 | 6 423 | 6 423 |
| General vehicles                     |                  |                  |                  | 600 <sup>2</sup> | 800 <sup>4</sup> | 800 <sup>4</sup> | 4 530 | 4 757 | 4 757 |
| Specialised vehicles                 | -                | -                | -                | -                | -                | -                | -     | -     | -     |
| Plant & equipment                    |                  |                  |                  | 210              | 170              | 170              | 221   | 232   | 232   |
| Computers - hardware/equipment       |                  |                  |                  | 250              | 215              | 215              | 263   | 276   | 276   |
| Furniture and other office equipment |                  |                  |                  | 550              | 950              | 950              | 578   | 607   | 607   |
| Abattoirs                            |                  |                  |                  |                  |                  |                  |       |       |       |
| Markets                              |                  |                  |                  |                  |                  |                  |       |       |       |
| Civic Land and Buildings             |                  |                  |                  | 500              | 700              | 700              | 525   | 551   | 551   |

|                                                  |            |            |            |            |            |            |               |               |                |
|--------------------------------------------------|------------|------------|------------|------------|------------|------------|---------------|---------------|----------------|
| Other Buildings                                  |            |            |            |            |            |            |               |               |                |
| Other Land                                       |            |            |            |            |            |            |               |               |                |
| Surplus Assets - (Investment or Inventory)       |            |            |            |            |            |            |               |               |                |
| Other                                            | 162        | 865        |            |            |            |            |               |               |                |
| <b>Agricultural assets</b>                       | -          | -          | -          | -          | -          | -          | -             | -             | -              |
| <i>List sub-class</i>                            |            |            |            |            |            |            |               |               |                |
| <b>Biological assets</b>                         | -          | -          | -          | -          | -          | -          | -             | -             | -              |
| <i>List sub-class</i>                            |            |            |            |            |            |            |               |               |                |
| <b>Intangibles</b>                               | -          | -          | -          | -          | -          | -          | -             | -             | -              |
| Computers - software & programming               |            |            |            |            |            |            |               |               |                |
| Other ( <i>list sub-class</i> )                  |            |            |            |            |            |            |               |               |                |
| <b>Total Repairs and Maintenance Expenditure</b> | <b>162</b> | <b>865</b> | <b>794</b> | <b>201</b> | <b>295</b> | <b>295</b> | <b>93 264</b> | <b>94 176</b> | <b>126 802</b> |

|                                           |             |             |             |              |              |              |              |              |              |
|-------------------------------------------|-------------|-------------|-------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>Specialised vehicles</b>               | -           | -           | -           | -            | -            | -            | -            | -            | -            |
| Refuse                                    |             |             |             |              |              |              |              |              |              |
| Fire                                      |             |             |             |              |              |              |              |              |              |
| Conservancy                               |             |             |             |              |              |              |              |              |              |
| Ambulances                                |             |             |             |              |              |              |              |              |              |
| <b>R&amp;M as a % of PPE</b>              | <b>0.1%</b> | <b>0.3%</b> | <b>2.2%</b> | <b>4.0%</b>  | <b>5.3%</b>  | <b>5.3%</b>  | <b>4.8%</b>  | <b>4.2%</b>  | <b>5.1%</b>  |
| <b>R&amp;M as % Operating Expenditure</b> | <b>0.2%</b> | <b>0.8%</b> | <b>6.2%</b> | <b>10.1%</b> | <b>12.8%</b> | <b>12.8%</b> | <b>13.2%</b> | <b>13.2%</b> | <b>16.6%</b> |

**DC35 Capricorn - Supporting Table SA34d Depreciation by asset class**

| Description | 2011/12 | 2012/13 | 2013/14 | Current Year 2014/15 | 2015/16 Medium Term Revenue & Expenditure Framework |
|-------------|---------|---------|---------|----------------------|-----------------------------------------------------|
|-------------|---------|---------|---------|----------------------|-----------------------------------------------------|

| R thousand                                   | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2015/16 | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
|----------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------|---------------------|------------------------|------------------------|
| <b>Depreciation by Asset Class/Sub-class</b> |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| -                                            |                 | 49              |                 |                 |                 |                    |                     |                        |                        |
| <b>Infrastructure</b>                        | <b>96 470</b>   | <b>798</b>      | <b>67 709</b>   | <b>68 387</b>   | <b>68 387</b>   | <b>68 387</b>      | <b>69 072</b>       | <b>69 764</b>          | <b>69 764</b>          |
| Infrastructure - Road transport              | 18 193          | 940             | 15 485          | 15 641          | 15 641          | 15 641             | 15 798              | 15 957                 | 15 957                 |
| <i>Roads, Pavements &amp; Bridges</i>        | 18 193          | 940             | 15 485          | 15 641          | 15 641          | 15 641             | 15 798              | 15 957                 | 15 957                 |
| <i>Storm water</i>                           |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| Infrastructure - Electricity                 | 204             | 204             | 180             | 182             | 182             | 182                | 184                 | 186                    | 186                    |
| <i>Generation</i>                            |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| <i>Transmission &amp; Reticulation</i>       | 204             | 204             | 180             | 182             | 182             | 182                | 184                 | 186                    | 186                    |
| <i>Street Lighting</i>                       |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| Infrastructure - Water                       | 76 596          | 178             | 50 505          | 51 010          | 51 010          | 51 010             | 51 520              | 52 035                 | 52 035                 |
| <i>Dams &amp; Reservoirs</i>                 |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| <i>Water purification</i>                    |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| <i>Reticulation</i>                          | 76 596          | 178             | 50 505          | 51 010          | 51 010          | 51 010             | 51 520              | 52 035                 | 52 035                 |
| Infrastructure - Sanitation                  | 1 476           | 476             | 1 539           | 1 554           | 1 554           | 1 554              | 1 570               | 1 586                  | 1 586                  |
| <i>Reticulation</i>                          |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| <i>Sewerage purification</i>                 | 1 476           | 476             | 1 539           | 1 554           | 1 554           | 1 554              | 1 570               | 1 586                  | 1 586                  |
| Infrastructure - Other                       | -               | -               | -               | -               | -               | -                  | -                   | -                      | -                      |
| <i>Waste Management</i>                      |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| <i>Transportation</i>                        |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| <i>Gas</i>                                   |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| <i>Other</i>                                 |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| <b>Community</b>                             | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>           | <b>-</b>            | <b>-</b>               | <b>-</b>               |
| Parks & gardens                              |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| Sportsfields & stadia                        |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| Swimming pools                               |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| Community halls                              |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| Libraries                                    |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| Recreational facilities                      |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| Fire, safety & emergency                     |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| Security and policing                        |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| Buses                                        |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| Clinics                                      |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| Museums & Art Galleries                      |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| Cemeteries                                   |                 |                 |                 |                 |                 |                    |                     |                        |                        |
| Social rental housing                        |                 |                 |                 |                 |                 |                    |                     |                        |                        |

|                                            |                |            |               |               |               |               |               |               |               |
|--------------------------------------------|----------------|------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Other                                      |                |            |               |               |               |               |               |               |               |
| <b>Heritage assets</b>                     | -              | -          | -             | -             | -             | -             | -             | -             | -             |
| Buildings                                  |                |            |               |               |               |               |               |               |               |
| Other                                      |                |            |               |               |               |               |               |               |               |
| <b>Investment properties</b>               | -              | -          | -             | -             | -             | -             | -             | -             | -             |
| Housing development                        |                |            |               |               |               |               |               |               |               |
| Other                                      |                |            |               |               |               |               |               |               |               |
| <b>Other assets</b>                        | <b>13 469</b>  | <b>272</b> | <b>11 886</b> | <b>12 102</b> | <b>12 102</b> | <b>12 102</b> | <b>12 318</b> | <b>12 541</b> | <b>12 541</b> |
| General vehicles                           | 5 808          | 052        | 4 970         | 5 082         | 5 082         | 5 082         | 5 199         | 5 320         | 5 320         |
| Specialised vehicles                       | -              | -          | -             | -             | -             | -             | -             | -             | -             |
| Plant & equipment                          | 884            | 045        | 923           | 953           | 953           | 953           | 984           | 1 016         | 1 016         |
| Computers - hardware/equipment             | 689            | 728        | 931           | 940           | 940           | 940           | 949           | 958           | 958           |
| Furniture and other office equipment       | 3 161          | 521        | 3 161         | 3 198         | 3 198         | 3 198         | 3 232         | 3 267         | 3 267         |
| Abattoirs                                  |                |            |               |               |               |               |               |               |               |
| Markets                                    |                |            |               |               |               |               |               |               |               |
| Civic Land and Buildings                   |                |            |               |               |               |               |               |               |               |
| Other Buildings                            | 1 863          | 864        | 1 902         | 1 929         | 1 929         | 1 929         | 1 954         | 1 980         | 1 980         |
| Other Land                                 |                |            |               |               |               |               |               |               |               |
| Surplus Assets - (Investment or Inventory) |                |            |               |               |               |               |               |               |               |
| Other                                      | 1 064          | 064        |               |               |               |               |               |               |               |
| <b>Agricultural assets</b>                 | -              | -          | -             | -             | -             | -             | -             | -             | -             |
| List sub-class                             |                |            |               |               |               |               |               |               |               |
| <b>Biological assets</b>                   | -              | -          | -             | -             | -             | -             | -             | -             | -             |
| List sub-class                             |                |            |               |               |               |               |               |               |               |
| <b>Intangibles</b>                         | 1 252          | 280        | 298           | 301           | 301           | 301           | 304           | 307           | 307           |
| Computers - software & programming         |                |            |               |               |               |               |               |               |               |
| Other (list sub-class)                     | 1 252          | 280        | 298           | 301           | 301           | 301           | 304           | 307           | 307           |
| <b>Total Depreciation</b>                  | <b>111 191</b> | <b>349</b> | <b>79 892</b> | <b>80 790</b> | <b>80 790</b> | <b>80 790</b> | <b>81 694</b> | <b>82 612</b> | <b>82 612</b> |

|                             |   |   |   |   |   |   |   |   |   |
|-----------------------------|---|---|---|---|---|---|---|---|---|
| <b>Specialised vehicles</b> | - | - | - | - | - | - | - | - | - |
| Refuse                      |   |   |   |   |   |   |   |   |   |
| Fire                        |   |   |   |   |   |   |   |   |   |
| Conservancy                 |   |   |   |   |   |   |   |   |   |
| Ambulances                  |   |   |   |   |   |   |   |   |   |

**DC35 Capricorn - Supporting Table SA35 Future financial implications of the capital budget**

| Vote Description<br>R thousand           | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        | Forecasts        |                  |                  |                  |
|------------------------------------------|-----------------------------------------------------|------------------------|------------------------|------------------|------------------|------------------|------------------|
|                                          | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 | Forecast 2018/19 | Forecast 2019/20 | Forecast 2020/21 | Present value    |
| <b>Capital expenditure</b>               |                                                     |                        |                        |                  |                  |                  |                  |
| Vote 1 - SEMS                            | 155                                                 | 165                    | -                      | -                | -                | -                | -                |
|                                          |                                                     | 303                    | 327                    | 346              | 367              | 389              | 1 103            |
| Vote 2 - INFRASTRUCTURE                  | 274 359                                             | 566                    | 147                    | 776              | 582              | 637              | 996              |
| Vote 3 - CORPORATE SERVICES              | 11 043                                              | 24 826                 | 13 700                 | 14 522           | 15 393           | 16 317           | 46 232           |
| Vote 4 - FINANCE                         | 2 000                                               | 2 000                  | 4 000                  | 4 240            | 4 494            | 4 764            | 13 498           |
| Vote 5 - DPEMS                           | -                                                   | -                      | -                      | -                | -                | -                | -                |
| Vote 6 - COMMUNITY SERVICES              | 14 075                                              | 19 040                 | 9 929                  | 10 525           | 11 156           | 11 826           | 33 507           |
| Vote 7 - [NAME OF VOTE 7]                | -                                                   | -                      | -                      | -                | -                | -                | -                |
| Vote 8 - [NAME OF VOTE 8]                | -                                                   | -                      | -                      | -                | -                | -                | -                |
| Vote 9 - [NAME OF VOTE 9]                | -                                                   | -                      | -                      | -                | -                | -                | -                |
| Vote 10 - [NAME OF VOTE 10]              | -                                                   | -                      | -                      | -                | -                | -                | -                |
| Vote 11 - [NAME OF VOTE 11]              | -                                                   | -                      | -                      | -                | -                | -                | -                |
| Vote 12 - [NAME OF VOTE 12]              | -                                                   | -                      | -                      | -                | -                | -                | -                |
| Vote 13 - [NAME OF VOTE 13]              | -                                                   | -                      | -                      | -                | -                | -                | -                |
| Vote 14 - [NAME OF VOTE 14]              | -                                                   | -                      | -                      | -                | -                | -                | -                |
| Vote 15 - [NAME OF VOTE 15]              | -                                                   | -                      | -                      | -                | -                | -                | -                |
| <i>List entity summary if applicable</i> |                                                     |                        |                        |                  |                  |                  |                  |
| <b>Total Capital Expenditure</b>         | <b>301 632</b>                                      | <b>349 597</b>         | <b>354 776</b>         | <b>376 063</b>   | <b>398 626</b>   | <b>422 544</b>   | <b>1 197 233</b> |
| <b>Future operational costs by vote</b>  |                                                     |                        |                        |                  |                  |                  |                  |
| Vote 1 - SEMS                            | 69 812                                              | 73 200                 | 76 067                 | 80 631           | 85 469           | 90 597           | 256 697          |
|                                          |                                                     | 562                    | 625                    | 662              | 702              | 744              | 2 109            |
| Vote 2 - INFRASTRUCTURE                  | 546 964                                             | 822                    | 241                    | 755              | 520              | 672              | 947              |
| Vote 3 - CORPORATE SERVICES              | 107 663                                             | 125                    | 117                    | 124              | 132              | 139              | 396              |

|                                                 |                  |                  |                  |                  |                  |                  |                  |
|-------------------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                                 |                  | 469              | 485              | 534              | 006              | 927              | 467              |
| Vote 4 - FINANCE                                | 79 800           | 84 881           | 90 752           | 96 197           | 101              | 108              | 306              |
| Vote 5 - DPEMS                                  | 28 376           | 27 775           | 24 558           | 26 031           | 969              | 087              | 253              |
|                                                 |                  |                  |                  |                  | 27 593           | 29 249           | 82 874           |
| Vote 6 - COMMUNITY SERVICES                     | 75 553           | 83 966           | 78 079           | 82 764           | 87 730           | 92 993           | 263              |
| Vote 7 - [NAME OF VOTE 7]                       | -                | -                | -                | -                | -                | -                | 487              |
| Vote 8 - [NAME OF VOTE 8]                       | -                | -                | -                | -                | -                | -                | -                |
| Vote 9 - [NAME OF VOTE 9]                       | -                | -                | -                | -                | -                | -                | -                |
| Vote 10 - [NAME OF VOTE 10]                     | -                | -                | -                | -                | -                | -                | -                |
| Vote 11 - [NAME OF VOTE 11]                     | -                | -                | -                | -                | -                | -                | -                |
| Vote 12 - [NAME OF VOTE 12]                     | -                | -                | -                | -                | -                | -                | -                |
| Vote 13 - [NAME OF VOTE 13]                     | -                | -                | -                | -                | -                | -                | -                |
| Vote 14 - [NAME OF VOTE 14]                     | -                | -                | -                | -                | -                | -                | -                |
| Vote 15 - [NAME OF VOTE 15]                     | -                | -                | -                | -                | -                | -                | -                |
| List entity summary if applicable               | -                | -                | -                | -                | -                | -                | -                |
| <b>Total future operational costs</b>           | 908 168          | 958 113          | 1 012 182        | 1 072 912        | 1 137 287        | 1 205 524        | 3 415 724        |
| <b><u>Future revenue by source</u></b>          |                  |                  |                  |                  |                  |                  |                  |
| Property rates                                  | -                | -                | -                | -                | -                | -                | -                |
| Property rates - penalties & collection charges | -                | -                | -                | -                | -                | -                | -                |
| Service charges - electricity revenue           | -                | -                | -                | -                | -                | -                | -                |
| Service charges - water revenue                 | 35 958           | 38 043           | 40 136           | 42 544           | 45 097           | 47 803           | 135 444          |
| Service charges - sanitation revenue            | -                | -                | -                | -                | -                | -                | -                |
| Service charges - refuse revenue                | -                | -                | -                | -                | -                | -                | -                |
| Service charges - other                         | -                | -                | -                | -                | -                | -                | -                |
| Rental of facilities and equipment              | -                | -                | -                | -                | -                | -                | -                |
| List other revenues sources if applicable       | 22 513           | 23 639           | 24 821           | 26 310           | 27 889           | 29 562           | 83 761           |
| List entity summary if applicable               | -                | -                | -                | -                | -                | -                | -                |
| <b>Total future revenue</b>                     | 58 471           | 61 682           | 64 957           | 68 854           | 72 986           | 77 365           | 219 205          |
| <b>Net Financial Implications</b>               | <b>1 151 329</b> | <b>1 246 028</b> | <b>1 302 001</b> | <b>1 380 121</b> | <b>1 462 928</b> | <b>1 550 704</b> | <b>4 393 752</b> |


## **10. QUALITY CERTIFICATE**

## QUALITY CERTIFICATE

I, Ngoako Daniel Molokomme municipal manager of Capricorn District Municipality, hereby certify that the final budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act, and the regulations made under the Act, and that the final budget and supporting documents are consistent with the Integrated Development Plan of the Municipality.

Print Name MAVIS MAPHUTI MATLALA (ACTING)  
Municipal manager of CAPRICORN DISTRICT MUNICIPALITY  
DC35

(Name and demarcation code of Municipality)

Signature   
Date 02/06/2015

## **11. BUDGET LOCKING CERTIFICATE**

**Certification that the adopted budget for 2015/16 is correctly captured and locked on the municipality's financial management system**

*(as requested by National Treasury in terms of section 74 of the MFMA, with reference to paragraph 6.3 of MFMA Budget Circular 59 dated 16 March 2012)*

I, M M MATLALA (ACTING), in my capacity as accounting officer of the municipality, hereby certify that:

- The adopted annual budget has been captured on the municipality's financial system;
- There is 100 per cent reconciliation between the budget on the system and the budget adopted by council;
- The adopted annual budget on the municipality's financial system is locked and will not be changed as it serves as the baseline against which to monitor and measure performance; and
- The relevant budget return forms have been submitted to the local government database.

I, further certify that the municipality has in place controls to ensure that any changes to the adopted budget will be captured separately and only in accordance with:

- a virement authorised by the municipal manager, or duly delegate official, in terms of a council approved virements policy; and
- an adjustments budget approved by council.

Print Name MAULS MAPHUTI MATLALA (ACTING)

Municipal manager of CAPRICORN DISTRICT MUNICIPALITY  
(name and demarcation code of municipality) DC35

Signature 

Date 02/06/2015

# **PART 3-INTEGRATED DEVELOPMENT PLAN (IDP)**

# **DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)**

# CAPRICORN DISTRICT MUNICIPALITY



## 2015/16 DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

## **CONTENTS**

1. Foreword by the Executive Mayor
2. Introduction
3. Legislations
4. Methodology
5. Vision, Mission and Values
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7. Monthly Projections of revenue
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9. Service Delivery and Performance Indicators and Targets
  - 9.1. Strategic Executive Management Services – Vote 1
  - 9.2. Infrastructure Department – Vote 2
  - 9.3. Corporate Services Department– Vote 3
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9.5. Development, Planning and Environmental Management Services Department- Vote 5

9.6. Community Services Department – Vote 6

10. Conclusion

## 1. FOREWORD BY THE EXECUTIVE MAYOR



Capricorn District Municipality received unqualified opinion from the Auditor- General for the financial year 14/15 as compared to the financial year 12/13 and 13/14 which we received the qualified Audit opinion respectively. The Service Delivery and Budget Implementation Plan was used to monitor and manage the implementation of the IDP which was tabled by Council. It is important for management to give enough attention to the financial and predetermined objectives of the 2015/16 IDP. Executive Managers, line Managers and other officials are expected to implement the SDBIP diligently.

I am fully aware that the SDBIP is credible in that it complies with the minimum requirements as stipulated in MFMA Circular 32 of 2005. All strategic documents such as the Mid-year Budget and Performance, Annual Performance Report and the Annual Report are informed by the SDBIP. As means to pursue district planning, it will therefore be significant to ensure proper and coherent planning processes which begin with the development of the Integrated Development Plan (IDP), budget and Service Delivery Budget Implementation Plan (SDBIP). The SDBIP is not an isolated document but an integral part of municipal planning as required by Municipal Finance Management Act (MFMA) to meet set standards. The SDBIP gives effect to the IDP. The SDBIP therefore serves as a contract between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring performance in service delivery against end-of-year targets and implementing the budget.

**APPROVED BY THE EXECUTIVE MAYOR:**

\_\_\_\_\_

**Date:** \_\_\_\_\_

**CLR GILBERT KGANYAGO**

## 2. INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that “the SDBIP provides the vital link between the Mayor, Council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Executive Managers and community.”

The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Executive Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

### **3. LEGISLATIONS**

According to the Municipal Finance Management Act (MFMA) the definition of a SDBIP is: 'a detailed plan approved by the Mayor of a municipality in terms of section 53

(1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must

(2) indicate-

(a) projections for each month of-

(i) revenue to be collected, by source; and

(ii) operational and capital expenditure, by vote;

(b) service delivery targets and performance indicators for each quarter'

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

### **4. METHODOLOGY**

The following National Treasury prescriptions, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Capricorn District Municipality:

1. Monthly projections of revenue to be collected by source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote<sup>1</sup>
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Detailed capital works plan over three years

The IDP objectives need to be quantified and related into key performance indicators.

The Priorities, Objectives and Strategies contained in the IDP lead the way in the development of the Municipal SDBIP. The SDBIP of the Capricorn District Municipality is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale.

The service delivery and performance indicators are assigned quarterly targets and responsibilities to monitor performance.

The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames as indicated on this plan. Top Management is held accountable for the implementation of the consolidated projects and Key Performance Indicators.

## **5. VISION, MISSION AND VALUES**

**Vision:** “Capricorn District, the Home of excellence and opportunities for a better life”

**Mission:** to provide quality services, in a cost effective and efficient manner, through competent people, partnerships, information, knowledge management creating sustainability of economic development in the interest of all stakeholders.

### **VALUES**

#### **I - RESPECT**

|          |                          |
|----------|--------------------------|
| <b>I</b> | Integrity                |
| <b>R</b> | Responsibility           |
| <b>E</b> | Excellence               |
| <b>S</b> | Service                  |
| <b>P</b> | Partnership              |
| <b>E</b> | Empowerment              |
| <b>C</b> | Communication/Commitment |
| <b>T</b> | Trust                    |

## 6. STRATEGIC OBJECTIVES

The Strategic Objectives of Capricorn District Municipality are indicated on the strategy map below. These objectives serve as the road map on how the municipality plans to be the Home of excellence and opportunities for a better life. These objectives were positioned in terms of the Departments. All outputs contained in the SDBIP are aligned to the attainment of one or more of these objectives below:

To provide sustainable basic services and infrastructure outcome

Community and Infrastructure

---

To enhance financial viability and management.

Finances

---

To enhance conditions for economic growth and job creation

To improve spatial development and environmental

Development planning and Environmental Management

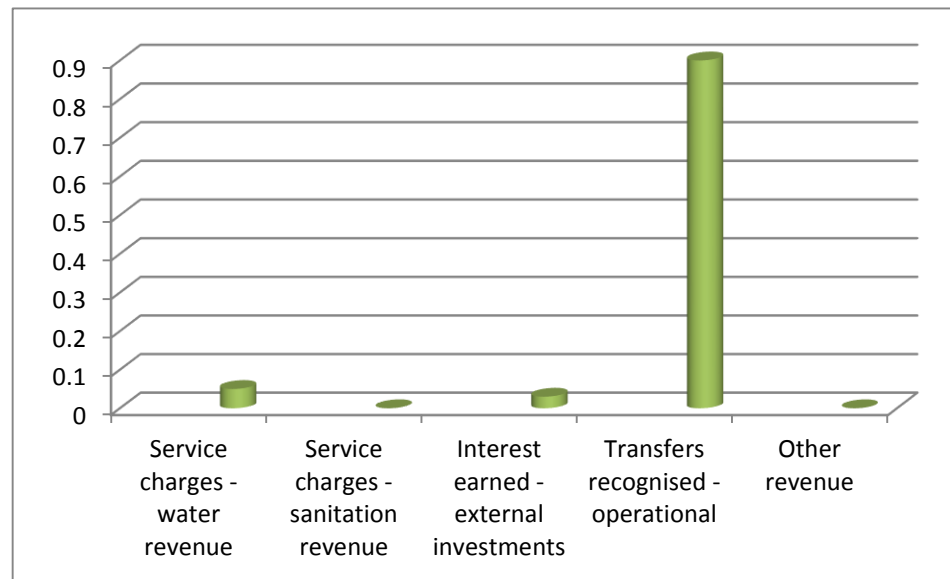
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Strategic Executive Management Services  
And Corporate Services

To increase the capacity of the district to deliver its mandate

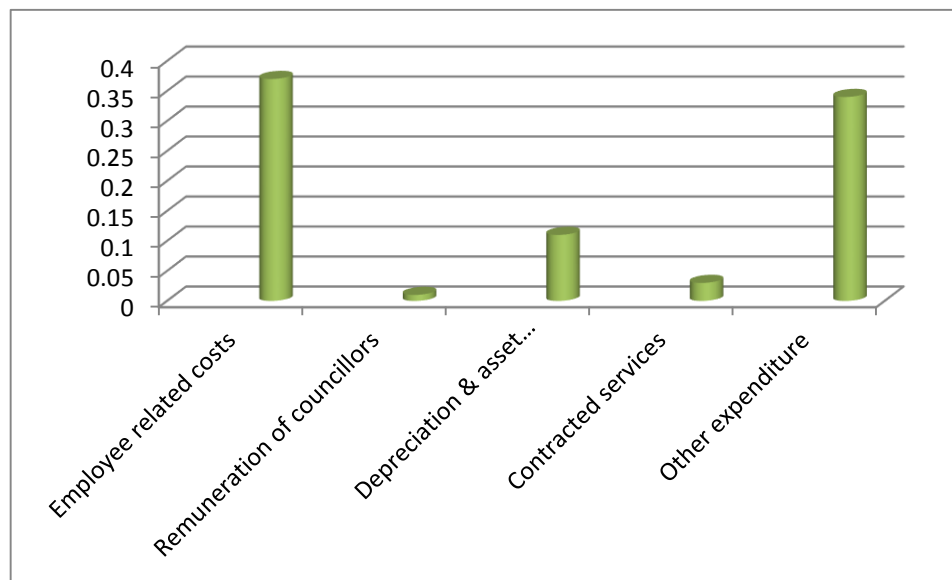
## 7. VENUE BY SOURCE

From the graph below, it can be observed that the majority (90%) of the revenue for 2015/16 is expected to come from operational transfers, followed by service charges for water (5%):



## 8. EXPENDITURE BY TYPE

Of the Operating Expenditure projected for 2015/2016, employee related costs (37%), as can be seen on the graph below:



**Table of graph 7 & 8. The revenue by source and expenditure by type broken down in actual and projections by month, is included below:**

| Description<br>R<br>thousand                    | Budget Year 2015/16 |        |       |         |          |          |         |          |       |       |       |       | Medium Term Revenue and Expenditure Framework |                        |                        |
|-------------------------------------------------|---------------------|--------|-------|---------|----------|----------|---------|----------|-------|-------|-------|-------|-----------------------------------------------|------------------------|------------------------|
|                                                 | July                | August | Sept. | October | November | December | January | February | March | April | May   | June  | Budget Year 2015/16                           | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>Revenue By Source</b>                        |                     |        |       |         |          |          |         |          |       |       |       |       |                                               |                        |                        |
| Property rates                                  |                     |        |       |         |          |          |         |          |       |       |       | -     | -                                             | -                      | -                      |
| Property rates - penalties & collection charges |                     |        |       |         |          |          |         |          |       |       |       | -     | -                                             | -                      | -                      |
| Service charges - electricity revenue           |                     |        |       |         |          |          |         |          |       |       |       | -     | -                                             | -                      | -                      |
| Service charges - water revenue                 | 500                 | 326    | 281   | 371     | 826      | 026      | 126     | 300      | 3 652 | 2 276 | 4 376 | 3 897 | 35 958                                        | 38 043                 | 40 136                 |
| Service charges - sanitation revenue            | 330                 | 325    | 330   | 322     | 328      | 323      | 333     | 327      | 321   | 335   | 340   | 342   | 3 955                                         | 4 185                  | 4 415                  |
| Service charges - refuse revenue                |                     |        |       |         |          |          |         |          |       |       |       | -     | -                                             | -                      | -                      |

|                                        |         |     |    |     |    |     |    |         |    |     |    |     |     |     |     |         |       |       |       |        |         |         |         |
|----------------------------------------|---------|-----|----|-----|----|-----|----|---------|----|-----|----|-----|-----|-----|-----|---------|-------|-------|-------|--------|---------|---------|---------|
| Service charges - other                |         |     |    |     |    |     |    |         |    |     |    |     |     |     |     |         |       |       |       |        |         |         |         |
| Rental of facilities and equipment     |         |     |    |     |    |     |    |         |    |     |    |     |     |     |     |         |       |       |       |        |         |         |         |
| Interest earned - external investments | 901     | 301 | 2  | 846 | 1  | 325 | 2  | 301     | 2  | 050 | 2  | 950 | 1   | 890 | 1   | 1 890   | 1 500 | 1 500 | 1 159 | 21 613 | 22 694  | 23 829  |         |
| Interest earned - outstanding debtors  |         |     |    |     |    |     |    |         |    |     |    |     |     |     |     |         |       |       |       |        |         |         |         |
| Dividends received                     |         |     |    |     |    |     |    |         |    |     |    |     |     |     |     |         |       |       |       |        |         |         |         |
| Fines                                  |         |     |    |     |    |     |    |         |    |     |    |     |     |     |     |         |       |       |       |        |         |         |         |
| Licences and permits                   |         |     |    |     |    |     |    |         |    |     |    |     |     |     |     |         |       |       |       |        |         |         |         |
| Agency services                        |         |     |    |     |    |     |    |         |    |     |    |     |     |     |     |         |       |       |       |        |         |         |         |
| Transfers recognised - operational     | 235 680 |     |    |     |    | 200 | 35 | 136 920 |    |     |    |     |     |     |     | 104 346 |       |       |       | 52 714 | 564 860 | 564 699 | 610 646 |
| Other revenue                          | 80      | 45  | 70 | 85  | 80 | 85  | 72 | 95      | 80 | 90  | 61 | 57  | 900 | 945 | 992 |         |       |       |       |        |         |         |         |
| Gains on disposal of                   |         |     |    |     |    |     |    |         |    |     |    |     |     |     |     |         |       |       |       |        |         |         |         |

|                                                                      |            |            |            |            |            |            |            |          |          |                |              |              |               |                |                |                |
|----------------------------------------------------------------------|------------|------------|------------|------------|------------|------------|------------|----------|----------|----------------|--------------|--------------|---------------|----------------|----------------|----------------|
| PPE                                                                  |            |            |            |            |            |            |            |          |          |                |              | -            | -             | -              | -              |                |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>239</b> | <b>4</b>   | <b>5</b>   | <b>41</b>  | <b>142</b> | <b>5</b>   | <b>4</b>   | <b>4</b> | <b>4</b> | <b>110 289</b> | <b>4 201</b> | <b>6 277</b> | <b>58 168</b> | <b>627 286</b> | <b>630 566</b> | <b>680 018</b> |
| <b>491</b>                                                           | <b>997</b> | <b>527</b> | <b>303</b> | <b>455</b> | <b>484</b> | <b>481</b> | <b>612</b> |          |          |                |              |              |               |                |                |                |
| <b>Expenditure By Type</b>                                           |            |            |            |            |            |            |            |          |          |                |              |              |               |                |                |                |
| Employee related costs                                               | 21 930     | 21 930     | 21 930     | 21 930     | 21 930     | 21 930     | 21 930     | 21 930   | 21 930   | 21 930         | 21 930       | 21 930       | 21 930        | 263 160        | 278 414        | 293 715        |
| Remuneration of councillors                                          | 905        | 905        | 905        | 905        | 905        | 905        | 905        | 905      | 905      | 905            | 905          | 905          | 905           | 10 860         | 11 490         | 12 123         |
| Debt impairment                                                      |            |            |            |            |            |            |            |          |          |                |              |              | 31 930        | 31 930         | 33 782         | 35 641         |
| Depreciation & asset impairment                                      | 6 808      | 6 808      | 6 808      | 6 808      | 6 808      | 6 808      | 6 808      | 6 808    | 6 808    | 6 808          | 6 808        | 6 808        | 6 808         | 81 694         | 82 612         | 82 612         |
| Finance charges                                                      | 45         | 44         | 43         | 42         | 41         | 40         | 39         | 38       | 37       | 36             | 35           | 33           | 33            | 473            | 497            | 497            |
| Bulk purchases                                                       | 3 000      | 3 480      | 4 273      | 4 333      | 4 714      | 4 439      | 4 538      | 4 436    | 4 434    | 4 640          | 4 343        | 4 343        | 5 458         | 52 000         | 51 000         | 51 510         |
| Other materials                                                      |            |            |            |            |            |            |            |          |          |                |              |              | -             | -              | -              | -              |
| Contracted services                                                  | 2 001      | 2 200      | 2 258      | 2 270      | 2 229      | 2 240      | 2 235      | 2 231    | 2 237    | 2 232          | 2 234        | 2 234        | 1 401         | 25 768         | 27 784         | 28 390         |

|                                                                      |                          |                         |                         |                         |                          |                         |                         |                         |               |                 |                 |                 |                 |                 |                 |
|----------------------------------------------------------------------|--------------------------|-------------------------|-------------------------|-------------------------|--------------------------|-------------------------|-------------------------|-------------------------|---------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Transfers and grants                                                 |                          |                         |                         |                         |                          |                         |                         |                         |               |                 |                 | -               | -               | -               | -               |
| Other expenditure                                                    | 20 000                   | 20 009                  | 20 795                  | 20 791                  | 20 715                   | 20 845                  | 20 740                  | 20 783                  | 20 763        | 20 767          | 20 762          | 16 125          | 243 095         | 227 599         | 258 142         |
| Loss on disposal of PPE                                              |                          |                         |                         |                         |                          |                         |                         |                         |               |                 |                 | -               | -               | -               | -               |
| <b>Total Expenditure</b>                                             | <b>54</b><br><b>689</b>  | <b>55</b><br><b>376</b> | <b>57</b><br><b>011</b> | <b>57</b><br><b>079</b> | <b>57</b><br><b>342</b>  | <b>57</b><br><b>207</b> | <b>57</b><br><b>195</b> | <b>57</b><br><b>131</b> | <b>57 024</b> | <b>57 319</b>   | <b>57 018</b>   | <b>84 590</b>   | <b>708 980</b>  | <b>713 178</b>  | <b>762 630</b>  |
| <b>Surplus/(Deficit)</b>                                             | <b>184</b><br><b>802</b> | <b>(50 379)</b>         | <b>(51 484)</b>         | <b>(15 776)</b>         | <b>113</b>               | <b>(51 723)</b>         | <b>(52 714)</b>         | <b>(52 519)</b>         | <b>53 265</b> | <b>(53 118)</b> | <b>(50 741)</b> | <b>(26 422)</b> | <b>(81 694)</b> | <b>(82 612)</b> | <b>(82 612)</b> |
| Transfers recognised - capital                                       | -                        | -                       | 24<br>632               | 24<br>564               | 24<br>477                | 44<br>079               | 22<br>879               | 24<br>540               | 24 729        | 24 684          | 26 419          | 39 880          | 280 882         | 327 547         | 332 164         |
| Contributions recognised - capital                                   |                          |                         |                         |                         |                          |                         |                         |                         |               |                 |                 | -               | -               | -               | -               |
| Contributed assets                                                   |                          |                         |                         |                         |                          |                         |                         |                         |               |                 |                 | -               | -               | -               | -               |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>184</b><br><b>802</b> | <b>(50 379)</b>         | <b>(26 852)</b>         | <b>8</b><br><b>788</b>  | <b>109</b><br><b>590</b> | <b>(7 644)</b>          | <b>(29 835)</b>         | <b>(27 979)</b>         | <b>77 994</b> | <b>(28 434)</b> | <b>(24 321)</b> | <b>13 458</b>   | <b>199 188</b>  | <b>244 935</b>  | <b>249 552</b>  |
| Taxation                                                             |                          |                         |                         |                         |                          |                         |                         |                         |               |                 |                 | -               | -               | -               | -               |

|                                          |         |          |          |     |           |         |          |          |        |          |          |        |         |         |         |
|------------------------------------------|---------|----------|----------|-----|-----------|---------|----------|----------|--------|----------|----------|--------|---------|---------|---------|
| Attributable to minorities               |         |          |          |     |           |         |          |          |        |          |          |        |         |         |         |
| Share of surplus/ (deficit) of associate |         |          |          |     |           |         |          |          |        |          |          | -      | -       | -       | -       |
| Surplus/(Deficit)                        | 184 802 | (50 379) | (26 852) | 788 | 8 109 590 | (7 644) | (29 835) | (27 979) | 77 994 | (28 434) | (24 321) | 13 458 | 199 188 | 244 935 | 249 552 |

Budgeted monthly revenue and expenditure (municipal vote)

| Description                 | Budget Year 2015/16 |        |        |         |          |          |         |          |        |       |       |        | Medium Term Revenue and Expenditure Framework |                        |                        |
|-----------------------------|---------------------|--------|--------|---------|----------|----------|---------|----------|--------|-------|-------|--------|-----------------------------------------------|------------------------|------------------------|
|                             | July                | August | Sept.  | October | November | December | January | February | March  | April | May   | June   | Budget Year 2015/16                           | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b>Revenue by Vote</b>      |                     |        |        |         |          |          |         |          |        |       |       |        |                                               |                        |                        |
| Vote 1 - SEMS               | 5 818               |        | 1 218  | 5 818   | 15 818   | 5 818    | 2 818   | 5 818    | 5 818  | 2 272 | 5 818 | 12 781 | 69 812                                        | 73 200                 | 76 067                 |
| Vote 2 - INFRASTRUCTURE     | 214 243             | 1 301  | 14 630 | 36 087  | 109 364  | 21 377   | 9 141   | 290      | 91 306 | -     | 6 417 | 42 807 | 546 964                                       | 562 822                | 625 241                |
| Vote 3 - CORPORATE SERVICES | 8 842               |        | 2 700  | 8 700   | 18 710   | 9 126    | 5 300   | 8 726    | 18 853 | 7 693 | 8 685 | 10 328 | 107 663                                       | 125 469                | 117 485                |

|                                  |                |              |               |               |                |               |               |               |                |               |               |               |                |                |                  |
|----------------------------------|----------------|--------------|---------------|---------------|----------------|---------------|---------------|---------------|----------------|---------------|---------------|---------------|----------------|----------------|------------------|
| Vote 4 - FINANCE                 | 6 950          |              | 2 650         | 6 849         | 16 300         | 6 655         | 3 500         | 6 750         | 10 125         | 6 513         | 5 156         | 8 353         | 79 800         | 84 881         | 90 752           |
| Vote 5 - DPEMS                   | 2 380          |              | 2 192         | 2 070         | 2 225          | 2 245         | 2 153         | 3 002         | 2 185          | 2 163         | 2 190         | 5 570         | 28 376         | 27 775         | 24 558           |
| Vote 6 - COMMUNITY SERVICES      | 5 954          |              | 3 600         | 5 889         | 15 868         | 6 318         | 2 798         | 5 885         | 8 513          | 8 125         | 5 718         | 6 884         | 75 553         | 83 966         | 78 079           |
| Vote 7 - [NAME OF VOTE 7]        |                |              |               |               |                |               |               |               |                |               |               |               | -              | -              | -                |
| Vote 8 - [NAME OF VOTE 8]        |                |              |               |               |                |               |               |               |                |               |               |               | -              | -              | -                |
| Vote 9 - [NAME OF VOTE 9]        |                |              |               |               |                |               |               |               |                |               |               |               | -              | -              | -                |
| Vote 10 - [NAME OF VOTE 10]      |                |              |               |               |                |               |               |               |                |               |               |               | -              | -              | -                |
| Vote 11 - [NAME OF VOTE 11]      |                |              |               |               |                |               |               |               |                |               |               |               | -              | -              | -                |
| Vote 12 - [NAME OF VOTE 12]      |                |              |               |               |                |               |               |               |                |               |               |               | -              | -              | -                |
| Vote 13 - [NAME OF VOTE 13]      |                |              |               |               |                |               |               |               |                |               |               |               | -              | -              | -                |
| Vote 14 - [NAME OF VOTE 14]      |                |              |               |               |                |               |               |               |                |               |               |               | -              | -              | -                |
| Vote 15 - [NAME OF VOTE 15]      |                |              |               |               |                |               |               |               |                |               |               |               | -              | -              | -                |
| <b>Total Revenue by Vote</b>     | <b>244 187</b> | <b>1 301</b> | <b>26 990</b> | <b>65 412</b> | <b>178 286</b> | <b>51 540</b> | <b>25 710</b> | <b>30 470</b> | <b>136 799</b> | <b>26 765</b> | <b>33 984</b> | <b>86 723</b> | <b>908 168</b> | <b>958 113</b> | <b>1 012 182</b> |
| <b>Expenditure by Vote to be</b> |                |              |               |               |                |               |               |               |                |               |               |               |                |                |                  |

| <u>appropriated</u>            |        |        |        |        |        |        |        |        |        |        |        |        |         |         |         |
|--------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|---------|
| Vote 1 - SEMS                  | 5 818  | 5 818  | 1 218  | 5 818  | 15 818 | 5 818  | 2 818  | 5 818  | 5 818  | 2 272  | 5 818  | 6 808  | 69 657  | 73 035  | 76 067  |
| Vote 2 -<br>INFRASTRUCTURE     | 30 506 | 23 296 | 30 097 | 28 451 | 30 284 | 30 513 | 30 256 | 30 091 | 30 259 | 30 211 | 30 256 | 38 205 | 362 427 | 351 070 | 390 470 |
| Vote 3 - CORPORATE<br>SERVICES | 8 957  | 8 819  | 8 897  | 8 852  | 8 936  | 8 953  | 8 857  | 8 857  | 8 877  | 8 917  | 8 608  | 11 712 | 109 242 | 113 491 | 116 633 |
| Vote 4 - FINANCE               | 6 584  | 6 498  | 6 508  | 6 378  | 6 380  | 6 559  | 6 403  | 6 410  | 6 544  | 6 551  | 6 593  | 6 391  | 77 800  | 82 881  | 86 752  |
| Vote 5 - DPEMS                 | 2 381  | 2 171  | 2 045  | 2 100  | 2 202  | 2 225  | 2 176  | 2 198  | 2 188  | 2 213  | 2 020  | 4 457  | 28 376  | 27 775  | 24 558  |
| Vote 6 - COMMUNITY<br>SERVICES | 5 140  | 5 077  | 5 077  | 5 025  | 5 076  | 5 115  | 5 035  | 5 075  | 5 119  | 5 035  | 5 010  | 5 692  | 61 478  | 64 926  | 68 150  |
| Vote 7 - [NAME OF<br>VOTE 7]   |        |        |        |        |        |        |        |        |        |        |        | -      | -       | -       | -       |
| Vote 8 - [NAME OF<br>VOTE 8]   |        |        |        |        |        |        |        |        |        |        |        | -      | -       | -       | -       |
| Vote 9 - [NAME OF<br>VOTE 9]   |        |        |        |        |        |        |        |        |        |        |        | -      | -       | -       | -       |
| Vote 10 - [NAME OF<br>VOTE 10] |        |        |        |        |        |        |        |        |        |        |        | -      | -       | -       | -       |
| Vote 11 - [NAME OF<br>VOTE 11] |        |        |        |        |        |        |        |        |        |        |        | -      | -       | -       | -       |
| Vote 12 - [NAME OF<br>VOTE 12] |        |        |        |        |        |        |        |        |        |        |        | -      | -       | -       | -       |
| Vote 13 - [NAME OF<br>VOTE 13] |        |        |        |        |        |        |        |        |        |        |        | -      | -       | -       | -       |
| Vote 14 - [NAME OF             |        |        |        |        |        |        |        |        |        |        |        |        |         |         |         |

|                                             |                |                     |                     |               |                |                    |                     |                     |               |                     |                     |               |                |                |                |
|---------------------------------------------|----------------|---------------------|---------------------|---------------|----------------|--------------------|---------------------|---------------------|---------------|---------------------|---------------------|---------------|----------------|----------------|----------------|
| VOTE 14]                                    |                |                     |                     |               |                |                    |                     |                     |               |                     |                     | -             | -              | -              | -              |
| Vote 15 - [NAME OF<br>VOTE 15]              |                |                     |                     |               |                |                    |                     |                     |               |                     |                     | -             | -              | -              | -              |
| <b>Total Expenditure by Vote</b>            | <b>59 385</b>  | <b>51 680</b>       | <b>53 843</b>       | <b>56 624</b> | <b>68 696</b>  | <b>59 183</b>      | <b>55 545</b>       | <b>58 449</b>       | <b>58 806</b> | <b>55 199</b>       | <b>58 305</b>       | <b>73 265</b> | <b>708 980</b> | <b>713 178</b> | <b>762 630</b> |
| <b>Surplus/(Deficit) before<br/>assoc.</b>  | <b>184 802</b> | <b>(50 379)</b>     | <b>(26 852)</b>     | <b>8 788</b>  | <b>109 590</b> | <b>(7 644)</b>     | <b>(29 835)</b>     | <b>(27 979)</b>     | <b>77 994</b> | <b>(28 434)</b>     | <b>(24 321)</b>     | <b>13 458</b> | <b>199 188</b> | <b>244 935</b> | <b>249 552</b> |
| Taxation                                    |                |                     |                     |               |                |                    |                     |                     |               |                     |                     | -             | -              | -              | -              |
| Attributable to minorities                  |                |                     |                     |               |                |                    |                     |                     |               |                     |                     | -             | -              | -              | -              |
| Share of surplus/ (deficit)<br>of associate |                |                     |                     |               |                |                    |                     |                     |               |                     |                     | -             | -              | -              | -              |
| <b>Surplus/(Deficit)</b>                    | <b>184 802</b> | <b>(50<br/>379)</b> | <b>(26<br/>852)</b> | <b>8 788</b>  | <b>109 590</b> | <b>(7<br/>644)</b> | <b>(29<br/>835)</b> | <b>(27<br/>979)</b> | <b>77 994</b> | <b>(28<br/>434)</b> | <b>(24<br/>321)</b> | <b>13 458</b> | <b>199 188</b> | <b>244 935</b> | <b>249 552</b> |

## 9. SERVICE DELIVERY AND PERFORMANCE INDICATORS AND TARGETS

The service delivery and performance indicators and targets for 2015-2016 per department are reflected below:

|                                                 |                                                                                                                                                                              |
|-------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Business Unit</b>                            | <b>Strategic Executive Management Services –Vote 1</b>                                                                                                                       |
| <b>Outcome 9:</b>                               | <ul style="list-style-type: none"> <li>• <b>Responsive, Accountable, Effective and Efficient Local Government System</b></li> </ul>                                          |
| <b>Outputs 5:</b>                               | <ul style="list-style-type: none"> <li>• <b>Deepen democracy through a refined ward committee model</b></li> <li>• <b>Administrative and financial capability</b></li> </ul> |
| <b>Key Strategic Organisational Objectives:</b> | <ul style="list-style-type: none"> <li>• <b>To increase the capacity of the district to deliver its mandate</b></li> </ul>                                                   |

| Project No.                        | Key performance Area                     | Strategic Objectives                                            | Project Name | Project Description (major activities) | Location | Key performance indicator          | Baseline                    | 2015/16 Annual Targets      | Quarter 1 Targets           | Quarter 2 Targets           | Quarter 3 Targets           | Quarter 4 Targets           | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification         |
|------------------------------------|------------------------------------------|-----------------------------------------------------------------|--------------|----------------------------------------|----------|------------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------|------------------------------|-------------------------------|
| <b>Intergovernmental Relations</b> |                                          |                                                                 |              |                                        |          |                                    |                             |                             |                             |                             |                             |                             |                       |                              |                               |
| SEM SD-01                          | Good governance and public participation | To promote and facilitate effective intergovernmental relations | IGR meetings | Coordination of IGR meetings           | CDM      | Number of IGR meetings coordinated | 52 IGR meetings coordinated | 68 IGR meetings coordinated | 17 IGR meetings coordinated | 17 IGR meetings coordinated | 17 IGR meetings coordinated | 17 IGR meetings coordinated | 150 000.00            | None                         | Attendance registers/ Minutes |
|                                    | Financial Viability                      |                                                                 |              |                                        |          |                                    |                             |                             | 37 500.00                   | 37 500.00                   | 37 500.00                   | 37 500.00                   |                       |                              | Payment Vouchers              |

|           |                                          |                                                                 |                   |                                   |     |                                         |                                 |                                 |                            |                                                                              |                                 |                           |            |      |                      |
|-----------|------------------------------------------|-----------------------------------------------------------------|-------------------|-----------------------------------|-----|-----------------------------------------|---------------------------------|---------------------------------|----------------------------|------------------------------------------------------------------------------|---------------------------------|---------------------------|------------|------|----------------------|
|           |                                          |                                                                 |                   |                                   |     |                                         |                                 |                                 |                            |                                                                              |                                 |                           |            |      |                      |
| SEM SD-02 | Good governance and public participation | To promote and facilitate effective intergovernmental relations | District Lekgotla | Coordination of District Lekgotla | CDM | Number of District Lekgotla coordinated | 1 District Lekgotla coordinated | 1 District Lekgotla coordinated | Concept document developed | Preparations for the District Lekgotla. Event Committee for Lekgotla formed. | 1 District Lekgotla coordinated | No target for the quarter | 150 000.00 | None | Attendance registers |
|           | Financial Viability                      |                                                                 |                   |                                   |     |                                         |                                 |                                 | 0                          | 0                                                                            | 150 000.00                      | 0                         |            |      | Payment Vouchers     |

| Project No.                      | Key performance Area                     | Strategic Objectives                                           | Project Name         | Project Description (major activities) | Location | Key performance indicator                 | Baseline                          | 2015/16 Annual Targets            | Quarter 1 Targets                | Quarter 2 Targets                | Quarter 3 Targets                | Quarter 4 Targets                | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification  |
|----------------------------------|------------------------------------------|----------------------------------------------------------------|----------------------|----------------------------------------|----------|-------------------------------------------|-----------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|-----------------------|------------------------------|------------------------|
| <b>AUDIT MANAGEMENT SERVICES</b> |                                          |                                                                |                      |                                        |          |                                           |                                   |                                   |                                  |                                  |                                  |                                  |                       |                              |                        |
| SEM SD-03                        | Good governance and public participation | To strengthen accountability through proactive audit oversight | Audit fees(Internal) | Perform internal audit                 | CDM      | Number of internal audit reports produced | 4 internal audit reports produced | 4 internal audit reports produced | 1 internal audit report produced | 1 internal audit report produced | 1 internal audit report produced | 1 internal audit report produced | 53 000                | None                         | Internal Audit Reports |

| Project No.            | Key performance Area                     | Strategic Objectives                                           | Project Name             | Project Description (major activities)                                              | Location | Key performance indicator                                | Baseline                                         | 2015/16 Annual Targets                           | Quarter 1 Targets                               | Quarter 2 Targets                               | Quarter 3 Targets                               | Quarter 4 Targets                               | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification        |
|------------------------|------------------------------------------|----------------------------------------------------------------|--------------------------|-------------------------------------------------------------------------------------|----------|----------------------------------------------------------|--------------------------------------------------|--------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-----------------------|------------------------------|------------------------------|
|                        | Financial Viability                      |                                                                |                          |                                                                                     |          |                                                          |                                                  |                                                  | 13 500.00                                       | 13 500.00                                       | 13 500.00                                       | 13 500.00                                       |                       |                              | Payment Vouchers             |
| SEM SD-04              | Good governance and public participation | To strengthen accountability through proactive audit oversight | Audit Committee expenses | Coordinate external audit process, audit committee activities and Municipal support | CDM      | Number of audit meetings coordinated                     | 15 audit meetings coordinated                    | 13 audit meetings coordinated                    | 2 audit meetings coordinated                    | 7 audit meetings coordinated                    | 2 audit meetings coordinated                    | 2 audit meetings coordinated                    | 840 000.00            | None                         | Attendance Registers/Minutes |
|                        | Financial Viability                      |                                                                |                          |                                                                                     |          |                                                          |                                                  |                                                  | 120 000.00                                      | 480 000.00                                      | 120 000.00                                      | 120 000.00                                      |                       |                              | Claims paid                  |
| <b>RISK MANAGEMENT</b> |                                          |                                                                |                          |                                                                                     |          |                                                          |                                                  |                                                  |                                                 |                                                 |                                                 |                                                 |                       |                              |                              |
| SEM SD-05              | Good governance and public participation | To protect the municipality from potential risk                | Risk Committee meetings  | Coordinate risk committee meetings                                                  | CDM      | Number of risk management committee meetings coordinated | 4 risk management committee meetings coordinated | 4 risk management committee meetings coordinated | 1 risk management committee meeting coordinated | 1 risk management committee meeting coordinated | 1 risk management committee meeting coordinated | 1 risk management committee meeting coordinated | 53 000.00             | None                         | Attendance Registers/Minutes |
|                        | Financial                                |                                                                |                          |                                                                                     |          |                                                          |                                                  |                                                  | 13 250.00                                       | 13 250.00                                       | 13 250.00                                       | 13 250.00                                       |                       |                              | Payment                      |

| Project No. | Key performance Area                     | Strategic Objectives                            | Project Name                                     | Project Description (major activities) | Location  | Key performance indicator                                              | Baseline                                                        | 2015/16 Annual Targets                                          | Quarter 1 Targets                                               | Quarter 2 Targets                                               | Quarter 3 Targets                                               | Quarter 4 Targets                                               | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification           |
|-------------|------------------------------------------|-------------------------------------------------|--------------------------------------------------|----------------------------------------|-----------|------------------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------|-----------------------|------------------------------|---------------------------------|
|             | Viability                                |                                                 |                                                  |                                        |           |                                                                        |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                       |                              | Vouchers                        |
| SEM SD-06   | Good governance and public participation | To protect the municipality from potential risk | Fraud prevention programmes (Awareness campaign) | Facilitate fraud prevention programmes | CDM & LMs | Number of fraud prevention programmes facilitated (Awareness campaign) | 4 fraud prevention programmes facilitated. (Awareness campaign) | 4 fraud prevention programmes facilitated. (Awareness campaign) | 1 fraud prevention programmes facilitated. (Awareness campaign) | 1 fraud prevention programmes facilitated. (Awareness campaign) | 1 fraud prevention programmes facilitated. (Awareness campaign) | 1 fraud prevention programmes facilitated. (Awareness campaign) | 53 000.00             | None                         | Attendance Registers/Programmes |
|             | Financial Viability                      |                                                 |                                                  |                                        |           |                                                                        |                                                                 |                                                                 | 13 250                                                          | 13 250                                                          | 13 250                                                          | 13 250                                                          |                       |                              | Payment Vouchers                |
| SEM SD-07   | Good governance and public participation | To protect the municipality from potential risk | Forensic investigations                          | Facilitate fraud prevention programmes | CDM & LMs | Number of investigations reports as per requests                       | 4 investigations reports as per requests                        | 4 investigations reports as per requests                        | 1 investigations report as per requests                         | 1 investigations report as per requests                         | 1 investigations report as per requests                         | 1 investigations report as per requests                         | 315 000.00            | None                         | investigations reports          |
|             | Financial Viability                      |                                                 |                                                  |                                        |           |                                                                        |                                                                 |                                                                 | 78 750.00                                                       | 78 750.00                                                       | 78 750.00                                                       | 78 750.00                                                       |                       |                              | Payment Vouchers                |
| SEM SD-08   | Good governance and public               | To protect the municipality from                | Security Management                              | Provision of sound physical security   | CDM       | Number of security reports                                             | 12 security reports issued                                      | 12 security reports                                             | 3 security reports issued                                       | 3 security reports issued                                       | 3 security reports issued                                       | 3 security reports issued                                       | 11 550 000 00         | None                         | Security reports                |

| Project No. | Key performance Area | Strategic Objectives | Project Name | Project Description (major activities)           | Location | Key performance indicator | Baseline | 2015/16 Annual Targets | Quarter 1 Targets | Quarter 2 Targets | Quarter 3 Targets | Quarter 4 Targets | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification |
|-------------|----------------------|----------------------|--------------|--------------------------------------------------|----------|---------------------------|----------|------------------------|-------------------|-------------------|-------------------|-------------------|-----------------------|------------------------------|-----------------------|
|             | participation        | potential risk       | services     | services to all municipal premises and employees |          | issued                    |          | issued                 |                   |                   |                   |                   |                       |                              |                       |
|             | Financial Viability  |                      |              |                                                  |          |                           |          |                        | 2 887 500.00      | 2 887 500.00      | 2 887 500.00      | 2 887 500.00      |                       |                              |                       |

| Project No.                                              | Key performance Area                                    | Strategic Objectives                  | Project Name                                                                      | Project Description (major activities)                                                                             | Location | Key performance indicator                                                                                  | Baseline                                                                               | 2015/16 Annual Targets                                                                  | Quarter 1 Targets                 | Quarter 2 Targets      | Quarter 3 Targets                                                             | Quarter 4 Targets                                                                   | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification                            |
|----------------------------------------------------------|---------------------------------------------------------|---------------------------------------|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|----------|------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|-----------------------------------|------------------------|-------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-----------------------|------------------------------|--------------------------------------------------|
| <b>STRATEGY MANAGEMENT AND INSTITUTIONAL DEVELOPMENT</b> |                                                         |                                       |                                                                                   |                                                                                                                    |          |                                                                                                            |                                                                                        |                                                                                         |                                   |                        |                                                                               |                                                                                     |                       |                              |                                                  |
| SEM SD-09                                                | Municipal Transformation and Organizational Development | To enhance organizational performance | Development and Review of Service Delivery and Budget Implementation Plan (SDBIP) | Coordination of the development and review of organisational Service Delivery and Budget Implementation Plan SDBIP | CDM      | Number of Organizational Service Delivery and Budget Implementation Plans (SDBIP's) developed and reviewed | 2<br>Service Delivery and Budget Implementation Plans (SDBIP's) developed and reviewed | 2<br>Service Delivery and Budget Implementation Plans (SDBIP's) developed and reviewed. | Preparation of the reviewed SDBIP | SDBIP 2015/16 reviewed | 1 Service Delivery and Budget Implementation Plans (SDBIP's) 2015/16 reviewed | 1 Service Delivery and Budget Implementation Plans (SDBIP's) developed and reviewed | Opex                  | None                         | Service Delivery and Budget Implementation Plans |

|           |                                                         |                                       |                                                     |                                                         |     |                                                        |                                                  |                                                  |                                                                          |                                                                          |                                                                          |                                                                          |            |      |                                    |
|-----------|---------------------------------------------------------|---------------------------------------|-----------------------------------------------------|---------------------------------------------------------|-----|--------------------------------------------------------|--------------------------------------------------|--------------------------------------------------|--------------------------------------------------------------------------|--------------------------------------------------------------------------|--------------------------------------------------------------------------|--------------------------------------------------------------------------|------------|------|------------------------------------|
| SEM SD-10 | Municipal Transformation and Organizational Development | To enhance organizational performance | Monitoring and Evaluation                           | Monitoring and evaluation of organizational performance | CDM | Number of organizational performance reports produced  | 4 of organizational performance reports produced | 4 of organizational performance reports produced | 1 of organizational performance reports produced                         | 1 of organizational performance reports produced                         | 1 of organizational performance reports produced                         | 1 of organizational performance reports produced                         | Nil        | None | organisational performance reports |
| SEM SD-11 | Municipal Transformation and Organizational Development | To enhance organizational performance | Customer (Stakeholder) satisfaction survey          | Conduct stakeholder satisfaction survey                 | CDM | Number of stakeholder satisfaction survey conducted    | 1 stakeholder satisfaction survey conducted      | 1 stakeholder satisfaction survey conducted      | No target for the quarter                                                | No target for the quarter                                                | No target for the quarter                                                | 1 stakeholder satisfaction survey conducted                              | 300 000.00 | None | Satisfaction survey report         |
|           | Financial Viability                                     |                                       |                                                     |                                                         |     |                                                        |                                                  |                                                  | 0                                                                        | 0                                                                        | 0                                                                        | 300 000.00                                                               |            |      | Payment Voucher                    |
| SEM SD-12 | Municipal Transformation and Organizational Development | To enhance organizational performance | Monitoring of Thusong Service Centers               | Monitor all Thusong Service Centers                     | CDM | Number of Thusong Service Centers monitored            | New indicator                                    | 6 Thusong Service Centers monitored              | 1 consolidated monitoring reports produced for 6 Thusong Service Centers | 1 consolidated monitoring reports produced for 6 Thusong Service Centers | 1 consolidated monitoring reports produced for 6 Thusong Service Centers | 1 consolidated monitoring reports produced for 6 Thusong Service Centers | Nil        | None | Consolidated monitoring reports    |
| SEM SD-13 | Municipal Transformation and Organizational Development | To enhance organizational performance | Establishment of a call Centre for district hotline | Establish a call Centre for district hotline            | CDM | Number of Call Centre for district hotline established | New indicator                                    | 1 Call Centre for district hotline established   | Planning and benchmarking                                                | Development and approval of concept document                             | Call centre set up and procurement of assets                             | 1 Call Centre for district hotline established                           | 350 000.00 | None | Call Centre                        |

|                      |                                                         |                                                               |                          |                                                                                                          |                          |                                                 |                                                                                                                                                              |                                                                                                                                                              |                                                                                                                                                         |                                                                                                                                                         |                                                                                                                                                         |                                                                                                                                                         |            |      |                                 |
|----------------------|---------------------------------------------------------|---------------------------------------------------------------|--------------------------|----------------------------------------------------------------------------------------------------------|--------------------------|-------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|------------|------|---------------------------------|
|                      | Financial Viability                                     |                                                               |                          |                                                                                                          |                          |                                                 |                                                                                                                                                              |                                                                                                                                                              | 0                                                                                                                                                       | 0                                                                                                                                                       | 0                                                                                                                                                       | 350 000.00                                                                                                                                              |            |      | Payment Voucher                 |
| SEM SD-14            | Municipal Transformation and Organizational Development | To enhance organizational performance                         | Bathopele campaign       | Conduct district Bathopele campaign                                                                      | CDM                      | Number of District Bathopele campaign conducted | 1 District Bathopele campaign conducted                                                                                                                      | 1 District Bathopele campaign conducted                                                                                                                      | No target for the quarter                                                                                                                               | No target for the quarter                                                                                                                               | No target for the quarter                                                                                                                               | 1 District Bathopele campaign conducted                                                                                                                 | Nil        | None | Attendance Registers/Programmes |
| <b>SPECIAL FOCUS</b> |                                                         |                                                               |                          |                                                                                                          |                          |                                                 |                                                                                                                                                              |                                                                                                                                                              |                                                                                                                                                         |                                                                                                                                                         |                                                                                                                                                         |                                                                                                                                                         |            |      |                                 |
| SEM SD-16            | Good Governance and Public Participation                | To promote the needs and interests of special focus groupings | Special Focus Programmes | Special Focus Programmes Coordination (Children, Disability, Gender, Older Persons and Youth Programmes) | All local municipalities | Number of Special Focus Programmes Coordinated  | 93 Special Programmes coordinated (13 children programmes, 12 Disability programmes, 35 gender programmes, 12 Older persons programmes, 21 Youth programmes) | 93 Special Programmes coordinated (13 children programmes, 12 Disability programmes, 35 gender programmes, 12 Older persons programmes, 21 Youth programmes) | 23 Special Programmes coordinated (4 children programmes, 3 Disability programmes, 9 gender programmes, 3 Older persons programmes, 4 Youth programmes) | 23 Special Programmes coordinated (3 children programmes, 3 Disability programmes, 8 gender programmes, 3 Older persons programmes, 5 Youth programmes) | 23 Special Programmes coordinated (3 children programmes, 3 Disability programmes, 9 gender programmes, 3 Older persons programmes, 5 Youth programmes) | 24 Special Programmes coordinated (3 children programmes, 3 Disability programmes, 9 gender programmes, 3 Older persons programmes, 7 Youth programmes) | 529 000.00 | None | Attendance register/Reports     |

|           |                                          |                                                                               |                                                                                                            |                                     |                                    |                                             |                                                                                                                   |                                                                                                                   |                                                                                                                                                                |                                                                                                                                                    |                                                                                                                   |                                                                                                                   |            |      |                      |
|-----------|------------------------------------------|-------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|-------------------------------------|------------------------------------|---------------------------------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|------------|------|----------------------|
|           | Financial Viability                      |                                                                               |                                                                                                            |                                     |                                    |                                             |                                                                                                                   |                                                                                                                   | 132 250.00                                                                                                                                                     | 132 250.00                                                                                                                                         | 132 250.00                                                                                                        | 132 250.00                                                                                                        |            |      | Payment Voucher      |
| SEM SD-17 | Good Governance and Public Participation |                                                                               | Youth Resource Centre                                                                                      | Youth Resource Centre Establishment | 2 local municipalities (which one) | Number of Youth Centres established         | New indicator                                                                                                     | 1 Youth Centres established                                                                                       | Plan and benchmarking                                                                                                                                          | Site Identification and buy in with the Local Municipalities                                                                                       | Youth centre setup and procurement of assets                                                                      | 1 Youth Centres established                                                                                       | 155 000.00 | None | Reports              |
|           | Financial Viability                      |                                                                               |                                                                                                            |                                     |                                    |                                             |                                                                                                                   |                                                                                                                   | 0                                                                                                                                                              | 0                                                                                                                                                  | 120 000.00                                                                                                        | 35 000.00                                                                                                         |            |      | Payment Voucher      |
| SEM SD-18 | Good Governance and Public Participation | To contribute towards the reduction of HIV, AIDS, STI & TB Infections by 2016 | HIV & AIDS Programmes (Governance, Coordination, Prevention<br>Care & Support, Capacity Building, CBO/NGOs | HIV & AIDS Programmes Coordination  | All local municipalities           | Number of HIV & AIDS Programmes Coordinated | 46 HIV & AIDS Programmes coordinated (Governance, Coordination, Prevention,<br>Care & Support, Capacity Building, | 46 HIV & AIDS Programmes coordinated (Governance, Coordination, Prevention,<br>Care & Support, Capacity Building, | 12 HIV & AIDS Programmes Coordinated (Governance, Coordination, Prevention,<br>Care & Support, Capacity Building, CBO/NGOs Summit and Monitoring & Evaluation) | 11 HIV & AIDS Programmes Coordinated (Governance, Coordination, Prevention,<br>Care & Support, Capacity Building, CBO/NGOs Summit and Monitoring & | 12 HIV & AIDS Programmes Coordinated (Governance, Coordination, Prevention,<br>Care & Support, Capacity Building, | 11 HIV & AIDS Programmes Coordinated (Governance, Coordination, Prevention,<br>Care & Support, Capacity Building, | 554 000.00 | None | Attendance registers |

|  |  |  |                                     |  |  |  |                                               |                                               |  |             |                                               |                                               |  |  |  |
|--|--|--|-------------------------------------|--|--|--|-----------------------------------------------|-----------------------------------------------|--|-------------|-----------------------------------------------|-----------------------------------------------|--|--|--|
|  |  |  | Summit and Monitoring & Evaluation) |  |  |  | CBO/NGOs Summit and Monitoring & Evaluation ) | CBO/NGOs Summit and Monitoring & Evaluation ) |  | Evaluation) | CBO/NGOs Summit and Monitoring & Evaluation ) | CBO/NGOs Summit and Monitoring & Evaluation ) |  |  |  |
|--|--|--|-------------------------------------|--|--|--|-----------------------------------------------|-----------------------------------------------|--|-------------|-----------------------------------------------|-----------------------------------------------|--|--|--|

|  |                     |  |  |  |  |  |  |  |            |            |            |            |  |  |                 |
|--|---------------------|--|--|--|--|--|--|--|------------|------------|------------|------------|--|--|-----------------|
|  |                     |  |  |  |  |  |  |  |            |            |            |            |  |  |                 |
|  | Financial Viability |  |  |  |  |  |  |  | 138 500.00 | 138 500.00 | 138 500.00 | 138 500.00 |  |  | Payment Voucher |

| Project No.          | Key Performance Area                     | Strategic Objectives                                                | Project Name             | Project Description (major activities)                         | Location | Key performance indicator                                                                  | Baseline                                                                           | 2015/16 Annual Targets                                                             | Quarter 1 Targets                                     | Quarter 2 Targets                                     | Quarter 3 Targets                           | Quarter 4 Targets                                     | 2015/16 Annual Budget | Reasons for review/ variance | Means of review                                                               |
|----------------------|------------------------------------------|---------------------------------------------------------------------|--------------------------|----------------------------------------------------------------|----------|--------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|---------------------------------------------|-------------------------------------------------------|-----------------------|------------------------------|-------------------------------------------------------------------------------|
| <b>COMMUNICATION</b> |                                          |                                                                     |                          |                                                                |          |                                                                                            |                                                                                    |                                                                                    |                                                       |                                                       |                                             |                                                       |                       |                              |                                                                               |
| SEMSD-19             | Good Governance and Public Participation | To keep stakeholders informed about the affairs of the municipality | Corporate Image Building | Review of Annual Communications and Corporate Image Strategies | CDM      | Number of communication, events management guideline and corporate image strategy reviewed | 1 communication, events management guideline and corporate image strategy reviewed | 1 communication, events management guideline and corporate image strategy reviewed | Implementation of the reviewed strategy (100 percent) | Implementation of the reviewed strategy (100 percent) | Consultation on the draft reviewed strategy | 1 communication and corporate image strategy reviewed | 525 000.00            | None                         | Reviewed communication and corporate image strategy.<br><br>Events guidelines |
|                      | Financial Viability                      |                                                                     |                          |                                                                |          |                                                                                            |                                                                                    |                                                                                    | 131 250.00                                            | 131 250.00                                            | 131 250.00                                  | 131 250.00                                            |                       |                              | Payment vouchers                                                              |
| SEMSD-20             | Good Governance                          | To keep stakeholders                                                | Communication of         | Communication of municipal programmes                          | CDM      | Percentage of municipal programmes                                                         | 100 percent of municipal                                                           | 100 percent of municipal programmes                                                | 100 percent of municipal                              | 100 percent of municipal programmes                   | 100 percent of municipal                    | 100 percent of municipal programmes                   | 4 428 000.00          | None                         | Municipal programmes                                                          |

| Project No. | Key Performance Area     | Strategic Objectives                                  | Project Name                                                                                           | Project Description (major activities)                                                          | Location | Key performance indicator   | Baseline                               | 2015/16 Annual Targets      | Quarter 1 Targets                      | Quarter 2 Targets           | Quarter 3 Targets                      | Quarter 4 Targets           | 2015/16 Annual Budget | Reasons for review/ variance | Means of review  |
|-------------|--------------------------|-------------------------------------------------------|--------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|----------|-----------------------------|----------------------------------------|-----------------------------|----------------------------------------|-----------------------------|----------------------------------------|-----------------------------|-----------------------|------------------------------|------------------|
|             | and Public Participation | olders informed about the affairs of the municipality | municipal programmes (Advertising, publicity, stakeholder participation and media relation programmes) | (Advertising, publications, publicity, stakeholder participation and media relation programmes) |          | coordinated and communicate | programmes coordinated and communicate | coordinated and communicate | programmes coordinated and communicate | coordinated and communicate | programmes coordinated and communicate | coordinated and communicate |                       |                              |                  |
|             | Financial Viability      |                                                       |                                                                                                        |                                                                                                 |          |                             |                                        |                             | 1 107 000.00                           | 1 107 000.00                | 1 107 000.00                           | 1 107 000.00                |                       |                              | Payment vouchers |

| Project No.                     | Key performance Area                     | Strategic Objectives                                                                                | Project Name          | Project Description (major activities)                                            | Location | Key performance indicator               | Baseline                        | 2015/16 Annual Targets          | Quarter 1 Targets                    | Quarter 2 Targets                    | Quarter 3 Targets                    | Quarter 4 Targets                    | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification        |
|---------------------------------|------------------------------------------|-----------------------------------------------------------------------------------------------------|-----------------------|-----------------------------------------------------------------------------------|----------|-----------------------------------------|---------------------------------|---------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|-----------------------|------------------------------|------------------------------|
| <b>OFFICE OF THE CHIEF WHIP</b> |                                          |                                                                                                     |                       |                                                                                   |          |                                         |                                 |                                 |                                      |                                      |                                      |                                      |                       |                              |                              |
| SEMSD-21                        | Good Governance and Public Participation | To build accountable and transparent governance structures responsive to the needs of the community | Whippery Management   | Coordination of Whippery meetings                                                 | CDM      | Number of Whippery meetings coordinated | 5 Whippery meetings coordinated | 5 Whippery meetings coordinated | 1 Whippery Meeting coordinated       | 1 Whippery Meeting coordinated       | 1 Whippery Meeting coordinated       | 2 Whippery Meeting coordinated       | 500 000.00            | None                         | Attendance Registers/Minutes |
|                                 | Financial Viability                      |                                                                                                     |                       |                                                                                   |          |                                         |                                 |                                 | 125 000.00                           | 125 000.00                           | 125 000.00                           | 125 000.00                           |                       |                              | Payment Vouchers             |
| SEMSD-22                        | Good Governance and Public Participation | To build accountable and transparent governance structures responsive to the needs of the community | Reports of Chief Whip | Reporting on meetings of the Mayor, Speaker, Chief Whip and the Municipal Manager | CDM      | Number of reports of the Chief Whip     | New Indicator                   | 5 reports of the Chief Whip     | 1 reports of the Chief Whip produced | 1 reports of the Chief Whip produced | 1 reports of the Chief Whip produced | 2 reports of the Chief Whip produced | Opex                  | None                         | Reports                      |

| Project No.                  | Key performance Area                     | Strategic Objectives                                                                     | Project Name                                      | Project Description (major activities)                                                                                            | Location | Key performance indicator                                     | Baseline                            | 2015/16 Annual Targets                                   | Quarter 1 Targets                                       | Quarter 2 Targets                                       | Quarter 3 Targets                                       | Quarter 4 Targets                                       | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification        |
|------------------------------|------------------------------------------|------------------------------------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|----------|---------------------------------------------------------------|-------------------------------------|----------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|-----------------------|------------------------------|------------------------------|
| <b>OFFICE OF THE SPEAKER</b> |                                          |                                                                                          |                                                   |                                                                                                                                   |          |                                                               |                                     |                                                          |                                                         |                                                         |                                                         |                                                         |                       |                              |                              |
| SEMSD-23                     | Good Governance and Public Participation | To provide strategic and administrative support to Council and Administrative structures | Council and Council Committees Meetings           | Coordination of Council and Committee meetings                                                                                    | CDM      | Number of council and Council Committees Meetings coordinated | 5 Council and 85 Committee meetings | 5 Council meetings and 85 Committee meetings coordinated | 1 Council meeting and 23 Committee meetings coordinated | 1 Council meeting and 16 Committee meetings coordinated | 2 Council meeting and 23 Committee meetings coordinated | 1 Council meeting and 23 Committee meetings coordinated | Opex                  | None                         | Attendance Registers/Minutes |
| SEMSD-24                     | Good Governance and Public Participation | To provide strategic and administrative support to Council and Administrative structures | Reports of the Speaker                            | Reporting on Council related meetings; Ward Committees functioning ; work of councillors and fraud and corruption related actions | CDM      | Number of Mandatory reports of the Chief Whip                 | New Indicator                       | 5 Mandatory reports of the Chief Whip                    | 1 Mandatory reports of the Chief Whip produced          | 1 Mandatory reports of the Chief Whip produced          | 2 Mandatory reports of the Chief Whip produced          | 1 Mandatory reports of the Chief Whip produced          | Opex                  | None                         | Mandatory reports            |
| SEMSD-25                     | Good Governance and Public Participation | To engage in Programmes that foster participation, interaction and partnership           | Public participation programmes /Council Outreach | Coordination of Council Outreaches                                                                                                | CDM      | Number of Council Outreaches coordinated                      | New Indicator                       | 4 Council Outreaches coordinated                         | 1 Council Outreaches coordinated                        | 1 Council Outreaches coordinated                        | 1 Council Outreaches coordinated                        | 1 Council Outreaches coordinated                        | 468 000.00            | None                         | Programmes and Reports       |

| Project No. | Key performance Area                     | Strategic Objectives                                                                     | Project Name        | Project Description (major activities) | Location | Key performance indicator                 | Baseline                          | 2015/16 Annual Targets            | Quarter 1 Targets         | Quarter 2 Targets         | Quarter 3 Targets         | Quarter 4 Targets                 | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification            |
|-------------|------------------------------------------|------------------------------------------------------------------------------------------|---------------------|----------------------------------------|----------|-------------------------------------------|-----------------------------------|-----------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------------|-----------------------|------------------------------|----------------------------------|
|             | Financial Viability                      |                                                                                          |                     |                                        |          |                                           |                                   |                                   | 117 000.00                | 117 000.00                | 117 000.00                | 117 000.00                        |                       |                              | Payment Vouchers                 |
| SEMSD-26    | Good Governance and Public Participation | To provide strategic and administrative support to Council and Administrative structures | Womens' parliaments | Coordination of Womens' Parliaments    | CD M     | Number of Womens' parliaments coordinated | 2 Womens' parliaments coordinated | 1 Womens' parliaments coordinated | No target for the quarter | No target for the quarter | No target for the quarter | 1 Womens' parliaments coordinated | 100 000.00            | None                         | Reports and Attendance Registers |
|             | Financial Viability                      |                                                                                          |                     |                                        |          |                                           |                                   |                                   | 0                         | 0                         | 0                         | 100 000.00                        |                       |                              | Payment Vouchers                 |
| SEMSD-27    | Good Governance and Public Participation | To engage in Programmes that foster participation, interaction and partnership           | Youth parliaments   | Coordination of Womens' Parliaments    | CD M     | Number of Youth parliaments coordinated   | 2 Youth parliaments coordinated   | 1 Youth parliaments coordinated   | No target for the quarter | No target for the quarter | No target for the quarter | 1 Youth parliaments coordinated   | 100 000.00            | None                         | Report                           |
|             | Financial Viability                      |                                                                                          |                     |                                        |          |                                           |                                   |                                   | 0                         | 0                         | 0                         | 100 000.00                        |                       |                              | Payment Vouchers                 |

| Project No. | Key performance Area                     | Strategic Objectives                                                           | Project Name                     | Project Description (major activities)                             | Location | Key performance indicator                                         | Baseline                      | 2015/16 Annual Targets        | Quarter 1 Targets         | Quarter 2 Targets             | Quarter 3 Targets         | Quarter 4 Targets         | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification        |
|-------------|------------------------------------------|--------------------------------------------------------------------------------|----------------------------------|--------------------------------------------------------------------|----------|-------------------------------------------------------------------|-------------------------------|-------------------------------|---------------------------|-------------------------------|---------------------------|---------------------------|-----------------------|------------------------------|------------------------------|
|             | y                                        |                                                                                |                                  |                                                                    |          |                                                                   |                               |                               |                           |                               |                           |                           |                       |                              |                              |
| SEMSD-28    | Good Governance and Public Participation | To engage in Programmes that foster participation, interaction and partnership | Oversight programmes             | Coordination of Public Hearings and Projects visits                | CD M     | Number of Oversight programmes coordinated                        | 28 Programmes coordinated     | 30 Programmes coordinated     | 7 Programmes coordinated  | 8 Programmes coordinated      | 7 Programmes coordinated  | 8 Programmes coordinated  | 300 000.00            | None                         | Attendance Registers/Reports |
|             | Financial Viability                      |                                                                                |                                  |                                                                    |          |                                                                   |                               |                               |                           |                               |                           | 37 500.00                 |                       |                              | 112 500.00                   |
| SEMSD-29    | Good Governance and Public Participation | To engage in Programmes that foster participation, interaction and partnership | Ward Committee Capacity Building | Implementation of capacity building programmes for ward committees | CD M     | Number of Ward Committee Capacity Building Programmes implemented | 1 Capacity building Programme | 1 Capacity building Programme | No target for the quarter | 1 Capacity building Programme | No target for the quarter | No target for the quarter | 500 000.00            | None                         | Programmes                   |
|             | Financial Viability                      |                                                                                |                                  |                                                                    |          |                                                                   |                               |                               |                           |                               |                           | 0                         |                       |                              | 500 000.00                   |

| Project No.                     | Key performance Area                     | Strategic Objectives                                                           | Project Name                  | Project Description (major activities)        | Location | Key performance indicator                           | Baseline                                    | 2015/16 Annual Targets                      | Quarter 1 Targets                | Quarter 2 Targets                | Quarter 3 Targets                | Quarter 4 Targets                           | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification            |
|---------------------------------|------------------------------------------|--------------------------------------------------------------------------------|-------------------------------|-----------------------------------------------|----------|-----------------------------------------------------|---------------------------------------------|---------------------------------------------|----------------------------------|----------------------------------|----------------------------------|---------------------------------------------|-----------------------|------------------------------|----------------------------------|
| <b>EXECUTIVE MAYOR'S OFFICE</b> |                                          |                                                                                |                               |                                               |          |                                                     |                                             |                                             |                                  |                                  |                                  |                                             |                       |                              |                                  |
| SEMSD-30                        | Good Governance and Public Participation | To engage in Programmes that foster participation, interaction and partnership | State of the District Address | Coordination of State of the District Address | CD M     | Number of State of the District Address coordinated | 1 State of the District Address coordinated | 1 State of the District Address coordinated | Consultation process             | Development of concept document  | Preparation of process           | 1 State of the District Address coordinated | 500 000.00            | None                         | Programmes/ Attendance Registers |
|                                 | 0                                        |                                                                                |                               |                                               |          |                                                     |                                             |                                             | 0                                | 0                                | 500 000.00                       | Payment Vouchers                            |                       |                              |                                  |
| SEMSD-31                        | Good Governance and Public Participation | To engage in Programmes that foster participation, interaction and partnership | Mayoral outreach programme    | Coordination of Mayoral outreach programmes   | CD M     | Number of Council Outreaches Coordinated            | 4 Mayoral Outreaches Coordinated            | 4 Mayoral Outreaches Coordinated            | 1 Mayoral Outreaches Coordinated | 1 Mayoral Outreaches Coordinated | 1 Mayoral Outreaches Coordinated | 1 Mayoral Outreaches Coordinated            | 1000 000.00           | None                         | Programmes/Attendance Registers  |
|                                 | 250 000.00                               |                                                                                |                               |                                               |          |                                                     |                                             |                                             | 250 000.00                       | 250 000.00                       | 250 000.00                       | Payment Vouchers                            |                       |                              |                                  |

| Project No. | Key performance Area                     | Strategic Objectives                                                                            | Project Name                                       | Project Description (major activities)      | Location | Key performance indicator                           | Baseline                              | 2015/16 Annual Targets                            | Quarter 1 Targets                                 | Quarter 2 Targets                                 | Quarter 3 Targets                                 | Quarter 4 Targets                                 | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification  |
|-------------|------------------------------------------|-------------------------------------------------------------------------------------------------|----------------------------------------------------|---------------------------------------------|----------|-----------------------------------------------------|---------------------------------------|---------------------------------------------------|---------------------------------------------------|---------------------------------------------------|---------------------------------------------------|---------------------------------------------------|-----------------------|------------------------------|------------------------|
| SEMSD-32    | Good Governance and Public Participation | To engage in Programmes that foster participation, interaction and partnership                  | Back to School Campaign                            | Coordination of the Back to school campaign | CD M     | Number of back to school campaign coordinated       | 1 back to school campaign coordinated | 1 back to school campaign coordinated             | Consultation process                              | Development of concept document                   | Preparation of process                            | 1 back to school campaign coordinated             | 300 000.00            | None                         | Programmes/invitations |
|             | Financial Viability                      |                                                                                                 |                                                    |                                             |          |                                                     |                                       |                                                   | 0                                                 | 0                                                 | 0                                                 | 300 000.00                                        |                       |                              |                        |
| SEMSD-33    | Good Governance and Public Participation | To promote investment in the District by participating in inward and outward mission programmes | Investment Promotion (Inward and Outward Missions) | Support investment attraction opportunities | CD M     | Percentage of inward and outward missions conducted | New Indicator                         | 100 percent inward and outward missions conducted | 100 percent inward and outward missions conducted | 100 percent inward and outward missions conducted | 100 percent inward and outward missions conducted | 100 percent inward and outward missions conducted | 500 000.00            | None                         | Programmes/invitations |
|             | Financial Viability                      |                                                                                                 |                                                    |                                             |          |                                                     |                                       |                                                   | 125 000.00                                        | 125 000.00                                        | 125 000.00                                        | 125 000.00                                        |                       |                              |                        |

|                      |                                                                                 |
|----------------------|---------------------------------------------------------------------------------|
| <b>Business Unit</b> | <b>Infrastructure Department -Vote 2</b>                                        |
| <b>Outcome 9:</b>    | <b>Responsive, Accountable, Effective and Efficient Local Government System</b> |

|                                                 |                                                                                                                                                                                                       |
|-------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Outputs:</b>                                 | <ul style="list-style-type: none"> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul> |
| <b>Key Strategic Organisational Objectives:</b> | <ul style="list-style-type: none"> <li>To provide sustainable basic services and infrastructure development</li> </ul>                                                                                |

| Project Number                           | Key performance Area | Strategic Objectives                                                                                              | Project Name                       | Project Description           | Location | Key Performance Indicator   | Baseline            | 2015/16 Annual Targets | Quarter 1 Targets                             | Quarter 2 Targets                | Quarter 3 Targets   | Quarter 4 Targets   | 2015/16 Annual Budget | Reason for review/variance | Means of verification      |
|------------------------------------------|----------------------|-------------------------------------------------------------------------------------------------------------------|------------------------------------|-------------------------------|----------|-----------------------------|---------------------|------------------------|-----------------------------------------------|----------------------------------|---------------------|---------------------|-----------------------|----------------------------|----------------------------|
| <b>Water Operation &amp; Maintenance</b> |                      |                                                                                                                   |                                    |                               |          |                             |                     |                        |                                               |                                  |                     |                     |                       |                            |                            |
| INFR-01                                  | Basic Services       | To ensure operation and maintenance of district water and waste water schemes to prevent unplanned interruptions. | Fencing of boreholes (reservoirs ) | Fencing of Storage Reservoirs | CDM      | Number of reservoirs fenced | 4 reservoirs fenced | 4 Reservoirs fenced    | Submission of terms of Reference for Approval | Appointment of service providers | 2 reservoirs fenced | 2 reservoirs fenced | 460 000.00            | None                       | Reports/ fenced reservoirs |
|                                          | Financial Viability  |                                                                                                                   |                                    |                               |          |                             |                     |                        | 0                                             | 0                                | 250 000.00          | 260 000.00          |                       |                            | Payment Vouchers           |

| Project Number      | Key performance Area | Strategic Objectives                                                                                              | Project Name                    | Project Description                            | Location            | Key Performance Indicator                            | Baseline                                     | 2015/16 Annual Targets                       | Quarter 1 Targets                             | Quarter 2 Targets                                                 | Quarter 3 Targets                                     | Quarter 4 Targets                                                  | 2015/16 Annual Budget | Reason for review/variance | Means of verification                                    |
|---------------------|----------------------|-------------------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------------|---------------------|------------------------------------------------------|----------------------------------------------|----------------------------------------------|-----------------------------------------------|-------------------------------------------------------------------|-------------------------------------------------------|--------------------------------------------------------------------|-----------------------|----------------------------|----------------------------------------------------------|
| INFR-02             | Basic Services       | To ensure operation and maintenance of district water and waste water schemes to prevent unplanned interruptions. | Construction of operator houses | Construction of operator houses                | All satellite sites | Number of operator houses constructed                | 2 operator houses constructed                | 2 operator houses constructed                | Engagement of term contractor for review plan | Draft plan submitted                                              | No target for the quarter                             | 2 operator houses constructed                                      | 1 560 000.00          | None                       | Reports/ operator houses constructed<br>Payment Vouchers |
| Financial Viability | 0                    |                                                                                                                   |                                 |                                                |                     |                                                      |                                              |                                              | 0                                             | 0                                                                 | 1 560 000.00                                          |                                                                    |                       |                            |                                                          |
| INFR-03             | Basic Services       | To ensure operation and maintenance of district water and waste water schemes to prevent unplanned interruptions. | Boreholes concrete pump houses  | Construction of boreholes concrete pump houses | All LMs             | Number of boreholes concrete pump houses constructed | 15 Borehole concrete pump houses constructed | 15 borehole concrete pump houses constructed | Submission of terms of reference for approval | Appointment of service provider                                   | 5 concrete Pump houses constructed                    | 10 concrete pump houses constructed                                | 1 870 000.00          | None                       | Reports/ concrete pump houses<br>Payment Vouchers        |
| Financial Viability | 0                    |                                                                                                                   |                                 |                                                |                     |                                                      |                                              |                                              | 0                                             | 870 000.00                                                        | 1000 000.00                                           |                                                                    |                       |                            |                                                          |
| INFR-04             | Basic Services       | To ensure operation and maintenance of district water and waste water schemes to                                  | Refurbishment of Water          | Refurbishment of water infrastructure assets   | All LMs             | Number of water schemes refurbished                  | 2 water schemes refurbished                  | 2 water schemes refurbished                  | Appointment of term contractors               | 25 Percent construction completed,<br>0 water schemes refurbished | 55 Percent construction completed,<br>0 water schemes | 100 Percent construction completed,<br>2 water schemes refurbished | 30 702 000.00         | None                       | Reports                                                  |

| Project Number | Key performance Area | Strategic Objectives                                                                                              | Project Name                 | Project Description                                    | Location | Key Performance Indicator                  | Baseline                                              | 2015/16 Annual Targets                                | Quarter 1 Targets                                     | Quarter 2 Targets                                                      | Quarter 3 Targets                                     | Quarter 4 Targets                                              | 2015/16 Annual Budget | Reason for review/variance | Means of verification          |
|----------------|----------------------|-------------------------------------------------------------------------------------------------------------------|------------------------------|--------------------------------------------------------|----------|--------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------------------------------------|-----------------------|----------------------------|--------------------------------|
|                | Financial Viability  | prevent unplanned interruptions.                                                                                  |                              |                                                        |          |                                            |                                                       |                                                       | 0                                                     | 5 000 000                                                              | refurbished<br>15 000 000                             | 10 702 000                                                     |                       |                            | Payment Vouchers               |
| INFR-05        | Basic Services       | To ensure operation and maintenance of district water and waste water schemes to prevent unplanned interruptions. | Electrification of Boreholes | Conversion of Diesel operated boreholes to Electricity | CDM      | Number of boreholes electrified            | 10 boreholes electrified                              | 10 boreholes electrified                              | Planning<br>(Submission of application to Eskom)      | Planning<br>(Approval of application and installation of transformers) | Construction<br>5 boreholes electrified               | Construction<br>5 boreholes electrified                        | 2 000 000.00          | None                       | Reports/ electrified boreholes |
|                | Financial Viability  |                                                                                                                   |                              |                                                        |          |                                            |                                                       |                                                       | 0                                                     | 0                                                                      | 1000 000.00                                           | 1000 000.00                                                    |                       |                            | Payment Vouchers               |
| INFR-06        | Basic Services       | To ensure operation and maintenance of district water and waste water schemes to prevent unplanned interruptions. | Free Basic Water             | Payment of Electricity and Diesel                      | CDM      | Percentage payment of electricity & diesel | 100 percent payments of received electricity & diesel | 100 percent payments of received electricity & diesel | 100 percent payments of received electricity & diesel | 100 percent payments of received electricity & diesel                  | 100 percent payments of received electricity & diesel | 100 percent payments of received electricity & diesel invoices | 8 000 000.00          | None                       | Electricity & Diesel invoices  |
|                | Financial Viability  |                                                                                                                   |                              |                                                        |          |                                            |                                                       |                                                       | 2 000 000.00                                          | 2 000 000.00                                                           | 2 000 000.00                                          | 2 000 000.00                                                   |                       |                            | Payment Vouchers               |

| Project Number | Key performance Area | Strategic Objectives                                                                                              | Project Name                                                                                               | Project Description                                                                        | Location | Key Performance Indicator                  | Baseline                                        | 2015/16 Annual Targets                     | Quarter 1 Targets                          | Quarter 2 Targets                          | Quarter 3 Targets                          | Quarter 4 Targets                          | 2015/16 Annual Budget | Reason for review/variance            | Means of verification |
|----------------|----------------------|-------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|----------|--------------------------------------------|-------------------------------------------------|--------------------------------------------|--------------------------------------------|--------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------|---------------------------------------|-----------------------|
| INR-07         | Basic Services       | To ensure operation and maintenance of district water and waste water schemes to prevent unplanned interruptions. | Operation and maintenance Term Contracts<br><br>(Equitable share= R122 000 000.00, MWIG = R149 279 000.00) | Replacement of pipe-line, flow meters, major repairs of water equipment and infrastructure | CDM      | Percentage of reported breakdowns attended | 100 percent of all reported breakdowns attended | 100 percent of reported breakdown attended | 100 percent of reported breakdown attended | 100 percent of reported breakdown attended | 100 percent of reported breakdown attended | 100 percent of reported breakdown attended | 88 187 000.00         | None                                  | Reports               |
|                | Financial Viability  |                                                                                                                   |                                                                                                            |                                                                                            |          |                                            |                                                 |                                            |                                            |                                            |                                            |                                            |                       |                                       |                       |
| INFR-08        | Basic Services       |                                                                                                                   | O&M Tools                                                                                                  | Procurement of O&M Tools                                                                   | CDM      | Number of tools procured                   | 50 tools procured                               | 50 tools procured                          | 50 tools procured                          | No target for the quarter                  | No target for the quarter                  | No target for the quarter                  | 140 000.00            | None                                  | Delivery note         |
|                | Financial Viability  |                                                                                                                   |                                                                                                            |                                                                                            |          |                                            |                                                 |                                            |                                            |                                            |                                            |                                            |                       |                                       |                       |
| INFR-09        | Basic Services       |                                                                                                                   | Bulk water purchase                                                                                        | Payment of LNW invoices                                                                    | CDM      | Percentage payment of Bulk Water Supply    | 100 percent payment of Bulk Water Supply        | 100 percent payment of Bulk Water Supply   | 100 percent payment of Bulk Water Supply   | 100 percent payment of Bulk Water Supply   | 100 percent payment of Bulk Water Supply   | 100 percent payment of Bulk Water Supply   | 52 000 000.00         | Project and budget to move to Finance | Reports               |
|                | Financial Viability  |                                                                                                                   |                                                                                                            |                                                                                            |          |                                            |                                                 |                                            |                                            |                                            |                                            |                                            |                       |                                       |                       |

| Project Number                  | Key performance area    | Strategic Objectives                                                                                     | Project Name                                                   | Project Description                                                                  | Location                   | Key Performance Indicator                                                                     | Baseline                                                    | 2015/16 Annual Targets                                                           | Quarter 1 Targets                      | Quarter 2 Targets               | Quarter 3 Targets                                                                    | Quarter 4 Targets                                                                    | 2015/16 Annual Budget | Reason for review/vari-ance | Means of verification |
|---------------------------------|-------------------------|----------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|--------------------------------------------------------------------------------------|----------------------------|-----------------------------------------------------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------------------------------|----------------------------------------|---------------------------------|--------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|-----------------------|-----------------------------|-----------------------|
| <b>Water Quality Management</b> |                         |                                                                                                          |                                                                |                                                                                      |                            |                                                                                               |                                                             |                                                                                  |                                        |                                 |                                                                                      |                                                                                      |                       |                             |                       |
| INFR-10                         | Basic Services Delivery | To achieve 85 % compliance of drinking water supply systems to Blue Drop Assessment Requirements by 2016 | Water Quality Laboratory landscaping, furniture and fittings.  | Water Quality Laboratory landscaping design, Installation of furniture and fittings. | CDM/ University of Limpopo | Percentage completion of Water Quality laboratory landscaping design, furniture and fittings. | New Indicator                                               | 100 percent completion of Laboratory landscaping design, furniture and fittings. | Planning & Terms of reference approved | Appointment of service provider | 30 percent of Laboratory landscaping design, furniture and fittings completed        | 100 percent of Laboratory landscaping design, furniture and fittings completed       | 1 300 000.00          | None                        | Progress reports      |
|                                 | Financial viability     |                                                                                                          |                                                                |                                                                                      |                            |                                                                                               |                                                             |                                                                                  | 0                                      | 0                               | 500 000.00                                                                           | 800 000.00                                                                           |                       |                             |                       |
| INFR-11                         | Basic Services Delivery | To achieve 85 % compliance of drinking water supply systems to                                           | Procurement of Water Quality Laboratory Equipment /Instruments | Supply, delivery & installation of Water Analysis Instruments                        | CDM/ University of Limpopo | Percentage of all required water quality laboratory instruments/ equipment procured           | 100 percent of the laboratory instruments required procured | 100 percent of all required water quality laboratory                             | Planning & Terms of reference approved | Appointment of service provider | 100 percent of all required water quality laboratory instruments/ equipment procured | 100 percent of all required water quality laboratory instruments/ equipment procured | 2 000 000.00          | None                        | Progress report       |

| Project Number | Key performance area | Strategic Objectives                                                                                     | Project Name                                    | Project Description                                                | Location       | Key Performance Indicator                                                    | Baseline                                                | 2015/16 Annual Targets                                                | Quarter 1 Targets                                       | Quarter 2 Targets                                       | Quarter 3 Targets                                                               | Quarter 4 Targets                                                               | 2015/16 Annual Budget | Reason for review/variance | Means of verification                                                         |
|----------------|----------------------|----------------------------------------------------------------------------------------------------------|-------------------------------------------------|--------------------------------------------------------------------|----------------|------------------------------------------------------------------------------|---------------------------------------------------------|-----------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------------------------------|---------------------------------------------------------------------------------|-----------------------|----------------------------|-------------------------------------------------------------------------------|
|                | Financial Viability  | Blue Drop Assessment Requirements by 2016                                                                |                                                 |                                                                    |                |                                                                              |                                                         | instruments/ equipment procured                                       | 0                                                       | 0                                                       | 800 000.00                                                                      | 1200 000.00                                                                     |                       |                            | Payment certificate                                                           |
| INFR-12        | Basic Services       | To achieve 85 % compliance of drinking water supply systems to Blue Drop Assessment Requirements by 2016 | Implementation of Water Safety & Security Plans | Implement recommendations on the Water Safety & Security Plans     | CDM            | Number of interventions on the Water Safety & security Plans recommendations | 32 water safety plans recommendations completed         | 30 interventions on the Water Safety & Security Plans recommendations | Planning & Terms of reference approved                  | Appointment of service provider                         | 10 interventions on the Water Safety & Security Plans recommendations completed | 20 interventions on the Water Safety & Security Plans recommendations completed | 600 000.00            | None                       | Reports on interventions on the Water Safety & Security Plans recommendations |
|                | 0                    |                                                                                                          |                                                 |                                                                    |                |                                                                              |                                                         |                                                                       | 0                                                       | 200 000.00                                              | 400 000.00                                                                      | Payment certificates                                                            |                       |                            |                                                                               |
| INFR-13        | Basic Services       | To achieve 85 % compliance of drinking water supply systems to Blue Drop Assessment                      | Water Quality monitoring and sampling           | Collection of water and wastewater samples throughout the district | CDM (all LM's) | Number of chemicals and microbiological samples collected                    | 484 chemicals and 953 microbiological samples collected | 800 chemicals and 1 000 microbiological samples collected             | 200 Chemicals and 250 Microbiological samples collected | 200 Chemicals and 250 Microbiological samples collected | 200 Chemicals and 250 Microbiological samples collected                         | 200 Chemicals and 250 Microbiological samples collected                         | 600 000.00            | None                       | Sample log sheets                                                             |

| Project Number | Key performance area | Strategic Objectives                                                                                      | Project Name                                                              | Project Description                                                                   | Location                  | Key Performance Indicator                                     | Baseline                                         | 2015/16 Annual Targets                                    | Quarter 1 Targets                      | Quarter 2 Targets               | Quarter 3 Targets                                         | Quarter 4 Targets                                 | 2015/16 Annual Budget | Reason for review/variance | Means of verification |                      |
|----------------|----------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|---------------------------------------------------------------------------------------|---------------------------|---------------------------------------------------------------|--------------------------------------------------|-----------------------------------------------------------|----------------------------------------|---------------------------------|-----------------------------------------------------------|---------------------------------------------------|-----------------------|----------------------------|-----------------------|----------------------|
|                |                      | Requirements by 2016                                                                                      |                                                                           |                                                                                       |                           |                                                               |                                                  |                                                           |                                        |                                 |                                                           |                                                   |                       |                            |                       |                      |
|                | Financial Viability  |                                                                                                           |                                                                           |                                                                                       |                           |                                                               |                                                  |                                                           | 0                                      | 0                               | 300 000.00                                                | 300 000.00                                        |                       |                            |                       | Payment certificates |
| INFR-14        | Basic Services       | To achieve 85 % compliance of drinking water supply systems to Blue Drop Assessment Requirements by 2016. | Procurement of online disinfection reservoir floaters & Refill Cartridges | Procurement of online disinfection floaters & refills for non-compliant water sources | CDM (all LM's)            | Number of Disinfection floaters & Refills cartridges procured | New Indicator                                    | 20 disinfection floaters & 400 refills cartridge procured | Planning & Terms of reference approved | Appointment of service provider | 20 disinfection floaters & 400 refills cartridge procured | No target for the quarter                         | 200 000.00            | None                       | Delivery note         |                      |
|                | 0                    |                                                                                                           |                                                                           |                                                                                       |                           |                                                               |                                                  |                                                           | 0                                      | 200 000.00                      | 0                                                         | Payment certificates                              |                       |                            |                       |                      |
| INFR-15        | Basic Services       | To achieve 60% compliance of wastewater treatment works effluent to Green Drop Assessment                 | Procurement of Water and Wastewater consumables.                          | Procurement of chemicals and consumables to enable functioning of the Laboratory      | CDM/University of Limpopo | Percentage of all requested consumables procured              | 100 percent of all required consumables procured | 100 percent of all requested consumables procured         | Planning & Terms of reference approved | Appointment of service provider | 100 percent of all requested consumables procured         | 100 percent of all requested consumables procured | 350 000.00            | None                       | Delivery note         |                      |

| Project Number | Key performance area | Strategic Objectives | Project Name       | Project Description                                                                        | Location       | Key Performance Indicator                            | Baseline                                               | 2015/16 Annual Targets          | Quarter 1 Targets              | Quarter 2 Targets               | Quarter 3 Targets               | Quarter 4 Targets         | 2015/16 Annual Budget | Reason for review/vari-ance | Means of verification |
|----------------|----------------------|----------------------|--------------------|--------------------------------------------------------------------------------------------|----------------|------------------------------------------------------|--------------------------------------------------------|---------------------------------|--------------------------------|---------------------------------|---------------------------------|---------------------------|-----------------------|-----------------------------|-----------------------|
|                |                      | requirement by 2016. |                    |                                                                                            |                |                                                      |                                                        |                                 |                                |                                 |                                 |                           |                       |                             |                       |
|                | Financial Viability  |                      |                    |                                                                                            |                |                                                      |                                                        |                                 | 0                              | 0                               | 200 000.00                      | 150 000.00                |                       |                             | Payment certificate   |
| INFR-16        | Basic Services       |                      | Unit Process Audit | Assess the capacity and operational effectiveness of the Water Supply & Wastewater systems | CDM (All LM's) | Number of Water Supply & Wastewater Systems Assessed | 2 Water Supply Systems and 3 Wastewater Works assessed | 5 Water Supply Systems Assessed | 1 Water Supply System assessed | 2 Water Supply Systems assessed | 2 Water Supply Systems assessed | No target for the quarter | 350 000.00            | None                        | Process Audit report  |
|                | Financial Viability  |                      |                    |                                                                                            |                |                                                      |                                                        | 50 000.00                       | 150 000.00                     | 150 000.00                      | 0                               |                           |                       | Payment certificates        |                       |

| Project Number | Key performance area | Strategic Objectives                                                                                           | Project Name                                             | Project Description                                              | Location                  | Key Performance Indicator                                                  | Baseline                                                  | 2015/16 Annual Targets                                                       | Quarter 1 Targets                                                       | Quarter 2 Targets                                                       | Quarter 3 Targets                                                       | Quarter 4 Targets                                                        | 2015/16 Annual Budget | Reason for review/variance | Means of verification |
|----------------|----------------------|----------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|------------------------------------------------------------------|---------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------|------------------------------------------------------------------------------|-------------------------------------------------------------------------|-------------------------------------------------------------------------|-------------------------------------------------------------------------|--------------------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
|                |                      | To achieve 60% compliance of wastewater treatment works effluent to Green Drop Assessment requirement by 2016. |                                                          |                                                                  |                           |                                                                            |                                                           |                                                                              |                                                                         |                                                                         |                                                                         |                                                                          |                       |                            |                       |
| INFR-17        | Basic Services       | To achieve 60% compliance of wastewater treatment works effluent to Green Drop Assessment requirement by 2016. | Accreditation and Management of Water Quality Laboratory | Accreditation of the Laboratory and Development of Business Plan | CDM/University of Limpopo | Percentage completion of the Laboratory Accreditation Certificate produced | 30 Percent completion of Laboratory Accreditation process | 100 percent completion of the Water Quality Laboratory Accreditation Process | 50 Percent completion of Water Quality Laboratory Accreditation process | 70 Percent completion of Water Quality Laboratory Accreditation process | 80 Percent completion of Water Quality Laboratory Accreditation process | 100 Percent completion of Water Quality Laboratory Accreditation process | 3 500 000.00          |                            | Progress report       |
|                | Financial Viability  |                                                                                                                |                                                          |                                                                  |                           |                                                                            |                                                           |                                                                              | 500 000.00                                                              | 1000 000.00                                                             | 1000 000.00                                                             | 1000 000.00                                                              |                       |                            | Payment Vouchers      |

| Project Number         | Key performance area | Strategic Objective | Project Name | Project Description | Location | Key Performance Indicator | Baseline | 2015/16 Annual Targets | Quarter 1 Targets | Quarter 2 Targets | Quarter 3 Targets | Quarter 4 Targets | 2015/16 Annual Budget | Reason for review/variance | Means of Verification |
|------------------------|----------------------|---------------------|--------------|---------------------|----------|---------------------------|----------|------------------------|-------------------|-------------------|-------------------|-------------------|-----------------------|----------------------------|-----------------------|
| <b>WATER PROJECTS:</b> |                      |                     |              |                     |          |                           |          |                        |                   |                   |                   |                   |                       |                            |                       |
|                        |                      |                     |              |                     |          |                           |          |                        |                   |                   |                   |                   |                       |                            |                       |

| Project Number                    | Key performance area | Strategic Objective                                                                        | Project Name                                   | Project Description                  | Location | Key Performance Indicator                                                                    | Baseline      | 2015/16 Annual Targets                          | Quarter 1 Targets                                               | Quarter 2 Targets                                          | Quarter 3 Targets                                          | Quarter 4 Targets                                          | 2015/16 Annual Budget | Reason for review/variance | Means of Verification |
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| <b>AGANANG LOCAL MUNICIPALITY</b> |                      |                                                                                            |                                                |                                      |          |                                                                                              |               |                                                 |                                                                 |                                                            |                                                            |                                                            |                       |                            |                       |
| INFR-18                           | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Aganang Cluster C (Mandela, Utjane & Venus)    | Construction of Water supply project | Aganang  | Percentage construction of water supply project<br><br>Number of household with water access | New indicator | 50 Percent construction of water supply project | Appointment of service provider, 0 households with water access | 10 Percent construction completed, 0 households benefiting | 20 Percent construction completed, 0 households benefiting | 50 Percent construction completed, 0 households benefiting | 10 526 000.00         | None                       | Progress report       |
|                                   | Financial viability  |                                                                                            |                                                |                                      |          |                                                                                              |               | 0 households with water access                  | 0                                                               | 2 000 000.00                                               | 3 263 000.00                                               | 5 263 000.00                                               |                       |                            |                       |
| INFR-19                           | Basic Services       | To provide affordable, clean and potable water according to 100% of the                    | Kolopo, Phago, Burgwal, Ramoshona Water Supply | Construction of Water supply project | Aganang  | Percentage construction of water supply project                                              | New indicator | 30 Percent construction of water supply project | Appointment of service provider, 0 households with water        | 5 Percent construction completed, 0 households             | 15 Percent construction completed, 0 households benefiting | 30 Percent construction completed, 0 households            | 13 158 000            | None                       | Progress report       |

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name                                 | Project Description                  | Location | Key Performance Indicator                       | Baseline      | 2015/16 Annual Targets                           | Quarter 1 Targets                  | Quarter 2 Targets         | Quarter 3 Targets         | Quarter 4 Targets         | 2015/16 Annual Budget | Reason for review/variante | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|----------------------------------------------|--------------------------------------|----------|-------------------------------------------------|---------------|--------------------------------------------------|------------------------------------|---------------------------|---------------------------|---------------------------|-----------------------|----------------------------|-----------------------|
|                |                      | population by 2015                                                                         |                                              |                                      |          | Number of household with water access           |               | 0 households with water access                   | access                             | ds benefiting             |                           | benefiting                |                       |                            |                       |
|                | Financial viability  |                                                                                            |                                              |                                      |          |                                                 |               |                                                  | 0                                  | 1 000 000.00              | 4 000 000.00              | 8 158 000.00              |                       |                            | Expenditure budget    |
| INFR-21        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Mohlajeng & Mohlajeng Extension Water Supply | Construction of Water supply project | Aganang  | Percentage construction of water supply project | New indicator | 100 Percent construction of water supply project | 100 Percent construction completed | No target for the quarter | No target for the quarter | No target for the quarter | 945 000.00            | None                       | Progress report       |
|                | Financial viability  |                                                                                            |                                              |                                      |          | Number of household with water access           |               | 389 households with water access                 | 389 households with water access   |                           |                           |                           |                       |                            | Expenditure budget    |
|                |                      |                                                                                            |                                              |                                      |          |                                                 |               |                                                  | 945 000.00                         | 0                         | 0                         | 0                         |                       |                            |                       |

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name                                       | Project Description                  | Location | Key Performance Indicator                                                                    | Baseline      | 2015/16 Annual Targets                                                                | Quarter 1 Targets                                                      | Quarter 2 Targets                                                | Quarter 3 Targets                                                 | Quarter 4 Targets                                                 | 2015/16 Annual Budget | Reason for review/variante | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|----------------------------------------------------|--------------------------------------|----------|----------------------------------------------------------------------------------------------|---------------|---------------------------------------------------------------------------------------|------------------------------------------------------------------------|------------------------------------------------------------------|-------------------------------------------------------------------|-------------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
|                | y                    |                                                                                            |                                                    |                                      |          |                                                                                              |               |                                                                                       |                                                                        |                                                                  |                                                                   |                                                                   |                       |                            |                       |
| INFR-22        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Sebora, Glenrooi, Madiba and Setumong Water Supply | Construction of Water supply project | Aganang  | Percentage construction of water supply project<br><br>Number of household with water access | New indicator | 15 Percent construction of water supply project<br><br>0 households with water access | Appointment of service provider,<br><br>0 households with water access | 5 Percent construction completed,<br><br>0 households benefiting | 10 Percent construction completed,<br><br>0 households benefiting | 15 Percent construction completed,<br><br>0 households benefiting | 4 123 000.00          | None                       | Progress report       |
|                | Financial viability  |                                                                                            |                                                    |                                      |          |                                                                                              |               |                                                                                       | 0                                                                      | 1 000 000.00                                                     | 1 000 000.00                                                      | 2 123 000.00                                                      |                       |                            | Expenditure budget    |

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name | Project Description                  | Location | Key Performance Indicator                                                                    | Baseline      | 2015/16 Annual Targets                                                                   | Quarter 1 Targets                                                 | Quarter 2 Targets                                                           | Quarter 3 Targets         | Quarter 4 Targets         | 2015/16 Annual Budget | Reason for review/variante | Means of Verification |
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| INFR-24        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Segwahlang   | Construction of Water supply project | Aganang  | Percentage construction of water supply project<br><br>Number of household with water access | New indicator | 100 Percent construction of water supply project<br><br>512 households with water access | 70 Percent construction completed,<br><br>0 households benefiting | 100 Percent construction completed,<br><br>512 households with water access | No target for the quarter | No target for the quarter | 219 000.00            | None                       | Progress report       |
|                | Financial viability  |                                                                                            |              |                                      |          |                                                                                              |               |                                                                                          | 100 000.00                                                        | 119 000.00                                                                  | 0                         | 0                         |                       |                            | Expenditure budget    |

**BLOUBERG LOCAL MUNICIPALITY**

|         |                |                                                                                    |                      |                                      |          |                                                 |               |                                                 |                                                                 |                                                        |                                                                   |                                                        |              |      |                 |
|---------|----------------|------------------------------------------------------------------------------------|----------------------|--------------------------------------|----------|-------------------------------------------------|---------------|-------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------|--------------|------|-----------------|
| INFR-28 | Basic Services | To provide affordable, clean and potable water according to 100% of the population | Alldays Water Supply | Construction of Water supply project | Blouberg | Percentage construction of water supply project | New indicator | 50 Percent construction of water supply project | Appointment of service provider,<br><br>0 households with water | 10 Percent construction completed,<br><br>0 households | 20 Percent construction completed,<br><br>0 households benefiting | 50 Percent construction completed,<br><br>0 households | 4 386 000.00 | None | Progress report |
|---------|----------------|------------------------------------------------------------------------------------|----------------------|--------------------------------------|----------|-------------------------------------------------|---------------|-------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------|--------------|------|-----------------|

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name                                                                                   | Project Description                  | Location | Key Performance Indicator                                                  | Baseline      | 2015/16 Annual Targets                                             | Quarter 1 Targets                                               | Quarter 2 Targets                                         | Quarter 3 Targets                                          | Quarter 4 Targets                                          | 2015/16 Annual Budget | Reason for review/variance | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|--------------------------------------|----------|----------------------------------------------------------------------------|---------------|--------------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
|                |                      | by 2015                                                                                    |                                                                                                |                                      |          | Number of household with water access                                      |               | 0 households with water access                                     | access                                                          | ds benefiting                                             |                                                            | benefiting                                                 |                       |                            |                       |
|                | Financial viability  |                                                                                            |                                                                                                |                                      |          |                                                                            |               |                                                                    | 0                                                               | 1 000 000.00                                              | 1 000 000.00                                               | 2 386 000.00                                               |                       |                            | Expenditure budget    |
| INFR-29        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Blackhill Water Scheme (Blackhill, Brana, Mangalo, Legwara, Hlako, Mampote, Bokfram, Dithabane | Construction of Water supply project | Blouberg | Percentage construction of water supply project<br><br>Number of household | New indicator | 20 Percent construction of water supply project<br><br>0 household | Appointment of service provider, 0 households with water access | 5 Percent construction completed, 0 households benefiting | 10 Percent construction completed, 0 households benefiting | 20 Percent construction completed, 0 households benefiting | 7 018 000.00          | None                       | Progress report       |

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name                                                                       | Project Description                  | Location | Key Performance Indicator                       | Baseline      | 2015/16 Annual Targets                          | Quarter 1 Targets                                               | Quarter 2 Targets                                          | Quarter 3 Targets                                          | Quarter 4 Targets                               | 2015/16 Annual Budget | Reason for review/variante | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|--------------------------------------|----------|-------------------------------------------------|---------------|-------------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|-------------------------------------------------|-----------------------|----------------------------|-----------------------|
|                | Financial viability  |                                                                                            | ng)                                                                                |                                      |          | with water access                               |               | lds with water access                           | 0                                                               | 1 000 000.00                                               | 3 000 000.00                                               | 3 018 000.00                                    |                       |                            | Expenditure budget    |
| INFR-30        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Blouberg Cluster C - Broadhill (Mochemi) Water Supply and Bull-Bull (Manaka) Water | Construction of Water supply project | Blouberg | Percentage construction of water supply project | New indicator | 60 Percent construction of water supply project | Appointment of service provider, 0 households with water access | 25 Percent construction completed, 0 households benefiting | 50 Percent construction completed, 0 households benefiting | 60 Percent construction of water supply project | 7 836 000.00          | None                       | Progress report       |
|                | Financial viability  |                                                                                            |                                                                                    |                                      |          | Number of household with water access           |               | 0 households with water access                  | 0                                                               | 1 000 000.00                                               | 3 000 000.00                                               | 3 836 000.00                                    |                       |                            | Expenditure budget    |
| INFR-31        | Basic Services       | To provide affordable, clean and potable water according                                   | Bognafarm Water Supply                                                             | Construction of Water supply project | Blouberg | Percentage construction of water supply project | New indicator | 50 Percent construction of water supply         | Appointment of service provider, 0 household                    | 10 Percent construction completed,                         | 20 Percent construction completed, 0 households            | 50 Percent construction completed,              | 4 386 000.00          | None                       | Progress report       |

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name        | Project Description                  | Location | Key Performance Indicator                       | Baseline      | 2015/16 Annual Targets                          | Quarter 1 Targets                                               | Quarter 2 Targets                                          | Quarter 3 Targets                                          | Quarter 4 Targets                                          | 2015/16 Annual Budget | Reason for review/variante | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|---------------------|--------------------------------------|----------|-------------------------------------------------|---------------|-------------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
|                |                      | to 100% of the population by 2015                                                          |                     |                                      |          | Number of household with water access           |               | project<br>0 households with water access       | s with water access                                             | 0 households benefiting                                    | benefiting                                                 | households benefiting                                      |                       |                            |                       |
|                | Financial viability  |                                                                                            |                     |                                      |          |                                                 |               |                                                 | 0                                                               | 1 000 000.00                                               | 1 000 000.00                                               | 2 386 000.00                                               |                       |                            | Expenditure budget    |
| INFR-32        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Essorinca (Mmajang) | Construction of Water supply project | Blouberg | Percentage construction of water supply project | New indicator | 50 Percent construction of water supply project | Appointment of service provider, 0 households with water access | 10 Percent construction completed, 0 households benefiting | 20 Percent construction completed, 0 households benefiting | 50 Percent construction completed, 0 households benefiting | 3 670 000.00          | None                       | Progress report       |
|                | Financial viability  |                                                                                            |                     |                                      |          | Number of household with water access           |               | 0 households with water access                  | 0                                                               | 1 000 000.00                                               | 1 000 000.00                                               | 2 670 000.00                                               |                       |                            | Expenditure budget    |

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name                        | Project Description                  | Location | Key Performance Indicator                                                                    | Baseline      | 2015/16 Annual Targets                                                                | Quarter 1 Targets                                               | Quarter 2 Targets                                          | Quarter 3 Targets                                          | Quarter 4 Targets                                          | 2015/16 Annual Budget | Reason for review/variance | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|-------------------------------------|--------------------------------------|----------|----------------------------------------------------------------------------------------------|---------------|---------------------------------------------------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
| INFR-33        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Ga Raweshi and Gemarke Water Supply | Construction of Water supply project | Blouberg | Percentage construction of water supply project<br><br>Number of household with water access | New indicator | 50 Percent construction of water supply project<br><br>0 households with water access | Appointment of service provider, 0 households with water access | 10 Percent construction completed, 0 households benefiting | 20 Percent construction completed, 0 households benefiting | 50 Percent construction completed, 0 households benefiting | 5 263 000.00          | None                       | Progress report       |
|                | Financial viability  |                                                                                            |                                     |                                      |          |                                                                                              |               |                                                                                       | 0                                                               | 1 000 000.00                                               | 2 000 000.00                                               | 2 263 000.00                                               |                       |                            | Expenditure budget    |
| INFR-34        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population         | Indermark BWS                       | Construction of Water supply project | Blouberg | Percentage construction of water supply project                                              | New indicator | 100 Percent construction of water supply project                                      | 10 Percent construction completed, 0 households                 | 50 Percent construction completed, 0 households            | 75 Percent construction completed, 0 households benefiting | 100 Percent construction completed, 765 households with    | 9 389 000.            | None                       | Progress report       |

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name                                                                       | Project Description                  | Location | Key Performance Indicator                                                                    | Baseline      | 2015/16 Annual Targets                                                                    | Quarter 1 Targets                                             | Quarter 2 Targets                                                        | Quarter 3 Targets         | Quarter 4 Targets         | 2015/16 Annual Budget | Reason for review/variance | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|--------------------------------------|----------|----------------------------------------------------------------------------------------------|---------------|-------------------------------------------------------------------------------------------|---------------------------------------------------------------|--------------------------------------------------------------------------|---------------------------|---------------------------|-----------------------|----------------------------|-----------------------|
|                |                      | by 2015                                                                                    |                                                                                    |                                      |          | Number of household with water access                                                        |               | 765 households with water access                                                          | benefiting                                                    | benefiting                                                               |                           | water access              |                       |                            |                       |
|                | Financial viability  |                                                                                            |                                                                                    |                                      |          |                                                                                              |               |                                                                                           | 2 000 000.00                                                  | 2 000 000.00                                                             | 2 000 000.00              | 3 389 000.00              |                       |                            | Expenditure budget    |
| INFR-35        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Lesfontein (Sekhung) / Springfield / La-Rochel Water Supply and Montz Water Supply | Construction of Water supply project | Blouberg | Percentage construction of water supply project<br><br>Number of household with water access | New indicator | 100 Percent construction of water supply project<br><br>2112 households with water access | 70 Percent construction completed,<br>0 households benefiting | 100 Percent construction completed,<br>2112 households with water access | No target for the quarter | No target for the quarter | 877 000.00            | None                       | Progress report       |
|                | Financial viability  |                                                                                            |                                                                                    |                                      |          |                                                                                              |               |                                                                                           | 400 000.00                                                    | 377 000.00                                                               | 0                         | 0                         |                       |                            | Expenditure budget    |

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name          | Project Description                  | Location | Key Performance Indicator                                                                    | Baseline      | 2015/16 Annual Targets                          | Quarter 1 Targets                                               | Quarter 2 Targets                                          | Quarter 3 Targets                                          | Quarter 4 Targets                                          | 2015/16 Annual Budget | Reason for review/variance | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|-----------------------|--------------------------------------|----------|----------------------------------------------------------------------------------------------|---------------|-------------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
| INFR-36        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Letswata Water Supply | Construction of Water supply project | Blouberg | Percentage construction of water supply project<br><br>Number of household with water access | New indicator | 40 Percent construction of water supply project | Appointment of service provider, 0 households with water access | 10 Percent construction completed, 0 households benefiting | 20 Percent construction completed, 0 households benefiting | 40 Percent construction completed, 0 households benefiting | 3 648 000.00          | None                       | Progress report       |
|                | Financial viability  |                                                                                            |                       |                                      |          |                                                                                              |               | 0                                               | 1 000 000.00                                                    | 1 000 000.00                                               | 1 648 000.00                                               | Expenditure budget                                         |                       |                            |                       |
| INFR-38        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Pax Water Supply      | Construction of Water supply project | Blouberg | Percentage construction of water supply project<br><br>Number of household with water        | New indicator | 40 Percent construction of water supply project | Appointment of service provider, 0 households with water access | 10 Percent construction completed, 0 households benefiting | 20 Percent construction completed, 0 households benefiting | 40 Percent construction completed, 0 households benefiting | 3 510 000.00          | None                       | Progress report       |

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name                   | Project Description                  | Location | Key Performance Indicator                       | Baseline      | 2015/16 Annual Targets                           | Quarter 1 Targets                                          | Quarter 2 Targets                                          | Quarter 3 Targets                                          | Quarter 4 Targets                                                    | 2015/16 Annual Budget | Reason for review/variance | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|--------------------------------|--------------------------------------|----------|-------------------------------------------------|---------------|--------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|----------------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
|                | Financial viability  |                                                                                            |                                |                                      |          | access                                          |               | access                                           |                                                            |                                                            |                                                            |                                                                      |                       |                            |                       |
|                |                      |                                                                                            |                                |                                      |          |                                                 |               |                                                  | 0                                                          | 1 000 000.00                                               | 1 000 000.00                                               | 1 510 000.00                                                         |                       |                            | Expenditure budget    |
| INFR-39        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Schoongesight Ext Water Supply | Construction of Water supply project | Blouberg | Percentage construction of water supply project | New indicator | 100 Percent construction of water supply project | 15 Percent construction completed, 0 households benefiting | 30 Percent construction completed, 0 households benefiting | 60 Percent construction completed, 0 households benefiting | 100 Percent construction completed, 270 households with water access | 9 524 000.00          | None                       | Progress report       |
|                | Financial viability  |                                                                                            |                                |                                      |          | Number of household with water access           |               | 270 households with water access                 | 0                                                          | 2 000 000.00                                               | 3 000 000.00                                               | 4 524 000.00                                                         |                       |                            | Expenditure budget    |

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name           | Project Description                  | Location | Key Performance Indicator                                                                    | Baseline      | 2015/16 Annual Targets                           | Quarter 1 Targets                                               | Quarter 2 Targets                                          | Quarter 3 Targets                                          | Quarter 4 Targets                                                    | 2015/16 Annual Budget | Reason for review/variance | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|------------------------|--------------------------------------|----------|----------------------------------------------------------------------------------------------|---------------|--------------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|----------------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
| INFR-40        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Slaaphoek Water Supply | Construction of Water supply project | Blouberg | Percentage construction of water supply project<br><br>Number of household with water access | New indicator | 40 Percent construction of water supply project  | Appointment of service provider, 0 households with water access | 10 Percent construction completed, 0 households benefiting | 20 Percent construction completed, 0 households benefiting | 40 Percent construction completed, 0 households benefiting           | 4 386 000.00          | None                       | Progress report       |
|                | Financial viability  |                                                                                            |                        |                                      |          |                                                                                              |               |                                                  | 0                                                               | 1 000 000.00                                               | 1 500 000.00                                               | 1 886 000.00                                                         |                       |                            | Expenditure budget    |
| INFR-41        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Tswatsane Water Supply | Construction of Water supply project | Blouberg | Percentage construction of water supply project<br><br>Number of household with water        | New indicator | 100 Percent construction of water supply project | Appointment of service provider, 0 households with water access | 25 Percent construction completed, 0 households benefiting | 60 Percent construction completed, 0 households benefiting | 100 Percent construction completed, 232 households with water access | 5 259 000.00          | None                       | Progress report       |

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name            | Project Description                  | Location | Key Performance Indicator                       | Baseline      | 2015/16 Annual Targets                           | Quarter 1 Targets                                               | Quarter 2 Targets                                          | Quarter 3 Targets                                          | Quarter 4 Targets                                                    | 2015/16 Annual Budget | Reason for review/variante | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|-------------------------|--------------------------------------|----------|-------------------------------------------------|---------------|--------------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|----------------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
|                | Financial viability  |                                                                                            |                         |                                      |          | access                                          |               | access                                           |                                                                 |                                                            |                                                            |                                                                      |                       |                            |                       |
|                |                      |                                                                                            |                         |                                      |          |                                                 |               |                                                  | 0                                                               | 1 000 000.00                                               | 2 500 000.00                                               | 1 759 000.00                                                         |                       |                            | Expenditure budget    |
| INFR-42        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Uitkyk 1&2 Water Supply | Construction of Water supply project | Blouberg | Percentage construction of water supply project | New indicator | 100 Percent construction of water supply project | Appointment of service provider, 0 households with water access | 25 Percent construction completed, 0 households benefiting | 60 Percent construction completed, 0 households benefiting | 100 Percent construction completed, 204 households with water access | 7 565 000.00          | None                       | Progress report       |
|                | Financial viability  |                                                                                            |                         |                                      |          | Number of household with water access           |               | 204 households with water access                 | 0                                                               | 2 500 000.00                                               | 2 500 000.00                                               | 2 565 000.00                                                         |                       |                            | Expenditure budget    |
| INFR-49        | Basic Services       | To provide affordable, clean and potable                                                   | Witten (900 sites) BWS  | Construction of Water supply project | Blouberg | Percentage construction of water supply         | New indicator | 100 Percent construction of                      | Appointment of service                                          | 25 Percent construction                                    | 60 Percent construction completed,                         | 100 Percent construction                                             | 161 000.00            | None                       | Progress report       |

| Project Number | Key performance area | Strategic Objective                               | Project Name | Project Description | Location | Key Performance Indicator             | Baseline | 2015/16 Annual Targets            | Quarter 1 Targets                        | Quarter 2 Targets                  | Quarter 3 Targets       | Quarter 4 Targets                            | 2015/16 Annual Budget | Reason for review/variance | Means of Verification |
|----------------|----------------------|---------------------------------------------------|--------------|---------------------|----------|---------------------------------------|----------|-----------------------------------|------------------------------------------|------------------------------------|-------------------------|----------------------------------------------|-----------------------|----------------------------|-----------------------|
|                |                      | water according to 100% of the population by 2015 |              |                     |          | project                               |          | water supply project              | provider, 0 households with water access | completed, 0 households benefiting | 0 households benefiting | completed, 1674 households with water access |                       |                            |                       |
|                | Financial viability  |                                                   |              |                     |          | Number of household with water access |          | 1674 households with water access | 0                                        | 30 000.00                          | 50 000.00               | 81 000.00                                    |                       |                            | Expenditure budget    |

**LEPELLE NKUMPI LOCAL MUNICIPALITY**

|         |                |                                                                                            |                                       |                                      |                |                                                 |               |                                                  |                                                            |                                                            |                                                            |                                                                      |              |      |                 |
|---------|----------------|--------------------------------------------------------------------------------------------|---------------------------------------|--------------------------------------|----------------|-------------------------------------------------|---------------|--------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|----------------------------------------------------------------------|--------------|------|-----------------|
| INFR-50 | Basic Services | To provide affordable, clean and potable water according to 100% of the population by 2015 | Groothoek (Lebowak gomo) Water Supply | Construction of Water supply project | Lepelle Nkumpi | Percentage construction of water supply project | New indicator | 100 Percent construction of water supply project | 25 Percent construction completed, 0 households benefiting | 40 Percent construction completed, 0 households benefiting | 70 Percent construction completed, 0 households benefiting | 100 Percent construction completed, 321 households with water access | 3 505 000.00 | None | Progress report |
|---------|----------------|--------------------------------------------------------------------------------------------|---------------------------------------|--------------------------------------|----------------|-------------------------------------------------|---------------|--------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|----------------------------------------------------------------------|--------------|------|-----------------|

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name                                  | Project Description                  | Location       | Key Performance Indicator                       | Baseline      | 2015/16 Annual Targets                          | Quarter 1 Targets                                          | Quarter 2 Targets                                          | Quarter 3 Targets                                          | Quarter 4 Targets                                          | 2015/16 Annual Budget | Reason for review/variance | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------|--------------------------------------|----------------|-------------------------------------------------|---------------|-------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
|                | Financial viability  |                                                                                            |                                               |                                      |                |                                                 |               |                                                 | 505 000.00                                                 | 700 000.00                                                 | 1 000 000.00                                               | 1300 000.00                                                |                       |                            | Expenditure budget    |
| INFR-51        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Groothoek (Mathibela) Water Supply            | Construction of Water supply project | Lepelle Nkumpi | Percentage construction of water supply project | New indicator | 50 Percent construction of water supply project | 10 Percent construction completed, 0 households benefiting | 20 Percent construction completed, 0 households benefiting | 30 Percent construction completed, 0 households benefiting | 50 Percent construction completed, 0 households benefiting | 5 562 000.00          | None                       | Progress report       |
|                | Financial viability  |                                                                                            |                                               |                                      |                | Number of household with water access           |               |                                                 | 1 000 000.00                                               | 1300 000.00                                                | 1 562 000.00                                               | 1 7 000.00                                                 |                       |                            | Expenditure budget    |
| INFR-52        | Basic Services       | To provide affordable, clean and potable water according                                   | Groothoek Regional Water Supply (Gama-Molapo) | Construction of Water supply project | Lepelle Nkumpi | Percentage construction of water supply project | New indicator | 100 Percent construction of water supply        | Appointment of service provider, 0 household               | 25 Percent construction completed, 0 households            | 60 Percent construction completed, 0 households            | 100 Percent construction completed,                        | 6 497 000.00          | None                       | Progress report       |

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name                                   | Project Description                  | Location       | Key Performance Indicator                       | Baseline      | 2015/16 Annual Targets                          | Quarter 1 Targets                                               | Quarter 2 Targets                                          | Quarter 3 Targets                                          | Quarter 4 Targets                                          | 2015/16 Annual Budget | Reason for review/variante | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|------------------------------------------------|--------------------------------------|----------------|-------------------------------------------------|---------------|-------------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
|                |                      | to 100% of the population by 2015                                                          | Reticulation)                                  |                                      |                | Number of household with water access           |               | project<br>365 households with water            | s with water access                                             | 0 households benefiting                                    | benefiting                                                 | 365 households with water access                           |                       |                            |                       |
|                | Financial viability  |                                                                                            |                                                |                                      |                |                                                 |               |                                                 | 0                                                               | 1 000 000.00                                               | 3 000 000.00                                               | 2 497 000.00                                               |                       |                            | Expenditure budget    |
| INFR-53        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Groothoek RWS (Ledwaba & Matome) water supply. | Construction of Water supply project | Lepelle Nkumpi | Percentage construction of water supply project | New indicator | 50 Percent construction of water supply project | Appointment of service provider, 0 households with water access | 15 Percent construction completed, 0 households benefiting | 30 Percent construction completed, 0 households benefiting | 50 Percent construction completed, 0 households benefiting | 4 386 000.00          | None                       | Progress report       |
|                | Financial viability  |                                                                                            |                                                |                                      |                |                                                 |               |                                                 | 0                                                               | 1 000 000.00                                               | 1 500 000.00                                               | 1 886 000.00                                               |                       |                            | Expenditure budget    |

| Project Number | Key performance area             | Strategic Objective                                                                        | Project Name                       | Project Description                  | Location       | Key Performance Indicator                                                                    | Baseline      | 2015/16 Annual Targets                           | Quarter 1 Targets                                               | Quarter 2 Targets                                          | Quarter 3 Targets                                          | Quarter 4 Targets                                                    | 2015/16 Annual Budget | Reason for review/variante | Means of Verification |
|----------------|----------------------------------|--------------------------------------------------------------------------------------------|------------------------------------|--------------------------------------|----------------|----------------------------------------------------------------------------------------------|---------------|--------------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|----------------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
| INFR-54        | Basic Services                   | To provide affordable, clean and potable water according to 100% of the population by 2015 | Groothoek (Moletlane) Water Supply | Construction of Water supply project | Lepelle Nkumpi | Percentage construction of water supply project<br><br>Number of household with water access | New indicator | 100 Percent construction of water supply project | Appointment of service provider, 0 households with water access | 25 Percent construction completed, 0 households benefiting | 60 Percent construction completed, 0 households benefiting | 100 Percent construction completed, 356 households with water access | 4 368 000.00          | None                       | Progress report       |
|                | 356 households with water access |                                                                                            |                                    |                                      |                |                                                                                              |               | 0                                                | 1 000 000.00                                                    | 2 000 000.00                                               | 1 468 000.00                                               | Expenditure budget                                                   |                       |                            |                       |
| INFR-55        | Basic Services                   | To provide affordable, clean and potable water according to 100% of the population by 2015 | Mafefe BWS                         | Construction of Water supply project | Lepelle Nkumpi | Percentage construction of water supply project<br><br>Number of household with water access | New indicator | 100 Percent construction of water supply project | Appointment of service provider, 0 households with water access | 25 Percent construction completed, 0 households benefiting | 60 Percent construction completed, 0 households benefiting | 100 Percent construction completed, 159 households with water access | 5 933 000.00          | None                       | Progress report       |

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name                              | Project Description                  | Location       | Key Performance Indicator                                                                    | Baseline      | 2015/16 Annual Targets                                                                | Quarter 1 Targets                                               | Quarter 2 Targets                                          | Quarter 3 Targets                                          | Quarter 4 Targets                                          | 2015/16 Annual Budget | Reason for review/variante | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|-------------------------------------------|--------------------------------------|----------------|----------------------------------------------------------------------------------------------|---------------|---------------------------------------------------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
|                | Financial viability  |                                                                                            |                                           |                                      |                |                                                                                              |               |                                                                                       | 0                                                               | 1 000 000.00                                               | 3 000 000.00                                               | 2 933 000.00                                               |                       |                            | Expenditure budget    |
| INFR-56        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Mphahlele RWS Hwelesha neng water supply. | Construction of Water supply project | Lepelle Nkumpi | Percentage construction of water supply project<br><br>Number of household with water access | New indicator | 50 Percent construction of water supply project<br><br>0 households with water access | Appointment of service provider, 0 households with water access | 15 Percent construction completed, 0 households benefiting | 30 Percent construction completed, 0 households benefiting | 50 Percent construction completed, 0 households benefiting | 3 509 000.00          | None                       | Progress report       |
|                | 0                    |                                                                                            |                                           |                                      |                |                                                                                              |               |                                                                                       | 1 000 000.00                                                    | 1 500 000.00                                               | 2 009 000.00                                               | Expenditure budget                                         |                       |                            |                       |
| INFR-57        | Basic Services       | To provide affordable, clean and potable water according to 100% of the                    | Mphahlele RWS Serobane neng water supply. | Construction of Water supply project | Lepelle Nkumpi | Percentage construction of water supply project                                              | New indicator | 100 Percent construction of water supply project                                      | Appointment of service provider, 0 households with water        | 25 Percent construction completed, 0 households benefiting | 60 Percent construction completed, 0 households benefiting | 100 Percent construction completed, 618 household          | 5 841 000.00          | None                       | Progress report       |

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name                                                                    | Project Description                  | Location       | Key Performance Indicator                       | Baseline      | 2015/16 Annual Targets                          | Quarter 1 Targets                                               | Quarter 2 Targets                                          | Quarter 3 Targets                                          | Quarter 4 Targets                                          | 2015/16 Annual Budget | Reason for review/variante | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|--------------------------------------|----------------|-------------------------------------------------|---------------|-------------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
|                | Financial viability  | population by 2015                                                                         |                                                                                 |                                      |                | Number of household with water access           |               | 618 households with water access                | access                                                          | ds benefitin g                                             |                                                            | s with water access                                        |                       |                            |                       |
|                |                      |                                                                                            |                                                                                 |                                      |                |                                                 |               |                                                 | 0                                                               | 1 000 000.00                                               | 3 000 000.00                                               | 2 841 000.00                                               |                       |                            | Expenditure budget    |
| INFR-58        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Mphahlele RWS Thamagan e, Morotse, Marulanen g, Lenting and Tjiane water supply | Construction of Water supply project | Lepelle Nkumpi | Percentage construction of water supply project | New indicator | 40 Percent construction of water supply project | Appointment of service provider, 0 households with water access | 10 Percent construction completed, 0 households benefiting | 25 Percent construction completed, 0 households benefiting | 40 Percent construction completed, 0 households benefiting | 13 933 000.00         | None                       | Progress report       |
|                | Financial viability  |                                                                                            |                                                                                 |                                      |                | Number of household with water access           |               | 0 households with water access                  | 0                                                               | 3 000 000.00                                               | 4 000 000.00                                               | 6 933 000.00                                               |                       |                            | Expenditure budget    |

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name                        | Project Description                  | Location       | Key Performance Indicator                       | Baseline      | 2015/16 Annual Targets                           | Quarter 1 Targets                                               | Quarter 2 Targets                                          | Quarter 3 Targets                                          | Quarter 4 Targets                                              | 2015/16 Annual Budget | Reason for review/variance | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|-------------------------------------|--------------------------------------|----------------|-------------------------------------------------|---------------|--------------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|----------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
| INFR-59        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Mphahlele RWS Tooseng water supply. | Construction of Water supply project | Lepelle Nkumpi | Percentage construction of water supply project | New indicator | 30 Percent construction of water supply project  | Appointment of service provider, 0 households with water access | 10 Percent construction completed, 0 households benefiting | 20 Percent construction completed, 0 households benefiting | 30 Percent construction completed, 0 households benefiting     | 5 507 000.00          | None                       | Progress report       |
|                | Financial viability  |                                                                                            |                                     |                                      |                | Number of household with water access           |               | 0 households with water access                   | 0                                                               | 1 000 000.00                                               | 2000 000.00                                                | 2 507 000.00                                                   |                       |                            | Expenditure budget    |
| INFR-61        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Groothoek Ga-Rafiri water supply    | Construction of Water supply project | Lepelle Nkumpi | Percentage construction of water supply project | New indicator | 100 Percent construction of water supply project | Appointment of service provider, 0 households with water access | 25 Percent construction completed, 0 households benefiting | 60 Percent construction completed, 0 households benefiting | 100 Percent construction completed, 2218 households with water | 4 386 000.00          | None                       | Progress report       |
|                |                      |                                                                                            |                                     |                                      |                | Number of                                       |               | 2218                                             |                                                                 |                                                            |                                                            |                                                                |                       |                            |                       |

| Project Number                     | Key performance area | Strategic Objective                                                                        | Project Name                                          | Project Description                  | Location | Key Performance Indicator                                                                    | Baseline      | 2015/16 Annual Targets                                                                | Quarter 1 Targets                                               | Quarter 2 Targets                                          | Quarter 3 Targets                                          | Quarter 4 Targets                                          | 2015/16 Annual Budget | Reason for review/variante | Means of Verification |
|------------------------------------|----------------------|--------------------------------------------------------------------------------------------|-------------------------------------------------------|--------------------------------------|----------|----------------------------------------------------------------------------------------------|---------------|---------------------------------------------------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
|                                    | Financial viability  |                                                                                            |                                                       |                                      |          | household with water access                                                                  |               | households with water access                                                          | 0                                                               | 1000 000.00                                                | 1 386 000.00                                               | 2000 000.00                                                |                       |                            | Expenditure budget    |
| <b>MOLEMOLE LOCAL MUNICIPALITY</b> |                      |                                                                                            |                                                       |                                      |          |                                                                                              |               |                                                                                       |                                                                 |                                                            |                                                            |                                                            |                       |                            |                       |
| INFR-67                            | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Dikgading, Sekonye, Mphakane and Springs Reticulation | Construction of Water supply project | Molemole | Percentage construction of water supply project<br><br>Number of household with water access | New indicator | 45 Percent construction of water supply project<br><br>0 households with water access | Appointment of service provider, 0 households with water access | 15 Percent construction completed, 0 households benefiting | 25 Percent construction completed, 0 households benefiting | 45 Percent construction completed, 0 households benefiting | 8 743 000.00          | None                       | Progress report       |
|                                    | Financial viability  |                                                                                            |                                                       |                                      |          |                                                                                              |               |                                                                                       | 0                                                               | 2 000 000.00                                               | 3 000 000.00                                               | 3 743 000.00                                               |                       |                            | Expenditure budget    |

| Project Number | Key performance area    | Strategic Objective                                                                        | Project Name                                        | Project Description                  | Location | Key Performance Indicator                                                                    | Baseline      | 2015/16 Annual Targets                                                                   | Quarter 1 Targets                   | Quarter 2 Targets                  | Quarter 3 Targets                  | Quarter 4 Targets                    | 2015/16 Annual Budget | Reason for review/variance | Means of Verification |
|----------------|-------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------|--------------------------------------|----------|----------------------------------------------------------------------------------------------|---------------|------------------------------------------------------------------------------------------|-------------------------------------|------------------------------------|------------------------------------|--------------------------------------|-----------------------|----------------------------|-----------------------|
| INFR-68        | Basic Services          | To provide affordable, clean and potable water according to 100% of the population by 2015 | Koekoe WS, Maupye WS, Schellenburg WS & Rheiland WS | Construction of Water supply project | Molemole | Percentage construction of water supply project<br><br>Number of household with water access | New indicator | 100 Percent construction of water supply project<br><br>578 households with water access | 15 Percent construction completed , | 35 Percent construction completed, | 60 Percent construction completed, | 100 Percent construction completed , | 12 602 000.00         | None                       | Progress report       |
|                | 0 households benefiting |                                                                                            |                                                     |                                      |          |                                                                                              |               |                                                                                          | 0 households benefiting             | 0 households benefiting            | 578 households with water access   |                                      |                       |                            |                       |
|                | Financial viability     |                                                                                            |                                                     |                                      |          |                                                                                              |               |                                                                                          | 3 000 000.00                        | 3 000 000.00                       | 3 000 000.00                       | 3 602 000.00                         |                       |                            | Expenditure budget    |
| INFR-69        | Basic Services          | To provide affordable, clean and potable water according to 100% of the population by 2015 | Mamotshana, Makgato, Sekalegolo RWS                 | Construction of Water supply project | Molemole | Percentage construction of water supply project<br><br>Number of household                   | New indicator | 100 Percent construction of water supply project<br><br>521 households with water access | 15 Percent construction completed , | 25 Percent construction completed, | 60 Percent construction completed, | 100 Percent construction completed , | 4 439 000.00          | None                       | Progress report       |
|                |                         |                                                                                            |                                                     |                                      |          |                                                                                              |               |                                                                                          | 0 households benefiting             | 0 households benefiting            | 0 households benefiting            | 521 households with water access     |                       |                            |                       |

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name     | Project Description                  | Location | Key Performance Indicator                       | Baseline      | 2015/16 Annual Targets                          | Quarter 1 Targets         | Quarter 2 Targets         | Quarter 3 Targets         | Quarter 4 Targets                 | 2015/16 Annual Budget | Reason for review/variante | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|------------------|--------------------------------------|----------|-------------------------------------------------|---------------|-------------------------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------------|-----------------------|----------------------------|-----------------------|
|                | Financial viability  |                                                                                            |                  |                                      |          | with water access                               |               | lds with water access                           |                           | g                         |                           | access                            |                       |                            |                       |
|                |                      |                                                                                            |                  |                                      |          |                                                 |               |                                                 | 1 000 000.00              | 1 000 000.00              | 1 000 000.00              | 1 439 000.00                      |                       |                            | Expenditure budget    |
| INFR-70        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Mogwadi Borehole | Construction of Water supply project | Molemole | Percentage construction of water supply project | New indicator | 25 Percent construction of water supply project | No target for the quarter | No target for the quarter | No target for the quarter | 25 Percent construction completed | 1 755 000.00          | None                       | Progress report       |
|                | Financial viability  |                                                                                            |                  |                                      |          | Number of household with water access           |               | 0 household with water access                   | 0                         | 0                         | 0                         | 1 755 000.00                      |                       |                            | Expenditure budget    |

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name | Project Description                  | Location | Key Performance Indicator                                                                    | Baseline      | 2015/16 Annual Targets                                                                | Quarter 1 Targets                                               | Quarter 2 Targets                                          | Quarter 3 Targets                                          | Quarter 4 Targets                                          | 2015/16 Annual Budget | Reason for review/variance | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|--------------|--------------------------------------|----------|----------------------------------------------------------------------------------------------|---------------|---------------------------------------------------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
| INFR-71        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Nyakelane    | Construction of Water supply project | Molemole | Percentage construction of water supply project<br><br>Number of household with water access | New indicator | 40 Percent construction of water supply project<br><br>0 households with water access | Appointment of service provider, 0 households with water access | 10 Percent construction completed, 0 households benefiting | 20 Percent construction completed, 0 households benefiting | 40 Percent construction completed, 0 households benefiting | 4 474 000.00          | None                       | Progress report       |
|                | Financial viability  |                                                                                            |              |                                      |          |                                                                                              |               |                                                                                       | 0                                                               | 1 000 000.00                                               | 1 000 000.00                                               | 2 474 000.00                                               |                       |                            | Expenditure budget    |
| INFR-72        | Basic Services       | To provide affordable, clean and potable water according to 100% of                        | Sekonye WS   | Construction of Water supply project | Molemole | Percentage construction of water supply project                                              | New indicator | 30 Percent construction of water supply project                                       | Appointment of service provider, 0 households with              | 10 Percent construction completed, 0                       | 20 Percent construction completed, 0 households benefiting | 30 Percent construction completed, 0 household             | 2 707 000.00          | None                       | Progress report       |

| Project Number | Key performance area | Strategic Objective                                                                        | Project Name | Project Description                  | Location | Key Performance Indicator                       | Baseline      | 2015/16 Annual Targets                          | Quarter 1 Targets         | Quarter 2 Targets         | Quarter 3 Targets         | Quarter 4 Targets                 | 2015/16 Annual Budget | Reason for review/variante | Means of Verification |
|----------------|----------------------|--------------------------------------------------------------------------------------------|--------------|--------------------------------------|----------|-------------------------------------------------|---------------|-------------------------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------------|-----------------------|----------------------------|-----------------------|
|                |                      | the population by 2015                                                                     |              |                                      |          | Number of household with water access           |               | 0 households with water access                  | water access              | households benefiting     |                           | s benefiting                      |                       |                            |                       |
|                | Financial viability  |                                                                                            |              |                                      |          |                                                 |               |                                                 | 0                         | 707 000.00                | 1 000 000.00              | 1 000 000.00                      |                       |                            | Expenditure budget    |
| INFR-78        | Basic Services       | To provide affordable, clean and potable water according to 100% of the population by 2015 | Mohodi WS    | Construction of Water supply project | Molemole | Percentage construction of water supply project | New indicator | 25 Percent construction of water supply project | No target for the quarter | No target for the quarter | No target for the quarter | 25 Percent construction completed | 3 509 000.00          | None                       | Progress report       |
|                | Financial viability  |                                                                                            |              |                                      |          | Number of household with water access           |               | 0 households with water access                  |                           |                           |                           | 0 households benefiting           |                       |                            | Expenditure budget    |
|                |                      |                                                                                            |              |                                      |          |                                                 |               |                                                 | 0                         | 0                         | 0                         | 3 509 000.00                      |                       |                            |                       |

| Project Number                     | Key performance area | Strategic Objective                                                                                          | Project Name                              | Project Description              | Location     | Key Performance Indicator             | Baseline                       | 2015/16 Annual Targets         | Quarter 1 Targets             | Quarter 2 Targets              | Quarter 3 Targets             | Quarter 4 Targets         | 2015/16 Annual Budget | Reason for review/variante | Means of Verification |
|------------------------------------|----------------------|--------------------------------------------------------------------------------------------------------------|-------------------------------------------|----------------------------------|--------------|---------------------------------------|--------------------------------|--------------------------------|-------------------------------|--------------------------------|-------------------------------|---------------------------|-----------------------|----------------------------|-----------------------|
|                                    | y                    |                                                                                                              |                                           |                                  |              |                                       |                                |                                |                               |                                |                               |                           |                       |                            |                       |
| <b>WATER PLANNING &amp; DESIGN</b> |                      |                                                                                                              |                                           |                                  |              |                                       |                                |                                |                               |                                |                               |                           |                       |                            |                       |
| INFR-85                            | Basic Services       | To provide affordable, clean and potable water according to RDP standards to 100% of the population by 2015. | Planning of water and sanitation projects | Development of technical reports | Capricorn DM | Number of technical reports developed | 30 technical reports developed | 20 technical reports developed | 5 technical reports developed | 10 technical reports developed | 5 technical reports developed | No target for the quarter | 16 000 000.00         | None                       | Technical report      |
|                                    | Financial viability  |                                                                                                              |                                           |                                  |              |                                       |                                |                                | 5 000 000.00                  | 6 000 000.00                   | 5 000 000.00                  | 0                         |                       |                            | Expenditure budget    |

| Project Number | Key performance area | Strategic Objective | Project Name                               | Project Description      | Location     | Key Performance Indicator   | Baseline     | 2015/16 Annual Targets | Quarter 1 Targets           | Quarter 2 Targets               | Quarter 3 Targets    | Quarter 4 Targets    | 2015/16 Annual Budget | Reason for review/variante | Means of Verification |
|----------------|----------------------|---------------------|--------------------------------------------|--------------------------|--------------|-----------------------------|--------------|------------------------|-----------------------------|---------------------------------|----------------------|----------------------|-----------------------|----------------------------|-----------------------|
| INFR-86        | Basic Services       |                     | Drilling of Boreholes (Ground water study) | Ground water development | Capricorn DM | Number of boreholes drilled | New baseline | 20 boreholes drilled   | Advertisement of the tender | Appointment of service provider | 10 boreholes drilled | 10 boreholes drilled | 11 000 000.00         | None                       | Progress report       |
|                | Financial viability  |                     |                                            |                          |              |                             |              |                        | 0                           | 0                               | 5 500 000.00         | 5 500 000.00         |                       |                            | Expenditure budget    |

| Project Number                    | Key performance area | Strategic Objective                                     | Project Name        | Project Description | Location | Key Performance Indicator                  | Baseline      | 2015/16 Annual Targets                | Quarter 1 Targets                                         | Quarter 2 Targets                                           | Quarter 3 Targets                                           | Quarter 4 Targets                                                         | 2015/16 Annual Budget | Reason for review/variante | Means of Verification |
|-----------------------------------|----------------------|---------------------------------------------------------|---------------------|---------------------|----------|--------------------------------------------|---------------|---------------------------------------|-----------------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
| <b>SEWER AND RURAL SANITATION</b> |                      |                                                         |                     |                     |          |                                            |               |                                       |                                                           |                                                             |                                                             |                                                                           |                       |                            |                       |
| INFR-88                           | Basic Services       | To provide sanitation to 100% of the population by 2015 | Aganang Sanitation  | Sanitation          | Aganang  | Number of household with sanitation access | New indicator | 305 households with sanitation access | Appointment of service provider, 0 households benefitting | 30 Percent construction completed, 0 households benefitting | 60 Percent construction completed, 0 households benefitting | 100 Percent construction completed, 305 households with sanitation access | 4 386 000.00          | None                       | Progress report       |
|                                   | Financial viability  |                                                         |                     |                     |          |                                            |               | 0                                     | 1 000 000.00                                              | 2 000 000.00                                                | 1 386 000.00                                                | Expenditure budget                                                        |                       |                            |                       |
| INFR-89                           | Basic Service        | To provide sanitation to 100% of                        | Blouberg Sanitation | Sanitation          | Blouberg | Number of household with                   | New indicator | 305 households with                   | Appointment of service                                    | 30 Percent construc                                         | 60 Percent construction                                     | 100 Percent constructio                                                   | 4 386 000.00          | None                       | Progress report       |

| Project Number | Key performance area | Strategic Objective                                     | Project Name              | Project Description | Location       | Key Performance Indicator                  | Baseline      | 2015/16 Annual Targets                | Quarter 1 Targets                                           | Quarter 2 Targets                                           | Quarter 3 Targets                                           | Quarter 4 Targets                                                         | 2015/16 Annual Budget | Reason for review/variance | Means of Verification |
|----------------|----------------------|---------------------------------------------------------|---------------------------|---------------------|----------------|--------------------------------------------|---------------|---------------------------------------|-------------------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
|                | es                   | the population by 2015                                  |                           |                     |                | sanitation access                          |               | sanitation access                     | provider, 0 households benefitting                          | tion completed, 0 households benefitting                    | completed, 0 households benefitting                         | n completed, 305 households with sanitation access                        |                       |                            |                       |
|                | Financial viability  |                                                         |                           |                     |                |                                            |               |                                       | 0                                                           | 1 000 000.00                                                | 2 000 000.00                                                | 1 386 000.00                                                              |                       |                            | Expenditure budget    |
| INFR-90        | Basic Services       | To provide sanitation to 100% of the population by 2015 | Lepelle Nkumpi Sanitation | Sanitation          | Lepelle Nkumpi | Number of household with sanitation access | New indicator | 600 households with sanitation access | 25 Percent construction completed, 0 households benefitting | 50 Percent construction completed, 0 households benefitting | 75 Percent construction completed, 0 households benefitting | 100 Percent construction completed, 600 households with sanitation access | 8 333 000.00          | None                       | Progress report       |
|                | Financial viability  |                                                         |                           |                     |                |                                            |               |                                       | 1 500 000.00                                                | 3 000 000.00                                                | 3 000 000.00                                                | 2 333 000.00                                                              |                       |                            | Expenditure budget    |

| Project Number | Key performance area | Strategic Objective                                     | Project Name        | Project Description | Location | Key Performance Indicator                  | Baseline      | 2015/16 Annual Targets                | Quarter 1 Targets                                         | Quarter 2 Targets                                           | Quarter 3 Targets                                           | Quarter 4 Targets                                                         | 2015/16 Annual Budget | Reason for review/variance | Means of Verification |
|----------------|----------------------|---------------------------------------------------------|---------------------|---------------------|----------|--------------------------------------------|---------------|---------------------------------------|-----------------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------|----------------------------|-----------------------|
|                | y                    |                                                         |                     |                     |          |                                            |               |                                       |                                                           |                                                             |                                                             |                                                                           |                       |                            |                       |
| INFR-91        | Basic Services       | To provide sanitation to 100% of the population by 2015 | Molemole Sanitation | Sanitation          | Molemole | Number of household with sanitation access | New indicator | 305 households with sanitation access | Appointment of service provider, 0 households benefitting | 30 Percent construction completed, 0 households benefitting | 60 Percent construction completed, 0 households benefitting | 100 Percent construction completed, 305 households with sanitation access | 4 386 000.00          | None                       | Progress report       |
|                | Financial viability  |                                                         |                     |                     |          |                                            |               | 0                                     | 1 000 000                                                 | 2 000 000                                                   | 1 386 000                                                   | Expenditure budget                                                        |                       |                            |                       |
|                | Financial viability  |                                                         |                     |                     |          |                                            |               | Nil                                   | Nil                                                       | 1 000 000                                                   | 2 000 000                                                   |                                                                           |                       |                            |                       |

| Project No.                    | Key performance Area                     | Strategic Objectives                                    | Project Name                                         | Project Description (major activities)                         | Location | Key performance indicator                                   | Baseline                                                    | 2015/16 Annual Targets                                      | Quarter 1 Targets                                           | Quarter 2 Targets                                           | Quarter 3 Targets                                           | Quarter 4 Targets                                           | 2015/16 Annual Budget | Reasons for review/ variance | Means of Verification |
|--------------------------------|------------------------------------------|---------------------------------------------------------|------------------------------------------------------|----------------------------------------------------------------|----------|-------------------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------------------|-----------------------|------------------------------|-----------------------|
| <b>PROJECT MANAGEMENT UNIT</b> |                                          |                                                         |                                                      |                                                                |          |                                                             |                                                             |                                                             |                                                             |                                                             |                                                             |                                                             |                       |                              |                       |
| INFR-93                        | Good Governance and Public Participation | To ensure compliance on MIG Requirements and Conditions | Management of the Municipal Infrastructure Programme | Establish and enforce project management standards             | CDM      | Percentage of MIG Expenditure                               | New Indicator                                               | 70 percent MIG Expenditure                                  | 5 percent MIG Expenditure                                   | 25 percent MIG Expenditure                                  | 50 percent MIG Expenditure                                  | 70 percent MIG Expenditure                                  | Opex                  | None                         | Expenditure Report    |
| INFR-94                        | Good Governance and Public Participation | To ensure compliance on MIG Requirements and Conditions | Management of GIS                                    | Planning and monitoring of infrastructure projects through GIS | CDM      | Percentage of infrastructure projects monitored through GIS | 50 percent of infrastructure projects monitored through GIS | 50 percent of infrastructure projects monitored through GIS | 50 percent of infrastructure projects monitored through GIS | 50 percent of infrastructure projects monitored through GIS | 50 percent of infrastructure projects monitored through GIS | 50 percent of infrastructure projects monitored through GIS | Opex                  | None                         | GIS report            |

| Project No.                                 | Key performance Area                     | Strategic Objectives                                    | Project Name                                      | Project Description (major activities)                                      | Location | Key performance indicator                                                                        | Baseline      | 2015/16 Annual Targets                                                                            | Quarter 1 Targets                                                                                 | Quarter 2 Targets                                                                                 | Quarter 3 Targets                                                                                 | Quarter 4 Targets                                                                                 | 2015/16 Annual Budget | Reasons for review/ variance | Means of Verification                                                 |
|---------------------------------------------|------------------------------------------|---------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------------------|----------|--------------------------------------------------------------------------------------------------|---------------|---------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|-----------------------|------------------------------|-----------------------------------------------------------------------|
| <b>INSTITUTIONAL AND SOCIAL DEVELOPMENT</b> |                                          |                                                         |                                                   |                                                                             |          |                                                                                                  |               |                                                                                                   |                                                                                                   |                                                                                                   |                                                                                                   |                                                                                                   |                       |                              |                                                                       |
| INFR-95                                     | Good Governance and Public Participation | To ensure compliance on MIG Requirements and Conditions | Community mobilization                            | Facilitate community involvement in the planning of infrastructure projects | CDM      | Percentage of project steering Committees participate in the planning of infrastructure projects | New indicator | 100 percent of project steering Committees participate in the planning of infrastructure projects | 100 percent of project steering Committees participate in the planning of infrastructure projects | 100 percent of project steering Committees participate in the planning of infrastructure projects | 100 percent of project steering Committees participate in the planning of infrastructure projects | 100 percent of project steering Committees participate in the planning of infrastructure projects | Opex                  | None                         | Reports                                                               |
| INFR-96                                     | Good Governance and Public Participation | To ensure compliance on MIG Requirements and Conditions | Projects inauguration and community participation | Facilitate projects site hand overs to appointed contractors                | CDM      | Percentage of appointed service providers introduced to key stakeholders in the community        | New indicator | 100 percent of appointed service providers introduced to key stakeholders in the community        | 100 percent of appointed service providers introduced to key stakeholders in the community        | 100 percent of appointed service providers introduced to key stakeholders in the community        | 100 percent of appointed service providers introduced to key stakeholders in the community        | 100 percent of appointed service providers introduced to key stakeholders in the community        | Opex                  | None                         | Appointment letters of service providers and the attendance registers |

| Project No. | Key performance Area                     | Strategic Objectives                                    | Project Name                                                 | Project Description (major activities)                                              | Location | Key performance indicator                                              | Baseline      | 2015/16 Annual Targets                                            | Quarter 1 Targets                                                        | Quarter 2 Targets                                                        | Quarter 3 Targets                                                        | Quarter 4 Targets                                                        | 2015/16 Annual Budget | Reasons for review/ variance | Means of Verification           |
|-------------|------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------|-------------------------------------------------------------------------------------|----------|------------------------------------------------------------------------|---------------|-------------------------------------------------------------------|--------------------------------------------------------------------------|--------------------------------------------------------------------------|--------------------------------------------------------------------------|--------------------------------------------------------------------------|-----------------------|------------------------------|---------------------------------|
|             |                                          |                                                         |                                                              |                                                                                     |          |                                                                        |               |                                                                   |                                                                          |                                                                          | stakeholders in the community                                            |                                                                          |                       |                              |                                 |
| INFR-97     | Good Governance and Public Participation | To ensure compliance on MIG Requirements and Conditions | Job creation facilitation                                    | Facilitate the employment of local labor in the implementation of projects          | CDM      | Percentage of jobs facilitated in the implementation of projects       | New indicator | 100 percent of jobs facilitated in the implementation of projects | 100 percent of jobs facilitated in the implementation of projects        | 100 percent of jobs facilitated in the implementation of projects        | 100 percent of jobs facilitated in the implementation of projects        | 100 percent of jobs facilitated in the implementation of projects        | Opex                  | None                         | Reports                         |
| INFR-98     | Good Governance and Public Participation | To ensure compliance on MIG Requirements and Conditions | Water demand management and conservation awareness campaigns | Facilitate awareness campaigns against system tempering on the water supply systems | CDM      | Number of water demand management and conservation awareness campaigns | New Indicator | 20 water demand management and conservation awareness campaigns   | 5 water demand management and conservation awareness campaigns conducted | 5 water demand management and conservation awareness campaigns conducted | 5 water demand management and conservation awareness campaigns conducted | 5 water demand management and conservation awareness campaigns conducted | OPEX                  | None                         | Attendance registers/Programmes |

| Project No. | Key performance Area | Strategic Objectives | Project Name                           | Project Description (major activities)                         | Location | Key performance indicator                        | Baseline      | 2015/16 Annual Targets                    | Quarter 1 Targets                                  | Quarter 2 Targets                                  | Quarter 3 Targets                                  | Quarter 4 Targets                                  | 2015/16 Annual Budget | Reasons for review/ variance | Means of Verification           |
|-------------|----------------------|----------------------|----------------------------------------|----------------------------------------------------------------|----------|--------------------------------------------------|---------------|-------------------------------------------|----------------------------------------------------|----------------------------------------------------|----------------------------------------------------|----------------------------------------------------|-----------------------|------------------------------|---------------------------------|
|             |                      |                      | Health and hygiene awareness campaigns | Facilitate Health and Hygiene awareness on sanitation projects | CDM      | Number of Health and Hygiene awareness campaigns | New Indicator | 20 Health and Hygiene awareness campaigns | 5 Health and Hygiene awareness campaigns conducted | 5 Health and Hygiene awareness campaigns conducted | 5 Health and Hygiene awareness campaigns conducted | 5 Health and Hygiene awareness campaigns conducted | OPEX                  | None                         | Attendance registers/Programmes |

|                                                 |                                                                                                                            |
|-------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|
| <b>Business Unit</b>                            | <ul style="list-style-type: none"> <li>Corporate Services Department – Vote 3</li> </ul>                                   |
| <b>Outcome 9:</b>                               | <ul style="list-style-type: none"> <li>Responsive, Accountable, Effective and Efficient Local Government System</li> </ul> |
| <b>Outputs:</b>                                 | <ul style="list-style-type: none"> <li>Administrative and financial capability</li> </ul>                                  |
| <b>Key Strategic Organizational Objectives:</b> | <ul style="list-style-type: none"> <li>To increase the capacity of the district to deliver its mandate</li> </ul>          |

| Project No. | Project Name | Key Performance Area | Strategic Objectives | Project Description (major activities) | Location | Key performance indicator | Baseline | 2015/16 Annual Targets | Quarter 1 Targets | Quarter 2 Targets | Quarter 3 Targets | Quarter 4 Targets | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification |
|-------------|--------------|----------------------|----------------------|----------------------------------------|----------|---------------------------|----------|------------------------|-------------------|-------------------|-------------------|-------------------|-----------------------|-----------------------------|----------------------|
|-------------|--------------|----------------------|----------------------|----------------------------------------|----------|---------------------------|----------|------------------------|-------------------|-------------------|-------------------|-------------------|-----------------------|-----------------------------|----------------------|

| Project No. | Project Name                   | Key Performance Area                                    | Strategic Objectives                                     | Project Description (major activities) | Location | Key performance indicator                         | Baseline                                                                         | 2015/16 Annual Targets                                                                         | Quarter 1 Targets         | Quarter 2 Targets          | Quarter 3 Targets                         | Quarter 4 Targets                                                                              | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification |
|-------------|--------------------------------|---------------------------------------------------------|----------------------------------------------------------|----------------------------------------|----------|---------------------------------------------------|----------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|---------------------------|----------------------------|-------------------------------------------|------------------------------------------------------------------------------------------------|-----------------------|-----------------------------|----------------------|
| CPS-01      | Office Furniture               | Municipal Transformation and Organizational Development | To provide auxiliary support services to all departments | Procurement of office furniture        | CDM      | Percentage of requested office furniture procured | 100 percent of requested office furniture procured in line with available budget | 100 percent of requested office furniture procured in line with available budget by June 2016. | No target for the quarter | TOR developed and approved | Service provider appointed and SLA signed | 100 percent of requested office furniture procured in line with available budget by June 2016. | 1 800 000.00          | None                        | Delivery note        |
|             |                                | 0                                                       |                                                          |                                        |          |                                                   |                                                                                  |                                                                                                | 0                         | 0                          | 1 800 000.00                              | Payment vouchers                                                                               |                       |                             |                      |
| CPS-02      | Procurement of Air-Conditioner | Municipal Transformation and Organizational Development | To provide auxiliary support services to all departments | Procurement of air conditioners        | CDM      | Number of air-conditioners procured               | 17 air-conditioners procured                                                     | 10 air-conditioners procured by June 2016                                                      | No target for the quarter | TOR developed and approved | Service provider appointed and SLA signed | 10 air-conditioners procured                                                                   | 300 000.00            | None                        | Delivery note        |
|             |                                | 0                                                       |                                                          |                                        |          |                                                   |                                                                                  |                                                                                                | 0                         | 0                          | 300 000.00                                | Payment vouchers                                                                               |                       |                             |                      |
| CPS-04      | Parking shades                 | Municipal Transformation and Organizational Development | To provide auxiliary support services to all             | Parking shades                         | CDM      | Number of parking shades installed                | Parking shades installed at three areas                                          | 12 parking shades installed                                                                    | No target for the quarter | TOR developed and approved | Service provider appointed and SLA signed | 12 parking shades installed                                                                    | 850 000.00            | None                        | parking shades       |

| Project No. | Project Name                             | Key Performance Area                                    | Strategic Objectives                                     | Project Description (major activities)              | Location | Key performance indicator                    | Baseline                                        | 2015/16 Annual Targets                                    | Quarter 1 Targets                               | Quarter 2 Targets                               | Quarter 3 Targets                               | Quarter 4 Targets                               | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification                           |
|-------------|------------------------------------------|---------------------------------------------------------|----------------------------------------------------------|-----------------------------------------------------|----------|----------------------------------------------|-------------------------------------------------|-----------------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-----------------------|-----------------------------|------------------------------------------------|
|             |                                          | Financial Viability                                     | departments                                              |                                                     |          |                                              |                                                 |                                                           | 0                                               | 0                                               | 0                                               | 850 000.00                                      |                       |                             | Payment Vouchers                               |
| CPS-05      | Professional fees & office accommodation | Municipal Transformation and Organizational Development | To provide auxiliary support services to all departments | Professional Fees – Phase 2 (transactional advisor) | CDM      | Percentage of building construction achieved | New indicator                                   | 50 percent of building construction achieved by June 2016 | 5 percent of building construction achieved     | 10 percent of building construction achieved    | 25 percent of building construction achieved    | 50 percent of building construction achieved    | 1 000 000.00          | None                        | Report on building construction                |
|             |                                          | Financial Viability                                     |                                                          |                                                     |          |                                              |                                                 |                                                           | 0                                               | 0                                               | 500 000.00                                      | 500 000.00                                      |                       |                             | Payment Vouchers                               |
| CPS-06      | Repairs and maintenance                  | Municipal Transformation and Organizational Development | To provide auxiliary support services to all departments | Repairs and maintenance [Vehicles]]                 | CDM      | Percentage maintenance of vehicles,          | 100 percent compliance with vehicle maintenance | 100 percent compliance with vehicle maintenance           | 100 percent compliance with vehicle maintenance | 100 percent compliance with vehicle maintenance | 100 percent compliance with vehicle maintenance | 100 percent compliance with vehicle maintenance | 4 730 000.00          | None                        | Report on compliance with the maintenance plan |
|             |                                          | Financial                                               |                                                          |                                                     |          |                                              |                                                 |                                                           | 1 182                                           | 1 182                                           | 1 182                                           | 1 182                                           |                       |                             | Payment                                        |

| Project No. | Project Name                   | Key Performance Area                                    | Strategic Objectives                                     | Project Description (major activities) | Location | Key performance indicator                                                               | Baseline                                                                                              | 2015/16 Annual Targets                                                                                | Quarter 1 Targets                                                                 | Quarter 2 Targets                                                                 | Quarter 3 Targets                                                                 | Quarter 4 Targets                                                                                     | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification           |
|-------------|--------------------------------|---------------------------------------------------------|----------------------------------------------------------|----------------------------------------|----------|-----------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|-----------------------|-----------------------------|--------------------------------|
|             |                                | Viability                                               |                                                          |                                        |          |                                                                                         |                                                                                                       |                                                                                                       | 500.00                                                                            | 500.00                                                                            | 500.00                                                                            | 500.00                                                                                                |                       |                             | Vouchers                       |
| CPS-07      | Fleet management solution      | Municipal Transformation and Organizational Development | To provide auxiliary support services to all departments | Maintenance of fleet                   | CDM      | Percentage of required fleet maintenance solution attended to                           | 100 percent of required fleet maintenance attended to                                                 | 100 percent of required fleet maintenance attended to (service, repairs, two-way) by June 2016        | 100 percent of required fleet maintenance attended to (service, repairs, two-way) | 100 percent of required fleet maintenance attended to (service, repairs, two-way) | 100 percent of required fleet maintenance attended to (service, repairs, two-way) | 100 percent of required fleet maintenance attended to (service, repairs, two-way)                     | 1 480 000 000.00      | None                        | Report on maintenance of fleet |
|             |                                | Financial Viability                                     |                                                          |                                        |          |                                                                                         |                                                                                                       |                                                                                                       | 370 000                                                                           | 370 000                                                                           | 370 000                                                                           | 370 000                                                                                               |                       |                             | Payment Vouchers               |
| CPS-08      | Plant and equipment purchases. | Municipal Transformation and Organizational Development | To provide auxiliary support services to all departments | Purchasing of plants and equipment     | CDM      | Percentage of requested Plant and Equipment purchased in line with the available budget | 100 percent of requested Plant and Equipment purchased in line with the available budget by June 2015 | 100 percent of requested Plant and Equipment purchased in line with the available budget by June 2016 | No target for the quarter                                                         | TOR developed and approved                                                        | Service provider appointed and SLA signed                                         | 100 percent of requested Plant and Equipment purchased in line with the available budget by June 2016 | 2 393 000.00          | None                        | Delivery note/R eports         |

| Project No. | Project Name                                                     | Key Performance Area                                    | Strategic Objectives                                     | Project Description (major activities)                                 | Location | Key performance indicator                                              | Baseline      | 2015/16 Annual Targets                                                                     | Quarter 1 Targets         | Quarter 2 Targets          | Quarter 3 Targets                         | Quarter 4 Targets                                                                          | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification               |
|-------------|------------------------------------------------------------------|---------------------------------------------------------|----------------------------------------------------------|------------------------------------------------------------------------|----------|------------------------------------------------------------------------|---------------|--------------------------------------------------------------------------------------------|---------------------------|----------------------------|-------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------|-----------------------------|------------------------------------|
|             |                                                                  | Financial Viability                                     |                                                          |                                                                        |          |                                                                        |               |                                                                                            | 0                         | 0                          | 0                                         | 2 393 000.00                                                                               |                       |                             | Payment Vouchers                   |
| CPS-09      | Purchase and maintenance of fire extinguishers for water tankers | Municipal Transformation and Organizational Development | To provide auxiliary support services to all departments | Purchase and maintenance of fire extinguishers for water tankers       | CDM      | Number of fire extinguishers for water tankers purchase and maintained | New indicator | 30 fire extinguishers for water tankers purchase and maintained                            | No target for the quarter | TOR developed and approved | Service provider appointed and SLA signed | 30 fire extinguishers for water tankers purchase and maintained                            | 250 000.00            | None                        | Maintenance plan and delivery note |
|             |                                                                  | Financial Viability                                     |                                                          |                                                                        |          |                                                                        |               |                                                                                            | 0                         | 0                          | 0                                         | 250 000.00                                                                                 |                       |                             | Payment Vouchers                   |
| CPS-10      | Refurbishment of Operation and Maintenance fleet                 | Municipal Transformation and Organizational Development | To provide auxiliary support services to all departments | Refurbishment of water tankers and maintenance of half trucks canopies | CDM      | Number of operation and maintenance fleet refurbished.                 | New indicator | 23 operation and maintenance fleet refurbished (9 water tankers and 14 maintenance trucks) | No target for the quarter | TOR developed and approved | Service provider appointed and SLA signed | 23 operation and maintenance fleet refurbished (9 water tankers and 14 maintenance trucks) | 1 000 000.00          | None                        | Report on fleet refurbished        |
|             |                                                                  | Financial Viability                                     |                                                          |                                                                        |          |                                                                        |               |                                                                                            | 0                         | 0                          | 0                                         | 1 000 000.00                                                                               |                       |                             | Payment Vouch                      |

| Project No. | Project Name               | Key Performance Area                                                           | Strategic Objectives                      | Project Description (major activities)                                | Location | Key performance indicator                                         | Baseline                                                  | 2015/16 Annual Targets                                            | Quarter 1 Targets         | Quarter 2 Targets                                        | Quarter 3 Targets                                        | Quarter 4 Targets                                        | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification                                     |
|-------------|----------------------------|--------------------------------------------------------------------------------|-------------------------------------------|-----------------------------------------------------------------------|----------|-------------------------------------------------------------------|-----------------------------------------------------------|-------------------------------------------------------------------|---------------------------|----------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------|-----------------------|-----------------------------|----------------------------------------------------------|
|             |                            |                                                                                |                                           |                                                                       |          |                                                                   |                                                           |                                                                   |                           |                                                          |                                                          |                                                          |                       |                             | er                                                       |
| CPS-11      | Offsite records management | Municipal Transformation and Organizational Development<br>Financial Viability | To provide sustainable records management | Procurement of Offsite records management                             | CDM      | Number of Offsite records management procured and maintained      | 1 offsite records management procured                     | 1 Offsite records management procured and maintained by June 2016 | No target for the quarter | TOR developed and approved                               | Service provider appointed and SLA signed                | 1 Offsite records management procured                    | 1 000 000.00          | None                        | Report on offsite records management<br>Payment Vouchers |
| CPSD-12     | PAIA Compliance            | Municipal Transformation and Organizational Development                        | To provide sustainable records management | Annual PAIA report submitted to South African Human Rights Commission | CDM      | Number of PAIA reports compiled and submitted                     | 4 PAIA reports compiled and submitted                     | 3 reports compiled and submitted                                  | No target for the quarter | 1 reports compiled and submitted                         | 1 reports compiled and submitted                         | 1 reports compiled and submitted                         | Opex                  | None                        | Report on PAIA compliance                                |
| CPSD-13     | Records Management         | Municipal Transformation and Organizational Development                        | To provide sustainable records management | Implementation of records management                                  | CDM      | Number of compliance reports compiled and submitted on file plan. | 3 compliance reports compiled and submitted on file plan. | 3 compliance reports compiled and submitted on file plan          | No target for the quarter | 1 compliance reports compiled and submitted on file plan | 1 compliance reports compiled and submitted on file plan | 1 compliance reports compiled and submitted on file plan | Opex                  | None                        | Compliance report                                        |

| Project No.        | Project Name                                                                        | Key Performance Area                                    | Strategic Objectives                                                                  | Project Description (major activities)                                                                                | Location | Key performance indicator                                                                                          | Baseline                                                                   | 2015/16 Annual Targets                                                                                                          | Quarter 1 Targets                                         | Quarter 2 Targets                                         | Quarter 3 Targets                                         | Quarter 4 Targets                                                                                     | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification        |
|--------------------|-------------------------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|----------|--------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-----------------------------------------------------------|-----------------------------------------------------------|-------------------------------------------------------------------------------------------------------|-----------------------|-----------------------------|-----------------------------|
| <b>ICT AND IKM</b> |                                                                                     |                                                         |                                                                                       |                                                                                                                       |          |                                                                                                                    |                                                                            |                                                                                                                                 |                                                           |                                                           |                                                           |                                                                                                       |                       |                             |                             |
| CPSD -14           | Procurement and implementation of computer hardware, software, systems and networks | Municipal Transformation and Organizational Development | To provide integrated Information Technology services and support to the Municipality | Procurement and implementation of hardware (computers, Software, network, virtualisation, cameras and access control) | CDM      | Number of computers, network installed, software, offices with cameras and access control procured and implemented | 120 Computer, 7 networks, 5 offices with cameras and 1 with access control | 80 Computers, 2 networks installed, 1 software, 2 offices with cameras and access control procured and implemented by June 2016 | No target for the quarter                                 | No target for the quarter                                 | No target for the quarter                                 | 80 Computers, 2 networks installed 1 software, 2 offices with cameras and access control by June 2016 | 1 400 000.00          | None                        | Proof of payment            |
|                    |                                                                                     | Financial Viability                                     |                                                                                       |                                                                                                                       |          |                                                                                                                    |                                                                            |                                                                                                                                 | 0                                                         | 0                                                         | 0                                                         | 1 400 000.00                                                                                          |                       |                             | Payment Vouchers            |
| CPSD -15           | Maintenance of computer equipment                                                   | Municipal Transformation and Organizational Development | To provide integrated Information Technology services and support to the Municipality | Maintenance of IT equipment (Cameras access control, computers, printers, servers laptops, switches)                  | CDM      | Percentage of computer equipment repaired and maintained                                                           | 100% percent of computer equipment maintained                              | 100 Percent of computer equipment repaired and maintained by June 2016                                                          | 100 Percent of computer equipment repaired and maintained | 100 Percent of computer equipment repaired and maintained | 100 Percent of computer equipment repaired and maintained | 100 Percent of computer equipment repaired and maintained                                             | 263 000.00            | None                        | Proof of payment and report |
|                    |                                                                                     | Financial Viability                                     |                                                                                       |                                                                                                                       |          |                                                                                                                    |                                                                            |                                                                                                                                 | 65 750.00                                                 | 65 750.00                                                 | 65 750.00                                                 | 65 750.00                                                                                             |                       |                             | Payment Vouchers            |

| Project No. | Project Name                      | Key Performance Area                                    | Strategic Objectives                                                                  | Project Description (major activities)              | Location | Key performance indicator                                      | Baseline                   | 2015/16 Annual Targets                                                       | Quarter 1 Targets                    | Quarter 2 Targets                    | Quarter 3 Targets                    | Quarter 4 Targets                                                            | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification                               |
|-------------|-----------------------------------|---------------------------------------------------------|---------------------------------------------------------------------------------------|-----------------------------------------------------|----------|----------------------------------------------------------------|----------------------------|------------------------------------------------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|------------------------------------------------------------------------------|-----------------------|-----------------------------|----------------------------------------------------|
| CPSD -16    | Computer services                 | Municipal Transformation and Organizational Development | To provide integrated Information Technology services and support to the Municipality | Payment of system licences and services             | CDM      | Number of systems licenses and services paid                   | 5 system licenses annually | 5 system licensed and 4 services paid by June 2016                           | 1 system licenced and 2 service paid | 1 system licenced and 2 service paid | 2 system licenced and 2 service paid | 1 system licenced and 2 service paid                                         | 4 400 000.00          | None                        | Proof of payment and system licenses               |
|             |                                   | 1 100 000.00                                            |                                                                                       |                                                     |          |                                                                |                            |                                                                              | 1 100 000.00                         | 1 100 000.00                         | 1 100 000.00                         | Payment Vouchers                                                             |                       |                             |                                                    |
| CPSD -17    | Mobile device management solution | Municipal Transformation and Organizational Development | To provide integrated Information Technology services and support to the Municipality | Implementation of Mobile device management solution | CDM      | Percentage implementation of mobile device management solution | New indicator              | 100 percent implementation of mobile device management solution by June 2016 | No target for the quarter            | No target for the quarter            | No target for the quarter            | 100 percent implementation of mobile device management solution by June 2016 | 800 000.00            | None                        | Report on implementation of mobile device solution |
|             |                                   | 0                                                       |                                                                                       |                                                     |          |                                                                |                            |                                                                              | 0                                    | 0                                    | 800 000.00                           | Payment Vouchers                                                             |                       |                             |                                                    |
| CPSD -18    | IT Service Management             | Municipal Transformation and                            | To provide integrated Information                                                     | Implementation of IT Service                        | CDM      | Number of IT Service Management                                | New indicator              | 1 IT Service Management Solution                                             | No target for the                    | No target for the quarter            | No target for the                    | 1 IT Service Management                                                      | 800 000.00            | None                        | Report and proof                                   |

| Project No. | Project Name                          | Key Performance Area                                    | Strategic Objectives                                                                  | Project Description (major activities)            | Location | Key performance indicator                                  | Baseline                         | 2015/16 Annual Targets                                                  | Quarter 1 Targets                    | Quarter 2 Targets         | Quarter 3 Targets                                         | Quarter 4 Targets                                          | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification             |
|-------------|---------------------------------------|---------------------------------------------------------|---------------------------------------------------------------------------------------|---------------------------------------------------|----------|------------------------------------------------------------|----------------------------------|-------------------------------------------------------------------------|--------------------------------------|---------------------------|-----------------------------------------------------------|------------------------------------------------------------|-----------------------|-----------------------------|----------------------------------|
|             | Management Solution                   | Organizational Development                              | Technology services and support to the Municipality                                   | Management Solution                               |          | Solution implemented and supported                         |                                  | implemented                                                             | quarter                              |                           | quarter                                                   | ent Solution implemented                                   |                       |                             | of payment                       |
|             |                                       | Financial Viability                                     |                                                                                       |                                                   |          |                                                            |                                  |                                                                         | 0                                    | 0                         | 0                                                         | 800 000.00                                                 |                       |                             | Payment Vouchers                 |
| CPSD-19     | Biometric access control system       | Municipal Transformation and Organizational Development | To provide integrated Information Technology services and support to the Municipality | Implementation of Biometric access control system | CDM      | Percentage of biometric access control system implemented. | New indicator                    | 100 percent of biometric access control system implemented by June 2016 | No target for the quarter            | No target for the quarter | 50 percent of biometric access control system implemented | 100 percent of biometric access control system implemented | 250 000.00            | None                        | proof of payment Report and      |
|             |                                       | Financial Viability                                     |                                                                                       |                                                   |          |                                                            |                                  |                                                                         | 0                                    | 0                         | 125 000.00                                                | 125 000.00                                                 |                       |                             | Payment Vouchers                 |
| CPS-20      | Disaster recovery plan implementation | Municipal Transformation and Organizational Development | To provide integrated Information Technology services and support to the Municipality | Implementation of disaster recovery plan          | CDM      | Number of Disaster recovery plan implemented               | Disaster recovery plan available | 1 Disaster recovery plan implemented by June 2016                       | 1 Disaster recovery plan implemented | No target for the quarter | No target for the quarter                                 | No target for the quarter                                  | 300 000.00            | None                        | Report on disaster recovery plan |
|             |                                       | Financial                                               |                                                                                       |                                                   |          |                                                            |                                  |                                                                         | 300                                  | 0                         | 0                                                         | 0                                                          |                       |                             | Payment                          |

| Project No.           | Project Name                          | Key Performance Area                                    | Strategic Objectives                                                  | Project Description (major activities) | Location | Key performance indicator                              | Baseline                                         | 2015/16 Annual Targets                                        | Quarter 1 Targets                                  | Quarter 2 Targets                                  | Quarter 3 Targets                                   | Quarter 4 Targets                                | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification                            |
|-----------------------|---------------------------------------|---------------------------------------------------------|-----------------------------------------------------------------------|----------------------------------------|----------|--------------------------------------------------------|--------------------------------------------------|---------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------|-----------------------------------------------------|--------------------------------------------------|-----------------------|-----------------------------|-------------------------------------------------|
|                       |                                       | Viability                                               |                                                                       |                                        |          |                                                        |                                                  |                                                               | 000.00                                             |                                                    |                                                     |                                                  |                       |                             | Vouchers                                        |
| CPS-21                | SAP Upgrade, Maintenance and support  | Municipal Transformation and Organizational Development | To upgrade and implement an integrated SAP system within the district | SAP upgrade, maintenance and support   | CDM      | Percentage of upgrade and implementation of SAP system | 50% implementation                               | 100 percent implementation of SAP (upgrade phase 3)           | 70 percent implementation of SAP (upgrade phase 3) | 80 percent implementation of SAP (upgrade phase 3) | 100 percent implementation of SAP (upgrade phase 3) | No target for the quarter                        | 2 900 000.00          | None                        | Report upgrade and implementation of SAP system |
|                       |                                       | Financial Viability                                     |                                                                       |                                        |          |                                                        |                                                  |                                                               | 966 666                                            | 966 666                                            | 966 666                                             | 0                                                |                       |                             |                                                 |
| <b>LEGAL SERVICES</b> |                                       |                                                         |                                                                       |                                        |          |                                                        |                                                  |                                                               |                                                    |                                                    |                                                     |                                                  |                       |                             |                                                 |
| CPSD-22               | Litigation management/ Legal expenses | Municipal Transformation and Organizational Development | To provide legal services                                             | Litigation management/ Legal expenses  | CDM      | Percentage of all cases defended and instituted        | 100 percent of all cases defended and instituted | 100 percent of all cases defended and instituted by June 2016 | 100 percent of all cases defended and instituted   | 100 percent of all cases defended and instituted   | 100 percent of all cases defended and instituted    | 100 percent of all cases defended and instituted | 2 150 000.00          | None                        | Litigation Report                               |
|                       |                                       | Financial Viability                                     |                                                                       |                                        |          |                                                        |                                                  |                                                               | 537 500                                            | 537 500                                            | 537 500                                             | 537 500                                          |                       |                             | Payment Voucher                                 |

| Project No.                                                                           | Project Name                                                  | Key Performance Area                                    | Strategic Objectives      | Project Description (major activities)                                | Location | Key performance indicator                            | Baseline                                                                     | 2015/16 Annual Targets                                             | Quarter 1 Targets                                                  | Quarter 2 Targets                                                  | Quarter 3 Targets                                                  | Quarter 4 Targets                                                  | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification                                 |
|---------------------------------------------------------------------------------------|---------------------------------------------------------------|---------------------------------------------------------|---------------------------|-----------------------------------------------------------------------|----------|------------------------------------------------------|------------------------------------------------------------------------------|--------------------------------------------------------------------|--------------------------------------------------------------------|--------------------------------------------------------------------|--------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------|-----------------------------|------------------------------------------------------|
|                                                                                       |                                                               |                                                         |                           |                                                                       |          |                                                      |                                                                              |                                                                    |                                                                    |                                                                    |                                                                    |                                                                    |                       |                             | ers                                                  |
| CPSD -23                                                                              | Advisory services                                             | Municipal Transformation and Organizational Development | To provide legal services | legal advices provided                                                | CDM      | Percentage of requested legal advices provided       | 100 percent of requested legal advices provided                              | 100 percent of requested legal advices provided by June 2016       | 100 percent of requested legal advices provided                    | 100 percent of requested legal advices provided                    | 100 percent of requested legal advices provided                    | 100 percent of requested legal advices provided                    | Opex                  | None                        | Report on legal advices provided                     |
| CPSD -24                                                                              | Contracts development                                         | Municipal Transformation and Organizational Development | To provide legal services | Contracts drafted and edited                                          | CDM      | Percentage of requested contracts drafted and edited | 100 percent of requested contracts drafted and edited                        | 100 percent of requested contracts drafted and edited by June 2016 | 100 percent of requested contracts drafted and edited              | 100 percent of requested contracts drafted and edited              | 100 percent of requested contracts drafted and edited              | 100 percent of requested contracts drafted and edited              | Opex                  | None                        | Report on development of contracts                   |
| CPSD -25                                                                              | Development or review of by-laws and legal review of policies | Municipal Transformation and Organizational Development | To provide legal services | Development or review of by-laws<br>-Air Quality<br>-Municipal Health | CDM      | Percentage of required by-laws developed or reviewed | 100 percent of development or review of by-laws and legal review of policies | 100 percent of required by-laws developed or reviewed by June 2016 | 100 percent of required by-laws developed or reviewed by June 2016 | 100 percent of required by-laws developed or reviewed by June 2016 | 100 percent of required by-laws developed or reviewed by June 2016 | 100 percent of required by-laws developed or reviewed by June 2016 | Opex                  | None                        | Report on by-laws and policies development or review |
| <b>HUMAN RESOURCES(KPA 6:MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT)</b> |                                                               |                                                         |                           |                                                                       |          |                                                      |                                                                              |                                                                    |                                                                    |                                                                    |                                                                    |                                                                    |                       |                             |                                                      |
| CPSD -26                                                                              | Protective clothing                                           | Municipal Transformation and                            | To effectively and        | Supply of protective clothing to                                      | CDM      | Number of requesting departments                     | 03 departments supplied                                                      | 6 departments supplied with protective                             | No target for the                                                  | No target for the quarter                                          | No target for the                                                  | 06 departments supplied                                            | 3 150 000.00          | None                        | Proof of payment                                     |

| Project No. | Project Name                      | Key Performance Area                                    | Strategic Objectives                                                                                 | Project Description (major activities)               | Location | Key performance indicator                  | Baseline                                   | 2015/16 Annual Targets                                  | Quarter 1 Targets                          | Quarter 2 Targets                          | Quarter 3 Targets                          | Quarter 4 Targets                          | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification              |
|-------------|-----------------------------------|---------------------------------------------------------|------------------------------------------------------------------------------------------------------|------------------------------------------------------|----------|--------------------------------------------|--------------------------------------------|---------------------------------------------------------|--------------------------------------------|--------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------|-----------------------------|-----------------------------------|
|             |                                   | Organizational Development                              | efficiently recruit and retain competent Human Capital and sound labour relations                    | requesting departments                               |          | supplied with protective clothing          | with protective clothing                   | clothing by June 2016.                                  | quarter                                    |                                            | quarter                                    | with protective clothing                   |                       |                             | ent                               |
|             |                                   | Financial Viability                                     |                                                                                                      |                                                      |          |                                            |                                            |                                                         | 0                                          | 0                                          | 0                                          | 3 150 000.00                               |                       |                             | Payment voucher                   |
| CPSD -27    | Recruitment and selection process | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and sound labour relations | Recruit and select suitable candidates for positions | CDM      | Percentage filling of all funded vacancies | 90 percent filling of all funded vacancies | 90 percent filling of all funded vacancies by June 2016 | 90 percent filling of all funded vacancies | 90 percent filling of all funded vacancies | 90 percent filling of all funded vacancies | 90 percent filling of all funded vacancies | 685 000.00            | None                        | Report on filling of funded posts |
|             |                                   | Financial Viability                                     |                                                                                                      |                                                      |          |                                            |                                            |                                                         | 171 250.00                                 | 171 250.00                                 | 171 250.00                                 | 171 250.00                                 |                       |                             | Payment voucher                   |
| CPSD -28    | Retention Strategies              | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and sound labour           | Implementation of retention strategies               | CDM      | Number of retention strategies implemented | 3 Retention strategies implemented         | 3 Retention strategies implemented by June 2016         | No target for the quarter                  | 1 Retention strategies implemented         | 1 Retention strategies implemented         | 1 Retention strategies implemented         | 155 000.00            | None                        | Report on implemented strategies  |

| Project No. | Project Name                                         | Key Performance Area                                    | Strategic Objectives                                                                                 | Project Description (major activities)         | Location | Key performance indicator                                      | Baseline                                                | 2015/16 Annual Targets                                 | Quarter 1 Targets                                      | Quarter 2 Targets                  | Quarter 3 Targets                                      | Quarter 4 Targets                                      | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification           |
|-------------|------------------------------------------------------|---------------------------------------------------------|------------------------------------------------------------------------------------------------------|------------------------------------------------|----------|----------------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------|--------------------------------------------------------|------------------------------------|--------------------------------------------------------|--------------------------------------------------------|-----------------------|-----------------------------|--------------------------------|
|             |                                                      |                                                         | relations                                                                                            |                                                |          |                                                                |                                                         |                                                        |                                                        |                                    |                                                        |                                                        |                       |                             |                                |
|             |                                                      | Financial Viability                                     |                                                                                                      |                                                |          |                                                                |                                                         |                                                        | 0                                                      | 0                                  | 0                                                      | 155 000.00                                             |                       |                             | Payment voucher                |
| CPSD -29    | Capacity building and Performance Management support | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and sound labour relations | Coordination of activities( Capacity building) | CDM      | Number of Performance Management System activities coordinated | 12 Performance Management System activities coordinated | 3 Performance Management System activities coordinated | 1 Performance Management System activities coordinated | No target for the quarter          | 1 Performance Management System activities coordinated | 1 Performance Management System activities coordinated | 13 000.00             | None                        | Attendances registers          |
|             |                                                      | Financial Viability                                     |                                                                                                      |                                                |          |                                                                |                                                         |                                                        | 4 333.33                                               | 0                                  | 4 333.33                                               | 4 333.33                                               |                       |                             | Payment voucher                |
| CPSD -30    | Performance Reviews                                  | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and sound labour relations | Performance Reviews                            | CDM      |                                                                | 04 performance reviews coordinated                      |                                                        | 01 performance reviews coordinated                     | 01 performance reviews coordinated | 01 performance reviews coordinated                     | No target for the quarter                              | 8 140 000.00          | None                        | Reports on performance reviews |

| Project No. | Project Name                                     | Key Performance Area                                    | Strategic Objectives                                                                                 | Project Description (major activities) | Location | Key performance indicator                             | Baseline                                        | 2015/16 Annual Targets                                       | Quarter 1 Targets                              | Quarter 2 Targets                              | Quarter 3 Targets                              | Quarter 4 Targets                              | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification |
|-------------|--------------------------------------------------|---------------------------------------------------------|------------------------------------------------------------------------------------------------------|----------------------------------------|----------|-------------------------------------------------------|-------------------------------------------------|--------------------------------------------------------------|------------------------------------------------|------------------------------------------------|------------------------------------------------|------------------------------------------------|-----------------------|-----------------------------|----------------------|
|             |                                                  | Financial Viability                                     |                                                                                                      |                                        |          |                                                       |                                                 |                                                              | 0                                              | 0                                              | 6 384 000.00                                   | 0                                              |                       |                             | Payment voucher      |
| CPSD -31    | Medical Surveillance                             | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and sound labour relations | Conduct medical surveillance           | CDM      | Number of employees referred for medical surveillance | 100 employees referred for medical surveillance | 200 employees referred for medical surveillance by June 2016 | 50 employees referred for medical surveillance | 50 employees referred for medical surveillance | 50 employees referred for medical surveillance | 50 employees referred for medical surveillance | 247 000.00            | None                        | Attendance register  |
|             |                                                  | Financial Viability                                     |                                                                                                      |                                        |          |                                                       |                                                 |                                                              | 61 750.00                                      | 61 750.00                                      | 61 750.00                                      | 61 750.00                                      |                       |                             | Payment Vouchers     |
| CPSD -32    | Hazard Identification and Risk Assessment (HIRA) | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and                        | Conduct HIRA                           | CDM      | Number of sites with Hira conducted                   | 4 sites with Hira conducted                     | 4 sites with Hira conducted by June 2016                     | No target for the quarter                      | 1 sites with Hira conducted                    | 1 sites with Hira conducted                    | 2 sites with Hira conducted                    | Opex                  | None                        | Report on HIRA       |

| Project No. | Project Name                    | Key Performance Area                                    | Strategic Objectives                                                                                 | Project Description (major activities)            | Location | Key performance indicator                                    | Baseline                                                      | 2015/16 Annual Targets                                        | Quarter 1 Targets                                             | Quarter 2 Targets                                             | Quarter 3 Targets                                             | Quarter 4 Targets                                             | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification            |
|-------------|---------------------------------|---------------------------------------------------------|------------------------------------------------------------------------------------------------------|---------------------------------------------------|----------|--------------------------------------------------------------|---------------------------------------------------------------|---------------------------------------------------------------|---------------------------------------------------------------|---------------------------------------------------------------|---------------------------------------------------------------|---------------------------------------------------------------|-----------------------|-----------------------------|---------------------------------|
|             |                                 |                                                         | sound labour relations                                                                               |                                                   |          |                                                              |                                                               |                                                               |                                                               |                                                               |                                                               |                                                               |                       |                             |                                 |
| CPSD -33    | Capacity building               | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and sound labour relations | Capacity building on OHS activities               | CDM      | Number of OHS capacity building programmes conducted         | 2 OHS capacity Building programmes conducted                  | 4 OHS capacity Building programmes conducted by June 2016     | 1 OHS capacity Building programmes conducted                  | 1 OHS capacity Building programmes conducted                  | 1 OHS capacity Building programmes conducted                  | 1 OHS capacity Building programmes conducted                  | Opex                  | None                        | Attendance register             |
| CPSD -34    | Employee Wellness Program (EWP) | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and sound labour relations | Implementation of the Employee Wellness Programme | CDM      | Percentage implementation of Employee Wellness Interventions | 100 Percent implementation of Employee Wellness Interventions | 100 Percent implementation of Employee Wellness Interventions | 100 Percent implementation of Employee Wellness Interventions | 100 Percent implementation of Employee Wellness Interventions | 100 Percent implementation of Employee Wellness Interventions | 100 Percent implementation of Employee Wellness Interventions | 2 100 000.00          | None                        | Report on implementation of EWP |
|             |                                 | Financial Viability                                     |                                                                                                      |                                                   |          |                                                              |                                                               |                                                               | 525 000.00                                                    | 525 000.00                                                    | 525 000.00                                                    | 525 000.00                                                    |                       |                             | Payment Vouchers                |

| Project No. | Project Name       | Key Performance Area                                    | Strategic Objectives                                                                                 | Project Description (major activities) | Location | Key performance indicator                                               | Baseline                                                                     | 2015/16 Annual Targets                                       | Quarter 1 Targets                                            | Quarter 2 Targets                                        | Quarter 3 Targets                                        | Quarter 4 Targets                                        | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification                        |
|-------------|--------------------|---------------------------------------------------------|------------------------------------------------------------------------------------------------------|----------------------------------------|----------|-------------------------------------------------------------------------|------------------------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------|-----------------------|-----------------------------|---------------------------------------------|
| CPSD -35    | Sports Activities  | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and sound labour relations | Coordination of Sports activities      | CDM      | Number of employee sports activities coordinated                        | 4 employee sports activities coordinated                                     | 4 employee sports activities coordinated                     | No target for the quarter                                    | 1 employee sports activities coordinated                 | 2 employee sports activities coordinated                 | 1 employee sports activities coordinated                 | Opex                  | None                        | Report on coordination of sports activities |
| CPSD -36    | Employee Relations | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and sound labour relations | Effective Management of Labour cases   | CDM      | Percentage of referred cases attended to within the required time frame | 100 percent of all referred cases attended to within the required time frame | 100 percent of all referred cases attended to within 90 days | 100 percent of all referred cases attended to within 90 days | percent of all referred cases attended to within 90 days | percent of all referred cases attended to within 90 days | percent of all referred cases attended to within 90 days | 325 000.00            | None                        | Report on labour cases attended to          |
|             |                    | Financial Viability                                     |                                                                                                      |                                        |          |                                                                         |                                                                              |                                                              | 81 250.00                                                    | 81 250.00                                                | 81 250.00                                                | 81 250.00                                                |                       |                             | Payment vouchers                            |

| Project No. | Project Name                      | Key Performance Area                                    | Strategic Objectives                                                                                 | Project Description (major activities)          | Location | Key performance indicator                            | Baseline                                     | 2015/16 Annual Targets                                    | Quarter 1 Targets             | Quarter 2 Targets             | Quarter 3 Targets             | Quarter 4 Targets                            | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification            |
|-------------|-----------------------------------|---------------------------------------------------------|------------------------------------------------------------------------------------------------------|-------------------------------------------------|----------|------------------------------------------------------|----------------------------------------------|-----------------------------------------------------------|-------------------------------|-------------------------------|-------------------------------|----------------------------------------------|-----------------------|-----------------------------|---------------------------------|
| CPSD -37    | Induction                         | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and sound labour relations | Induction of new and current employees          | CDM      | Number of induction session conducted                | 7 induction session conducted                | 5 induction session conducted by June 2016                | 1 induction session conducted | 1 induction session conducted | 2 induction session conducted | 1 induction session conducted                | 215 000.00            | None                        | Attendance registers            |
|             |                                   | Financial Viability                                     |                                                                                                      |                                                 |          |                                                      |                                              |                                                           | 53750                         | 53750                         | 53750                         | 53750                                        |                       |                             | Payment Vouchers                |
| CPSD -38    | Development and submission of WSP | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and                        | Development and submission of the WSP to LGSETA | CDM      | Number of Work Skills Plan (WSP) submitted to LGSETA | 1 Work Skills Plan (WSP) submitted to LGSETA | 1 Work Skills Plan (WSP) submitted to LGSETA by June 2016 | No target                     | No target                     | No target                     | 1 Work Skills Plan (WSP) submitted to LGSETA | Opex                  | None                        | Work Skills Plan (WSP) document |

| Project No. | Project Name          | Key Performance Area                                    | Strategic Objectives                                                                                 | Project Description (major activities) | Location | Key performance indicator                                                | Baseline                                                              | 2015/16 Annual Targets                                                             | Quarter 1 Targets                                                   | Quarter 2 Targets                                                    | Quarter 3 Targets                                                    | Quarter 4 Targets                                                     | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification |
|-------------|-----------------------|---------------------------------------------------------|------------------------------------------------------------------------------------------------------|----------------------------------------|----------|--------------------------------------------------------------------------|-----------------------------------------------------------------------|------------------------------------------------------------------------------------|---------------------------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------------------|-----------------------------------------------------------------------|-----------------------|-----------------------------|----------------------|
|             |                       |                                                         | sound labour relations                                                                               |                                        |          |                                                                          |                                                                       |                                                                                    |                                                                     |                                                                      |                                                                      |                                                                       |                       |                             |                      |
| CPSD -39    | Training of employees | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and sound labour relations | Training of employees                  | CDM      | Percentage of the training budget spent on the implementation of the WSP | 100 percent of the training budget spent on the implementation of WSP | 100 percent of the training budget spent on the implementation of WSP by June 2016 | 5 percent of the training budget spent on the implementation of WSP | 25 percent of the training budget spent on the implementation of WSP | 50 percent of the training budget spent on the implementation of WSP | 100 percent of the training budget spent on the implementation of WSP | 1 890 000 .00         | None                        | Budget report        |
|             |                       | Financial Viability                                     |                                                                                                      |                                        |          |                                                                          |                                                                       |                                                                                    | 472 000.00                                                          | 472 000.00                                                           | 472 000.00                                                           | 472 000.00                                                            |                       |                             | Payment Vouchers     |

| Project No. | Project Name            | Key Performance Area                                    | Strategic Objectives                                                                                 | Project Description (major activities)      | Location | Key performance indicator                                                             | Baseline                                                                                             | 2015/16 Annual Targets                                                                                            | Quarter 1 Targets                                             | Quarter 2 Targets                                              | Quarter 3 Targets                                              | Quarter 4 Targets                                                                                                 | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification         |
|-------------|-------------------------|---------------------------------------------------------|------------------------------------------------------------------------------------------------------|---------------------------------------------|----------|---------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|----------------------------------------------------------------|----------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------------|------------------------------|
| CPSD -40    | Training of councillors | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and sound labour relations | Training of councillors                     | CDM      | Percentage of the training budget spent on Councilors training                        | 100 percent of the training budget spent on Councilors training                                      | 100 percent of the training budget spent on Councilors training by June 2016                                      | 5 percent of the training budget spent on Councilors training | 25 percent of the training budget spent on Councilors training | 50 percent of the training budget spent on Councilors training | 100 percent of the training budget spent on Councilors training                                                   | 840 000.00            | None                        | Budget report                |
|             |                         | Financial Viability                                     |                                                                                                      |                                             |          |                                                                                       |                                                                                                      |                                                                                                                   | 210 000.00                                                    | 210 000.00                                                     | 210 000.00                                                     | 210 000.00                                                                                                        |                       |                             | Payment Vouchers             |
| CPSD -41    | Bursaries fund Internal | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and sound labour relations | Awarding of bursaries to internal employees | CDM      | Percentage of eligible employees awarded with bursaries in line with available budget | 100 Percentage of identified eligible employees awarded with bursaries in line with available budget | 100 Percentage of identified eligible employees awarded with bursaries in line with available budget by June 2016 | No target for the quarter                                     | No target for the quarter                                      | No target for the quarter                                      | 100 Percentage of identified eligible employees awarded with bursaries in line with available budget by June 2016 | 1 000 000.00          | None                        | Report on bursary allocation |
|             |                         | Financial Viability                                     |                                                                                                      |                                             |          |                                                                                       |                                                                                                      |                                                                                                                   | 0                                                             | 0                                                              | 0                                                              | 1 000 000.00                                                                                                      |                       |                             | Payment Voucher              |

| Project No. | Project Name                                       | Key Performance Area                                    | Strategic Objectives                                                                                 | Project Description (major activities)                                                                      | Location | Key performance indicator                                                          | Baseline                                                                                          | 2015/16 Annual Targets                                                                                         | Quarter 1 Targets         | Quarter 2 Targets                                                               | Quarter 3 Targets                                                               | Quarter 4 Targets                                                                                 | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification                                   |
|-------------|----------------------------------------------------|---------------------------------------------------------|------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|----------|------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|---------------------------|---------------------------------------------------------------------------------|---------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|-----------------------|-----------------------------|--------------------------------------------------------|
|             |                                                    |                                                         |                                                                                                      |                                                                                                             |          |                                                                                    |                                                                                                   |                                                                                                                |                           |                                                                                 |                                                                                 |                                                                                                   |                       |                             | ers                                                    |
| CPSD -42    | Bursary fund external                              | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and sound labour relations | Awarding of bursary to external people                                                                      | CDM      | Percentage of eligible people awarded with bursaries in line with available budget | 100 Percentage of identified eligible people awarded with bursaries in line with available budget | 100 Percentage of identified eligible people awarded with bursaries in line with available budget by June 2016 | No target for the quarter | No target for the quarter                                                       | No target for the quarter                                                       | 100 Percentage of identified eligible people awarded with bursaries in line with available budget | 1 000 000.00          | None                        | Report on bursary allocation                           |
|             |                                                    | 0                                                       |                                                                                                      |                                                                                                             |          |                                                                                    |                                                                                                   |                                                                                                                | 0                         | 0                                                                               | 1 000 000.00                                                                    | Payment Vouchers                                                                                  |                       |                             |                                                        |
| CPSD -43    | Leaderships, Internships and experiential training | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and sound labour relations | Capacitate young people in the district with regard to Learnerships, internships, and experiential training | CDM      | Number of programs put in place to capacitate young people in the district         | 3 programs put in place to capacitate young people in the district                                | 3 programs put in place to capacitate young people in the district by June 2016                                | No target for the quarter | 1 programs put in place to capacitate young people in the district by June 2016 | 1 programs put in place to capacitate young people in the district by June 2016 | 1 programs put in place to capacitate young people in the district by June 2016                   | 200 000.00            | None                        | Report on capacitation of young people in the district |
|             |                                                    | 0                                                       |                                                                                                      |                                                                                                             |          |                                                                                    |                                                                                                   |                                                                                                                | 66666.67                  | 66666.67                                                                        | 66666.67                                                                        | Payment vouchers                                                                                  |                       |                             |                                                        |

| Project No. | Project Name                                 | Key Performance Area                                    | Strategic Objectives                                                                                 | Project Description (major activities)       | Location | Key performance indicator                                                   | Baseline                                                            | 2015/16 Annual Targets                                                           | Quarter 1 Targets                       | Quarter 2 Targets                                                   | Quarter 3 Targets                                                   | Quarter 4 Targets                                                   | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification     |
|-------------|----------------------------------------------|---------------------------------------------------------|------------------------------------------------------------------------------------------------------|----------------------------------------------|----------|-----------------------------------------------------------------------------|---------------------------------------------------------------------|----------------------------------------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------|-----------------------|-----------------------------|--------------------------|
| CPSD -44    | Job evaluation                               | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and sound labour relations | Conduct job evaluation                       | CDM      | Percentage of jobs evaluated                                                | 100 Percent jobs evaluated                                          | 100 Percent of requested jobs evaluated by June 2016                             | 100 Percent of requested jobs evaluated | 100 Percent of requested jobs evaluated                             | 100 Percent of requested jobs evaluated                             | 100 Percent of requested jobs evaluated                             | 200 000.00            | None                        | Report on job evaluation |
|             |                                              | 50 000.00                                               |                                                                                                      |                                              |          |                                                                             |                                                                     |                                                                                  | 50 000.00                               | 50 000.00                                                           | 50 000.00                                                           | Payment vouchers                                                    |                       |                             |                          |
| CPSD -45    | Review and submit the Employment Equity Plan | Municipal Transformation and Organizational Development | To effectively and efficiently recruit and retain competent Human Capital and sound labour relations | Review and submit the Employment Equity Plan | CDM      | Number of activities performed in compliance with the Employment Equity Act | 3 activities performed in compliance with the Employment Equity Act | 3 activities performed in compliance with the Employment Equity Act by June 2016 | No target for the quarter               | 1 activities performed in compliance with the Employment Equity Act | 1 activities performed in compliance with the Employment Equity Act | 1 activities performed in compliance with the Employment Equity Act | Opex                  | None                        | Employment equity report |
| CPSD        | Employment                                   | Municipal Transformation                                | To effectively                                                                                       | Implementation of the                        | CDM      | Percentage of filled positions                                              | 97 Percent of filled                                                | 97 Percent of filled positions                                                   | 97 Percent of filled                    | 97 Percent of filled                                                | 97 Percent of filled                                                | 97 Percent of filled                                                | Opex                  | None                        | Report on                |

| Project No. | Project Name | Key Performance Area              | Strategic Objectives                                                                  | Project Description (major activities) | Location | Key performance indicator                                                                                                                                 | Baseline                                                                                                                                                            | 2015/16 Annual Targets                                                                                                                                                 | Quarter 1 Targets                                                                                                                                                   | Quarter 2 Targets                                                                                                                                                   | Quarter 3 Targets                                                                                                                                                   | Quarter 4 Targets                                                                                                                                                   | 2015/16 Annual Budget | Reason for review/ variance | Mean of verification                            |
|-------------|--------------|-----------------------------------|---------------------------------------------------------------------------------------|----------------------------------------|----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------------|-------------------------------------------------|
| -46         | Equity Plan  | on and Organizational Development | and efficiently recruit and retain competent Human Capital and sound labour relations | Employment Equity Plan                 |          | occupied by employees from Employment Equity target groups employed in the four highest levels of management in compliance with the Employment Equity Act | positions occupied by employees from Employment Equity target groups employed in the four highest levels of management in compliance with the Employment Equity Act | occupied by employees from Employment Equity target groups employed in the four highest levels of management in compliance with the Employment Equity Act by June 2016 | positions occupied by employees from Employment Equity target groups employed in the four highest levels of management in compliance with the Employment Equity Act | positions occupied by employees from Employment Equity target groups employed in the four highest levels of management in compliance with the Employment Equity Act | positions occupied by employees from Employment Equity target groups employed in the four highest levels of management in compliance with the Employment Equity Act | positions occupied by employees from Employment Equity target groups employed in the four highest levels of management in compliance with the Employment Equity Act |                       |                             | implementation of the Employment Equity targets |

|                                                 |                                                                                                                                                                                                       |
|-------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Business Unit</b>                            | <b>Finance Department - Vote 4</b>                                                                                                                                                                    |
| <b>Outcome 9:</b>                               | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                                                                       |
| <b>Outputs 1 &amp; 7:</b>                       | <ul style="list-style-type: none"> <li>• <b>Implement a differentiated approach to municipal financing, planning and support</b></li> <li>• <b>Administrative and financial capability</b></li> </ul> |
| <b>Key Strategic Organisational Objectives:</b> | <ul style="list-style-type: none"> <li>• <b>To enhance financial viability and management</b></li> </ul>                                                                                              |

| Project No.                | Key performance area | Strategic Objectives                                                   | Project Name      | Project Description (major activities)                                                                                                      | Location | Key performance indicator                                                                                   | Baseline                                                                                                    | 2015/16 Annual Targets                                                                                      | Quarter 1 Targets         | Quarter 2 Targets         | Quarter 3 Targets                                                                                           | Quarter 4 Targets         | 2015/16 Annual Budget | Reason for review/variance | Means of verification                     |
|----------------------------|----------------------|------------------------------------------------------------------------|-------------------|---------------------------------------------------------------------------------------------------------------------------------------------|----------|-------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|---------------------------|---------------------------|-------------------------------------------------------------------------------------------------------------|---------------------------|-----------------------|----------------------------|-------------------------------------------|
| <b>BUDGET AND TREASURY</b> |                      |                                                                        |                   |                                                                                                                                             |          |                                                                                                             |                                                                                                             |                                                                                                             |                           |                           |                                                                                                             |                           |                       |                            |                                           |
| FD-01                      | Financial Viability  | To prepare a credible and realistic budget in line with MFMA timelines | Budget Compliance | To prepare a credible adjustment budget and annual budget to be tabled and adopted as per Municipal Finance Management Act (MFMA) timelines | CDM      | Number of approved credible adjustment budget as per Municipal Finance Management Act (MFMA) by 28 February | 1 approved 2014/15 credible adjustment budget as per Municipal Finance Management Act (MFMA) by 28 February | 1 approved 2015/16 credible adjustment budget as per Municipal Finance Management Act (MFMA) by 28 February | No target for the quarter | No target for the quarter | 1 approved 2015/16 credible adjustment budget as per Municipal Finance Management Act (MFMA) by 28 February | No target for the quarter | Opex                  | None                       | 1 Adjustment budget adopted by council    |
|                            |                      |                                                                        |                   |                                                                                                                                             |          | Number of draft credible annual budgets tabled as per Municipal Finance Management Act (MFMA) by 31 March   | 1 draft 2015/16 annual budget tabled as per Municipal Finance Management Act (MFMA) by 31 March             | 1 draft 2016/17 annual budget tabled as per Municipal Finance Management Act (MFMA) by 31 March             | No target for the quarter | No target for the quarter | 1 draft 2016/17 annual budget tabled as per Municipal Finance Management Act (MFMA) by 31 March             | No target for the quarter | Opex                  | None                       | 1 draft 2016/17 budget adopted by council |

| Project No. | Key performance area | Strategic Objectives                                 | Project Name        | Project Description (major activities)               | Location | Key performance indicator                                                                                              | Baseline                                                                                                       | 2015/16 Annual Targets                                                                                         | Quarter 1 Targets         | Quarter 2 Targets                                                                                              | Quarter 3 Targets                                                                                              | Quarter 4 Targets                                                                                              | 2015/16 Annual Budget | Reason for review/variance | Means of verification                      |
|-------------|----------------------|------------------------------------------------------|---------------------|------------------------------------------------------|----------|------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|---------------------------|----------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|-----------------------|----------------------------|--------------------------------------------|
|             |                      |                                                      |                     |                                                      |          |                                                                                                                        |                                                                                                                | March                                                                                                          |                           |                                                                                                                |                                                                                                                |                                                                                                                |                       |                            |                                            |
|             |                      |                                                      |                     |                                                      |          | Number of credible annual budgets adopted as per Municipal Finance Management Act (MFMA) by 30 May                     | 1 Credible 2015/16 annual budget adopted as per Municipal Finance Management Act (MFMA) by 30 May              | 1 Credible 2016/17 annual budget adopted as per Municipal Finance Management Act (MFMA) by 30 May              | No target for the quarter | No target for the quarter                                                                                      | No target for the quarter                                                                                      | 1 Credible 2016/17 annual budget adopted as per Municipal Finance Management Act (MFMA) by 30 May              | Opex                  |                            | 1 2016/17 annual budget adopted by council |
| FD-02       | Financial Viability  | To prepare and submit credible financial information | Financial reporting | To prepare and submit credible financial information | CDM      | Number of quarterly financial statements submitted to stakeholders within 25 working days after the end of the quarter | 3 quarterly financial statements submitted to stakeholders within 25 working days after the end of the quarter | 3 quarterly financial statements submitted to stakeholders within 25 working days after the end of the quarter | No target for the quarter | 1 quarterly financial statements submitted to stakeholders within 25 working days after the end of the quarter | 1 quarterly financial statements submitted to stakeholders within 25 working days after the end of the quarter | 1 quarterly financial statements submitted to stakeholders within 25 working days after the end of the quarter | Opex                  | None                       | Quarterly financial statements             |

| Project No. | Key performance area | Strategic Objectives | Project Name | Project Description (major activities) | Location | Key performance indicator                                                                                                 | Baseline                                                                                                         | 2015/16 Annual Targets                                                                                           | Quarter 1 Targets                                                                                                | Quarter 2 Targets           | Quarter 3 Targets         | Quarter 4 Targets                                                         | 2015/16 Annual Budget | Reason for review/variance | Means of verification                                   |
|-------------|----------------------|----------------------|--------------|----------------------------------------|----------|---------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|-----------------------------|---------------------------|---------------------------------------------------------------------------|-----------------------|----------------------------|---------------------------------------------------------|
|             |                      |                      |              |                                        |          |                                                                                                                           |                                                                                                                  | quarter                                                                                                          |                                                                                                                  |                             |                           |                                                                           |                       |                            |                                                         |
|             |                      |                      |              |                                        |          | Number of Unqualified audit opinion                                                                                       | 1 Unqualified audit opinion                                                                                      | 1 Unqualified audit opinion                                                                                      | No target for the quarter                                                                                        | 1 Unqualified audit opinion | No target for the quarter | No target for the quarter                                                 | Opex                  | None                       | Auditors report                                         |
|             |                      |                      |              |                                        |          | Number of annual financial statements and performance reports submitted to the Auditor General by 31 <sup>st</sup> August | 1 annual financial statement and performance reports submitted to the Auditor General by 31 <sup>st</sup> August | 1 annual financial statement and performance reports submitted to the Auditor General by 31 <sup>st</sup> August | 1 annual financial statement and performance reports submitted to the Auditor General by 31 <sup>st</sup> August | No target for the quarter   | No target for the quarter | No target for the quarter                                                 | Opex                  | None                       | 2014/15 Annual financial statements                     |
|             |                      |                      |              |                                        |          | Number of MFMA reports submitted to relevant stakeholders within required                                                 | 1 draft budget submitted within 10 working days after tabling to Treasury                                        | 1 draft budget submitted within 10 working days after tabling                                                    | No target for the quarter                                                                                        | No target for the quarter   | No target for the quarter | 1 draft budget submitted within 10 working days after tabling to Treasury | Opex                  | None                       | Acknowledgement from Treasury of report being submitted |

| Project No. | Key performance area | Strategic Objectives | Project Name | Project Description (major activities) | Location | Key performance indicator | Baseline                                                                   | 2015/16 Annual Targets                                                     | Quarter 1 Targets                                          | Quarter 2 Targets                                          | Quarter 3 Targets                                          | Quarter 4 Targets                                                          | 2015/16 Annual Budget | Reason for review/variance | Means of verification                                  |
|-------------|----------------------|----------------------|--------------|----------------------------------------|----------|---------------------------|----------------------------------------------------------------------------|----------------------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------|----------------------------|--------------------------------------------------------|
|             |                      |                      |              |                                        |          | timelines                 |                                                                            | to Treasury                                                                |                                                            |                                                            |                                                            |                                                                            |                       |                            |                                                        |
|             |                      |                      |              |                                        |          |                           | 1 final budget submitted within 10 working days after approval to Treasury | 1 final budget submitted within 10 working days after approval to Treasury | No target for the quarter                                  | No target for the quarter                                  | No target for the quarter                                  | 1 final budget submitted within 10 working days after approval to Treasury | Opex                  | None                       | Acknowledgment from Treasury of report being submitted |
|             |                      |                      |              |                                        |          |                           | 1 set of budget return submitted by 20 July to Treasury                    | 1 set of budget return submitted by 20 July to Treasury                    | 1 set of budget return submitted by 20 July to Treasury    | No target for the quarter                                  | No target for the quarter                                  | No target for the quarter                                                  | Opex                  | None                       | Proof of budget returns submitted                      |
|             |                      |                      |              |                                        |          |                           | 4 quarterly MFMA budget return submitted within 30 working                 | 4 quarterly MFMA budget return submitted within                            | 1 quarterly MFMA budget return submitted within 30 working | 1 quarterly MFMA budget return submitted within 30 working | 1 quarterly MFMA budget return submitted within 30 working | 1 quarterly MFMA budget return submitted within 30 working                 | Opex                  | None                       | Proof of report being submitted                        |

| Project No. | Key performance area | Strategic Objectives | Project Name | Project Description (major activities) | Location | Key performance indicator                     | Baseline                                                                                  | 2015/16 Annual Targets                                                                    | Quarter 1 Targets                                                                        | Quarter 2 Targets                                                                        | Quarter 3 Targets                                                                        | Quarter 4 Targets                                                                        | 2015/16 Annual Budget | Reason for review/variance | Means of verification               |
|-------------|----------------------|----------------------|--------------|----------------------------------------|----------|-----------------------------------------------|-------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|-----------------------|----------------------------|-------------------------------------|
|             |                      |                      |              |                                        |          |                                               | days to Treasury                                                                          | 30 working days to Treasury                                                               | days to Treasury                                                                         | days to Treasury                                                                         | days to Treasury                                                                         | days to Treasury                                                                         |                       |                            |                                     |
|             |                      |                      |              |                                        |          |                                               | 12 monthly budget statements submitted within 10 working days after month-end to treasury | 12 monthly budget statements submitted within 10 working days after month-end to treasury | 3 monthly budget statements submitted within 10 working days after month-end to treasury | 3 monthly budget statements submitted within 10 working days after month-end to treasury | 3 monthly budget statements submitted within 10 working days after month-end to treasury | 3 monthly budget statements submitted within 10 working days after month-end to treasury | Opex                  | None                       | Proof of report being submitted     |
|             |                      |                      |              |                                        |          | Number of reports on SCOA implementation plan | 4 quarterly reports on SCOA Implementation plan submitted                                 | 4 quarterly reports on SCOA Implementation plan submitted                                 | 1 quarterly reports on SCOA Implementation plan submitted                                | 1 quarterly reports on SCOA Implementation plan submitted                                | 1 quarterly reports on SCOA Implementation plan submitted                                | 1 quarterly reports on SCOA Implementation plan submitted                                | Opex                  | None                       | reports on SCOA Implementation plan |

| Project No.               | Key performance area | Strategic Objectives                                   | Project Name        | Project Description (major activities)                                         | Location | Key performance indicator                                                                                       | Baseline                                                                                                    | 2015/16 Annual Targets                                                                                      | Quarter 1 Targets                                                                                          | Quarter 2 Targets                                                                                          | Quarter 3 Targets                                                                                          | Quarter 4 Targets                                                                                          | 2015/16 Annual Budget | Reason for review/variance | Means of verification                                                                                |
|---------------------------|----------------------|--------------------------------------------------------|---------------------|--------------------------------------------------------------------------------|----------|-----------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|-----------------------|----------------------------|------------------------------------------------------------------------------------------------------|
| FD-03                     | Financial Viability  | To ensure financial viability and sustainability       | Treasury management | Monthly monitoring over the financial processes regarding cash flow management | CDM      | Number of monthly cash flow projections, bank and investment reconciliations prepared                           | 12 cash flow projections, bank and investment reconciliations prepared                                      | 12 cash flow projections, bank and investment reconciliations prepared                                      | 3 cash flow projections, bank and investment reconciliations prepared                                      | 3 cash flow projections, bank and investment reconciliations prepared                                      | 3 cash flow projections, bank and investment reconciliations prepared                                      | 3 cash flow projections, bank and investment reconciliations prepared                                      | Opex                  | None                       | Cash flow projections, bank and investment reconciliations reviewed                                  |
| <b>REVENUE MANAGEMENT</b> |                      |                                                        |                     |                                                                                |          |                                                                                                                 |                                                                                                             |                                                                                                             |                                                                                                            |                                                                                                            |                                                                                                            |                                                                                                            |                       |                            |                                                                                                      |
| FD-04                     | Financial Viability  | To ensure all revenue due to municipality is collected | Revenue management  | To collect 100% of revenue billed and VAT due to municipality                  | CDM      | Number of water billing, Value Added Tax (VAT), investment income, debtors and sundry reconciliations performed | 12 of water billing, Value Added Tax (VAT), investment income, debtors and sundry reconciliations performed | 12 of water billing, Value Added Tax (VAT), investment income, debtors and sundry reconciliations performed | 3 of water billing, Value Added Tax (VAT), investment income, debtors and sundry reconciliations performed | 3 of water billing, Value Added Tax (VAT), investment income, debtors and sundry reconciliations performed | 3 of water billing, Value Added Tax (VAT), investment income, debtors and sundry reconciliations performed | 3 of water billing, Value Added Tax (VAT), investment income, debtors and sundry reconciliations performed | Opex                  | None                       | Water billing, Value Added Tax (VAT), investment income, debtors and sundry reconciliations reviewed |
|                           |                      |                                                        |                     | To collect 100% of revenue                                                     | CDM      | Percentage of water collection                                                                                  | 10 percent of water collection                                                                              | 10 percent of water collection                                                                              | 2.5 percent of water                                                                                       | 5 percent of water collection                                                                              | 7.5 percent of water                                                                                       | 10 percent of water collection                                                                             | Equitable share – R   | None                       | Billing reconciliation                                                                               |

| Project No.        | Key performance area | Strategic Objectives                                                                                       | Project Name      | Project Description (major activities)                          | Location | Key performance indicator                               | Baseline                                                | 2015/16 Annual Targets                                  | Quarter 1 Targets                                       | Quarter 2 Targets                                       | Quarter 3 Targets                                       | Quarter 4 Targets                                       | 2015/16 Annual Budget | Reason for review/variance | Means of verification                                             |
|--------------------|----------------------|------------------------------------------------------------------------------------------------------------|-------------------|-----------------------------------------------------------------|----------|---------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|-----------------------|----------------------------|-------------------------------------------------------------------|
|                    |                      |                                                                                                            |                   | billed and VAT due to municipality.                             |          | from service charges billed                             | from service charges billed                             | collection from service charges billed                  | collection from service charges billed                  | from service charges billed                             | collection from service charges billed                  | from service charges billed                             | 6 000 000             |                            | n reviewed                                                        |
|                    | Financial Viability  |                                                                                                            |                   |                                                                 |          |                                                         |                                                         |                                                         | 1500 000.00                                             | 1500 000.00                                             | 1500 000.00                                             | 1500 000.00                                             |                       |                            | Payment Vouchers                                                  |
| <b>EXPENDITURE</b> |                      |                                                                                                            |                   |                                                                 |          |                                                         |                                                         |                                                         |                                                         |                                                         |                                                         |                                                         |                       |                            |                                                                   |
| FD-05              | Financial Viability  | To ensure effective and efficient payment of liabilities within set time frame and in compliance with MFMA | Payables          | Adhere to service standards and MFMA for payment of liabilities | CDM      | Percentage creditors reconciled and paid within 30 days | 80 percent creditors reconciled and paid within 30 days | 80 percent creditors reconciled and paid within 30 days | 80 percent creditors reconciled and paid within 30 days | 80 percent creditors reconciled and paid within 30 days | 80 percent creditors reconciled and paid within 30 days | 80 percent creditors reconciled and paid within 30 days | Opex                  | None                       | Payment reconciliation report and proof of payment within 30 days |
| FD-06              | Financial Viability  | To ensure effective and efficient payment of                                                               | Employee benefits | Accurate payment of salaries and related                        | CDM      | Number of payroll runs and reconciliations              | 12 payroll runs and reconciliations                     | 12 payroll runs and reconciliations                     | 3 payroll runs and reconciliations                      | 3 payroll runs and reconciliations                      | 3 payroll runs and reconciliations                      | 3 payroll runs and reconciliations                      | Opex                  | None                       | Payroll reconciliations performed                                 |

| Project No. | Key performance area | Strategic Objectives       | Project Name | Project Description (major activities)                 | Location | Key performance indicator                             | Baseline                                                 | 2015/16 Annual Targets                                   | Quarter 1 Targets                                        | Quarter 2 Targets         | Quarter 3 Targets         | Quarter 4 Targets         | 2015/16 Annual Budget      | Reason for review/variance | Means of verification                      |
|-------------|----------------------|----------------------------|--------------|--------------------------------------------------------|----------|-------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------|---------------------------|---------------------------|---------------------------|----------------------------|----------------------------|--------------------------------------------|
|             |                      | salaries and related costs |              | costs monthly                                          |          | performed                                             | performed                                                | performed                                                | performed                                                | performed                 | performed                 | performed                 |                            |                            | reviewed                                   |
|             |                      |                            |              | Accurate payment of salaries and related costs monthly | CDM      | Number of employee cost benefit evaluations performed | 1 Employee cost benefit evaluation performed for 2014/15 | 1 Employee cost benefit evaluation performed for 2015/16 | 1 Employee cost benefit evaluation performed for 2015/16 | No target for the quarter | No target for the quarter | No target for the quarter | Equitable share – R 75 000 | None                       | Report on employee cost benefit evaluation |
|             | Financial Viability  |                            |              |                                                        |          |                                                       |                                                          |                                                          | 75 000.00                                                | 0                         | 0                         | 0                         |                            |                            |                                            |

| Project No.                    | Key performance area | Strategic Objectives                                                                                                                                                                                                                        | Project Name      | Project Description (major activities)                          | Location | Key performance indicator                                                       | Baseline                                                                  | 2015/16 Annual Targets                                                    | Quarter 1 Targets                                                         | Quarter 2 Targets                                                         | Quarter 3 Targets                                                         | Quarter 4 Targets                                                         | 2015/16 Annual Budget | Reason for review/variance | Means of verification                                          |
|--------------------------------|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-----------------------------------------------------------------|----------|---------------------------------------------------------------------------------|---------------------------------------------------------------------------|---------------------------------------------------------------------------|---------------------------------------------------------------------------|---------------------------------------------------------------------------|---------------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------|----------------------------|----------------------------------------------------------------|
| <b>SUPPLY CHAIN MANAGEMENT</b> |                      |                                                                                                                                                                                                                                             |                   |                                                                 |          |                                                                                 |                                                                           |                                                                           |                                                                           |                                                                           |                                                                           |                                                                           |                       |                            |                                                                |
| FD-07                          | Financial Viability  | To ensure that the resources required to fulfil the needs identified in the strategic plan of the institution are efficient and effective (at the correct time, price and place and that the quantity and quality will satisfy those needs) | Demand management | Development and Implement the procurement plan                  | CDM      | Number of reports on municipal procurement plan developed and implemented       | 1 report on municipal procurement plan developed and implemented          | 1 municipal procurement plan developed and implemented                    | No target for the quarter                                                 | 1 report on municipal procurement plan implemented                        | No target for the quarter                                                 | No target for the quarter                                                 | Opex                  | None                       | Report on municipal procurement plan developed and implemented |
|                                |                      |                                                                                                                                                                                                                                             |                   | Update municipal database for Service Providers                 | CDM      | Number of reports on municipal database for Service Providers updated           | 1 report on municipal database for Service Providers updated              | 1 report on municipal database for Service Providers updated              | No target for the quarter                                                 | 1 municipal database for Service Providers updated                        | No target for the quarter                                                 | No target for the quarter                                                 | Opex                  | None                       | Reports on municipal database for Service Providers updated    |
|                                |                      |                                                                                                                                                                                                                                             |                   | Supply Chain Management (SCM) requirements linked to the budget | CDM      | Percentage of Supply Chain Management (SCM) requirements that are linked to the | 100 percent of Supply Chain Management (SCM) requirements that are linked | 100 percent of Supply Chain Management (SCM) requirements that are linked | 100 percent of Supply Chain Management (SCM) requirements that are linked | 100 percent of Supply Chain Management (SCM) requirements that are linked | 100 percent of Supply Chain Management (SCM) requirements that are linked | 100 percent of Supply Chain Management (SCM) requirements that are linked | Opex                  | None                       | Appointment register                                           |

| Project No. | Key performance area | Strategic Objectives                                                       | Project Name           | Project Description (major activities)                          | Location | Key performance indicator                                                                  | Baseline                                                                                    | 2015/16 Annual Targets                                                                      | Quarter 1 Targets                                                                           | Quarter 2 Targets                                                                           | Quarter 3 Targets                                                                           | Quarter 4 Targets                                                                           | 2015/16 Annual Budget                                                                       | Reason for review/variance                                                                  | Means of verification               |
|-------------|----------------------|----------------------------------------------------------------------------|------------------------|-----------------------------------------------------------------|----------|--------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|-------------------------------------|
|             |                      |                                                                            |                        |                                                                 |          | budget                                                                                     | to the budget                                                                               | ents that are linked to the budget                                                          | to the budget                                                                               | to the budget                                                                               | to the budget                                                                               | to the budget                                                                               |                                                                                             |                                                                                             |                                     |
| FD-08       | Financial Viability  | Please consider crafting a smart objective rather than putting a statement | Acquisition management | Issue orders for goods and services before delivery of services | CDM      | Percentage of orders issued within 7 working days after appointment                        | 95 Percent of orders issued within 7 working days after appointment                         | 95 Percent of orders issued within 7 working days after appointment                         | 95 Percent of orders issued within 7 working days after appointment                         | 95 Percent of orders issued within 7 working days after appointment                         | 95 Percent of orders issued within 7 working days after appointment                         | 95 Percent of orders issued within 7 working days after appointment                         | Opex                                                                                        | None                                                                                        | Appointment letter and order issued |
|             |                      |                                                                            |                        | Compliance to the SCM regulations                               | CDM      | Percentage of compliance to the SCM regulations that result in R nil irregular expenditure | 100 percent of compliance to the SCM regulations that result in R nil irregular expenditure | 100 percent of compliance to the SCM regulations that result in R nil irregular expenditure | 100 percent of compliance to the SCM regulations that result in R nil irregular expenditure | 100 percent of compliance to the SCM regulations that result in R nil irregular expenditure | 100 percent of compliance to the SCM regulations that result in R nil irregular expenditure | 100 percent of compliance to the SCM regulations that result in R nil irregular expenditure | 100 percent of compliance to the SCM regulations that result in R nil irregular expenditure | 100 percent of compliance to the SCM regulations that result in R nil irregular expenditure | Opex                                |

| Project No. | Key performance area | Strategic Objectives                                   | Project Name                    | Project Description (major activities)                                              | Location | Key performance indicator                                                                               | Baseline                                                                                         | 2015/16 Annual Targets                                                                           | Quarter 1 Targets                                                                                | Quarter 2 Targets                                                                                | Quarter 3 Targets                                                                                | Quarter 4 Targets                                                                                | 2015/16 Annual Budget | Reason for review/variance | Means of verification                                                      |
|-------------|----------------------|--------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------|----------|---------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|-----------------------|----------------------------|----------------------------------------------------------------------------|
|             |                      |                                                        |                                 | Prepare and submit bid documents for evaluation, adjudication award and contracting | CDM      | Number of days taken to appoint service providers since advertising of goods and services               | 90 days taken to appoint service providers since advertising of goods and services               | 90 days taken to appoint service providers since advertising of goods and services               | 90 days taken to appoint service providers since advertising of goods and services               | 90 days taken to appoint service providers since advertising of goods and services               | 90 days taken to appoint service providers since advertising of goods and services               | 90 days taken to appoint service providers since advertising of goods and services               | Opex                  | None                       | Appointment letters                                                        |
|             |                      |                                                        |                                 | Compliance to the SCM regulations                                                   |          | Number of days taken to submit list of irregular, fruitless and wasteful expenditure to COHGTA and AGSA | 30 days taken to submit list of irregular, fruitless and wasteful expenditure to COHGTA and AGSA | 30 days taken to submit list of irregular, fruitless and wasteful expenditure to COHGTA and AGSA | 30 days taken to submit list of irregular, fruitless and wasteful expenditure to COHGTA and AGSA | 30 days taken to submit list of irregular, fruitless and wasteful expenditure to COHGTA and AGSA | 30 days taken to submit list of irregular, fruitless and wasteful expenditure to COHGTA and AGSA | 30 days taken to submit list of irregular, fruitless and wasteful expenditure to COHGTA and AGSA | Opex                  | None                       | Report on irregular, fruitless and wasteful expenditure to COHGTA and AGSA |
| FD-09       | Financial Viability  | To ensure proper valuation, safeguarding, optimisation | Assets and logistics management | Periodic stock counting                                                             | CDM      | Number of inventory verifications performed                                                             | 12 inventory verifications performed                                                             | 12 inventory verifications performed                                                             | 3 inventory verifications performed                                                              | 3 inventory verifications performed                                                              | 3 inventory verifications performed                                                              | 3 inventory verifications performed                                                              | Opex                  | None                       | Inventory verifications report                                             |

| Project No. | Key performance area | Strategic Objectives                                                       | Project Name | Project Description (major activities)              | Location | Key performance indicator                                    | Baseline                                                | 2015/16 Annual Targets                                  | Quarter 1 Targets                                       | Quarter 2 Targets         | Quarter 3 Targets              | Quarter 4 Targets         | 2015/16 Annual Budget | Reason for review/variance | Means of verification                 |
|-------------|----------------------|----------------------------------------------------------------------------|--------------|-----------------------------------------------------|----------|--------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|---------------------------|--------------------------------|---------------------------|-----------------------|----------------------------|---------------------------------------|
|             |                      | n and disposal of municipal assets in compliance with relevant legislation |              |                                                     |          |                                                              |                                                         | ed                                                      |                                                         |                           |                                |                           |                       |                            |                                       |
|             | Financial Viability  |                                                                            |              | Periodic asset counting                             | CDM      | Number of asset verifications performed                      | 2 asset verification performed                          | 2 asset verification performed                          | 1 asset verification performed                          | No target for the quarter | 1 asset verification performed | No target for the quarter | OPEX                  | None                       | Asset verification report             |
|             |                      |                                                                            |              | Regular update and/or maintenance of asset register | CDM      | Number of inventory and asset registers compiled and updated | 1 inventory and one asset register compiled and updated | 1 inventory and one asset register compiled and updated | 1 inventory and one asset register compiled and updated | No target for the quarter | No target for the quarter      | No target for the quarter | Opex                  | None                       | Inventory and asset register reviewed |

| Project No. | Key performance area | Strategic Objectives                                                                                                            | Project Name                                            | Project Description (major activities)              | Location | Key performance indicator                                                                 | Baseline                                                                                   | 2015/16 Annual Targets                                                                     | Quarter 1 Targets                                                                          | Quarter 2 Targets         | Quarter 3 Targets                                                  | Quarter 4 Targets         | 2015/16 Annual Budget       | Reason for review/variance | Means of verification   |
|-------------|----------------------|---------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|-----------------------------------------------------|----------|-------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|---------------------------|--------------------------------------------------------------------|---------------------------|-----------------------------|----------------------------|-------------------------|
| FD-10       | Financial Viability  | To ensure proper valuation, safeguarding, optimisation and disposal of municipal assets in compliance with relevant legislation | Assets management (Unbundling of infrastructure assets) | Unbundling of infrastructure assets                 | CDM      | Percentage of infrastructure assets unbundled in accordance with the accounting framework | 100 percent of infrastructure assets unbundled in accordance with the accounting framework | 100 percent of infrastructure assets unbundled in accordance with the accounting framework | 100 percent of infrastructure assets unbundled in accordance with the accounting framework | No target for the quarter | No target for the quarter                                          | No target for the quarter | 3 000 000                   | None                       | Asset unbundling report |
|             | Financial Viability  |                                                                                                                                 |                                                         |                                                     |          |                                                                                           |                                                                                            |                                                                                            |                                                                                            |                           |                                                                    |                           |                             |                            |                         |
| FD-11       | Financial Viability  | Disposal is the final process when an institution needs to do away with unserviceable, redundant                                | Disposal management                                     | Disposal of assets done in accordance with the MFMA | CDM      | Percentage of disposal of assets done in accordance with the MFMA                         | 100 Percent of disposal of assets done in accordance with the MFMA                         | 100 Percent of disposal of assets done in accordance with the MFMA                         | 100 Percent of disposal of assets done in accordance with the MFMA                         | No target for the quarter | 100 Percent of disposal of assets done in accordance with the MFMA | No target for the quarter | Equitable share – R 105 000 | None                       | Asset disposal report   |

| Project No. | Key performance area | Strategic Objectives        | Project Name | Project Description (major activities) | Location | Key performance indicator | Baseline | 2015/16 Annual Targets | Quarter 1 Targets | Quarter 2 Targets | Quarter 3 Targets | Quarter 4 Targets | 2015/16 Annual Budget | Reason for review/variance | Means of verification |
|-------------|----------------------|-----------------------------|--------------|----------------------------------------|----------|---------------------------|----------|------------------------|-------------------|-------------------|-------------------|-------------------|-----------------------|----------------------------|-----------------------|
|             |                      | or obsolete movable assets. |              |                                        |          |                           |          | MFMA                   |                   |                   |                   |                   |                       |                            |                       |
|             | Financial Viability  |                             |              |                                        |          |                           |          |                        | 52 500.00         | 0                 | 52 500.00         | 0                 |                       |                            | Payment Vouchers      |

| <b>Business Unit</b>                            |                      |                      |              |                                        |          |                           | Development Planning and Environmental Management Services Department – Vote 5                                                                                                                                                                                                                   |                        |                   |                   |                   |                   |                       |                             |                       |  |
|-------------------------------------------------|----------------------|----------------------|--------------|----------------------------------------|----------|---------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|-------------------|-------------------|-------------------|-------------------|-----------------------|-----------------------------|-----------------------|--|
| <b>Outcome 9:</b>                               |                      |                      |              |                                        |          |                           | Responsive, Accountable, Effective and Efficient Local Government System                                                                                                                                                                                                                         |                        |                   |                   |                   |                   |                       |                             |                       |  |
| <b>Outputs:</b>                                 |                      |                      |              |                                        |          |                           | <ul style="list-style-type: none"> <li>Implement a differentiated approach to municipal financing, planning, and support</li> <li>Improving access to basic services</li> <li>Implementation of the community works programme</li> <li>Actions supportive of human settlement outcome</li> </ul> |                        |                   |                   |                   |                   |                       |                             |                       |  |
| <b>Key Strategic Organizational Objectives:</b> |                      |                      |              |                                        |          |                           | <ul style="list-style-type: none"> <li>To provide sustainable basic services and infrastructure development</li> </ul>                                                                                                                                                                           |                        |                   |                   |                   |                   |                       |                             |                       |  |
| Project No.                                     | Key performance Area | Strategic Objectives | Project Name | Project Description (major activities) | Location | Key performance indicator | Baseline                                                                                                                                                                                                                                                                                         | 2015/16 Annual Targets | Quarter 1 Targets | Quarter 2 Targets | Quarter 3 Targets | Quarter 4 Targets | 2015/16 Annual Budget | Reasons for review/variance | Means of verification |  |
| <b>TRANSPORT</b>                                |                      |                      |              |                                        |          |                           |                                                                                                                                                                                                                                                                                                  |                        |                   |                   |                   |                   |                       |                             |                       |  |

| <b>Business Unit</b>                            |                             |                                                                                                                |                                                                 |                                                      |                 | <b>Development Planning and Environmental Management Services Department – Vote 5</b>                                                                                                                                                                                                                    |                                       |                                             |                                                                                                            |                                                                                                            |                                                                                                            |                                             |                              |                                     |                              |
|-------------------------------------------------|-----------------------------|----------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------|-----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|---------------------------------------------|------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|---------------------------------------------|------------------------------|-------------------------------------|------------------------------|
| <b>Outcome 9:</b>                               |                             |                                                                                                                |                                                                 |                                                      |                 | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                                                                                                                                                                          |                                       |                                             |                                                                                                            |                                                                                                            |                                                                                                            |                                             |                              |                                     |                              |
| <b>Outputs:</b>                                 |                             |                                                                                                                |                                                                 |                                                      |                 | <ul style="list-style-type: none"> <li>• Implement a differentiated approach to municipal financing, planning, and support</li> <li>• Improving access to basic services</li> <li>• Implementation of the community works programme</li> <li>• Actions supportive of human settlement outcome</li> </ul> |                                       |                                             |                                                                                                            |                                                                                                            |                                                                                                            |                                             |                              |                                     |                              |
| <b>Key Strategic Organizational Objectives:</b> |                             |                                                                                                                |                                                                 |                                                      |                 | <ul style="list-style-type: none"> <li>• To provide sustainable basic services and infrastructure development</li> </ul>                                                                                                                                                                                 |                                       |                                             |                                                                                                            |                                                                                                            |                                                                                                            |                                             |                              |                                     |                              |
| <b>Project No.</b>                              | <b>Key performance Area</b> | <b>Strategic Objectives</b>                                                                                    | <b>Project Name</b>                                             | <b>Project Description (major activities)</b>        | <b>Location</b> | <b>Key performance indicator</b>                                                                                                                                                                                                                                                                         | <b>Baseline</b>                       | <b>2015/16 Annual Targets</b>               | <b>Quarter 1 Targets</b>                                                                                   | <b>Quarter 2 Targets</b>                                                                                   | <b>Quarter 3 Targets</b>                                                                                   | <b>Quarter 4 Targets</b>                    | <b>2015/16 Annual Budget</b> | <b>Reasons for review/ variance</b> | <b>Means of verification</b> |
| DPEMS-01                                        | Basic Service Delivery      | To coordinate and promote reliable, safe road network, efficient, accessible and affordable transport services | Development of Public transport rural roads infrastructure plan | Public transport rural roads infrastructure planning | CDM             | Number of Public Rural Roads Infrastructure plans developed                                                                                                                                                                                                                                              | 1 Rural roads infrastructure database | 1 Rural Roads Infrastructure plan developed | Traffic Data, Bridge Condition Surveys, Mapping of the Visuals, Extended road visual condition assessments | Traffic Data, Bridge Condition Surveys, Mapping of the Visuals, Extended road visual condition assessments | Traffic Data, Bridge Condition Surveys, Mapping of the Visuals, Extended road visual condition assessments | 1 rural roads infrastructure plan developed | 1 921 000.00                 | None                                | Reports                      |

|                                                 |                                                                                                                                                                                                                                                                                                          |
|-------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Business Unit</b>                            | <b>Development Planning and Environmental Management Services Department – Vote 5</b>                                                                                                                                                                                                                    |
| <b>Outcome 9:</b>                               | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                                                                                                                                                                          |
| <b>Outputs:</b>                                 | <ul style="list-style-type: none"> <li>• Implement a differentiated approach to municipal financing, planning, and support</li> <li>• Improving access to basic services</li> <li>• Implementation of the community works programme</li> <li>• Actions supportive of human settlement outcome</li> </ul> |
| <b>Key Strategic Organizational Objectives:</b> | <ul style="list-style-type: none"> <li>• To provide sustainable basic services and infrastructure development</li> </ul>                                                                                                                                                                                 |

| Project No. | Key performance Area | Strategic Objectives | Project Name | Project Description (major activities) | Location | Key performance indicator | Baseline | 2015/16 Annual Targets | Quarter 1 Targets | Quarter 2 Targets | Quarter 3 Targets | Quarter 4 Targets | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification |
|-------------|----------------------|----------------------|--------------|----------------------------------------|----------|---------------------------|----------|------------------------|-------------------|-------------------|-------------------|-------------------|-----------------------|------------------------------|-----------------------|
|             |                      |                      |              |                                        |          |                           |          |                        |                   |                   |                   |                   |                       |                              |                       |

| <b>Business Unit</b>                            |                      |                      |              |                                        |          | <b>Development Planning and Environmental Management Services Department – Vote 5</b>                                                                                                                                                                                                                    |          |                        |                   |                   |                   |                   |                       |                              |                       |
|-------------------------------------------------|----------------------|----------------------|--------------|----------------------------------------|----------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------------------|-------------------|-------------------|-------------------|-------------------|-----------------------|------------------------------|-----------------------|
| <b>Outcome 9:</b>                               |                      |                      |              |                                        |          | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                                                                                                                                                                          |          |                        |                   |                   |                   |                   |                       |                              |                       |
| <b>Outputs:</b>                                 |                      |                      |              |                                        |          | <ul style="list-style-type: none"> <li>• Implement a differentiated approach to municipal financing, planning, and support</li> <li>• Improving access to basic services</li> <li>• Implementation of the community works programme</li> <li>• Actions supportive of human settlement outcome</li> </ul> |          |                        |                   |                   |                   |                   |                       |                              |                       |
| <b>Key Strategic Organizational Objectives:</b> |                      |                      |              |                                        |          | <ul style="list-style-type: none"> <li>• To provide sustainable basic services and infrastructure development</li> </ul>                                                                                                                                                                                 |          |                        |                   |                   |                   |                   |                       |                              |                       |
| Project No.                                     | Key performance Area | Strategic Objectives | Project Name | Project Description (major activities) | Location | Key performance indicator                                                                                                                                                                                                                                                                                | Baseline | 2015/16 Annual Targets | Quarter 1 Targets | Quarter 2 Targets | Quarter 3 Targets | Quarter 4 Targets | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification |
|                                                 | Financial Viability  |                      |              |                                        |          |                                                                                                                                                                                                                                                                                                          |          |                        | 480 250.00        | 480 250.00        | 480 250.00        | 480 250.00        |                       |                              | Expenditure Budget    |

| <b>Business Unit</b>                            |                        |                                                                                                                |                                          |                                          |          | <b>Development Planning and Environmental Management Services Department – Vote 5</b>                                                                                                                                                                                                                    |                                    |                                                                |                                                                                                                                                                           |                                                                                                                                                                                  |                                                                                                                                                                                 |                                                                                                                                                                              |                       |                              |                       |
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| <b>Outcome 9:</b>                               |                        |                                                                                                                |                                          |                                          |          | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                                                                                                                                                                          |                                    |                                                                |                                                                                                                                                                           |                                                                                                                                                                                  |                                                                                                                                                                                 |                                                                                                                                                                              |                       |                              |                       |
| <b>Outputs:</b>                                 |                        |                                                                                                                |                                          |                                          |          | <ul style="list-style-type: none"> <li>• Implement a differentiated approach to municipal financing, planning, and support</li> <li>• Improving access to basic services</li> <li>• Implementation of the community works programme</li> <li>• Actions supportive of human settlement outcome</li> </ul> |                                    |                                                                |                                                                                                                                                                           |                                                                                                                                                                                  |                                                                                                                                                                                 |                                                                                                                                                                              |                       |                              |                       |
| <b>Key Strategic Organizational Objectives:</b> |                        |                                                                                                                |                                          |                                          |          | <ul style="list-style-type: none"> <li>• To provide sustainable basic services and infrastructure development</li> </ul>                                                                                                                                                                                 |                                    |                                                                |                                                                                                                                                                           |                                                                                                                                                                                  |                                                                                                                                                                                 |                                                                                                                                                                              |                       |                              |                       |
| Project No.                                     | Key performance Area   | Strategic Objectives                                                                                           | Project Name                             | Project Description (major activities)   | Location | Key performance indicator                                                                                                                                                                                                                                                                                | Baseline                           | 2015/16 Annual Targets                                         | Quarter 1 Targets                                                                                                                                                         | Quarter 2 Targets                                                                                                                                                                | Quarter 3 Targets                                                                                                                                                               | Quarter 4 Targets                                                                                                                                                            | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification |
| DPEMS-02                                        | Basic Service Delivery | To coordinate and promote reliable, safe road network, efficient, accessible and affordable transport services | Development of District Road Master Plan | Development of District Road Master Plan | CDM      | Percentage development of District Road Master Plan                                                                                                                                                                                                                                                      | District Integrated Transport plan | 30 percent (data collection, traffic pattern travel forecasts) | 25% of District Roads Master Plan developed<br><br>i.e. Travel Forecasts, Land – use forecasts( SDF) analysis, Economic Forecast analysis, Determination of travel Growth | 50% of District Roads Master Plan developed<br><br>i.e. Travel Forecasts, Land – use forecasts( SDF) analysis, Economic Forecast analysis, Determination of travel Growth rates, | 75% of District Roads Master Plan developed<br><br>i.e. Long Term Roads master Plan, Roads hierarchy, Roads classes, capacity analysis, prioritisation model, cost estimate and | 100% of District Roads Master Plan developed Long<br><br>i.e. Term Roads master Plan, Roads hierarchy, Roads classes, capacity analysis, prioritisation model, cost estimate | 556 000.00            | None                         | Reports               |

| <b>Business Unit</b>                            |                        |                                                                                             |                                |                                        |          | <b>Development Planning and Environmental Management Services Department – Vote 5</b>                                                                                                                                                                                                                    |                                                                                 |                                             |                                                            |                                                     |                                             |                                               |                       |                              |                                 |
|-------------------------------------------------|------------------------|---------------------------------------------------------------------------------------------|--------------------------------|----------------------------------------|----------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|---------------------------------------------|------------------------------------------------------------|-----------------------------------------------------|---------------------------------------------|-----------------------------------------------|-----------------------|------------------------------|---------------------------------|
| <b>Outcome 9:</b>                               |                        |                                                                                             |                                |                                        |          | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                                                                                                                                                                          |                                                                                 |                                             |                                                            |                                                     |                                             |                                               |                       |                              |                                 |
| <b>Outputs:</b>                                 |                        |                                                                                             |                                |                                        |          | <ul style="list-style-type: none"> <li>• Implement a differentiated approach to municipal financing, planning, and support</li> <li>• Improving access to basic services</li> <li>• Implementation of the community works programme</li> <li>• Actions supportive of human settlement outcome</li> </ul> |                                                                                 |                                             |                                                            |                                                     |                                             |                                               |                       |                              |                                 |
| <b>Key Strategic Organizational Objectives:</b> |                        |                                                                                             |                                |                                        |          | <ul style="list-style-type: none"> <li>• To provide sustainable basic services and infrastructure development</li> </ul>                                                                                                                                                                                 |                                                                                 |                                             |                                                            |                                                     |                                             |                                               |                       |                              |                                 |
| Project No.                                     | Key performance Area   | Strategic Objectives                                                                        | Project Name                   | Project Description (major activities) | Location | Key performance indicator                                                                                                                                                                                                                                                                                | Baseline                                                                        | 2015/16 Annual Targets                      | Quarter 1 Targets                                          | Quarter 2 Targets                                   | Quarter 3 Targets                           | Quarter 4 Targets                             | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification           |
|                                                 | Financial Viability    |                                                                                             |                                |                                        |          |                                                                                                                                                                                                                                                                                                          |                                                                                 |                                             | rates, Identification of Network capacities & Deficiencies | Identification of Network capacities & Deficiencies | implementation strategy. Road Master Plan   | and implementation strategy. Road Master Plan |                       |                              |                                 |
|                                                 |                        |                                                                                             |                                |                                        |          |                                                                                                                                                                                                                                                                                                          |                                                                                 |                                             | 139 000.00                                                 | 139 000.00                                          | 139 000.00                                  | 139 000.00                                    |                       |                              | Expenditure Budget              |
| DPEMS-05                                        | Basic Service Delivery | To coordinate and promote reliable, safe road network, efficient, accessible and affordable | Road safety awareness campaign | Promote road safety in the district    | CDM      | Number of road safety awareness campaign conducted                                                                                                                                                                                                                                                       | 36 Road safety education and communication campaign facilitated and coordinated | 5 road safety awareness campaigns conducted | 1 road safety awareness campaign conducted                 | 1 road safety awareness campaign conducted          | 2 road safety awareness campaigns conducted | 1 road safety awareness campaign conducted    | 80 000.00             |                              | Attendance Register and reports |

| <b>Business Unit</b>                            |                      |                           |              |                                        |          | Development Planning and Environmental Management Services Department – Vote 5                                                                                                                                                                                                                           |          |                        |                   |                   |                   |                   |                       |                              |                       |
|-------------------------------------------------|----------------------|---------------------------|--------------|----------------------------------------|----------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------------------|-------------------|-------------------|-------------------|-------------------|-----------------------|------------------------------|-----------------------|
| <b>Outcome 9:</b>                               |                      |                           |              |                                        |          | Responsive, Accountable, Effective and Efficient Local Government System                                                                                                                                                                                                                                 |          |                        |                   |                   |                   |                   |                       |                              |                       |
| <b>Outputs:</b>                                 |                      |                           |              |                                        |          | <ul style="list-style-type: none"> <li>• Implement a differentiated approach to municipal financing, planning, and support</li> <li>• Improving access to basic services</li> <li>• Implementation of the community works programme</li> <li>• Actions supportive of human settlement outcome</li> </ul> |          |                        |                   |                   |                   |                   |                       |                              |                       |
| <b>Key Strategic Organizational Objectives:</b> |                      |                           |              |                                        |          | <ul style="list-style-type: none"> <li>• To provide sustainable basic services and infrastructure development</li> </ul>                                                                                                                                                                                 |          |                        |                   |                   |                   |                   |                       |                              |                       |
| Project No.                                     | Key performance Area | Strategic Objectives      | Project Name | Project Description (major activities) | Location | Key performance indicator                                                                                                                                                                                                                                                                                | Baseline | 2015/16 Annual Targets | Quarter 1 Targets | Quarter 2 Targets | Quarter 3 Targets | Quarter 4 Targets | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification |
|                                                 |                      | Public transport services |              |                                        |          |                                                                                                                                                                                                                                                                                                          | Reduced  |                        |                   |                   |                   |                   |                       |                              |                       |
|                                                 | Financial Viability  |                           |              |                                        |          |                                                                                                                                                                                                                                                                                                          |          |                        | 10 000.00         | 15 000            | 40 000.00         | 15 000.00         |                       |                              | Expenditure Budget    |

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| <b>Business Unit</b> | Development Planning and Environmental Management Services Department |
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| <b>Outcome 9:</b>                               | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                                                                  |
| <b>Outputs:</b>                                 | <ul style="list-style-type: none"> <li>• Implement a differentiated approach to municipal financing, planning, and support</li> <li>• Actions supportive of human settlement outcomes</li> </ul> |
| <b>Key Strategic Organizational Objectives:</b> | <ul style="list-style-type: none"> <li>• To improve spatial development and environmental management</li> </ul>                                                                                  |

| Project No.                     | Key Performance Area | Strategic Objectives       | Project Name                                             | Project Description (major activities)                                   | Location            | Key performance indicator                                           | Baseline                                                    | 2015/16 Annual Targets                                      | Quarter 1 Targets                                            | Quarter 2 Targets                                            | Quarter 3 Targets                                            | Quarter 4 Targets                                            | 2015/16 Annual Budget | Reason for review / variance | Means of Verification |
|---------------------------------|----------------------|----------------------------|----------------------------------------------------------|--------------------------------------------------------------------------|---------------------|---------------------------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------------------|-----------------------|------------------------------|-----------------------|
| <b>ENVIRONMENTAL MANAGEMENT</b> |                      |                            |                                                          |                                                                          |                     |                                                                     |                                                             |                                                             |                                                              |                                                              |                                                              |                                                              |                       |                              |                       |
| DPEMS -06                       | Basic Services       | To protect the environment | Management of the Lepelle Nkumpi landfill site           | Management of the Lepelle Nkumpi landfill site for 8 months              | (Senwabarwana)      | Number of landfill management reports compiled                      | 4 Landfill Management Reports                               | 4 Landfill Management Reports compiled                      | 1 landfill management report                                 | 1 landfill management report                                 | 1 landfill management report                                 | 1 landfill management report                                 | 2 600 000.00          | None                         | Reports               |
|                                 | Financial Viability  |                            |                                                          |                                                                          |                     |                                                                     |                                                             |                                                             | 0                                                            | 0                                                            | 0                                                            | 2 600 000.00                                                 |                       |                              |                       |
| DPEMS -09                       | Basic Services       | To protect the environment | Laboratory analysis air quality (Air quality monitoring) | Passive ambient air quality monitoring (Laboratory Analysis Air Quality) | All municipal areas | Number of reports on passive ambient air quality monitoring results | 4 reports on passive ambient air quality monitoring results | 4 reports on passive ambient air quality monitoring results | 1 quarterly report on passive ambient air quality monitoring | 1 quarterly report on passive ambient air quality monitoring | 1 quarterly report on passive ambient air quality monitoring | 1 quarterly report on passive ambient air quality monitoring | 21 000                | None                         | Reports               |

| Project No.                     | Key Performance Area | Strategic Objectives       | Project Name                                                               | Project Description (major activities)                   | Location                            | Key performance indicator                                                  | Baseline                                                           | 2015/16 Annual Targets                                             | Quarter 1 Targets                                        | Quarter 2 Targets                        | Quarter 3 Targets                                                  | Quarter 4 Targets                             | 2015/16 Annual Budget | Reason for review / variance | Means of Verification             |
|---------------------------------|----------------------|----------------------------|----------------------------------------------------------------------------|----------------------------------------------------------|-------------------------------------|----------------------------------------------------------------------------|--------------------------------------------------------------------|--------------------------------------------------------------------|----------------------------------------------------------|------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------|-----------------------|------------------------------|-----------------------------------|
| <b>ENVIRONMENTAL MANAGEMENT</b> |                      |                            |                                                                            |                                                          |                                     |                                                                            |                                                                    |                                                                    |                                                          |                                          |                                                                    |                                               |                       |                              |                                   |
|                                 | Financial Viability  |                            |                                                                            |                                                          |                                     |                                                                            |                                                                    |                                                                    | ng results                                               | ng results                               | ng results                                                         | ng results                                    |                       |                              | Invoices / Expenditure            |
|                                 |                      |                            |                                                                            |                                                          |                                     |                                                                            |                                                                    |                                                                    | 5 000                                                    | 5 000                                    | 5 000                                                              | 6 000                                         |                       |                              |                                   |
| DPEMS -10                       | Basic Services       | To protect the environment | Air quality monitoring (Repair & Calibration of equipment )                | Repair & calibration of air quality monitoring equipment | CDM                                 | Number of monitoring stations repaired and calibrated                      | 5 monitoring stations repaired and calibrated                      | 5 monitoring stations repaired and calibrated                      | Availability of Terms of Reference and tender advertised | Tender Evaluation Report and appointment | 2 Monitoring stations repaired and calibrated                      | 3 Monitoring stations repaired and calibrated | 115 000               | None                         | Reports                           |
|                                 | Financial Viability  |                            |                                                                            |                                                          |                                     |                                                                            |                                                                    |                                                                    | 0                                                        | 0                                        | 0                                                                  | 115 000.                                      |                       |                              | Invoice / Expenditure             |
| DPEMS -14                       | Basic Services       | To protect the environment | Support to WESSA (Wildlife and Environmental Society of South Africa) Eco- | Environmental awareness programme for school children    | All municipal areas in the district | Number of signed MoU's and progress reports for transfer of funds to WESSA | 1 Signed MoU and 4 progress reports for transfer of funds to WESSA | 1 Signed MoU and 4 progress reports for transfer of funds to WESSA | No target for the quarter                                | No target for the quarter                | 1 Signed MoU and 4 progress reports for transfer of funds to WESSA | No target for the quarter                     | 151 000               | None                         | Signed MoU and 4 progress reports |

| Project No.                     | Key Performance Area | Strategic Objectives | Project Name                                       | Project Description (major activities) | Location | Key performance indicator | Baseline | 2015/16 Annual Targets | Quarter 1 Targets | Quarter 2 Targets | Quarter 3 Targets | Quarter 4 Targets | 2015/16 Annual Budget | Reason for review / variance | Means of Verification         |
|---------------------------------|----------------------|----------------------|----------------------------------------------------|----------------------------------------|----------|---------------------------|----------|------------------------|-------------------|-------------------|-------------------|-------------------|-----------------------|------------------------------|-------------------------------|
| <b>ENVIRONMENTAL MANAGEMENT</b> |                      |                      |                                                    |                                        |          |                           |          |                        |                   |                   |                   |                   |                       |                              |                               |
|                                 |                      |                      | Schools Environmental Education Awareness Campaign |                                        |          |                           |          |                        |                   |                   |                   |                   |                       |                              |                               |
|                                 | Financial Viability  |                      |                                                    |                                        |          |                           |          |                        | 0                 | 0                 | 151 000           | 0                 |                       |                              | MoA & Funds transfer to WESSA |

| Project No.                     | Key Performance Area | Strategic Objectives       | Project Name                                    | Project Description (major activities)                              | Location | Key performance indicator      | Baseline              | 2015/16 Annual Targets | Quarter 1 Targets                                        | Quarter 2 Targets                        | Quarter 3 Targets                | Quarter 4 Targets                                                   | 2015/16 Annual Budget | Reason for review / variance | Means of Verification |
|---------------------------------|----------------------|----------------------------|-------------------------------------------------|---------------------------------------------------------------------|----------|--------------------------------|-----------------------|------------------------|----------------------------------------------------------|------------------------------------------|----------------------------------|---------------------------------------------------------------------|-----------------------|------------------------------|-----------------------|
| <b>ENVIRONMENTAL MANAGEMENT</b> |                      |                            |                                                 |                                                                     |          |                                |                       |                        |                                                          |                                          |                                  |                                                                     |                       |                              |                       |
| DPEMS -15                       | Basic Services       | To protect the environment | Strategic Environmental Analysis (SEA) for SDFs | Compilation of a Strategic Environmental Assessment for Blouberg LM | All 5LMs | Number of SEA reports compiled | 1 SEA Report compiled | 1 SEA Report compiled  | Availability of Terms of Reference and tender advertised | Tender Evaluation Report and appointment | Progress report on SEA conducted | 1 SEA (Strategic Environmental Analysis) conducted and final report | 728 000               | None                         | Reports               |
|                                 | Financial Viability  |                            |                                                 |                                                                     |          |                                |                       |                        | 0                                                        | 0                                        | 0                                | 728 000                                                             |                       |                              | Invoices              |

| Project No.                     | Key Performance Area | Strategic Objectives       | Project Name                       | Project Description (major activities)                      | Location                                                   | Key performance indicator                                           | Baseline                                                      | 2015/16 Annual Targets                                        | Quarter 1 Targets                                                                              | Quarter 2 Targets                                        | Quarter 3 Targets                                      | Quarter 4 Targets                                      | 2015/16 Annual Budget | Reason for review / variance | Means of Verification             |
|---------------------------------|----------------------|----------------------------|------------------------------------|-------------------------------------------------------------|------------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------|---------------------------------------------------------------|------------------------------------------------------------------------------------------------|----------------------------------------------------------|--------------------------------------------------------|--------------------------------------------------------|-----------------------|------------------------------|-----------------------------------|
| <b>ENVIRONMENTAL MANAGEMENT</b> |                      |                            |                                    |                                                             |                                                            |                                                                     |                                                               |                                                               |                                                                                                |                                                          |                                                        |                                                        |                       |                              |                                   |
| DPEMS -16                       | Basic Services       | To protect the environment | Alien plant eradication project    | Eradication of alien plants to create EPWP jobs             | Blouberg, Lepelle-Nkumpi, Polokwane, Molemole & Aganang LM | Number of EPWP jobs created through alien plant eradication project | 100 EPWP jobs created through alien plant eradication project | 100 EPWP jobs created through alien plant eradication project | Availability of Terms of Reference (TOR) and Availability of Memorandum of Understanding (MOU) | Availability of equipment and proof of transfer of funds | 50 EPWP (Extended Public Works Programme) jobs created | 50 EPWP (Extended Public Works Programme) jobs created | 1 145 000             | None                         | Reports                           |
|                                 | Financial Viability  |                            |                                    |                                                             |                                                            |                                                                     |                                                               |                                                               |                                                                                                |                                                          |                                                        |                                                        |                       |                              | 0                                 |
| DPEMS -17                       | Basic Services       | To protect the environment | Green and beautifying the district | Planting of trees for greening and beautifying the district | All municipal areas                                        | Number of trees planted                                             | 500 Trees planted                                             | 350 Trees planted                                             | Availability of Tender Terms of Reference and tender advertised                                | Tender Evaluation Report and appointment                 | 175 Trees planted                                      | 175 Trees planted                                      | 250 000               | None                         | Service Level Agreement & Reports |
|                                 | Financial Viability  |                            |                                    |                                                             |                                                            |                                                                     |                                                               |                                                               |                                                                                                |                                                          |                                                        |                                                        |                       |                              | 0                                 |

| Project No.                     | Key Performance Area | Strategic Objectives       | Project Name                     | Project Description (major activities)               | Location             | Key performance indicator                  | Baseline                            | 2015/16 Annual Targets                   | Quarter 1 Targets                                                    | Quarter 2 Targets                                                          | Quarter 3 Targets                                                          | Quarter 4 Targets                        | 2015/16 Annual Budget | Reason for review / variance | Means of Verification                   |
|---------------------------------|----------------------|----------------------------|----------------------------------|------------------------------------------------------|----------------------|--------------------------------------------|-------------------------------------|------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------------------------|----------------------------------------------------------------------------|------------------------------------------|-----------------------|------------------------------|-----------------------------------------|
| <b>ENVIRONMENTAL MANAGEMENT</b> |                      |                            |                                  |                                                      |                      |                                            |                                     |                                          |                                                                      |                                                                            |                                                                            |                                          |                       |                              |                                         |
| DPEMS-18                        | Basic Services       | To protect the environment | Purchasing of 10 Recycling units | Purchasing of waste equipment for recycling purposes | All municipal areas  | Number of recycling units/depots purchased | 10 recycling units/depots purchased | 10 recycling units/depots purchased      | Availability of Terms of Reference and tender advertised             | 1 Tender evaluation report                                                 | Appointment of service provider                                            | 10 recycling units distributed           | 186 000               | None                         | SLA, Delivery Note, Distribution Report |
|                                 | Financial Viability  |                            |                                  |                                                      |                      |                                            |                                     |                                          | 0                                                                    | 0                                                                          | 0                                                                          | 186 000                                  |                       |                              | Invoice                                 |
| DPEMS-19                        | Basic Services       | To protect the environment | Purchasing of a waste truck      | Purchasing of waste trucks for local municipalities  | Local Municipalities | Number of waste trucks purchased           | 2 Waste trucks purchased            | 1 waste truck purchased (Lepelle-Nkumpi) | Availability of a Budget Verification and waste truck specifications | Progress report on the availability of a waste truck for Lepelle-Nkumpi LM | Progress report on the availability of a waste truck for Lepelle-Nkumpi LM | 1 waste truck purchased (Lepelle-Nkumpi) | 1 800 000             | None                         | Delivery note/waste truck               |
|                                 | Financial Viability  |                            |                                  |                                                      |                      |                                            |                                     |                                          | 0                                                                    | 0                                                                          | 0                                                                          | 1 800 000                                |                       |                              | Invoice<br>Expenditure                  |
| DPEMS                           | Basic                | To protect the             | Environmental                    | Conduct environment                                  | CDM                  | Number of environmental                    | 4 environme                         | 6 environm                               | 1 environ                                                            | 1 environ                                                                  | 2 environ                                                                  | 2 environ                                | 312 000               | None                         | Campaign                                |

| Project No.                     | Key Performance Area | Strategic Objectives       | Project Name                        | Project Description (major activities)      | Location    | Key performance indicator                                                 | Baseline                                                          | 2015/16 Annual Targets                                            | Quarter 1 Targets                                        | Quarter 2 Targets                               | Quarter 3 Targets                                 | Quarter 4 Targets                                 | 2015/16 Annual Budget | Reason for review / variance | Means of Verification |
|---------------------------------|----------------------|----------------------------|-------------------------------------|---------------------------------------------|-------------|---------------------------------------------------------------------------|-------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------------|-------------------------------------------------|---------------------------------------------------|---------------------------------------------------|-----------------------|------------------------------|-----------------------|
| <b>ENVIRONMENTAL MANAGEMENT</b> |                      |                            |                                     |                                             |             |                                                                           |                                                                   |                                                                   |                                                          |                                                 |                                                   |                                                   |                       |                              |                       |
| -20                             | Services             | environment                | awareness campaign                  | al awareness campaign in the communities    |             | awareness campaigns conducted                                             | ntal awareness campaigns conducted                                | ental awareness campaigns conducted                               | mental awareness campaigns conducted                     | mental awareness campaigns conducted            | mental awareness campaigns conducted              | mental awareness campaigns conducted              |                       |                              | Reports               |
|                                 | Financial Viability  |                            |                                     |                                             |             |                                                                           |                                                                   |                                                                   | 20 000                                                   | 20 000                                          | 250 000                                           | 22 000                                            |                       |                              | Expenditure           |
| DPEMS -21                       | Basic Services       | To protect the environment | Environmental compliance inspection | Conduct environmental compliance inspection | CDM         | Number of environmental compliance inspection conducted                   | 4 environmental compliance inspections                            | 4 environmental compliance inspections conducted                  | 1 environmental compliance inspection conducted          | 1 environmental compliance inspection conducted | 1 environmental compliance inspection conducted   | 1 environmental compliance inspection conducted   | (Opex)                | None                         | Reports               |
| DPEMS -22                       | Basic Services       | To protect the environment | Rain harvesting at schools          | Rainwater harvesting at schools             | Blouberg LM | Number of schools provided with equipment to harvest and store rain water | 6 schools provided with equipment to harvest and store rain water | 4 schools provided with equipment to harvest and store rain water | Availability of Terms of Reference and tender advertised | Tender evaluation report and appointment        | 2 Schools equipped to harvest and store rainwater | 2 Schools equipped to harvest and store rainwater | 208 000               | None                         | SLA Report            |

| Project No.                     | Key Performance Area | Strategic Objectives | Project Name | Project Description<br>(major activities) | Location | Key performance indicator | Baseline | 2015/16 Annual Targets | Quarter 1 Targets | Quarter 2 Targets | Quarter 3 Targets | Quarter 4 Targets | 2015/16 Annual Budget | Reason for review / variance | Means of Verification |
|---------------------------------|----------------------|----------------------|--------------|-------------------------------------------|----------|---------------------------|----------|------------------------|-------------------|-------------------|-------------------|-------------------|-----------------------|------------------------------|-----------------------|
| <b>ENVIRONMENTAL MANAGEMENT</b> |                      |                      |              |                                           |          |                           |          |                        |                   |                   |                   |                   |                       |                              |                       |
|                                 | Financial Viability  |                      |              |                                           |          |                           |          |                        | 0                 | 0                 | 0                 | 208 000           |                       |                              | Invoice & Expenditure |

| <b>Business Unit</b>                            |                            |                                                                      |                            |                                                  |          |                                   | Development Planning and Environmental Management Services Department Vote -5                                                                               |                                              |                                                   |                                                   |                                                   |                                                   |                       |                              |                                  |
|-------------------------------------------------|----------------------------|----------------------------------------------------------------------|----------------------------|--------------------------------------------------|----------|-----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------------------------------------|---------------------------------------------------|---------------------------------------------------|---------------------------------------------------|-----------------------|------------------------------|----------------------------------|
| <b>Outcome 9:</b>                               |                            |                                                                      |                            |                                                  |          |                                   | Responsive, Accountable, Effective and Efficient Local Government System                                                                                    |                                              |                                                   |                                                   |                                                   |                                                   |                       |                              |                                  |
| <b>Outputs:</b>                                 |                            |                                                                      |                            |                                                  |          |                                   | <ul style="list-style-type: none"> <li>Implementation of the community works programme;</li> <li>Actions supportive of human settlement outcome;</li> </ul> |                                              |                                                   |                                                   |                                                   |                                                   |                       |                              |                                  |
| <b>Key Strategic Organizational Objectives:</b> |                            |                                                                      |                            |                                                  |          |                                   | <ul style="list-style-type: none"> <li>To enhance conditions for economic growth and job creation</li> </ul>                                                |                                              |                                                   |                                                   |                                                   |                                                   |                       |                              |                                  |
| Project No.                                     | Key performance Area       | Strategic Objectives                                                 | Project Name               | Project Description<br>(major activities)        | Location | Key performance indicator         | Baseline                                                                                                                                                    | 2015/16 Annual Targets                       | Quarter 1 Targets                                 | Quarter 2 Targets                                 | Quarter 3 Targets                                 | Quarter 4 Targets                                 | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification            |
| <b>LOCAL ECONOMIC DEVELOPMENT</b>               |                            |                                                                      |                            |                                                  |          |                                   |                                                                                                                                                             |                                              |                                                   |                                                   |                                                   |                                                   |                       |                              |                                  |
| DPEM S-23                                       | Local Economic Development | To create a conducive environment and ensure support to key economic | LED stakeholder engagement | Hosting of LED forum meetings to integrate plans | CDM      | Number of LED Forum Meetings held | 4 LED Forum meetings held                                                                                                                                   | 4 LED Forum/ stakeholder engagement Meetings | One (1) LED Forum/ stakeholder engagement meeting | One (1) LED Forum/ stakeholder engagement meeting | One (1) LED Forum/ stakeholder engagement meeting | One (1) LED Forum/ stakeholder engagement meeting | OPEX                  | None                         | Attendance registers and Reports |

| <b>Business Unit</b>                            |                            |                                                          |                      |                                          |          | <b>Development Planning and Environmental Management Services Department Vote -5</b>                                                                            |                                            |                                      |                   |                                          |                                                                                  |                                            |                       |                              |                           |
|-------------------------------------------------|----------------------------|----------------------------------------------------------|----------------------|------------------------------------------|----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|--------------------------------------|-------------------|------------------------------------------|----------------------------------------------------------------------------------|--------------------------------------------|-----------------------|------------------------------|---------------------------|
| <b>Outcome 9:</b>                               |                            |                                                          |                      |                                          |          | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                                 |                                            |                                      |                   |                                          |                                                                                  |                                            |                       |                              |                           |
| <b>Outputs:</b>                                 |                            |                                                          |                      |                                          |          | <ul style="list-style-type: none"> <li>• Implementation of the community works programme;</li> <li>• Actions supportive of human settlement outcome;</li> </ul> |                                            |                                      |                   |                                          |                                                                                  |                                            |                       |                              |                           |
| <b>Key Strategic Organizational Objectives:</b> |                            |                                                          |                      |                                          |          | <ul style="list-style-type: none"> <li>• To enhance conditions for economic growth and job creation</li> </ul>                                                  |                                            |                                      |                   |                                          |                                                                                  |                                            |                       |                              |                           |
| Project No.                                     | Key performance Area       | Strategic Objectives                                     | Project Name         | Project Description (major activities)   | Location | Key performance indicator                                                                                                                                       | Baseline                                   | 2015/16 Annual Targets               | Quarter 1 Targets | Quarter 2 Targets                        | Quarter 3 Targets                                                                | Quarter 4 Targets                          | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification     |
|                                                 |                            | sectors (Agriculture, tourism, manufacturing and mining) |                      |                                          |          |                                                                                                                                                                 |                                            | held                                 | held              | held                                     | held                                                                             | held                                       |                       |                              |                           |
| DPEM S-24                                       | Local Economic Development |                                                          | CDM Economic Profile | Compilation of district economic profile | CDM      | Number of district Economic profiles produced                                                                                                                   | One (1) district Economic Profile produced | 1 district economic profile produced | Data collection   | Draft District Economic Profile produced | Last draft Economic Profile produced and distributed to stakeholders for comment | One (1) district Economic Profile produced | OPEX                  | None                         | District economic profile |

| <b>Business Unit</b>                            |                            |                      |                                              |                                                                  |          | <b>Development Planning and Environmental Management Services Department Vote -5</b>                                                                            |                                                                         |                                                                  |                                                                                 |                                                                                 |                                                                                 |                                                                                 |                       |                              |                                                          |
|-------------------------------------------------|----------------------------|----------------------|----------------------------------------------|------------------------------------------------------------------|----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|------------------------------------------------------------------|---------------------------------------------------------------------------------|---------------------------------------------------------------------------------|---------------------------------------------------------------------------------|---------------------------------------------------------------------------------|-----------------------|------------------------------|----------------------------------------------------------|
| <b>Outcome 9:</b>                               |                            |                      |                                              |                                                                  |          | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                                 |                                                                         |                                                                  |                                                                                 |                                                                                 |                                                                                 |                                                                                 |                       |                              |                                                          |
| <b>Outputs:</b>                                 |                            |                      |                                              |                                                                  |          | <ul style="list-style-type: none"> <li>• Implementation of the community works programme;</li> <li>• Actions supportive of human settlement outcome;</li> </ul> |                                                                         |                                                                  |                                                                                 |                                                                                 |                                                                                 |                                                                                 |                       |                              |                                                          |
| <b>Key Strategic Organizational Objectives:</b> |                            |                      |                                              |                                                                  |          | <ul style="list-style-type: none"> <li>• To enhance conditions for economic growth and job creation</li> </ul>                                                  |                                                                         |                                                                  |                                                                                 |                                                                                 |                                                                                 |                                                                                 |                       |                              |                                                          |
| Project No.                                     | Key performance Area       | Strategic Objectives | Project Name                                 | Project Description (major activities)                           | Location | Key performance indicator                                                                                                                                       | Baseline                                                                | 2015/16 Annual Targets                                           | Quarter 1 Targets                                                               | Quarter 2 Targets                                                               | Quarter 3 Targets                                                               | Quarter 4 Targets                                                               | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification                                    |
| DPEM S-25                                       | Local Economic Development |                      | Job creation Monitoring                      | Monitor and report on the number of jobs created in the district | CDM      | Number of job creation reports developed                                                                                                                        | Four (4) job creation reports developed ( jobs created by the district) | 4 job creation reports developed ( jobs created by the district) | One (1) quarterly job creation report developed ( jobs created by the district) | One (1) quarterly job creation report developed ( jobs created by the district) | One (1) quarterly job creation report developed ( jobs created by the district) | One (1) quarterly job creation report developed ( jobs created by the district) | OPEX                  | None                         | Job creation reports                                     |
| DEPM S-26                                       | Local Economic Development |                      | Entrepreneurship support for schools & SMMEs | Coordination of school competition                               | CDM      | Number of school Entrepreneurship competition held                                                                                                              | On (1) School Entrepreneurship competition held                         | One (1) School Entrepreneurship competition held                 | Consultation with key stakeholders                                              | Identification Selection of schools                                             | Coaching sessions conducted                                                     | One (1) School Entrepreneurship competition held                                | 110 000.00            | None                         | School Entrepreneur competition and attendance registers |
|                                                 | Financial Viability        |                      |                                              |                                                                  |          |                                                                                                                                                                 |                                                                         |                                                                  | 0                                                                               | 0                                                                               | 0                                                                               | 110 000.00                                                                      |                       |                              | Expenditure Budget                                       |

| <b>Business Unit</b>                            |                             |                                                                                                                               |                                         |                                                         |                 | <b>Development Planning and Environmental Management Services Department Vote -5</b>                                                                            |                                 |                                 |                                     |                                     |                                     |                                        |                              |                                     |                                 |                    |
|-------------------------------------------------|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|---------------------------------------------------------|-----------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|---------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|----------------------------------------|------------------------------|-------------------------------------|---------------------------------|--------------------|
| <b>Outcome 9:</b>                               |                             |                                                                                                                               |                                         |                                                         |                 | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                                 |                                 |                                 |                                     |                                     |                                     |                                        |                              |                                     |                                 |                    |
| <b>Outputs:</b>                                 |                             |                                                                                                                               |                                         |                                                         |                 | <ul style="list-style-type: none"> <li>• Implementation of the community works programme;</li> <li>• Actions supportive of human settlement outcome;</li> </ul> |                                 |                                 |                                     |                                     |                                     |                                        |                              |                                     |                                 |                    |
| <b>Key Strategic Organizational Objectives:</b> |                             |                                                                                                                               |                                         |                                                         |                 | <ul style="list-style-type: none"> <li>• To enhance conditions for economic growth and job creation</li> </ul>                                                  |                                 |                                 |                                     |                                     |                                     |                                        |                              |                                     |                                 |                    |
| <b>Project No.</b>                              | <b>Key performance Area</b> | <b>Strategic Objectives</b>                                                                                                   | <b>Project Name</b>                     | <b>Project Description (major activities)</b>           | <b>Location</b> | <b>Key performance indicator</b>                                                                                                                                | <b>Baseline</b>                 | <b>2015/16 Annual Targets</b>   | <b>Quarter 1 Targets</b>            | <b>Quarter 2 Targets</b>            | <b>Quarter 3 Targets</b>            | <b>Quarter 4 Targets</b>               | <b>2015/16 Annual Budget</b> | <b>Reasons for review/ variance</b> | <b>Means of verification</b>    |                    |
| DPEM S-27                                       | Local Economic Development  | To create a conducive environment and ensure support to key economic sectors (Agriculture, tourism, manufacturing and mining) | SMME support (exhibition and transport) | Facilitate the exhibition of SMME products (exhibition) | CDM             | Number of SMME exhibitions coordinated                                                                                                                          | 06 SMME exhibitions coordinated | 05 SMME exhibitions coordinated | One (1) SMME exhibition coordinated | One (1) SMME exhibition coordinated | One (1) SMME exhibition coordinated | Two (2) SMME exhibition coordinated    | 364 000.00                   | None                                | Reports and attendance register |                    |
|                                                 | Financial Viability         |                                                                                                                               |                                         |                                                         |                 |                                                                                                                                                                 |                                 |                                 | 91 000.00                           | 91 000.00                           | 91 000.00                           | 91 000.00                              |                              |                                     |                                 | Expenditure budget |
| DPEM S-28                                       | Local Economic              |                                                                                                                               |                                         |                                                         |                 |                                                                                                                                                                 |                                 |                                 | Monitoring of Cooperatives          | Provide support to co-              | CDM                                 | Number of monitoring reports developed |                              |                                     |                                 | 4 monitoring       |

| <b>Business Unit</b>                            |                             | <b>Development Planning and Environmental Management Services Department Vote -5</b>                                                                            |                                              |                                               |                 |                                      |                                   |                               |                                         |                          |                                 |                                   |                              |                                     |                                                                                                       |
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| <b>Outcome 9:</b>                               |                             | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                                 |                                              |                                               |                 |                                      |                                   |                               |                                         |                          |                                 |                                   |                              |                                     |                                                                                                       |
| <b>Outputs:</b>                                 |                             | <ul style="list-style-type: none"> <li>• Implementation of the community works programme;</li> <li>• Actions supportive of human settlement outcome;</li> </ul> |                                              |                                               |                 |                                      |                                   |                               |                                         |                          |                                 |                                   |                              |                                     |                                                                                                       |
| <b>Key Strategic Organizational Objectives:</b> |                             | <ul style="list-style-type: none"> <li>• To enhance conditions for economic growth and job creation</li> </ul>                                                  |                                              |                                               |                 |                                      |                                   |                               |                                         |                          |                                 |                                   |                              |                                     |                                                                                                       |
| <b>Project No.</b>                              | <b>Key performance Area</b> | <b>Strategic Objectives</b>                                                                                                                                     | <b>Project Name</b>                          | <b>Project Description (major activities)</b> | <b>Location</b> | <b>Key performance indicator</b>     | <b>Baseline</b>                   | <b>2015/16 Annual Targets</b> | <b>Quarter 1 Targets</b>                | <b>Quarter 2 Targets</b> | <b>Quarter 3 Targets</b>        | <b>Quarter 4 Targets</b>          | <b>2015/16 Annual Budget</b> | <b>Reasons for review/ variance</b> | <b>Means of verification</b>                                                                          |
|                                                 | Development                 |                                                                                                                                                                 |                                              | operatives through monitoring and evaluation  |                 |                                      | reports developed                 | es                            | Cooperatives developed                  | Cooperatives developed   | Cooperatives developed          | Cooperatives developed            |                              |                                     |                                                                                                       |
| DPEM S-30                                       | Local Economic Development  |                                                                                                                                                                 | LED Skills Training                          | Training of Community Co-operatives           | CDM             | Number of Led training sessions held | One (1) LED training session held | 2 LED training sessions held  | Consultation on the training to be held | Draft project charter    | Appointment of service provider | Two (2) LED training session held | 310 000.00                   | None                                | Minutes, attendance registers, draft project charter, appointment letter, training manual and report. |
|                                                 | Financial                   |                                                                                                                                                                 | Capacity building for Community Cooperatives |                                               |                 |                                      |                                   |                               | 0                                       | 0                        | 0                               | 310 000.0                         |                              |                                     | Expenditure                                                                                           |

| <b>Business Unit</b>                            |                      |                      |              |                                        |          | <b>Development Planning and Environmental Management Services Department Vote -5</b>                                                                            |          |                        |                   |                   |                   |                   |                       |                              |                       |
|-------------------------------------------------|----------------------|----------------------|--------------|----------------------------------------|----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------------------|-------------------|-------------------|-------------------|-------------------|-----------------------|------------------------------|-----------------------|
| <b>Outcome 9:</b>                               |                      |                      |              |                                        |          | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                                 |          |                        |                   |                   |                   |                   |                       |                              |                       |
| <b>Outputs:</b>                                 |                      |                      |              |                                        |          | <ul style="list-style-type: none"> <li>• Implementation of the community works programme;</li> <li>• Actions supportive of human settlement outcome;</li> </ul> |          |                        |                   |                   |                   |                   |                       |                              |                       |
| <b>Key Strategic Organizational Objectives:</b> |                      |                      |              |                                        |          | <ul style="list-style-type: none"> <li>• To enhance conditions for economic growth and job creation</li> </ul>                                                  |          |                        |                   |                   |                   |                   |                       |                              |                       |
| Project No.                                     | Key performance Area | Strategic Objectives | Project Name | Project Description (major activities) | Location | Key performance indicator                                                                                                                                       | Baseline | 2015/16 Annual Targets | Quarter 1 Targets | Quarter 2 Targets | Quarter 3 Targets | Quarter 4 Targets | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification |
|                                                 | Viability            |                      |              |                                        |          |                                                                                                                                                                 |          |                        |                   |                   |                   | 0                 |                       |                              | Budget.               |

| <b>Business Unit:</b>   |                                |                                                  |                                                     |                                        |                                  | <b>DEVELOPMENT PLANNING AND ENVIRONMENTAL MANAGEMENT SERVICES</b>                        |                              |                                   |                                   |                                   |                                   |                           |                       |                              |                            |
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| <b>Outcome 9:</b>       |                                |                                                  |                                                     |                                        |                                  | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>          |                              |                                   |                                   |                                   |                                   |                           |                       |                              |                            |
| <b>Outputs:</b>         |                                |                                                  |                                                     |                                        |                                  | <b>Implement a Differentiated Approach to Municipal Financing, Planning, and Support</b> |                              |                                   |                                   |                                   |                                   |                           |                       |                              |                            |
| Project No.             | Key performance Area           | Strategic Objectives                             | Project Name                                        | Project Description (major activities) | Location                         | Key performance indicator                                                                | Baseline                     | 2015/16 Annual Targets            | Quarter 1 Targets                 | Quarter 2 Targets                 | Quarter 3 Targets                 | Quarter 4 Targets         | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification      |
| <b>SPATIAL PLANNING</b> |                                |                                                  |                                                     |                                        |                                  |                                                                                          |                              |                                   |                                   |                                   |                                   |                           |                       |                              |                            |
| DPEMS-31                | Spatial Planning and Rationale | To manage and coordinate spatial planning within | Spatial planning and awareness session (Traditional | Spatial Planning Awareness             | Molemole and Lepelle-Nkumpi LMs. | Number of spatial awareness sessions held                                                | 5 Spatial planning awareness | 5 Spatial planning awareness held | 2 Spatial planning awareness held | 2 Spatial planning awareness held | 1 Spatial planning awareness held | No target for the quarter | 76 000                | None                         | Report/Attendance register |

| <b>Business Unit:</b> |                                |                      |                                                                       |                                        | <b>DEVELOPMENT PLANNING AND ENVIRONMENTAL MANAGEMENT SERVICES</b>                        |                                                                            |               |                                                                          |                                                                          |                                                                          |                                                                          |                                                                          |                       |                              |                            |
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| <b>Outcome 9:</b>     |                                |                      |                                                                       |                                        | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>          |                                                                            |               |                                                                          |                                                                          |                                                                          |                                                                          |                                                                          |                       |                              |                            |
| <b>Outputs:</b>       |                                |                      |                                                                       |                                        | <b>Implement a Differentiated Approach to Municipal Financing, Planning, and Support</b> |                                                                            |               |                                                                          |                                                                          |                                                                          |                                                                          |                                                                          |                       |                              |                            |
| Project No.           | Key performance Area           | Strategic Objectives | Project Name                                                          | Project Description (major activities) | Location                                                                                 | Key performance indicator                                                  | Baseline      | 2015/16 Annual Targets                                                   | Quarter 1 Targets                                                        | Quarter 2 Targets                                                        | Quarter 3 Targets                                                        | Quarter 4 Targets                                                        | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification      |
|                       | Financial viability            | the district         | Authorities)                                                          |                                        |                                                                                          |                                                                            | held          |                                                                          | 29 000                                                                   | 29 000                                                                   | 18 000                                                                   | 0                                                                        |                       |                              | Expenditure budget         |
| DPEMS-32              | Spatial Planning and Rationale |                      | District Joint Municipal Planning Tribunal (Implementation of SPLUMA) | New                                    | CDM                                                                                      | Percentage of implementation of District Joint Municipal Planning Tribunal | New Indicator | 100 percent implementation of District Joint Municipal Planning Tribunal | 100 percent implementation of District Joint Municipal Planning Tribunal | 100 percent implementation of District Joint Municipal Planning Tribunal | 100 percent implementation of District Joint Municipal Planning Tribunal | 100 percent implementation of District Joint Municipal Planning Tribunal | 832 000               |                              | Report/Attendance register |
|                       | Financial viability            |                      |                                                                       |                                        |                                                                                          |                                                                            |               |                                                                          | 208 000                                                                  | 208 000                                                                  | 208 000                                                                  | 208 000                                                                  |                       |                              | Expenditure budget         |

| <b>Business Unit:</b> |                                |                             |                                                        |                                               | <b>DEVELOPMENT PLANNING AND ENVIRONMENTAL MANAGEMENT SERVICES</b>                        |                                                             |                 |                                                 |                           |                           |                                                   |                                                 |                              |                                     |                              |
|-----------------------|--------------------------------|-----------------------------|--------------------------------------------------------|-----------------------------------------------|------------------------------------------------------------------------------------------|-------------------------------------------------------------|-----------------|-------------------------------------------------|---------------------------|---------------------------|---------------------------------------------------|-------------------------------------------------|------------------------------|-------------------------------------|------------------------------|
| <b>Outcome 9:</b>     |                                |                             |                                                        |                                               | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>          |                                                             |                 |                                                 |                           |                           |                                                   |                                                 |                              |                                     |                              |
| <b>Outputs:</b>       |                                |                             |                                                        |                                               | <b>Implement a Differentiated Approach to Municipal Financing, Planning, and Support</b> |                                                             |                 |                                                 |                           |                           |                                                   |                                                 |                              |                                     |                              |
| <b>Project No.</b>    | <b>Key performance Area</b>    | <b>Strategic Objectives</b> | <b>Project Name</b>                                    | <b>Project Description (major activities)</b> | <b>Location</b>                                                                          | <b>Key performance indicator</b>                            | <b>Baseline</b> | <b>2015/16 Annual Targets</b>                   | <b>Quarter 1 Targets</b>  | <b>Quarter 2 Targets</b>  | <b>Quarter 3 Targets</b>                          | <b>Quarter 4 Targets</b>                        | <b>2015/16 Annual Budget</b> | <b>Reasons for review/ variance</b> | <b>Means of verification</b> |
| DPEMS-33              | Spatial Planning and Rationale |                             | Development of the Spatial Development Framework (SDF) | Development of (SDF)                          | CDM                                                                                      | Number of the Spatial Development Framework (SDF) developed | 1 SDF available | 1 Spatial Development Framework (SDF) developed | No target for the quarter | No target for the quarter | Tender advertised and evaluation report submitted | 1 Spatial Development Framework (SDF) developed | 832 000                      |                                     | Reports                      |
|                       | Financial Viability            |                             |                                                        |                                               |                                                                                          |                                                             |                 |                                                 | 0                         | 0                         | 0                                                 | 832 000                                         |                              |                                     | Expenditure budget           |

| <b>Business Unit:</b>                           |                                          |                                                                                        |                      |                                             | <b>DEVELOPMENT PLANNING AND ENVIRONMENTAL MANAGEMENT SERVICES</b>                                                                   |                               |                       |                        |                                            |                                   |                                           |                                           |                       |                              |                       |
|-------------------------------------------------|------------------------------------------|----------------------------------------------------------------------------------------|----------------------|---------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|-----------------------|------------------------|--------------------------------------------|-----------------------------------|-------------------------------------------|-------------------------------------------|-----------------------|------------------------------|-----------------------|
| <b>Outcome 9:</b>                               |                                          |                                                                                        |                      |                                             | <ul style="list-style-type: none"> <li>Responsive, Accountable, Effective and Efficient Local Government System</li> </ul>          |                               |                       |                        |                                            |                                   |                                           |                                           |                       |                              |                       |
| <b>Outputs :</b>                                |                                          |                                                                                        |                      |                                             | <ul style="list-style-type: none"> <li>Implement a differentiated approach to municipal financing, planning, and support</li> </ul> |                               |                       |                        |                                            |                                   |                                           |                                           |                       |                              |                       |
| <b>Key Strategic Organisational Objectives:</b> |                                          |                                                                                        |                      |                                             | <ul style="list-style-type: none"> <li>To increase the capacity of the district to deliver its mandate</li> </ul>                   |                               |                       |                        |                                            |                                   |                                           |                                           |                       |                              |                       |
| Project No.                                     | Key performance Area                     | Strategic Objectives                                                                   | Project Name         | Project Description (major activities)      | Location                                                                                                                            | Key performance indicator     | Baseline              | 2015/16 Annual Targets | Quarter 1 Targets                          | Quarter 2 Targets                 | Quarter 3 Targets                         | Quarter 4 Targets                         | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification |
| <b>INTEGRATED DEVELOPMENT PLANNING (IDP)</b>    |                                          |                                                                                        |                      |                                             |                                                                                                                                     |                               |                       |                        |                                            |                                   |                                           |                                           |                       |                              |                       |
| DPEMS-34                                        | Good Governance and Public Participation | To manage and co-ordinate the development and review of IDP/Budget within the district | Review of IDP/Budget | Review of Integrated Development Plan (IDP) | CDM                                                                                                                                 | Number of IDP/Budget reviewed | 1 IDP/Budget reviewed | 1 IDP/Budget reviewed  | IDP/Budget Framework/Process Plan prepared | Draft Status Quo Report prepared. | 1 (one) 2016/17 Draft IDP/Budget reviewed | 1 (one) 2016/17 Final IDP/Budget reviewed | 624 000.00            | None                         | Report                |
|                                                 | Financial viability                      |                                                                                        |                      |                                             |                                                                                                                                     |                               |                       |                        | 90 000                                     | 0                                 | 90 000                                    | 444 000                                   |                       |                              |                       |
| DPEMS-35                                        | Good Governance                          |                                                                                        | Strategic Planning   | Co-ordination of Strategic                  | CDM                                                                                                                                 | Number of Strategic           | Strategic Planning    | 9 Strategic Planning   | Concept Document                           | 6 Department                      | 1 Manage                                  | 2 Organisati                              | 551                   | None                         | Report/Attendance     |

| <b>Business Unit:</b>                           |                                          |                      | <b>DEVELOPMENT PLANNING AND ENVIRONMENTAL MANAGEMENT SERVICES</b>                                                                     |                                         |          |                                           |                       |                                                   |                                                                    |                                             |                                              |                                              |                       |                              |                            |
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| <b>Outcome 9:</b>                               |                                          |                      | <ul style="list-style-type: none"> <li>• Responsive, Accountable, Effective and Efficient Local Government System</li> </ul>          |                                         |          |                                           |                       |                                                   |                                                                    |                                             |                                              |                                              |                       |                              |                            |
| <b>Outputs :</b>                                |                                          |                      | <ul style="list-style-type: none"> <li>• Implement a differentiated approach to municipal financing, planning, and support</li> </ul> |                                         |          |                                           |                       |                                                   |                                                                    |                                             |                                              |                                              |                       |                              |                            |
| <b>Key Strategic Organisational Objectives:</b> |                                          |                      | <ul style="list-style-type: none"> <li>• To increase the capacity of the district to deliver its mandate</li> </ul>                   |                                         |          |                                           |                       |                                                   |                                                                    |                                             |                                              |                                              |                       |                              |                            |
| Project No.                                     | Key performance Area                     | Strategic Objectives | Project Name                                                                                                                          | Project Description (major activities)  | Location | Key performance indicator                 | Baseline              | 2015/16 Annual Targets                            | Quarter 1 Targets                                                  | Quarter 2 Targets                           | Quarter 3 Targets                            | Quarter 4 Targets                            | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification      |
|                                                 | nce and Public Participation             |                      | Sessions                                                                                                                              | Planning Sessions                       |          | Planning Sessions co-ordinated            | Sessions co-ordinated | Sessions for Strategic Planning Sessions approved | 1 IDP Management Committee Strategic Planning Session co-ordinated | al Strategic Planning Sessions co-ordinated | ment Strategic Planning Session co-ordinated | onal Strategic Planning Session co-ordinated | 000.00                |                              | register                   |
|                                                 | Financial viability                      |                      |                                                                                                                                       |                                         |          |                                           |                       |                                                   | 80 000                                                             | 90 000                                      | 300 000                                      | 81 000                                       |                       |                              | Expenditure budget         |
| DPEMS-36                                        | Good Governance and Public Participation |                      | IDP Awareness Sessions                                                                                                                | Co-ordination of IDP awareness sessions | CDM      | Number of awareness sessions co-ordinated | New indicator         | 4 awareness sessions co-ordinated                 | 2 IDP Awareness Sessions coordinated.                              | 2 IDP Awareness Sessions coordinated.       | No target for the quarter                    | No target for the quarter                    | 70 000.00             | None                         | Report/Attendance register |

| <b>Business Unit:</b>                           |                      |                      | <b>DEVELOPMENT PLANNING AND ENVIRONMENTAL MANAGEMENT SERVICES</b>                                                                   |                                        |          |                           |          |                        |                   |                   |                   |                   |                       |                              |                       |
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| <b>Outcome 9:</b>                               |                      |                      | <ul style="list-style-type: none"> <li>Responsive, Accountable, Effective and Efficient Local Government System</li> </ul>          |                                        |          |                           |          |                        |                   |                   |                   |                   |                       |                              |                       |
| <b>Outputs :</b>                                |                      |                      | <ul style="list-style-type: none"> <li>Implement a differentiated approach to municipal financing, planning, and support</li> </ul> |                                        |          |                           |          |                        |                   |                   |                   |                   |                       |                              |                       |
| <b>Key Strategic Organisational Objectives:</b> |                      |                      | <ul style="list-style-type: none"> <li>To increase the capacity of the district to deliver its mandate</li> </ul>                   |                                        |          |                           |          |                        |                   |                   |                   |                   |                       |                              |                       |
| Project No.                                     | Key performance Area | Strategic Objectives | Project Name                                                                                                                        | Project Description (major activities) | Location | Key performance indicator | Baseline | 2015/16 Annual Targets | Quarter 1 Targets | Quarter 2 Targets | Quarter 3 Targets | Quarter 4 Targets | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification |
|                                                 | Financial viability  |                      |                                                                                                                                     |                                        |          |                           |          |                        | 35 000.00         | 35 0000.00        | 0                 | 0                 |                       |                              | Expenditure budget    |

| Project No.                                   | Key performance Area       | Strategic Objectives                 | Project Name                        | Project Description (major activities) | Location | Key performance indicator                      | Baseline                                           | 2015/16 Annual Targets                             | Quarter 1 Targets                       | Quarter 2 Targets                       | Quarter 3 Targets                       | Quarter 4 Targets                        | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification      |
|-----------------------------------------------|----------------------------|--------------------------------------|-------------------------------------|----------------------------------------|----------|------------------------------------------------|----------------------------------------------------|----------------------------------------------------|-----------------------------------------|-----------------------------------------|-----------------------------------------|------------------------------------------|-----------------------|------------------------------|----------------------------|
| <b>EXPANDED PUBLIC WORKS PROGRAMME (EPWP)</b> |                            |                                      |                                     |                                        |          |                                                |                                                    |                                                    |                                         |                                         |                                         |                                          |                       |                              |                            |
| DPEMS-38                                      | Local Economic Development | To address unemployment through EPWP | EPWP Incentive Grant Implementation | EPWP Incentive Grant Implementation    | CDM      | Percentage of EPWP Incentive Grant Implemented | 100 Percentage of EPWP Incentive Grant Implemented | 100 Percentage of EPWP Incentive Grant Implemented | 25% of EPWP Incentive grant Implemented | 50% of EPWP Incentive grant Implemented | 75% of EPWP Incentive grant Implemented | 100% of EPWP Incentive grant Implemented | 1 165 000             | None                         | Report/Attendance register |
|                                               | Financial                  |                                      |                                     |                                        |          |                                                |                                                    |                                                    | 500 000                                 | 500 000                                 | 165 000                                 | 0                                        |                       |                              | Expenditure                |

| Project No. | Key performance Area       | Strategic Objectives | Project Name      | Project Description (major activities) | Location | Key performance indicator                 | Baseline                              | 2015/16 Annual Targets                | Quarter 1 Targets                                                     | Quarter 2 Targets                                                     | Quarter 3 Targets         | Quarter 4 Targets         | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification      |
|-------------|----------------------------|----------------------|-------------------|----------------------------------------|----------|-------------------------------------------|---------------------------------------|---------------------------------------|-----------------------------------------------------------------------|-----------------------------------------------------------------------|---------------------------|---------------------------|-----------------------|------------------------------|----------------------------|
|             | viability                  |                      |                   |                                        |          |                                           |                                       |                                       |                                                                       |                                                                       |                           |                           |                       |                              | budget                     |
| DPEMS-39    | Local Economic Development |                      | EPWP Coordination | EPWP Coordination                      | CDM      | Number of EPWP work opportunities created | 1 500 EPWP work opportunities created | 1 650 EPWP work opportunities created | 825 EPWP (Extended Public Works Programme) work opportunities created | 825 EPWP (Extended Public Works Programme) work opportunities created | No target for the quarter | No target for the quarter | 520 000               | None                         | Report/Attendance register |
|             | Financial viability        |                      |                   |                                        |          |                                           |                                       |                                       | 260 000                                                               | 260 000                                                               | 0                         | 0                         |                       |                              | Expenditure budget         |

| <b>Business Unit</b>                            |                         |                                                                                             |                                                                  |                                                                                                                  |          | <b>COMMUNITY SERVICES –Vote 6</b>                                                                                                                |               |                                                                                                                 |                                                        |                                                         |                                                         |                                                         |                       |                              |                           |
|-------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------|------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|----------|--------------------------------------------------------------------------------------------------------------------------------------------------|---------------|-----------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|-----------------------|------------------------------|---------------------------|
| <b>Outcome 9:</b>                               |                         |                                                                                             |                                                                  |                                                                                                                  |          | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                  |               |                                                                                                                 |                                                        |                                                         |                                                         |                                                         |                       |                              |                           |
| <b>Outputs 5:</b>                               |                         |                                                                                             |                                                                  |                                                                                                                  |          | <ul style="list-style-type: none"> <li>• Improving access to basic services</li> <li>• Actions supportive of human settlement outcome</li> </ul> |               |                                                                                                                 |                                                        |                                                         |                                                         |                                                         |                       |                              |                           |
| <b>Key Strategic Organisational Objectives:</b> |                         |                                                                                             |                                                                  |                                                                                                                  |          | <ul style="list-style-type: none"> <li>• To provide sustainable basic services and infrastructure development</li> </ul>                         |               |                                                                                                                 |                                                        |                                                         |                                                         |                                                         |                       |                              |                           |
| Project No.                                     | Key performance Area    | Strategic Objectives                                                                        | Project Name                                                     | Project Description (major activities)                                                                           | Location | Key performance indicator                                                                                                                        | Baseline      | 2015/16 Annual Targets                                                                                          | Quarter 1 Targets                                      | Quarter 2 Targets                                       | Quarter 3 Targets                                       | Quarter 4 Targets                                       | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification     |
| <b>EMERGENCY SERVICES (FIRE AND RESCUE)</b>     |                         |                                                                                             |                                                                  |                                                                                                                  |          |                                                                                                                                                  |               |                                                                                                                 |                                                        |                                                         |                                                         |                                                         |                       |                              |                           |
| CMSD-01                                         | Basic Services Delivery | To ensure the provision of effective firefighting and rescue services in the whole district | Establishment of Aganang Fire station and other offices (Phased) | Establishment of Municipal offices (Aganang Fire station, Municipal Health and O & M buildings) in Phases (1-40) | Rampuru  | Percentage of establishment of Municipal Offices                                                                                                 | 0%            | 30 percent phased- in construction of Municipal offices<br><br>(Municipal Health and O & M building completed ) | 5 percent phased- in construction of Municipal offices | 10 percent phased- in construction of Municipal offices | 15 percent phased- in construction of Municipal offices | 30 percent phased- in construction of Municipal offices | 8 075 000.00          | None                         | Reports                   |
|                                                 | Financial Viability     |                                                                                             |                                                                  |                                                                                                                  |          |                                                                                                                                                  |               |                                                                                                                 | 0                                                      | 2 691, 667                                              | 2 691, 667                                              | 2 691 667                                               |                       |                              | Payment Vouchers          |
| CMSD-02                                         | Basic Services Delivery | To ensure the provision of                                                                  | Procurement of Be-Safe Mobile Unit                               | Procurement of Be-Safe Mobile Unit                                                                               | CDM      | Number of Be-Safe Mobile Units procured                                                                                                          | New Indicator | 1 Be-Safe Mobile Units procured                                                                                 | No target for the quarter                              | 1 Be-Safe Mobile Units procured                         | No target for the quarter                               | No target for the quarter                               | 100 000.00            | None                         | Reports and Delivery note |

| <b>Business Unit</b>                            |                         |                                                                                             |                                  |                                        |          | <b>COMMUNITY SERVICES –Vote 6</b>                                                                                                                |                   |                        |                           |                           |                   |                           |                       |                              |                       |
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| <b>Outcome 9:</b>                               |                         |                                                                                             |                                  |                                        |          | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                  |                   |                        |                           |                           |                   |                           |                       |                              |                       |
| <b>Outputs 5:</b>                               |                         |                                                                                             |                                  |                                        |          | <ul style="list-style-type: none"> <li>• Improving access to basic services</li> <li>• Actions supportive of human settlement outcome</li> </ul> |                   |                        |                           |                           |                   |                           |                       |                              |                       |
| <b>Key Strategic Organisational Objectives:</b> |                         |                                                                                             |                                  |                                        |          | <ul style="list-style-type: none"> <li>• To provide sustainable basic services and infrastructure development</li> </ul>                         |                   |                        |                           |                           |                   |                           |                       |                              |                       |
| Project No.                                     | Key performance Area    | Strategic Objectives                                                                        | Project Name                     | Project Description (major activities) | Location | Key performance indicator                                                                                                                        | Baseline          | 2015/16 Annual Targets | Quarter 1 Targets         | Quarter 2 Targets         | Quarter 3 Targets | Quarter 4 Targets         | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification |
|                                                 |                         | effective firefighting and rescue services in the whole district                            |                                  |                                        |          |                                                                                                                                                  |                   |                        |                           |                           |                   |                           |                       |                              |                       |
|                                                 | Financial Viability     |                                                                                             |                                  |                                        |          |                                                                                                                                                  |                   |                        | 0                         | R1000 000. 00             | 0                 | 0                         |                       |                              | Delivery note         |
| CMSD-03                                         | Basic Services Delivery | To ensure the provision of effective firefighting and rescue services in the whole district | SANS and NFPA licenses (renewal) | SANS and NFPA licenses renewal         | CDM      | Number of licenses renewed.                                                                                                                      | 2 license renewed | 2 license renewed      | No target for the quarter | No target for the quarter | 2 license renewed | No target for the quarter | 73 000.00             | None                         | 2 licenses renewed    |

| <b>Business Unit</b>                            |                         |                                                                                    |                                 |                                        |          | <b>COMMUNITY SERVICES –Vote 6</b>                                                                                                                |                                    |                                    |                           |                                    |                           |                           |                       |                              |                            |
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| <b>Outcome 9:</b>                               |                         |                                                                                    |                                 |                                        |          | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                  |                                    |                                    |                           |                                    |                           |                           |                       |                              |                            |
| <b>Outputs 5:</b>                               |                         |                                                                                    |                                 |                                        |          | <ul style="list-style-type: none"> <li>• Improving access to basic services</li> <li>• Actions supportive of human settlement outcome</li> </ul> |                                    |                                    |                           |                                    |                           |                           |                       |                              |                            |
| <b>Key Strategic Organisational Objectives:</b> |                         |                                                                                    |                                 |                                        |          | <ul style="list-style-type: none"> <li>• To provide sustainable basic services and infrastructure development</li> </ul>                         |                                    |                                    |                           |                                    |                           |                           |                       |                              |                            |
| Project No.                                     | Key performance Area    | Strategic Objectives                                                               | Project Name                    | Project Description (major activities) | Location | Key performance indicator                                                                                                                        | Baseline                           | 2015/16 Annual Targets             | Quarter 1 Targets         | Quarter 2 Targets                  | Quarter 3 Targets         | Quarter 4 Targets         | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification      |
|                                                 | Financial Viability     |                                                                                    |                                 |                                        |          |                                                                                                                                                  |                                    |                                    | 0                         | 0                                  | 73 000.00                 | 0                         |                       |                              | Payment Vouchers           |
| CMSD-04                                         | Basic Services Delivery | To ensure the provision of effective firefighting and rescue services in the whole | Fire safety awareness programme | Fire safety week                       | CDM area | Number of Fire safety awareness week events held.                                                                                                | 1 fire safety awareness event held | 1 fire safety awareness event held | No target for the quarter | 1 fire safety awareness event held | No target for the quarter | No target for the quarter | 200 000.00            | None                         | Attendance register/Agenda |

| <b>Business Unit</b>                            |                      |                                                                                    |                            |                                        |          | <b>COMMUNITY SERVICES –Vote 6</b>                                                                                                                |                                      |                                      |                           |                           |                                      |                           |                       |                              |                       |
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| <b>Outcome 9:</b>                               |                      |                                                                                    |                            |                                        |          | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                  |                                      |                                      |                           |                           |                                      |                           |                       |                              |                       |
| <b>Outputs 5:</b>                               |                      |                                                                                    |                            |                                        |          | <ul style="list-style-type: none"> <li>• Improving access to basic services</li> <li>• Actions supportive of human settlement outcome</li> </ul> |                                      |                                      |                           |                           |                                      |                           |                       |                              |                       |
| <b>Key Strategic Organisational Objectives:</b> |                      |                                                                                    |                            |                                        |          | <ul style="list-style-type: none"> <li>• To provide sustainable basic services and infrastructure development</li> </ul>                         |                                      |                                      |                           |                           |                                      |                           |                       |                              |                       |
| Project No.                                     | Key performance Area | Strategic Objectives                                                               | Project Name               | Project Description (major activities) | Location | Key performance indicator                                                                                                                        | Baseline                             | 2015/16 Annual Targets               | Quarter 1 Targets         | Quarter 2 Targets         | Quarter 3 Targets                    | Quarter 4 Targets         | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification |
|                                                 |                      | district                                                                           |                            |                                        |          |                                                                                                                                                  |                                      |                                      |                           |                           |                                      |                           |                       |                              |                       |
|                                                 | Financial Viability  |                                                                                    |                            |                                        |          |                                                                                                                                                  |                                      |                                      |                           | R200 000.00               | 0                                    | 0                         | 0                     |                              | Payment Vouchers      |
| CMSD-05                                         | Basic Services       | To ensure the provision of effective firefighting and rescue services in the whole | Fire services coordination | Coordination of fire services          | CDM      | Number of fire services advisory forums held                                                                                                     | 1 fire services advisory forums held | 1 fire services advisory forums held | No target for the quarter | No target for the quarter | 1 fire services advisory forums held | No target for the quarter | Opex                  | None                         | Attendance Register   |

| <b>Business Unit</b>                            |                      |                                                                                             |                                                                      |                                                                      |          | <b>COMMUNITY SERVICES –Vote 6</b>                                                                                                                |                                                                                                 |                                                                                                 |                           |                                                                                                 |                           |                           |                       |                              |                                |
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| <b>Outcome 9:</b>                               |                      |                                                                                             |                                                                      |                                                                      |          | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                  |                                                                                                 |                                                                                                 |                           |                                                                                                 |                           |                           |                       |                              |                                |
| <b>Outputs 5:</b>                               |                      |                                                                                             |                                                                      |                                                                      |          | <ul style="list-style-type: none"> <li>• Improving access to basic services</li> <li>• Actions supportive of human settlement outcome</li> </ul> |                                                                                                 |                                                                                                 |                           |                                                                                                 |                           |                           |                       |                              |                                |
| <b>Key Strategic Organisational Objectives:</b> |                      |                                                                                             |                                                                      |                                                                      |          | <ul style="list-style-type: none"> <li>• To provide sustainable basic services and infrastructure development</li> </ul>                         |                                                                                                 |                                                                                                 |                           |                                                                                                 |                           |                           |                       |                              |                                |
| Project No.                                     | Key performance Area | Strategic Objectives                                                                        | Project Name                                                         | Project Description (major activities)                               | Location | Key performance indicator                                                                                                                        | Baseline                                                                                        | 2015/16 Annual Targets                                                                          | Quarter 1 Targets         | Quarter 2 Targets                                                                               | Quarter 3 Targets         | Quarter 4 Targets         | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification          |
|                                                 |                      | district                                                                                    |                                                                      |                                                                      |          |                                                                                                                                                  |                                                                                                 |                                                                                                 |                           |                                                                                                 |                           |                           |                       |                              |                                |
| CMSD-6                                          | Basic Services       | To ensure the provision of effective firefighting and rescue services in the whole district | Procurement of firefighting foam and servicing of fire extinguishers | Procurement of firefighting foam and servicing of fire extinguishers | CDM      | Number of litres of firefighting foam procured and number of fire extinguishers serviced                                                         | 21 x 25 litres drums of firefighting foam procured and 120 x 9kg of fire extinguishers serviced | 21 x 25 litres drums of firefighting foam procured and 120 x 9kg of fire extinguishers serviced | No target for the quarter | 21 x 25 litres drums of firefighting foam procured and 120 x 9kg of fire extinguishers serviced | No target for the quarter | No target for the quarter | 63 000.00             | None                         | Delivery note/Reports          |
|                                                 | Financial Viability  |                                                                                             |                                                                      |                                                                      |          |                                                                                                                                                  |                                                                                                 |                                                                                                 | 0                         | 63 000.00                                                                                       | 0                         | 0                         |                       |                              | Delivery note/Payment Vouchers |

| <b>Business Unit</b>                            |                      |                                                                                       |                                                |                                                                                                      |          | <b>COMMUNITY SERVICES –Vote 6</b>                                                                                                                |                                           |                                           |                                           |                                           |                                           |                                           |                       |                              |                            |
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| <b>Outcome 9:</b>                               |                      |                                                                                       |                                                |                                                                                                      |          | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                  |                                           |                                           |                                           |                                           |                                           |                                           |                       |                              |                            |
| <b>Outputs 5:</b>                               |                      |                                                                                       |                                                |                                                                                                      |          | <ul style="list-style-type: none"> <li>• Improving access to basic services</li> <li>• Actions supportive of human settlement outcome</li> </ul> |                                           |                                           |                                           |                                           |                                           |                                           |                       |                              |                            |
| <b>Key Strategic Organisational Objectives:</b> |                      |                                                                                       |                                                |                                                                                                      |          | <ul style="list-style-type: none"> <li>• To provide sustainable basic services and infrastructure development</li> </ul>                         |                                           |                                           |                                           |                                           |                                           |                                           |                       |                              |                            |
| Project No.                                     | Key performance Area | Strategic Objectives                                                                  | Project Name                                   | Project Description (major activities)                                                               | Location | Key performance indicator                                                                                                                        | Baseline                                  | 2015/16 Annual Targets                    | Quarter 1 Targets                         | Quarter 2 Targets                         | Quarter 3 Targets                         | Quarter 4 Targets                         | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification      |
|                                                 |                      |                                                                                       |                                                |                                                                                                      |          |                                                                                                                                                  |                                           |                                           |                                           |                                           |                                           |                                           |                       |                              |                            |
| <b>DISASTER MANAGEMENT</b>                      |                      |                                                                                       |                                                |                                                                                                      |          |                                                                                                                                                  |                                           |                                           |                                           |                                           |                                           |                                           |                       |                              |                            |
| CMSD-07                                         | Basic Services       | To promote and sustain an integrated approach to disaster management continuum in CDM | Non-accredited Workshop on Disaster management | Conducting non-accredited workshop on disaster management for People with disabilities and the aged. | LMs      | Number of Disaster Management workshops conducted                                                                                                | 4 disaster management workshops conducted | 4 disaster management workshops conducted | 1 disaster management workshops conducted | 1 disaster management workshops conducted | 1 disaster management workshops conducted | 1 disaster management workshops conducted | 50 000.00             | None                         | Agenda/Attendance register |

| <b>Business Unit</b>                            |                            |                                                                                   |                                                       |                                         |          | <b>COMMUNITY SERVICES –Vote 6</b>                                                                                                                |                                                                                                  |                                                                                                                 |                           |                           |                                                                                                            |                                                                                                             |                       |                              |                                      |
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| <b>Outcome 9:</b>                               |                            |                                                                                   |                                                       |                                         |          | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                  |                                                                                                  |                                                                                                                 |                           |                           |                                                                                                            |                                                                                                             |                       |                              |                                      |
| <b>Outputs 5:</b>                               |                            |                                                                                   |                                                       |                                         |          | <ul style="list-style-type: none"> <li>• Improving access to basic services</li> <li>• Actions supportive of human settlement outcome</li> </ul> |                                                                                                  |                                                                                                                 |                           |                           |                                                                                                            |                                                                                                             |                       |                              |                                      |
| <b>Key Strategic Organisational Objectives:</b> |                            |                                                                                   |                                                       |                                         |          | <ul style="list-style-type: none"> <li>• To provide sustainable basic services and infrastructure development</li> </ul>                         |                                                                                                  |                                                                                                                 |                           |                           |                                                                                                            |                                                                                                             |                       |                              |                                      |
| Project No.                                     | Key performance Area       | Strategic Objectives                                                              | Project Name                                          | Project Description (major activities)  | Location | Key performance indicator                                                                                                                        | Baseline                                                                                         | 2015/16 Annual Targets                                                                                          | Quarter 1 Targets         | Quarter 2 Targets         | Quarter 3 Targets                                                                                          | Quarter 4 Targets                                                                                           | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification                |
|                                                 | <b>Financial Viability</b> |                                                                                   |                                                       |                                         |          |                                                                                                                                                  |                                                                                                  |                                                                                                                 | 12 500.00                 | 12 500.00                 | 12 500.00                                                                                                  | 12 500.00                                                                                                   |                       |                              | Payment Vouchers                     |
| CMSD-08                                         | Basic Services             | To promote and sustain an integrated approach to disaster management continuum in | Procurement of Disaster relief materials and shelters | Procurement of disaster relief material | CDM      | Number of Disaster relief material and shelters procured                                                                                         | 100 tents, 70 sleeping mats, 100 blankets, 140 lamps, and 100 salvage sheets, 15 foldable shacks | Procurement of 100 tents, 70 sleeping mats, 100 blankets, 140 lamps, and 100 salvage sheets, 15 foldable shacks | No target for the quarter | No target for the quarter | Procurement of 50 tents, 35 sleeping mats, 50 blankets, 70 lamps, and 50 salvage sheets, 5 foldable shacks | Procurement of 50 tents, 35 sleeping mats, 50 blankets, 70 lamps, and 50 salvage sheets, 10 foldable shacks | 1 560 000.00          | None                         | Disaster relief material and shelter |

| <b>Business Unit</b>                            |                      |                                                                                       |                                                                            |                                                                            |          | <b>COMMUNITY SERVICES –Vote 6</b>                                                                                                                |                                                                     |                                                                     |                           |                           |                                                                     |                           |                       |                              |                       |
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| <b>Outcome 9:</b>                               |                      |                                                                                       |                                                                            |                                                                            |          | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                  |                                                                     |                                                                     |                           |                           |                                                                     |                           |                       |                              |                       |
| <b>Outputs 5:</b>                               |                      |                                                                                       |                                                                            |                                                                            |          | <ul style="list-style-type: none"> <li>• Improving access to basic services</li> <li>• Actions supportive of human settlement outcome</li> </ul> |                                                                     |                                                                     |                           |                           |                                                                     |                           |                       |                              |                       |
| <b>Key Strategic Organisational Objectives:</b> |                      |                                                                                       |                                                                            |                                                                            |          | <ul style="list-style-type: none"> <li>• To provide sustainable basic services and infrastructure development</li> </ul>                         |                                                                     |                                                                     |                           |                           |                                                                     |                           |                       |                              |                       |
| Project No.                                     | Key performance Area | Strategic Objectives                                                                  | Project Name                                                               | Project Description (major activities)                                     | Location | Key performance indicator                                                                                                                        | Baseline                                                            | 2015/16 Annual Targets                                              | Quarter 1 Targets         | Quarter 2 Targets         | Quarter 3 Targets                                                   | Quarter 4 Targets         | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification |
|                                                 |                      | CDM                                                                                   |                                                                            |                                                                            |          |                                                                                                                                                  | procured                                                            |                                                                     |                           |                           |                                                                     |                           |                       |                              |                       |
|                                                 | Financial Viability  |                                                                                       |                                                                            |                                                                            |          |                                                                                                                                                  |                                                                     |                                                                     | 0                         | 0                         | 780 000.00                                                          | 780 000.00                |                       |                              | Delivery note         |
| CMSD-09                                         | Basic Services       | To promote and sustain an integrated approach to disaster management continuum in CDM | Recruitment, engagement and registration of disaster management volunteers | Recruitment, engagement and registration of disaster management volunteers | CDM      | Number of Disaster management volunteers recruited, engaged and registered                                                                       | 50 Disaster management volunteers recruited, engaged and registered | 50 Disaster management volunteers recruited, engaged and registered | No target for the quarter | No target for the quarter | 50 Disaster management volunteers recruited, engaged and registered | No target for the quarter | 200 000.00            | None                         | Reports               |

| <b>Business Unit</b>                            |                      |                                                                                       |                                                            |                                                      |          | <b>COMMUNITY SERVICES –Vote 6</b>                                                                                                                |                                                            |                                                           |                                                           |                                                           |                                                           |                                                           |                       |                              |                                |
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| <b>Outcome 9:</b>                               |                      |                                                                                       |                                                            |                                                      |          | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                  |                                                            |                                                           |                                                           |                                                           |                                                           |                                                           |                       |                              |                                |
| <b>Outputs 5:</b>                               |                      |                                                                                       |                                                            |                                                      |          | <ul style="list-style-type: none"> <li>• Improving access to basic services</li> <li>• Actions supportive of human settlement outcome</li> </ul> |                                                            |                                                           |                                                           |                                                           |                                                           |                                                           |                       |                              |                                |
| <b>Key Strategic Organisational Objectives:</b> |                      |                                                                                       |                                                            |                                                      |          | <ul style="list-style-type: none"> <li>• To provide sustainable basic services and infrastructure development</li> </ul>                         |                                                            |                                                           |                                                           |                                                           |                                                           |                                                           |                       |                              |                                |
| Project No.                                     | Key performance Area | Strategic Objectives                                                                  | Project Name                                               | Project Description (major activities)               | Location | Key performance indicator                                                                                                                        | Baseline                                                   | 2015/16 Annual Targets                                    | Quarter 1 Targets                                         | Quarter 2 Targets                                         | Quarter 3 Targets                                         | Quarter 4 Targets                                         | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification          |
|                                                 | Financial Viability  |                                                                                       |                                                            |                                                      |          |                                                                                                                                                  |                                                            |                                                           | 0                                                         | 0                                                         | 200 000.00                                                | 0                                                         |                       |                              | Payment Vouchers               |
| CMSD-10                                         | Basic Services       | To promote and sustain an integrated approach to disaster management continuum in CDM | Disaster management coordination services (Advisory Forum) | Disaster management advisory forum meetings arranged | CDM / LM | Number of disaster management advisory forums coordinated                                                                                        | 20 disaster management advisory forum meetings coordinated | 6 disaster management advisory forum meetings coordinated | 1 disaster management advisory forum meetings coordinated | 2 disaster management advisory forum meetings coordinated | 1 disaster management advisory forum meetings coordinated | 2 disaster management advisory forum meetings coordinated | 60 000.00             | None                         | Attendance register and Agenda |
|                                                 | Financial            |                                                                                       |                                                            |                                                      |          |                                                                                                                                                  |                                                            |                                                           | 7500.00                                                   | 7500.00                                                   | 22 500.00                                                 | 22 500.00                                                 |                       |                              | Payment                        |

| <b>Business Unit</b>                            |                         |                                                                                       |                                             |                                                                                                  |          | <b>COMMUNITY SERVICES –Vote 6</b>                                                                                                                |                             |                                                                        |                                       |                                                                     |                           |                           |                       |                              |                                           |
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| <b>Outcome 9:</b>                               |                         |                                                                                       |                                             |                                                                                                  |          | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                  |                             |                                                                        |                                       |                                                                     |                           |                           |                       |                              |                                           |
| <b>Outputs 5:</b>                               |                         |                                                                                       |                                             |                                                                                                  |          | <ul style="list-style-type: none"> <li>• Improving access to basic services</li> <li>• Actions supportive of human settlement outcome</li> </ul> |                             |                                                                        |                                       |                                                                     |                           |                           |                       |                              |                                           |
| <b>Key Strategic Organisational Objectives:</b> |                         |                                                                                       |                                             |                                                                                                  |          | <ul style="list-style-type: none"> <li>• To provide sustainable basic services and infrastructure development</li> </ul>                         |                             |                                                                        |                                       |                                                                     |                           |                           |                       |                              |                                           |
| Project No.                                     | Key performance Area    | Strategic Objectives                                                                  | Project Name                                | Project Description (major activities)                                                           | Location | Key performance indicator                                                                                                                        | Baseline                    | 2015/16 Annual Targets                                                 | Quarter 1 Targets                     | Quarter 2 Targets                                                   | Quarter 3 Targets         | Quarter 4 Targets         | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification                     |
|                                                 | Viability               |                                                                                       |                                             |                                                                                                  |          |                                                                                                                                                  |                             |                                                                        |                                       |                                                                     |                           |                           |                       |                              | Vouchers                                  |
| CMSD-11                                         | Basic Services Delivery | To promote and sustain an integrated approach to disaster management continuum in CDM | Disaster management awareness services      | International day for disaster risk reduction (IDRR)                                             | CDM      | Number of IDRR awareness events held                                                                                                             | 1 IDRR awareness event held | 1 IDRR awareness event held                                            | No target for the quarter             | 1 IDRR awareness event held                                         | No target for the quarter | No target for the quarter | 200 000.00            | None                         | Attendance register and concept document  |
|                                                 | Financial Viability     |                                                                                       |                                             |                                                                                                  |          |                                                                                                                                                  |                             |                                                                        | 0                                     | 200 000.00                                                          | 0                         | 0                         |                       |                              |                                           |
| CMSD-12                                         | Basic Services Delivery | To promote and sustain an integrated approach to                                      | Establishment of disaster management centre | Designs, Fencing, Drilling of water and installation of water reservoir and Construction of DDMC | CDM      | Number of portion of land for district disaster management center procured                                                                       | New Indicator               | 1 portion of land for district disaster management center procured and | Development of TOR and advertisements | 1 portion of land for district disaster management center procured. | Rezoning                  | No target for the quarter | 5000 000.00           | None                         | Terms of reference and appointment letter |

| <b>Business Unit</b>                            |                      |                                      |              |                                        |          | <b>COMMUNITY SERVICES –Vote 6</b>                                                                                                                |          |                        |                   |                   |                   |                   |                       |                              |                       |
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| <b>Outcome 9:</b>                               |                      |                                      |              |                                        |          | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                  |          |                        |                   |                   |                   |                   |                       |                              |                       |
| <b>Outputs 5:</b>                               |                      |                                      |              |                                        |          | <ul style="list-style-type: none"> <li>• Improving access to basic services</li> <li>• Actions supportive of human settlement outcome</li> </ul> |          |                        |                   |                   |                   |                   |                       |                              |                       |
| <b>Key Strategic Organisational Objectives:</b> |                      |                                      |              |                                        |          | <ul style="list-style-type: none"> <li>• To provide sustainable basic services and infrastructure development</li> </ul>                         |          |                        |                   |                   |                   |                   |                       |                              |                       |
| Project No.                                     | Key performance Area | Strategic Objectives                 | Project Name | Project Description (major activities) | Location | Key performance indicator                                                                                                                        | Baseline | 2015/16 Annual Targets | Quarter 1 Targets | Quarter 2 Targets | Quarter 3 Targets | Quarter 4 Targets | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification |
|                                                 |                      | disaster management continuum in CDM |              |                                        |          | and rezoned                                                                                                                                      |          | rezoned                |                   |                   |                   |                   |                       |                              |                       |
|                                                 | Financial Viability  |                                      |              |                                        |          |                                                                                                                                                  |          |                        | 0                 | 5000 000.00       | 0                 | 0                 |                       |                              | Payment Vouchers      |
| Project No.                                     | Key performance Area | Strategic Objectives                 | Project Name | Project Description (major activities) | Location | Key performance indicator                                                                                                                        | Baseline | 2015/16 Annual Targets | Quarter 1 Targets | Quarter 2 Targets | Quarter 3 Targets | Quarter 4 Targets | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification |
| <b>MUNICIPAL HEALTH SERVICES</b>                |                      |                                      |              |                                        |          |                                                                                                                                                  |          |                        |                   |                   |                   |                   |                       |                              |                       |

| <b>Business Unit</b>                            |                                |                                                                                                             |                                           |                                                                                             |                 | <b>COMMUNITY SERVICES –Vote 6</b>                                                                                                                |                                                  |                                                  |                                                 |                                                 |                                                 |                                                 |                              |                                     |                              |
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| <b>Outcome 9:</b>                               |                                |                                                                                                             |                                           |                                                                                             |                 | <b>Responsive, Accountable, Effective and Efficient Local Government System</b>                                                                  |                                                  |                                                  |                                                 |                                                 |                                                 |                                                 |                              |                                     |                              |
| <b>Outputs 5:</b>                               |                                |                                                                                                             |                                           |                                                                                             |                 | <ul style="list-style-type: none"> <li>• Improving access to basic services</li> <li>• Actions supportive of human settlement outcome</li> </ul> |                                                  |                                                  |                                                 |                                                 |                                                 |                                                 |                              |                                     |                              |
| <b>Key Strategic Organisational Objectives:</b> |                                |                                                                                                             |                                           |                                                                                             |                 | <ul style="list-style-type: none"> <li>• To provide sustainable basic services and infrastructure development</li> </ul>                         |                                                  |                                                  |                                                 |                                                 |                                                 |                                                 |                              |                                     |                              |
| <b>Project No.</b>                              | <b>Key performance Area</b>    | <b>Strategic Objectives</b>                                                                                 | <b>Project Name</b>                       | <b>Project Description (major activities)</b>                                               | <b>Location</b> | <b>Key performance indicator</b>                                                                                                                 | <b>Baseline</b>                                  | <b>2015/16 Annual Targets</b>                    | <b>Quarter 1 Targets</b>                        | <b>Quarter 2 Targets</b>                        | <b>Quarter 3 Targets</b>                        | <b>Quarter 4 Targets</b>                        | <b>2015/16 Annual Budget</b> | <b>Reasons for review/ variance</b> | <b>Means of verification</b> |
| CMSD-13                                         | <b>Basic Services Delivery</b> | To ensure provision of effective Municipal Health Services in the District that efficiently address all the | Monitoring of food handling facilities    | Monitoring of Food handling facilities for compliance with food and water quality standards | All LMs         | Number of reports on monitored food handling facilities                                                                                          | 12 reports on food handling facilities monitored | 12 reports on food handling facilities monitored | 3 reports on food handling facilities monitored | 3 reports on food handling facilities monitored | 3 reports on food handling facilities monitored | 3 reports on food handling facilities monitored | Opex                         | None                                | Reports                      |
| CMSD-14                                         | <b>Basic Services Delivery</b> | felt needs and aspirations of local communities                                                             | Water quality inspected/tested at sources | Monitoring of water sources                                                                 | All LM's        | Number of reports on water sources inspected                                                                                                     | 12 reports on water sources inspected            | 12 reports on water sources inspected            | 3 reports on water sources inspected            | 3 reports on water sources inspected            | 3 reports on water sources inspected            | 3 reports on water sources inspected            | Opex                         | None                                | Reports                      |

| Project No.                      | Key performance Area           | Strategic Objectives                                                                                                                                        | Project Name                                                 | Project Description (major activities)                            | Location | Key performance indicator                                        | Baseline                                                           | 2015/16 Annual Targets                                             | Quarter 1 Targets                                      | Quarter 2 Targets                                   | Quarter 3 Targets                      | Quarter 4 Targets                                                  | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification |
|----------------------------------|--------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|-------------------------------------------------------------------|----------|------------------------------------------------------------------|--------------------------------------------------------------------|--------------------------------------------------------------------|--------------------------------------------------------|-----------------------------------------------------|----------------------------------------|--------------------------------------------------------------------|-----------------------|------------------------------|-----------------------|
| <b>MUNICIPAL HEALTH SERVICES</b> |                                |                                                                                                                                                             |                                                              |                                                                   |          |                                                                  |                                                                    |                                                                    |                                                        |                                                     |                                        |                                                                    |                       |                              |                       |
| CMSD-15                          | <b>Basic Services Delivery</b> | To ensure provision of effective Municipal Health Services in the District that efficiently address all the felt needs and aspirations of local communities | Procurement of Food and water quality monitoring accessories | Procurement of accessories for monitoring food and water quality  | CDM      | Number of food and water quality monitoring accessories procured | 19 boxes of food and water quality monitoring accessories procured | 17 boxes of food and water quality monitoring accessories procured | Submission of specification to Supply Chain Management | Advertisement and Evaluation of the tender document | Adjudication and appointment of tender | 17 boxes of food and water quality monitoring accessories procured | 85 000.00             | None                         | Reports               |
|                                  | <b>Financial Viability</b>     |                                                                                                                                                             |                                                              |                                                                   |          |                                                                  |                                                                    |                                                                    | 0                                                      | 0                                                   | 0                                      | R85 000.00                                                         |                       |                              |                       |
| CMSD-16                          | <b>Basic Services Delivery</b> |                                                                                                                                                             | Procurement of Food and water quality monitoring equipment   | Procurement of equipment for monitoring of food and water quality | CDM      | Number of food and water quality monitoring equipment procured   | 5 incubators and 20 coolers boxes procured                         | 100 food and water quality monitoring equipment procured           | Submission of specification                            | Advertisement and Evaluation of the tender document | Adjudication and appointment of tender | 100 food and water quality monitoring equipment procured           | 400 000.00            | None                         | Reports               |

| Project No. | Key performance Area    | Strategic Objectives                                                                                                                                        | Project Name           | Project Description (major activities)          | Location | Key performance indicator                        | Baseline                                  | 2015/16 Annual Targets                    | Quarter 1 Targets                        | Quarter 2 Targets                        | Quarter 3 Targets                        | Quarter 4 Targets                        | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification           |
|-------------|-------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|-------------------------------------------------|----------|--------------------------------------------------|-------------------------------------------|-------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|-----------------------|------------------------------|---------------------------------|
|             | Financial Viability     |                                                                                                                                                             |                        |                                                 |          |                                                  |                                           |                                           | 0                                        | 0                                        | 0                                        | 400 000.00                               |                       |                              | Delivery note                   |
| CMSD-17     | Basic Services Delivery | To ensure provision of effective Municipal Health Services in the District that efficiently address all the felt needs and aspirations of local communities | Food and Water control | Food and Water sampling                         | All LMs  | Number of reports on food and water sampling     | 12 reports on food and water sampling     | 12 reports on food and water sampling     | 3 reports on food and water sampling     | 3 reports on food and water sampling     | 3 reports on food and water sampling     | 3 reports on food and water sampling     | 85 000                | None                         | food and water sampling Reports |
|             | Financial Viability     |                                                                                                                                                             |                        |                                                 |          |                                                  |                                           |                                           | 21 250.00                                | 21 250.00                                | 21 250.00                                | 21 250.00                                |                       |                              | Payment Vouchers                |
| CMSD-18     | Basic Services Delivery |                                                                                                                                                             | Planting of Moore pads | Planting of Moore pads for cholera surveillance | All LMs  | Number of analysis reports on Moore pads planted | 12 analysis reports on Moore pads planted | 12 analysis reports on Moore pads planted | 3 analysis reports on Moore pads planted | 3 analysis reports on Moore pads planted | 3 analysis reports on Moore pads planted | 3 analysis reports on Moore pads planted | 105 000.00            | None                         | Reports on Moore pads           |
|             | Financial Viability     |                                                                                                                                                             |                        |                                                 |          |                                                  |                                           |                                           | 26 250.00                                | 26 250.00                                | 26 250.00                                | 26 250.00                                |                       |                              | Payment Vouchers                |

| Project No.                      | Key performance Area           | Strategic Objectives                                                                                        | Project Name                                                                | Project Description (major activities)      | Location | Key performance indicator                                    | Baseline                                                 | 2015/16 Annual Targets                                   | Quarter 1 Targets                                       | Quarter 2 Targets                                       | Quarter 3 Targets                                       | Quarter 4 Targets                                       | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification |
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| <b>MUNICIPAL HEALTH SERVICES</b> |                                |                                                                                                             |                                                                             |                                             |          |                                                              |                                                          |                                                          |                                                         |                                                         |                                                         |                                                         |                       |                              |                       |
| CMSD-19                          | <b>Basic Services Delivery</b> | To ensure provision of effective Municipal Health Services in the District that efficiently address all the | Communicable disease monitoring and control                                 | Follow-up of reported communicable diseases | All LMs  | Number of reports on communicable diseases cases followed up | 12 reports on reported communicable diseases followed up | 12 reports on reported communicable diseases followed up | 3 reports on reported communicable diseases followed up | 3 reports on reported communicable diseases followed up | 3 reports on reported communicable diseases followed up | 3 reports on reported communicable diseases followed up | Opex                  | None                         | Reports               |
| CMSD-20                          | <b>Basic Services Delivery</b> | felt needs and aspirations of local communities                                                             | Monitoring compliance with health legislation of non-food handling premises | Monitoring of non-food handling premises    | All LMs  | Number of reports on non-food handling premises monitored    | 12 reports on non-food handling premises monitored       | 12 reports on non-food handling premises monitored       | 3 reports on non-food handling premises monitored       | 3 reports on non-food handling premises monitored       | 3 reports on non-food handling premises monitored       | 3 reports on non-food handling premises monitored       | Opex                  | None                         | Reports               |

| Project No.                      | Key performance Area           | Strategic Objectives                                                                                                                                        | Project Name                                 | Project Description (major activities)                                   | Location | Key performance indicator                             | Baseline      | 2015/16 Annual Targets                       | Quarter 1 Targets         | Quarter 2 Targets                             | Quarter 3 Targets         | Quarter 4 Targets         | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification |
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| <b>MUNICIPAL HEALTH SERVICES</b> |                                |                                                                                                                                                             |                                              |                                                                          |          |                                                       |               |                                              |                           |                                               |                           |                           |                       |                              |                       |
| CMSD -21                         | <b>Basic Services Delivery</b> | To ensure provision of effective Municipal Health Services in the District that efficiently address all the felt needs and aspirations of local communities | World Environmental Health Day Commemoration | Coordination and hosting of World Environmental Health Day Commemoration | CDM      | Number of World Environmental Health Day coordinated. | New Indicator | 1 World Environmental Health Day coordinated | No target for the quarter | 1 World Environmental Health Day coordinated. | No target for the quarter | No target for the quarter | 120 000.00            | None                         | Reports               |
|                                  | 0                              |                                                                                                                                                             |                                              |                                                                          |          |                                                       |               |                                              | 120 000.00                | 0                                             | 0                         | Payment Vouchers          |                       |                              |                       |

| Project No. | Key performance Area | Strategic Objectives                                 | Project Name                        | Project Description (major activities)              | Location | Key performance indicator                          | Baseline      | 2015/16 Annual Targets                     | Quarter 1 Targets                          | Quarter 2 Targets                          | Quarter 3 Targets                          | Quarter 4 Targets                          | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification              |
|-------------|----------------------|------------------------------------------------------|-------------------------------------|-----------------------------------------------------|----------|----------------------------------------------------|---------------|--------------------------------------------|--------------------------------------------|--------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------|------------------------------|------------------------------------|
| CMSD -22    | Basic Services       | To ensure coordination of health and social services | District Health Council             | District Health Council Coordination                | CDM      | Number of District Health Council Coordinated      | New Indicator | 4 District Health Councils coordinated     | 1 District Health Councils coordinated     | 1 District Health Councils coordinated     | 1 District Health Councils coordinated     | 1 District Health Councils coordinated     | Opex                  | None                         | Attendance register and the Agenda |
| CMSD -23    | Basic Services       |                                                      | District Anti-Drug Action Committee | Coordination of District Anti-Drug action Committee | CDM      | Number of District Anti-Drug Action Committee      | New Indicator | 4 District Anti-Drug Action Committee      | 1 District Anti-Drug Action Committee      | 1 District Anti-Drug Action Committee      | 1 District Anti-Drug Action Committee      | 1 District Anti-Drug Action Committee      | Opex                  | None                         | Attendance register and the Agenda |
| CMSD -24    | Basic Services       | To ensure coordination of health and social services | District Home Affairs Forums        | Coordination of District Home Affairs Forums        | CDM      | Number of District Home Affairs Forums Coordinated | New Indicator | 4 District Home Affairs Forums Coordinated | 1 District Home Affairs Forums Coordinated | 1 District Home Affairs Forums Coordinated | 1 District Home Affairs Forums Coordinated | 1 District Home Affairs Forums Coordinated | Opex                  |                              | Agenda and Attendance Register     |

| Project No.                                 | Key performance Area          | Strategic Objectives                                                                                               | Project Name            | Project Description (major activities)      | Location | Key performance indicator                     | Baseline                              | 2015/16 Annual Targets                | Quarter 1 Targets         | Quarter 2 Targets                    | Quarter 3 Targets         | Quarter 4 Targets                    | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification      |
|---------------------------------------------|-------------------------------|--------------------------------------------------------------------------------------------------------------------|-------------------------|---------------------------------------------|----------|-----------------------------------------------|---------------------------------------|---------------------------------------|---------------------------|--------------------------------------|---------------------------|--------------------------------------|-----------------------|------------------------------|----------------------------|
| <b>SPORTS, RECREATION, ARTS AND CULTURE</b> |                               |                                                                                                                    |                         |                                             |          |                                               |                                       |                                       |                           |                                      |                           |                                      |                       |                              |                            |
| CMSD-25                                     | <b>Basic Service Delivery</b> | To ensure coordination and promotion of sports and recreation, arts and culture in Capricorn District Municipality | Community Safety Forums | Coordination of two community safety forums | CDM      | Number of Community safety forums coordinated | 2 Community safety forums coordinated | 2 Community safety forums coordinated | No target for the quarter | 1 Community safety forum coordinated | No target for the quarter | 1 Community safety forum coordinated | 40 000.00             | None                         | Agenda/Attendance Register |
|                                             | <b>Financial Viability</b>    |                                                                                                                    |                         |                                             |          |                                               |                                       |                                       | 0                         | 20 000.00                            | 0                         | 20 000.00                            |                       |                              |                            |

| Project No. | Key performance Area   | Strategic Objectives | Project Name               | Project Description (major activities) | Location             | Key performance indicator            | Baseline                    | 2015/16 Annual Targets      | Quarter 1 Targets           | Quarter 2 Targets         | Quarter 3 Targets         | Quarter 4 Targets         | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification      |
|-------------|------------------------|----------------------|----------------------------|----------------------------------------|----------------------|--------------------------------------|-----------------------------|-----------------------------|-----------------------------|---------------------------|---------------------------|---------------------------|-----------------------|------------------------------|----------------------------|
|             |                        |                      |                            |                                        |                      |                                      |                             |                             |                             |                           |                           |                           |                       |                              |                            |
| CMSD-26     | Basic Service Delivery |                      | Heritage event celebration | Celebration of one heritage event      | Local Municipalities | Number of heritage events celebrated | 1 heritage event celebrated | 1 heritage event celebrated | 1 heritage event celebrated | No target for the quarter | No target for the quarter | No target for the quarter | 115 000.00            | None                         | Attendance Register/Agenda |
|             | Financial Viability    |                      |                            |                                        |                      |                                      |                             |                             | 115 000.00                  | 0                         | 0                         | 0                         |                       |                              | Payment Vouchers           |

| Project No.                                 | Key performance Area   | Strategic Objectives                                                    | Project Name                                                              | Project Description (major activities)                                                                       | Location             | Key performance indicator                                                      | Baseline                                                             | 2015/16 Annual Targets                                               | Quarter 1 Targets         | Quarter 2 Targets         | Quarter 3 Targets                                                    | Quarter 4 Targets         | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification |
|---------------------------------------------|------------------------|-------------------------------------------------------------------------|---------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|----------------------|--------------------------------------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------------------|---------------------------|---------------------------|----------------------------------------------------------------------|---------------------------|-----------------------|------------------------------|-----------------------|
| <b>SPORTS, RECREATION, ARTS AND CULTURE</b> |                        |                                                                         |                                                                           |                                                                                                              |                      |                                                                                |                                                                      |                                                                      |                           |                           |                                                                      |                           |                       |                              |                       |
| CMSD-27                                     | Basic Service Delivery | To ensure coordination and promotion of sports and recreation, arts and | Refurbishment of community sport, recreation, arts and culture facilities | Refurbishment of identified community sport, recreation, arts and culture facilities in local municipalities | Local municipalities | Number of community sport, recreation, arts and culture facilities refurbished | 1 community sport, recreation, arts and culture facility refurbished | 1 community sport, recreation, arts and culture facility refurbished | No target for the quarter | No target for the quarter | 1 community sport, recreation, arts and culture facility refurbished | No target for the quarter | 215 000.00            | None                         | Reports and pictures  |

| Project No. | Key performance Area   | Strategic Objectives                       | Project Name                                               | Project Description (major activities)                                                                        | Location             | Key performance indicator                                                      | Baseline                                                              | 2015/16 Annual Targets                                                | Quarter 1 Targets         | Quarter 2 Targets         | Quarter 3 Targets         | Quarter 4 Targets                                                     | 2015/16 Annual Budget | Reasons for review/ variance | Means of verification |
|-------------|------------------------|--------------------------------------------|------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|----------------------|--------------------------------------------------------------------------------|-----------------------------------------------------------------------|-----------------------------------------------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------------------------------------------------|-----------------------|------------------------------|-----------------------|
|             | Financial Viability    | culture in Capricorn District Municipality |                                                            |                                                                                                               |                      |                                                                                |                                                                       |                                                                       | 0                         | 0                         | 215 000.00                | 0                                                                     |                       |                              | Payment Vouchers      |
| CMSD-28     | Basic Service Delivery |                                            | Sports, Recreation, Arts and Culture Development programme | Organising sport, recreation, arts and culture development events in collaboration with relevant stakeholders | Local municipalities | Number of sport, recreation, arts and culture development programmes organised | 1 sport, recreation, arts and culture development programme organised | 1 sport, recreation, arts and culture development programme organised | No target for the quarter | No target for the quarter | No target for the quarter | 1 sport, recreation, arts and culture development programme organised | 115 000.00            | None                         | Reports               |
|             | Financial Viability    |                                            |                                                            |                                                                                                               |                      |                                                                                |                                                                       |                                                                       | 0                         | 0                         | 0                         | 115 000.00                                                            |                       |                              | Payment Vouchers      |

## DETAILED CAPITAL WORKS PLAN OVER THREE YEARS

A detailed three year capital works plan is required to ensure sufficient detail to measure and monitor delivery of infrastructure projects. The capital works plan is indicated below:

| Municipal Vote/Capital project                             | Program/Project description | Project number | ID P Goal code 2 | Individually Approved (Yes/No) | Asset Class                 | Asset Sub-Class             | GPS co-ordinates | Total Project Estimate | Prior year outcomes     |                                         | 2015/16 Medium Term Revenue & Expenditure Framework |                        |                        | Project information |                |
|------------------------------------------------------------|-----------------------------|----------------|------------------|--------------------------------|-----------------------------|-----------------------------|------------------|------------------------|-------------------------|-----------------------------------------|-----------------------------------------------------|------------------------|------------------------|---------------------|----------------|
|                                                            |                             |                |                  |                                |                             |                             |                  |                        | Audited Outcome 2013/14 | Current Year 2014/15 Full Year Forecast | Budget Year 2015/16                                 | Budget Year +1 2016/17 | Budget Year +2 2017/18 | Ward location       | New or renewal |
| R thousand                                                 |                             |                |                  | 6                              | 3                           | 3                           | 5                |                        |                         |                                         |                                                     |                        |                        |                     |                |
| <b>Parent municipality:</b>                                |                             |                |                  |                                |                             |                             |                  |                        |                         |                                         |                                                     |                        |                        |                     |                |
| <i>List all capital projects grouped by Municipal Vote</i> |                             |                |                  |                                |                             |                             |                  |                        |                         |                                         |                                                     |                        |                        |                     |                |
| <b>INFRASTRUCTURE SERVICES</b>                             | n/a                         | n/a            | F                | Yes                            | Transmission & Reticulation | Transmission & Reticulation | n/a              | n/a                    | 306 051                 | 346 465                                 | 231 587                                             | 256 318                | 293 900                | n/a                 | new            |
| INFRASTRUCTURE SERVICES                                    | n/a                         | n/a            | F                | Yes                            | Other Assets                | Plant & equipment           | n/a              | n/a                    | –                       | –                                       | 35 772                                              | 40 248                 | 33 247                 | n/a                 | new            |
| COMMUNITY SERVICES                                         | n/a                         | n/a            | B                | Yes                            | Fire, safety & emergency    | Fire, safety & emergency    | n/a              | n/a                    | 2 280                   | 3 996                                   | 14 075                                              | 19 040                 | 9 929                  | n/a                 | new            |
| <b>CORPORATE SERVICES</b>                                  | n/a                         | n/a            | A                | Yes                            | Other                       | Buildings                   | n/a              | n/a                    |                         |                                         |                                                     |                        |                        | n/a                 | new            |

|                                   |     |     |     |     |                                   |                                   |     |     |        |        |       |                |                |                |     |  |
|-----------------------------------|-----|-----|-----|-----|-----------------------------------|-----------------------------------|-----|-----|--------|--------|-------|----------------|----------------|----------------|-----|--|
|                                   |     |     |     |     |                                   |                                   |     |     |        | -      | -     | 1 000          | 12 130         | -              |     |  |
| CORPORATE SERVICES                | n/a | n/a | A   | Yes | Computers -<br>hardware/equipment | Computers -<br>hardware/equipment | n/a | n/a | 2 429  | 5 441  | 2 450 | 1 746          | 1 700          | n/a            | new |  |
| CORPORATE SERVICES                | n/a | n/a | A   | Yes | Plant & equipment                 | Plant & equipment                 | n/a | n/a | 15 001 | 26 805 | 2 893 | 9 650          | 10 700         | n/a            | new |  |
| n/a                               | n/a | n/a | n/a | n/a | n/a                               | n/a                               | n/a | -   | -      | -      | -     | -              | -              | n/a            | n/a |  |
| n/a                               | n/a | n/a | n/a | n/a | n/a                               | n/a                               | n/a | -   | -      | -      | -     | -              | -              | n/a            | n/a |  |
| n/a                               | n/a | n/a | n/a | n/a | n/a                               | n/a                               | n/a | -   | -      | -      | -     | -              | -              | n/a            | n/a |  |
| n/a                               | n/a | n/a | n/a | n/a | n/a                               | n/a                               | n/a | -   | -      | -      | -     | -              | -              | n/a            | n/a |  |
| n/a                               | n/a | n/a | n/a | n/a | n/a                               | n/a                               | n/a | -   | -      | -      | -     | -              | -              | n/a            | n/a |  |
| n/a                               | n/a | n/a | n/a | n/a | n/a                               | n/a                               | n/a | -   | -      | -      | -     | -              | -              | n/a            | n/a |  |
| n/a                               | n/a | n/a | n/a | n/a | n/a                               | n/a                               | n/a | -   | -      | -      | -     | -              | -              | n/a            | n/a |  |
| n/a                               | n/a | n/a | n/a | n/a | n/a                               | n/a                               | n/a | -   | -      | -      | -     | -              | -              | n/a            | n/a |  |
| n/a                               | n/a | n/a | n/a | n/a | n/a                               | n/a                               | n/a | -   | -      | -      | -     | -              | -              | n/a            | n/a |  |
| <b>Parent Capital expenditure</b> |     |     |     |     |                                   |                                   |     |     |        |        |       | <b>287 777</b> | <b>339 132</b> | <b>349 476</b> |     |  |
| <b>Entities:</b>                  |     |     |     |     |                                   |                                   |     |     |        |        |       |                |                |                |     |  |

|                                                    |     |     |     |     |     |     |     |     |     |         |         |         |         |         |     |
|----------------------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|---------|---------|---------|---------|---------|-----|
| <i>List all capital projects grouped by Entity</i> |     |     |     |     |     |     |     |     |     |         |         |         |         |         |     |
| <b>Entity A</b>                                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a     | n/a     | n/a     | n/a     | n/a     | n/a |
| Water project A                                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a     | n/a     | n/a     | n/a     | n/a     | n/a |
| <b>Entity B</b>                                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a     | n/a     | n/a     | n/a     | n/a     | n/a |
| Electricity project B                              | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a     | n/a     | n/a     | n/a     | n/a     | n/a |
|                                                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a     | n/a     | n/a     | n/a     | n/a     | n/a |
|                                                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a     | n/a     | n/a     | n/a     | n/a     | n/a |
|                                                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a     | n/a     | n/a     | n/a     | n/a     | n/a |
|                                                    | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a     | n/a     | n/a     | n/a     | n/a     | n/a |
| <b>Entity Capital expenditure</b>                  |     |     |     |     |     |     |     |     |     | -       | -       | -       | -       | -       |     |
| <b>Total Capital expenditure</b>                   |     |     |     |     |     |     |     |     |     | 325 761 | 382 706 | 287 777 | 339 132 | 349 476 |     |

**ANNEXURE A – CAPITAL INFRASTRUCTURE – MONTHLY EXPENDITURE PROJECTIONS**

The breakdown of the monthly projected expenditure for capital infrastructure projects per vote follows:

| Description<br><br>R thousand                           | Budget Year 2015/16 |        |        |         |        |        |         |        |        |        |        |       | Medium Term Revenue and Expenditure Framework |                        |                        |
|---------------------------------------------------------|---------------------|--------|--------|---------|--------|--------|---------|--------|--------|--------|--------|-------|-----------------------------------------------|------------------------|------------------------|
|                                                         | July                | August | Sept.  | October | Nov.   | Dec.   | January | Feb.   | March  | April  | May    | June  | Budget Year 2015/16                           | Budget Year +1 2016/17 | Budget Year +2 2017/18 |
| <b><i>Multi-year expenditure to be appropriated</i></b> |                     |        |        |         |        |        |         |        |        |        |        |       |                                               |                        |                        |
| Vote 1 - SEMS                                           |                     |        |        |         |        |        |         |        |        |        |        | -     | -                                             | -                      | -                      |
| Vote 2 -<br>INFRASTRUCTURE                              |                     |        | 13 660 | 13 670  | 13 650 | 11 800 | 13 630  | 13 656 | 11 805 | 12 675 | 12 692 | 8 760 | 125 995                                       | 214 358                | 61 931                 |
| Vote 3 - CORPORATE<br>SERVICES                          |                     |        |        |         |        |        |         |        |        |        |        |       | -                                             | -                      | -                      |
| Vote 4 - FINANCE                                        |                     |        |        |         |        |        |         |        |        |        |        |       | -                                             | -                      | -                      |

|                                                          |   |   |        |        |        |        |        |        |        |        |        |        |         |         |        |
|----------------------------------------------------------|---|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|--------|
| Vote 5 - DPEMS                                           |   |   |        |        |        |        |        |        |        |        | -      | -      | -       | -       |        |
| Vote 6 - COMMUNITY SERVICES                              |   |   |        | 4 011  |        |        | 4 544  |        | 2 501  |        | 3 020  | 14 075 | 19 040  | 9 929   |        |
| Vote 7 - [NAME OF VOTE 7]                                |   |   |        |        |        |        |        |        |        |        | -      | -      | -       | -       |        |
| Vote 8 - [NAME OF VOTE 8]                                |   |   |        |        |        |        |        |        |        |        | -      | -      | -       | -       |        |
| Vote 9 - [NAME OF VOTE 9]                                |   |   |        |        |        |        |        |        |        |        | -      | -      | -       | -       |        |
| Vote 10 - [NAME OF VOTE 10]                              |   |   |        |        |        |        |        |        |        |        | -      | -      | -       | -       |        |
| Vote 11 - [NAME OF VOTE 11]                              |   |   |        |        |        |        |        |        |        |        | -      | -      | -       | -       |        |
| Vote 12 - [NAME OF VOTE 12]                              |   |   |        |        |        |        |        |        |        |        | -      | -      | -       | -       |        |
| Vote 13 - [NAME OF VOTE 13]                              |   |   |        |        |        |        |        |        |        |        | -      | -      | -       | -       |        |
| Vote 14 - [NAME OF VOTE 14]                              |   |   |        |        |        |        |        |        |        |        | -      | -      | -       | -       |        |
| Vote 15 - [NAME OF VOTE 15]                              |   |   |        |        |        |        |        |        |        |        | -      | -      | -       | -       |        |
| <b>Capital multi-year expenditure sub-total</b>          | - | - | 13 660 | 13 670 | 17 660 | 11 800 | 13 630 | 18 199 | 11 805 | 15 176 | 12 692 | 11 779 | 140 070 | 233 398 | 71 860 |
| <b><u>Single-year expenditure to be appropriated</u></b> |   |   |        |        |        |        |        |        |        |        |        |        |         |         |        |
| Vote 1 - SEMS                                            |   |   |        |        |        |        |        |        |        |        |        |        |         |         |        |

|                                |       |       |       |        |       |       |        |       |        |        |         |        |         |   |
|--------------------------------|-------|-------|-------|--------|-------|-------|--------|-------|--------|--------|---------|--------|---------|---|
|                                |       |       |       | 155    |       |       |        |       |        |        | -       | 155    | 165     | - |
| Vote 2 -<br>INFRASTRUCTURE     | 9 052 | 9 944 | 5 887 | 30 054 | 8 332 | 5 540 | 10 114 | 8 575 | 12 762 | 27 354 | 127 614 | 89 208 | 265 216 |   |
| Vote 3 - CORPORATE<br>SERVICES | 1 920 | 950   | 930   | 1 070  | 917   | 800   | 1 810  | 932   | 965    | 747    | 11 043  | 24 826 | 13 700  |   |
| Vote 4 - FINANCE               |       |       |       | 1 000  |       |       | 1 000  |       |        | -      | 2 000   | 2 000  | 4 000   |   |
| Vote 5 - DPEMS                 |       |       |       |        |       |       |        |       |        | -      | -       | -      | -       |   |
| Vote 6 - COMMUNITY<br>SERVICES |       |       |       |        |       |       |        |       |        | -      | -       | -      | -       |   |
| Vote 7 - [NAME OF VOTE<br>7]   |       |       |       |        |       |       |        |       |        | -      | -       | -      | -       |   |
| Vote 8 - [NAME OF VOTE<br>8]   |       |       |       |        |       |       |        |       |        | -      | -       | -      | -       |   |
| Vote 9 - [NAME OF VOTE<br>9]   |       |       |       |        |       |       |        |       |        | -      | -       | -      | -       |   |
| Vote 10 - [NAME OF<br>VOTE 10] |       |       |       |        |       |       |        |       |        | -      | -       | -      | -       |   |
| Vote 11 - [NAME OF<br>VOTE 11] |       |       |       |        |       |       |        |       |        | -      | -       | -      | -       |   |
| Vote 12 - [NAME OF<br>VOTE 12] |       |       |       |        |       |       |        |       |        | -      | -       | -      | -       |   |
| Vote 13 - [NAME OF<br>VOTE 13] |       |       |       |        |       |       |        |       |        | -      | -       | -      | -       |   |
| Vote 14 - [NAME OF<br>VOTE 14] |       |       |       |        |       |       |        |       |        | -      | -       | -      | -       |   |
| Vote 15 - [NAME OF             |       |       |       |        |       |       |        |       |        | -      | -       | -      | -       |   |

|                                           |   |   |        |        |        |        |        |        |        |        |        |        |         |         |         |
|-------------------------------------------|---|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|---------|
| VOTE 15]                                  |   |   |        |        |        |        |        |        |        |        |        | -      | -       | -       | -       |
| Capital single-year expenditure sub-total | - | - | 10 972 | 10 894 | 6 817  | 32 279 | 9 249  | 6 340  | 12 924 | 9 508  | 13 728 | 28 101 | 140 812 | 116 199 | 282 916 |
| Total Capital Expenditure                 | - | - | 24 632 | 24 564 | 24 477 | 44 079 | 22 879 | 24 540 | 24 729 | 24 684 | 26 419 | 39 880 | 280 882 | 349 597 | 354 776 |

## 12. CONCLUSION

The municipality was able to successfully integrate the IDP, and the Budget. All the Senior Management should be evaluated and monitored on the implementation of the SDBIP which comprises largely of Key Performance Indicators and projects on a quarterly basis. Having regard to sustaining the unqualified audit opinion, performance information should also be audited. Legislative reports in the form of Mid-year Budget and Performance Assessment and the Annual Report are heavily informed by the consistent and monitoring of an SDBIP.

The SDBIP will therefore determine the performance agreements of the Municipal Manager and Executive Managers, including the outputs and deadlines for which they will be held responsible. The SDBIP is also a vital monitoring tool for the Executive Mayor and Council to monitor in-year performance of the municipal manager and for the municipal manager to monitor the performance of all managers in the municipality within the financial year. This enables the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance. The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery.

# A1 SCHEDULE